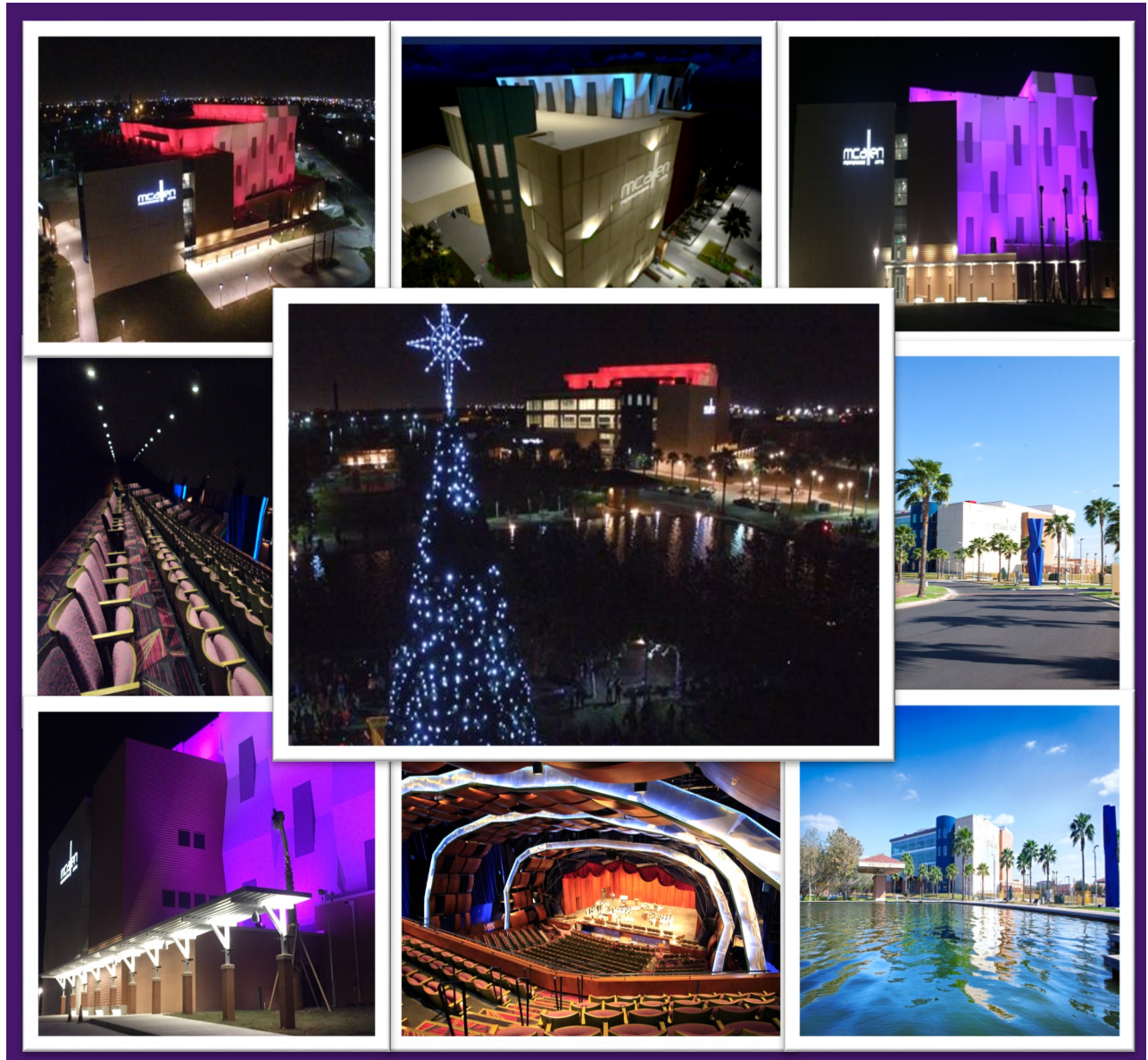




CITY OF McALLEN, TEXAS

Annual Budget Fiscal Year Ending September 30, 2017



McAllen Performing Arts Center



**ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2016 - SEPTEMBER 30, 2017**



**AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND
THE McALLEN PUBLIC UTILITY BOARD**

McAllen Board of Commissioners



JIM DARLING, MAYOR



Richard Cortez
Commissioner
(District 1)



Trey Pebley
Commissioner
(District 2)



Hilda Salinas
Mayor Pro-Tem and
Commissioner
(District 3)



Aida Ramirez
Mayor Pro-Tem and
Commissioner
(District 4)



John Ingram
Commissioner
(District 5)



Veronica Vela
Whitacre
Commissioner
(District 6)



Roel "Roy" Rodriguez, P.E
City Manager

Public Utility Board of Trustees



Ernest R. Williams, CHAIRMAN - PLACE D



Antonio "Tony" Aguirre, Jr.
Vice Chairman
Place B



Charles Amos
Trustee, Place A



Albert Cardenas
Place C



Veronica Vela Whitacre
Ex-Officio Member/
Commissioner



Marco A. Vega, P.E.
MPU General Manager

Angie Rodriguez, CGFO, Budget Director
Susan Lozano, CGFO, Finance Director

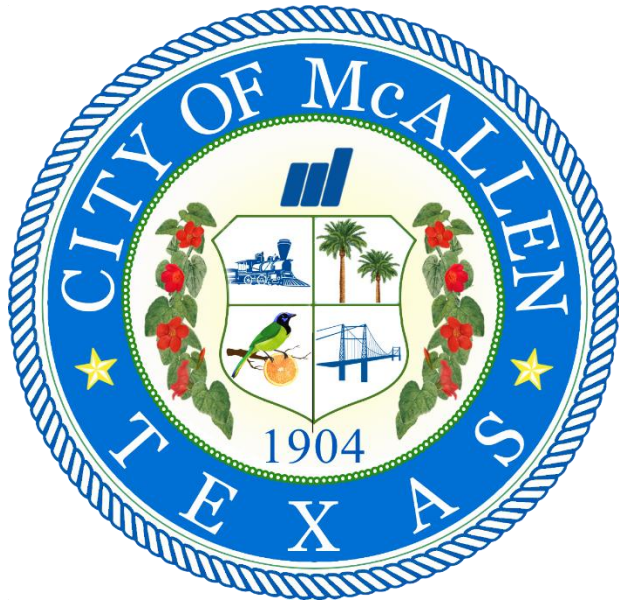


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City of McAllen
Fiscal Year 2016–2017
Budget Cover Page
September 26, 2016

This budget will raise more revenue from property taxes than last year's budget by an amount of \$2,779,636, which is a 7.46 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$841,719.

The members of the governing body voted on the budget as follows:

FOR:

AGAINST:

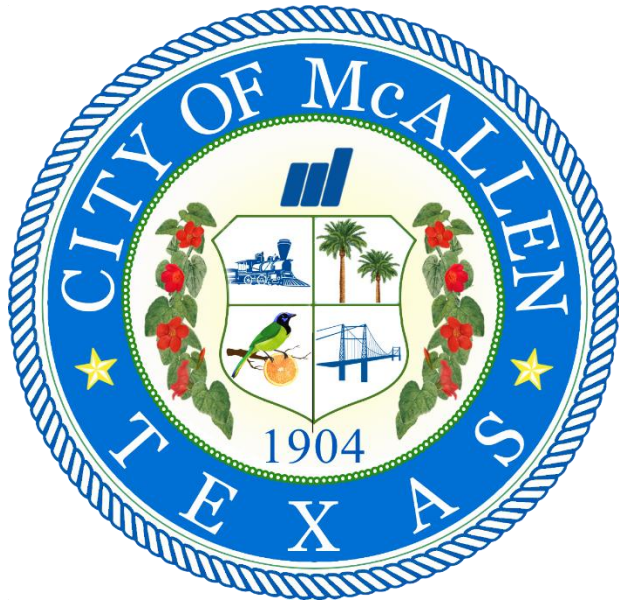
PRESENT and not voting:

ABSENT:

Property Tax Rate Comparison

	2016–2017	2015–2016
Property Tax Rate:	\$0.476300/100	\$0.476300/100
Effective Tax Rate:	\$0.452134/100	\$0.463597/100
Effective Maintenance & Operations Tax Rate:	\$0.421727/100	\$0.420952/100
Rollback Tax Rate:	\$0.520012/100	\$0.510760/100
Debt Rate:	\$0.049868/100	\$0.040104/100

Total debt obligation for City of McAllen secured by property taxes: \$4,193,695





JAMES E. DARLING, Mayor
HILDA SALINAS, Mayor Pro-Tem and Commissioner District 3
AIDA RAMIREZ, Mayor Pro-Tem and Commissioner District 4
RICHARD F. CORTEZ, Commissioner District 1
TREY PEBLEY, Commissioner District 2
JOHN J. INGRAM, Commissioner District 5
VERONICA VELA WHITACRE, Commissioner District 6

ROEL RODRIGUEZ, P.E., City Manager

October 1, 2016

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2017, which was adopted on September 26, 2016. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, www.mcallen.net.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

It has been developed consistent with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complementing the Strategic Business Plan and will be implemented by City staff according to the Core Values - *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effectively meets the level of services envisioned in the mission statement which you have directed City staff to provide and to which our citizens have come to expect and deserve, within the constraints of the City's budgetary and financial policies which are presented on page 316.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5.9 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2010 census, McAllen's estimated population was 129,875, increasing 23,461 or 27% over that of the 2000 census, 106,414. Using the latest census number as a new base, it is estimated that as of September 30, 2015 and 2016, the population has grown to 139,776 and 142,940. The

projected population for September 2017 is 145,335, respectively.

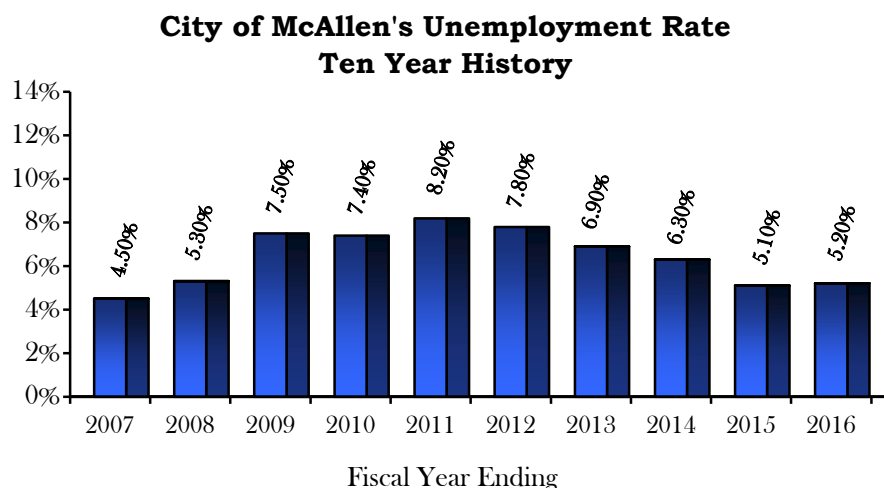
As an indication of economic activity, sales tax decreased this past fiscal year after a steady increase in prior years.

At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 262,344 in 2006 to 338,493 in 2016—a 29.02% increase. At this level, the unemployment rate is 7.9%. Some of the more significant employment numbers by industry include government, trade, transportation and utilities, education and health services; professional and business services; and leisure and hospitality.

The City's location allows it to take advantage of The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone. From 1988 through 2016 (the latest year available) on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 317 new companies, that including expansions, has created 32,866 jobs in McAllen. This effort has also resulted in 362 new companies, that including expansions, has created 137,239 new jobs in Reynosa.

Trade with Mexico, including the impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2015, Texas exported \$92.5B to Mexico, which represented over 37.3% of Texas' total exports—making Mexico its Number One Trading Partner. This level of trade represents a 2% decrease from 2012. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.

The City's unemployment rate has steadily declined at 8.2% in 2011, decreasing down to 7.8% in 2012 and declining further in 2013 and 2014 to 6.9% and 6.3% respectively. This past year unemployment stood at 5.1% prior to inching up to the present level of 5.2%.



Source: Texas Workforce Commission

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce. A copy has been included in the Supplemental Section of this budget, pages 325-326. This year's report indicates a marginal improvement over last year. According to the latest report available, September 2016, the economic index for the McAllen Area increased from 182.5 in September 2015 to 189.1 in September 2016. This index reflects, for the McAllen area economy, a decrease in retail sales -- -2.9%, lodging tax receipts -7.1%, airline boarding's -9.9%, motor vehicle purchases increase 7.0%, and a decrease in home sales price -8.1%, an increase in bridge crossings by 4.4%. Continued declines in general spending and existing home sales were offset by sharp increases in construction by 86.3% and solid employment growth.

Some of the City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have increased. On another note, after two years of gradual increase in sales tax, this past year the City saw a gradual decrease the following year. Sales tax increased by 5% in 2013, 1% in 2014, and 2% in 2015 yet decreased by 3.5% in 2016. There was a 14.1% increase in the Mexican Peso exchange in relation to the US Dollar.

CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by 3.28% over last year's adjusted budget, when compared to the preceding fiscal year FY 14-15, it increased by 1.4%. Transfers-in are budgeted with a decrease of 6.6%.

In this year's budget, expenditures were increased by \$659K or .62% over last year's adjusted budget. This increase is attributed to additional funding for the repaving of streets, an increase in transfer of funds to the Health Insurance Fund, Parks department increase offset by the re-allocation of funding for the McAllen Economic Development Corporation to another fund and further explained on pages xii-xiii of the Executive Summary.

During the budget process, several issues were raised as discussed below:

Personnel-Related Issues

Employee Pay Raises

This year's budget didn't provide an increase for the city employees. This year the City will enter into a new Collective Bargaining Agreement with the Fire Department. The City entered into a new Collective Bargaining Agreement with the Police Department effective October 1, 2015 through September 30, 2020.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$11.04 per hour over the last several years.

City Retirement Plan (TMRS) Funding

The City's contribution rate for the City of McAllen for calendar year 2015 and 2016 was 6.53% and 6.28%, respectively for a blended rate for the fiscal year 2015-16 of 6.34%. Senate Bill 350 that passed during the last legislative session, restructured the funds that resulted in lowering the City's contribution and increasing the funded ratio. With this change, the plan is almost fully-funded with a funded ratio of 91%. The rate used to develop the budget is 6.66% of payroll.

Health Insurance

This year, the City's cost of providing health insurance is budgeted a slight decrease from last year's adjusted budget level. The total amount budgeted for claims expense is \$9.9M. Last year's estimated claims were \$10M— under the \$16M quoted by the carrier for aggregate stop loss coverage that the City elected to renew.

There were some changes necessary as a result of the decreasing fund balance that supports the funding of the City's Health Plan. Premiums for each respective classification remained the same yet the employees share increase from the previous year's budget. The City's funding share will be 93% for Employees Only, 70% for Employees Plus One Dependent and 65% for Employees and Family. This fiscal year the employee will start contributing into the total health cost by 7%, 30% and 35% respectively.

Retiree Health Insurance Plan

The City had an actuarial valuation performed as of October 1, 2014 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2015-16 and 2016-17, the ARC was determined to be \$825K for all City funds. The amount used in the budget was \$882K.

Debt Issues

In May 2016, the City issued a Combination of Tax and Revenue Certificate of Obligations Series 2016 in the amount of \$24.5M for Drainage Improvements. Previous year the city issued bonds outstanding totaling \$45M to undertake three different projects. The projects were a New Performing Arts Center; roadway improvements; and the construction of new baseball complexes among other park improvements for \$15M each. The City also issued a Combination of Tax and Revenue Certificate of Obligations Series 2014 in the amount of \$12M for the Performing Arts Center. It also has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$9.8M. This debt is to be repaid through transfers from the Passenger Facility Charge (PFC) Fund. In February 2015, the City refunded the Certificate of Obligation Series 2010 that was used for the construction of a New Library and relocation of the Boeye Reservoir for \$16M.

In addition, the City has in the Waterworks and Sewer System the following Revenue Bonds outstanding; Series 2012 (\$1.2M), funding the Sprague Sewer EDAP project. Also, Series 2013 (\$6.7M), Series 2013A (\$217K), and Series 2013B (\$3M) to fund a Reuse Water Distribution Pipeline and Pump Station; Wastewater collection pipelines for new services to un-sewered Colonia's in the northwest side of the incorporated and un-incorporated city limits, and upgraded to South Waste Water Treatment Plant. Also in February, the City refunded the Water & Sewer Bond Series 2005, now 2015 Series for \$16.7M. The city was in the process of evaluating a Sewer System Revenue Bond Series 2015A to fund the construction of the Southwest Waste Water Treatment Plant for \$40M.

Rate Increases

The property tax rate adopted and included in this year's budget remained the same as last year at 47.63¢ per \$100 valuation. In November 9, 2015, the City Commission adopted an Ordinance increasing the tolls by 25¢ for vehicular (Car/Pickups) traffic at the McAllen International Toll and Anzalduas Bridges. The City also amended the rates for residential units from various rates depending on frontage to a flat rate of \$12.50. Commercial rates increased by \$10.48 per collection and dumpsters from a range of \$2.20 to \$6.96 depending of the size in cubic yards from 2 to 8 respectively.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 145-146. This year it has been determined that such improvements will have no impact in operating and maintenance expenditures. Note also that the construction of the projects undertaken by other funding sources will have an additional impact in operating and maintenance by \$1.1M, mainly the Performance Arts Facility.

THE FY 2016-17 BUDGET - AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$341M. Of that amount, transfers-in, account for \$44M, with the balance of \$297M related to revenues. Expenditures and transfers-out are budgeted at \$407M, of which \$44M are transfers-out and \$20M for debt—leaving \$343M in expenditures/expenses. Almost 38% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2017 are estimated to total to \$141M—a \$66.4M decrease due to spending down for capital projects and debt.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Impact of National Economy and Mexico on City's Economy

The City's economy had maintained an excellent financial position when the economy was at a slowdown due to its foresight in planning. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico. The Texas economy, particularly as measured by construction, has shown a strong recovery in fiscal year 2015-16 as has the City.

Growth

As noted earlier in this message, over a larger horizon perspective, the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although much has been done to provide an adequate transportation system that continuously alleviates traffic congestion within the City as well as an adequate drainage system, there's much to be done.

Unfunded Mandate – Storm water Drainage Regulations

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like in many cities be financed by a new revenue source.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure being taken to further strengthen this relationship was the partnership on construction of the new southbound lane at the Anzalduas International Crossing.

Financing Capital Costs

This year, the City issued a combination tax/revenue bond debt in the amount of \$24.5M. Please see Debt Issues on page iv for a discussion on the projected funded by this obligation. Prior to this year, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State Grants. In November 2013, the citizens voted for a \$45M Bond issue to fund a New Performing Arts Center, Road Improvements, and Baseball complexes. The General Bond and Certificate of Obligations will require funding from property taxes. The Certificate of Obligation --\$12M—for the completion of the Performing Arts Facility will be paid from the collection of Hotel Taxes. In the year 2011, a Combination Tax and Revenue Certificate of Obligation amounting to \$29M was refunded for the outstanding balance of \$16.1M. The City also refunded a Water & Sewer Revenue Bond ---Series 2005--- in the amount of \$16.7M. During fiscal year 2012, another Combination Tax and Revenue Certificate of Obligation amounting to \$10M was issued for airport terminal expansion. Both issued are self-supporting and do not require funding from property taxes.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does impede economic development.

While all of these issues are indeed challenges which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2015. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve, but also addresses the issues that arose during the budget process. It will be closely monitored on the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following, is an Executive Summary which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Mark Vega, MPU General Manager, Angie Rodriguez, Budget Director, Susan Lozano, Finance Director, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Roel "Roy" Rodriguez, P.E.
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

BUDGET AS A WHOLE

The City of McAllen's budget for FY 2016-17, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$297M in revenues spending \$205.6 M for operations, \$137M for capital expenditures and \$20M for debt service, leaving an estimated fund balance and working capital of \$141M.

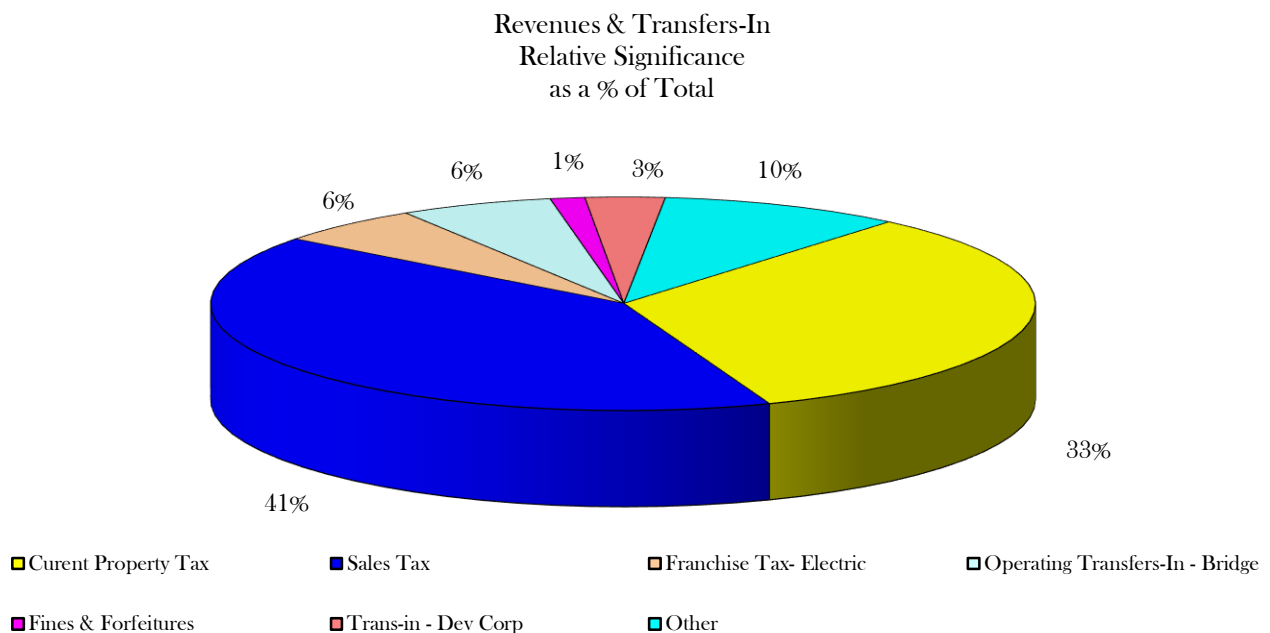
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$112M, an increase of \$2.5M—2.29% in excess of last year's amended budget. The increase is primarily attributable to increases in current property tax-\$1.9M, sales tax-\$455K, Licenses and Permits-\$318K, Charges for Services -\$374K and Miscellaneous Revenues -\$80K, offset by decrease in transfer-in from International Toll Bridge-\$333K and Development Corporation Fund – \$222K with the remaining net increase attributable to less significant revenue line item changes.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$101M, which is 90% of the total.



Current Property Tax

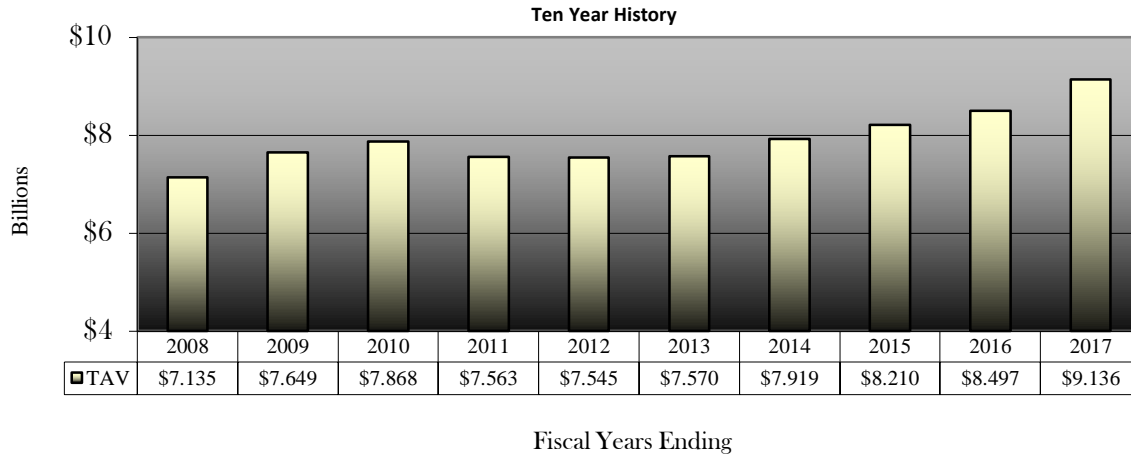
Current property taxes represent 33% of General Fund revenues and transfers-in. The property tax rate remained at 47.63¢ per \$100 valuation after a recent Bond election that was approved by the Citizens of McAllen to undertake some major projects while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 7.50% from last year. Of the increase, reevaluation of properties existing in the prior year accounted for an increase of \$460M, or 72%, and by new improvements and/or annexed property, which increased values by \$177M, representing 28%. The tax rate of 43.6¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 4. ¢ is for general obligation debt requiring repayment from property taxes. The \$41.3M budgeted for collection of current property tax increased \$3.9M principally due to General Obligations the city incurred in the amount of \$4.1M and the balance due to the modest increase in values and new improvements. The increase was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

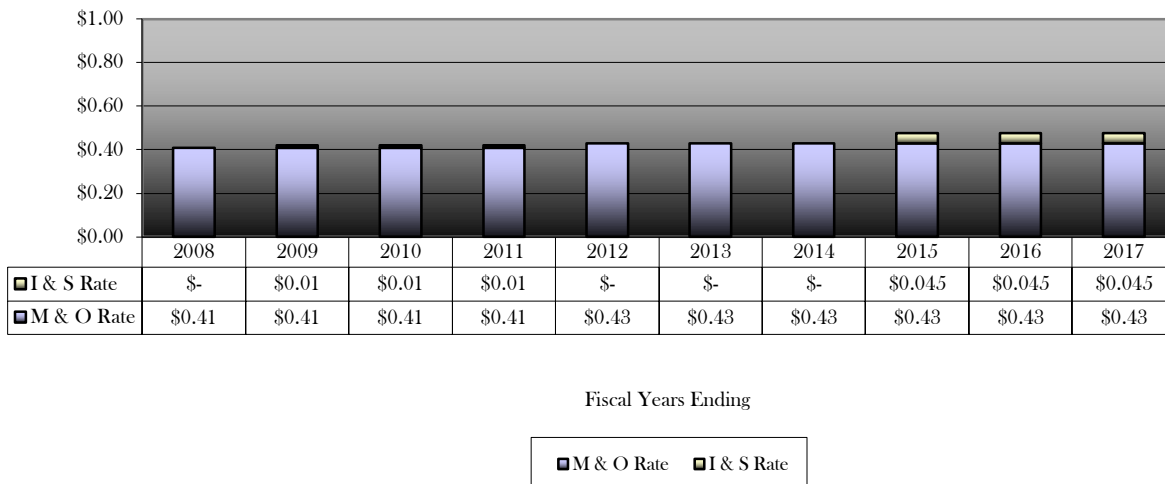
FY 2016-17 Compared to FY 2015-16

	— In Millions —		Increase/Decrease	
	<u>FY 2016-17</u>	<u>FY 2015-16</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$9,112	\$8,436		
Properties Under Protest	<u>.024</u>	<u>.063</u>		
Certified Taxable Value plus Properties Under Protest	\$9,136	\$8,499	\$637	7.50%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	<u>(.724)</u>	<u>(.661)</u>		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$8.412	\$7.838		
Tax Rate	<u>\$.4763/\$100</u>	<u>\$.4763/\$100</u>		
Tax Levy on Non-Freeze Properties	\$40.060	\$37.333	\$2.73	7.3%
Tax Levy on Freeze Properties	<u>\$3.458</u>	<u>\$2.080</u>	<u>\$1.37</u>	<u>65.87%</u>
Total Tax Levy	\$43.518	\$39.413	\$4.11	10.42%
Collection Rate	95%	95%		
Budgeted Current Property Tax Revenue	\$41.342	\$37.442	\$3.90	10.42%
Dedicated for I&S (Debt Service Fund)	<u>\$4.193</u>	<u>\$3.143</u>		
Dedicated for M&O (General Fund)	<u>\$37.149</u>	<u>\$34.299</u>	<u>\$2.85</u>	<u>8.31%</u>

**Certified Taxable Assessed Values
Including Under Protest (Beginning FYE 2008)**



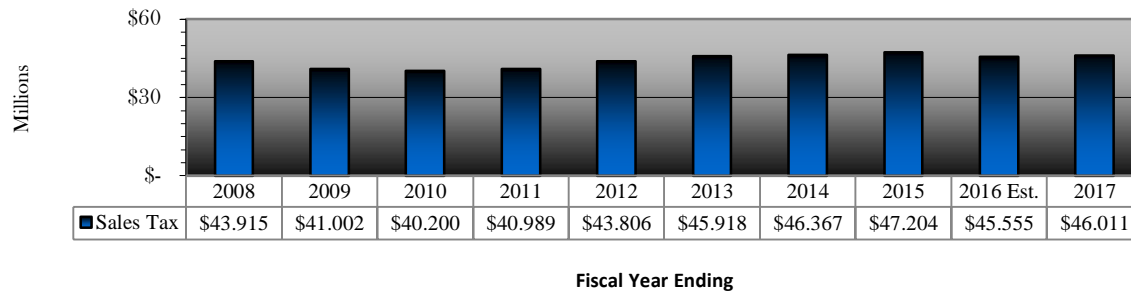
Property Tax Rates Per \$100 in Valuation



Sales Tax

Accounting for 41% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the eight years ending 2008, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%—an annual average simple rate of 7%. In FY 2008-09, sales tax dropped \$2.9M or 7% from \$43.9M to \$41M followed by a more moderate decline of \$800K or 2% to \$40.2M in FY 2009-10. These decreases, the first since the City began to recover from the last Peso devaluation in December 1994, generally reflect, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. During FY 2010-11 sales tax recovery began with a 2% increase. FY 2011-12 continued the trend posting a 7% increase with most of the impact coming within the last 7 months. FY 2012-2013 and FY 2013-2014 reflected a 5% and 1% increase respectively. The following year, the City saw an increase of 2%. For FY 2015-2016, the City is estimating sales tax at \$45.5M a decrease of 3.5%. Sales tax has been budgeted at \$46M for this fiscal year, \$.5K over the adjusted budget for last year which reflects a 1% increase over last year's estimated performance.

Sales Tax Receipts - 1-1/2%
\$ Millions



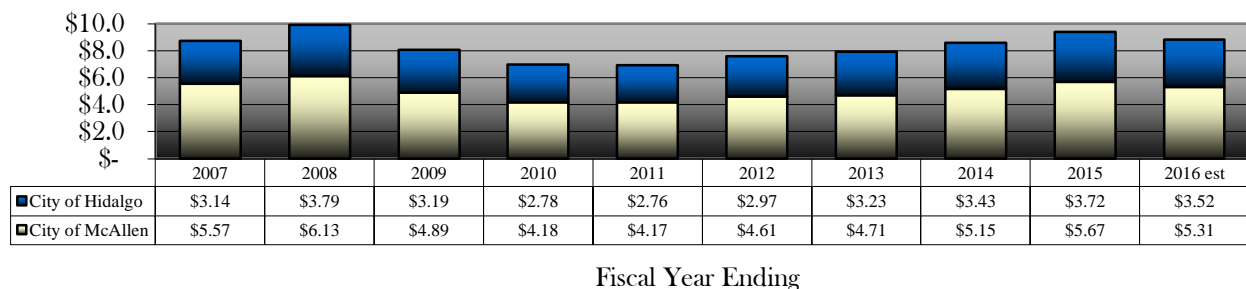
Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies, which is now based upon kilowatt hour usage, increased slightly to \$4.3M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.5M.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped mitigate the impact on surplus net revenues. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$5.3M, an decrease of \$333K from last year’s adjusted budget, which resulted largely to an increase in transfer of funds from the respective Bridge Operating funds into their respective CIP Funds.

McAllen International Toll Bridge - Surplus Revenues
Shared Between the Cities of McAllen & Hidalgo
(in Millions)



Oil & Gas Royalties

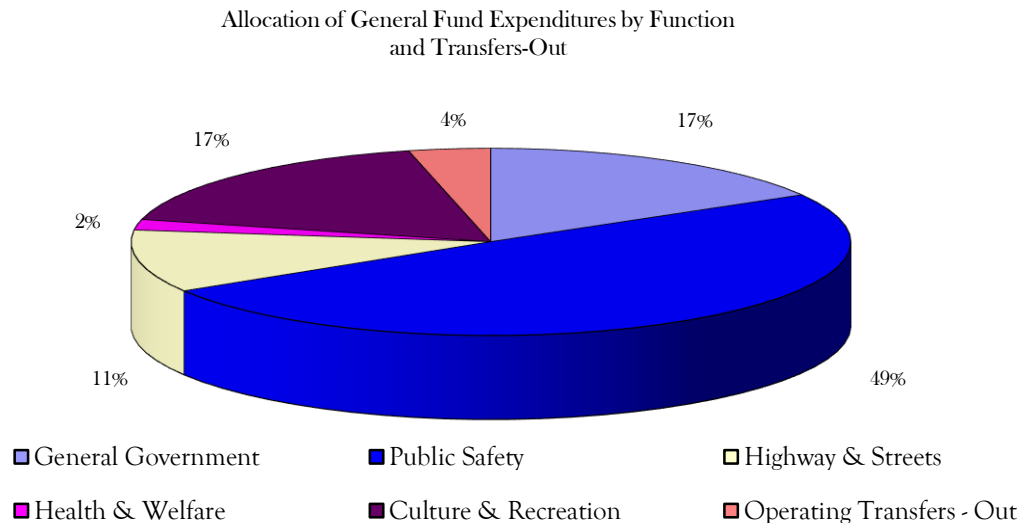
The oil and gas royalties have been estimated at \$430K—a slight increase from last year’ adjusted budget.

Transfer-In - Development Corp

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.7M.

Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$110M, a \$1.3M decrease from last year's adjusted budget. Expenditures are budgeted at \$106M, an increase of \$659K or .62% from last years' adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



Increase in Expenditures - By Function

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures by Function

(000's Omitted)

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2016-17</u>	<u>2015-16</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$18,346	\$16,830	\$1,516	9.01%
Public Safety	54,654	54,279	375	.69%
Highway and Streets	11,886	14,206	-2,320	-16.34%
Health and Welfare	2,013	1,836	177	9.64%
Culture and Recreation	<u>19,305</u>	<u>18,394</u>	<u>911</u>	<u>.63%</u>
Total	<u>\$106,205</u>	<u>\$105,546</u>	<u>\$659</u>	<u>.62%</u>

General Government

Of the \$1.5M, the net increase within the general government function is attributed to a 90 day freeze on unfilled positions and the Information Technology fund increase in Capital Outlay due to updating of software and hardware. The Right of Way department was merged with the Legal Department this fiscal year. Five new authorized positions are added in this function. An Administrative Assistant for the Grants office, two Customer Service Specialist for the 311 Call Center Department and two Part time positions for City Hall. These additions to personnel was offset by the deletion of two part-time positions and a transfer of two full time positions to another function.

Public Safety

Departmental budgets comprising the public safety function have increased by \$375K, with the only significant increase attributable to the Fire Department, amounting to \$350K, primarily for Fire Fighting Gear and Equipment. The Radio Shop and Traffic Operations Department had increase by \$115K and \$105K respectively yet it was offset by a decrease of \$189K from the Police Department and other departments. There are four Police Officer and four Firefighters added to personnel this year along with a Part time position for the Traffic Operations Department.

Highways and Streets

Highways and streets are budgeted with a decrease of \$2.3M, primarily attributable to a cut back on the Street Repaving line item (\$2.4M) offset by increases in the other departments in this function. The Streets and Maintenance department added an additional Senior Maintenance worker to their staff. The Engineering Department requested that an inspector position within their department be eliminated.

Health and Welfare

Health and welfare budget was increased by \$177K, mainly due to an increase in funding to an outside agency in the amount \$100K offset with net increase on other departments with less significant changes. One Code Enforcement Officer was added to the Environmental Health Code Compliance Department.

Culture and Recreation

Culture and recreation are budgeted with an increase of \$912K, most of which is attributable to the Parks and Recreation Departments in the amounts of \$523K and \$236K respectively, along an increase of \$111K in the Quinta Mazatlán Department with the remaining amount attributed with departments with less significant changes. The Parks Department will add a Maintenance Supervisor, Crew leader, groundskeeper, and two Irrigation Technicians to their staff. Pools department will increase by 10 Part-Time positions for Pools while Quinta Mazatlán will add a Park Ranger along with 7 part timers. Las Palmas Center deleted a Recreation Supervisor.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$1.7M. Resulting fund balance amounts to \$44.3M and represents 155 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$4.3M in hotel occupancy tax revenues—basically the same as prior year's budget. This year the Chamber of Commerce will continue to be allocated 2¢ (\$1.2M); the Convention Center, 3.5¢ (\$2.2M); with the remaining 1.5¢ (\$900K) being allocated to the Performing Arts Fund to support operations. This allocation translates to fund balance is projected by year end.

Venue Tax Fund

The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.

The Venue Tax Fund is estimated to generate \$1.2M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the other 2% will be allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities. This funds will be used to meet the debt requirements and the balance to the Performing Arts Fund since the construction phase will be completed leaving no fund balance at the end of the year.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$15.5M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which are listed on pages 111-112.

EB-5 Regional Center Fund

The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.

Administrative expenses have been budgeted this year yet minimal.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Funding for a Neighborhood Park has been provided in the amount \$50K under the Parkland Zone #3.

P.E.G. Fund

The Public, Educational and Governmental Fund (PEG) was establish to account for the resources receive on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.

Capital improvements of \$300K is anticipated this year leaving a fund balance in the amount of \$332K.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$1.8M, slightly less from last year. The programs funded this year are listed in pages 119-120. Funding for the oversight and administration of these activities has been budgeted at \$321K for CDBG and HOME programs.

P.D. Seized Fund

The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.

This year, the P.D. Seized Fund will have no appropriated activity this fiscal year with a fund balance of \$5.8M.

Downtown Services Fund

The Downtown Services Fund was established to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.

Revenues are estimated at \$1.4M, increasing slightly from the previous year's budget. This year's budgeted expenditures reflect a slight decrease of \$63K. Provision has been made to reimburse, by transfer, \$237K to the General Fund.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 17. The City held a Bond Election and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex and Street improvement with each major project allocated \$15M each. Also outstanding is the Refunding Bond Series 2015 in the initial amount of \$12M. The City recently issued \$24.5M in General Obligations for Drainage Improvements bringing the total outstanding amount for the current year to \$77.9M. The City has a \$12M in Certificate of Obligation for the Performing Arts Facility to be paid with revenue generated from the Hotel Tax. In addition, the City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$8.8M. Both debts are expected to be repaid through transfers from the General Fund and the Passenger Facility Charge (PFC) Fund. Therefore, provision has been made in the Airport Fund, allocating a portion of the total tax rate for debt service.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to such as the Water, Sewer, Airport or Bridge funds.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee is comprised of a minimum of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

This year a considerable amount of fund balance will be spent down again. Estimated beginning fund balance of \$1.9M is expected to be supplemented transfers-in, amounting to \$782K, to provide resources of \$2.6M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2016-17, fund balance is estimated to be \$635K.

General Obligation Street Improvement Construction Fund

The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.

The General Obligation Street Improvement Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M, for street improvements throughout the City as well as acquisition of Right of Way has been budgeted \$13M this year. Taking into consideration prior year activities the estimated fund balance will be \$292K.

General Obligation Performing Arts Facility Construction Fund

The General Obligation Performing Arts Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a New Performing Arts Facility.

The General Obligation Performing Arts Facility Construction Funds, which account for the G.O. Series 2014 issue and the Certificate of Obligation Series 2014 in the initial amount of \$15M and \$12M respectively. The former source of funding has been spend down along with some funds from the latter source. The completion of the New Performing Arts Facility will be budgeted in the Certificate of Obligation Series 2014 Construction Fund.

General Obligation Sports Facility Construction Fund

The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Girls Softball Complex and Baseball Complex (Phase I) has been budgeted at \$15.1M. No estimated fund balance is anticipated.

Certificate of Obligation Series 2014 Construction Fund

The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.

The Certificate of Obligation Series 2014 Performing Arts Fund, the amount of \$12M for additional funding for the construction of a New Performing Arts Facility. This fund has budgeted \$6.5M for the completion of the facilities leaving an estimated fund balance of \$1.4M.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund has no revenue funding of related IT projects yet will undertake some projects in the amount of \$381K leaving an estimated fund balance of \$17K.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.5M into this fund. This fund will provide \$1.4M for replacements and projects, leaving a fund balance of \$4.7M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$2.5M, leaving an estimated fund balance of \$2.8M. The individual projects to be undertaken are presented in page 153 of this budget document.

Water Revenue Bond Issues Fund

Resources for this fund are primarily provided by Bond Proceeds in the amount of \$7.4M. Expenditures are budgeted at \$7.4M, leaving no fund balance. Projects to be undertaken are presented in page 154 of this budget document.

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$2.9M into this fund. \$9.9M has been budgeted to provide for replacements and projects (page 155) leaving an estimated fund balance of \$4.8M.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$4.6M. The individual projects to be undertaken are presented in page 156 of this budget document. Fund balance is projected at \$1.2M by year-end.

Sewer Revenue Bond Construction Funds

The budgeted capital projects will be \$11M by year end with no fund balance at the end of the year.

Sewer Revenue Bond Fund- Clean Water

With anticipated revenue bond proceeds in the Clean Water funding (Series 2012, 2013, 2013A, 2013B, 2015 & 2015A) in the amount of \$23.7M, the City anticipates spending all proceeds and end up with no fund balance at the end of the year.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$2.8M. The cost of replacements this year is \$5.9M, leaving working capital at \$4.6M at year-end.

Palm View Golf Course Depreciation Fund

This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Palm View Golf Course Fund will transfer in \$95K and have replacements of \$65K, leaving \$327K in working capital at year-end.

Civic Center Depreciation Fund

This section also includes the working capital summary for Civic Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Civic Center Fund.

This funds balance will be transferred to another related fund.

Convention Center Depreciation Fund

This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund.

Planned expenditures this year will be for the renovation of the Parking Lot, leaving \$1.7M at year end.

Performing Arts Depreciation Fund

This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Performing Arts Center Fund.

Upon the establishment of this fund, \$250K will be transferred into this fund with no planned expenditures.

Airport Construction Fund

The Airport Construction Fund was established to account for all resources received for major Airport capital improvements.

The Terminal Expansion Project was completed last year.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management has funded a project in the amount of \$40K this year; year-end working capital will be \$6.2M.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.

Projects amounting to \$5M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Operating Fund and/or PFC Fund. The individual projects in the amount of \$5M is listed in page 186 of this budget document.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge

This fund is being built up through the increased of allocation from 25¢ to 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates transferring \$1.4M and spending \$2.4M for improvements, leaving an ending fund balance of \$10K. The individual projects to be undertaken are presented in page 186 of this budget document.

Anzalduas International Crossing Capital Improvement Fund

The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is also being built up through the increased of allocation from 25¢ to 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates transferring in \$490K and spending \$273K for Facilities Upgrades along with equipment and vehicles leaving a fund balance of \$249K.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

Revenues have been budgeted at \$20.9M, with an increase of \$272K over the prior year's adjusted budget, assuming a growth of 500 residential customers, an increase of 80 commercial customers and no increase in industrial consumption. The rates remain unchanged as well as the customer deposit for residential service of \$100. Operating expenses are budgeted to increase by \$94K to \$15.1M. An Administrative Assistant was added to the Customer Relations Department. At these budgeted levels of operation, the debt coverage is estimated to be 2.69x the debt service requirements. Working capital is expected to be \$6M by year-end, which represents 145 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$18.9M, an increase of \$714K over the prior year adjusted budget. The rates remain unchanged. Operating expenses are budgeted to decrease by \$106K. At these budgeted levels of operation, the debt coverage is estimated to be 1.77x the debt service requirements. Working capital is expected to amount to \$3.3M at year-end, which represents 134 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Sewer Fund is 1.99x the debt service requirements.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.

Revenues, related to collection services, are budgeted at \$19M, \$1.5M over the prior year's adjusted budget. The rates were changed this past fiscal year with the approval of Ordinance 2016-44 on numerous solid waste services.

One rate that changed which affected most of the community was setting a rate of \$12.50 per bin regardless of the lot frontage size. Commercial rate increased by \$10.48 per frequency collection and dumpster from a range of \$2.20 to \$6.96 depending on cubic size of dumpsters. Expenses, other than capital expenditures, have been budgeted with a \$1M or 5.3% increase from \$17.9M to \$18.9M. Capital expenditures decreased by \$731K. Three personnel members which comprised of a Maintenance Worker in the Composting Department and Commercial Box adding a Crew Leader and a Heavy Equipment Operator for the fiscal year. Fund balance is expected to be \$7.9M at year-end.

Palm View Golf Course Fund

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges

Revenues are anticipated to remain flat again this year like last year. Expenses were reduced marginally for the second consecutive year from last year. This year \$95K is budgeted to be transferred to the Palm View Golf Course – Depreciation Fund. Working capital at year-end is expected to increase to \$682K.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

The Civic Center Fund will be phased out this year. The fund balance of \$324K will be transferred out to another fund.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

Revenues will reflect a decreased of \$820K due to a nonrecurring event otherwise it remains flat and operating expenses are expected to increase by \$134K. Again, this year the operating fund will transfer \$250K to the depreciation fund for replacements. Additional support of \$2.2M from the Hotel Occupancy Tax Fund has been provided. Three additional personnel members at different capacities will be hired in anticipation of the opening of the Performing Arts Center. Working capital at year end is expected to be \$1.1M.

McAllen Performing Arts Center Fund

The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

In anticipation of the opening new Performing Arts Center, revenue is projected to be \$1.2M. Operational needs will be paid with user fees and \$1.1M is appropriated for this venture. With additional funds transferred in from the Hotel and Venue Tax funds, working capital is expected to amount to \$1.3M by year end.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to increase \$745K from last year's budget and operating expenditures to increase by \$137K. Capital outlay projects being undertaken are appropriated in the Airport Capital Improvements Project funds and funded via a transfer of funds from operating budget will decrease by \$213K. One Custodian will be hired this fiscal year. Working capital is expected to settle in at \$6.3M.

Metro McAllen Fund

The Metro McAllen Fund is used to account for the activities of the City's public transportation system.

Absent grant revenues and transfers-in, fare revenues are expected to remain the same as last year. FTA and TxDOT grants are expected to provide \$1.7M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$803K, which will fund operations and the local match for the grants. Operating expenses are budgeted to decrease by \$27K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$951M by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Ignoring grant revenues, transfer-in revenues will decreased by \$283K. Capital expenditures amount to \$4.5M funded with Federal Transportation Administrative and local funds. Operating expenses will minimally decreased. The individual projects to be undertaken are presented in page 290 of this budget document. Working capital is expected to decrease to \$785K by the end of the year.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.

Southbound car crossings at the Hidalgo Bridge increased by 2% from the previous year. Considering this, revenues is projected at a 13% increase due to an increase in fees for cars/pickups from \$3.25 to \$3.50 and the violence in Mexico subsiding. Considering the Anzalduas Bridge, the system-wide held steady at last year's numbers. Operating expenses are budgeted to increase \$53K. An Office Manager was added to this Fund and will be funded evenly by both Bridge Fund. Working capital is estimated to amount to remain at \$1.3M by year-end.

Anzalduas International Crossing Fund

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.

Southbound car crossings at the Anzalduas Bridge have been budgeted to remain the same. Revenue is projected to increase by \$261K due to the rate was changed from \$3.25 to \$3.50 on vehicles. Negotiations are being made on terms for having empty commercial vehicles crossing. No revenue was projected on this type of traffic crossings. Operating is also expected to increase by \$39K. Working capital is expected to be \$1.3M by the end of the year.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The level of activity is expected to increase slightly from last year with revenues estimated to generate \$3.9M, while expenses are planned at \$3.7M, leaving an estimated working capital of \$1.1M at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$2.8M. Capital expenditures planned this year amounts to \$5M. Working Capital at year end will be \$4.9M.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable covers 93% of the employee cost and 65% of the dependent cost, with the differences of 7% and 35% being contributed by the employees respectively effective this fiscal year amount to \$10.4M with an additional \$2.3M being transferred in from the other Funds. Expenses have been budgeted at \$12.1M, leaving working capital with about \$101K by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

Revenues are expected to come in at \$1.4M, of which \$882K will come from the annual required cost from other funds and the balance primarily from retiree premiums and some interest revenue. Claims expense and administrative expenses have been budgeted at \$972K. Working capital is expected to amount to \$1.4M.

Workmen's Compensation Fund

The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues primarily derived from other City funds to which these coverage's are attributable are expected to decrease from last year's level due primarily to the transfer of the property and casualty insurance to a separate fund. Expenses have been budgeted at \$1.9M. Working capital is expected to amount to \$6.2M at year-end.

Property & Casualty Insurance Fund

The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverage's are attributable will be \$800K are initially expected to offset any costs--\$800K. Working Capital is anticipated to be \$99K due to previous years estimated operations.

City of McAllen, Texas

Mission Statement

Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.

Accomplishment of Major Goals Established in Prior Year Budget Major Goals for Fiscal Year 2015-16

The goals adopted by the Mayor and City Commission for FY 2015-16 as well as each status as follows:

Continue to implement City Business Plan

- Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall
Management's Response: Simon at La Plaza Mall commence with the renovation of the North Side of the Mall with the construction of an 80,000 sq. ft. two level building with room for specialty stores and restaurants. Construction of a Two Story Parking Garage was started with an anticipated completion of late November.
- Facilitate redevelopment of Old Civic Center site
Management's Response: Contract awarded to Camacho Demolition LLC on August 22, 2016 with a completion date of 50 days from award on razing buildings and clearing site.
- Continue to Retail recruitments efforts nationwide
Management's Response: Two nationwide chain retail businesses will begin construction in City.
- Continue to bring new manufactures to the Region
Management Response: Two new companies creating 220 new jobs opened this year.
- Design and erect new monument signs at City entrances.
Management Response: Entry monument completed at 10th and 2nd Street. Entry monument at Bicentennial & Uvalde is 32% complete.

Complete City assets currently in design

- Construct new Two Level Parking Structure at McAllen Public Safety Building at 1601 Bicentennial
Management's Response: Architectural Services awarded to Milnet Architectural Services LLC May 23, 2016.
- Repurpose Existing previous Law Enforcement Building
Management's Response: Professional Services contract was awarded to Negrete & Kolar Architects LLC for repurposing and modernizing the building for usage by various law enforcement agencies mainly City of McAllen, DPS and Hidalgo County on May 23, 2016.

- Demolition of Former McAllen Civic Center for future Development Use
Management's Response: Contract awarded to Camacho Demolition LLC on August 22, 2016 with a completion date of 50 days from award and executed contract documents.
- Nikki Rowe Elevated Water Tower Rehabilitation
Management's Response: Rehabilitation completed May 5, 2016.
- Redo TEC building for new Consulate, creating "Consul Row"
Management Response: Reconstruction completed - housing Guatemala and El Salvador Consulates
- Construction of a South Waste Water Treatment Plant (SWWTP) Project
Management Response: Construction commence and funding in place for the Construction of the South Waste Water Treatment Plant. Presently in design phase.

Improve City Traffic flow and Storm Drainage

- Traffic Management Improvements – Cabinets Replacements
Management's Response: Traffic Cabinets replace at various locations.
- Regional Storm water improvements – Harvey & 4th-6th; Quince & Redwood, and Quince & 27th-31st.
Management's Response: South McAllen site. Projects completed January, April and July 2016 respectively.
- Mile 5 Phase I Improvements
Management's Response: Construction from Taylor Road to Ware Road completed.

Leisure, Cultural and Entertainment

- Begin Construction Performing Arts Center
Management's Response: Construction 95% completed with a scheduled Grand Opening of November 19, 2016.
- McAllen Annual City Parade.
Management's Response: City annual parade was held on December 5, 2015 with dignitaries and will start the tradition with Private Sector sponsors.
- McAllen City Marathon.
Management's Response: City annual McAllen Marathon Scott Crane Memorial Run held December 13, 2015, will be scheduled on January 15, 2017.
- Establish a Bicycle Loan Program.
Management's Response: Bicycle stations constructed at 8 different locations in the City of McAllen.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen.

2015 DirectionFinder Survey: Citizens perceptions of McAllen were very high in all aspects of quality of life (90% for "place to live", 82% as a "place to raise a family", 78% for "overall quality of life"). These all surpassed benchmarks and are much improved compared to the 2013 survey.

2016 Update: Evidence including mixed beverage tax indicate McAllen increasing dominance as the entertainment destination in the region. The new Performing Arts Center has generated "buzz" due to the offerings of big-city entertainment for the first time in decades. McAllen is generally considered the highest quality of life city in the valley with even more QOL bond projects to be completed in the coming year.

Updated Strengths: Since creation of the Strategic Plan in '07-'08, McAllen has made real progress in creating more attractions for younger, well-educated citizens of the region. Strengths include miles of manicured linear parks, new ball fields being built this and next year, the Performing Arts Center and several new entertainment venues which are privately owned.

Updated Weaknesses: While the proximity to Mexico was an attraction for out-of-town visitors and conventioners, it has now become a negative due to the perceptions of insecurity held by those NOT from the area - a perception that is not necessarily accurate, but has proven difficult to overcome.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 15-16	Budget 16-17	Status -Rationale
Strategy 1.1: Expand venues for family gathering & recreation.							
1.1.1	Construct new Performing Arts Center	City Comm, City Mgr., Convention Center	2012-2017	\$45M	\$22M	\$6.5M	Opening set and entertainment booked for FY November, 2016 opening
1.1.2	Work with Simon and Provident for redevelopment of old Civic Center site	City Manager, City Commission	2017	Discussion	\$0	\$0	Redevelop to mixed-use attraction, gathering place
1.1.3	Construct new Youth Baseball Complex	City Mgr., Parks & Rec	2015-17	\$10,000,000	\$35,000	\$11,650,000	Planned completion 2017
1.1.4	Construct new Girls Softball Complex (Bond election; Approved Nov. '13)	City Mgr., Parks & Rec	2017-18	\$4,000,000	\$0	\$4,000,000	Construction to begin after completion of Youth Baseball Complex
1.1.5	Expand use of Memorial Stadium	City Comm, City Mgr.	2014-17	\$3,000,000	\$0	\$0	Renovation complete. Compliments from citizens; a hosting venue for parade, concerts
1.1.6	Construct second phase of Morris (RDF) Park in north McAllen	Parks & Rec	Multi-year	\$1,209,000	\$30,000	\$0	Waiting on grant award. Trail development planned for FY 15-16.
1.1.7	Complete the McAllen Sports Park	Parks	2012-2016	\$6,323,655	\$135,116	\$0	Completed
1.1.8	New hike/bike trail along newly constructed Bentsen Road (north)	Engineering, Parks & Rec.	2014-17	\$1,275,331	\$325,331	\$1,074,669	
1.1.9	Resurface all original trails (new pavement)	Engineering, Parks & Rec.	2016	\$650,000	\$503,756	\$0	Completed
1.1.10	Bicentennial - Hike /Bike Trail	Parks & Rec	2015-17	\$1,120,000	\$800	\$412,200	Rebidding. Planned completion October, 2016
1.1.11	Hike and Bike Trail Connectors	Parks & Rec	1 yr	\$400,000	\$0	\$0	Morris Park to 10th Street
1.1.12	Improvements at Lark and Palmview Community Centers	Parks & Rec	1 yr	\$520,000	\$0	\$305,863	Window repair and floor replacement. Planned completion: October 2015
1.1.14	Design improved Motocross Course in south McAllen	Parks	2yr	\$730,000	\$15,000	\$715,000	\$218,000 grant from Tx Parks & Wildlife.
1.1.15	Complete plan for design and renovations to Boys and Girls Club @ Brand Center	Parks	1 yr	\$235,000	\$181,696	\$0	CDBG project with Boys & Girls Club
1.1.16	Enhance Roosevelt School Pavilion	Parks	2016	\$29,000	\$29,000	\$0	Renovation of playground equipment in conjunction with School. CDBG project for FY 14-15.
1.1.17	Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium	Convention Center	1 yr	Program	Program	Program	Increase public events/family gatherings.
1.1.18	Improve Palm View Golf Course	PVGC, City Mgt.	2015-2017	\$511,000	\$22,178	\$200,000	Renovation of Clubhouse and Cart house 2015 (mid September completion); Roof work and new A/C + tee improvements in 16-17
Strategy 1.2: Promote a strong arts and cultural community.							
1.2.1	Expand & Improve City Parades, most prominently the illuminated Holiday parade	City Mgr., Commission	Annual	\$250,000	\$250,000	\$750,000	Completed first major parade in December, 2014. Larger event planned for 2016. (Offsetting revenue budget: \$500,000)
1.2.2	Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others.	City Mgr., Chamber	Ongoing	Program	Program	Program	Plan to continue & expand events
1.2.3	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	Program	Program	Program	Music after hours, music at Quinta events, funding of symphony.
1.2.4	Continue Concerts on the Lake @ Convention Center	City Manager	Program	Program	Program	Program	Continue creating family events
1.2.5	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Program	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.
1.2.6	New large concerts to be held in Memorial Stadium	City Manager/ Convention Center	Ongoing	Program			Concerts
Strategy 1.3: Focus on corridors to improve visual impression of city.							

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 15-16	Budget 16-17	Status -Rationale
1.3.1	Design and erect new monument signs/landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	\$490,000	\$374,883	\$115,000	Create and improve gateway entry monuments into city: 10th St, Bicentennial, So. 23rd, XPWY 83 @ Taylor, US 281
1.3.2	SH 336 (10th Street, Trenton to SH 107) Landscaped Median	Engineering	2014-2017	\$1,725,000	\$0	\$1,217,955	TXDOT project approved by Commission on 6/22/15 Completion early 2017
1.3.3	Plant 1000 five gallon native trees received from Apache tree grant at City Parks sites	Public Works, Arborist	Ongoing	Program	Program	Program	To be planted at City Parks sites, the McAllen Housing Authority, Home Owners Associations, and general public sites.
1.3.4	Continue & Expand Commercial Matching Grant program	Planning	Annual	Total subject to Commission	\$0	\$50,000	Work with existing businesses to improve key corridors appearance
1.3.5	Continue Neighborhood Matching Grant program	Planning	Annual	Total subject to Commission	\$25,000	\$25,000	Continue this very successful program to match funds raised from various neighborhood associations for improvements (entries, linear park improvements, etc.)
1.3.6	Continue Urban Forestry Care and Management program	Public Works (Brush)	Ongoing	Ongoing	\$80,000	\$80,000	Continue to educate citizens in the care and management of the City's tree canopy.
Strategy 1.4: Regional Leader in Sustainability							
1.4.1	Complete electric bus demo project w/ TIGGER grant	Transit	2 yrs	\$2,160,425	\$213,067	\$0	Two responses to review. Recommendation pending
1.4.2	Establish a bicycle loan program.	Transit	New; Ongoing	\$368,515	\$0	\$100,000	Similar to those in New York, Austin, Paris, etc.
1.4.3	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Parks	Ongoing	Program	Program	Program	Quinta Mazatlán will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.4	Change out of Street lights from HPS to LED	Traffic	Ongoing	Program	Program	Program	Substantial energy savings and long life offsets high up-front costs (Expy. complete in 13-14; 2015 to separate meter from Mission
1.4.5	Pavement recycling program	Engineering	Ongoing	Program	Program	Program	Hot in Place Pavement Recycling Program: Amount jumped in 2015-16 due to decrease in 14-15. Returns to normal this year.
1.4.6	Pavement rejuvenation project	Engineering	Program	Program	\$200,000	Program	To preserve and extend asphalt pavement life and reduce maintenance costs of city streets.
1.4.7	Develop a Park and Ride for Special events (4th of July, La Posada, Parade,	Transit	Ongoing	Program	Program	Program	Park and Ride has been successfully implemented.
1.4.8	Enhance compost marketing	Public Works (Sanitation)	1 yr	Program	Program	Program	To increase sales of composting. Continual efforts.
1.4.9	New program to eliminate trash contamination in recycling bins.	Public Works	2014-16				More enforcement; removal of blue bins for non-enforcement. Education efforts in schools and mail outs.
1.4.10	Increase commercial recycling.	Public Works (Sanitation)	1 yr	Program	Program	Program	Add multiple commercial routes to recycling. Large potential source of relatively clean product; to increase commercial recycling. Ongoing efforts.
Strategy 1.5: Promote improved health of McAllen citizens.							
1.5.1	Continue annual McAllen Marathon	Parks & Rec	Ongoing	Program	Program	\$160,000	Continuing efforts to grow and improve the McAllen Marathon. Offset by Revenue
1.5.2	Continue Trail efforts (numerous)	Parks & Rec	Ongoing	Program	Program	Program	Continuing efforts and investments in these iconic assets which increase property values and make exercise options accessible to all
1.5.3	Cascade pool renovations	Pools	2014-17	\$1,400,000	\$0	\$50,000	Renovation completed 2015; 2015-16 funds for Games of Texas pool
1.5.4	Renovate Pool at Boys and Girls Club	Pools	2015-17	\$220,000	\$220,000	\$220,000	Replaster pool surface. Planned completion of FY 2015-16.
1.5.5	Prepare for TAAF "Games of Texas" in 2016	Parks	Ongoing	Program	\$239,700	\$0	McAllen was selected as the site of this major "Olympics-style" Statewide event which will bring thousands of visitors to the City. New ball fields (Bond Election) to be constructed.
1.5.6	Support Humane Society	Commission/ Animal Control	Ongoing	Program	\$580,000	\$537,662	Part of a quality city, entity desires a move toward a "no kill" facility; assists with education, limiting overpopulation of unwanted animals
1.5.7	Funding El Milagro Health Clinic	Commission	Ongoing	Ongoing	\$120,000	\$176,000	Funding for public clinic for affordable medical care
1.5.8	Support for after school learning centers in conjunction with Boys and Girls Club	Commission	Ongoing	Program	\$183,998	\$174,798	Ongoing program to support M.I.S.D. programs
1.5.9	City Health Fair	Chamber	Chamber	Program	Program	Program	Promote knowledge of increasing health problems and cost of care related to preventable disease.
1.5.10	Grow number of running/ walking events held in Linear Parks annually	Parks and Recreation	1 yr	Program	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs.

Strategic Business Plan

Goal 2: Strengthen McAllen's dominance as the retail destination of the region.

2016 Update: McAllen continues to be the retail king of the region, however receipts for FY 15-16 were down from the prior year. The devalued Mexican Peso, currently at just under 20 to \$1 has dropped in value over 50% in last few years. 2016-17 will likely see disrupted Mall sales due to heavy construction, but one new parking garage will be open for the holiday shopping season. We expect the Peso to gain back some of its losses in 16-17.

Updated Strengths: New entertainment & hospitality venues will likely improve tourism and further strengthen McAllen's draw from within the Region. Simon's La Plaza Mall huge expansion should have a long-term, positive impact on sales and taxes collected.

Updated Weaknesses: The Peso weakness and weakness in the oil & gas industry has negatively impacted sales taxes. Internet sales also continue to concern big-box retailers. As expected, with growth in neighboring cities, retail will "follow the rooftops" reducing our market share, yet as the "pie" grows, our revenue should increase annually.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 15-16	Budget 16-17	Status -Rationale
Strategy 2.1: Enhance McAllen's bond with shoppers from Mexico.							
2.1.1	Continue efforts to ease bridge crossing to and from Mexico; secure grant to facilitate truck traffic	Bridge	2 yrs	Program	\$0	\$889,186	Will enhance international trade with Mexico.
2.1.2	Complete Expressway 83 & Bicentennial Interchange.	Engineering	Multi-year	\$35,000,000	TxDOT	TxDOT	New design by TxDOT for this overpass which is now closed. Will change dynamics of the area for better ingress/egress to key future retail sites.
2.1.3	Transit: Increase air and bus travel options to and from key Mexico markets	Airport, MEDC, CVB	5 yrs	Program	Program	Program	Aeromar flights - Mexico City; Bus transit increasing
2.1.4	Extend 16" water line to southern part of City to open area up for development	MPU, City	Multi-year	\$353,520	\$504,450	\$100,000	TxDOT construction for waterline & roadway underway. PUB to design sewer extension to 23rd street.
Strategy 2.2: Bring key "destination" retail to the city.							
2.2.1	Work with Simon Property Group to expand La Plaza Mall (Improvement estimate: \$1000,000.00)	City Comm, City Mgr	Multi-year	\$20,000,000	\$20M via Bonds	\$0	Bonds paid via additional revenue. If such is insufficient, Simon pays.
2.2.2	Working with Buxton, a top retail recruitment firm, work to attract specific retailers	City Comm, City Mgr	2 yrs	Program	\$60,000	\$50,000	To compliment McAllen shopping entertainment as the "destination of choice".
2.2.3	Continue Retail Recruitment efforts nationwide	City Mgt.	Ongoing	Program	\$102,500	\$225,000	Includes major ICSC presence in Dallas and Las Vegas working to bring retail to McAllen
Strategy 2.3: Promote development of key retail corridors and nodes.							
2.3.1	Facilitate redevelopment of Old Civic Center site	City Comm.	Multi-year	See comments	See comments	See comments	Provident selection; plans in progress.
2.3.2	Explore expansion of TIRZ to cover key retail corridors	City Mgt.	2015-17	Program	Program	Program	Leverage tax dollars with Metro (county) dollars to reinvest in this area - by far the most prolific retail and high ad valorem value area in the county
2.3.3	Begin Mixed-Use Development with partnership of private sector by design & const. of "Preserve Project" infrastructure.	City Comm., City Mgr., Engineering	Long-term	\$11,000,000	\$909,600	\$0	Erie St extension approved by voters in November, 2013 Bond Election. This will likely be replaced by Kennedy which will be more commercial.
2.3.4	Increase marketing efforts & incentives to recruit and retain business	City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.

Strategic Business Plan

Goal 3: Diversify and strengthen the local economy in order to sustain a strong tax base and quality city services long term.

2016 Update: 2016 new construction and increased values of existing properties indicate strong growth, increasing ad valorem taxes and thus reducing dependence upon sales tax which is more volatile.

Updated Strengths: Commercial building trends are positive. Hospitality sector has experienced good growth, most notably near the Convention Center. The new Tres Lagos TIRZ (with Texas A&M) should reignite growth in the northern sector of the city. Commercial construction was up substantially in 14-15 and is on pace to continue that trend.

Updated Weaknesses: In 15-16, McAllen reached new overall construction numbers which were similar to pre-recession numbers which included strong sub-prime housing construction which will likely not reoccur. Attracting major manufacturers to the region is difficult when comparing wages to Mexico, yet this may change given results of the Presidential election as McAllen is a lower cost area compared to the rest of the country.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 15-16	Budget 16-17	Status/Rationale
Strategy 3.1: Strategically bring new industry to the region.							
3.1.1	Continue support of McAllen Economic Development Corporation	Commission	Ongoing	Program	\$1,383,195	\$1,383,195	Focus is on industrial recruitment, larger international manufacturing, job training partnerships, etc.
3.1.2	Targeted business recruitment working with the State of Texas.	City Manager	Ongoing	Program	\$0	\$100,000	Added funds to attract business and industry to the area via Texas One, etc.
3.1.3	Funding of Border Trade Alliance	Commission	Ongoing	Program	\$15,000	\$20,000	Membership fees cover presenting a united front regarding Border Region issues.
3.1.4	Funding of South Texas Border Partnership	Commission	Ongoing	Program	\$35,000	\$35,000	Membership fees cover presenting a united front regarding Border Region issues.
3.1.5	Facilitate creation of DHR Medical Village	City Commission	14-15	\$18,000,000			Land to be repaid; 49 acres; infrastructure funded by City as Economic Incentive
3.1.6	City Fiber Optic Networking	City Mgt., I.T.	Ongoing	\$200,000	\$300,000	\$300,000	Trenching/Boring \$100,000 Fiber/Conduit/Pull Boxes \$100,000 Fiber Pull \$100,000
3.1.7	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	Ongoing	Program	Program	Program	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales.
3.1.8	Continue 380 Economic Incentive Agreements for new & existing businesses	City, MEDC	Ongoing	Varies			Development Corp (1/2 cent sales tax) Economic Incentives; vary depending upon prospect's impact on the community; new jobs, etc.
3.1.9	Continue efforts to ease bridge crossing to and from Mexico; secure \$7M grant to facilitate truck traffic	Bridge	2014-17	Program	Program	Program	Will enhance international trade with Mexico
3.1.10	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool	MEDC	Ongoing	Program	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated work force.
3.1.11	Increase marketing efforts to recruit and retain business	City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.
3.1.12	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	5 yrs	Program	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community.
3.1.13	Continue to expand McAllen Teaching Center by planning for new site.	MEDC, City Mgr.	Multi-year	\$800,000 (this phase)	\$0	\$800,000	Reviewing site options/costs with UTPA staff. 2013 Texas Leg. approved \$800,000.
3.1.14	MEDC to begin design of first building (250,000 SF) at NAMRIE master planned Business Park	MEDC	Multi-year	\$1,000,000	\$0	\$0 (State funded)	Funded via 2013 Texas Legislative Session
3.1.15	Add Site improvements/Utilities for S. Bentsen Industrial Subdivision	MEDC, City Mgr.	Multi-year	\$70,838	\$0	\$1,104,405	380 agreement for food processor complete. EDA: \$600,000 approval for grant. Dev. Corp public hearing & approval for local match of \$504,405. Design underway in-house.
3.1.16	Initiate "Border Flex" program by MEDC to take advantage of Mexico's free trade agreements with 48 countries	MEDC	Multi-year	Program	Program	Program	Developing a marketing strategy that would include select cities in the United States and select countries that could benefit from the Border Flex advantage. Public outreach in these Cities for a seven month period beginning in January, 2014.
3.1.17	Continue improvements at Airport	Airport	Multi-year	\$31,000,000	\$4,286,734	\$5,004,100	Major expansion project completed in 2015. Further improvements this year include entries (3) and new landscape & fencing on Airport perimeter.
3.1.18	Continue to bring new manufacturers to the Region and encourage expansion of existing manufacturers	MEDC	Ongoing	Program	Program	Program	Projection by MEDC to add 18 new company commitments in McAllen and Reynosa, bringing 1295-2250 new jobs

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 15-16	Budget 16-17	Status/Rationale
3.1.19	Continue major effort to secure a national rail line to connect Mexico City, Monterrey, our Metro, Central Texas and the U.S.	MEDC	Multi-year	Unknown	\$0	\$0	Effort requires cooperation with neighboring cities and involves substantial private sector investment.
3.1.20	Provide financing assistance for Trucks-to-Rail Project	MEDC	Multi-year	Program	Program	Program	Major project - planning for long-term growth in trade, benefiting from lower rail prices to ship goods from Mexico, Central and South America, as well as ports along Mexico's Gulf Coast.
3.1.21	Provide funding for Rapid Response Project	MEDC	Multi-year	Program	Program	Program	Managed to compete with the Far East for manufacturing jobs.
Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.							
3.1.2	Lindberg Ave at S 2nd St. Drainage Improvements	Engineering	2014-17	\$280,000	\$0	\$280,000	Storm Sewer infrastructure improvement which provides for more dense development along the Expressway & 2nd St. Design in house, construction 2015-2016
3.1.3	Houston Median Adjustments - Convention Center area signage on Ware Rd	Engineering	2015-17	\$167,000	\$40,470	\$449,000	McAllen Convention Center median cut and new signage on Ware to support this key commercial node
3.1.4	New Downtown lighting (17th St)	Engineering	2016-17	\$100,000	\$100,000	\$100,000	Improve Entertainment District Lighting by adding more LED, brighter fixtures and poles
Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.							
3.3.1	Fund Chamber of Commerce to assist existing local businesses and assist those wishing to form new businesses	Commission	ongoing	Program	\$644,200	\$644,200	Programs include promotion of members' businesses, Business Incubator, Innovation, etc. and to encourage/promote new business creation.
3.3.2	Enhance matching grant program for businesses in commercial corridors	City Manager's Office/ City Commission	5 yrs	Ongoing	\$0	\$50,000	Program to stabilize and improve appearance of key business corridors
3.3.3	Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance	City Manager's Office/ City Commission	1-2 years	\$0	\$0	\$0	Improve Ordinances where appropriate, comparing to competing cities and generally accepted policies.
3.3.4	Chamber continues to operate former Main Library as a business "incubator"	Chamber, City Manager	1 yr	Program	Program	Program	Operating in partnership with Texas Wilson, Inc. for furnishings, City/CVB for funding.
3.3.5	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	Program	Program	Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen. Budgeted amount is for City's funding of Chamber.
Strategy 3.4: Promote vertical growth and intensification of development to offset limited geographical limits.							
3.4.1	Create City Gateways/monument signs	City Mgt.	Ongoing	Annual	\$133,074	\$115,000	S 10th, Bicentennial: Design in 2014, to be constructed in 2015. Future: S 23rd, Xway 83 Frontage, Taylor Rd and Interstate 69C
3.4.2	Irrigation upgrade on Expressway 83	Parks	2015-16	\$25,000	\$25,000	\$0	Upgrade system - Year 3; Keep key retail expressway at top quality
Strategy 3.5: Promote tourism to the area.							
3.5.1	Fund CVB to promote tourism	CVB - Chamber of Commerce	Ongoing	% of HOT tax	\$1.178M	\$1.2M	
3.5.2	Incentivize complementary restaurant - entertainment venues to enhance attractiveness of city as an entertainment destination	City Manager, Business Dev.	Ongoing	Varies	Program	Program	Over next 15 years, Dave & Busters agreement with landlord (tenant improvements & landlord % of sales) = \$6.5M, but reasonable sales will NET city up to \$6.8
3.5.3	Encourage / incentivize targeted hotel motel growth	City Mgr., Conv. Center	Ongoing	Ongoing	Program	Program	Embassy Suites, La Quinta now open; Cambria soon (early 2017))
3.5.4	Increase Winter Texan loyalty to McAllen	City Manager	5 yrs	Program	Program	Program	Market is diminishing; spending strong.
3.5.5	Increase marketing of McAllen as a destination city in region including northern Mexico.	CVB	Ongoing	Ongoing	Program	Program	Branding study completed; additional funding in Business Development for 16-17

Strategic Business Plan

Goal 4: Set the standard for safety and emergency preparedness.

2016 Update: McAllen ranked very high (86% positive) on citizen satisfaction of police, fire and EMS in the most recent survey. Enforcement of city codes and ordinances was noted by ETC as having opportunities for improvement.

Updated Strengths: Crime rates are down to 24 year lows, dropping consistently each year. ISO rating was just moved up substantially, reducing homeowners' insurance costs for fire coverage. According to ICMA benchmarks, McAllen experiences very few fires which is an indication of effective prevention.

Updated Weaknesses: Citizens desired improvements in the storm water system as a top priority for the city. Of lower importance, added emphasis was also desired for visibility of police in neighborhoods, efforts to prevent crime, disaster preparedness public education, enforcement of traffic laws, animal control services and police response time.

Num	Objective	Dept./ Agency	Time-line	Total Project Cost	Estimated 15-16	Budget 16-17	Status -Rationale
Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.							
4.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws.
4.1.2	Implement credit card acceptance for items such as Garage Sale Permits to improve accessibility to customers and compliance.	Code Enforcement	Ongoing	Program	Program	Program	Reduce barriers to compliance; increase customer appeal. Building Permits done. Garage Sale Permits pending.
4.1.3	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process.
Strategy 4.2: Promote and enhance safety in the community.							
4.2.1	Construct Public Safety Building parking garage	Police					This follows expansion of the Public Safety Building and is being funded via drug forfeiture funds.
4.2.2	Complete Communications Project for upgrading Public Safety Radio Trunking System	City Manager's/ Police Dept.	Ongoing	Program	Program	Program	City and Interlocal group received \$2 million Home land Security Grant.
4.2.4	Continue high citizen rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Recent crime rates down; citizen satisfaction good. One of safest cities in the US (2015)
Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.							
4.3.1	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	Program	McAllen's ratio of structure fires has been low compared to ICMA cities for several years; ISO rating just improved 2 levels
4.3.2	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.							
4.4.1	Security enhanced system for access: EOC & all Fire Stations	Fire	1 yr.	\$60,000	\$60,000	\$0	Secure access to EOC and Fire Stations
4.4.2	Continue training employees on new & improved functions of "Code Red" emergency notification system.	Emergency Operations	Ongoing	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
4.4.3	Adopt Storm Water Management Ordinance.	Public Works; Engineering	Ongoing	Program	Program	Program	Goal is to adopt federal requirements to reduce storm water pollution.
4.4.4	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.

2016 Update: "Overall Satisfaction with City Services" (several questions) were generally ALL better than benchmarks with maintenance of city streets, buildings and facilities, Communication, Customer Service all much higher.

Updated Strengths: Revenues continue to increase with Hotel/Motel tax and Ad Valorem taxes leading in growth and sales tax essentially flat. Fees for service were under market across the board and have been increased for FY 16-17. Outside agency funding is being managed through the CDGB Board and now comply with standardized policies which allow for enhanced evaluation.

Updated Weaknesses: Expansion of city assets, although popular with citizens, will have an lasting impact on expenditures. Costs per acre to maintain our parks, for example, exceed national norms due to water use, long growing season and level of maintenance. Survey results will put pressure on an upgrade of the traffic signalization system and storm water management, both of which involve large expenditures.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 15-16	Budget 16-17	Status -Rationale
Strategy 5.1: Limit growth in expenditures; improve efficiency.							
5.1.1	Maintain Provider Network for Workers' Compensation	Risk	Ongoing	Net Savings	Program	Program	First year dropped expenditures by \$400,000, 2nd year over \$500,000.
5.1.2	Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs	Public Works	2 yr	Net Savings	Net Savings	Net Savings	Program has begun; should increase revenue to Solid Waste program and reduce costs in recycling program
5.1.3	2016-17 implementation of new Sanitation Ordinance changes to limit weekly servicing of empty recycle bins	Public Works	1 yr	Net Savings	Net Savings	Net Savings	Limited placement of empty bins in alleys; reduce recycle workload related to non-compliant bins.
5.1.4	Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc. via enhance Accela use.)	Development Group, I.T.	1 yr	Program	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
5.1.5	Accept credit/debit card payments in all development group departments.	Development Group, I.T.	1 yr	Program	Program	Program	Reduces the need for customers go to different locations for 1 transaction; reduced need for cashiers/increases automation.
5.1.6	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Mgr.	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.7	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Program	Reduce long-term employee related health costs.
Strategy 5.2: Improve customer service in all levels of city government.							
5.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app.	311 Center	Ongoing	Program	Program	Program	System began operations in FY 2012, mobile app from Public Stuff went live 10/2013; new Director in 2015.
5.2.2	Introduced new Work Order system, to be integrated into 311 center	311 Center	Ongoing	Program	Program	Program	Work Order system needed for accountability/case progress.
5.2.3	Make Improvements found via External (2015) and Internal (2016) surveys	City Mgr.	Ongoing	Program	Program	Program	Completed. Results overall positive in both Surveys (exceed national norms)
5.2.4	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	Ongoing	Program	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.
5.2.5	Increase overall Accela use in all departments dealing with Development.	Development Group	Ongoing	Program	Program	Program	More processes streamlined or eliminated; more online access for customers (adding Public Works now).
5.2.6	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments. Increase citizen ratings.	Public Works (Brush)	Ongoing	Program	Program	Program	Sustain an on-time collection schedule 90% of the time. (Plan? - given survey..)
5.2.7	Continue Downtown and Convention Center Trolley Service	Transit	2014	Program	Program	Program	Trolleys delivered. Bus Operators are a part of programmed expenditures of transit.
Strategy 5.3: Improve and measure performance of objectives; compare versus peers.							
5.3.1	Increase online permitting	Dev. Group, I.T.	Ongoing	Program	Program	Program	Technology to be used to educate customers better, increase "sales" mentality and increase use of technology/online transactions.
5.3.2	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.3	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	1 yr	Program	Program	Program	Identify all service points (residence & commercial accounts) graphically to optimize collection routes and reduce fuel consumption. Use data to improve account billing according to service rendered.
5.3.4	Install new keyless entry monitoring in all Fire Stations and the Emergency Operations Center	Fire	1 yr	\$60,000	\$60,000	\$0	Better monitoring of entry and exits

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network.

2015 Survey: Ranking at the top of services "which should receive the most emphasis over the next two years" were: #1. Flow of traffic and congestion management; #2. Maintenance of city streets, buildings and facilities and, #3. The storm water management system - all "infrastructure related". "Drill down" questions indicate high satisfaction with condition of streets, but not traffic flow, lighting, sidewalks & traffic light timing, though all were in line with benchmarks. Note: ALL street related questions were much higher in satisfaction ratings compared to benchmarks.

Updated Strengths: 2014 Bond Issuance of \$15M allowed for more new road projects. Bicentennial completed to Trenton, 29th Street extensions in the works as well as several smaller projects & intersection improvements. State will help fund the expansion of Bicentennial to a wider street. MOST service delivery assets exceed neighboring cities.

Updated Weaknesses: Major rain events stress the region's capacity for moving storm water to the Gulf of Mexico due to minimal elevation. Drainage project payment mechanism not yet in place, so large projects are limited by Budget. I.T. infrastructure continues to be very expensive and is being done based upon priorities/funding balance.

Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 15-16	Budget 16-17	Status - Rationale
Strategy 6.1: Provide state of the art service-delivery assets.							
6.1.1	Renovate, improve City Hall	City Manager, Engineering	1 yr	\$1,500,000 +	\$0	\$0	15-16 Concluded major renovation and moved CDBG back. 16-17 plans include new roof & small updated in Purchasing. Final improvements will be Commission Chambers.
6.1.2	City Hall Re-Roof	City Mgt, Engineering	1yr	\$290,000	\$0	\$290,000	Needed to properly maintain City Hall
6.1.3	Complete Construction of addition to Police Headquarters including new parking garage	Police, Engineering	2 yrs				Main HQ construction completed by Milnet.
6.1.4	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Bridge, Engineering	3 yrs	Program	Program	Program	\$7 million in funding in place for southbound inspection facilities. Public hearing held.
6.1.5	Continue to improve Airport and expand air service	Airport	ongoing	\$30M +	\$4,286,734	\$5,004,100	New doors for improved efficiency, replace baggage carousel, runway improvements, perimeter fencing (new, attractive), update Master Plan, PA system, new monument signage, drainage improvements, etc. planned for 16-17
6.1.6	Continually improve Libraries	Library	ongoing	Program	Program	Program	Upgrades in Branch Libraries this year, major book investments planned for main and branches.
6.1.7	Continually improve Development Center	City Mgt.	ongoing	Program	Program	Program	Maintain open, customer focused "one stop shop" image.
6.1.8	Continually improve Bus Station	Transit	ongoing	Program	Program	Program	Ensure the McAllen Bus Station continues to be a major transportation hub
6.1.9	Continually improve Convention Center	Conv Center	ongoing	Program	Program	Program	Continue to expand inventory to increase the array of events available.
6.1.10	Continually improve Public Works, Composting & Fleet assets	Public Works	ongoing	Program	Program	Program	Continually improve systems, routes, monitoring for improvements in service, reductions in costs. FY 16-17: reduce route costs
Strategy 6.2: Maintain excellent roadways; improve mobility of citizens and visitors.							
6.2.1	2013 bond issue intersection improvements: BELOW	Traffic	2014-2017				See list below
6.2.2	10th & Bus 83		15-17	\$108,958	\$2,542	\$108,958	\$62,366 TxDOT
6.2.3	23rd & Ebony		15-17	\$162,219	\$0	\$162,219	\$112,975 TxDOT
6.2.4	23rd & Hackberry		15-17	\$102,253	\$11,295	\$102,265	\$69,012 TxDOT
6.2.5	23rd & Jackson		15-17	\$147,573	\$0	\$147,573	\$93,294 TxDOT
6.2.6	23rd & Kendlewood		15-17	\$110,785	\$110,785	\$110,785	\$75,828 TxDOT
6.2.7	Ware & Pecan		15-17	\$260,000	\$0	\$260,000	
6.2.8	Expand Ware: 3 mile to 5 mile	Engineering	4 yrs	\$12,500,000 total; City: \$1,000,000	\$1,000,000	\$0	TxDOT upgrade to 4 lane: \$12 500,000. Cost share w/ Txdot, Pct 4., City; \$1,000,000
6.2.9	Widen Dove from 41st to Bentsen	Engineering	2015-17	\$1,495,500	\$0	\$299,100	Part of Road Bond. \$1,196,400 from TxDOT; Requires Env., ROW complete, Design in-house, Construction FY 15-16
6.2.10	Construct voter approved Bicentennial expansion, from Trenton to 107	Engineering	4 years	\$9,716,300	\$142,412	\$7,172,000	Part of Road Bond. Expand roadway to 107 for connectivity. Design by Halff. Environmental to be submitted to TxDOT for review and approval
6.2.11	Construct Erie Ave from Ware to Bentsen	Engineering Parks	3 yrs	\$2,022,500	\$0	\$927,005	Part of Road Bond. Erie street right of way purchases: Ware Road to Bentsen Rd. Design by TEDSI. Archeological study complete, pending approval of Environmental by TPWD. Construction funding pending.

Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 15-16	Budget 16-17	Status - Rationale
6.2.12	Construct Oakland Ave from "K" to Jackson Rd	Engineering	2 yrs	\$727,450	\$0	\$286,519	Part of Road Bond. Opens this high traffic area w/ heavy retail from anchors to Jackson for better ingress/egress.
6.2.13	Construct Wisconsin from 2nd to Drain Ditch	Engineering	3 yrs	\$1,375,350	\$0	\$401,526	Part of Road Bond. Project moved from FY 14-15 to FY 15-16. Opens up area retail/residential connections north of Trenton, east of 10th. Will provide relief to Trenton. Project to be constructed in 2015 as part of subdivision development with City participation
6.2.14	Construct Wisconsin/Auburn Ave from 10th to Main Street	Engineering	3 yrs	\$1,583,100	\$0	\$402,000	Part of Road Bond. On hold pending R.O.W. dedication, through development process
6.2.15	Construct 29th Street from Oxford to SH 107	Engineering	4 yrs	\$4,823,750	\$134,326	\$3,688,282	Part of Road Bond. Expenditures projected from '14-'17. Extends major N/S corridor to 107, primarily for residents in the area/opens up area to more growth. Relieves traffic on Ware and 23rd. Design by Dannenbaum. Roadway alignment currently being coordinated by Staff.
6.2.16	Complete Bentsen Road Expansion Project	PARD; Engineering	Multi-year	\$11,275,331	\$300,000	\$975,331	Street construction completed. Parks now involved in Hike/Bike trail for 15-16 construction.
6.2.18	Ware Road: 5 Mile to FM1925 (Montecristo)	Engineering	multi-yr	\$654,830	\$340,675	\$0	Interlocal Agreement - Hidalgo County
6.2.19	Continue widening of Daffodil (2 mile line)	Engineering	2 yrs	\$2,805,000	\$267,507	\$0	Phase 1: Widen Daffodil from Taylor to Bentsen; Phase 2: Widen Daffodil from Bentsen to Ware Road
6.2.20	Expand Traffic Signal coverage: 4 major intersections	Traffic	ongoing	ongoing	\$265,000	\$0	Continually upgrading intersections as traffic counts or accidents warrant.
6.2.21	Traffic NEW Central Software System	Traffic	1 yr	\$265,000	\$265,000	\$0	New central traffic ops center software for signalization
6.2.22	Bicentennial Signal Changes	Traffic	1yr	\$50,000	\$0	\$0	Part of clearing street of obstacles
6.2.23	New Signal Cabinets	Traffic	ongoing	ongoing	\$0	\$245,000	Continual upgrading of control cabinets at intersections
6.2.24	Implement Traffic Adaptive synchronization of Green time based upon traffic demand on 3 corridors: 10th, 23rd, and Ware Rd	Traffic	2 yrs	\$1,225,800	TxDOT	\$0	Funded by TxDOT. Project complete.
6.2.25	Improve Regional Bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA)	Transit	5 yrs	Program	Program	Program	Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density
6.3: Provide excellent drainage for all businesses and residents.							
6.3.1	Initiate major Drainage Projects throughout City (approx: \$45M); Adopt fair fees on all properties for funding	City Mgr / Public Works	New	\$45M	\$0	TBD	Staff review underway; tracking legal disputes with certain fee structures; watching Austin's newly changed fee structure; Houston's developments
6.3.2	Create new southeast regional storm water detention facility south of El Rancho & east of S. McColl Rd.	Engineering / Public Works	5 yrs	\$635,029	\$0	\$635,029	Land acquisition complete; TIRZ plan for funding pending
6.3.3	Adopt Storm Water Management Ordinance	Public Works; Engineering	1 yr	\$0	\$0	\$0	Staff review underway. Plan to use other Texas cities as models, in line with court reviews.
6.3.4	Quince & Redwood - 49th to 51st Streets (HMPG)	Engineering	2013-15	\$170,000	\$0	\$0	Designed in House. Construction was completed in 2015
6.3.5	Quince Ave from NW Blueline to 27th St. (HMPG)	Engineering	2013-15	\$877,407	\$0	\$0	Designed in House. Construction was completed in 2015
Strategy 6.4: Provide high quality water and sewer services.							
6.4.1	Construct new South WW Plant	MPU	Multi-year	\$56,000,000	\$800,000	\$29,421,829	TWDB low interest loans approved; various loan forgiveness incentives approved by Clean Water State Revolving Fund
6.4.2	Idela Interceptor Sewer intended to serve South-east area of McAllen	MPU	15-16	\$5,500,000	\$0	\$0	Design 95% Complete; Pending Utility Easement Acquisition; Construction Funding has not been established
6.4.3	Dicker Road Sewer	MPU	15-17	\$3,000,000	\$0	\$250,000	Preliminary Engineering Report Completed; Pending Completion of Final Design Plans; Pending IBWC Permit
6.4.4	North Wastewater Treatment Plant Re-use Project	MPU	15-17	\$4,500,000	\$400,000	\$150,000	Intended to serve Tres Lagos and potentially the Auburn Sports Park Complex

Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 15-16	Budget 16-17	Status - Rationale
6.4.3	Dicker Road Sewer	MPU	15-17	\$3,000,000	\$0	\$250,000	Preliminary Engineering Report Completed; Pending Completion of Final Design Plans; Pending IBWC Permit
6.4.4	North Wastewater Treatment Plant Re-use Project	MPU	15-17	\$4,500,000	\$400,000	\$150,000	Intended to serve Tres Lagos and potentially the Auburn Sports Park Complex
6.4.5	Northgate Sewer line Project	MPU	15-16	\$750,000	\$850,000	\$0	Intended to serve area along Northgate between Main Street and 2nd Street
6.4.6	La Lomita Sewer Project	MPU	15-16	\$200,000	\$100,000	\$0	Intended to serve area along La Lomita Road, just south of Sprague Road
6.4.7	16th and Beech Lift Station	MPU	15-17	\$4,500,000	\$283,890	\$4,700,000	Replace existing Lift Station at 16th and Beech
6.4.8	Colbath Lift Station	MPU	15-16	\$300,000	\$0	\$0	Abandon Lift Station at Colbath (behind Academy); Pending Development Activities along north side of IH 2
6.4.9	Acquisition of Water Rights - HCID #1	MPU	On-going	\$1M	\$0	\$1,050,000	Planning for future use.
6.4.10	South-east Water Transmission Line (Dicker Road)	MPU	15-16	\$2,200,000	\$100,000	\$0	Construction Plans complete; coordinating with land owners for potential cost participation
6.4.11	South Water Treatment Plant - Sludge Dewatering Facilities	MPU	15-17	\$500,000	\$0	\$250,000	Timing will be dictated by re-development of Boeye Reservoir
6.4.12	North Water Treatment Plant Ground Water Well	MPU	15-16	\$600,000	\$268,000	\$0	Preparation of construction plans for the Test Hole Drilling Program
6.4.13	HCID # 1 Raw Waterline Along Colbath Road	MPU	15-16	\$800,000	\$44,209	\$0	Raw Waterline will provide a redundant source of water to SWTP
6.4.14	South Water Treatment Plant - Filter Expansion Project	MPU	15-16	\$4,500,000	\$142,937	\$5,500,000	Will provide for an additional 4 MGD Capacity at South WTP
6.4.15	Waterline replacement at Balboa Acres Phase II	MPU	15-16	\$1,000,000	\$0	\$0	Replacing aging infrastructure
6.4.16	Dove Water Tower Rehabilitation	MPU	1 yr	\$756,500	\$750,000	\$0	Rehabilitation of existing 1 MG Elevated Storage Tank
6.4.17	Ware Road Widening Utility Relocation Project	MPU	15-17	\$1,000,000	\$2,300,000	\$1,000,000	TxDOT initiated Project
6.4.18	Tamarack Waterline Replacement - Bicentennial to 10th Street	MPU	15-16	\$150,000	\$50,000	\$0	Replacing aging infrastructure
6.4.19	Bicentennial Waterline Replacement - Quince to La Vista	MPU	15-16	\$200,000	\$50,000	\$0	Replacing aging infrastructure
6.4.20	Hackberry Waterline Replacement - 17th - 19th	MPU	15-16	\$200,000	\$50,000	\$0	Replacing aging infrastructure
6.4.21	Kendlewood Waterline Replacement - 17th - 20th	MPU	15-16	\$200,000	\$40,000	\$0	Replacing aging infrastructure
6.4.22	Wichita Street Waterline Replacement: Airport Entrance to 10th Street	MPU	15-16	\$100,000	\$0	\$0	Replacing aging infrastructure

Strategic Business Plan

Goal 7: Improve workforce preparedness

Updated Strengths: UTRGV, South Texas College expansion and the Texas A&M branch of the College Station campus are all ongoing simultaneously. These will have a pronounced impact on workforce preparedness. Medical and nursing schools will have a major impact on the medical field in the future.

Updated Weaknesses: The major weaknesses noted in the original Strategic Plan continues to be the lack of new, large employers with higher paying jobs in the region. The creation of jobs which keep educated youth in the region remains a priority. Well educated, bilingual potential employees are often "head-hunted" on a large scale by employers from large cities.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 15-16	Budget 16-17	Status - Rationale
Strategy 7.1: Expand higher education in the region.							
7.1.1	Agreement with Doctor's Hospital for expansion into McAllen with a medical research campus @ Dove and Jackson	City Comm/ City Mgr.	5 yrs	\$15.5M	\$0	\$0	The majority of this will be repaid via land "take downs".
7.1.2	Fund STC to supplement training	City Comm./ Chamber	ongoing	\$200,000	\$480,000	\$480,000	Help develop environment to encourage high school graduates to stay in area (Brain drain)
7.1.3	Coordinating with STC, develop a Fire Science degree program within 3 years	Fire	3 yrs	Program	Program	Program	Create a venue for Firefighters, citizens while also creating an international training venue for industry from the US and Mexico.
7.1.4	Work with STC and UTRGV in order to increase public transportation to their respective campuses as well as promote the use of the City's parking facilities as park-n-ride options for students.	Transit	5 yrs	TBD	TBD	TBD	Develop affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on campus. Have the university provide match to leverage 80% federal funds for capital (i.e. the university can build it's own garage, or provide the City 20% match to build a transit park -n-ride, which we can use 80% of federal funds to build)

Strategy 7.2: Improve community development in order to reduce barriers to citizen success.

7.2.1	Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas	City Mgr Office, Code Compliance	Multi-year	Ongoing	\$250,000	\$300,000	Continue this successful project to identify and improve homes which cause negative effect - almost all in core area. Very successful; funding increased this year.
7.2.2	After school learning centers (Boys and Girls Club)	Various	Multi-year	Ongoing	\$183,998	\$174,798	This program ranked high in 2015 Citizen Survey.
7.2.3	VIDA funded to assist in workforce development	Dev. Corp.	Multi-year	Ongoing	\$902,000	\$800,000	Participants assisted to complete education and improve earning potential.
7.2.4	Health Clinic Facility- El Milagro	Commission	Multi-year	Ongoing	\$176,000	\$176,000	Assist with clinic operations serving lower income community
7.2.5	Madhouse Development Service Project	Commission	2015-16	\$0	\$1,600,000	\$0	Assist with low income housing project - \$\$ come back to city
7.2.6	METRO: Maintenance & Operations	Metro	ongoing	Ongoing	\$803,373	\$803,373	Local match for operating costs for Metro McAllen and Bus Terminal (FTA 50% match; City 50% match)
7.2.7	METRO - Transit Fund - Maintenance & Operations	Metro	ongoing	Ongoing	\$111,416	\$123,571	Local match for capitalized operating costs for Metro McAllen and Bus Terminal (FTA 80% match; City 20% match)
7.2.8	METRO: 20 Bus shelters (in groups)	Metro	2015-16	\$220,000	\$6,459	\$0	More bus shelters, same design but slightly smaller resulting in lower cost per shelter TO ENHANCE AMENITIES AT METRO STOPS.
7.2.9	METRO: 2010 Gillig Overhaul (7, 35 foot buses)	Metro	2015-16	\$280,000	\$56,000	\$0	Total \$280,000 (\$224,000 FTA 80%, \$56,000 Local 20%) MIDLIFE OVERHAUL AT 6 YEARS SO THAT BUSES OPERATE EFFICIENTLY TO 12 YEARS - completed FY 15-16.
7.2.10	METRO: Bike Share Program	Metro	2014-17	\$468,515	\$0	\$10,000	McAllen B-Cycle Launched October 20, 2015. Adding additional locations in 2017.
7.2.11	METRO: Brownsville 'McAllen- Edinburg Express: TXDOT grant 2013	Metro	ongoing	\$130,000	\$0	\$150,000	LOCAL MATCH FOR METRO CONNECT; THIS ITEM IS INCLUSIVE OF THE OPERATING COSTS IN 7.2.6 & 7.2.7
7.2.12	METRO: Maintenance Facility-Land Acquisition (bus yard & main Facility)	Metro	2014-15	\$800,000	\$0	\$0	Land. \$800,000, 640,000 FTA & \$160,000 Local - Total 1,000,000
7.2.13	METRO: Maintenance Facility Construction	Metro	2014-15	\$1,900,000	\$0	\$0	Construct a maintenance facility and bus yard. Long-term Plan to reduce costs to refuel/repair (distance). \$380K local match.
7.2.14	North Transfer Station-Civil Infrastructure Improvement (to be a workshop)	Metro	2015-17	\$921,889	\$14,001	\$170,377	Transit hub on the north side of the City. Funds will be used for civil improvements of the hub site. Total Cost \$921,889 (\$737,511 FTA - 80%, \$184,378 Local -20%)
7.2.15	North Transit Center Development (to be a workshop)	Metro	Pending	\$2,200,000	\$0	\$0	Building. Total \$2,200,000 (\$1,760,000 FTA 80%, \$440,000 Local 20%) THE NORTH HUB WILL ALLOW METRO TO LAUNCH BUSES IN NORTH MCALLEN TO ATTAIN A GREATER SERVICE AREA. THE MID POINT IS DOVE AVE AND THERE WILL BE CONNECTING POINTS AT DOVE TO SOUTHERN ROUTES; ACCESS TO UTRGV AND TRES LAGOS 200,000 (\$1,760,000 FTA 80%, \$440,000 Local 20%)
7.2.16	Online Electric Bus Project	Metro	2013-16	\$2,139,427	\$34,221	\$0	(Local Match: \$232,519 plus \$1,906,908 Fed share) Awarded Contract; completed 2016.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 15-16	Budget 16-17	Status - Rationale
7.2.16	Online Electric Bus Project	Metro	2013-16	\$2,139,427	\$34,221	\$0	(Local Match:\$ 232,519 plus \$1,906,908 Fed share) Awarded Contract; completed 2016.
7.2.17	Pedestrian Access Walkways	Metro	2015-16	\$750,000	\$34,136	\$0	This will enhance accessibility to our stops by adding ADA ramps and sidewalks along Metro routes. Completed 15-16.
7.2.18	WIFI Security Technology Improvements	Metro	2015-16	\$150,000	\$30,000	\$0	(Fiber/Wi-Fi for Cameras along N. Routes near N. Transit Ctr.) Total \$150,000 (\$120,000 FTA 80%, \$30,000 Local 20%) Completed 15-16.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2015 and ending September 30, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2017 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of McAllen

Texas

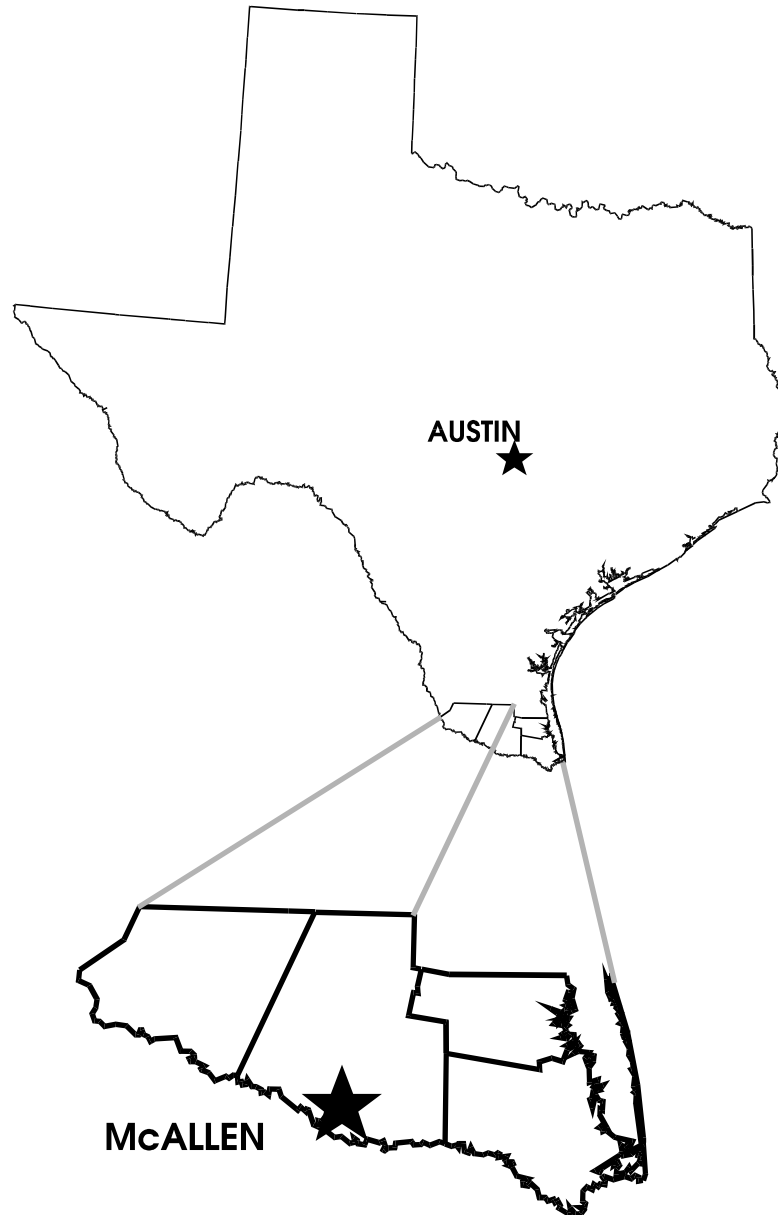
For the Fiscal Year Beginning

October 1, 2015

A handwritten signature in black ink, reading 'Jeffrey R. Ennis'.

Executive Director

City of McAllen's Location in Relation to the State of Texas

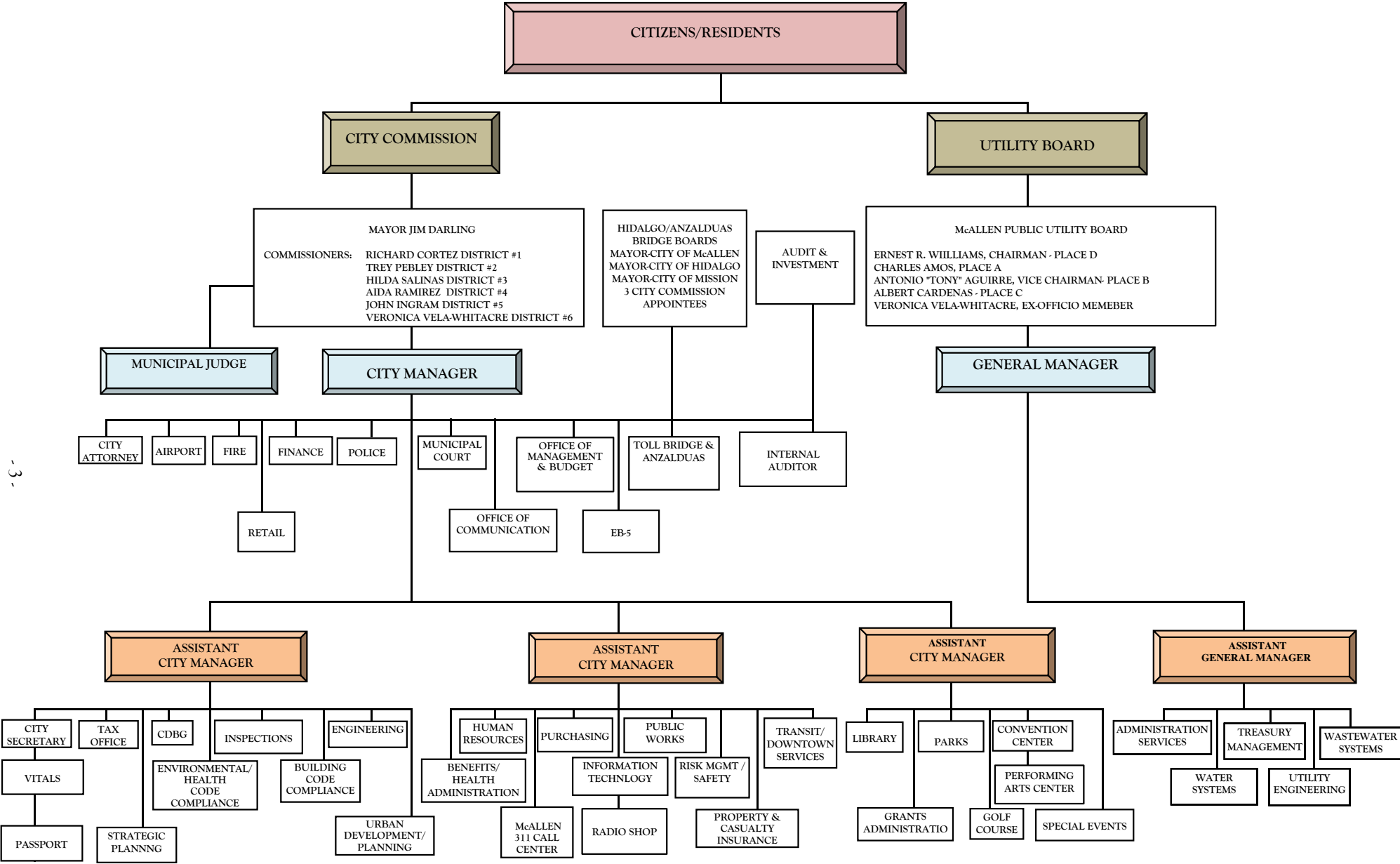


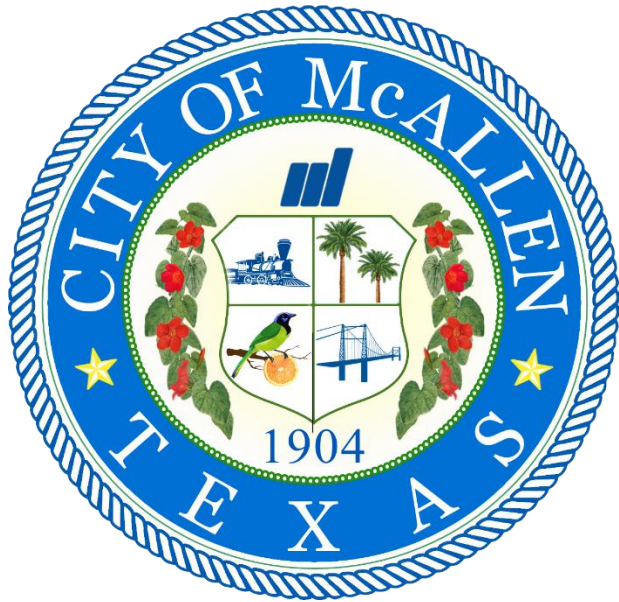
The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:

	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS





COMBINED FINANCIAL SECTION

City of McAllen, Texas 2016-2017 Combined Budget Summary All Funds					
	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
General Fund					
General Fund	\$ 42,619,350	\$ 101,869,078	\$ 10,140,809	\$ (4,048,731)	\$ 104,374,203
Total General Fund	42,619,350	101,869,078	10,140,809	(4,048,731)	104,374,203
Special Revenue Funds					
Hotel Occupancy Tax	24,930	4,345,503	-	(3,103,931)	1,241,572
Hotel Venue Tax	-	1,209,828	-	(1,209,828)	-
Development Corp. of McAllen, Inc.	8,777,253	23,981,086	-	(4,596,471)	11,055,122
EB - 5	228,119				10,000
Parklands:					
Zone #1	1,568,012	-	-	-	-
Zone #2	45,095		-	-	-
Zone #3	3,481	51,100	-	-	-
Public, Educational, and Governmental (PEG)	632,125	-	-	-	-
Community Development Block Grant	-	1,838,636	-	(1,251)	319,592
Police Department Seized	5,775,707	-	-	-	-
Downtown Services Parking	319,355	1,410,200	-	(242,941)	1,166,062
Total Special Revenue Funds	17,374,077	32,836,353	-	(9,154,422)	13,792,348
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	4,499	-	-	-	-
General Obligation-Tax Note/C.O.	632,705	4,193,695	3,289,150	-	-
Hotel Tax Venue Debt Service	-	-	855,119	-	-
Water Debt Service	525,700	-	2,140,972	-	-
Sewer Debt Service	1,822,545	-	5,617,062	-	-
Airport PFC C.O. Series 2011 (AMT)	291,823	-	726,696	-	-
McAllen Intl Toll Bridge Debt Service	-	-	203,796	-	-
McAllen International Contingency	500,000	-	-	-	-
Anzalduas Intl Crossing Debt Service 2007 A	508,116	-	1,942,921	-	-
Anzalduas Intl Crossing Debt Service 2007 B	254,151	-	939,910	-	-
Anzalduas Intl Crossing - Contingency	258,750	-	-	-	-
Total Debt Service Funds	4,798,289	4,193,695	15,715,626	-	-
Capital Projects Funds					
Capital Improvement	1,899,837	-	782,716	-	-
Street Imprv Construction	13,257,414	-	-	-	-
Sports Facility Construction	14,157,940	900,000	-	-	-
Certificate of Obligations Series 2014	7,874,847	-	-	-	-
Information Technology	397,560	-	-	-	-
Water Depreciation	4,372,691	141,395	1,551,743	-	1,012,986
Water Capital Improvement	4,098,669	56,759	1,149,948	-	649,948
Water Revenue Bond - Series 1999, 2000, 2005 & 2006	-	7,350,000	-	-	-
Sewer Depreciation	11,730,764	87,981	2,881,100	-	260,500
Sewer Capital Improvement	5,611,808	42,089	273,200	-	273,200
Sewer Revenue Bond - Series 1999, 2000, 2005 & 2006	10,943,789	-	-	-	-
Sewer Revenue Bond - ARRA & Clean Water	518,554	23,730,835	-	-	-
Sanitation Depreciation	7,791,217	2,776,364	-	-	-
Palm view Golf Course Depreciation	297,465	-	95,000	-	-
Civic Center Depreciation	38,649	-	-	-	-
Convention Center Depreciation	1,588,989	8,500	250,000	-	-
Performing Arts Depreciation	-	-	250,000	-	-
Passenger Facility Charge	5,861,619	1,383,539	-	(1,034,196)	-
McAllen International Airport Capital Impr.	-	3,487,500	1,516,600	-	-
Bridge Capital Improvement	965,702	-	1,445,954	-	-
Anzalduas Bridge Capital Improvement	31,540	300	490,417	-	-
Total Capital Project Funds	91,439,054	39,965,262	10,686,678	(1,034,196)	2,196,634
Enterprise Funds					
Water	5,165,173	20,928,219	-	(4,885,502)	14,966,096
Sewer	2,441,349	18,962,699	-	(8,795,752)	8,910,216
Sanitation	8,907,418	19,038,875	-	(41,276)	18,967,491
Palm View Golf Course	683,381	1,285,383	-	(99,065)	1,187,946
McAllen International Civic Center	323,561	-	-	(323,561)	-
McAllen Convention Center	1,406,279	2,525,000	2,172,752	(260,632)	4,446,508
McAllen Performing Arts Center	87,770	1,220,000	1,285,888	(250,000)	1,073,730
McAllen International Airport	7,550,650	6,601,548	-	(2,323,694)	4,467,368
Metro McAllen Transit	963,827	2,790,864	803,373	(10,319)	3,596,739
Bus Terminal	1,718,581	4,350,790	303,948	(354,279)	656,550
McAllen International Toll Bridge	1,297,263	14,575,157	-	(8,001,907)	6,573,253
McAllen Intl Toll Bridge - Restricted Acct	5,310,694	-	5,403,801	(5,310,694)	-
Anzalduas International Crossing	1,236,155	3,545,079	939,910	(3,375,750)	1,015,114
Total Enterprise Funds	37,092,101	95,823,614	10,909,672	(34,032,431)	65,861,011
Internal Service Funds					
Inter-Departmental Service	888,701	3,985,000	-	(6,567)	3,655,172
General Depreciation	6,693,435	2,814,072	-	-	-
Health Insurance	(497,926)	10,361,913	2,323,561	-	12,085,817
Retiree Health Insurance	909,100	1,423,670	-	-	972,354
Workmen's Compensation Fund	6,427,204	2,777,941	-	(1,500,000)	1,899,785
Property & Casualty Insurance Fund	99,000	800,000	-	-	800,000
Total Internal Service Funds	14,519,514	22,162,596	2,323,561	(1,506,567)	19,413,128
TOTALS	\$ 207,842,385	\$ 296,850,598	\$ 49,776,346	\$ (49,776,346)	\$ 205,637,324

16-17 Fund Balance Analysis Cont.					
Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 1,830,981	\$ -	\$ 106,205,184	\$ 1,755,968	\$ -	\$ 44,375,318
1,830,981	-	106,205,184	1,755,968	-	44,375,318
-	-	1,241,572	-	-	24,930
12,315,201	-	23,370,323	(3,985,708)	-	4,791,545
		10,000			-
-	-	-	-	-	1,568,012
-	-	-	-	-	45,095
50,000	-	50,000	1,100	-	4,581
300,000	-	300,000	(300,000)	-	332,125
1,517,793	-	1,837,385	-	-	-
-	-	-	-	-	5,775,707
120,000	-	1,286,062	(118,803)	-	200,552
14,302,994	-	28,095,342	(4,403,411)	-	12,742,547
-	-	-	-	-	4,499
-	7,482,845	7,482,845	-	-	632,705
-	855,119	855,119	-	-	-
-	2,130,972	2,130,972	10,000	-	535,700
-	5,617,062	5,617,062	-	-	1,822,545
-	724,874	724,874	1,822	-	293,645
-	203,796	203,796	-	-	-
-	-	-	-	-	500,000
-	1,942,921	1,942,921	-	-	508,116
-	939,910	939,910	-	-	254,151
-	-	-	-	45,000	303,750
-	19,897,499	19,897,499	11,822	45,000	4,855,111
2,047,259	-	2,047,259	(1,264,543)	-	635,294
12,965,806	-	12,965,806	(12,965,806)	-	291,608
15,057,940	-	15,057,940	(14,157,940)	-	-
6,486,215	-	6,486,215	(6,486,215)	-	1,388,632
381,000	-	381,000	(381,000)	-	16,560
375,000	-	1,387,986	305,152	-	4,677,843
1,800,800	-	2,450,748	(1,244,041)	-	2,854,628
7,350,000	-	7,350,000	-	-	-
9,678,040	-	9,938,540	(6,969,459)	-	4,761,305
4,424,524	-	4,697,724	(4,382,435)	-	1,229,373
10,943,789	-	10,943,789	(10,943,789)	-	-
24,249,389	-	24,249,389	(518,554)	-	-
5,989,137	-	5,989,137	(3,212,773)	-	4,578,444
65,000	-	65,000	30,000	-	327,465
-	-	-	-	-	38,649
145,000	-	145,000	113,500	-	1,702,489
-	-	-	250,000	-	250,000
40,000	-	40,000	309,343	-	6,170,962
5,004,100	-	5,004,100	-	-	-
2,401,105	-	2,401,105	(955,151)	-	10,551
273,000	-	273,000	217,717	-	249,257
109,677,104	-	111,873,738	(62,255,994)	-	29,183,060
208,111	-	15,174,207	868,510	-	6,033,683
120,195	-	9,030,411	1,136,536	(260,266)	3,577,885
1,081,100	-	20,048,591	(1,050,992)	-	7,856,426
-	-	1,187,946	(1,628)	-	681,753
-	-	-	(323,561)	-	-
279,845	-	4,726,353	(289,233)	-	1,117,046
-	-	1,073,730	1,182,158	-	1,269,928
261,460	-	4,728,828	(450,977)	-	7,099,676
-	-	3,596,739	(12,821)	-	951,006
4,576,884	-	5,233,434	(932,975)	-	785,606
-	-	6,573,253	-	-	1,297,260
-	-	-	-	-	5,403,801
-	-	1,015,114	94,125	(45,000)	1,285,280
6,527,595	-	72,388,606	219,142	(305,266)	37,359,350
100,300	-	3,755,472	222,961	-	1,111,662
5,035,100	-	5,035,100	(2,221,028)	-	4,472,407
-	-	12,085,817	599,657	-	101,731
-	-	972,354	451,316	-	1,360,416
1,000	-	1,900,785	(622,844)	-	5,804,360
-	-	800,000	-	-	99,000
5,136,400	-	24,549,528	(1,569,938)	-	12,949,576
\$ 137,475,074	\$ 19,897,499	\$ 363,009,897	\$ (66,242,411)	\$ (260,266)	\$ 141,422,820

CITY OF McALLEN, TEXAS
2016-2017 SUMMARY OF MAJOR
REVENUES & EXPENDITURES AND FUND BALANCES

	GENERAL FUND				SPECIAL REVENUE FUNDS ¹			
	Actual 14-15	Budget 15-16	Estimated 15-16	Budget 16-17	Actual 14-15	Budget 15-16	Estimated 15-16	Budget 16-17
FINANCING SOURCES								
Ad Valorem Taxes	\$ 34,554,803	\$ 36,200,702	\$ 36,167,050	\$ 38,091,058	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	1,072,917	980,000	970,477	995,000	-	-	-	-
Sales Taxes	47,204,977	45,555,645	45,555,645	46,011,201	15,734,994	16,436,667	15,165,090	15,468,392
Franchise Taxes	6,473,587	6,477,500	6,315,110	6,477,500	140,163	-	137,190	-
Hotel Taxes	-	-	-	-	5,461,398	5,611,512	5,280,297	5,554,331
Licenses and Permits	1,597,010	1,375,600	1,665,172	1,693,130	-	-	-	-
Intergovernmental Revenues	818,816	834,000	834,687	834,000	6,108,022	4,522,440	1,863,694	9,171,330
Charges for Services	4,663,555	4,654,400	4,470,811	5,028,589	1,568,197	1,374,200	1,848,415	1,461,300
Fines and Forfeitures	1,505,643	1,415,000	1,381,334	1,515,000	-	-	-	-
Miscellaneous	2,139,921	723,600	1,084,706	803,600	535,535	6,299,700	6,465,871	1,130,000
Interest	474,616	420,000	421,301	420,000	199,351	61,000	121,226	51,000
Rentals	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	-	-	-
Debt/Loan Proceed	-	-	-	-	-	-	-	-
Total Revenues	100,505,845	98,636,447	98,866,293	101,869,078	29,747,660	34,305,519	30,881,783	32,836,353
Transfers from other funds	10,197,181	10,863,504	10,894,175	10,140,809	6,585,813	-	-	-
Total Financing Sources	\$ 110,703,024	\$ 109,499,950	\$ 109,760,467	\$ 112,009,887	\$ 36,333,473	\$ 34,305,519	\$ 30,881,783	\$ 32,836,353
FINANCIAL USES:								
Salaries and Wages	\$ 56,570,760	\$ 60,034,242	\$ 57,774,013	\$ 60,817,502	\$ 837,756	\$ 908,714	\$ 716,614	\$ 906,589
Employee Benefits	15,326,384	14,057,906	17,371,803	16,096,718	138,586	175,022	175,022	175,401
Supplies	1,734,211	1,668,705	1,727,081	1,705,994	50,502	79,368	79,368	79,368
Other Services and Charges	18,420,377	17,773,708	13,011,690	17,476,410	9,761,265	18,427,409	14,182,711	12,588,537
Maintenance	6,796,722	10,745,611	16,306,299	8,277,579	24,427	42,453	42,453	42,453
Capital Outlay	1,540,226	1,265,947	1,873,530	1,830,981	13,597,789	14,007,825	9,684,602	14,302,994
Debt Service	-	-	-	-	-	-	-	-
Total Expenditures/Expenses	100,388,680	105,546,119	108,064,416	106,205,184	24,410,325	33,640,791	24,880,770	28,095,342
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	5,021,595	5,961,264	5,446,264	4,048,731	11,409,835	12,845,713	12,271,657	9,154,422
Total Financial Uses	\$ 105,410,278	\$ 111,507,383	\$ 113,510,680	\$ 110,253,915	\$ 35,820,265	\$ 46,486,504	\$ 37,152,535	\$ 37,249,764
Revenue over/under Expenditures	5,292,746	(2,007,433)	(3,750,213)	1,755,972	513,208	(12,180,985)	(6,270,752)	(4,413,411)
FUND BALANCES/WORKING CAPITAL								
Unassigned Fund Balances/Unrestricted Working Capital - Beginning of Year	\$ 41,221,379	\$ 43,853,589	\$ 46,369,561	\$ 42,619,350	\$ 22,721,584	\$ 18,000,984	\$ 23,510,086	\$ 17,374,077
Adjustments	(144,564)	-	-	-	275,292	-	-	-
Unassigned Fund Balances/Unrestricted Working Capital - End of Year	<u>\$ 46,369,561</u>	<u>\$ 41,846,158</u>	<u>\$ 42,619,348</u>	<u>\$ 44,375,318</u>	<u>\$ 23,510,086</u>	<u>\$ 5,819,999</u>	<u>\$ 17,239,334</u>	<u>\$ 12,960,666</u>

1. Special Revenue Funds:

Hotel Occupancy Tax Fund
Venue Tax Fund
Development Corporation Fund
EB-5 Fund
Parkland 1,2 & 3 Funds
Public, Educational, & Govenmental (PEG) Fund
Community Development Block Grant
Police Department Seized Fund
Downtown Services Parking Fund

DEBT SERVICE FUNDS ²				CAPITAL PROJECTS FUNDS ³				ENTERPRISE FUNDS ⁴			
Actual 14-15	Budget 15-16	Estimated 15-16	Budget 16-17	Actual 14-15	Budget 15-16	Estimated 15-16	Budget 16-17	Actual 14-15	Budget 15-16	Estimated 15-16	Budget 16-17
\$ 3,283,041	\$ 3,142,975	\$ 3,142,975	\$ 4,193,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	10,076,817	6,940,585	5,596,011	3,987,500	4,941,597	4,674,479	2,564,021	6,332,194
-	-	-	-	1,626,579	1,537,265	1,460,402	1,383,539	71,147,082	77,962,835	77,791,599	82,932,207
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	1,387,249	1,285,619	245,395	534,619	2,181,976	689,381	1,923,420	1,978,925
1,174	-	-	-	643,724	652,129	312,186	202,405	238,347	82,606	127,471	73,877
-	-	-	-	1,675,693	2,418,927	2,418,927	2,776,364	3,988,885	4,105,015	4,041,673	4,506,411
-	-	-	-	413,748	-	-	-	1,102,569	820,340	9,794,052	-
-	-	-	-	527,849	5,680,836	2,500,000	31,080,835	-	-	-	-
3,284,215	3,142,975	3,142,975	4,193,695	16,351,659	18,515,361	12,532,921	39,965,262	83,600,456	88,334,656	96,242,236	95,823,614
16,281,981	16,944,161	17,046,731	15,715,626	13,945,375	15,862,343	24,506,077	10,686,678	5,827,080	4,817,911	4,330,587	10,909,672
<u>\$ 19,566,196</u>	<u>\$ 20,087,136</u>	<u>\$ 20,189,706</u>	<u>\$ 19,909,321</u>	<u>\$ 30,297,034</u>	<u>\$ 34,377,704</u>	<u>\$ 37,038,998</u>	<u>\$ 50,651,940</u>	<u>\$ 89,427,535</u>	<u>\$ 93,152,567</u>	<u>\$ 100,572,823</u>	<u>\$ 106,733,286</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,249,330	\$ 21,270,034	\$ 19,624,765	\$ 21,993,554
-	-	-	-	-	-	-	-	5,297,692	7,632,987	7,279,011	7,427,934
-	-	-	-	-	-	-	-	2,582,224	3,089,740	2,821,312	3,158,259
-	-	-	-	-	-	-	-	23,470,900	24,707,508	24,434,240	26,189,064
-	-	-	-	-	-	-	-	6,073,945	7,067,681	5,900,679	7,092,199
-	-	-	-	40,566,645	113,028,647	59,504,802	111,873,738	5,852,342	4,923,541	3,271,576	6,527,595
19,187,517	20,087,314	20,189,884	19,897,499	-	-	-	-	-	-	-	-
19,187,517	20,087,314	20,189,884	19,897,499	40,566,645	113,028,647	59,504,802	111,873,738	61,526,433	68,691,491	63,331,583	72,388,606
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,067,450	13,275,677	6,720,950	1,034,196	25,381,565	39,860,581	39,545,875	34,032,431
<u>\$ 19,187,517</u>	<u>\$ 20,087,314</u>	<u>\$ 20,189,884</u>	<u>\$ 19,897,499</u>	<u>\$ 42,634,095</u>	<u>\$ 126,304,324</u>	<u>\$ 66,225,752</u>	<u>\$ 112,907,934</u>	<u>\$ 86,907,998</u>	<u>\$ 108,552,072</u>	<u>\$ 102,877,458</u>	<u>\$ 106,421,037</u>
378,679	(178)	(178)	11,822	(12,337,061)	(91,926,620)	(29,186,754)	(62,255,994)	2,519,537	(15,399,505)	(2,304,635)	219,142
\$ 3,167,862	\$ 3,809,731	\$ 3,546,542	\$ 4,798,289	\$ 130,773,608	\$ 116,680,259	\$ 114,790,800	\$ 91,439,050	\$ 31,546,351	\$ 35,324,868	\$ 33,502,411	\$ 37,092,101
-	-	713,750	45,000	(3,645,747)	-	5,835,003	-	(563,481)	-	583,628	(1,139,916)
<u>\$ 3,546,542</u>	<u>\$ 3,809,553</u>	<u>\$ 4,260,113</u>	<u>\$ 4,855,111</u>	<u>\$ 114,790,800</u>	<u>\$ 24,753,639</u>	<u>\$ 91,439,050</u>	<u>\$ 29,183,061</u>	<u>\$ 33,502,411</u>	<u>\$ 19,925,367</u>	<u>\$ 31,781,407</u>	<u>\$ 36,264,440</u>

2. Debt Service Funds:
General Obligation
Sales Tax Revenue Bond
Hotel Tax Venue
Water Revenue Bonds
Sewer Revenue Bonds
Bridge Revenue Bond
Anzalduas International Crossing Bond (A&B)
Airport PFC Certificate of Obligation

3. Capital Projects Funds:
Capital Improvements Fund
Information Technology Fund
Certificate of Obligation Series 2010-Library
Street Improvement Construction Fund
Performing Arts Construction Fund
Sports Facility Construction Fund
Water & Sewer Depreciation Funds
Water & Sewer Capital Improvement/Bond Construction Funds
Sanitation Depreciation Fund
Palm View Golf Course Depreciation Fund
Civic & Convention Center Depreciation Funds
Airport Construction Fund
Passenger Facility Charge Fund
Airport Capital improvement runa
Bridge & Anzalduas Capital Improvement Funds

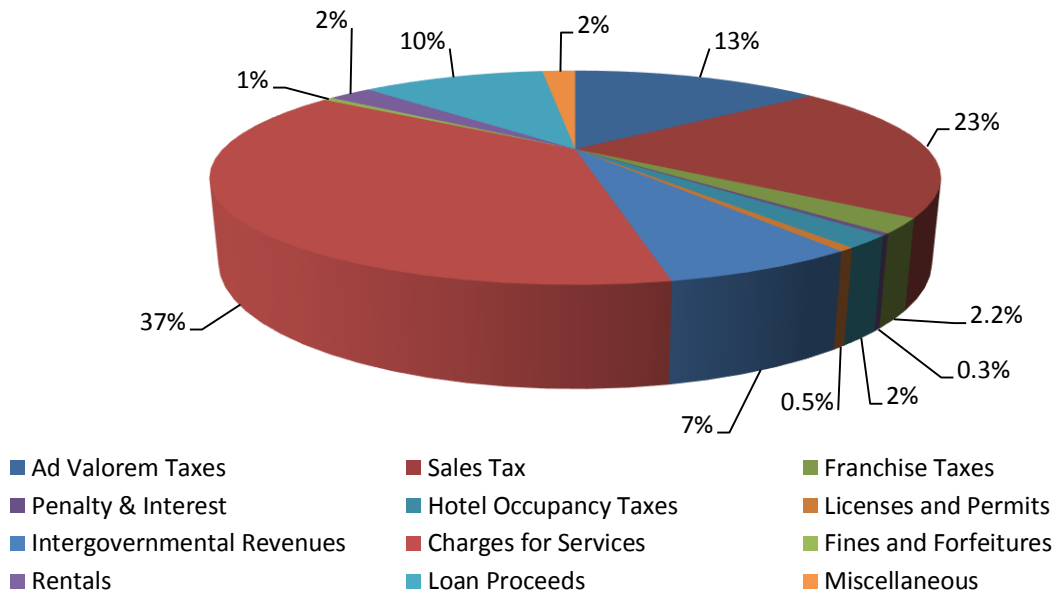
4. Enterprise Funds:
Water Fund
Sewer Fund
Sanitation Fund
Palm View Golf Course Fund
Civic Center Fund
Convention Center Fund
Performing Arts Center Fund
McAllen International Airport Fund
Metro McAllen Fund
Bus Terminal Fund
McAllen International Toll Bridge Fund
Anzalduas International Crossing Fund

INTERNAL SERVICE FUNDS ⁵				TOTALS				
Actual 14-15	Budget 15-16	Estimated 15-16	Budget 16-17	Actual 14-15	Budget 15-16	Estimated 15-16	Budget 16-17	
\$ -	\$ -	\$ -	\$ -	\$ 37,837,844	\$ 39,343,677	\$ 39,310,025	\$ 42,284,753	FINANCING SOURCES
-	-	-	-	1,072,917	980,000	970,477	995,000	Ad Valorem Taxes
-	-	-	-	62,939,971	61,992,312	60,720,735	61,479,593	Penalty & Interest Property Taxes
-	-	-	-	6,613,750	6,477,500	6,452,300	6,477,500	Sales Taxes
-	-	-	-	5,461,398	5,611,512	5,280,297	5,554,331	Franchise Taxes
-	-	-	-	1,597,010	1,375,600	1,665,172	1,693,130	Hotel Taxes
-	-	-	-	21,945,252	16,971,504	10,858,413	20,325,024	Licenses and Permits
20,988,006	20,738,261	21,208,496	21,733,833	99,993,419	106,266,961	106,779,723	112,539,468	Intergovernmental Revenues
-	-	-	-	1,505,643	1,415,000	1,381,334	1,515,000	Charges for Services
212,080	251,968	438,146	414,055	6,456,761	9,250,268	10,157,538	4,861,199	Fines and Forfeitures
201,050	25,660	14,708	14,708	1,758,262	1,241,395	996,892	761,990	Miscellaneous
-	-	-	-	5,664,578	6,523,942	6,460,600	7,282,775	Interest
-	-	-	-	1,516,317	820,340	9,794,052	-	Rentals
-	-	-	-	527,849	5,680,836	2,500,000	31,080,835	Sale of Property
21,401,136	21,015,889	21,661,350	22,162,596	254,890,971	263,950,847	263,327,558	296,850,598	Debt/Loan Proceed
3,670,000	2,392,720	2,386,952	2,323,561	56,507,430	50,880,639	59,164,522	49,776,346	Total Revenues
<u>\$ 25,071,136</u>	<u>\$ 23,408,609</u>	<u>\$ 24,048,302</u>	<u>\$ 24,486,157</u>	<u>\$ 311,398,401</u>	<u>\$ 314,831,486</u>	<u>\$ 322,492,080</u>	<u>\$ 346,626,944</u>	Transfers-In
								Total Financing Sources
\$ 1,142,878	\$ 1,453,178	\$ 1,351,985	\$ 1,515,884	\$ 76,800,724	\$ 83,666,168	\$ 79,467,377	\$ 85,233,529	FINANCIAL USES
310,653	441,516	454,382	442,158	21,073,315	22,307,431	25,280,218	24,142,211	Salaries and Wages
32,018	33,864	32,850	35,364	4,398,955	4,871,677	4,660,611	4,978,985	Employee Benefits
20,270,071	17,038,553	17,654,463	17,363,403	71,922,613	77,947,178	69,283,104	73,617,414	Supplies
695,671	52,819	50,669	56,319	13,590,765	17,908,564	22,300,100	15,468,550	Other Services and Charges
3,644,016	4,432,189	1,461,673	5,136,400	65,201,018	137,658,149	75,796,183	139,671,708	Maintenance
-	-	-	-	19,187,517	20,087,314	20,189,884	19,897,499	Capital Outlay
26,095,307	23,452,119	21,006,022	24,549,528	272,174,907	364,446,481	296,977,477	363,009,897	Debt Service
-	-	-	-	-	-	-	-	Total Expenditures/Expenses
11,605,009	43,843	-	1,506,567	55,485,454	71,987,078	63,984,746	49,776,346	Extraordinary Expense/Loan Payback
<u>\$ 37,700,316</u>	<u>\$ 23,495,962</u>	<u>\$ 21,006,022</u>	<u>\$ 26,056,095</u>	<u>\$ 327,660,466</u>	<u>\$ 436,433,559</u>	<u>\$ 360,962,331</u>	<u>\$ 412,786,243</u>	Transfers-Out
								Total Financial Uses
(12,629,180)	(87,353)	3,042,280	(1,569,938)	(16,262,065)	(121,602,073)	(38,470,251)	(66,252,411)	Revenue over/under Expenditures
\$ 20,708,621	\$ 16,483,414	\$ 15,372,118	\$ 14,519,514	\$ 250,139,405	\$ 234,152,845	\$ 237,091,518	\$ 207,842,385	Unassigned Fund Balances/Unrestricted
7,292,676	-	(3,894,886)	834,650	3,214,176	-	3,237,495	(260,266)	Working Capital ~ Beginning of Year
<u>\$ 15,372,118</u>	<u>\$ 16,396,062</u>	<u>\$ 14,519,513</u>	<u>\$ 13,784,225</u>	<u>\$ 237,091,518</u>	<u>\$ 112,550,772</u>	<u>\$ 201,858,764</u>	<u>\$ 141,422,820</u>	Adjustments
								Unassigned Fund Balances/Unrestricted
								Working Capital ~ End of Year

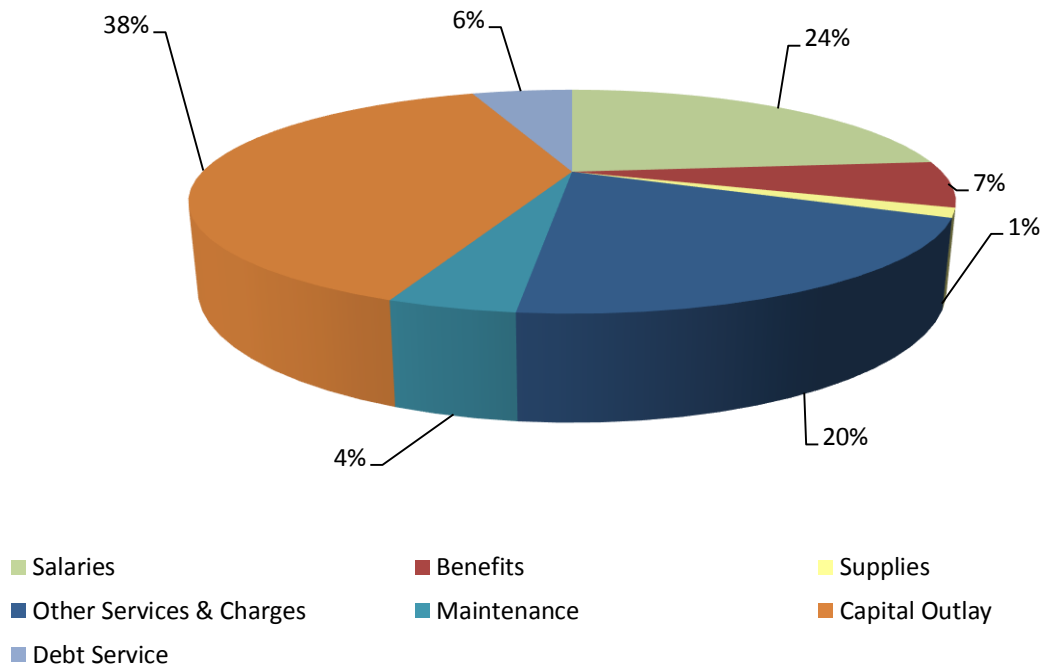
5. Internal Service Funds:

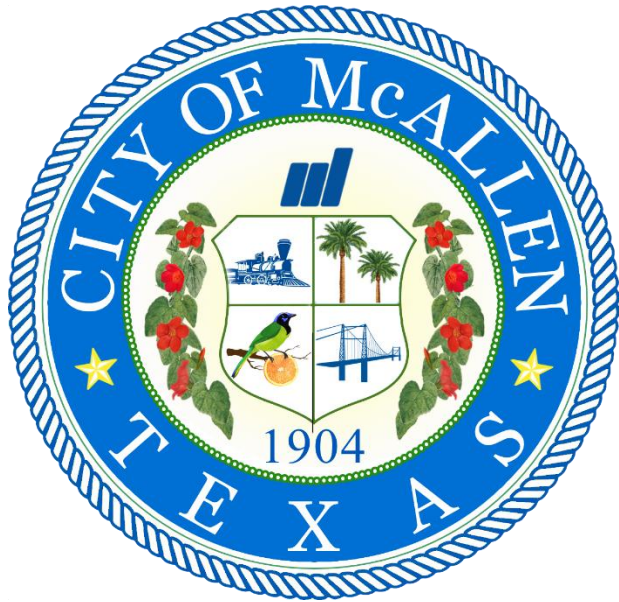
Inter-Departmental Service Fund
General Depreciation
Employee Health Insurance Fund
Retiree Health Insurance Fund
General Insurance & Workman's Compensation Fund
Property & Casualty Insurance Fund

SUMMARY OF MAJOR REVENUES - ALL FUNDS
\$296,850,598



SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS
By Category
\$363,009,897





<div> City of McAllen, Texas 2016-2017 Combined Budget Summary Percent (%) Changes in Fund Balance All Funds </div>					
	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
General Fund					
General Fund	\$ 42,619,350	\$ 112,009,887	\$ 110,253,915	\$ 44,375,322	0.04
Total General Fund	42,619,350	112,009,887	110,253,915	44,375,322	0.04%
Special Revenue Funds					
Hotel Occupancy Tax	24,930	4,345,503	4,345,503	24,930	0.00
Hotel Venue Tax	-	1,209,828	1,209,828	-	0.00
Development Corp. of McAllen, Inc.	8,777,253	23,981,086	27,966,794	4,791,545	-0.45
EB-5	228,119	-	10,000	218,119	-0.04
Parklands:					
Zone #1	1,568,012	-	-	1,568,012	0.00
Zone #2	45,095	-	-	45,095	0.00
Zone #3	3,481	51,100	50,000	4,581	0.32
Public, Educational, and Governmental (PEG)	632,125	-	300,000	332,125	-0.47
Community Development Block Grant	-	1,838,636	1,838,636	-	0.00
Police Department Seized	5,775,707	-	-	5,775,707	0.00
Downtown Services Parking	319,355	1,410,200	1,529,003	200,552	-0.37
Total Special Revenue Funds	17,374,077	32,836,353	37,249,764	12,960,666	-1.03%
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	4,499	-	-	4,499	0.00
General Obligation-Tax Note/C.O.	632,705	7,482,845	7,482,845	632,705	0.00
Hotel Tax Venue Debt Service	-	855,119	855,119	-	0.00
Water Debt Service	525,700	2,140,972	2,130,972	535,700	0.02
Sewer Debt Service	1,822,545	5,617,062	5,617,062	1,822,545	0.00
Airport PFC C.O. Series 2011 (AMT)	291,823	726,696	724,874	293,645	0.01
McAllen Intl Toll Bridge Debt Service	-	203,796	203,796	-	0.00
McAllen International Contingency	500,000	-	-	500,000	0.00
Anzalduas Intl Crossing Debt Service 2007 A	508,116	1,942,921	1,942,921	508,116	0.00
Anzalduas Intl Crossing Debt Service 2007 B	254,151	939,910	939,910	254,151	0.00
Anzalduas Intl Crossing - Contingency	258,750	45,000	-	303,750	0.17
Total Debt Service Funds	4,798,289	19,954,321	19,897,499	4,855,111	0.20%
Capital Projects Funds					
Capital Improvement	1,899,837	782,716	2,047,259	635,294	-0.67
Street Imprv Construction	13,257,414	-	12,965,806	291,608	-0.98
Sports Facility Construction	14,157,940	900,000	15,057,940	-	-1.00
Certificate of Obligations Series 2014	7,874,847	-	6,486,215	1,388,632	-0.82
Information Technology	397,560	-	381,000	16,560	-0.96
Water Depreciation	4,372,691	1,693,138	1,387,986	4,677,843	0.07
Water Capital Improvement	4,098,669	1,206,707	2,450,748	2,854,629	-0.30
Water Revenue Bond - Series	-	7,350,000	7,350,000	-	0.00
Sewer Depreciation	11,730,764	2,969,081	9,938,540	4,761,305	-0.59
Sewer Capital Improvement	5,611,808	315,289	4,697,724	1,229,373	-0.78
Sewer Revenue Bond - Series	10,943,789	-	10,943,789	-	-1.00
Sewer Revenue Bond - Clean Water	518,554	23,730,835	24,249,389	-	-1.00
Sanitation Depreciation	7,791,217	2,776,364	5,989,137	4,578,444	-0.41
Palm view Golf Course Depreciation	297,465	95,000	65,000	327,465	0.10
Civic Center Depreciation	38,649	-	-	38,649	0.00
Convention Center Depreciation	1,588,989	258,500	145,000	1,702,489	0.07
Performing Arts Depreciation	-	250,000	-	250,000	100.00
Passenger Facility Charge	5,861,619	1,383,539	1,074,196	6,170,962	0.05
McAllen International Airport Capital Impr.	-	5,004,100	5,004,100	-	0.00
Bridge Capital Improvement	965,702	1,445,954	2,401,105	10,551	-0.99
Anzalduas Bridge Capital Improvement	31,540	490,717	273,000	249,257	6.90
Total Capital Project Funds	91,439,054	50,651,940	112,907,934	29,185,001	97.69%
Enterprise Funds					
Water	5,165,173	20,928,219	20,059,709	6,033,683	0.17
Sewer	2,441,349	18,962,699	18,086,429	3,317,619	0.36
Sanitation	8,907,418	19,038,875	20,089,867	7,856,426	-0.12
Palm View Golf Course	683,381	1,285,383	1,287,011	681,753	0.00
McAllen International Civic Center	323,561	-	323,561	-	-1.00
McAllen Convention Center	1,406,279	4,697,752	4,986,985	1,117,046	-0.21
McAllen Performing Arts Center	87,770	2,505,888	1,323,730	1,269,928	0.00
McAllen International Airport	7,550,650	6,601,548	7,887,175	6,265,024	-0.17
Metro McAllen Transit	963,827	3,594,237	3,607,058	951,009	-0.01
Bus Terminal	1,718,581	4,654,738	5,587,713	785,607	-0.54
McAllen International Toll Bridge	1,297,263	14,575,157	14,575,157	1,297,263	0.00
McAllen Intl Toll Bridge - Restricted Acct	5,310,694	5,403,801	5,310,694	5,403,801	0.02
Anzalduas International Crossing	1,236,155	4,484,989	4,435,864	1,285,280	0.04
Total Enterprise Funds	37,092,101	106,733,286	107,560,953	36,264,440	-1.47%
Internal Service Funds					
Inter-Departmental Service	888,701	3,985,000	3,762,039	1,111,662	0.25
General Depreciation	6,693,435	3,231,397	5,035,100	4,889,732	-0.27
Health Insurance	(497,926)	12,685,474	12,085,817	101,731	-1.20
Retiree Health Insurance	909,100	1,423,670	972,354	1,360,416	0.50
Workmen's Compensation Fund	6,427,204	3,195,266	3,400,785	6,221,684	-0.03
Property & Casualty Insurance Fund	99,000	800,000	800,000	99,000	0.00
Total Internal Service Funds	14,519,514	25,320,807	26,056,095	13,784,225	-0.76%
TOTALS	\$ 207,842,385	\$ 347,506,594	\$ 413,926,160	\$ 141,422,826	95.43%

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,148,916	\$ 5,644,227	\$ 5,674,899	\$ 5,310,694
Airport Fund	1,103,965	1,103,965	1,103,964	1,103,965
Downtown Services Fund	237,000	237,000	237,000	237,000
Development Corp Fund	3,707,300	3,710,675	3,710,675	3,489,150
Sanitation Fund	-	167,637	167,637	-
General Fund Total	10,197,181	10,863,504	10,894,175	10,140,809
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Development Corporation of McAllen Fund	30,291	80,906	80,906	-
<u>TO DEVELOPMENT CORP. FROM:</u>				
General Depreciation	5,900,000	-	-	-
<u>TO PEG FEE FROM:</u>				
General Fund	495,813	-	-	-
<u>TO DEBT SERVICE FROM:</u>				
General Fund	3,507,300	3,510,675	3,510,675	3,289,150
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	859,834	855,469	855,469	855,119
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	828,482	865,000	430,000	430,000
General Insurance Fund	2,035,009	-	-	-
Transit System Fund	-	-	-	352,716
Capital Improvement Fund Total	2,863,491	865,000	430,000	782,716
<u>TO PERFORMING ARTS CONSTRUCTION FUND FROM:</u>				
Hotel Occupancy Tax Fund	-	622,215	588,954	-
Venue Tax Fund	2,078,809	700,532	593,405	-
Development Corporation Fund	-	2,600,000	2,600,000	-
Performing Arts Complex Fund	-	200,000	200,000	-
Convention Center Fund	-	952,246	952,246	-
Civic Center Fund	-	11,680,375	11,680,375	-
Civic Center Depreciation Fund	412,000	-	-	-
Performing Arts Construction Fund Total	2,490,809	16,755,368	16,614,980	-
<u>TO IT FUND FROM:</u>				
Downtown Services Fund	-	140,000	140,000	-
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,425,001	1,496,838	1,341,323	1,551,743
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	2,621,437	2,590,901	2,601,696	2,140,972
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	692,625	692,625	692,625	1,149,948
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer Fund	2,829,236	2,834,812	2,823,632	2,881,100

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer Fund	5,309,544	6,091,256	6,183,031	5,617,062
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer TWDB Fund	179,768	-	-	-
Sewer Fund	-	-	-	273,200
Sewer Capital Improvement Total	179,768	-	-	273,200
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	117,000	130,000	130,000	95,000
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	608,895	-	-	-
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,435,582	2,177,751	2,014,389	2,172,752
<u>TO CIVIC CENTER DEPR FUND FROM:</u>				
Civic Center Fund	150,000	-	-	-
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO PERFORMING ARTS FACILITY FROM:</u>				
Hotel Occupancy Tax Fund	-	311,107	287,770	931,179
Hotel Venue Tax Fund	-	-	-	354,709
Performing Arts Facility Total	-	311,107	287,770	1,285,888
<u>TO PERFORMING ARTS DEPR FROM:</u>				
Performing Arts Facility Fund	-	-	-	250,000
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	732,378	726,696	726,696	726,696
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	5,353	1,422,600	260,138	1,209,100
Passenger Facility Charge Fund	694,696	442,935	385,436	307,500
Airport CIP Fund Total	700,049	1,865,535	645,574	1,516,600
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	846,574	803,373	803,373	803,373
<u>TO BUS TERMINAL FUND FROM:</u>				
Capital Improvement Fund	352,716	-	-	-
Development Corporation Fund	635,425	586,858	286,233	303,948
Bus Terminal Fund Total	988,141	586,858	286,233	303,948
<u>TO BRIDGE DEBT SERVICE (SVC) FUND FROM:</u>				
Bridge Fund	307,102	203,796	203,796	203,796
<u>TO BRIDGE RESTRICTED ACCOUNT FROM:</u>				
McAllen Int'l Toll Bridge Fund	5,674,899	4,976,213	5,310,694	5,403,801
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	705,687	676,322	1,082,566	1,445,954

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	947,888	938,822	938,822	939,910
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,965,137	1,945,640	1,945,640	1,942,921
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	948,055	938,822	938,822	939,910
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Anzalduas International Crossing Fund	240,910	249,218	355,377	490,417
<u>TO HEALTH INSURANCE FUND FROM:</u>				
General Insurance Fund	-	1,585,589	1,585,589	329,580
CDBG Fund	-	5,768	-	1,251
Downtown Services Fund	-	19,826	19,826	5,941
Water Fund	-	183,961	183,961	42,839
Sewer Fund	-	112,603	112,603	24,390
Sanitation Fund	-	192,492	192,492	41,276
Golf Course Fund	-	14,303	14,303	4,065
Civic Center Fund	-	-	-	323,561
Convention Center Fund	-	48,743	48,743	10,632
Airport Fund	-	50,285	50,285	10,632
McAllen Express Fund	-	56,751	56,751	1,563
Bus Terminal Fund	-	10,481	10,481	8,443
McAllen Int'l Toll Bridge Fund	-	55,744	55,744	10,319
Anzalduas International Crossing Fund	-	12,331	12,331	2,502
Fleet / Material Management Fund	-	35,767	35,767	6,567
Retiree Health Fund	1,500,000	-	-	-
General Insurance Fund	2,170,000	8,076	8,076	1,500,000
Health Insurance Total	3,670,000	2,392,720	2,386,952	2,323,561
TOTAL ALL FUNDS	\$ 60,690,627	\$ 65,950,227	\$ 64,475,216	\$ 49,776,346

CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2016-17	\$ 9,111,673,647
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 227,791,841</u>

YEAR LEVY

Certified Taxable Value	\$ 9,111,673,647
Taxable Assessed Values of Freezed Property for FY 2016-17	<u>(724,056,368)</u>
Taxable Assessed Values for FY 2016-17	8,387,617,279
Properties Under Protest for FY 2016-17	<u>24,013,551</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2016-17	8,411,630,830
FY 2016-17 Ad Valorem Tax Rate per \$100	<u>0.4763</u>
Ad Valorem Tax Levy	40,060,598
Ad Valorem Tax Levy on Freezed Properties	<u>3,458,000</u>
Total FY 2016-17 Ad Valorem Tax Levy	<u>\$ 43,518,598</u>

City of McAllen, Texas
Personnel Summary

	Actual 13-14	Actual 14-15	Budget 15-16	Budget 16-17	Net Change in Positions
<u>GENERAL FUND</u>					
Full-time	662	677	748	757	9
Civil Service	421	423	446	454	8
Part-time	145	165	460	477	17
Total	1,228	1,265	1,654	1,688	34
<u>DOWNTOWN SERVICES FUND</u>					
Full-time	8	8	16	16	-
Part-time	8	8	8	8	-
Total	16	16	24	24	-
<u>WATER FUND</u>					
Full-time	136	137	138	139	1
Part-time	1	1	1	1	-
Total	137	138	139	140	1
<u>SEWER FUND</u>					
Full-time	86	86	87	87	-
Part-time	1	1	1	1	-
Total	87	87	88	88	-
<u>SANITATION FUND</u>					
Full-time	128	147	160	164	4
Part-time	4	7	12	10	(2)
Total	132	154	172	174	2
<u>GOLF COURSE FUND</u>					
Full-time	11	12	12	12	-
Part-time	7	9	12	12	-
Total	18	21	24	24	-
<u>CONVENTION CENTER FUND</u>					
Full-time	34	34	45	49	4
Part-time	-	-	-	-	-
Total	34	34	45	49	4
<u>AIRPORT FUND</u>					
Full-time	32	41	37	38	1
Part-time	1	-	6	6	-
Total	33	41	43	44	1
<u>McALLEN EXPRESS FUND</u>					
Full-time	40	38	47	47	-
Part-time	4	3	8	8	-
Total	44	41	55	55	-
<u>BUS TERMINAL FUND</u>					
Full-time	2	3	8	8	-
Part-time	-	-	-	-	-
Total	2	3	8	8	-
<u>BRIDGE FUND</u>					
Full-time	25	26	41	42	1
Part-time	-	-	-	-	-
Total	25	26	41	42	1

City of McAllen, Texas
Personnel Summary

	Actual 13-14	Actual 14-15	Budget 15-16	Budget 16-17	Net Change in Positions
<u>ANZALDUAS INTL CROSSING FUND</u>					
Full-time	10	10	13	13	-
Part-time	-	-	6	6	-
Total	10	10	19	19	-
<u>FLEET/MAT. MGMT FUND</u>					
Full-time	21	25	26	26	-
Part-time	-	1	2	2	-
Total	21	26	28	28	-
<u>HEALTH INSURANCE FUND</u>					
Full-time	5	5	6	6	-
Part-time	-	-	-	-	-
Total	5	5	6	6	-
<u>GENERAL INSURANCE FUND</u>					
Full-time	6	6	7	8	1
Total	6	6	7	8	1
<u>PROPERTY & CASUALTY INS FUND</u>					
Full-time	-	-	1	1	-
Total	-	-	1	1	-
<u>TOTAL ALL FUNDS</u>					
Full-time	1,206	1,255	1,392	1,413	21
Civil Service	421	423	446	454	8
Part-time	171	195	516	531	15
Grand Total	1,798	1,873	2,354	2,398	44

CITY OF McALLEN
DEPARTMENTAL/ FUND RELATIONSHIP
(General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Community Development (Non-Major)	Downtown Services (Non-Major)	Debt Service (Non-Major)
City Commission	√						
Special Services	√						
City Manager	√	√					
City Secretary	√						
Audit Office	√						
Vital Statistics	√						
Passport Facility	√						
Municipal Court	√						
Finance	√						
Office of Management & Budget	√						
Tax Office	√						
Purchasing	√						
Legal	√						
Grant Administration	√						
Human Resources	√						
Planning	√						
Information Technology	√						
Office of Communication	√						
McAllen 311 Call Center	√						
City Hall	√						
Building Maintenance	√						
Development Center	√						
Police	√						
Animal Control	√						
Metro McAllen Transit	√						
Fire	√						
Traffic Operations	√						
Building Code Compliance	√						
Engineering	√						
Street Maintenance	√						√
Street Lighting	√						
Sidewalk Construction	√						
Drainage	√				√		
Environmental & Health Code Comp.	√						
Graffiti Cleaning	√						
Parks & Recreation Administration	√						
Parks	√	√			√		√
Recreation	√						
Pools	√	√					
Las Palmas Community Center	√						
Recreation Centers (Lark/Palmview)	√						
Quinta Mazatlan	√						
Library	√						√
Library Branches (Lark/Palmview)	√						
Administration		√			√	√	
Other Agencies	√	√	√		√		

CITY OF McALLEN
DEPARTMENTAL/ FUND RELATIONSHIP
(General Fund and Governmental Funds)

Capital Projects Funds (Major) ¹	Inter-Department Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	General Insurance (Non-Major)	Property & Casualty Insurance (Non- Major).	Department
√			√	√	√	City Commission
						Special Services
			√	√	√	City Manager
	√		√	√	√	City Secretary
			√	√	√	Audit Office
			√	√	√	Vital Statistics
			√	√	√	Passport Facility
			√	√	√	Municipal Court
			√	√	√	Finance
	√		√	√	√	Office of Management & Budget
			√	√	√	Tax Office
			√	√	√	Purchasing
			√	√	√	Legal
			√	√	√	Grant Administration
			√	√	√	Human Resources
	√	√	√	√	√	Planning
√	√	√	√	√	√	Information Technology
	√		√	√	√	Office of Communication
			√	√	√	Mcallen 311 Call Center
√			√	√	√	City Hall
	√		√	√	√	Building Maintenance
			√	√	√	Development Services
	√	√	√	√	√	Police
	√	√	√	√	√	Animal Control
			√	√	√	Communication Technology
√	√	√	√	√	√	Fire
√	√	√	√	√	√	Traffic Operations
	√		√	√	√	Building Code Compliance
√	√		√	√	√	Engineering
√	√	√	√	√	√	Street Maintenance
√						Street Lighting
	√		√	√	√	Sidewalk Construction
√	√	√	√	√	√	Drainage
	√	√	√	√	√	Enviromental & Health Code Comp.
	√		√	√	√	Graffiti Cleaning
			√	√	√	Parks & Recreation Administration
√	√	√	√	√	√	Parks
	√		√	√	√	Recreation
√	√		√	√	√	Pools
	√		√	√	√	Las Palmas Community Center
			√	√	√	Recreation Centers (Lark/Palmview)
			√	√	√	Quinta Mazatlan
	√		√	√	√	Library
			√	√	√	Library Branches (Lark/Palmview)
	√		√	√	√	Administration
						Other Agencies

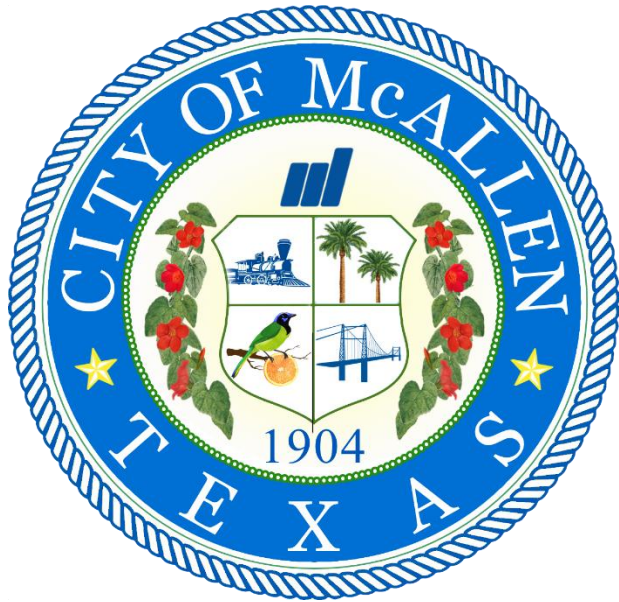
1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

CITY OF McALLEN
DEPARTMENTAL/FUND RELATIONSHIP
(Enterprise Funds)

	Water (Major).	Sewer (Major).	Sanitation (Major).	Palm View Golf Course (Non-Major).	Convention Center (Major).	Performing Arts Center (Non- Major).	McAllen Int'l Airport (Major).	Metro McAllen (Non-Major).
Water Plant	√							
Water Lab	√							
Transmission & Distribution	√							
Water Meters	√							
Utility Billing	√							
Customer Relations	√							
Sewer Plant		√						
Sewer Lab		√						
Sewer Collection		√						
Composting			√					
Brush Collection			√					
Residential Collection			√					
Commercial Box Collection			√					
Roll-Offs			√					
Recycling			√					
Street Cleaning			√					
PVGC M&O				√				
PVGC Dining				√				
PVGC Pro Shop				√				
PVGC Golf Carts				√				
Convention Center					√			
Performing Arts Center								
McAllen International Airport							√	
Metro Mcallen Transit								√
Bus Terminal								
Toll Bridge Operations								
Anzalduas Operations								
Administration	√	√	√	√	√		√	√

CITY OF McALLEN
DEPARTMENTAL/FUND RELATIONSHIP
(Enterprise Funds)

Bus Terminal (Non-Major).	McAllen Toll Bridge (Major).	Anzalduas Bridge (Major).	Capital Projects (Non-Major).	Depreciation Funds (Non-Major).	Health Insurance (Non-Major).	General Insurance (Non-Major).	Property & Casualty Insurance (Non-Major).	
			√	√	√	√	√	Water Plant
			√		√	√	√	Water Lab
			√	√	√	√	√	Transmission & Distribution
				√	√	√	√	Water Meters
					√	√	√	Utility Billing
					√	√	√	Customer Relations
			√	√	√	√	√	Sewer Plant
				√	√	√	√	Sewer Lab
			√	√	√	√	√	Sewer Collection
				√	√	√	√	Composting
				√	√	√	√	Brush Collection
				√	√	√	√	Residential Collection
				√	√	√	√	Commercial Box Collection
				√	√	√	√	Roll-Offs
				√	√	√	√	Recycling
				√	√	√	√	Street Cleaning
				PVGC M&O	√	√	√	PVGC M&O
				PVGC Dining				PVGC Dining
					√	√	√	PVGC Pro Shop
				√	√	√	√	PVGC Golf Carts
				√	√	√	√	Convention Center
				√	√	√	√	Performing Arts Center
			√		√	√	√	McAllen International Airport
					√	√	√	Metro Mcallen Transit
√			√		√	√	√	Bus Terminal
	√		√		√	√	√	Toll Bridge Operations
		√	√		√	√	√	Anzalduas Operations
√	√	√			√	√	√	Administration



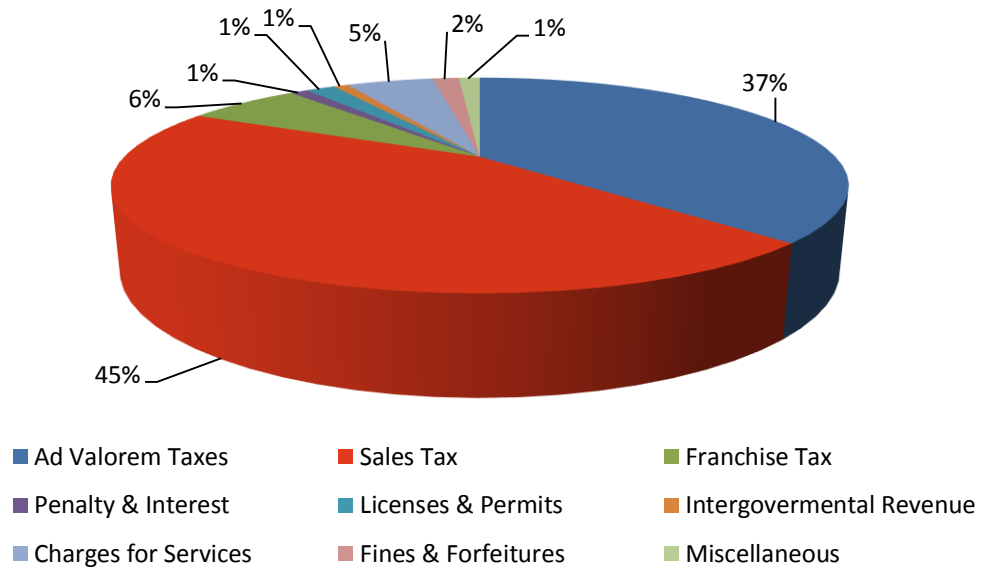
GENERAL FUND

The General Fund is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

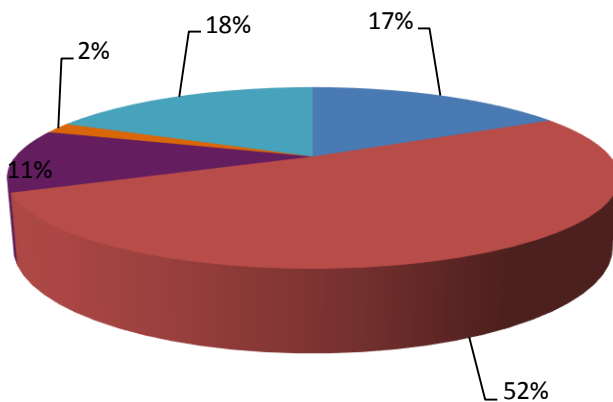
**City of McAllen, Texas
General Fund
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 41,221,379	\$ 43,853,589	\$ 46,369,562	\$ 42,619,350
Revenues:				
Taxes	89,306,284	89,213,848	89,008,283	91,574,759
Licenses and Permits	1,597,010	1,375,600	1,665,172	1,693,130
Intergovernmental	818,816	834,000	834,687	834,000
Charges for Services	4,663,555	4,654,400	4,470,811	5,028,589
Fines and Forfeits	1,505,643	1,415,000	1,381,334	1,515,000
Investment Earnings	474,616	420,000	421,301	420,000
Miscellaneous Revenues	2,139,921	723,600	1,084,706	803,600
Total Revenues	100,505,844	98,636,446	98,866,295	101,869,078
Transfers In/Loan Repayment	10,197,181	10,863,504	10,894,175	10,140,809
Total Revenues and Transfers	110,703,025	109,499,950	109,760,470	112,009,887
TOTAL RESOURCES	\$ 151,924,403	\$ 153,353,539	\$ 156,130,032	\$ 154,629,237
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 18,878,258	\$ 16,830,187	\$ 19,496,243	\$ 18,345,658
Public Safety	52,677,013	54,279,136	54,425,312	54,654,191
Highways and Streets	9,789,103	14,206,924	14,441,788	11,886,245
Health and Welfare	2,131,645	1,835,568	1,878,256	2,013,238
Culture and Recreation	16,912,664	18,394,304	17,822,817	19,305,852
Total Operations	100,388,683	105,546,119	108,064,416	106,205,184
Transfers Out	5,021,595	5,961,264	5,446,264	4,048,731
TOTAL APPROPRIATIONS	105,410,278	111,507,382	113,510,680	110,253,919
Revenue over/under Expenditures	5,292,747	(2,007,432)	(3,750,210)	1,755,968
ENDING FUND BALANCE	\$ 46,514,125	\$ 41,846,158	\$ 42,619,350	\$ 44,375,318
Reserved-PEG Fee for Capital Expenses	\$ 447,859	\$ -	\$ -	\$ -
Radio System	(457,022)	-	-	-
Board Advancement- Anzalduas	(135,401)	-	-	-
ENDING FUND BALANCE-UNRESERVED	\$ 46,369,562	\$ 41,846,158	\$ 42,619,350	\$ 44,375,318

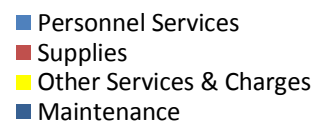
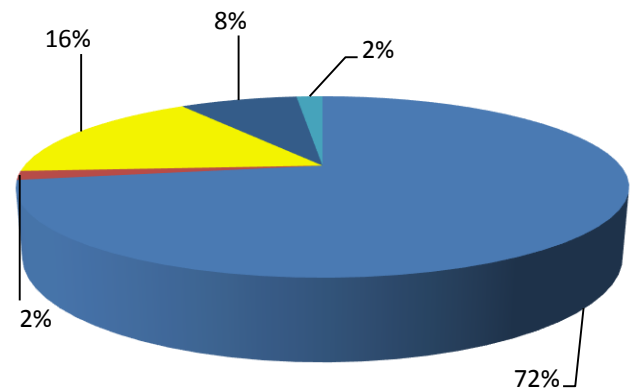
GENERAL FUND REVENUES \$101,869,078

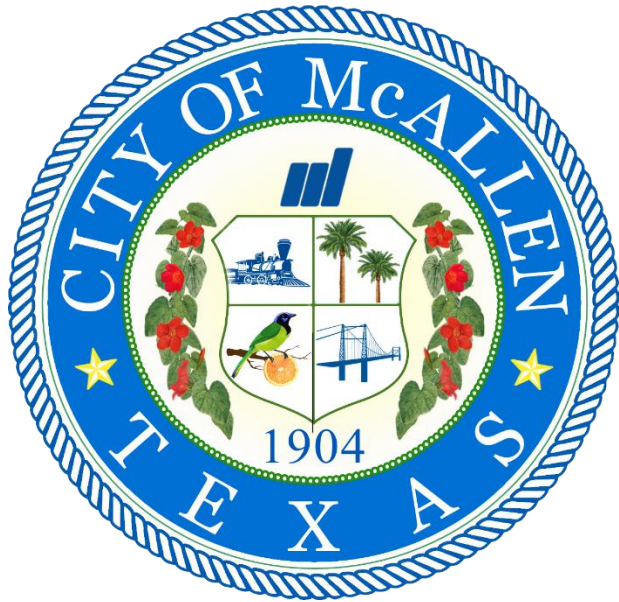


GENERAL FUND EXPENDITURES By Service Area \$106,205,184



GENERAL FUND EXPENDITURES By Category \$106,205,184





City of McAllen, Texas
General Fund
Revenue by Source

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 33,451,451	\$ 35,199,702	\$ 35,200,000	\$ 37,149,500
Delinquent	1,042,575	1,100,000	1,035,206	1,045,558
Rollback Taxes	155,006	-	35,600	-
Penalty and Interest	1,026,507	950,000	923,056	950,000
Property Tax-Refund	(118,845)	(125,000)	(120,000)	(120,000)
Special Inventory-Vehicles	24,616	26,000	16,244	16,000
Late Rendition Penalty	46,410	30,000	47,421	45,000
<i>Sales and Use Taxes:</i>				
Sales Tax	47,204,977	45,555,645	45,555,645	46,011,201
Electric	4,192,897	4,300,000	4,179,747	4,300,000
Natural Gas	385,559	401,500	318,478	401,500
Telephone	914,760	891,000	890,518	891,000
Cable	932,416	885,000	915,137	885,000
Cable Company PEG Fee	47,955	-	11,230	-
TOTAL TAXES	<u>89,306,284</u>	<u>89,213,848</u>	<u>89,008,283</u>	<u>91,574,759</u>
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	76,583	55,000	59,200	55,000
Electrician's License	13,300	9,000	10,950	9,000
Sign License	2,210	2,000	2,010	2,000
Food Handler's Permit	235,411	235,000	345,515	320,250
House Mover's License	125	100	75	100
Other - Permits	9,692	8,000	10,935	8,000
<i>Occupational Licenses:</i>				
Building Permits	560,322	450,000	545,627	540,000
Electrical Permits	99,477	76,000	99,666	91,200
Plumbing Permits	141,581	121,000	157,389	145,200
Air Conditon Permits	63,609	52,000	68,613	62,400
House Moving Permits	6,065	4,000	3,903	4,000
Garage Sale Permits	61,201	55,000	55,820	120,480
Alarm Ordinance	232,125	230,000	228,425	230,000
Intinerant Vendor's License	600	200	350	200
On side Septic Tank	600	300	375	300
Special Use Permit	94,110	78,000	76,320	105,000
TOTAL LICENSES AND PERMITS	<u>1,597,010</u>	<u>1,375,600</u>	<u>1,665,172</u>	<u>1,693,130</u>
<u>INTERGOVERNMENTAL REVENUES</u>				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	<u>818,816</u>	<u>834,000</u>	<u>834,687</u>	<u>834,000</u>
TOTAL INTERGOVERNMENTAL REVENUES	<u>818,816</u>	<u>834,000</u>	<u>834,687</u>	<u>834,000</u>

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>CHARGES FOR SERVICES</u>				
<i>General Government:</i>				
Management Services	1,728,500	1,828,500	1,828,500	1,878,500
State Court Costs Fees	70,756	78,000	60,136	78,000
Subdivision application preliminary	44,910	27,000	22,520	27,000
Developer's fee	139,009	24,000	52,552	24,000
Zone application Fees	29,650	23,000	22,375	89,250
Sale Documents - Maps, Code Books	10,646	5,000	5,001	5,000
Plans & Specifications	(2,320)	7,000	-	7,000
Plan Review Fee	49,188	41,000	40,957	41,000
Site Plan Review Fee	9,200	7,000	10,000	7,000
Subdivision application final	19,936	5,000	-	-
Special Event Sponsorship	-	250,000	-	-
Miscellaneous Revenues - Unified Code	3,874	5,000	1,798	5,000
Rent - Consulate	-	-	-	35,289
Cell Tower Fees	-	-	-	44,950
Temporary Signs	-	-	-	15,050
<i>Public Safety:</i>				
Accident Reports	85,256	80,000	76,735	80,000
Local Officer Arrest Fee	18,878	20,000	13,538	20,000
Abandoned Vehicles	14,990	10,000	9,775	10,000
Child Safety Fund	-	-	301	-
Rural Fire Protection	975	5,000	5,825	5,000
United States Marshall Contract	487,760	470,000	511,708	470,000
Radio Service - McAllen ISD	-	-	-	-
False Alarms	82,900	70,000	68,600	70,000
Miscellaneous Revenues	3,990	8,000	4,946	8,000
Fire Inspection Fees	-	-	-	234,200
<i>Highways and Streets:</i>				
Signs and Signals	4,630	3,500	3,464	3,500
<i>Health:</i>				
Vital Statistics	299,166	292,000	287,951	292,000
Weed and Lot Cleaning	161,270	72,000	20,273	195,450
Animal Licenses	234	200	30	200
Health Card permit	1,150	1,000	1,000	-
Passport Acceptance Fees	175,080	150,000	188,025	150,000
Passport Identification Photo Fees	76,966	71,000	71,000	71,000
<i>Recreation:</i>				
After School Program	60,240	25,000	48,582	65,000
Yearly Recreation Program	45,924	67,000	45,548	50,000
League Registration	169,275	170,000	169,573	190,000
Aquatic Program Entry	79,567	95,000	79,400	80,000
Tournament Fees	45,265	27,000	49,195	50,000
Program Entry Fees	176,237	195,000	176,263	180,000
Swimming Pools-Municipal	80,576	86,500	82,446	98,000
Swimming Pools-Cascade	2,781	-	1,225	3,000
Swimming Pools-Boy's Club	4,981	27,000	7,770	16,000
Los Encinos Pool	21,870	21,000	10,125	26,500
Nicki Rowe Laps/Aerobic	1,716	1,000	1,510	-
Park concessions	210	350	536	350
Facilities Use Fees Park	85,678	87,000	87,262	95,000
Senior Citizens	2,879	1,000	2,809	2,000
Quinta Mazatlan	110,275	100,000	110,413	110,000
Admission Fees	67,211	50,000	67,601	50,000
Rental/Lark Community Center	9,091	10,000	17,953	10,000
Rental/Palm View Community Center	10,355	12,000	10,010	10,000
Use Fees-Library Copier	71,962	71,000	65,992	71,000
Equipment Rental	11,681	20,350	11,925	20,350
Library Room Rental	40,791	35,000	55,867	35,000
Library Books Sales	10,701	-	50,797	-

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Library Facility Commission	3,000	-	-	-
Miscellaneous	34,696	-	11,000	-
TOTAL CHARGES FOR SERVICES	<u>4,663,555</u>	<u>4,654,400</u>	<u>4,470,811</u>	<u>5,028,589</u>
<u>FINES AND FORFEITURES</u>				
Municipal Court	1,401,021	1,300,000	1,300,000	1,400,000
Court Technology/Security	49,223	50,000	34,471	50,000
Library Fines	55,399	65,000	46,863	65,000
TOTAL FINES AND FORFEITURES	<u>1,505,643</u>	<u>1,415,000</u>	<u>1,381,334</u>	<u>1,515,000</u>
<u>INVESTMENT EARNINGS</u>				
Interest & Net Income on investments	394,552	420,000	421,301	420,000
Gain/(Loss) sale of investments	80,064	-	-	-
TOTAL FINES AND FORFEITURES	<u>474,616</u>	<u>420,000</u>	<u>421,301</u>	<u>420,000</u>
<u>MISCELLANEOUS REVENUES</u>				
Royalties-Natural Gas	828,482	350,000	350,000	430,000
Miscellaneous Rentals	21,211	5,500	18,340	5,500
Fixed assets	9,223	5,000	9,695	5,000
Recovery prior year expenses	74,557	-	60,649	-
Commissions-vending & telephone	143	100	44	100
Legal recording fees	15,777	7,000	30,000	7,000
Other	1,190,528	356,000	615,978	356,000
TOTAL MISC. REVENUES	<u>2,139,921</u>	<u>723,600</u>	<u>1,084,706</u>	<u>803,600</u>
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,148,916	5,644,227	5,674,899	5,310,694
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	3,707,300	3,710,675	3,710,675	3,489,150
Downtown Service Parking Fund	237,000	237,000	237,000	237,000
Sanitation Fund	-	167,637	167,637	-
TOTAL OPERATING TRANSFERS	<u>10,197,181</u>	<u>10,863,504</u>	<u>10,894,175</u>	<u>10,140,809</u>
TOTAL GENERAL FUND REVENUES	<u>\$ 110,703,025</u>	<u>\$ 109,499,950</u>	<u>\$ 109,760,468</u>	<u>\$ 112,009,887</u>

City of McAllen, Texas
General Fund
Budget Summary By Department

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 299,116	\$ 165,028	\$ 172,830	\$ 277,962
Special Service	759,406	787,411	787,411	787,411
City Manager	1,280,418	1,312,705	1,330,323	1,321,381
City Secretary	526,712	499,906	516,933	511,073
Audit Office	119,732	236,422	219,548	215,927
Vital Statistics	157,293	184,972	176,859	174,893
Passport Facility	84,842	91,922	91,333	94,599
Municipal Court	1,287,891	1,518,717	1,340,926	1,513,293
Finance	1,126,445	1,267,527	1,273,844	1,267,828
Office of Management & Budget	331,633	390,030	390,044	392,022
Tax Office	1,029,607	1,125,829	1,085,200	1,123,143
Purchasing and Contracting	512,184	591,045	579,136	596,496
Legal	1,369,370	1,385,890	1,391,871	1,661,533
Grant Administration	407,762	442,002	445,265	481,435
Right-of-way	167,326	200,135	197,058	-
Human Resources	745,762	840,171	838,199	853,364
Employee Benefits	-	(3,311,017)	-	(1,019,555)
General Insurances	651,761	457,085	457,085	457,085
Planning	904,617	1,207,925	1,051,043	1,201,307
Information Technology	2,537,050	2,906,033	2,977,328	3,235,871
Office of Communication	722,772	746,045	421,590	748,617
McAllen 311 Call Center	186,378	176,450	197,445	239,076
City Hall	642,018	571,646	564,954	610,555
Building Maintenance	793,428	822,217	784,122	756,178
Development Center	104,948	112,307	104,112	110,575
Economic Development:				
McAllen Economic Development Corp.	644,200	644,200	644,200	644,200
Chamber of Commerce	24,389	24,389	24,389	24,389
LRGVDC	15,000	15,000	15,000	20,000
Border Trade Alliance	-	35,000	35,000	35,000
South Texas Border Partnership	-	-	-	-
United Way	13,002	-	-	-
Texas Border Coalition	-	-	-	10,000
CDBG - Agency Administrative Cost	-	-	-	-
TOTAL GENERAL GOVERNMENT EXPENDITURES	17,445,063	15,446,992	18,113,048	18,345,658
<u>PUBLIC SAFETY</u>				
Police	31,105,739	33,068,396	32,641,908	32,879,389
Animal Control	337,801	356,878	345,861	358,514
Radio Shop	295,366	388,730	435,014	503,539
Fire	17,579,456	17,002,558	17,855,001	17,352,843
Traffic Operations	2,352,208	2,401,487	2,181,822	2,506,950
Building Code Compliance	1,006,443	1,061,087	965,706	1,052,956
TOTAL PUBLIC SAFETY	52,677,013	54,279,136	54,425,312	54,654,191

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,690,865	1,841,053	1,721,277	1,849,145
Street Cleaning	410,052	-	-	-
Street Maintenance	3,796,192	8,678,487	8,612,176	6,217,058
Street Lighting	2,419,099	1,977,001	2,420,000	1,977,001
Sidewalk Construction	240,241	338,065	344,721	343,921
Drainage	1,232,654	1,372,318	1,343,614	1,499,120
TOTAL HIGHWAYS AND STREETS	9,789,103	14,206,924	14,441,788	11,886,245
<u>HEALTH AND WELFARE</u>				
Environmental & Health Code Compliance	1,243,361	1,223,804	1,273,882	1,297,253
Graffiti Cleaning	154,076	144,102	136,712	148,323
Other Agencies:				
Humane Society	612,360	437,662	437,662	537,662
Valley Environment Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Relief Efforts Operation	91,848	-	-	-
TOTAL HEALTH AND WELFARE	2,131,645	1,835,568	1,878,256	2,013,238
<u>CULTURE AND RECREATION:</u>				
Parks Administration	511,374	561,773	564,852	558,625
Parks	6,362,748	6,940,982	6,616,397	7,464,650
Recreation	1,377,093	1,476,341	1,537,290	1,711,818
Pools	870,288	931,315	916,533	948,958
Las Palmas Community Center	396,562	364,110	354,287	374,668
Recreation Center - Lark	508,692	517,984	536,523	488,108
Recreation Center - Palmview	469,919	513,884	519,374	465,666
Quinta Mazatlan	537,020	842,548	702,241	953,983
Library	3,191,151	3,472,375	3,331,738	3,512,495
Library Branch Lark	452,116	482,062	468,480	494,027
Library Branch Palm View	460,043	498,071	482,243	509,732
Other Agencies:				
Amigos del Valle	52,059	52,059	52,059	88,322
Hidalgo County Museum	41,400	41,400	41,400	41,400
McAllen Boy's & Girl's Club	750,000	750,000	750,000	750,000
McAllen Int'l museum	751,000	745,000	745,000	735,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	10,600	10,600	10,600	10,600
South Texas Symphony	91,200	114,400	114,400	114,400
McAllen Heritage Center	45,000	45,000	45,000	45,000
Pharr Literacy Center	20,000	20,000	20,000	24,000
TOTAL CULTURE AND RECREATION	16,912,664	18,394,304	17,822,817	19,305,852
TOTAL OPERATIONS	98,955,488	104,162,924	106,681,221	106,205,184

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>TRANSFERS</u>				
Transfer to Debt Service Fund	3,507,300	3,510,675	3,510,675	3,289,150
Transfer to Capital Improvement	828,482	865,000	350,000	430,000
Transfer to Health Insurance Fund	190,000	1,585,589	1,585,589	329,581
Transfer to PEG Fee Fund	495,813	-	-	-
TOTAL TRANSFERS OUT	5,021,595	5,961,264	5,446,264	4,048,731
TOTAL GENERAL FUND	103,977,083	110,124,188	112,127,485	110,253,915
<u>EXPENDITURES BY FUNCTION: BY EXPENSE GROUP</u>				
Salaries and Wages	56,570,760	60,034,242	57,774,013	60,817,502
Employee Benefits	15,326,384	14,057,906	17,371,803	16,096,718
Supplies	1,734,211	1,668,705	1,727,081	1,705,994
Other Services and Charges	18,420,377	17,773,708	13,011,690	17,476,410
Maintenance	6,796,722	10,745,611	16,306,299	8,277,579
Subtotal	98,848,454	104,280,172	106,190,886	104,374,203
Capital Outlay	1,540,226	1,265,947	1,873,530	1,830,981
TOTAL OPERATIONS	\$ 100,388,683	\$ 105,546,119	\$ 108,064,416	\$ 106,205,184

City of McAllen, Texas
General Government
Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
City Commission	\$ 299,116	\$ 165,028	\$ 172,830	\$ 277,962
Special Service	759,406	787,411	787,411	787,411
City Manager	1,280,418	1,312,705	1,330,323	1,321,381
City Secretary	526,712	499,906	516,933	511,073
Audit Office	119,732	236,422	219,548	215,927
Vital Statistics	157,293	184,972	176,859	174,893
Passport Facility	84,842	91,922	91,333	94,599
Municipal Court	1,287,891	1,518,717	1,340,926	1,513,293
Finance	1,126,445	1,267,527	1,273,844	1,267,828
Office of Management & Budget	331,633	390,030	390,044	392,022
Tax Office	1,029,607	1,125,829	1,085,200	1,123,143
Purchasing & Contracting	512,184	591,045	579,136	596,496
Legal	1,369,370	1,385,890	1,391,871	1,661,533
Grant	407,762	442,002	445,265	481,435
Right-of-way	167,326	200,135	197,058	-
Human Resources	745,762	840,171	838,199	853,364
Employee Benefits	-	(3,311,017)	-	(1,019,555)
Liability Insurance	651,761	457,085	457,085	457,085
Planning	904,617	1,207,925	1,051,043	1,201,307
Information Technology	2,537,050	2,906,033	2,977,328	3,235,871
Office of Communication	722,772	746,045	421,590	748,617
McAllen 311 Call Center	186,378	176,450	197,445	239,076
City Hall	642,018	571,646	564,954	610,555
Building Maintenance	793,428	822,217	784,122	756,178
Development Center	104,948	112,307	104,112	110,575
Economic Development:				
McAllen Economic Development Corp.	1,383,195	1,383,195	1,383,195	-
Chamber of Commerce	644,200	644,200	644,200	644,200
LRGVDC	24,389	24,389	24,389	24,389
Border Trade Alliance	15,000	15,000	15,000	20,000
South Texas Border Partnership	-	35,000	35,000	35,000
United Way	50,000	-	-	-
Texas Border Coalition	13,002	-	-	-
CDBG - Agency Administrative Cost	-	-	-	10,000
TOTAL	18,878,258	16,830,187	19,496,243	18,345,658
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	9,340,966	10,253,479	9,607,165	10,374,575
Employee Benefits	2,131,489	(727,284)	2,587,264	1,511,968
Supplies	222,072	204,080	207,290	220,441
Other Services and Charges	5,980,475	5,916,595	5,955,090	4,717,657
Maintenance and Repair Services	791,812	943,149	913,308	964,907
Capital Outlay	411,442	240,168	226,126	556,110
TOTAL APPROPRIATIONS	\$ 18,878,258	\$ 16,830,187	\$ 19,496,243	\$ 18,345,658

**City of McAllen, Texas
General Government
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>PERSONNEL</u>				
City Commission	1	1	1	1
City Manager	8	9	9	10
City Secretary	8	9	9	9
Audit Office	2	2	2	2
Vitals Statistics	3	3	3	3
Passport Facility	3	3	3	3
Municipal Court	26	28	24	28
Finance	17	21	20	19
Office of Management & Budget	5	5	5	5
Tax Office	6	6	7	7
Purchasing & Contracting	10	10	10	10
Legal	10	13	13	15
Grant Administration	5	5	5	6
Right-of-way	2	2	2	-
Human Resources	10	11	11	11
Planning	17	22	21	22
Information Technology	25	29	28	29
Office of Communication	8	10	9	9
McAllen 311 Call Center	4	4	4	6
City Hall	3	3	3	5
Building Maintenance	13	15	15	13
Development Center	1	1	1	1
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL PERSONNEL	187	212	205	214
	<hr/>	<hr/>	<hr/>	<hr/>



General Fund City Commission

www.mcallen.net/officials/commission

Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." Accountable for ethical, transparent and sound practices in the best interest of the City.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	14-15	15-16	15-16	16-17
Personnel Services				
Salaries and Wages	\$ 162,313	\$ 109,317	\$ 117,119	\$ 172,119
Employee Benefits	21,547	21,051	21,051	21,183
Supplies	5,285	4,680	4,680	4,680
Other Services and Charges	109,971	29,980	29,980	79,980
Operations Subtotal	299,116	165,028	172,830	277,962
Capital Outlay	-	-	-	-
Total Expenditures	\$ 299,116	\$ 165,028	\$ 172,830	\$ 277,962
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

Contact Us:

Elma Vela
Commission Liaison
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1003

MAJOR FY 16-17 GOALS

- 1.) Construct new Performing Arts Center. (1.1.1)
- 2.) Work with Simon and Provident redevelopment of old Civic Center Site . (1.1.2)
- 3.) Expand use of Memorial Stadium (1.1.5)
- 4.) Improve Palm View Golf Course. (1.1.7)
- 5.) Expand & Improve City Parades prominently the illuminated Holiday Parade. (1.2.1)
- 6.) New large concerts to be held in Memorial Stadium. (1.2.6)
- 7.) Support Humane Society. (1.5.6)
- 8.) Funding El Milago Health Clinic. (1.5.7)
- 9.) Support for after school learning centers in conjunction with Boys and Girls Club. (1.5.8)
- 10.) Work With Simon Property Group to expand La Plaza Mall. (2.2.1)
- 11.) Working with Buxton, a top retail recruitment firm, work to attract specific retailers. (2.2.2)
- 12.) Incentivize Collins group to secure Dave & Busters entertainment venue. (2.2.3)
- 13.) Facilitate redevelopment of Old Civic Center site. (2.3.1)
- 14.) Begin Mixed-Use Development with Partnership of private sector by design & Construction of "Preserve Project" infrastructure. (2.3.3)
- 15.) Continue support of McAllen Economic Development Corporation. (3.1.1)
- 16.) Funding of Border Trade Alliance. (3.1.3)
- 17.) Funding of South Texas Border Partnership. (3.1.4)
- 18.) Facilitate creation of DHR Medical Village. (3.1.5)
- 19.) Enable 2,500 acre TRES LAGOS DEVELOPMENT TIRZ in far north sector. (3.3.1)
- 20.) Fund Chamber of Commerce to existing and new local businesses. (3.3.2)
- 21.) Enhance matching grant program for business in commercial corridors. (3.3.3)
- 22.) Ordinance Review Committee identifying Code/Ordinance items which can be improved to ease of compliance.(3.3.4)
- 23.) Agreement with Doctor's Hospital for expansion into McAllen with a medical research campus at Dove and Jackson Roads. (7.1.1)
- 24.) Fund STC to supplement training. (7.1.2)
- 25.) Fund Texas A&M at Tres Lagos. (7.1.3)
- 26.) Assist with Health Clinic Facility - El Milagro Clinic. (7.2.4)
- 27.) Assist with low income housing project- Madhouse Development Service Project. (7.2.5)
- 28.) Building improvements - Vannie Cook Foundation. (7.2.6)

Special Services

Mission

Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	14-15	15-16	15-16	16-17
Other Services and Charges	\$ 759,406	\$ 787,411	\$ 787,411	\$ 787,411
Operations Subtotal	759,406	787,411	787,411	787,411
Total Expenditures	\$ 759,406	\$ 787,411	\$ 787,411	\$ 787,411



General Fund City Manager

www.mcallen.net/departments/manager

Mission Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 995,101	\$ 1,016,329	\$ 1,033,877	\$ 1,033,877
Employee Benefits	192,819	204,085	204,085	184,519
Supplies	3,473	2,430	2,500	2,430
Other Services and Charges	85,367	88,181	88,181	88,181
Maintenance	3,161	1,680	1,680	1,680
Operations Subtotal	1,279,922	1,312,705	1,330,323	1,310,687
Capital Outlay	497	-	-	10,694
Total Expenditures	\$ 1,280,418	\$ 1,312,705	\$ 1,330,323	\$ 1,321,381
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	2	2	3	3
Part-Time	-	1	-	1
Total Positions Authorized	8	9	9	10

Contact Us:

Roel "Roy" Rodriguez P.E.
City Manager
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1001

MAJOR FY 16-17 GOALS

- 1.) Construct new Performing Arts Center. (1.1.1)
- 2.) Work with Simon and Provident redevelopment of old Civic Center Site . (1.1.2)
- 3.) Construct new Youth Baseball Complex. (1.1.3)
- 4.) Construct new Girls Softball Complex. (1.1.4)
- 5.) Expand use of Memorial Stadium (1.1.5)
- 6.) Improve Palm View Golf Course. (1.1.7)
- 7.) Expand & Improve City Parades prominently the illuminated Holiday Parade. (1.2.1)
- 8.) Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others. (1.2.2)
- 9.) Continue to expand music events; funding. (1.2.3)
- 10.) Continue Concerts on the Lake at the Convention Center. (1.2.4)
- 11.) Target regional Winter Texans and Mexican tourists in major recreational events. (1.2.5)
- 12.) New large concerts to be held in Memorial Stadium. (1.2.6)
- 13.) Design and erect new monument signs/ landscaped areas at the key McAllen entry points. (1.3.1)
- 14.) Public/Private partnership with Tres Lagos TIRZ. (1.4.5)
- 15.) Extend 16" water line to southern part of City to open area up for development. (2.1.4)
- 16.) Work With Simon Property Group to expand La Plaza Mall. (2.2.1)
- 17.) Working with Buxton, a top retail recruitment firm, work to attract specific retailers. (2.2.2)
- 18.) Incentivize Collins group to secure Dave & Busters entertainment venue. (2.2.3)
- 19.) Continue retail Recruitment efforts nationwide. (2.2.4)
- 20.) Explore expansion of TIRZ to cover key retail corridors. (2.3.2)
- 21.) Begin Mixed-Use Development with Partnership of private sector by design & Construction of "Preserve Project" infrastructure. (2.3.3)
- 22.) Increase marketing efforts & incentives to recruit and retain business. (2.3.4)
- 23.) Targeted business recruitment working with the State of Texas. (3.1.2)
- 24.) City Fiber Optic Networking. (3.1.6)
- 25.) Continue 380 Economic Incentive Agreements for new & existing business. (3.1.8)
- 26.) Increase marketing efforts to recruit and retain business. (3.1.11)
- 27.) Continue to expand McAllen teaching Center by planning for new site. (3.1.13)
- 28.) Add site improvements/utilities for S. Bentsen Industrial Subdivision. (3.1.15)
- 29.) Enable 2,500 acre TRES LAGOS DEVELOPMENT TIRZ in far north sector. (3.3.1)
- 30.) Ordinance Review Committee identifying Code/Ordinance items which can be improved to ease of compliance.(3.3.4)
- 31.) Chamber continues to operate former Main Library as a business "incubator". (3.3.5)
- 32.) Create City Gateways/monument signs. (3.4.1)
- 33.) Incentivize complementary restaurant entertainment venues to enhance attractiveness of city as an entertainment destination. (3.5.2)
- 34.) Encourage/ incentivize targeted hotel & motel growth. (3.5.3)

MAJOR FY 16-17 GOALS (cont.)

- 35.) Increase Winter Texas loyalty to McAllen. (3.5.4)
- 36.) Complete Communications Project for upgrading Public Safety Radio Trucking System. (4.2.2)
- 37.) Work with contract lobbyist to leverage contracts and state appointed leaders for funding possibilities. (5.1.5)
- 38.) Make improvements found via External (2015) and Internal (2016) surveys. (5.2.3)
- 39.) Renovate, improve City Hall. (6.1.1)
- 40.) Continually improve Development Center. (6.1.6)
- 41.) Initiate major Drainage Projects throughout city and adopt fair fees on all properties for funding. (6.3.1)
- 42.) Agreement with Doctor's Hospital for expansion into McAllen with a medical research campus on Dove and Jackson. (7.1.1)
- 43.) Fund Texas A&M at Tres Lagos. (7.1.3)
- 44.) Project imagine Tomorrow to identify and rebuild the dilapidated homes in targeted areas. (7.2.1)

Performance Measures				
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Department expenditures	\$ 1,280,418	\$ 1,312,705	\$ 1,330,323	\$ 1,321,381
Outputs:				
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	>50/year	>50/year	>50/year	>50/year
Effectiveness Measures:				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Above	Above	Above	Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Above	Above	Above	Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Above	Above	Above	Above
Efficiency Measures:				
Total General Fund full time employees per 1000 resident population	8	8	8	8
Department expenditures per capital	9.16	9.35	9.31	9.09

Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.



General Fund City Secretary

www.mcallen.net/departments/secretary

Mission

Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 389,689	\$ 360,051	\$ 376,169	\$ 369,350
Employee Benefits	93,076	95,751	95,751	96,077
Supplies	4,142	4,500	4,500	4,500
Other Services and Charges	21,956	20,366	20,393	20,366
Maintenance	17,849	19,238	20,120	20,780
Operations Subtotal	526,712	499,906	516,933	511,073
Capital Outlay	-	-	-	-
Total Expenditures	\$ 526,712	\$ 499,906	\$ 516,933	\$ 511,073
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	8	9	9	9

MAJOR FY 16-17 GOALS

- 1.) Improve the Records Management Procedure.
- 2.) Improve the Public Information Request Procedure.
- 3.) Conduct Voter Education Awareness and continue working with Hidalgo County Elections Administration.
- 4.) Continue to serve as a resource of information for the public and improve customer service. service delivery where possible.

Contact Us:

Perla Zamora
City Secretary
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1020

Description:

The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Full time employees	8	9	9	9
Department expenditures	\$ 526,712	\$ 499,906	\$ 516,933	\$ 511,073
Outputs:				
Minutes prepared	70	65	63	63
Ordinances published, codified, scanned and indexed	90	85	114	114
Resolutions processed	60	65	69	69
City commission meetings attended including workshops and special meetings	60	65	69	69
Electronic agendas packaged	66	65	65	65
Public notices posted per month	6	30	6	6
Permits issued (mass gathering, parade, TABC, itinerant vendors)	170	85	166	166
Requests for information received/processed	3,500	3,600	3,900	4,000
Effectiveness Measures:				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capital	\$ 3.77	\$ 3.56	\$ 3.62	\$ 3.52



General Fund Audit Office

www.mcallen.net/departments/auditor

Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

Contact Us:

City Auditor's Office
1300 Houston Ave
McAllen, TX 78501
(956) 681-1126 Report
Fraud, Waste or Abuse
(956) 681-1127
fraudhotline@mcallen.net

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 88,443	\$ 181,260	\$ 164,386	\$ 164,386
Employee Benefits	19,645	40,656	40,656	37,235
Supplies	3,829	2,275	2,275	2,375
Other Services and Charges	6,427	12,231	12,231	11,931
Operations Subtotal	118,344	236,422	219,548	215,927
Capital Outlay	1,388	-	-	-
Total Expenditures	\$ 119,732	\$ 236,422	\$ 219,548	\$ 215,927
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Total Positions Authorized	2	2	2	2

MAJOR FY 16-17 GOALS

- 1.) Through audit coverage use a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City goals.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to city departments to improve their controls systems by providing best practice rules and controls.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 119,732	\$ 236,422	\$ 219,548	\$ 215,927
Outputs:				
Audit Service Hours	3,536	3,542	3,424	3,424
Fraud Orientations Conducted	12	12	12	12
Internal Audit Reports	2	6	6	6
Special Assignments	4	4	4	4
Follow-up Audits	5	4	4	4
Fraud Allegations Reviewed	9	14	9	10
Reports Issued	58	71	52	54
Effectiveness Measures:				
Annual audit plan completed	33%	100%	100%	100%
Percent in hours spent in auditing	85%	85%	85%	85%
Audit Concurrence for Recommendation	95%	95%	95%	95%
Complete "Follow-ups" within 12 month	100%	100%	100%	100%
Efficiency Measures:				
Internal audit reports completed/ per auditor	2.0	3.0	3.0	3.0
Special assignments/ per auditor	4.0	2.0	2.0	2.0
Follow-ups completed/ per auditor	5.0	2.0	3.0	3.0
Reviewed fraud allegations completed/ per auditor	9.0	20.0	15.0	15.0
Department expenditures per capita	\$ 0.86	\$ 1.68	\$ 1.54	\$ 1.49



General Fund Vital Statistics

www.mcallen.net/departments/vitals

Mission Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 110,599	\$ 120,364	\$ 113,251	\$ 113,251
Employee Benefits	26,647	30,400	30,400	28,434
Supplies	6,059	9,050	9,050	9,050
Other Services and Charges	13,988	24,158	24,158	24,158
Maintenance	-	-	-	-
Operations Subtotal	157,293	183,972	176,859	174,893
Capital Outlay	-	1,000	-	-
Total Expenditures	\$ 157,293	\$ 184,972	\$ 176,859	\$ 174,893
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

MAJOR FY 16-17 GOALS

- 1.) Continue working on improving records on Laserfiche to improve customer service.
- 2.) Improve customer service delivery and internal operations.

Contact Us:

Carmen Morales
Local Registrar
221 S. 15th Street
McAllen, TX 78501
(956) 681-1195

Description:

A staff of three (3) employees, comprised of a Local Registrar, Deputy Registrar and one (1) administrative staff member, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	3	3	3	3
Department expenditures	\$ 157,293	\$ 184,972	\$ 176,859	\$ 174,893
Outputs:				
No.of burial transit permits issued	700	315	300	325
No. of birth certificates issued	16,100	12,500	12,500	12,700
No.of death certificates issued	4,500	1,210	1,300	1,350
Effectiveness Measures:				
Average submission time of vital statistics to the State (days)	15	7	7	7
Average birth certificates issued per employee daily	21	20	20	20
Average death certificates issued per employee daily	7	4	4	4
Efficiency Measures:				
Average cost per birth certificate issued	\$23	\$23	\$23	\$23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.14	\$ 1.33	\$ 1.27	\$ 1.25



General Fund Passport Facility

www.mcallen.net/departments/passports

Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 65,012	\$ 67,604	\$ 67,015	\$ 67,026
Employee Benefits	12,986	14,458	14,458	17,713
Supplies	1,393	1,490	1,490	1,490
Other Services and Charges	5,451	8,170	8,170	8,170
Maintenance	-	200	200	200
Operations Subtotal	84,842	91,922	91,333	94,599
Capital Outlay	-	-	-	-
Total Expenditures	\$ 84,842	\$ 91,922	\$ 91,333	\$ 94,599
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	2	2	2	2
Total Positions Authorized	3	3	3	3

Contact Us:

Norma Rodriguez
Passport Services
Coordinator
221 S. 15th Street
McAllen, TX 78501
(956) 681-1450

MAJOR FY 16-17 GOALS

- 1.) Continue outreach for Passport Facility.
- 2.) Improve customer service and continue attaining high number of customers returning for 5 and 10 year renewals.

Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	1	1	1	1
Department expenditures	\$ 84,842	\$ 91,922	\$ 91,333	\$ 94,599
Outputs:				
Number of walk-ins assisted with questions and information only	12,393	7,600	16,000	10,000
Number of applications processed for United States (US) Passport Book	3,737	3,000	5,000	3,000
Number of applications processed for US Passport Card	4,804	4,500	6,500	4,000
Passport photos taken	5,131	4,700	6,500	5,500
Effectiveness Measures:				
Average number of walk-ins assisted with questions and information only	20	20	25	20
Average number of applications processed for US Passport Book per employee daily	15	16	20	13
Average number of applications processed for US Passport Card per employee daily	20	15	25	17
Efficiency Measures:				
Average cost of applications processed for US Passport Book/Card	\$ 25	\$ 25	\$ 25	\$ 25
Average cost of applications processed for US Passport Card	\$ 25	\$ 25	\$ 25	\$ 25
Department expenditures per capita	\$ 0.61	\$ 0.65	\$ 0.64	\$ 0.65



Mission

Statement:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 916,083	\$ 1,054,998	\$ 930,407	\$ 1,058,767
Employee Benefits	231,712	282,495	282,495	287,508
Supplies	8,118	8,910	8,550	8,910
Other Services and Charges	43,653	77,842	49,465	72,562
Maintenance	77,341	71,064	61,009	74,790
Operations Subtotal	1,276,906	1,495,309	1,331,926	1,502,537
Capital Outlay	10,984	23,408	9,000	10,756
Total Expenditures	\$ 1,287,891	\$ 1,518,717	\$ 1,340,926	\$ 1,513,293
PERSONNEL				
Exempt	5	6	5	6
Non-Exempt	20	20	18	20
Part-Time	1	2	1	2
Total Positions Authorized	26	28	24	28

Contact Us:

Honorable
Kathleen Henley
Municipal Court
1601 N. Bicentennial
McAllen, TX 78501
(956) 681-2900

MAJOR FY 16-17 GOALS

- 1.) Continue to make more functions available over the internet to improve customer service.
- 2.) Continue to add the arrest warrants remotely to better serve the warrant process.

Description:

The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 30 people who help process the paperwork, this includes 7 Police Department employees and 1 from the Legal.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	25	26	23	26
Number of Judges	4	6	4	5
Department Expenditures	\$ 1,287,891	\$ 1,518,717	\$ 1,340,926	\$ 1,513,293
Outputs:				
Revenues generated	\$ 2,459,179	\$ 2,750,000	\$ 2,208,000	\$ 2,400,000
Number cases filed with the court	23,973	24,000	21,000	22,000
Number of hearings held	9,264	10,000	5,000	8,000
Number of trials held	113	100	100	100
Number of new traffic citations	13,230	15,000	12,000	13,000
Number of new non-traffic citations	10,743	10,000	9,000	10,000
Number of cases disposed	24,758	25,000	24,000	25,000
Number of warrants	8,074	8,000	6,000	8,000
Number of Arrest warrants executed for A&B misdemeanors	3,253	3,000	3,300	3,000
Number of Arrest warrants executed for Felonies	1,239	1,300	1,200	1,200
Number of persons processed through the Jail	6,854	1,900	5,000	2,000
Effectiveness Measures:				
Percent of customers who deem service to be excellent or good	99%	99%	99%	99%
Collection Rate	71%	70%	70%	70%
Community Service Hours worked throughout the City to pay fines & C/C	18087	12,000	15,000	12,000
Number of persons who keep insurance approx. 6 months for deferral	1085	1,200	800	1,000
Number of persons who get DL	344	350	300	350
Percent of code violations where compliance is achieved	80%	90%	80%	90%
Number who attend Juvenile Education Programs	230	200	500	250
Efficiency Measures:				
Trials and hearings / judge	4,420	5,000	5,100	8,100
Window payments a day	99	150	125	150
Department expenditures per capital	\$ 9.21	\$ 10.82	\$ 9.38	\$ 10.41



General Fund Finance

www.mcallen.net/departments/finance

Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 764,550	\$ 861,774	\$ 863,567	\$ 847,272
Employee Benefits	184,269	228,917	228,917	215,237
Supplies	18,464	18,520	18,520	18,885
Other Services and Charges	144,585	148,067	148,313	162,752
Maintenance	9,641	10,249	6,957	23,682
Operations Subtotal	1,121,509	1,267,527	1,266,274	1,267,828
Capital Outlay	4,936	-	7,570	-
Total Expenditures	\$ 1,126,445	\$ 1,267,527	\$ 1,273,844	\$ 1,267,828
PERSONNEL				
Exempt	4	5	4	4
Non-Exempt	12	15	15	15
Part-Time	1	1	1	-
Total Positions Authorized	17	21	20	19

Contact Us:

Susan Lozano, CPA
Finance Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1080

MAJOR FY 16-17 GOALS

- 1.) Upgrade Kronos - payroll timekeeping software program.
- 2.) Continue staff's efforts to scan paper medium to laserfiche storage.
- 3.) Implement GASB Standard 72, *Fair Value Measurement and Application*.
- 4.) Cross train staff to ensure accuracy and timely financial reporting: CAFR, Fixed Assets, and Payroll.
- 5.) Continue staff's efforts to formalize written policies and procedures.

Description:

The Finance Department is responsible for accounting, financial reporting, as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	16	20	19	19
Department Expenditures	\$ 1,126,445	\$ 1,267,527	\$ 1,273,844	\$ 1,267,828
Outputs:				
Prepare CAFR	Yes	Yes	Yes	Yes
Funds maintained	66	66	68	70
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 212,629,000	\$ 202,121,000	\$ 238,786,000	\$ 273,286,000
Effectiveness Measures:				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
Efficiency Measures:				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,422	\$ 1,601	\$ 1,561	\$ 1,510
Department expenditures per capital	\$ 8.06	\$ 9.03	\$ 8.91	\$ 8.72



General Fund Management & Budget

www.mcallen.net/departments/budget

Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 250,588	\$ 291,247	\$ 289,793	\$ 288,895
Employee Benefits	55,177	64,733	67,613	67,227
Supplies	5,391	6,000	5,575	6,300
Other Services and Charges	7,063	10,050	9,094	11,950
Maintenance	12,699	13,000	12,969	13,000
Operations Subtotal	330,918	385,030	385,044	387,372
Capital Outlay	715	5,000	5,000	4,650
Total Expenditures	\$ 331,633	\$ 390,030	\$ 390,044	\$ 392,022
PERSONNEL				
Exempt	2	3	3	2
Non-Exempt	3	2	2	3
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	5

Contact Us:

Angie Rodriguez
Budget Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1078

MAJOR FY 16-17 GOALS

- 1.) Facilitate the Annual Budget Process for an effective analysis in which impacts the budget.
- 2.) Continue to utilize Budget Maestro Software to its full potential for the Annual Budget Process.
- 3.) Continue obtaining the "Distinguish Budget Award".

Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 331,633	\$ 390,030	\$ 390,044	\$ 392,022
Outputs:				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	66	66	68	68
Effectiveness Measures:				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Expenditures	46%	53%	52%	53%
General Fund Revenues as Percentage of City Wide Revenues	47%	32%	50%	45%
Efficiency Measures:				
Department expenditures per capita	\$ 2.37	\$ 27.77	\$ 2.73	\$ 2.70



General Fund Tax Office

www.mcallen.net/departments/tax

Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 208,560	\$ 240,794	\$ 179,753	\$ 211,989
Employee Benefits	49,558	60,965	60,965	58,272
Supplies	7,325	5,833	5,833	5,833
Other Services and Charges	756,041	784,580	804,121	816,042
Maintenance	8,123	29,307	29,307	29,307
Operations Subtotal	1,029,607	1,121,479	1,079,979	1,121,443
Capital Outlay	-	4,350	5,221	1,700
Total Expenditures	\$ 1,029,607	\$ 1,125,829	\$ 1,085,200	\$ 1,123,143
PERSONNEL				
Exempt	2	1	1	1
Non-Exempt	4	4	4	5
Part-Time	-	1	2	1
Total Positions Authorized	6	6	7	7

Contact Us:

Rebecca Grimes
Tax Assessor-Collector
311 N. 15th Street
McAllen, TX 78501
(956) 681-1330

MAJOR FY 16-17 GOALS

- 1.) Continue working closely with Tax Attorneys to improve collections on delinquent accounts.
- 2.) Certify Administrative Assistant as Registered Tax Assessor-Collector with the Texas Department of Licensing & Regulations.
- 3.) Continue to improve our website to make it user friendly.

Description:

The tax office has two separate functions:
Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process.
Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Full Time Employees	6	5	5	6
Department Expenditures	\$ 1,029,607	\$ 1,125,829	\$ 1,085,200	\$ 1,123,143
Outputs:				
Revenues generated:				
Current Tax Collections	\$ 33,451,451	\$ 33,773,524	\$ 35,192,873	\$ 35,896,730
Delinquent Tax Collections	\$ 1,197,581	\$ 1,250,000	\$ 1,035,206	\$ 1,050,000
Tax Paid Due to Tax Suits	\$ 575,275	\$ 300,000	\$ 250,000	\$ 275,000
Tax Levy	\$ 33,720,873	\$ 34,436,721	\$ 36,094,783	\$ 36,816,679
Tax Accounts	54,307	55,141	55,271	55,629
Effectiveness Measures:				
Collection rate of current taxes	97%	99%	98%	98%
Department expenditures as a % of tax levy	3.05%	3.27%	3.01%	3.05%
Efficiency Measures:				
Accounts handled per full time employee	14,500	15,500	15,000	15,500
Collections per full time employee	\$ 5,575,242	\$ 6,000,000	\$ 5,865,479	\$ 5,982,788
Department expenditures per capita	\$ 7.37	\$ 8.02	\$ 7.59	\$ 7.73



General Fund Purchasing and Contracting

www.mcallen.net/departments/purchasing

Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

Contact Us:

Gerardo Noriega,
Director of Purchasing
and Contracting
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1130

Description:

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 397,012	\$ 456,179	\$ 443,104	\$ 459,188
Employee Benefits	89,644	119,478	119,478	119,704
Supplies	7,303	7,060	7,060	7,060
Other Services and Charges	15,458	7,228	8,438	8,028
Maintenance	-	1,100	1,056	1,556
Operations Subtotal	509,417	591,045	579,136	595,536
Capital Outlay	2,767	-	-	960
Total Expenditures	\$ 512,184	\$ 591,045	\$ 579,136	\$ 596,496
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	7	7	7	7
Total Positions Authorized	10	10	10	10

MAJOR FY 16-17 GOALS

- 1.) Promote Internal and External Department awareness of Policies and Procedures through training programs.
- 2.) Work with Departments to provide training on preparation of online solicitations, bid tabulations, recommendation information to support requisition process. (Partial training has taken place).
- 3.) Reach out to local business on how to do business with the City of McAllen and inform/ train them of federal requirements for federally funded projects.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	8	10	10	10
Department Expenditures	\$ 512,184	\$ 591,045	\$ 579,136	\$ 596,496
Outputs:				
Requisitions	2,586	3,600	1,612	2,763
Purchase orders processed	2,579	6,098	1,556	2,667
Purchase contracts administered	62	65	32	55
Dollar value of purchases processed	\$ 117,242,360	\$ 85,000,000	\$ 59,010,167	101,160,286
Dollar Value of Cooperative purchases	\$ 7,208,607	\$ 82,435,936	\$ 3,771,909	6,466,130
Pre-bid conferences	189	220	78	134
Pre-construction conferences	38	45	11	19
Construction contracts administered	43	45	14	24
Dollar value contracts processed	\$ 119,101,311	\$ 25,000,000	\$ 6,142,401	10,529,830
Supply/service contracts	217	115	78	134
Cooperative Purchases	252	6	138	237
Requests for availability of funds	189	240	78	134
Requests for change orders on p.o.s	514	800	555	951
Requests for procurement cards	193	20	19	33
Average number of days to process requisitions to purchase order status	4.3	4.5	6.3	4.0
Efficiency Measures:				
Requisitions per full time employee	862	1,200	403	921
Purchase Orders per employee	859.67	12,500	389	667
Construction contracts administered	14.33	30	4.67	8
Purchase contracts administered	21	465	11	18
Department expenditures per capita	\$ 3.46	\$ 4.16	\$ 4.24	\$ 4.10



Mission Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

Contact Us:

Kevin D. Pagan
City Attorney
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1090

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 770,993	\$ 832,336	\$ 809,797	\$ 1,003,299
Employee Benefits	157,717	169,994	169,994	205,179
Supplies	3,769	3,078	3,078	5,032
Other Services and Charges	392,245	367,168	395,688	448,023
Operations Subtotal	1,324,724	1,372,576	1,378,557	1,661,533
Capital Outlay	44,646	13,314	13,314	-
Total Expenditures	\$ 1,369,370	\$ 1,385,890	\$ 1,391,871	\$ 1,661,533
PERSONNEL				
Exempt	7	8	8	9
Non-Exempt	3	3	3	4
Part-Time	-	2	2	2
Total Positions Authorized	10	13	13	15

MAJOR FY 16-17 GOALS

- 1.) Continue to review Code of Ordinances.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Assist in completion of major projects.
- 4.) Review and negotiate Labor Agreements.
- 5.) Continue to implement changes to insurance program.
- 6.) Review and implement legislative changes.

RIGHT-OF-WAY FUNCTION:

- 1.) To acquire right of way for Daffodil.
- 2.) To acquire right of way for 29th Street (Oxford to SH107).
- 3.) To acquire right of way for all the bond projects.
- 4.) To attend more training courses to gain knowledge in right of way.

General Fund

Legal

www.mcallen.net/departments/attorney

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
<i>Inputs:</i>				
Number of full time employees	10	11	11	13
Number of Attorneys	5	6	6	7
Department Expenditures	\$ 1,369,370	\$ 1,385,890	\$ 1,391,871	\$ 1,661,533
<i>Outputs:</i>				
Number of City Government Entities Represented	23	23	23	23
City Commission meetings & workshops attended	51	67	51	51
Subordinate agency meetings attended	299	295	N/A	295
Human Resource Hearings held	7	15	20	15
Resolutions, ordinances, orders, agreements, contracts, leases, deeds, liens & opinions prepared & reviewed	415	450	425	425
Number of Municipal Court Hearings Supervised	11,080	12,000	12,000	12,100
Right of Way acquisitions, projects, etc. prepared and overseen	45	100	45	55
<i>Effectiveness Measures:</i>				
Number of lawsuits filed against City	11	13	13	12
Number of lawsuits filed by City	3	2	2	2
Number of lawsuits resolved before trial	14	15	11	10
Number of lawsuits tried	1	1	1	1
Number of lawsuits resolved with Plaintiff receiving no compensation	5	10	6	5
<i>Efficiency Measures:</i>				
Department expenditures per capita	\$ 9.96	\$ 9.98	\$ 10.03	\$ 11.83

Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation. The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

Contact Us:

Carla M. Rodriguez
Director of Grant Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1033

Description:

Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of five employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards. The Grant Administration Office currently manages an estimated \$62 million in grant funds.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 278,960	\$ 297,670	\$ 301,436	\$ 324,111
Employee Benefits	55,068	69,379	69,379	78,171
Supplies	15,830	10,500	10,500	11,500
Other Services and Charges	57,904	64,453	63,950	64,453
Operations Subtotal	407,762	442,002	445,265	478,235
Capital Outlay	-	-	-	3,200
Total Expenditures	\$ 407,762	\$ 442,002	\$ 445,265	\$ 481,435
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	5
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	6

MAJOR FY 16-17 GOALS

- 1.) Create an online submittal process by which departments can submit grant funding requests to promote return on investment and alignment with City goals to improve customer service
- 2.) Improve internal services survey satisfaction rate
- 3.) Expand research practices to include ICMA Insights for departmental data
- 4.) Assist Quinta Mazatlán in their strategic planning vision through grant funding
- 5.) Continue to secure funding to support infrastructure and capital improvement projects; park enhancements and trail expansions and development; public safety initiatives including police, fire and emergency management projects; and expand library collections, new programs and services

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	4	5	5	5
Department Expenditures	\$ 407,762	\$ 442,002	\$ 445,265	\$ 481,435
Outputs:				
Amount of Active Grants Managed	\$ 55,126,159	\$ 45,000,000	\$ 61,984,834	\$ 55,000,000
Number of Grant Proposals Submitted	28	22	39	25
Grant Compliance Reviews Conducted	5	24	18	15
Grant Compliance Orientations Conducted	11	20	20	22
Effectiveness Measures:				
Grants Awarded	25	20	20	22
Dollar Amount of Grants Awarded	\$ 16,862,073	\$ 12,500,000	\$ 1,816,862	\$ 13,500,000
Outside Agencies receiving General Fund allocations	15	15	14	14
Amount of Outside Agency Funds Managed	\$ 3,884,054	\$ 4,140,358	\$ 3,872,054	\$ 3,900,000
Outside Agency Compliance Reviews Conducted	7	13	12	12
Efficiency Measures:				
Ratio of Grant Funds Managed to Office Operating Budget	\$116:1	\$117:1	\$120:1	\$121:1
Ratio of Grant Funds Awarded to Office Operating Budget	\$29:1	\$33:1	\$30:1	\$33:1
Department Expenditures per Capita	\$2.92	\$3.15	\$3.12	\$3.31



General Fund Right-Of-Way

Mission Statement:

To complete projects assigned to us by Public Utility Board and City Commission including State projects.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 111,713	\$ 114,013	\$ 110,936	\$ -
Employee Benefits	22,274	30,071	30,071	-
Supplies	1,453	1,954	1,954	-
Other Services and Charges	31,886	52,497	52,497	-
Operations Subtotal	167,326	198,535	195,458	-
Capital Outlay	-	1,600	1,600	-
Total Expenditures	\$ 167,326	\$ 200,135	\$ 197,058	\$ -
PERSONNEL				
Exempt	1	1	1	-
Non-Exempt	1	1	1	-
Part-Time	-	-	-	-
Total Positions Authorized	2	2	2	-

MAJOR FY 16-17 GOALS

MERGED THIS DEPARTMENT WITH THE LEGAL DEPARTMENT



General Fund Human Resources

www.mcallen.net/hr

Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 513,396	\$ 543,229	\$ 541,256	\$ 539,696
Employee Benefits	116,238	130,132	130,132	125,608
Supplies	21,538	21,140	29,151	29,151
Other Services and Charges	84,528	135,670	127,660	127,659
Maintenance	4,806	10,000	10,000	10,000
	-			
Operations Subtotal	740,506	840,171	838,199	832,114
Capital Outlay	5,256	-	-	21,250
Total Expenditures	\$ 745,762	\$ 840,171	\$ 838,199	\$ 853,364
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	8	8	8	8
Part-Time	-	1	1	1
Total Positions Authorized	10	11	11	11

MAJOR FY 16-17 GOALS

- 1.) Continue processing and screening job applications, testing eligible candidates, conducting background checks, selecting and enrolling new hires.
- 2.) Improving timeliness of hiring new employees and completing job requisitions, job postings, screenings, referrals and selections.
- 3.) Increase the number of trainings by 10 %.
- 4.) Improve employee trainings especially to first line supervisors and managers.
- 5.) Continue sexual harassment training to employees every 2 years of employment.
- 6.) Improve records retention management and employee file management.
- 7.) Increase the number of city volunteers by 10%.
- 8.) Continue in participating and coordinating job fairs and recruiting.
- 9.) Continue to assist employees with leave including Family Medical Leave Act (FMLA) and other benefits.
- 10.) Improve daily processing of HR activities including processing personnel action forms, processing new hires, classifying new positions and reclassifying existing positions, conducting background checks, conducting drug and skills testing, and maintaining electronic filing systems.

Contact Us:

Martha Castillo
Interim HR Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1045

General Fund

Human Resources

www.mcallen.net/hr

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Full time employees (Non-Exempt)	8	8	8	8
Full time employees (Exempt)	2	2	2	2
Total full time employees	10	10	10	10
Department Expenditures	\$ 745,762	\$ 840,171	\$ 838,199	\$ 853,364
Outputs:				
Total Job Requisitions Processed	300	300	300	300
Total Number of Volunteers Assigned	100	100	100	100
Total Number of Job Fairs Participation	8	35	5	5
Total of FMLA Only Applications Processed	110	125	125	130
Total Number of FMLA & FMLA-IOJ Applications Processed	55	55	65	50
Total Number of Criminal Background Checks Processed	458	458	465	450
Total Number of Pre-Employment Drug Screenings Processed	420	425	425	425
Total Number of Physical Examinations Processed	464	464	450	450
Total Number of Job Descriptions Created or Updated	203	300	250	200
Total Number of Job Reclassifications of Existing Positions	24	50	50	50
Total Number to FLSA Designations	8	5	10	10
Total Employees Trained on New Employee Orientation	94	90	90	90
Total Employees Trained on Preventing Harassment in the Workplace	1,014	1,014	1,015	1,015
Total Employees Trained on Improving Customer Service	300	300	300	350
Total Number of Employee Disciplinary Reports	103	122	125	125
Total Number of Appeal Hearings	11	6	12	15
Effectiveness Measures:				
Total Number of Exit Interviews Conducted	109	122	100	100
Total Number of HR Website Hits	244,512	250,000	250,000	250,000
Average Number of HR Training Hours Per Year	290	300	300	300
Efficiency Measures:				
Employee Turnover Rate	6.5%	7.0%	7.0%	6.0%
Department Expenditures Per Employee	\$ 469.47	\$ 470.68	\$ 469.58	\$ 472.78

Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.



General Fund Employee Benefits

www.mcallen.net/departments/benefits

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Employee Benefits				
Freeze (60 Days) Vacancies	\$ -	\$ (3,333,405)	\$ -	\$ (1,500,000)
Contingency		22,388	-	480,445
Operations Subtotal	-	(3,311,017)	-	(1,019,555)
Total Expenditures	\$ -	\$ (3,311,017)	\$ -	\$ (1,019,555)

General Fund Liability Insurance

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Other Services and Charges	\$ 651,761	\$ 457,085	\$ 457,085	\$ 457,085
Operations Subtotal	651,761	457,085	457,085	457,085
Total Expenditures	\$ 651,761	\$ 457,085	\$ 457,085	\$ 457,085



General Fund Planning

www.mcallen.net/devservices/planning

Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

Contact Us:

Julianne R. Rankin,
FAICP
Planning Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1250

Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 666,425	\$ 861,431	\$ 717,201	\$ 862,222
Employee Benefits	158,164	240,533	240,533	233,420
Supplies	29,685	20,680	26,626	21,715
Other Services and Charges	25,492	46,949	37,874	47,009
Maintenance	6,320	17,332	7,809	17,241
Operations Subtotal	886,086	1,186,925	1,030,043	1,181,607
Capital Outlay	18,531	21,000	21,000	19,700
Total Expenditures	\$ 904,617	\$ 1,207,925	\$ 1,051,043	\$ 1,201,307
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	14	18	17	18
Part-Time	-	1	1	1
Total Positions Authorized	17	22	21	22

MAJOR FY 16-17 GOALS

1. Continue and Expand Commercial Matching Grant Program (1.3.4)
2. Continue Neighborhood Matching Grant Program (1.3.5)

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	17	21	21	21
Department Expenditures	\$ 904,617	\$ 1,207,925	\$ 1,051,043	\$ 1,201,307
Outputs:				
Number of applications	66	698	716	751
Number of permits	1,334	1,486	1,413	1,483
Number of inspections	3,345	3,774	3,544	3,721
Total workload	5,355	5,962	5,673	5,955
Effectiveness Measures:				
Percent of applications approved	90.0%	91%	90.0%	91%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	315	271	270	259
Expenditure per workload	\$ 169	\$ 217	\$ 185	\$ 221
Department expenditures per capital	\$ 6.47	\$ 8.60	\$ 7.35	\$ 8.27



General Fund Information Technology

www.mcallen.net/departments/it

Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,367,936	\$ 1,519,565	\$ 1,527,647	\$ 1,548,230
Employee Benefits	316,745	380,661	380,661	377,960
Supplies	20,124	17,548	17,548	17,548
Other Services and Charges	135,310	251,167	321,167	254,604
Maintenance	438,620	574,316	567,529	573,529
Operations Subtotal	2,278,735	2,743,257	2,814,552	2,771,871
Capital Outlay	258,315	162,776	162,776	464,000
Total Expenditures	\$ 2,537,050	\$ 2,906,033	\$ 2,977,328	\$ 3,235,871
PERSONNEL				
Exempt	14	16	15	16
Non-Exempt	11	12	12	12
Part-Time	-	1	1	1
Total Positions Authorized	25	29	28	29

Contact Us:

Robert Acosta
Information
Technology Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1100

MAJOR FY 16-17 GOALS

- 1.) City Fiber Optic Networking. (3.1.6)
- 2.) Facilitate more online transactions: permits, subdivisions, garage sales. Ect. (5.1.4)
- 3.) Increase online permitting. (5.3.1)
- 4.) Upgrade ERP
- 5.) Expand Network Services to North Water Plant
- 6.) Expand Network Services to North Waste Water Plant
- 7.) Implement Accela Phase II Solution
- 8.) Complete three Department Process Improvement

Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 28 full-time employees provide project services and support. For support, 16 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

Performance Measures

	Actual	Goal	Estimated	Goal
Inputs:				
Number of full time employees	27	28	27	28
Number of support personnel	16	16	16	12
Number of project personnel	11	16	12	17
Department Expenditures	\$ 2,537,050	\$ 2,906,033	\$ 2,977,328	\$ 3,235,871
Outputs:				
Number of servers supported	131	161	161	161
Number of Personal Computer/laptops	950	980	980	980
Number of Users supported	900	1,300	1,350	1,350
Number of printers/scanners supported	125	125	125	125
Number of networks supported	320	320	320	320
Number of work orders closed	7,209	6,800	5,709	6,573
Effectiveness Measures:				
Average days to close work orders	5	3	4	3
Percent of support hours	40%	40%	38%	38%
Percent of project hours	60%	60%	62%	62%
Efficiency Measures:				
Average monthly requests closed per person (Support personnel)	19	20	34	35
Expenditures per full time employee	\$ 93,965	\$ 98,182	\$ 106,333	\$ 11,567
Department expenditures per capita	\$ 18.15	\$ 20.70	\$ 20.83	\$ 22.26



General Fund Office of Communication

www.exploremcallen.com

Mission Statement:

The City of McAllen Office of Communication utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 525,389	\$ 528,773	\$ 240,200	\$ 518,934
Employee Benefits	119,734	129,589	129,589	119,649
Supplies	6,826	5,000	2,000	9,950
Other Services and Charges	65,131	75,583	44,100	82,183
Maintenance	5,692	7,100	5,701	14,401
Operations Subtotal	722,772	746,045	421,590	745,117
Capital Outlay	-	-	-	3,500
Total Expenditures	\$ 722,772	\$ 746,045	\$ 421,590	\$ 748,617
PERSONNEL				
Exempt	4	5	5	5
Non-Exempt	4	4	3	3
Part-Time	-	1	1	1
Total Positions Authorized	8	10	9	9

Contact Us:

Xochitl Mora
Director of Office of
Communication
1300 Houston Avenue
McAllen, Texas
(956)681-1200

MAJOR FY 16-17 GOALS

- 1.) Increase Facebook by 10%.
- 2.) Increase Twitter by 6%.
- 3.) Increase Instagram by 10%.
- 4.) Convert Dept. to HD.
- 5.) Write and Place at least 3 columns in The Monitor Op Ed pages.
- 6.) Place at least 50 City of McAllen Photos in The Monitor Life Section.
- 7.) Include more Dept. franchise content online and MCN.
- 8.) Produce at least 25 short videos for social media.
- 9.) Shoot more than 20 psa's to air on MCN.
- 10.) Produce at least 30 in studio with City and Community Leaders.
- 11.) Post more than 2,000 items on our social media sites including Twitter/Facebook/Instagram.
- 12.) Staff and record 12 special events in McAllen including 4th of July Parade;
McAllen Holiday Parade; and Veterans Day Ceremonies.
- 13.) Staff, record and broadcast 22 City Commission Meetings and 22 MPU meetings.
- 14.) Record and broadcast 20 15 minute newscasts for MCN and YouTube.

General Fund

Office Of Communications

www.exploremcallen.com

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	8	9	8	8
Department Expenditures	\$ 722,772	\$ 746,045	\$ 421,590	\$ 748,617
Outputs:				
Citizen's				
City Commission	23	23	22	23
Public Utility Board shows	23	23	22	23
Public Service Announcements	200	200	53	70
Vignettes	80	80	83	83
Live Shows	25	25	30	35
Special Event Production Videos	45	45	48	50
Website Stories	1,500	1,500	3,000	3,100
Photos	20,000	20,000	10,000	10,000
Special Event Planning	50	50	40	45
All other shows	230	230	240	225
Total (Public Information Office (PIO)duties)	5,400	5,400	6,000	6,000
Total shows	345	345	358	360
Effectiveness Measures:				
Percentage of citizens rating of public info services as good or excellent exceeds 70%	61	61	63	65
Percentage of citizens who visit the City of McAllen website exceeds 55%	30	30	30	30
Efficiency Measures:				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to update City of McAllen websites	3	3	3	3
Number of man hours to work on a Public Information duty	3	3	4	4
Computer hours to load a file (show) into the play list	10 Minutes	10 Minutes	15 Minutes	15 minutes
Total PIO expenditure per PIO duty	\$ 137	\$ 137	\$ 126	\$ 126
Total PIO expenditure per show	\$ 2,139	\$ 2,139	\$ 1,256	\$ 1,256
Department expenditures per capita	\$ 5.17	\$ 5.31	\$ 2.95	\$ 5.15

Description:

The Office of Communication produces the City's 24 hour cable channel, 17.12, McAllen.net, ExploreMcAllen.com and operates social media sites for the City and some of its departments, markets and promotes the city through advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



General Fund McAllen 311 Call Center

www.mcallen.net/Mcallen311

Mission Statement:

McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 137,741	\$ 128,419	\$ 156,916	\$ 182,720
Employee Benefits	33,884	38,333	38,984	53,656
Supplies	1,225	1,500	1,500	1,500
Other Services and Charges	13,528	-	-	-
Maintenance	-	5,198	45	-
Operations Subtotal	186,378	173,450	197,445	237,876
Capital Outlay	-	3,000	-	1,200
Total Expenditures	\$ 186,378	\$ 176,450	\$ 197,445	\$ 239,076
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	5
Part-Time	-	-	-	-
Total Positions Authorized	4	4	4	6

Contact Us:

Marco Tovias
1300 Houston Ave
McAllen, TX 78501
(956) 681-1000

MAJOR FY 16-17 GOALS

- 1.) Use 311 "Public Stuff" APP & McAllen 311 center to encourage code compliance. (4.1.3)
- 2.) Continue to improve the new "McAllen 311" Customer Service Center & mobile app. (5.2.1)
- 3.) Introduce new Work Order System, to be integrated into 311 center. (5.2.2)
- 4.) Continue using 311 App & McAllen 311 Center to encourage code compliance.
- 5.) Continue promoting app and call center to internal and external customers.
- 6.) Continue integration of Accela into 311 center for various departments.
- 7.) Continued customer service training for 311 Center staff and city departmental staff.
- 8.) Obtain NIMS certification for all 311 staff.
- 9.) Enhanced coordination with individual city departments to maintain information up to date and increase internal customer satisfaction.

Description:

Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	4	4	4	6
Department Expenditures	186,378	176,450	197,445	239,076
Outputs:				
Total number of customer contacts	96,736	99,400	101,954	107,000
Number of work orders processed	51,070	67,250	73,140	90,000
Effectiveness Measures:				
Average talk time	66 seconds	70 seconds	61 seconds	65 Seconds
Average queue time	26 seconds	20 seconds	20 seconds	20 seconds
Efficiency Measures:				
Avg Speed of Answer	7 seconds	7 seconds	5 seconds	3 seconds
Avg Calls per day	384	390	405	425
Department expenditures per capita	\$ 1.33	\$ 1.26	\$ 1.38	\$ 1.64



General Fund City Hall

www.mcallen.net

Mission Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 78,631	\$ 79,142	\$ 77,752	\$ 99,509
Employee Benefits	19,494	31,839	31,839	33,322
Supplies	14,593	19,900	17,200	19,900
Other Services and Charges	356,819	295,600	295,400	314,896
Maintenance	172,369	141,965	142,763	142,928
Operations Subtotal	641,906	568,446	564,954	610,555
Capital Outlay	112	3,200	-	-
Total Expenditures	\$ 642,018	\$ 571,646	\$ 564,954	\$ 610,555
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	2
Total Positions Authorized	3	3	3	5

Contact Us:

Yvette Barrera
City Engineer
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1150

MAJOR FY 16-17 GOALS

- 1.) Finalize, renovation, improvements to City Hall, including Commission Chambers and roof.

Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 642,018	\$ 571,646	\$ 564,954	\$ 610,555
Outputs:				
Number of bathrooms	12	12	12	12
Number of work orders completed	105	100	120	120
Number of times bathrooms cleaned (daily)	2	2	2	2
Effectiveness Measures:				
Percent of repair work orders completed within three working days	92%	85%	90%	95%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
Efficiency Measures:				
Custodial cost per square foot	\$ 1.48	\$ 1.41	\$ 1.38	\$ 1.41
Department expenditures per capita	\$ 4.59	\$ 4.07	\$ 3.95	\$ 4.20



General Fund Building Maintenance

www.mcallen.net

Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 518,364	\$ 565,096	\$ 522,115	\$ 485,856
Employee Benefits	146,019	189,814	189,814	161,252
Supplies	21,978	17,732	18,100	18,332
Other Services and Charges	16,638	15,175	14,930	41,425
Maintenance	27,134	34,400	39,163	34,813
Operations Subtotal	730,133	822,217	784,122	741,678
Capital Outlay	63,295	-	-	14,500
Total Expenditures	\$ 793,428	\$ 822,217	\$ 784,122	\$ 756,178
PERSONNEL				
Exempt	2	2	2	1
Non-Exempt	11	13	13	12
Part-Time	-	-	-	-
Total Positions Authorized	13	15	15	13

Contact Us:

Richard Martinez
Superintendent of
Building Maintenance
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 16-17 GOALS

- 1.) Assist HVAC Technicians in the aquisition of State of Texas HVAC License.
- 2.) Assist Electricians in the acquisition of the State of Texas Texas Journeyman License.
- 3.) Reduce the Department's on-call response time to 30 minutes.

Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	13	15	15	13
Total facilities maintained	55	55	56	56
Department Expenditures	\$ 793,428	\$ 822,217	\$ 784,122	\$ 756,178
Outputs:				
Number A/C jobs completed	285	280	270	300
Number of electrical jobs completed	531	600	580	630
Other building maintenance jobs compl	344	350	380	400
Effectiveness Measures:				
Percent of jobs called back on	1%	1%	1%	0.025%
Average time to complete work order	2.5 hr	3 hr	2.5 hr	2 hr
Efficiency Measures:				
Average Number of work orders per full time employee	89	109	102.5	89
Department expenditures per capita	\$ 5.77	\$ 5.92	\$ 5.65	\$ 5.39



General Fund Development Center

www.mcallen.net

Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, Tx 78501
(956) 681-1150

Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 23,468	\$ 23,888	\$ 23,468	\$ 23,878
Employee Benefits	9,072	10,399	10,399	10,197
Supplies	14,269	14,300	9,600	14,300
Other Services and Charges	50,081	55,200	53,000	55,200
Maintenance	8,057	7,000	7,000	7,000
Operations Subtotal	104,948	110,787	103,467	110,575
Capital Outlay	-	1,520	645	-
Total Expenditures	\$ 104,948	\$ 112,307	\$ 104,112	\$ 110,575
PERSONNEL				
Exempt				
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

MAJOR FY 16-17 GOALS

- 1.) Increase Retail Recruitment efforts.
- 2.) Accept credit/debit card payment in all development group departments.
- 3.) Increase overall Accela use in all departments.



General Fund Other Agencies

Economic Development

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Other Services and Charges	\$ 2,129,772	\$ 2,101,784	\$ 2,101,784	\$ 733,589
Operations Subtotal	2,129,772	2,101,784	2,101,784	733,589
Total Expenditures	\$ 2,129,772	\$ 2,101,784	\$ 2,101,784	\$ 733,589

DEPARTMENT: DETAIL

Other Services and Charges

McAllen Economic Development Corp. *	\$ 1,383,195	\$ 1,383,195	\$ 1,383,195	\$ -
Chamber of Commerce **	644,200	644,200	644,200	644,200
LRGVDC	24,389	24,389	24,389	24,389
Border Trade Alliance	15,000	15,000	15,000	20,000
South Texas Border Partnership	-	35,000	35,000	35,000
United Way	50,000	-	-	-
Texas Border Coalition	12,988	-	-	-
CDBG - Agency Administrative Cost	-	-	-	10,000

* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

** Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

**City of McAllen, Texas
Public Safety
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Police	\$ 31,105,739	\$ 33,068,396	\$ 32,641,908	\$ 32,879,389
Animal Control	337,801	356,878	345,861	358,514
	295,366	388,730	435,014	503,539
Fire	17,579,456	17,002,558	17,855,001	17,352,843
Traffic Operations	2,352,208	2,401,487	2,181,822	2,506,950
Building Code Compliance	1,006,443	1,061,087	965,706	1,052,956
TOTAL	\$ 52,677,013	\$ 54,279,136	\$ 54,425,312	\$ 54,654,191

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 35,607,063	\$ 36,630,518	\$ 36,192,917	\$ 36,429,378
Employee Benefits	10,042,604	10,862,384	10,862,384	10,927,585
Supplies	890,161	822,889	854,853	822,889
Other Services and Charges	3,107,591	3,336,462	3,465,373	3,585,077
Maintenance and Repair Services	2,547,279	2,089,676	2,487,594	2,205,570
Capital Outlay	482,314	537,207	562,191	683,692
TOTAL APPROPRIATIONS	\$ 52,677,013	\$ 54,279,136	\$ 54,425,312	\$ 54,654,191

PERSONNEL

Police	402	429	429	431
Animal Control	7	7	7	7
Radio Shop	4	4	4	4
Fire	171	179	179	183
Traffic Operations	31	35	36	38
Building Code Compliance	20	20	19	20
TOTAL PERSONNEL	635	674	674	683



General Fund Police

www.mcallen.net/police

Mission

Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 21,848,703	\$ 23,058,609	\$ 22,465,003	\$ 22,783,143
Employee Benefits	5,759,008	6,385,217	6,385,217	6,402,717
Supplies	447,512	396,091	396,091	396,091
Other Services and Charges	1,431,485	1,578,148	1,616,553	1,526,518
Maintenance	1,432,313	1,261,227	1,389,940	1,389,939
Operations Subtotal	30,919,021	32,679,292	32,252,804	32,498,408
Capital Outlay	186,718	389,104	389,104	380,981
Total Expenditures	\$ 31,105,739	\$ 33,068,396	\$ 32,641,908	\$ 32,879,389
PERSONNEL				
Exempt	9	9	9	9
Non-Exempt	128	139	139	137
Part-Time	-	-	-	-
Civil Service	265	281	281	285
Total Positions Authorized	402	429	429	431

Contact Us:

Chief Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 16-17 GOALS

- 1.) Construct Public Safety Building parking garage. (4.2.1)
- 2.) Complete Communications Project for upgrading Public Safety Radio Trucking System. (4.2.2)
- 3.) Continue high citizen rating of Police service & decreasing crime rates. (4.2.3)
- 4.) Complete Construction of addition to Police Headquarters including new parking garage.(6.1.2)
- 5.) It shall be the goal of the McAllen Police Department to prevent crime.
- 6.) When a crime occurs, it shall be the goal of the McAllen Police Department to prosecute those responsible.
- 7.) It shall be the goal of the McAllen Police Department to promote McAllen as a Safe City.
- 8.) It shall be the goal of the McAllen Police Department to enhance Public Safety through expansions of public safety facilities.
- 9.) It shall be the goal of the McAllen Police Department to be responsive to community concerns.
- 10.) It shall be the goal of the McAllen Police Department to work with construction company to design and construct a One Level Parking Structure at the McAllen Public Safety Building.
- 11.) It shall be the goal of the McAllen Police Department to work with construction company to design and remodel the old Police Dept. for the Texas Transnational Intelligence Center.

General Fund

Police

www.mcallen.net/police

Performance Measures					Description: The McAllen Police Department, through 433 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17	
Inputs:					
Number of sworn personnel	267	285	285	289	
Number of non-sworn personnel	131	144	144	144	
Total number of authorized personnel	398	429	429	433	
Estimated Population	139,776	140,407	142,940	145,335	
Department Expenditures	\$ 31,105,739	\$ 33,068,396	\$ 32,641,908	\$ 32,879,389	
Outputs:					
Total Part 1 Crimes	6,250	6,000	6,000	6,000	
Calls for service	156,000	154,000	154,000	154,000	
Effectiveness Measures:					
Average Call to Dispatch Response Time-Priority 1	2	2	2	2	
Average Dispatch to Arrival Response Time-Priority 1	5	5	5	5	
Efficiency Measures:					
Number of sworn personnel per 100 population	2.0	2.0	2.0	2.0	
Calls for service to budget ratio	\$ 205	\$ 206	\$ 206	\$ 208	
Sworn personnel-to-calls for service ratio	555	540	540	540	
Total police personnel-to-calls for service ratio	371	359	359	359	
Number of non-sworn to sworn personnel	0.50	0.51	0.51	0.51	
Number Part 1 crimes per 1000 population	45	42	42	41	
Part 1 crimes-to-budget ratio		\$ 5,284	\$ 5,284	\$ 5,337	
Number of calls for service per 1000 population	1,125	1,087	1,087	1,063	
Department expenditures per capita	\$ 226	\$ 224	\$ 224	\$ 221	



General Fund Animal Control

www.mcallen.net/police/animal

Mission

Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 174,645	\$ 200,842	\$ 195,245	\$ 202,150
Employee Benefits	52,152	70,715	70,715	76,463
Supplies	10,101	12,000	12,000	12,000
Other Services and Charges	26,875	30,825	30,825	30,825
Maintenance	37,809	42,496	37,076	37,076
Operations Subtotal	301,582	356,878	345,861	358,514
Capital Outlay	36,219	-	-	-
Total Expenditures	\$ 337,801	\$ 356,878	\$ 345,861	\$ 358,514
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	7	7	7	7

Contact Us:

Chief Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 16-17 GOALS

- 1.) Support Humane Society. (1.5.6)
- 2.) Increase the number and participation by pet owners in the rabies vaccination program.
- 3.) Increase through the use of city broadcasting the awareness of the need for licensing pets.

Description:

The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 337,801	\$ 356,878	\$ 345,861	\$ 358,514
Outputs:				
Number of rabies vaccinations handled	1,061	1,500	1,500	1,500
Number of animals processed	9,227	8,000	8,000	9,500
Number of calls for service handled	15,681	16,000	16,000	17,000
Effectiveness Measures:				
Total cost to process animals	\$ 612,360	\$ 525,000	\$ 525,000	\$ 575,000
Percent of animals processed	75%	75%	75%	75%
Efficiency Measures:				
Number of animals process per full time employee	1,318	1,143	1,143	1,056
Number of calls for service handled per full time employee	2,240	2,286	2,286	1,889
Processing cost per animal	\$ 70	\$ 70	\$ 70	\$ 70
Department expenditures per capita	\$ 2.42	\$ 2.54	\$ 2.42	\$ 2.47



General Fund Radio Shop

www.mcallen.net/departments/it

Mission

Statement:

The IT Radio Shop department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 176,792	\$ 181,465	\$ 189,608	\$ 188,108
Employee Benefits	43,204	48,562	48,562	49,489
Supplies	4,120	4,376	4,376	4,376
Other Services and Charges	69,808	100,815	138,956	258,066
Maintenance	1,442	3,500	3,500	3,500
Operations Subtotal	295,366	338,718	385,002	503,539
Capital Outlay	-	50,012	50,012	-
Total Expenditures	\$ 295,366	\$ 388,730	\$ 435,014	\$ 503,539
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	4	4	4	4

Contact Us:

Robert Acosta
Information
Technology Director
1501 Pecan Boulevard
McAllen, TX 78501
(956) 681-1100

MAJOR FY 16-17 GOALS

- 1.) Complete all phases of Rebanding project
- 2.) Improve Customer Service Oriented model
- 3.) Assist with Parks Irrigation rebanding/upgrade project
- 4.) Implement a Shop Management Solution

Description:

The City of McAllen Radio Shop department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 4 personnel.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 295,366	\$ 388,730	\$ 435,014	\$ 503,539
Outputs:				
Number of systems supported	9	7	5	5
Number of radios supported	3,000	3,000	1,200	1,200
Number of repair calls	1,600	1,600	6,600	6,600
Number of repair corrected in 24 hrs.	1,200	1,000	5,600	5,600
Number of Critical System Repair corrected in 4 hrs	6	4	10	10
Number of mobile installations	35	40	35	35
Number of mobile removals	41	40	35	35
Number of fixed installations	30	30	15	15
Effectiveness Measures:				
Average initial response hours per service request	1.0	1.0	1.0	1.0
Efficiency Measures:				
Average time to complete work requests in hours	1.7	2.0	1.5	1.5
Number of work orders per full time Technicians	800	800	3,300	3,300
Average Hourly Labor cost - in house	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
Average Hourly Labor cost - outsourced	\$ 130.00	\$ 125.00	\$ 125.00	\$ 125.00
Department expenditures per capita	\$ 2.49	\$ 2.73	\$ 0.00	\$ 0.00



General Fund Fire

www.mcallen.net/fire

Mission

Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	14-15	15-16	15-16	16-17
Personnel Services				
Salaries and Wages	\$ 11,566,343	\$ 11,225,888	\$ 11,706,809	\$ 11,231,984
Employee Benefits	3,674,085	3,766,841	3,766,841	3,800,953
Supplies	301,806	281,243	315,051	281,243
Other Services and Charges	1,204,689	1,195,726	1,269,178	1,295,337
Maintenance	744,014	445,860	685,138	441,615
Operations Subtotal	17,490,937	16,915,558	17,743,017	17,051,132
Capital Outlay	88,519	87,000	111,984	301,711
Total Expenditures	\$ 17,579,456	\$ 17,002,558	\$ 17,855,001	\$ 17,352,843
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	11	12	12	12
Part-Time	-	-	-	-
Civil Service	158	165	165	169
Total Positions Authorized	171	179	179	183

Contact Us:

Rafael Balderas
Fire Chief
201 N. 21st Street
McAllen, TX 78501
(956) 681-2500

MAJOR FY 16-17 GOALS

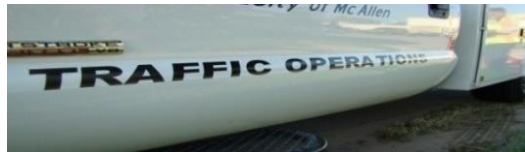
- 1.) Fire Station #5 Extend apron; perform maintenance. (4.3.1)
- 2.) Fire Station # 6; maintenance. (4.3.2)
- 3.) Continue high citizen rating of fire service and low ratio of fire per population. (4.3.3)
- 4.) Reactivate smoke alarm installation program for elderly residents; install 20 per month. (4.3.4)
- 5.) Security enhanced system for access: EOC & all fire stations. (4.4.1)
- 6.) Install new keyless entry monitoring in all Fire Stations and the Emergency Operations Center. (5.3.4)
- 7.) Coordinating with STC, develop a Fire Science degree program within 3 Years. (7.1.4)
- 8.) Further develop the Training Field and capabilities.
- 9.) Negotiate Collective Bargaining Agreement.
- 10.) Continue to have an excellent public perception of our Department.
- 11.) Continue to grow the Department in order to service the growth of our City.
- 12.) Improve our facilities to ensure safe and effective service to our citizens.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of firefighting authorized positions	158	165	165	169
Number of inspectors	8	8	8	8
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	19	19	19	19
Number of pumper companies with minimum three (persons)	10	10	10	10
Department Expenditures	\$ 17,579,456	\$ 17,002,558	\$ 17,855,001	\$ 17,352,843
Outputs:				
Fire Alarms				
Total Alarm Responses	6,269	6,250	6,250	6,300
Alarms out of city	17	18	18	18
Multiple Alarms	8	7	7	7
Airport Alerts	17	10	10	10
Operations Division				
Number of vehicles maintained by fire service personnel	51	51	51	52
Total Man hours @ fires	3,168.11	3,100	3,100	3,100
Water pumped (gallons) @ fires	158,408	150,000	150,000	150,000
Fire Hydrant Maint. (Man hours)	2,192	2,100	2,100	2,200
General Maint. (Man hours)	36,184	36,000	36,000	36,000
Fire Prevention Division				
Fire Prevention Presentations	211	200	200	220
Total Audience	69,593	69,000	69,000	75,000
Fire Prevention Inspections	4,722	4,700	4,700	4,750
Fire Prevention Investigations	21	18	18	18
Training Division				
Training Man hours-In Service	9,040	9,000	9,000	10,000
Continuous Education	10,990	10,500	10,500	11,000
Hazardous Material	409	400	400	450
Aircraft Rescue Firefighting	1,037	1,000	1,000	1,050
Emergency Care Attendant	2,277	2,000	2,000	2,300
Effective Measures:				
Average response times (minutes)	5:22	4:48	5:22	5:00
Reported to dispatch	7:22	7:12	7:22	7:00
Response to arrival (travel time)	5	5	5	5
Percent estimated property fire loss	4.9%	4.50%	4.9%	4.5%
Efficiency Measures:				
Operating cost per capita	\$125.00	\$122.00	\$125.00	\$125.00
Average number of inspections per inspector per month	71.5	75	71.5	75
Number of firefighters per 1000 residents	1.3	1.30	1.3	1.3
Number of firefighters per square mile	3.4	3.40	3.4	3.4
Department expenditures per capita	\$125.77	\$ 118.10	\$120.20	\$120.20

Description:

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (169) civil service employees/active firefighter personnel, (1) Fire Chief, non-civil service employee, (12) civilian employees, administrative personnel, (85) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).



General Fund Traffic Operations

www.mcallen.net/departments/traffic

Mission

Statement:

“To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices.”

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,106,706	\$ 1,209,293	\$ 955,192	\$ 1,268,322
Employee Benefits	315,403	395,658	395,658	406,162
Supplies	118,693	115,492	114,665	115,492
Other Services and Charges	326,265	357,175	353,903	396,570
Maintenance	314,283	323,869	362,404	320,404
Operations Subtotal	2,181,350	2,401,487	2,181,822	2,506,950
Capital Outlay	170,858	-	-	-
Total Expenditures	\$ 2,352,208	\$ 2,401,487	\$ 2,181,822	\$ 2,506,950
PERSONNEL				
Exempt	3	5	5	5
Non-Exempt	28	30	30	32
Part-Time	-	-	1	1
Total Positions Authorized	31	35	36	38

MAJOR FY 16-17 GOALS

- 1.) Change out the street lights from HPS to LED. (1.4.4)
- 2.) 2013 bond issue intersection improvements. Various (6.2.1 thru 6.2.7)
- 3.) Expand traffic signal coverage: 4 major intersections. (6.2.19)
- 4.) Traffic New Central Software System. (6.2.20)
- 5.) Bicentennial street signal changes. (6.2.21)
- 6.) New signal Cabinets. (6.2.22)
- 7.) Implement traffic adaptive synchronization of green time based upon traffic demand on 3 corridors
10th street, 23rd street, and Ware Rd. (6.2.23)
- 8.) Extend Signal Communication to Traffic Management Center.
- 9.) Complete new signal software upgrade.
- 10.) Continue signal timing coordination.
- 11.) Commence with counts for Comprehensive Traffic Study.

Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 38 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees - Signal Maintenance	13	11	13	15
Number of full time employees - Sign Maintenance	3	6	3	3
Number of full time employees - Pavement Markings	3	6	3	3
Number of full time employees - Traffic Studies	2	2	2	2
Department Expenditures	\$ 2,352,208	\$ 2,401,487	\$ 2,181,822	\$ 2,506,950
Outputs:				
Number of Traffic signals maintained	339	343	335	343
Number of signs installed / maintained	5,962	4,000	4,500	4,500
Linear feet of pavement markings installed	172,865	500,000	350,000	500,000
Number of traffic studies conducted	500	160	450	160
Proposed Efficiency Measures:				
Number of signals maintained per employee - Signal Maint.	26	34	34	34
Number of signs installed / maintained per employee - Sign Maintenance	1,000	667	833	667
Linear feet of pavement markings installed per employee - Pavement Markings	28,811	80,000	58,333	83,333
Number of street lights inspected	800	760	603	650
Department expenditures per capita	\$ 17.43	\$ 17.34	\$ 16.04	\$ 18.25



General Fund Building Code Compliance

www.mcallen.net/devservices/permits

Mission

Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 733,874	\$ 754,421	\$ 681,060	\$ 755,671
Employee Benefits	198,752	195,391	195,391	191,801
Supplies	7,929	13,687	12,670	13,687
Other Services and Charges	48,469	73,773	55,958	77,761
Maintenance	17,418	12,724	9,536	13,036
Operations Subtotal	1,006,443	1,049,996	954,615	1,051,956
Capital Outlay	-	11,091	11,091	1,000
Total Expenditures	\$ 1,006,443	\$ 1,061,087	\$ 965,706	\$ 1,052,956
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	16	16	16	16
Part-Time	1	1	-	1
Total Positions Authorized	20	20	19	20

Contact Us:

Luis Vasquez
Chief Building Official
311 N. 15th
McAllen, TX 78501
(956) 681-1300

MAJOR FY 16-17 GOALS

- 1.) Continue to update International Building Codes. (4.1.1)
- 2.) Implement credit card acceptance for items such as Garage Sale permits to improve accessibility to customers.(4.1.2)
- 3.) Implement building/structural inspections, increase percentage completed within 12 hours. (5.2.4)
- 4.) Identify Project Imagine Tomorrow and rebuild/remodel the dilapidated homes in targeted areas. (7.2.1)
- 5.) Improve service by measuring our performance on built environment as it compares to other cities with peer population.
- 6.) Promote development through the use of the new Development Center and programs like the case manager program that guides developers through the development process to issuance of a Certificate of Occupancy.
- 7.) Provide public safety by earning a high score from the Insurance Service Office (ISO), and thereby assuring enforcement and building code effectiveness.
- 8.) Implement best practices to limit future growth of expenditures and unnecessary expenses.
- 9.) Finalize and implement the on line building permit process for signs, swimming pool, demolition and additions.

Description:

Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Total full time employees	19	19	19	19
Department Expenditures	\$ 1,006,443	\$ 1,061,087	\$ 965,706	\$ 1,052,956
Outputs:				
Residential permits issued	974	915	886	913
Commercial permits issued	585	585	616	634
Sub-Cont. Permits issued	4,048	4,722	3,964	4,083
Construction inspections made	29,909	28,282	28,806	29,670
Housing - Unsafe Housing inspected	433	214	340	350
Condemned structures	71	49	94	97
Plan review	2,863	2,469	2,698	2,779
Effectiveness Measures:				
Permits - Residential Ave. Days Review	3	3	3	3
Permits - Commercial Ave. Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Condemned structures cleared	49	43	54	56
Plan review - Residential	1,188	1,054	1,178	1,213
Plan review - Commercial	1,675	1,415	1,520	1,566
Efficiency Measures:				
Average permits per Permit Technician	1,432	1,235	1,349	1,389
Average permits per clerk	1,246	1,382	1,214	1,251
Construction average inspections per Inspector	4,273	4,714	4,801	4,945
Average inspections (housing)	433	214	340	350
Plan review	2,863	2,464	2,698	2,779
Department expenditures per capita	\$ 7.20	\$ 7.56	\$ 6.76	\$ 7.25

**City of McAllen, Texas
Highways & Streets
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,690,865	\$ 1,841,053	\$ 1,721,277	\$ 1,849,145
Street Cleaning	410,052	-	-	-
Street Maintenance	3,796,192	8,678,487	8,612,176	6,217,058
Street Lighting	2,419,099	1,977,001	2,420,000	1,977,001
Sidewalk Construction	240,241	338,065	344,721	343,921
Drainage	1,232,654	1,372,318	1,343,614	1,499,120
TOTAL	\$ 9,789,103	\$ 14,206,924	\$ 14,441,788	\$ 11,886,245
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 3,025,281	\$ 3,560,692	\$ 3,227,467	\$ 3,599,524
Employee Benefits	934,576	1,181,279	1,181,279	1,165,138
Supplies	81,947	92,791	91,663	92,791
Other Services and Charges	3,185,581	2,514,843	3,082,962	2,794,116
Maintenance and Repair Services	2,483,927	6,816,099	6,835,154	4,216,276
Capital Outlay	77,791	41,220	23,263	18,400
TOTAL APPROPRIATIONS	\$ 9,789,103	\$ 14,206,924	\$ 14,441,788	\$ 11,886,245
<u>PERSONNEL</u>				
Engineering	25	27	26	26
Street Cleaning	5	-	-	-
Street Maintenance	35	42	42	43
Sidewalk Construction	3	6	6	6
Drainage	17	19	19	19
TOTAL PERSONNEL	85	94	93	94



General Fund Engineering

www.mcallen.net/engineering

Mission

Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,162,627	\$ 1,319,400	\$ 1,206,551	\$ 1,319,598
Employee Benefits	298,363	339,576	339,576	339,610
Supplies	11,973	13,000	11,900	13,000
Other Services and Charges	163,155	118,152	113,776	132,927
Maintenance	41,199	34,105	32,611	34,610
Operations Subtotal	1,677,317	1,824,233	1,704,414	1,839,745
Capital Outlay	13,548	16,820	16,863	9,400
Total Expenditures	\$ 1,690,865	\$ 1,841,053	\$ 1,721,277	\$ 1,849,145
PERSONNEL				
Exempt	9	10	10	10
Non-Exempt	16	17	16	16
Total Positions Authorized	25	27	26	26

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, TX 78501
(956) 681-1150

MAJOR FY 16-17 GOALS

- 1.) New Hike/Bike Trail along Bentsen Road. (1.1.8)
- 2.) Resurface all original trails (new pavement). (1.1.9)
- 3.) Design and erect new monument sign/landscaped areas at key McAllen entry points. (1.3.1)
- 4.) Landscape median from SH 336 (10th street, Trenton to SH 107). (1.3.2)
- 5.) Pavement recycling program. (1.4.6)
- 6.) Pavement rejuvenation project. (1.4.7)
- 7.) Complete Expressway 83 & Bicentennial Interchange. (2.1.2)
- 8.) Begin Mixed-use Development with partnership of private sector by design and construction of "Preserve Project" infrastructure. (2.3.3)
- 9.) Lindberg Ave at s 2nd St. Drainage improvements . (3.2.1)
- 10.) Median adjustment to Houston, Convention Center area signage on Ware Road. (3.2.2)
- 11.) New Downtown lighting. (3.2.3)
- 12.) Ramp improvements to Main Street ADA ramp. (3.4.4)
- 13.) Adopt Storm Water Management Ordinance. (4.4.3)
- 14.) Renovate, improve City Hall. (6.1.1)
- 15.) Complete construction of addition to Police headquarters including new parking garage. (6.1.2)
- 16.) Complete Anzalduas Bridge long -term plan: Southbound truck traffic, southbound inspection area. (6.1.3)
- 17.) Expand Ware Road from 3 mile to 5 mile. (6.2.8)
- 18.) Widen Dove street from 41st to Bentsen Road.(6.2.9)
- 19.) Construct voter approved Bicentennial expansion from Trenton Road to SH107. (6.2.10)
- 20.) Construct Erie Ave from Ware Road to Bentsen Road. (6.2.11)
- 21.) Construct Oakland Avenue from "K" to Jackson Road. (6.2.12)
- 22.) Construct Wisconsin from 2nd street to Drain Ditch. (6.2.13)
- 23.) Construct Wisconsin / Auburn Avenue from 10th to Main Street. (6.2.14)
- 24.) Construct 29th Street from Oxford to SH107. (6.2.15)
- 25.) Complete Bentsen Road expansion project. (6.2.16)
- 26.) Construct Ware Road 5 mile to FM 1925 Montecristo. (6.2.17)
- 27.) Continue widening of Daffodil 2 mile line. (6.2.18)
- 28.) Storm Sewer Project on 4th, 6th streets and Harvey to Fern street. (6.3.2)
- 29.) Create new southeast regional storm water detention facility south of El Rancho & East of S. McColl Road. (6.3.3)
- 30.) Adopt Storm Water Management Ordinance. (6.3.4)
- 31.) Quince Avenue & Redwood-49th to 51st Streets (HMPG) (6.3.5)
- 32.) Quince Avenue from North West Blueline to 27 street. (6.3.6)

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees staff engineers / architect	10	10	11	11
Number of full time employees / support staff	16	17	16	16
Number of full time employees staff / review staff engineers	7	7	7	7
Department Expenditures	\$ 1,690,865	\$ 1,841,053	\$ 1,721,277	\$ 1,849,145
Outputs:				
Number of construction contracts executed	40	40	13	16
Number of in-house projects designed	30	30	6	8
Number of architect / engineer / survey consulting contracts monitored	9	40	7	8
Number of ROW permits processed / inspected / request for service	523	400	530	530
Number of subdivision plat & construction plans reviewed	106	150	120	120
Effectiveness Measures:				
Percent of projects designed within budget	98%	96%	96%	96%
Number of construction contracts completed within contract time	80%	96%	96%	96%
ROW permits reviewed within 1 working day	90%	95%	95%	95%
Number of Subdivisions reviewed within 5 working days	95%	90%	90%	90%
Efficiency Measures:				
Number of construction contracts executed per full time employee - Engineer Staff	6	6	7	6
Number of in-house projects designed per full time employee - Engineer Staff	8	9	10	9
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	10	7	17	7
Number of ROW permits processed / inspected per full time employee - Support Staff	19	15	15	15
Number of Subdivisions reviewed per full time employee - Engineer Staff	53	75	75	75
Citizen satisfaction with storm drainage	65%	85%	85%	85%
Internal Customer Satisfaction with Design Services	85%	85%	85%	85%
Internal Customer Satisfaction with Construction Management Services	68%	85%	85%	85%
Internal Customer Satisfaction with Inspection Services	85%	85%	85%	85%
Department expenditures per capita	\$ 12.10	\$ 13.11	\$ 12.04	\$ 12.72

Description:

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 26 employees and is located on 311 North 15th street. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.



General Fund Street Cleaning

www.mcallen.net/publicworks/streets

Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 165,514	\$ -	\$ -	\$ -
Employee Benefits	64,152	-	-	-
Supplies	1,896	-	-	-
Other Services and Charges	104,942	-	-	-
Maintenance	68,483	-	-	-
Operations Subtotal	404,987	-	-	-
Capital Outlay	5,065	-	-	-
Total Expenditures	\$ 410,052	\$ -	\$ -	\$ -
PERSONNEL				
Non-Exempt	5	-	-	-
Total Positions Authorized	5	0	0	-

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

THIS DEPARTMENT MOVED TO SANITATION FUND

Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees/sweepers	5	-	-	-
Department Expenditures	\$ 407,054	\$ -	\$ -	\$ -
Total street inventory - gutter miles	1,588	-	-	-
Residential - gutter miles	1,240	-	-	-
Arterial & collector - gutter miles	334	-	-	-
Downtown district - gutter miles	13.6	-	-	-
Outputs:				
Citizen request for service	131	-	-	-
Special events	5	-	-	-
Special request's (accident /emergency response)	12	-	-	-
In-house requests	27	-	-	-
Gutter miles swept - All	8,848	-	-	-
Street cleaning debris collected - cubic yards	6,175	-	-	-
Effectiveness Measures:				
Number of requests for service per 1000 residents	1	-	-	-
Citizens Rating for Street Cleaning - Transportation Services*	70%	-	-	-
Citizens Rating for Cleanliness of McAllen-Community Environment*	74%	-	-	-
Efficiency Measures:				
Residential street sweeping cycles	2	-	-	-
Arterial and collector street sweeping	8	-	-	-
Downtown business district	282	-	-	-
Cost of street cleaning - cost per gutter mile	\$ 46.01	\$ -	\$ -	\$ -
Department expenditures per capita	\$ 2.96	\$ -	\$ -	\$ -



General Fund Street Maintenance

www.mcallen.net/publicworks

Mission

Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty-three (43) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ridability of city streets and alleys for our citizens.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,085,648	\$ 1,404,375	\$ 1,249,810	\$ 1,441,611
Employee Benefits	377,383	549,265	549,265	546,188
Supplies	27,763	29,607	29,579	29,607
Other Services and Charges	230,210	217,092	255,497	342,580
Maintenance	2,053,178	6,457,748	6,525,625	3,857,072
Operations Subtotal	3,774,182	8,658,087	8,609,776	6,217,058
Capital Outlay	22,010	20,400	2,400	-
Total Expenditures	\$ 3,796,192	\$ 8,678,487	\$ 8,612,176	\$ 6,217,058
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	33	40	40	41
Part-Time	-	-	-	-
Total Positions Authorized	35	42	42	43

MAJOR FY 16-17 GOALS

- 1.) Repave 33 alleys per year throughout the Alley Rehabilitation program.
- 2.) Target a 10% annual repaving/pavement restoration of all street inventory.
- 3.) Implementation of GPS/Accela Technology evaluate operational procedures, routes, and work requests to modify outputs and increase efficiency/productivity.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of pothole crews	3	4	4	4
Number of full time employees	35	43	40	43
Department Expenditures	\$ 3,796,192	\$ 8,678,487	\$ 8,612,176	\$ 6,217,058
Total street inventory - center line miles	824	824	824	824
Total alley inventory - center line miles	144	144	144	144
Outputs:				
Pothole patching work orders	3,264	2,800	2,800	2,800
Potholes patching work orders - per crew	1,088	1,000	700	700
Alley rehabilitation caliche - linear feet	34,770	25,000	20,000	25,000
Alley rehabilitation asphalt - linear feet*	9,294	13,000	10,000	10,000
Crack sealing - linear feet	1,200	50,000	50,000	50,000
Storm/emergency incident response	32	20	20	20
Center lane miles recycled	10.5	15.0	17.9	12.0
Preservation - Linear miles	15.4	25.0	14.9	15.0
Effectiveness Measures:				
Number of employee per square mile	1.42	1.15	1.24	1.15
Citizens Rating for Street Repair - Transportation Services*	59%	59%	71%	71%
Efficiency Measures:				
Total street inventory per employee	23.54	19.16	20.60	19.16
Total alley inventory per employee	4.1	3.3	3.6	3.3
Pothole patching work orders - per crew per day	4.6	4.2	3.0	3.0
Alley rehabilitation - linear feet per day	186	160	127	148
Department expenditures per capita	\$ 27.16	\$ 45.65	\$ 45.65	\$ 45.65



General Fund Street Lighting

www.mcallen.net/departments/traffic

Mission Statement:

To provide street lighting in residential and commercial areas.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,349,364	1,904,326	2,400,000	1,904,326
Maintenance	69,735	72,675	20,000	72,675
Operations Subtotal	2,419,099	1,977,001	2,420,000	1,977,001
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,419,099	\$ 1,977,001	\$ 2,420,000	\$ 1,977,001

Contact Us:

Eduardo Mendoza
Director of
Traffic Operations
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 16-17 GOALS

- 1.) Complete conversion of signal lights to LED.
- 2.) Place all signalized intersection on a meter.
- 3.) Conduct 2 street light surveys per year.
- 4.) Continue to coordinate with AEP for the option to install LED street lights.

Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Department Expenditures	\$ 2,419,099	\$ 1,977,001	\$ 2,420,000	\$ 1,977,001
Outputs:				
Number of street lights inspected	16,346	10,343	12,000	13,346
Efficiency Measures:				
Number of street lights inspected per full time employee	584	732	429	581
Number of lights per citizen per 1000	117	13	84	112
Department expenditures per capita	\$ 17.31	\$ 14.08	\$ 16.93	\$ 13.60



General Fund Sidewalk Construction

www.mcallen.net/publicworks

Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

Contact Us:

Elvira Alonzo,
Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 7 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	14-15	15-16	15-16	16-17
Personnel Services				
Salaries and Wages	\$ 110,794	\$ 174,427	\$ 171,785	\$ 175,280
Employee Benefits	41,200	71,027	71,027	70,231
Supplies	27,192	30,132	30,132	30,132
Other Services and Charges	27,545	34,908	34,908	40,408
Maintenance	28,354	23,571	32,869	27,870
Operations Subtotal	235,086	334,065	340,721	343,921
Capital Outlay	5,155	4,000	4,000	-
Total Expenditures	\$ 240,241	\$ 338,065	\$ 344,721	\$ 343,921
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	3	6	6	6

MAJOR FY 16-17 GOALS

- 1.) Construct 1.50 linear miles of sidewalk and 20 ADA required amenities per year
- 2.) Build sidewalks along Bus 83 from Jackson Ave to Ware Rd.
- 3.) Request funding for the construction and reconstruction of sidewalks around public school sites under the TXDOT Safe Routes to School Program.
- 4.) Produce concrete mix in-house to support 50% of operational needs.
- 5.) Through the use of Accela Technology evaluate work requests to modify outputs and increase efficiency/productivity.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	3	6	6	6
Department Expenditures	\$ 240,241	\$ 338,065	\$ 344,721	\$ 343,921
Outputs:				
Sidewalk installation/repair work orders	195	150	200	200
Concrete repair work orders completed	110	100	65	100
Concrete repair - sq. ft.	6,751	8,000	9,000	8,000
Sidewalk construction linear feet	1,861	7,920	5,280	7,920
Sidewalk construction miles	0.35	1.50	1.00	1.50
Number of ADA compliant ramps installed city facilities	14	20	20	20
Effectiveness Measures:				
Number of work orders per 1000 resident	2.25	1.84	1.95	2.21
Citizens rating for Ease of Walking as mode of transportation/mobility*	60%	60%	59%	59%
Citizens rating of Sidewalk Maintenance - Transportation Service*	73%	73%	73%	73%
Efficiency Measures:				
Cost per square foot - sidewalk construct	\$ 32.27	\$ 10.67	\$ 16.32	\$ 10.86
Department expenditures per capita	\$ 1.72	\$ 2.41	\$ 2.41	\$ 2.37



General Fund Drainage

www.mcallen.net/publicworks/drainage

Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 500,698	\$ 662,490	\$ 599,321	\$ 663,035
Employee Benefits	153,478	221,411	221,411	209,109
Supplies	13,123	20,052	20,052	20,052
Other Services and Charges	310,365	240,365	278,781	373,875
Maintenance	222,983	228,000	224,049	224,049
Operations Subtotal	1,200,641	1,372,318	1,343,614	1,490,120
Capital Outlay	32,013	-	-	9,000
Total Expenditures	\$ 1,232,654	\$ 1,372,318	\$ 1,343,614	\$ 1,499,120
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	15	17	17	17
Part-Time	-	-	-	-
Total Positions Authorized	17	19	19	19

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 16-17 GOALS

- 1.) Adopt Storm Water Management Ordinance. (4.4.3)
- 2.) Initiate major Drainage Projects throughout City. (6.3.1)
- 3.) Create regional detention facility in SE McAllen (El Rancho Rd. & McColl Rd.) (6.3.3)
- 4.) Beautify drain ditches by securing the funding to landscape one node at roadway crossings.
- 5.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 6.) Establish maintenance access on the east side of the Bicentennial Blueline.

Description:

The Drainage Department is a division of Public Works. Through its staff of 19 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	17	19	19	19
Department Expenditures	\$ 1,232,654	\$ 1,372,318	\$ 1,343,614	\$ 1,499,120
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	25	25	25	25
City ROW/Property - acres	1,304	1,304	1,304	1,304
Outputs:				
Number of manholes cleaned per year	323	300	300	300
Number of storm inlets cleaned per year	3,513	2,300	2,300	2,300
Excavator/drainage linear miles cleaned	6.0	10.0	8.0	8.0
ROW mowing - acres	16,452	15,000	15,000	15,000
Ditch re-profiling (linear feet)*		2,640		
Box Culvert crossings cleaned	1	10	5	10
Collection system cleaned - linear feet	71,131	70,000	80,000	70,000
Requests for service	398	200	250	200
Storm/emergency incident response	47	20	20	20
Effectiveness Measures:				
Request for Service Response Time:				
Percent within 48 hours	98%	98%	98%	98%
Percent within 72 hours	100%	100%	100%	100%
Citizens Rating for Storm Drainage as Utility Service**	65%	65%	65%	65%
Efficiency Measures:				
Number of manholes cleaned per day	1.24	1.15	1.15	1.15
Number of Inlets cleaned per day	13.51	8.85	8.85	8.85
Collection system cleaned - linear feet per day	274	269	308	269
Number of requests for service per full time employee	21	11	13	11
Department expenditures per capita	\$ 8.82	\$ 10.12	\$ 9.40	\$ 10.41

**City of McAllen, Texas
Health & Welfare
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 1,243,361	\$ 1,223,804	\$ 1,273,882	\$ 1,297,253
Graffiti Cleaning	154,076	144,102	136,712	148,323
Other Agencies:				
Humane Society	612,360	437,662	437,662	537,662
Valley Environmental Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Relief Efforts Operation	91,848	-	-	-
TOTAL	<u>\$ 2,131,645</u>	<u>\$ 1,835,568</u>	<u>\$ 1,878,256</u>	<u>\$ 2,013,238</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 851,513	\$ 880,506	\$ 856,346	\$ 910,400
Employee Benefits	230,109	262,070	262,070	268,309
Supplies	32,049	38,176	38,999	38,176
Other Services and Charges	921,602	604,656	657,795	749,893
Maintenance and Repair Services	87,917	50,160	63,046	46,460
Capital Outlay	8,455	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 2,131,645</u>	<u>\$ 1,835,568</u>	<u>\$ 1,878,256</u>	<u>\$ 2,013,238</u>
<u>PERSONNEL</u>				
Health	22	22	22	23
Graffiti Cleaning	3	3	3	3
TOTAL PERSONNEL	<u>25</u>	<u>25</u>	<u>25</u>	<u>26</u>



General Fund Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 773,260	\$ 801,866	\$ 777,658	\$ 831,774
Employee Benefits	201,692	231,627	231,627	238,209
Supplies	23,155	27,995	28,818	27,995
Other Services and Charges	174,836	127,817	180,949	167,554
Maintenance	67,853	34,499	54,830	31,721
Operations Subtotal	1,240,796	1,223,804	1,273,882	1,297,253
Capital Outlay	2,565	-	-	-
Total Expenditures	\$ 1,243,361	\$ 1,223,804	\$ 1,273,882	\$ 1,297,253
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	20	20	20	21
Part-Time	-	-	-	-
Total Positions Authorized	22	22	22	23

Contact Us:

Josh Ramirez
Director of
Environmental and
Health Code
Compliance
311 N. 15th
McAllen, TX 78501
(956) 681-1900

MAJOR FY 16-17 GOALS

- 1.) Expansion of Imagine Tomorrow to provide assistance to dilapidated homes, and to include vacant lots and commercial and residential to remove and prevent substandard homes and proper in McAllen.
- 2.) Continue partnerships with Texas A&M, UTRGV and UTEP Mosquito surveillance programs to prevent the spread of communicable disease carried by Mosquitoes.
- 3.) Continue to replacing worn out and old trucks to provide efficiency and reliable customer service.
- 4.) Implement online permitting to facilitate permit process to residence and businesses that would be able to apply online 24/7.
- 5.) Improving internal process and procedures in Accela to improve online customer service.
- 6.) Increase educational and code awareness programs in newly annexed area.

General Fund

Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Performance Measures					Description:
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17	
Inputs:					Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.
Number of full time employees	22	22	22	23	
Total number of inspectors	16	16	16	18	
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	13	14	13	14	
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	3	2	3	
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	1	1	
Department Expenditures	\$ 1,243,361	\$ 1,223,804	\$ 1,273,882	\$ 1,297,253	
Outputs:					
Number of food inspections	1,764	1,700	1,886	2,000	
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	14,670	15,000	13,902	14,000	
Number of food handlers certified	4,490	4,000	4,022	5,000	
Number of non-food inspections	268	200	276	250	
Customer oriented issues	9,178	4,000	7,778	5,000	
Number of vector control activities conducted	493	500	556	500	
Number of complaints	9,178	4,000	7,778	5,000	
Number of total liens placed and released	695	600	1,416	2,000	
Effectiveness Measures:					
Percent of establishments permitted / Inspections	91%	75%	80%	80%	
Percent letter send / Compliance	84%	80%	89%	90%	
Percentage food handlers registered / Certified	100%	100%	100%	100%	
Percentage of complaints / Inspections	63%	60%	56%	60%	
Percentage of vector requested / conducted	100%	100%	100%	100%	
Percentage liens due / total liens placed and released	20%	30%	15%	30%	
Efficiency Measures:					
Number of food inspections per inspector	588	500	629	1,000	
Number of weedy lot and illegal dumping per inspector (cases)	1,128	1,000	1,069	1,500	
Number of food handlers certified per inspector (cases)	1,497	1,000	1,341	1,500	
Number of complaint inspections per inspector (cases)	706	500	598	500	
Department expenditures per capita	\$ 8.90	\$ 8.65	\$ 8.91	\$ 8.93	

*N/A=Not Available, N/P=Not Provided



General Fund Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

Mission

Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 78,253	\$ 78,640	\$ 78,688	\$ 78,626
Employee Benefits	28,417	30,443	30,443	30,100
Supplies	8,894	10,181	10,181	10,181
Other Services and Charges	12,558	9,177	9,184	14,677
Maintenance	20,064	15,661	8,216	14,739
Operations Subtotal	148,186	144,102	136,712	148,323
Capital Outlay	5,890	-	-	-
Total Expenditures	\$ 154,076	\$ 144,102	\$ 136,712	\$ 148,323
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 16-17 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification.
- 2.) Maintain preventative maintenance program to reduce the maintenance cost on equipment by 15%.
- 3.) Implement an asset tracking management system(Accela) to systematically maintain city assets and infrastructure through an automated work order system.
- 4.) Through the use of GPS/Accela Technology evaluate operational procedures and work requests to modify outputs and increase efficiency/productivity.

Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 154,076	\$ 144,102	\$ 136,712	\$ 148,323
Outputs:				
Total graffiti removed - sq-ft	196,960	200,000	150,000	200,000
Total area cleaned - sq-ft	507,099	300,000	400,000	400,000
Citizen request for service	84	100	70	100
In-house requests	3,756	3,000	3,000	3,000
Number of special requests	35	35	35	35
Effectiveness Measures:				
Percent within 24 hours (estimate)	98%	100%	98%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Cost per square foot - paint	\$ 0.59	\$ 0.57	\$ 0.68	\$ 0.56
Cost per square foot - pressure	\$ 0.08	\$ 0.12	\$ 0.09	\$ 0.09
Department expenditures per capita	\$ 1.10	\$ 1.13	\$ 0.96	\$ 1.02



General Fund
Other Agencies
Health and Welfare

Department Summary

Expenditure Detail:	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Other Services and Charges	\$ 734,208	\$ 467,662	\$ 467,662	\$ 567,662
Operations Subtotal	734,208	467,662	467,662	567,662
Total Expenditures	\$ 734,208	\$ 467,662	\$ 467,662	\$ 567,662

DEPARTMENT: DETAIL

Other Services and Charges				
Humane Society	\$ 612,360	\$ 437,662	\$ 437,662	\$ 537,662
Valley Environment Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Catastrophe	91,848	-	-	-
	\$ 734,208	\$ 467,662	\$ 467,662	\$ 567,662

**City of McAllen, Texas
Culture & Recreation
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Parks and Recreation Administration	\$ 511,374	\$ 561,773	\$ 564,852	\$ 558,625
Parks	6,362,748	6,940,982	6,616,397	7,464,650
Recreation	1,377,093	1,476,341	1,537,290	1,711,818
Pools	870,288	931,315	916,533	948,958
Las Palmas Community Center	396,562	364,110	354,287	374,668
Recreation Center Lark	508,692	517,984	536,523	488,108
Recreation Center Palm View	469,919	513,884	519,374	465,666
Quinta Mazatlan Renovation	537,020	842,548	702,241	953,983
Library	3,191,151	3,472,375	3,331,738	3,512,495
Library Branch Lark	452,116	482,062	468,480	494,027
Library Branch Palm View	460,043	498,071	482,243	509,732
Other Agencies				
Amigos del Valle	52,059	52,059	52,059	88,322
Hidalgo County Museum	41,400	41,400	41,400	41,400
McAllen Boy's and Girl's Club	750,000	750,000	750,000	750,000
McAllen International Museum	751,000	745,000	745,000	735,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	10,600	10,600	10,600	10,600
South Texas Symphony	91,200	114,400	114,400	114,400
McAllen Heritage Center	45,000	45,000	45,000	45,000
Pharr Literacy Center	20,000	20,000	20,000	24,000
TOTAL	\$ 16,912,664	\$ 18,394,304	\$ 17,822,817	\$ 19,305,852
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 7,745,937	\$ 8,704,500	\$ 7,890,118	\$ 9,010,970
Employee Benefits	1,987,598	2,478,806	2,478,806	2,580,393
Supplies	507,982	510,769	534,276	536,919
Other Services and Charges	5,225,142	5,384,354	5,598,270	5,624,445
Maintenance and Repair Services	885,782	851,725	946,534	844,365
Capital Outlay	560,223	464,150	374,813	708,760
TOTAL APPROPRIATIONS	\$ 16,912,664	\$ 18,394,304	\$ 17,822,817	\$ 19,305,852
<u>PERSONNEL</u>				
Parks and Recreation Administration	6	8	8	8
Parks	74	99	76	104
Recreation	85	274	274	276
Pools	45	119	119	129
Las Palmas Community Center	6	8	8	7
Recreation Center Lark	9	11	10	10
Recreation Center Palm View	10	10	9	9
Quinta Mazatlan Renovation	8	19	25	28
Library	68	78	78	78
Library Branch Lark	11	11	11	11
Library Branch Palm View	11	12	12	12
TOTAL PERSONNEL	333	649	630	672



Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, and City-Wide Building Maintenance.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 288,066	\$ 331,823	\$ 329,052	\$ 331,052
Employee Benefits	63,934	75,508	75,508	73,139
Supplies	5,035	5,850	6,350	5,850
Other Services and Charges	135,731	125,987	127,743	125,987
Maintenance	16,238	22,605	26,199	22,597
Operations Subtotal	509,004	561,773	564,852	558,625
Capital Outlay	2,370	-	-	-
Total Expenditures	\$ 511,374	\$ 561,773	\$ 564,852	\$ 558,625
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	-	1	1	1
Total Positions Authorized	6	8	8	8

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 16-17 GOALS

- 1.) To support staff in their development to secure the Certified Parks and Recreation
- 2.) To continue to grow special events such as McAllen Marathon, Holiday in the Park and Movies in the Park.
- 3.) To continue to offer opportunities to staff for self-improvement through trainings and cross-training.
- 4.) To improve department's performance through better statistic tracking and analytics.

Description:

The Department manages payroll and personnel functions for employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	6	7	7	7
Department expenditures	\$ 511,374	\$ 561,773	\$ 564,852	\$ 558,625
Outputs:				
Number of rental pavilions available	13	13	13	13
Number of rental pools available	3	4	4	4
Effectiveness Measures:				
Number of pavilion rentals	720	700	725	750
Number of pool rentals	272	215	275	280
All Parks & Recreation revenues	\$ 981,373	\$ 1,300,000	\$ 1,000,000	\$ 1,025,000
Efficiency Measures:				
Revenue per capita	\$ 7.02	\$ 9.26	\$ 7.00	\$ 7.05
Department expenditures per capita	\$ 3.66	\$ 4.00	\$ 3.95	\$ 3.84



General Fund Parks

www.mcallen.net/parks

Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 2,727,145	\$ 3,066,101	\$ 2,570,966	\$ 3,196,342
Employee Benefits	827,203	1,073,947	1,073,947	1,130,689
Supplies	186,658	174,654	180,096	174,654
Other Services and Charges	1,823,819	1,995,950	2,078,950	2,108,052
Maintenance	613,584	513,330	595,438	471,963
Operations Subtotal	6,178,409	6,823,982	6,499,397	7,081,700
Capital Outlay	184,339	117,000	117,000	382,950
Total Expenditures	\$ 6,362,748	\$ 6,940,982	\$ 6,616,397	\$ 7,464,650
PERSONNEL				
Exempt	9	12	9	12
Non-Exempt	64	82	66	87
Part-Time	1	5	1	5
Total Positions Authorized	74	99	76	104

MAJOR FY 16-17 GOALS

- 1.) Complete the McAllen Sports Complex. (1.1.7)
- 2.) Design improved Motocross Course in south McAllen. (1.1.13)
- 3.) Complete plan for design and renovations to Boys and Girls Club at the Brand Center. (1.1.14)
- 4.) Enhance Roosevelt School Pavilion. (1.1.15)
- 5.) Prepare for TAAF " Games of Texas" in 2016. (1.5.5)
- 6.) Irrigation upgrade on Expressway 83. (3.4.2)
- 7.) Use social media to improve marketing and promotion of Parks department, functions and events. (5.3.2)
- 8.) Construct Erie Ave from Ware to Bentsen. (6.2.11)
- 9.) Continue to landscape high profile areas and to improve herbicide/fertilization practices on all athletic fields and facilities.
- 10.) Implement monthly horticulture training sessions for supervisors and grounds maintenance crew leaders.
- 11.) Work with Irrigation Supervisor to improve watering times and scheduling.
- 12.) Update monthly inspection schedule for playgrounds and hike & bike trails.
- 13.) Incorporate monthly safety briefings in conjunction with the newly established Safety Officers Program.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	73	94	75	99
Department expenditures	\$ 6,362,748	\$ 6,940,982	\$ 6,616,397	\$ 7,464,650
Outputs:				
Total number of properties maintained	81	83	83	83
Number of developed parks acres	620	713	713	767
Number of undeveloped park acres	578	572	572	518
Number of plays cape areas maintained	123	125	125	126
Number of athletic fields maintained	143	143	143	155
Number of irrigation systems maintained	199	209	209	219
Effectiveness Measures:				
City Park Rating	89%	90%	90%	91%
% who visited City/Neighborhood parks	89%	90%	90%	91%
Efficiency Measures:				
Number of acres maintained per full time employee	16.41	13.67	17.13	12.98
Unit cost per acres maintained	\$ 5,310	\$ 5,428	\$ 5,149	\$ 5,809
Department expenditures per capita	\$ 45.52	\$ 49.49	\$ 46.29	\$ 51.36



General Fund Recreation

www.mcallen.net/parks/recreation

Mission

Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 882,098	\$ 1,003,366	\$ 990,666	\$ 1,156,684
Employee Benefits	160,339	189,687	189,687	233,709
Supplies	58,265	35,450	55,850	46,000
Other Services and Charges	253,101	240,413	289,413	255,826
Maintenance	9,679	7,425	11,674	13,599
Operations Subtotal	1,363,482	1,476,341	1,537,290	1,705,818
Capital Outlay	13,611	-	-	6,000
Total Expenditures	\$ 1,377,093	\$ 1,476,341	\$ 1,537,290	\$ 1,711,818
PERSONNEL				
Exempt	4	5	5	7
Part-Time	81	269	269	269
Total Positions Authorized	85	274	274	276

MAJOR FY 16-17 GOALS

- 1.) Construct new Youth Baseball Complex. (1.1.3)
- 2.) Construct new Girls Softball Complex. (1.1.4)
- 3.) Construct second phase of Morris Park in north McAllen. (1.1.6)
- 4.) New Hike/Bike trail along newly constructed Bensten Road (north). (1.1.8)
- 5.) Resurface all original trails (new pavement). (1.1.9)
- 6.) Bicentennial Hilke/Bike Trail. (1.1.10)
- 7.) Hike/Bike Trail connectors. (1.1.11)
- 8.) Improvements at Lark and Palmview Community Centers. (1.1.12)
- 9.) Continue Annual McAllen Marathon. (1.5.1)
- 10.) Continue trail efforts (numerous). (1.5.2)
- 11.) Grow number of running /walking events held in Linear Parks annually. (1.5.10)

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	4	5	5	7
Department expenditures	\$ 1,377,093	\$ 1,476,341	\$ 1,537,290	\$ 1,711,818
Event expenditures (P&R Only)	\$ 147,706	\$ 150,000	\$ 155,000	\$ 110,000
Marketing/print expenditures (P&R Only)	\$ 33,435	\$ 35,000	\$ 35,000	\$ 36,000
Outputs:				
Special Events (Park & Rec Hosted)	40	27	27	27
Special Event Attendance	95,480	450,000	96,000	97,000
Special Event Sponsorship Revenue (P&F)	34,455	40,000	34,000	35,000
Special Event Revenue (P&R Only)	47,299	30,000	27,000	30,000
Recreation Programs Offered	6,202	12,000	23,770	35,000
Recreation Programs Registrants	552	575	570	580
Recreation Programs Revenue	6,000	6,400	6,000	6,400
After-School Program Sites	285,170	345,000	290,000	300,000
After-School Program Registrants	10	13	10	10
Athletic League Participants	1,390	1,660	1,387	1,400
% of program classes full	34%	22%	30%	35%
% of population registered in programs	1%	2%	1%	1%
Ratio of donations to events expenditure:	0.23	0.27	0.22	0.32
Efficiency Measures:				
Cost per day of operation	\$ 5,297	\$ 5,694	\$ 5,913	\$ 6,584
Department expenditures per capita	\$ 10.02	\$ 11.34	\$ 11.07	\$ 12.19



General Fund Pools

www.mcallen.net/parks/aquatics

Mission

Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 505,964	\$ 537,235	\$ 527,393	\$ 538,004
Employee Benefits	105,426	117,578	117,578	123,762
Supplies	79,798	85,300	83,775	86,800
Other Services and Charges	105,954	131,702	128,285	133,890
Maintenance	71,254	59,500	59,502	60,002
Operations Subtotal	868,397	931,315	916,533	942,458
Capital Outlay	1,891	-	-	6,500
Total Expenditures	\$ 870,288	\$ 931,315	\$ 916,533	\$ 948,958
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	40	114	114	124
Total Positions Authorized	45	119	119	129

Contact Us:

Ana Romero
Aquatics
Superintendent
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 16-17 GOALS

- 1.) Cascade pool renovations. (1.5.3)
- 2.) Renovate pool at Boys and Girls Club. (1.5.4)
- 3.) Add 3 additional recertification training classes for lifeguards.
- 4.) Increase number of participants in our adaptive aquatic program.
- 5.) Offer 3 additional special events focused towards the teen population.
- 6.) Increase participation in Learn-to-Swim program by 300 participants.
- 7.) Have 85 lifeguards on staff for summer 2017 swim schedule.

Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the summer months.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	5	5	5	5
Department expenditures	\$ 870,288	\$ 931,315	\$ 916,533	\$ 948,958
Outputs:				
Public pools	4	4	4	4
Total days of operation	341	362	341	341
Programs offered	237	248	242	249
Private rentals	256	620	275	285
Public Patrons	42,300	60,000	56,000	60,000
Program Registrants	2,311	2,800	2,465	2,765
Private rental attendance	16,056	28,000	17,051	20,000
Program fees	\$ 79,567	\$ 105,000	\$ 86,300	\$ 90,000
Rental fees	\$ 35,162	\$ 90,000	\$ 56,500	\$ 60,000
Public swim/laps/aerobics fees	\$ 76,760	\$ 95,000	\$ 81,550	\$ 85,000
Effectiveness Measures:				
Cost recovery	22%	31%	24%	25%
Cost per attendee	14.35	10.26	12.14	11.47
Rating of recreation facilities	80%	80%	80%	80%
Efficiency Measures:				
Cost per day of operation	\$ 2,552	\$ 2,502	\$ 2,688	\$ 2,783
Department expenditures per capita	\$ 6.23	\$ 6.63	\$ 6.41	\$ 6.53



General Fund Las Palmas Community Center

www.mcallen.net/parks/centers/laspalmas

Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 218,991	\$ 199,525	\$ 177,861	\$ 198,172
Employee Benefits	63,401	58,211	58,211	56,092
Supplies	13,728	11,380	13,790	12,580
Other Services and Charges	77,642	66,990	77,321	87,890
Maintenance	16,435	15,384	14,484	15,384
Operations Subtotal	390,195	351,490	341,667	370,118
Capital Outlay	6,365	12,620	12,620	4,550
Total Expenditures	\$ 396,562	\$ 364,110	\$ 354,287	\$ 374,668
PERSONNEL				
Exempt	3	3	3	2
Non-Exempt	2	3	3	3
Part-Time	1	2	2	2
Total Positions Authorized	6	8	8	7

Contact Us:

Sarai Garcia
Center Manager
1921 N. 25th Street
McAllen, TX 78501
(956) 681-3350

MAJOR FY 16-17 GOALS

- 1.) Update Gym stage with lighting, flooring, and sound equipment to make it an effective performance area.
- 2.) Continue a community awareness of Las Palmas as a cultural arts center but utilizing the auditorium area for more community events like PROM NOW and Hispanic Heritage Day.
- 3.) Prepare Las Palmas Park for 50th Anniversary in 2017 with a neighborhood event to celebrate the value of green space—resurface shuffleboard to basketball black top, install horseshoe pits and washers court.
- 4.) Develop and implement adolescent programs in conjunction with local organizations, ie-Lincoln Middle school, Salvation Army, Southwest Key program for 11-17 demographic
- 5.) Increase rental attractiveness by updating kitchen with functional 3 compartment sink, new cabinetry, refrigerator, paint, flooring, and formica.

Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	5	6	6	5
Department expenditures	\$ 396,562	\$ 364,110	\$ 354,287	\$ 374,668
Outputs:				
Days open to the public	253	253	253	253
Youth Programs offered	78	71	72	74
Effectiveness Measures:				
Private rentals	24	30	24	25
Rental attendance	770	750	1,000	14,000
Program attendance	37,672	45,000	38,000	40,000
Program fees	\$ 22,122	\$ 19,000	\$ 20,400	\$ 22,000
Rental fees	\$ 2,879	\$ 2,150	\$ 2,900	\$ 4,000
Efficiency Measures:				
Cost per day of operation	\$ 1,567	\$ 1,439	\$ 1,400	\$ 1,481
Cost of service provided per person	\$ 10.32	\$ 7.96	\$ 9.08	\$ 6.94
Average daily attendance	149	178	150	158
Department expenditures per capita	\$ 2.84	\$ 2.59	\$ 2.48	\$ 2.58



General Fund Recreation Lark

www.mcallen.net/parks/centers/lark

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

Contact Us:

Denny Meline
Center Manager
2601 Lark Avenue
McAllen, TX 78501

Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 258,534	\$ 276,839	\$ 271,988	\$ 240,266
Employee Benefits	72,865	81,546	81,546	67,493
Supplies	23,637	22,030	26,030	25,530
Other Services and Charges	132,600	124,569	134,266	130,569
Maintenance	15,680	13,000	16,500	16,500
Operations Subtotal	503,316	517,984	530,330	480,358
Capital Outlay	5,376	-	6,193	7,750
Total Expenditures	\$ 508,692	\$ 517,984	\$ 536,523	\$ 488,108
PERSONNEL				
Exempt	3	3	2	2
Non-Exempt	4	4	4	4
Part-Time	2	4	4	4
Total Positions Authorized	9	11	10	10

MAJOR FY 16-17 GOALS

1. Increase independent contracts to provide specialized recreationa programming and generate additional revenues.
2. Increase senior volunteer participation by 10%
3. Dedicate additional resources and utilize partnerships to enhance the quality of Daddy and Daughter Dance and Mommy and Son Night Out events.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	7	7	6	6
Department expenditures	\$ 508,692	\$ 517,984	\$ 536,523	\$ 488,108
Outputs:				
Total days of operation	307	307	307	307
Effectiveness Measures:				
Private rentals	90	125	115	125
Private rental attendance	8,009	9,000	11,592	11,000
Program attendance	72,562	105,000	75,000	77,000
Program fees	\$ 82,523	\$ 77,000	\$ 83,000	\$ 84,000
Rental fees	\$ 9,091	\$ 12,500	\$ 10,000	\$ 12,500
Efficiency Measures:				
Cost per day of operation	\$ 1,657	\$ 1,687	\$ 1,748	\$ 1,590
Cost of service provided per person	\$ 6.31	\$ 4.54	\$ 6.20	\$ 5.55
Average daily attendance	262	318	282	287
Department expenditures per capita	\$ 3.64	\$ 3.85	\$ 3.75	\$ 3.36



General Fund Recreation Palmview

www.mcallen.net/parks/centers/palmview

Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 245,944	\$ 274,721	\$ 271,247	\$ 232,613
Employee Benefits	68,526	81,543	81,543	63,408
Supplies	19,578	20,805	21,080	22,205
Other Services and Charges	121,455	116,315	125,004	130,440
Maintenance	10,499	17,000	17,000	17,000
Operations Subtotal	466,002	510,384	515,874	465,666
Capital Outlay	3,917	3,500	3,500	-
Total Expenditures	\$ 469,919	\$ 513,884	\$ 519,374	\$ 465,666
PERSONNEL				
Exempt	3	3	2	2
Non-Exempt	4	4	4	4
Part-Time	3	3	3	3
Total Positions Authorized	10	10	9	9

MAJOR FY 16-17 GOALS

- 1.) Increase attendance for Mommy Daughter Tea Time by 10%
- 2.) Introduce a special event specific to teens in the fall or spring season.
- 3.) Introduce new evening classes for adults.
- 4.) Update landscaping around the facility.
- 5.) Reinstitute the senior supper series so that senior participants have a chance to interact in a different setting.

Contact Us:

Jesus Franco
Center Manager
3401 Jordan Road
McAllen, TX 78501
(956) 681-3360

Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	7	7	6	6
Department expenditures	\$ 469,919	\$ 513,884	\$ 519,374	\$ 465,666
Outputs:				
Total days of operation	306	306	306	306
Effectiveness Measures:				
Private rentals	119	210	100	120
Private rental attendance	15,477	15,000	14,000	15,500
Program participant attendance	48,267	192,000	49,000	50,000
Program fees	\$ 30,898	\$ 29,000	\$ 32,000	\$ 33,000
Rental fees	\$ 10,355	\$ 15,500	\$ 9,000	\$ 10,500
Efficiency Measures:				
Cost per day of operation	\$ 1,536	\$ 1,679	\$ 1,697	\$ 1,522
Cost of service provided per visit	\$ 7.37	\$ 2.48	\$ 8.24	\$ 7.11
Average daily attendance	208	678	206	214
Department expenditures per capita	\$ 3.36	\$ 3.66	\$ 3.63	\$ 3.20



General Fund Quinta Mazatlán

www.quintamazatlan.com

Mission Statement:

Quinta Mazatlán will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

Department Summary

Expenditure Detail:	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Personnel Services				
Salaries and Wages	\$ 270,134	\$ 397,018	\$ 367,402	\$ 519,158
Employee Benefits	71,368	98,795	98,795	142,496
Supplies	22,524	42,350	31,150	47,350
Other Services and Charges	129,963	131,525	128,025	133,525
Maintenance	22,117	56,830	56,369	56,669
Operations Subtotal	516,106	726,518	681,741	899,198
Capital Outlay	20,914	116,030	20,500	54,785
Total Expenditures	\$ 537,020	\$ 842,548	\$ 702,241	\$ 953,983
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	4	4	6	7
Part-Time	1	12	16	18
Total Positions Authorized	8	19	25	28

Contact Us:

Colleen Hook
Center Manager
600 Sunset Avenue
McAllen, TX 78501

MAJOR FY 16-17 GOALS

- 1.) Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the region. (1.4.3)
- 2.) 5 year road map leading to increased economic development, education opportunities for Texas youth, and preservation practices.
- 3.) Develop a \$15 Million Capital Campaign.
- 4.) Increase Tourism to McAllen: Expand hours, programs and special events
- 5.) Complete Ebony Grove: Project will double the habitat and trails thus increasing tourism and local visitation.
- 6.) Develop a formal Partnership with UTRGV: Creating a Urban Field Laboratory.

Description:

Quinta Mazatlan is owned and operated by the City of McAllen with 10 full-time employees. The center is the McAllen Wing of the World Birding Center promoting environmental education and ecotourism. The vision is to be cherished locally and recognized internationally as a sanctuary connecting people to the history, beauty and wonder of our natural world.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	7	7	9	10
Department expenditures	\$ 537,020	\$ 842,548	\$ 702,241	\$ 953,983
Outputs:				
Programs offered	250	270	300	325
Youth & Adult Program participants	20,000	21,000	27,807	30,000
Rental attendance	6,500	7,000	8,193	8,200
Outreach Education	60,600	65,000	70,200	70,400
Total People Served	87,100	93,000	106,200	108,600
Total rentals	12	12	26	30
Rental fees	\$ 50,690	\$ 100,000	\$ 111,090	\$ 115,000
Admission/Program revenues	\$ 84,000	\$ 84,000	\$ 85,078	\$ 90,000
Gift shop revenues (City's share)	\$ 25,000	\$ 35,000	\$ 40,000	\$ 45,000
Donations/Sponsors:	\$ 100,000	\$ 125,000	\$ 150,000	\$ 200,000
Total Revenues	\$ 290,530	\$ 374,000	\$ 414,488	\$ 480,000
Effectiveness Measures:				
Cost recovery	56%	69%	75%	65%
Ratings of recreational programs	90%	91%	93%	93%
Efficiency Measures:				
Average daily attendance	279	298	340	348
Volunteer hours	1,200	1,298	5,561	6,000
Volunteers value (\$19.25/hr)	\$ 23,100	\$ 25,000	\$ 107,066	\$ 115,500
Department expenditures per capita	\$ 3.91	\$ 6.06	\$ 5.06	\$ 6.79



General Fund Library

www.mcallenlibrary.net

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,677,971	\$ 1,917,478	\$ 1,712,559	\$ 1,896,872
Employee Benefits	386,749	515,638	515,638	501,039
Supplies	86,148	93,600	96,805	96,600
Other Services and Charges	648,198	634,758	693,118	671,858
Maintenance	108,917	135,901	138,618	159,901
Operations Subtotal	2,907,983	3,297,375	3,156,738	3,326,270
Capital Outlay	283,168	175,000	175,000	186,225
Total Expenditures	\$ 3,191,151	\$ 3,472,375	\$ 3,331,738	\$ 3,512,495
PERSONNEL				
Exempt	13	15	15	15
Non-Exempt	28	31	31	31
Part-Time	27	32	32	32
Total Positions Authorized	68	78	78	78

Contact Us:

Kate Horan
Library Director
4001 N. 23rd Street
McAllen, TX 78504
(956) 681-3000

MAJOR FY 16-17 GOALS

- 1.) Continually improve Libraries. (6.1.5)
- 2.) Maintain award-winning design status.
- 3.) Further expand patron base to include all MISD students.
- 4.) Improve daily operations through process revisions and cross-training.
- 5.) Promote public usage of e-content.
- 6.) Develop and launch a library patron application to promote programming and materials usage.
- 7.) Maintain emerging literacy programming to prepare birth to school-age children for success in school.
- 8.) Expand provision of services and materials to underserved populations.
- 9.) Continue conducting public need and programming outcome surveys to improve services.
- 10.) Promote resources for financial literacy and development of small businesses.

General Fund Library

www.mcallenlibrary.net

Performance Measures				
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	41	45	46	46
Number of Public Services staff	59	59	60	60
Service population, City of McAllen	139,776	140,407	142,940	145,335
Department expenditures	\$ 3,191,151	\$ 3,472,375	\$ 3,331,738	\$ 3,512,495
Outputs:				
Number of Library items circulated	402,093	405,046	412,943	420,995
Total number of reference / information transactions completed	161,357	180,030	132,751	145,000
Number of internet users	125,166	128,729	114,271	119,985
Number of website visits (System total)	1,080,807	1,113,231	932,947	1,026,242
Number of active card registrations	21,677	17,565	24,182	24,588
Number of programs held	891	891	805	813
Number of program attendance	18,766	25,847	23,219	25,541
Number of Library items owned	246,285	243,989	246,961	253,961
Library walk-in visits	618,695	556,980	576,467	577,467
Effectiveness Measures:				
Percent of increase for number of items circulated	0%	1%	2%	2%
Percent of increase for total number of reference/information transactions	-1%	12%	-26%	9%
Percent of increase of internet users	-11%	3%	-11%	5%
Percent of increase in Library website visits (System total)	1%	3%	-16%	10%
Percent of increase in total number of active card registrations	25%	-19%	38%	2%
Percent of increase in number of programs	6%	0%	-10%	1%
Percent of increase in program attendance	2%	38%	-10%	10%
Percent of increase in number of Library items owned	-2%	-1%	1%	3%
Percent of increase in walk-in visits	5%	-10%	3%	0%
Efficiency Measures:				
Turn-over rate of Library items circulated	1.60	1.7	1.7	1.7
Number of reference / information transactions handled per Public Services staff	2735	3,051	2,213	2,417
Average daily walk-in visits	1,743	1,569	1,624	1,627
Department expenditures per capita	\$ 22.83	24.73	23.31	24.17

Description:
Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.



General Fund Library Lark

www.mcallenlibrary.net/locations/lark

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 331,929	\$ 344,594	\$ 331,012	\$ 345,565
Employee Benefits	80,995	89,775	89,775	90,769
Supplies	5,332	9,150	9,150	9,150
Other Services and Charges	13,993	13,293	13,293	13,293
Maintenance	-	5,250	5,250	5,250
Operations Subtotal	432,249	462,062	448,480	464,027
Capital Outlay	19,867	20,000	20,000	30,000
Total Expenditures	\$ 452,116	\$ 482,062	\$ 468,480	\$ 494,027
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	5	5	5	5
Part-Time	2	2	2	2
Total Positions Authorized	11	11	11	11

Contact Us:

Sylvia Marichalar
Branch Manager
2601 Lark Avenue
McAllen, TX 78504
(956) 688-3320

MAJOR FY 16-17 GOALS

- 1.) Maintain programming and community outreach.
- 2.) Improve patron computer lab experience with updated technology.
- 3.) Increase opportunities for staff professional development in technology competencies.
- 4.) Maintain partnerships with educational, economic and cultural organizations to promote patron access services.
- 5.) Conduct public needs and programming outcome surveys and analyze results to plan future delivery of services.
- 6.) Continue to provide a library collection suitable for the needs of a diverse community.
- 7.) Continue literacy services to prepare birth to school-age children for success in school.
- 8.) Offer improved adult computer literacy classes to the public.

General Fund Library Lark

www.mcallenlibrary.net/locations/lark

Performance Measures					Description:
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17	
Inputs:					Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.
Number of full time employees	9	9	9	9	
Number of Public Services staff	11	11	11	11	
Service population, City of McAllen	139,776	140,407	142,940	145,335	
Department expenditures	\$ 452,116	\$ 482,062	\$ 468,480	\$ 494,027	
Outputs:					
Number of Library items circulated	59,818	59,146	57,615	59,055	
Total number of reference / information transactions completed	35,723	43,929	28,484	29,339	
Number of internet users	44,209	42,341	42,981	44,270	
Number of website visits (System total)	1,080,807	1,113,231	932,947	1,026,242	
Number of active card registrations	2,055	2,117	2,050	2,111	
Number of programs	502	494	546	560	
Number of program attendance	14,952	12,570	15,395	15,789	
Number of Library items owned	39,692	40,247	40,364	40,800	
Library walk-in visits	127,874	130,557	128,016	129,296	
Effectiveness Measures:					
Percent of increase for number of items circulated	-3%	-1%	-3%	2%	
Percent of increase for total number of reference/information transactions	-37%	23%	-35%	3%	
Percent of increase of internet users	1%	-4%	2%	3%	
Percent of increase in Library website visits (System total)	110%	3%	-16%	10%	
Percent of increase in total number of active card registrations	-8%	3%	-3%	3%	
Percent of increase in number of programs	19%	-2%	11%	3%	
Percent of increase in program attendance	33%	-16%	22%	3%	
Percent of increase in number of Library items owned	2%	1%	0%	1%	
Percent of increase in walk-in visits	-2%	2%	-2%	1%	
Efficiency Measures:					
Turn-over rate of Library items circulated	1.51	1.47	1.43	1.45	
Number of reference / information transactions handled per Public Services staff	3,248.00	3,994	2,589	2,667	
Average daily walk-in visits	360	368	361	364	
Department expenditures per capita	\$ 3.23	\$ 3.43	\$ 3.34	\$ 3.30	



General Fund Library Palmview

www.mcallenlibrary.net/locations/palmview

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 339,161	\$ 355,800	\$ 339,972	\$ 356,242
Employee Benefits	86,792	96,578	96,578	97,797
Supplies	7,279	10,200	10,200	10,200
Other Services and Charges	7,027	9,993	9,993	9,993
Maintenance	1,379	5,500	5,500	5,500
Operations Subtotal	441,638	478,071	462,243	479,732
Capital Outlay	18,405	20,000	20,000	30,000
Total Expenditures	\$ 460,043	\$ 498,071	\$ 482,243	\$ 509,732
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	7	7	7	7
Part-Time	2	2	2	2
Total Positions Authorized	11	12	12	12

Contact Us:

Sylvia Marichalar
Branch Manager
3401 Jordan Avenue
McAllen, TX 78503
(956) 688-3322

MAJOR FY 16-17 GOALS

- 1.) Increase the number of program attendees
- 2.) Increase school and community outreach.
- 3.) Increase opportunities for staff professional development in technology competencies and customer service.
- 4.) Develop collaborative partnerships with literacy-based organizations to promote patron access services.
- 5.) Conduct community needs and programming outcome surveys to analyze results and plan future patron services.
- 6.) Promote development of a library collection that meets the needs of a diverse community.
- 7.) Continue literacy services to prepare birth to school-age children for success in school.
- 8.) Offer improved adult computer literacy classes to the public.

General Fund Library Palmview

www.mcallenlibrary.net/locations/palmview

Performance Measures					Description: Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17	
Inputs:					
Number of full time employees	9	10	10	10	
Number of Public Services staff	11	12	12	12	
Service population, City of McAllen	139,776	140,407	142,940	145,335	
Department expenditures	\$ 460,043	\$ 498,071	\$ 482,243	\$ 509,732	
Outputs:					
Number of Library items circulated	35,720	32,880	37,747	38,691	
Total number of reference / information transactions completed	22,016	24,444	17,414	17,936	
Number of internet users	59,642	56,246	58,060	59,221	
Number of website visits (System total)	1,080,807	1,113,231	932,947	1,026,242	
Number of active card registrations	1,297	1,325	1,354	1,383	
Number of programs	634	600	640	620	
Number of program attendance	7,411	7,208	8,377	9,377	
Number of Library items owned	38,955	39,223	39,045	39,645	
Library walk-in visits	133,870	128,369	130,758	132,066	
Effectiveness Measures:					
Percent of increase for number of items circulated	-17%	-8%	15%	2%	
Percent of increase for total number of reference/information transactions	-28%	11%	-29%	3%	
Percent of increase of internet users	-7%	-6%	3%	2%	
Percent of increase in Library website visits (System total)	110%	3%	-16%	10%	
Percent of increase in total number of active card registrations	1%	2%	2%	2%	
Percent of increase in number of programs	6%	-5%	7%	-3%	
Percent of increase in program attendance	16%	-3%	16%	12%	
Percent of increase in number of Library items owned	6%	1%	0%	2%	
Percent of increase in walk-in visits	-11%	-4%	2%	1%	
Efficiency Measures:					
Turn-over rate of Library items circulated	-0.17	0.8	1.0	1.0	
Reference / information transactions per Public Services staff	2,001	2,037	1,451	1,495	
Average daily walk-in visits	377	362	368	372	
Department expenditures per capita	\$ 3.29	\$ 3.55	\$ 3.37	\$ 3.51	



General Fund
Other Agencies
Culture and Recreation

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Other Services and Charges	\$ 1,775,659	\$ 1,792,859	\$ 1,792,859	\$ 1,823,122
Operations Subtotal	1,775,659	1,792,859	1,792,859	1,823,122
Total Expenditures	\$ 1,775,659	\$ 1,792,859	\$ 1,792,859	\$ 1,823,122

DEPARTMENT: DETAIL

Other Services and Charges

Amigos del Valle	\$ 52,059	52,059	52,059	\$ 88,322
Hidalgo County Museum	41,400	41,400	41,400	41,400
McAllen Boy's and Girl's Club	750,000	750,000	750,000	750,000
McAllen International Museum	751,000	745,000	745,000	735,000
Town Band	14,400	14,400	14,400	14,400
RGV Int'l Music Festival	10,600	10,600	10,600	10,600
South Texas Symphony	91,200	114,400	114,400	114,400
McAllen Heritage	45,000	45,000	45,000	45,000
Pharr Literacy Center	20,000	20,000	20,000	24,000
	\$ 1,775,659	\$ 1,792,859	\$ 1,792,859	\$ 1,823,122

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2016-2017

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
CITY MANAGER	OFFICE EQUIPMENT	N	1	\$ 10,694
	DEPT. TOTAL			10,694
MUNICIPAL COURT	ON-LINE BOOKS	N/A	N/A	10,756
	DEPT. TOTAL			10,756
OFFICE OF MANAGEMENT & BUDGET	FILING CABINET	N	1	800
	BOOKCASE HUTCH	N	1	250
	10 KEY CALCULATORS	R	3	300
	BINDING MACHINE	N	1	2,000
	MONITORS	R	4	600
	VOIP PHONE	N	1	700
	DEPT. TOTAL			4,650
TAX OFFICE	PRINTERS	R	2	1,700
	DEPT. TOTAL			1,700
PURCHASING	OFFICE CHAIRS	R	8	960
	DEPT. TOTAL			960
GRANTS ADMINISTRATION	DESK	N	1	1,300
	CHAIR	N	1	250
	PHONE	N	1	250
	DESKTOP WITH MONITOR	N	1	1,400
	DEPT. TOTAL			3,200
HUMAN RESOURCES	ID CARD MACHINE	R	1	5,000
	PRINTER	N	1	500
	DESKTOP COMPUTER	N	1	750
	TESTING SOFTWARE	N	1	15,000
	DEPT. TOTAL			21,250
PLANNING	OFFICE FURNITURE	N	N/A	19,700
	DEPT. TOTAL			19,700
INFORMATION TECHNOLOGY	ISILON FILE STORAGE EXPANSION	R	1	45,000
	MEMORY EXPANSION FOR BLADE SERVERS	R	1	25,000
	PC REPLACEMENTS	R	160	100,000
	LAPTOP REPLACEMENTS	R	10	10,000
	TABLET REPLACEMENTS	R	30	34,000
	SERVER MONITORING AND TASK AUTOMATION SOFTWARE	R	1	5,000
	OFFICE STANDARD (WORD, EXCEL, POWER POINT)	R	N/A	230,000
	CAPACITY LICENSING EXPANSION (2TB) BACKUPS	R	N/A	15,000
	DEPT. TOTAL			464,000
OFFICE OF COMMUNICATION	MAC BOOK PRO	R	2	3,500
	DEPT. TOTAL			3,500
311 CALL CENTER	COMPUTER MONITOR	N	3	750
	PHONE HEADSET	N	1	300
	CHAIR	N	1	150
	DEPT. TOTAL			1,200

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2016-2017

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
BUILDING MAINTENNANCE	UTILITY TRAILER	N	1	13,000
	FREON RECOVERY SYSTEM	R		1,500
				<u>14,500</u>
POLICE	RADIO COMMUNICATION SYSTEM	R	1	245,000
	ULTRA KIMONO BITE SUIT	R	1	1,500
	CRIME PREVENTION DISTRIBUTION SUPPLES	R	1	5,000
	GAS MASK CANISTERS	R	21	882
	CURRENCY COUNTER	R	1	1,095
	RECORDS STORAGE RACK (69")	R	1	3,045
	RECORDS STORAGE RACK (42")	R	1	702
	ERGONOMIC CHAIRS	R	7	10,500
	NETWORK SWITCHES	R	5	17,475
	NETORK FIREWALL	R	1	54,136
	FORAY TECHNOLOGY SYSTEM UPGRADE	R	1	41,646
	DEPT. TOTAL			<u>380,981</u>
FIRE	BUNKER GEAR	R	50	47,600
	BUNKER COATS	R	50	72,250
	BUNKER BOOTS	R	50	18,250
	GLOVES	R	60	3,000
	HOODS	R	38	1,900
	HELMET	R	280	14,000
	ARFF GLOVES	N	13	1,789
	ARFF BOOTS	N	15	3,278
	ARFF JACKET	N	7	5,103
	ARFF PANTS	N	7	5,593
	ARFF SHROUNDS	N	28	17,948
	FIRE HOSE	R	1	25,000
	CROSSFIT EQUIPMENT	R	1	10,000
	THERMAL IMAGING CAMERA	R	2	30,000
	ENGINE CO. EQUIPMENT	R	1	10,000
	E-DRAULICS	R	1	30,000
	CHAIR/BEDS	R	1	6,000
	DEPT. TOTAL			<u>301,711</u>
BUILDING PERMITS & INSPECTIONS	DESK TOP COMPUTER	N	1	1,000
	DEPT. TOTAL			<u>1,000</u>
ENGINEERING	MICROSTATION LICENSE	N	1	5,900
	11X17 SCANNER	R	1	3,000
	SHREDDER	R	1	500
	DEPT. TOTAL			<u>9,400</u>
DRAINAGE	DREDGING BUCKET	R	1	9,000
	DEPT. TOTAL			<u>9,000</u>
PARKS	INFIELD GROOMER	N	1	4,500
	TOOLS PACKAGES FOR CREWS	N	25	12,500
	CARGO TRAILER, 16-FOOT, ENCLOSED	N	1	5,000
	FRAMING NAIL GUNS	R	2	800
	HAMMER DRILL, 1/2-INCH	R	1	1,000
	MITER SAW, 12-INCH	R	1	1,000
	ROTARY LASER LEVEL	R	1	800

Note: N=New; R=Replacement

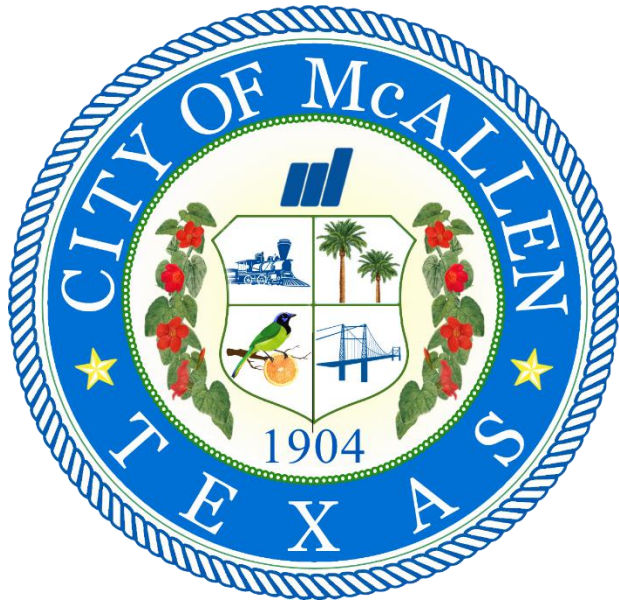
CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2016-2017

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	TABLE SAW, 12-INCH	R	1	1,500
	VALVE LOCATOR, ELECTRONIC	R	1	800
	WACKER COMPACTOR	R	1	2,000
	TRAILER, TILT, 12-FT, SGL AXLE	R	1	1,200
	EXTENSION POLE SAW	R	3	1,950
	HEDGE TRIMMER	R	2	700
	OUTFRONT 72-INCH SIDE DISCHARGE MOWER	R	2	38,000
	PORTABLE AIR COMPRESSOR, 5 GALLON	R	4	2,000
	POWER BLOWER BACKPACK	R	6	2,400
	POWER GAS GENERATORS, 3,000 WATT	R	3	9,000
	STRING TRIMMERS	R	13	3,900
	SUBMERSIBLE PUMPS, BATTERY, 1 HP	R	8	12,000
	TRAILER FOR 16-FT ROTARY MOWER	R	1	8,000
	WALK BEHIND 22-INCH SNAPPER	R	2	900
	16 FT ROTARY MOWER	R	1	95,000
	AIR COMPRESSOR, LARGE, 50 GALLON	R	1	5,000
	FIELD RAKES	R	1	15,000
	FIELD STRIPPING MACHINES	R	1	11,000
	FLOOR JACK	R	1	1,000
	GATOR UTILITY VEHICLE	R	1	12,500
	SPREADER, METERMATIC TOP DRESSER, 1YD, 72-INCH	R	1	15,000
	TOOLS PACKAGE (RAKES, SHOVELS, RACKS, ETC.)	R	1	10,000
	UTILITY TRACTOR, 25HP	R	1	25,000
	ZERO TURN MOWER, 72"	R	1	10,000
	AUGER ATTACH FOR EX. BOBCAT	R	1	3,000
	BORE MACHINE, PNEUMATIC	R	1	5,000
	JACKHAMMER, AIR	R	1	14,000
	SUCTION PUMP, 3-INCH	R	2	6,000
	TRAILER, LOW BOY	N	1	10,000
	TRAILER, TANDEM, 16-FT DBL AXLE	N	1	3,000
	TILLER, PULL BEHIND, 47-INCH	N	1	3,500
	PC UPGRADES, 3,000 EA	R	3	9,000
	PLOTTER, COLOR, 48-INCH	N	1	5,000
	SOFTWARE, GIS	R	1	7,000
	AUTOCAD LICENSE	R	1	8,000
	DEPT. TOTAL			382,950
RECREATION	8' PERFORATED STEEL RECTANGLE TABLES	N	4	3,000
	32" PERFORATED STEEL TRASH CANS	N	3	1,500
	6' PERFORATED STEEL BENCHES	N	3	1,500
				6,000
POOLS	COMMERCIAL POOL VACUUM	N	1	6,500
	DEPT. TOTAL			6,500
LAS PALMAS COMMUNITY CENTER	ROUND TABLES	N	2	1,050
	SEMINAR RABLES	N	3	900
	GYM DOOR EXIT	R	1	2,600
	DEPT. TOTAL			4,550
LARK COMMUNITY CENTER	NOBLES SPEED SCRUBBER	R	1	7,000
	OVERHEAD PROJECTOR	R	1	750
	DEPT. TOTAL			7,750

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2016-2017

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
QUINTA MAZATLAN	GARDEN CHAIRS-WHITE WEDDING	R	100	4,000
	CHAIR DOLLIES	N	2	1,440
	PATIO CHAIRS-OUTDOOR SUSTAINABILITY	R	17	4,905
	ROUND TABLES-WEDDING /RENALS	R	10	1,940
	LAPTOPS	N	1	1,000
	SMART HD TELEVISION	N	1	2,000
	LCD 1080P HD PROJECTOR 5K LUMEN	N	1	3,500
	PARKING LOT LIGHTS,WIRING,CONDUIT,ECT.	N	3	31,000
	DONOR PERFECT SOFTWARE	N	1	5,000
				<u>54,785</u>
LIBRARY - MAIN	OFFICE STANDARD 2016	R	220	9,725
	DATACENTER LICENSING	N	N/A	1,500
	BOOKS	N	N/A	175,000
	DEPT. TOTAL			<u>186,225</u>
LIBRARY - LARK	VDI UNITS	N	35	20,000
	BOOK MATERIALS	N	N/A	10,000
	DEPT. TOTAL			<u>30,000</u>
LIBRARY - PALM VIEW	VDI UNITS	N	35	20,000
	BOOK MATERIALS	N	N/A	10,000
	DEPT. TOTAL			<u>30,000</u>
	GENERAL FUND GRAND TOTAL			<u><u>\$ 1,830,981</u></u>



SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

P.E.G. Fund is a non-major fund that was established to account for the resources received on the cable fee to be used to solely for capital improvements to public, educational and government programs.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

**City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 24,915	\$ -	\$ 24,930	\$ 24,930
Hotel Taxes	4,247,635	4,345,503	4,106,678	4,345,503
Other	14,647	10,000	16,000	-
Total Sources and Transfers	4,262,282	4,355,503	4,122,678	4,345,503
TOTAL RESOURCES	\$ 4,287,197	\$ 4,355,503	\$ 4,147,608	\$ 4,370,433
APPROPRIATIONS				
Chamber of Commerce	\$ 1,217,791	\$ 1,244,429	\$ 1,177,908	\$ 1,241,572
Total Expenditures	1,217,791	1,244,429	1,177,908	1,241,572
Transfers-Out				
International Civic Center	608,895	-	-	-
Performing Arts Construction Fund	-	622,215	588,954	-
Performing Arts Fund	-	311,107	294,477	931,179
Convention Center	2,435,582	2,177,752	2,061,339	2,172,752
Total Transfers-Out	3,044,477	3,111,074	2,944,770	3,103,931
TOTAL APPROPRIATIONS	4,262,268	4,355,503	4,122,678	4,345,503
Revenues over/(under) Expenditures	15	-	-	-
ENDING FUND BALANCE	\$ 24,930	\$ -	\$ 24,930	\$ 24,930

**City of McAllen, Texas
Venue Tax Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 1,994,638	\$ 288,992	\$ 274,255	\$ -
Hotel Taxes	1,213,763	1,266,009	1,173,619	1,208,828
Penalty & Interest	4,497	1,000	1,000	1,000
Total Sources and Transfers	1,218,260	1,267,009	1,174,619	1,209,828
TOTAL RESOURCES	<u>\$ 3,212,898</u>	<u>\$ 1,556,001</u>	<u>\$ 1,448,874</u>	<u>\$ 1,209,828</u>
APPROPRIATIONS				
Transfers-Out				
Debt Service Fund	859,834	855,469	855,469	855,119
Performing Arts Construction Fund	2,078,809	700,532	593,405	-
Performing Arts Center Fund	-	-	-	354,709
Total Transfers-Out	2,938,643	1,556,001	1,448,874	1,209,828
TOTAL APPROPRIATIONS	<u>2,938,643</u>	<u>1,556,001</u>	<u>1,448,874</u>	<u>1,209,828</u>
Revenues over/(under) Expenditures	<u>(1,720,383)</u>	<u>(288,992)</u>	<u>(274,255)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 274,255</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 15,194,374	\$ 10,605,448	\$ 14,510,489	\$ 8,777,253
Sales Tax Revenue	15,734,994	16,436,667	15,165,090	15,468,392
TxDOT Bicentennial Hike Bike Trail	139,895	440,000	-	413,000
South Bentsen Road: EDA Project Reimbursement	32,211	600,000	-	600,000
Bentsen Rd: Pecan to 3 mile: Hike & Bike Trail	-	1,020,265	-	1,020,265
Morris Park-Texas Parks & Wildlife Grant	-	584,000	-	584,000
War Memorial Ceremonies Plaza Texas Parks & Wildlife Gr	-	-	-	250,000
Kennedy Ave Drainage Improvements - HMPG	-	-	-	633,041
El Rancho Santa Cruz Drainage Improvements - HMPG	-	-	-	476,272
Pecan at North 27th Drainage Improvements - HMPG	-	-	-	178,886
West Heights Drainage Improvements - HMPG	-	-	-	3,177,230
Madhouse Development Services Project	-	1,600,000	-	-
Stadium Promotions	-	1,100,000	239,180	-
Presidential Debate	-	2,400,000	-	-
TAAF Games -Fees	-	197,700	160,000	160,000
TAAF Games - Sponsorship	-	42,000	60,000	60,000
McAllen Marathon	-	260,000	126,021	160,000
Sponsorships- City Annual Parade (2014)	342,250	-	-	-
Sponsorships- City Annual Parade (2015)	-	700,000	560,670	750,000
Christmas in the Park	-	100,000	110,259	-
Miscellaneous / Recovery Prior Year Exp	193,285	-	200,000	-
G.O. Bond Series 2016 - Simon Mall Parking Garage	-	-	5,120,000	-
Interest	127,182	50,000	65,272	50,000
Total Revenues	16,569,817	25,530,632	21,806,492	23,981,086
Operating Transfer In				
Transfer In - General Depreciation	5,900,000	-	-	-
TOTAL RESOURCES	\$ 37,664,191	\$ 36,136,080	\$ 36,316,981	\$ 32,758,339
Expenditures				
Skill Job Training & Learning Centers	1,565,401	1,565,998	1,565,998	1,374,798
Health Clinic Facility	120,000	120,000	120,000	176,000
Business District Improvements	4,153,114	7,888,072	3,066,972	7,907,229
Street and Drainage Improvements	6,432,363	6,314,948	6,229,948	6,839,406
Recreation / Community Centers Improvements	4,559,368	5,699,777	2,976,281	4,347,995
Other	1,128,007	4,977,000	6,099,343	2,724,895
Total Expenditures (Detail Schedule Attached)	17,958,253	26,565,795	20,058,542	23,370,323
Transfers-Out				
Transfer to General Fund	3,707,300	3,710,675	3,710,675	3,489,150
Transfer to Sales Tax Debt Fund	30,291	80,906	80,906	-
Transfer to McAllen Express Fund	846,574	803,373	803,373	803,373
Transfer to Transit System Fund	635,426	586,858	286,233	303,948
Transfer to Performing Arts Construction Fund	-	2,600,000	2,600,000	-
Total Transfers-Out	5,219,591	7,781,812	7,481,187	4,596,471
TOTAL APPROPRIATIONS	23,177,949	34,347,607	27,539,728	27,966,794
Revenues over/(under) Expenditures	(708,027)	(8,816,975)	(5,733,236)	(3,985,708)
Other items affecting Working Capital	24,142	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 14,510,489	\$ 1,788,473	\$ 8,777,253	\$ 4,791,545

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Detail Schedule**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
EXPENDITURES				
<i>Skill Job Training & Learning Centers</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ 183,998	\$ 183,998	\$ 183,998	\$ 174,798
STC	479,403	480,000	480,000	400,000
VIDA	902,000	902,000	902,000	800,000
<i>Total Skill Job Training & Learning Centers</i>	<u>1,565,401</u>	<u>1,565,998</u>	<u>1,565,998</u>	<u>1,374,798</u>
<i>Health Clinic Facility</i>				
Health Clinic Facility- El Milagro	120,000	120,000	120,000	176,000
<i>Total Health Clinic Facility</i>	<u>120,000</u>	<u>120,000</u>	<u>120,000</u>	<u>176,000</u>
<i>Business District Improvements</i>				
Art Work	-	100,000	300,000	-
City Entry-way	19,380	374,883	374,883	115,000
Environmental and Land Use Study of Old Boeye Reservoir	-	23,750	23,325	-
Hospital District	2,000,000	500,000	-	-
La Vista Property	-	25,000	17,300	-
Matching Grant Commercial Program	-	-	-	-
Project Imagine Tomorrow	61,946	250,000	250,000	300,000
PUB Grease Trap Business Incentive Program	-	-	-	-
Retail Buxton	45,378	60,000	60,000	50,000
Retail Recruitment	122,834	102,500	102,500	225,000
Rehab Old TEC Building	767,068	-	340,854	-
Tres Lagos - Fiber	185,543	340,000	-	-
Tres Lagos - Water Re-use Line	-	-	-	1,500,000
South Bentsen Industrial Park	68,533	1,104,405	-	1,104,405
Local Business: Low Interest Loan Fund	167,352	290,000	290,000	275,500
Industrial Incentive:380 Agreements Contractual Obligations	715,081	4,717,534	1,308,110	4,337,324
<i>Total Business District Improvements</i>	<u>4,153,114</u>	<u>7,888,072</u>	<u>3,066,972</u>	<u>7,907,229</u>
<i>Street and Drainage Improvements</i>				
Daffodil - Taylor Rd to Ware Rd.	20,993	267,507	267,507	-
El Rancho Santa Cruz Subdivision Drainage	-	-	-	885,500
Erie Street right of way purchases: Ware Road to Bentsen Rd	400	909,600	909,600	-
FM 1925 (Montecristo) Phase I Improv. West of Ware Rd to 10th St	-	340,675	340,675	-
Houston Median Adjustment	-	540,000	540,000	-
Kennedy Avenue Drainage Improvements	-	-	-	844,055
Las Palmas Industrial Park	-	-	-	635,029
Mile 5 Phase I Impv. From Taylor Rd to Ware Rd	-	335,935	335,935	-
Median Landscaping - 10th St. (Trenton to SH 107)	507,000	-	-	-
Northgate Drainage	-	78,000	78,000	-
Pecan Boulevard At 27th Street Drainage Improvements	-	-	-	238,515
Pedestrian Bridge	-	85,000	-	-
Provident Infrastructure Project	-	1,210,000	1,210,000	-
Taylor Road (Expressway to 2 Mile)	-	838,591	838,591	-
UT RGV HQ/Medical Village: Infrastructure	4,237,918	1,162,082	1,162,082	-
Ware Road: 3 Mile Line to 5 Mile Line	1,000,000	-	-	-
Ware Road: 5 Mile to FM1925 (Montecristo)	654,830	-	-	-
Westway Heights Drainage Improvements	-	-	-	4,236,307
Wichita Street Rehab: Bicentennial to 10th Street	11,222	547,558	547,558	-
<i>Total Street and Drainage Improvements</i>	<u>6,432,363</u>	<u>6,314,948</u>	<u>6,229,948</u>	<u>6,839,406</u>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Detail Schedule**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<i>Recreation / Community Centers Improvements</i>				
Bicentennial Trail Extension	147,676	413,000	800	412,200
Bentsen Rd - Pecan to 3 Mile - Hike and Bike Trail	-	975,331	325,331	1,074,669
Cascade Pool Renovations	39,059	50,000	-	50,000
City Annual Parade (2014)	518,153	-	-	-
City Annual Parade (2015)	3,000	750,000	750,000	750,000
FIFA Viewing Site Expenses	-	100,000	156,771	25,000
Games of Texas 2015	-	239,700	239,700	239,700
Golf Course Paths	7,883	-	-	-
Golf Course Building Remodeling	243,422	22,178	22,178	-
Golf Course Building Remodeling - Phase II	-	200,000	-	200,000
Golf Course Bunkers Reconstruction	-	-	-	45,000
Irrigation System Upgrade	5,484	305,863	-	305,863
McAllen Marathon	-	260,000	156,727	160,000
McAllen Nature Center	-	-	-	139,000
McHigh Tennis Courts	-	-	-	85,000
Memorial Stadium Rehab	3,000,000	-	-	-
Morris Park Phase II	93,411	31,589	30,000	-
Motorcross Park	-	730,000	15,000	715,000
Palmview Recreation Center	41,134	-	-	-
Parks Sports Venues	460,147	135,116	135,116	-
Regional Linear Park Trails - Yuma	-	200,000	280,000	-
Regional Linear Park Trails - Trails	-	187,000	40,437	146,563
Stadium Promotion-Concerts	-	1,100,000	824,221	-
<i>Total Recreation / Community Centers Improvements</i>	<u>4,559,368</u>	<u>5,699,777</u>	<u>2,976,281</u>	<u>4,347,995</u>
<i>Other</i>				
Affordable Homes	576,745	576,000	576,000	547,200
CDBG Agency Administrative Cost	-	-	-	6,000
Management Fee	401,000	401,000	401,000	401,000
Madhouse Development Service Project	-	1,600,000	-	-
McAllen Economic Development Corporation	-	-	-	1,383,195
Miscellaneous	204	-	2,343	-
Presidential Debate	-	2,400,000	-	-
Simon Mall Parking Garage	-	-	5,120,000	-
Vannie Cook Foundation	150,058	-	-	-
War Memorial	-	-	-	387,500
<i>Total Other</i>	<u>1,128,007</u>	<u>4,977,000</u>	<u>6,099,343</u>	<u>2,724,895</u>
Total Expenditures	<u><u>17,958,253</u></u>	<u><u>26,565,795</u></u>	<u><u>20,058,542</u></u>	<u><u>23,370,323</u></u>

City of McAllen, Texas
EB - 5
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 4,094	\$ 66	\$ 181,119	\$ 228,119
Revenues				
Contributions/Development Corp Fund	190,000	-	-	-
Other Revenue	-	-	80,121	-
Interest Revenue	-	-	2,249	-
	<u>190,000</u>	<u>-</u>	<u>82,370</u>	<u>-</u>
Total Revenues	<u>190,000</u>	<u>-</u>	<u>82,370</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 194,094</u>	<u>\$ 66</u>	<u>\$ 263,489</u>	<u>\$ 228,119</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 12,975	\$ -	\$ 35,370	\$ 10,000
	<u>12,975</u>	<u>-</u>	<u>35,370</u>	<u>10,000</u>
Total Operations	<u>12,975</u>	<u>-</u>	<u>35,370</u>	<u>10,000</u>
TOTAL APPROPRIATIONS	<u>12,975</u>	<u>-</u>	<u>35,370</u>	<u>10,000</u>
Revenues over/(under) Expenditures	<u>181,119</u>	<u>-</u>	<u>228,119</u>	<u>(10,000)</u>
ENDING FUND BALANCE	<u><u>\$ 181,119</u></u>	<u><u>\$ 66</u></u>	<u><u>\$ 228,119</u></u>	<u><u>\$ 218,119</u></u>

**City of McAllen, Texas
Parklands Zone #1 Fund
Detail Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 1,145,129	\$ 1,372,201	\$ 1,485,166	\$ 1,568,012
Park Land Zone #1	30,475	-	78,400	-
Interest Income	3,769	-	4,445	-
Total Sources and Transfers	34,244	-	82,845	-
TOTAL RESOURCES	<u>\$ 1,179,373</u>	<u>\$ 1,372,201</u>	<u>\$ 1,568,012</u>	<u>\$ 1,568,012</u>
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Nature Center Renovation	\$ -	\$ 320,000	\$ -	\$ -
Total Capital Improvements	-	320,000	-	-
TOTAL APPROPRIATIONS	<u>-</u>	<u>320,000</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	34,244	-	82,845	-
ENDING FUND BALANCE	<u>1,179,373</u>	<u>1,052,201</u>	<u>1,568,012</u>	<u>1,568,012</u>
Reservations of Fund Balance for:				
Advance to Parklands #2	198,874	-	-	-
Advance to Parklands #3	106,919	-	-	-
Total Reservation for Advances	305,793	-	-	-
	<u>\$ 1,485,166</u>	<u>\$ 1,052,201</u>	<u>\$ 1,568,012</u>	<u>\$ 1,568,012</u>

**City of McAllen, Texas
Parklands Zone #2 Fund
Detail Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ (381,532)	\$ 22,495	\$ (196,885)	\$ 45,095
Park Land Zone #2	184,634	-	241,900	-
Interest Income	13	-	80	-
Total Revenue	184,647	-	241,980	-
Total Sources and Transfers	-	-	-	-
TOTAL RESOURCES	<u>\$ (196,885)</u>	<u>\$ 22,495</u>	<u>\$ 45,095</u>	<u>\$ 45,095</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #2				
Refund	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	184,647	-	241,980	-
ENDING FUND BALANCE	<u>\$ (196,885)</u>	<u>\$ 22,495</u>	<u>\$ 45,095</u>	<u>\$ 45,095</u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE - ADJUSTED	<u><u>\$ (196,885)</u></u>	<u><u>\$ 22,495</u></u>	<u><u>\$ 45,095</u></u>	<u><u>\$ 45,095</u></u>

**City of McAllen, Texas
Parklands Zone #3 Fund
Detail Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ (106,207)	\$ 711	\$ (78,820)	\$ 3,481
Park Land Zone #3	27,387	-	132,300	51,100
Interest Income	-	-	1	-
Total Revenue	27,387	-	132,301	51,100
TOTAL RESOURCES	<u>\$ (78,820)</u>	<u>\$ 711</u>	<u>\$ 53,481</u>	<u>\$ 54,581</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #3				
Neighborhood Park	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
Total Capital Improvements	-	50,000	50,000	50,000
TOTAL APPROPRIATIONS	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
Revenues over/(under) Expenditures	27,387	(50,000)	82,301	1,100
ENDING FUND BALANCE	<u><u>\$ (78,820)</u></u>	<u><u>\$ (49,289)</u></u>	<u><u>\$ 3,481</u></u>	<u><u>\$ 4,581</u></u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	-	-	-	-
ENDING FUND BALANCE - ADJUSTED	<u><u>\$ (78,820)</u></u>	<u><u>\$ (49,289)</u></u>	<u><u>\$ 3,481</u></u>	<u><u>\$ 4,581</u></u>

City of McAllen, Texas
P.E.G. Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ -	\$ 561,122	\$ 565,379	\$ 632,125
Revenues				
Franchise Fees	140,163	-	137,190	-
Other Revenue Sources	181	-	920	-
	<hr/>	<hr/>	<hr/>	<hr/>
Operating Transfer In - General Fund	495,813	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Revenues	636,157	-	138,110	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL RESOURCES	<u>\$ 636,157</u>	<u>\$ 561,122</u>	<u>\$ 703,489</u>	<u>\$ 632,125</u>
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ 70,778	\$ 257,855	\$ 71,364	\$ 300,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL APPROPRIATIONS	<u>70,778</u>	<u>257,855</u>	<u>71,364</u>	<u>300,000</u>
	<hr/>	<hr/>	<hr/>	<hr/>
Revenues over/(under) Expenditures	565,379	(257,855)	66,746	(300,000)
	<hr/>	<hr/>	<hr/>	<hr/>
ENDING FUND BALANCE	<u><u>\$ 565,379</u></u>	<u><u>\$ 303,267</u></u>	<u><u>\$ 632,125</u></u>	<u><u>\$ 332,125</u></u>

**City of McAllen, Texas
Community Development Block Grant
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	<u>2,223,150</u>	<u>1,878,175</u>	<u>1,553,931</u>	<u>1,838,636</u>
Total Sources and Transfers	<u>2,223,150</u>	<u>1,878,175</u>	<u>1,553,931</u>	<u>1,838,636</u>
TOTAL RESOURCES	<u>\$ 2,223,150</u>	<u>\$ 1,878,175</u>	<u>\$ 1,553,931</u>	<u>\$ 1,838,636</u>
APPROPRIATIONS				
General government	\$ 333,167	\$ 324,175	\$ 245,798	\$ 320,843
Public safety	-	-	-	-
Highways and streets	95,259	500,000	214,154	173,354
Health and welfare	1,122,351	1,047,750	957,169	762,878
Culture and recreation	<u>672,373</u>	<u>6,250</u>	<u>136,811</u>	<u>581,561</u>
TOTAL APPROPRIATIONS	<u>2,223,150</u>	<u>1,878,175</u>	<u>1,553,931</u>	<u>1,838,636</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2017 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
Administration	Funds will be used for program administration	\$ 281,014
Community Development Administration - HOME PROGRAM	Funds will be used for HOME program administration	39,829
	<i>Total General Government</i>	<i>320,843</i>
<u>Highways and Streets:</u>		
Engineering Dept. N.24th St and La Vista Drainage Improvement	Funds will be used to install new storm sewer lines along Daffodil from 24th to 34th streets.	173,354
	<i>Total Highways and Streets</i>	<i>173,354</i>
<u>Health and Welfare:</u>		
Affordable Homes of South Texas, Inc Home Program	Funds will be used for construction of homes throughout the city	358,463
Affordable Homes of South Texas, Inc. Helping Hands Grants	Funds will be used for principle reduction to reduce housing costs	120,000
Affordable Homes of South Texas, Inc. New Beginnings	Funds will rehabilitate homes with emphasis on the elderly and special needs persons	75,000
Amigos Del Valle, Inc.	Funds will be used for the delivery of noon meals to homebound elderly	12,000
C.A.M.P University	Funds will pay for salaries to provide services to post high school persons with special needs	2,940
Catholic Charities of the RGV	Funds will be used for utility/rental assistance and case management for military families	10,000
CASA of Hidalgo County	Funds will be used for staff salaries and mileage for advocacy of child victims of abuse	3,920
Children's Advocacy of Hidalgo County Estrellas House	Funds will reimburse salaries of those who provide services to victims of child abuse	15,000
Community HOPE Projects, Inc.	Funds will be used for medical services, medication and diabetic testing strips	16,000
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services -Easter Seals Rio grande Valley	8,000
Easter Seals of the Rio Grande Valley	Funds will be used for Child Development Center Accessibility	18,435
First United Methodist Church "In His Steps" Shoe Bank of McAllen	Funds will be used for the purchase of shoes for school-aged children	8,000
Lower Rio Grande Valley Development Council - Area Agency on Aging	Funds will be used for medication, dentures, and hearing aids for the elderly	4,900
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	35,000
Senior Communities Outreach Services, Inc.	Funds will be used for stipends to elderly who provide companionship	8,330
Senior Communities Outreach Services, Inc.	Funds will be used for stipends to foster grandparent who provide companionship	3,090

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2017 GRANT**

AGENCY	PURPOSE	GRANT
Silver Ribbon Community Partners	Funds will pay for homeless prevention, medication, physician/ dental visits, glasses, Durable Medical Equipment	4,000
The Salvation Army	Funds will be used for rent/utilities, food, transportation, medication and work clothes	10,000
United Way of South Texas, Inc.	Funds will be used for the purchase and distribution of bus vouchers	5,000
Vannie E. Cook, Jr. Cancer Foundation, Inc.	Funds will be used for services to children with cancer or other blood diseases	10,000
Women Together Foundation, Inc. Nueva Vida Transitional Housing Services	Funds will be used for replacement of home furniture for residents of the transitional housing complex	9,800
Women Together Foundation, Inc. Shelter Facility	Funds will be used for the Shelter Facility	10,000
Access Esperanza Clinics, Inc.	Funds will be used for wellness projects.	15,000
	<i>Total Health and Welfare</i>	<i>762,878</i>
<u>Culture and Recreation:</u>		
Boys and Girls Club of McAllen BGCM Construction Project Phase VI	Funds will be used for Construction Project Phase VI	25,000
Boys and Girls Club of McAllen Scholarship Program	Funds will be used for membership, sports league, and summer camp scholarships	6,020
Boys and Girls Club of McAllen Autism Camp at Boys and Girls Club	Funds will be used for Autism Camp.	3,000
Parks and Recreation Department Airport Park Rehabilitation	Funds will be used for Airport Park Rehabilitation	121,785
Parks and Recreation Department Escandon Skateboard & Park Improvement	Funds will be used to improve Escandon Skateboard & Park.	110,756
Parks and Recreation Department. Palm View Community Center Roof	Funds will be used for the improvement of the Palm View Community Center	315,000
	<i>Total Culture and Recreation</i>	<i>581,561</i>
	<i>Total CDBG Grant</i>	<i>\$ 1,838,636</i>

City of McAllen, Texas
Police Department Seized Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 4,458,548	\$ 5,293,230	\$ 6,255,266	\$ 5,775,707
Revenues				
Program Income - Federal	3,250,195	-	227,859	-
Program Income - State	462,574	-	81,904	-
Interest	48,730	-	30,244	-
Total Revenues	<u>3,761,499</u>	<u>-</u>	<u>340,006</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 8,220,047</u>	<u>\$ 5,293,230</u>	<u>\$ 6,595,272</u>	<u>\$ 5,775,707</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 64,792	\$ -	\$ 800	\$ -
Capital Outlay	1,238,878	-	-	-
Equipment	661,112	-	730,289	-
Vehicles	-	-	88,476	-
Public Safety Building	-	-	-	-
Total Operating & Capital Expense	<u>1,964,782</u>	<u>-</u>	<u>819,565</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>1,964,782</u>	<u>-</u>	<u>819,565</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>1,796,717</u>	<u>-</u>	<u>(479,559)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 6,255,266</u></u>	<u><u>\$ 5,293,230</u></u>	<u><u>\$ 5,775,707</u></u>	<u><u>\$ 5,775,707</u></u>

City of McAllen, Texas
Downtown Services Parking Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 387,625	\$ 471,858	\$ 513,561	\$ 319,355
Revenues:				
Parking Meter Fees	770,308	830,000	739,372	830,000
Parking Fines	196,725	230,000	186,155	230,000
Transportation	16,387	12,000	31,248	12,000
Special Permit	23,800	-	20,000	-
Parking Garage Fee	289,749	275,000	275,000	275,000
Parking Garage Lease	20,383	20,000	20,383	20,000
Misc./Decal Parking Reg. Fees	8,349	7,200	7,536	7,200
B-cycle Membership	-	-	36,000	36,000
Interest Earned	332	-	1,015	-
Total Revenues	<u>1,326,033</u>	<u>1,374,200</u>	<u>1,316,709</u>	<u>1,410,200</u>
TOTAL RESOURCES	<u>\$ 1,713,658</u>	<u>\$ 1,846,058</u>	<u>\$ 1,830,270</u>	<u>\$ 1,729,555</u>
<u>APPROPRIATIONS</u>				
Operating Expenses:				
Downtown Services	\$ 931,350	\$ 1,118,699	\$ 964,416	\$ 1,161,536
Liability Insurance	4,000	4,526	4,526	4,526
Capital Outlay	27,246	225,798	145,147	120,000
	<u>962,596</u>	<u>1,349,023</u>	<u>1,114,089</u>	<u>1,286,062</u>
Transfers-Out				
General Fund	207,000	237,000	237,000	237,000
Information Technology Fund	-	140,000	140,000	-
Health Insurance Fund	-	19,826	19,826	5,941
TOTAL APPROPRIATIONS	<u>1,169,596</u>	<u>1,745,849</u>	<u>1,510,915</u>	<u>1,529,003</u>
Other Items Affecting Working Capital	<u>(30,501)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>156,437</u>	<u>(371,649)</u>	<u>(194,206)</u>	<u>(118,803)</u>
ENDING FUND BALANCE	<u>\$ 513,561</u>	<u>\$ 100,209</u>	<u>\$ 319,355</u>	<u>\$ 200,552</u>

City of McAllen, Texas
Downtown Services Parking Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Downtown Services	\$ 962,596	\$ 1,349,023	\$ 1,114,089	\$ 1,286,062
TOTAL	\$ 962,596	\$ 1,349,023	\$ 1,114,089	\$ 1,286,062
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 504,589	\$ 584,539	\$ 470,816	\$ 585,746
Employee Benefits	138,586	175,022	175,022	176,653
Supplies	50,502	79,368	79,368	79,368
Other Services and Charges	213,246	237,317	196,757	277,317
Maint. and Repair Services	24,427	42,453	42,453	42,453
Liability Insurance	4,000	4,526	4,526	4,526
TOTAL OPERATING EXPENSES	935,350	1,123,225	968,942	1,166,062
Capital Outlay	27,246	225,798	145,147	120,000
TOTAL EXPENDITURES	\$ 962,596	\$ 1,349,023	\$ 1,114,089	\$ 1,286,062
 <u>PERSONNEL</u>				
Downtown Services	16	24	24	24



Downtown Services Parking Fund Downtown

www.mcallen.net/departments/downtown

Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 504,589	\$ 584,539	\$ 470,816	\$ 585,746
Employee Benefits	138,586	175,022	175,022	176,653
Supplies	50,502	79,368	79,368	79,368
Other Services and Charges	213,246	237,317	196,757	277,317
Maintenance	24,427	42,453	42,453	42,453
Operations Subtotal	931,350	1,118,699	964,416	1,161,537
Capital Outlay	27,246	225,798	145,147	120,000
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay total	958,596	1,344,497	1,109,563	1,281,537
Non-Departmental				
Insurance	4,000	4,526	4,526	4,526
Total Expenditures	\$ 962,596	\$ 1,349,023	\$ 1,114,089	\$ 1,286,063
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	7	15	15	15
Part-Time	8	8	8	8
Total Positions Authorized	16	24	24	24
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 1,325,701	\$ 1,374,200	\$ 1,315,694	\$ 1,410,200

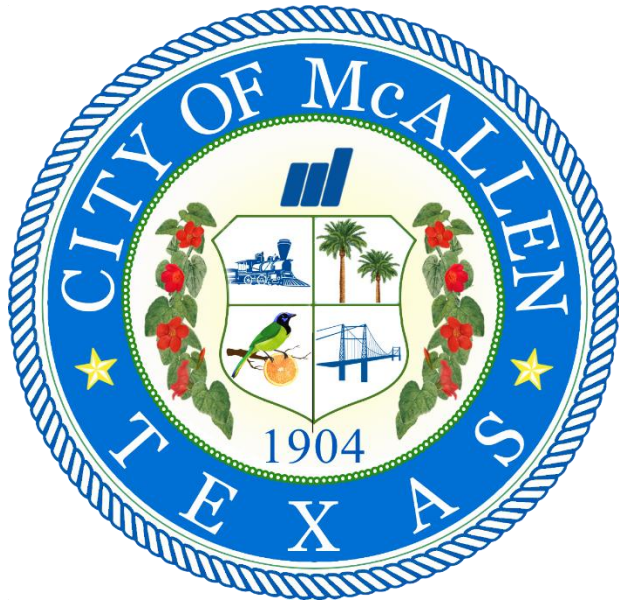
Contact Us:

Mario Delgado
Transit Director
1501 W. Hwy. 83,
Suite 100
McAllen, Tx 78501
956-681-3500

MAJOR FY 16-17 GOALS

- 1.) Implement Electronic Meters on Main Street for added convenience to visitors and increase revenue.
- 2.) Attract tenants to the Parking Garage Food Court to maximize use of space and revenue generation.
- 3.) Improve the maintenance of the facility and surrounding area to help beautify Downtown.

Performance Measures					Description: The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. The department employs 16 full time employees. Departmental offices are inside the parking garage 221 S. 15th Street.
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17	
Inputs:					
Department Staff	24	24	24	24	
Total Citations Issued	50,620	68,339	53,450	55,000	
Department Expenditures	\$ 962,596	\$ 1,349,023	\$ 1,114,089	\$ 1,286,062	
Number of Past Due Notices Collected	-	29	1,000	2,500	
Number of Office Operating Hours	3,672	3,672	3,672	3,672	
Number of Meter Attendant Operating Hours	2,448	2,448	2,448	2,448	
Outputs:					
Department Revenue	\$ 1,368,298	\$ 1,420,841	\$ 1,287,678	\$ 1,313,432	
Parking Meters Revenue	\$ 825,740	\$ 883,894	\$ 739,372	\$ 754,159	
Parking Citation Revenue	\$ 185,834	\$ 230,000	\$ 186,155	\$ 189,879	
Transit (Taxi) Revenue	\$ 16,362	\$ 12,000	\$ 31,248	\$ 31,873	
Parking Garage Fee	\$ 289,780	\$ 275,000	\$ 282,555	\$ 288,206	
Parking Garage Leases	\$ 20,383	\$ 12,747	\$ 20,383	\$ 20,790	
Misc. Decal Parking Fees	\$ 6,600	\$ 7,200	\$ 6,600	\$ 6,732	
Effectiveness Measures:					
% Change in operating cost per hour	33%	44%	-12%	-5%	
% Change in revenue collected per hour	-1%	4%	-9%	2%	
Efficiency Measures:					
Revenue collected per meter attendant per hr	\$ 19	\$ 23	\$ 19	\$ 19	
Citation issued per meter attendant per hr	5	7	5	6	
Operating cost per hour	\$ 383	\$ 551	\$ 483	\$ 460	
Revenue collected per hour	\$ 373	\$ 387	\$ 351	\$ 358	



DEBT SERVICE FUND

The DEBT SERVICE FUND is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

**CITY OF McALLEN, TEXAS
COMBINED DEBT SERVICE
SUMMARY**

Series	Bond Description	Maturity Year	Principal & Interest Due	Outstanding Balance 10/1/2016
2014	General Obligations - Series 2014	2034	Feb. - Aug.	\$ 40,300,000
2015	General Obligations - Refunding Bond Series 2015	2020	Feb. - Aug.	13,130,000
2015	General Obligations - Series 2016	2046	Feb. - Aug.	24,500,000
TOTAL GENERAL OBLIGATION BONDS				77,930,000
2014	Certificate of Obligation - Performing Arts (Hotel Tax Venue)	2034	Feb. - Aug.	11,215,000
TOTAL HOTEL TAX VENUE BONDS				11,215,000
2016	Water & Sewer Revenue Bond	2031	Feb. - Aug.	23,110,000
2015	Water & Sewer Revenue Bond	2030	Feb. - Aug.	15,530,000
2009	Sewer Revenue Bond - ARRA	2040	Feb. - Aug.	32,485,000
2012	Sewer Revenue Bond	2022	Feb. - Aug.	755,000
2013	Sewer Revenue Bond	2043	Feb. - Aug.	6,155,000
2013A	Sewer Revenue Bond	2023	Feb. - Aug.	160,000
2013B	Sewer Revenue Bond	2023	Feb. - Aug.	2,145,000
2015A	Sewer Revenue Bond	2045	Feb. - Aug.	39,290,000
	Planned Debt			-
TOTAL WATER & SEWER REVENUE BONDS				119,630,000
2011	Airport PFC Certificate of Obligations	2031	Feb. - Aug.	7,970,000
TOTAL AIRPORT REVENUE BONDS				7,970,000
2015	International Toll Bridge Revenue Bond	2020	Monthly	-
TOTAL TOLL BRIDGE REVENUE BONDS				-
2007A	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	21,430,000
2007B	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	10,875,000
TOTAL ANZALDUAS INT'L CROSSING BONDS				32,305,000
TOTAL DEBT SERVICE				\$ 249,050,000

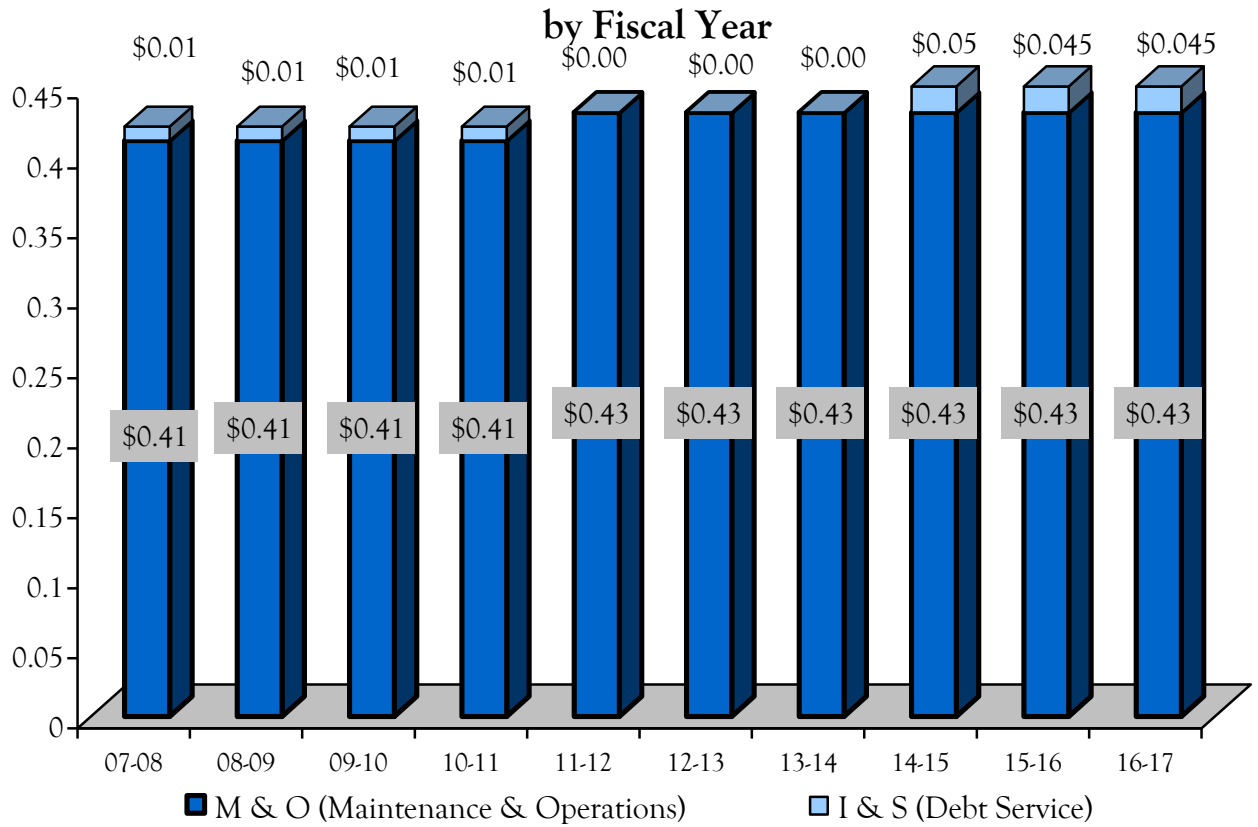
Combined Debt Service Summary Cont.

FY 2016-2017				Outstanding
Principal	Interest	Fees	Total	Balance 9/30/2017
\$ 1,525,000	\$ 1,617,900	-	\$ 3,142,900	\$ 38,775,000
2,860,000	429,150	-	3,289,150	10,270,000
-	1,050,795	-	1,050,795	24,500,000
4,385,000	3,097,845		7,482,845	73,545,000
445,000	410,119	-	855,119	10,770,000
445,000	410,119	-	855,119	10,770,000
1,480,000	1,024,391	-	2,504,391	21,630,000
1,215,000	685,150	-	1,900,150	14,315,000
1,355,000	-	-	1,355,000	31,130,000
120,000	2,983	-	122,983	635,000
160,000	85,483	-	245,483	5,995,000
21,000	3,680	-	24,680	139,000
305,000	9,821	-	314,821	1,840,000
710,000	452,714		1,162,714	38,580,000
-	127,812	-	127,812	-
5,366,000	2,392,034	-	7,758,034	114,264,000
405,000	319,874	-	724,874	7,565,000
405,000	319,874	-	724,874	7,565,000
168,710	35,086	-	203,796	-
168,710	35,086	-	203,796	-
905,000	1,037,921	-	1,942,921	20,525,000
455,000	484,910	-	939,910	10,420,000
1,360,000	1,522,831	-	2,882,831	30,945,000
\$ 12,129,710	\$ 7,777,789	\$ -	\$ 19,907,499	\$ 237,089,000

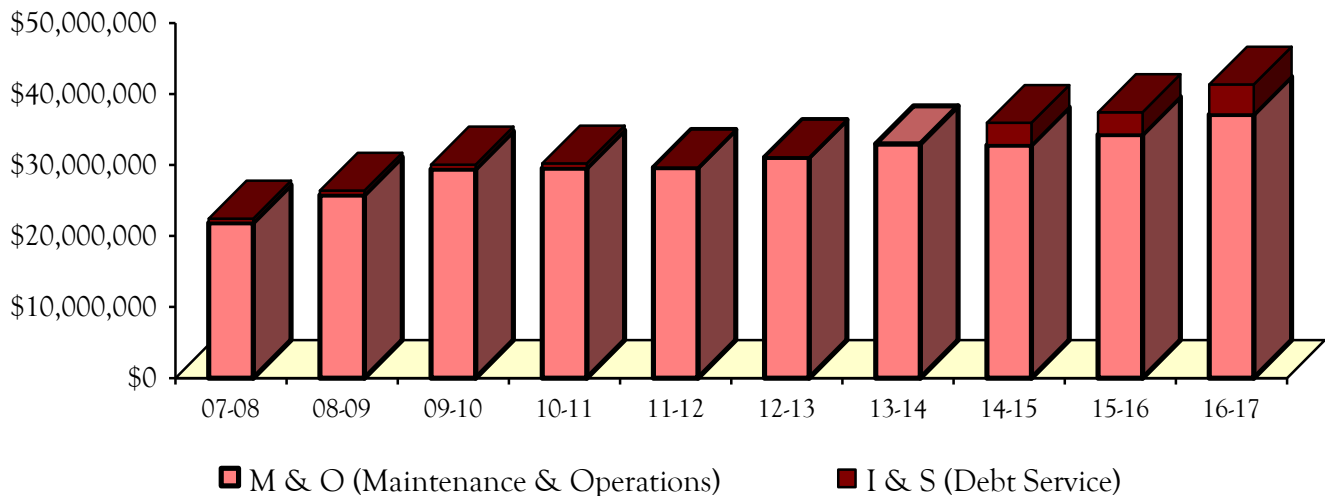
**City of McAllen, Texas
General Obligation Bond
Debt Service Fund
Summary**

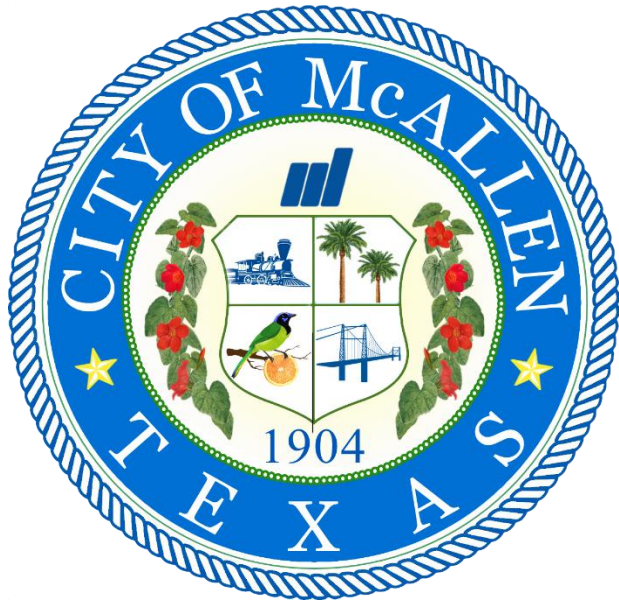
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 292,191	\$ 570,105	\$ 632,705	\$ 632,705
Sources:				
Ad Valorem Tax	3,283,041	3,142,975	3,142,975	4,193,695
Interest Earned	817	-	-	-
Total Revenues	3,283,858	3,142,975	3,142,975	4,193,695
Operating Transfers In				
General Fund	3,507,300	3,510,675	3,510,675	3,289,150
Total Sources and Transfers	6,791,158	6,653,650	6,653,650	7,482,845
TOTAL RESOURCES	\$ 7,083,349	\$ 7,223,755	\$ 7,286,355	\$ 8,115,550
APPROPRIATIONS				
Operating Expenses:				
Principal:				
Series 2010 - Boeye Reservoir	\$ 955,000	\$ -	\$ -	\$ -
Series 2010 - Library	1,910,000	-	-	-
General Obligation Bonds 2014	600,000	1,480,000	1,480,000	1,525,000
General Obligation Refunding Bonds 2015	-	3,000,000	3,000,000	2,860,000
Certificate of Obligation Series 2016	-	-	-	-
Interest				
Series 2010 - Boeye Reservoir	118,963	-	-	-
Series 2010 - Library	238,000	-	-	-
General Obligation Bonds 2014	2,380,176	1,662,975	1,662,975	1,617,900
General Obligation Refunding Bonds 2015	246,893	510,675	510,675	429,150
Certificate of Obligation Series 2016	-	-	-	1,050,795
Fees/Performing Arts	1,612	-	-	-
Total Expenses	6,450,644	6,653,650	6,653,650	7,482,845
TOTAL APPROPRIATIONS	6,450,644	6,653,650	6,653,650	7,482,845
ENDING FUND BALANCE-UNRESERVED	\$ 632,705	\$ 570,105	\$ 632,705	\$ 632,705

PROPERTY TAX RATES Distribution - M & O/I & S



BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year





**City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
SINKING FUND				
BEGINNING FUND BALANCE	\$ 4,608	\$ 4,608	\$ 4,499	\$ 4,499
Sources:				
Transfer In-Operations	30,291	28,281	80,906	-
Total Sources and Transfers	30,291	28,281	80,906	-
TOTAL RESOURCES	<u>\$ 34,899</u>	<u>\$ 32,889</u>	<u>\$ 85,405</u>	<u>\$ 4,499</u>
APPROPRIATIONS				
Bond Principal	\$ 25,000	\$ 25,000	\$ 75,000	\$ -
Interest and Fees	5,400	3,281	5,906	-
TOTAL APPROPRIATIONS	<u>30,400</u>	<u>28,281</u>	<u>80,906</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 4,499</u></u>	<u><u>\$ 4,608</u></u>	<u><u>\$ 4,499</u></u>	<u><u>\$ 4,499</u></u>

**City of McAllen, Texas
Hotel Tax Venue
Debt Service Fund
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
SINKING FUND				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Sources:				
Transfer In-Hotel Tax Venue Fund	<u>859,834</u>	<u>855,469</u>	<u>855,469</u>	<u>855,119</u>
Total Sources and Transfers	<u>859,834</u>	<u>855,469</u>	<u>855,469</u>	<u>855,119</u>
TOTAL RESOURCES	<u>\$ 859,834</u>	<u>\$ 855,469</u>	<u>\$ 855,469</u>	<u>\$ 855,119</u>
APPROPRIATIONS				
Bond Principal	\$ 205,000	\$ 430,000	\$ 430,000	\$ 445,000
Interest and Fees	<u>654,834</u>	<u>425,469</u>	<u>425,469</u>	<u>410,119</u>
TOTAL APPROPRIATIONS	<u>859,834</u>	<u>855,469</u>	<u>855,469</u>	<u>855,119</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING, AIRPORT PFC AND SALES TAX BONDS

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

BRIDGE REVENUE BOND

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

SALES TAX REVENUE BOND

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

AIRPORT PFC CERTIFICATE OF OBLIGATION FUND

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

**City of McAllen, Texas
Water Debt Service Fund
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
SINKING FUND				
BEGINNING FUND BALANCE	\$ 525,700	\$ 525,699	\$ 525,700	\$ 525,700
Sources:				
Transfer In-Operations	<u>2,621,437</u>	<u>2,590,901</u>	<u>2,601,696</u>	<u>2,140,972</u>
Total Sources and Transfers	<u>2,621,437</u>	<u>2,590,901</u>	<u>2,601,696</u>	<u>2,140,972</u>
TOTAL RESOURCES	<u>\$ 3,147,137</u>	<u>\$ 3,116,600</u>	<u>\$ 3,127,396</u>	<u>\$ 2,666,672</u>
APPROPRIATIONS				
Bond Principal	\$ 1,604,063	\$ 1,642,500	\$ 1,642,500	\$ 1,316,800
Interest and Fees	<u>1,017,374</u>	<u>948,401</u>	<u>959,196</u>	<u>824,172</u>
TOTAL APPROPRIATIONS	<u>2,621,437</u>	<u>2,590,901</u>	<u>2,601,696</u>	<u>2,140,972</u>
ENDING FUND BALANCE	<u><u>\$ 525,700</u></u>	<u><u>\$ 525,699</u></u>	<u><u>\$ 525,700</u></u>	<u><u>\$ 525,700</u></u>

**City of McAllen, Texas
Sewer Debt Service Fund
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
SINKING FUND				
BEGINNING FUND BALANCE	\$ 1,822,545	\$ 1,822,545	\$ 1,822,545	\$ 1,822,545
Sources:				
Transfer In-Operations	<u>5,310,544</u>	<u>6,091,256</u>	<u>6,183,031</u>	<u>5,617,062</u>
Total Sources and Transfers	<u>5,310,544</u>	<u>6,091,256</u>	<u>6,183,031</u>	<u>5,617,062</u>
TOTAL RESOURCES	<u>\$ 7,133,089</u>	<u>\$ 7,913,801</u>	<u>\$ 8,005,576</u>	<u>\$ 7,439,607</u>
APPROPRIATIONS				
Bond Principal	\$ 3,031,390	\$ 4,493,500	\$ 4,493,500	\$ 4,049,200
Interest and Fees	<u>2,279,154</u>	<u>1,597,756</u>	<u>1,689,531</u>	<u>1,567,862</u>
TOTAL APPROPRIATIONS	<u>5,310,544</u>	<u>6,091,256</u>	<u>6,183,031</u>	<u>5,617,062</u>
ENDING FUND BALANCE	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>

**City of McAllen, Texas
Airport PFC
Certificate of Obligation
Series 2011 (AMT)
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
SINKING FUND				
BEGINNING FUND BALANCE	\$ 286,019	\$ 286,082	\$ 292,001	\$ 291,823
Sources:				
Transfer In				
Passenger Facility Charge Fund	732,378	726,696	726,696	726,696
Interest Income	149	-	-	-
	<u>732,527</u>	<u>726,696</u>	<u>726,696</u>	<u>726,696</u>
Total Sources and Transfers	<u>732,527</u>	<u>726,696</u>	<u>726,696</u>	<u>726,696</u>
TOTAL RESOURCES	<u>\$ 1,018,546</u>	<u>\$ 1,012,778</u>	<u>\$ 1,018,697</u>	<u>\$ 1,018,519</u>
APPROPRIATIONS				
Bond Principal	\$ 385,000	\$ 395,000	\$ 395,000	\$ 405,000
Interest and Fees	341,545	331,874	331,874	319,874
	<u>726,545</u>	<u>726,874</u>	<u>726,874</u>	<u>724,874</u>
TOTAL APPROPRIATIONS	<u>726,545</u>	<u>726,874</u>	<u>726,874</u>	<u>724,874</u>
ENDING FUND BALANCE	<u><u>\$ 292,001</u></u>	<u><u>\$ 285,904</u></u>	<u><u>\$ 291,823</u></u>	<u><u>\$ 293,645</u></u>

City of McAllen, Texas
McAllen International Toll Bridge
Debt Service Fund
Summary

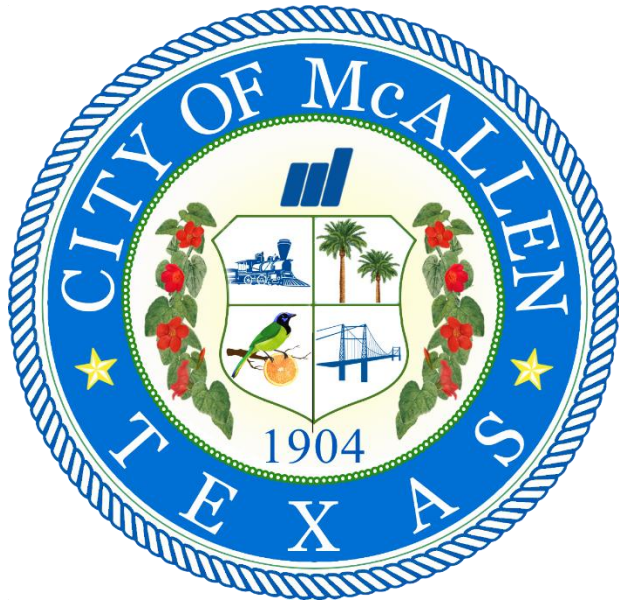
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 15-16
SINKING FUND				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Sources:				
Transfer In-McAllen Intl Toll Bridge	<u>307,172</u>	<u>203,796</u>	<u>203,796</u>	<u>203,796</u>
Total Sources and Transfers	<u>307,172</u>	<u>203,796</u>	<u>203,796</u>	<u>203,796</u>
TOTAL RESOURCES	<u>\$ 307,172</u>	<u>\$ 203,796</u>	<u>\$ 203,796</u>	<u>\$ 203,796</u>
APPROPRIATIONS				
Bond Principal	\$ 268,902	\$ 168,710	\$ 168,710	\$ 176,461
Interest and Fees	<u>38,270</u>	<u>35,086</u>	<u>35,086</u>	<u>27,335</u>
TOTAL APPROPRIATIONS	<u>307,172</u>	<u>203,796</u>	<u>203,796</u>	<u>203,796</u>
Other Items affecting working capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 A
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 15-16
SINKING FUND				
BEGINNING FUND BALANCE	\$ 487,658	\$ 487,658	\$ 508,116	\$ 508,116
Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	707,449	700,430	700,430	699,452
City of McAllen's Portion @ 64%	1,257,688	1,245,210	1,245,210	1,243,469
Total Series A Requirements	<u>1,965,137</u>	<u>1,945,640</u>	<u>1,945,640</u>	<u>1,942,921</u>
Interest Income	<u>41</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources and Transfers	<u>1,965,178</u>	<u>1,945,640</u>	<u>1,945,640</u>	<u>1,942,921</u>
TOTAL RESOURCES	<u>\$ 2,452,836</u>	<u>\$ 2,433,298</u>	<u>\$ 2,453,756</u>	<u>\$ 2,451,037</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 835,000	\$ 870,000	\$ 870,000	\$ 905,000
Interest and Fees - Series A	<u>1,109,720</u>	<u>1,075,640</u>	<u>1,075,640</u>	<u>1,037,921</u>
TOTAL APPROPRIATIONS	<u>1,944,720</u>	<u>1,945,640</u>	<u>1,945,640</u>	<u>1,942,921</u>
ENDING FUND BALANCE	<u><u>\$ 508,116</u></u>	<u><u>\$ 487,658</u></u>	<u><u>\$ 508,116</u></u>	<u><u>\$ 508,116</u></u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 B
Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
SINKING FUND				
BEGINNING FUND BALANCE	\$ 242,317	\$ 287,959	\$ 254,151	\$ 254,151
Sources:				
Transfer In - Anzalduas Intl Crossing	947,888	938,822	938,822	939,910
Interest Income	167	-	-	-
Total Sources and Transfers	948,055	938,822	938,822	939,910
TOTAL RESOURCES	<u>\$ 1,190,372</u>	<u>\$ 1,226,781</u>	<u>\$ 1,192,973</u>	<u>\$ 1,194,061</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 415,000	\$ 435,000	\$ 435,000	\$ 455,000
Interest and Fees - Series B	521,221	503,822	503,822	484,910
TOTAL APPROPRIATIONS	<u>936,221</u>	<u>938,822</u>	<u>938,822</u>	<u>939,910</u>
ENDING FUND BALANCE	<u><u>\$ 254,151</u></u>	<u><u>\$ 287,959</u></u>	<u><u>\$ 254,151</u></u>	<u><u>\$ 254,151</u></u>



CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Street Improvement Construction fund** is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Performing Arts Construction fund** is a non major fund that was established to account for all the expenses for construction of a new Performing Arts Facility as funded with General Obligations funds and Certificate of Obligation.

The **Sports Facility Construction fund** is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Certificate of Obligations Series 2014 Performing Arts Facility Fund** is a non major fund that was established to account for all the expenses for construction and completion of the Performing Arts Facility

The **Information Technology Fund** is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Certificate of Obligations Series 2010 Library Construction Fund** is a non major fund that was established to account for all the expenses for construction and completion of the New Main Library.

The **Water and Sewer Depreciation Funds** are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Sewer Fund Revenues.

The **Water and Sewer Capital Improvement Funds/Bond Construction Funds** are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Palm View Golf Course Depreciation Fund** is a non major fund that established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The **Civic Center and Convention Center Depreciation Fund** is a non major fund that was established for the sole purpose of renovation of Convention facility.

The **Airport Construction Fund** is a non major fund that was established to account for the expansion to the existing airport.

The **Passenger Facility Charge Fund** is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The **Airport Capital Improvement Fund** is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Bridge & Anzalduas Capital Improvement Funds** are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
BEGINNING FUND BALANCE	\$ 4,736,936	\$ 1,870,305	\$ 3,840,087	\$ 1,899,837
Revenues:				
Interest Earned	32,784	-	13,378	-
FTA Reimbursement - East Side Parking lot	-	110,000	110,776	-
State TxDOT Grant	-	584,000	-	-
Developers' Escrow accounts	768,350	-	(1,561)	-
Recovery Prior Year Exp	1,110	-	-	-
Other	9,250	-	-	-
Sale of Property	413,748	-	-	-
4th & 6th (HMPG)	271,559	-	-	-
Quince & Redwood (HMPG)	119,223	-	-	-
Northwest Blueline - Hibiscus Tributary (HMPG)	80,181	-	-	-
Total Revenues	<u>1,696,205</u>	<u>694,000</u>	<u>122,593</u>	<u>-</u>
Operating Transfers-In				
General Fund	828,482	350,000	430,000	430,000
Transit Systems Fund	-	-	-	352,716
General Insurance Fund	2,035,009	-	-	-
Total Transfers-In	<u>2,863,491</u>	<u>350,000</u>	<u>430,000</u>	<u>782,716</u>
Total Revenues and Transfers-In	<u>4,559,696</u>	<u>1,044,000</u>	<u>552,593</u>	<u>782,716</u>
TOTAL RESOURCES	<u>\$ 9,296,632</u>	<u>\$ 2,914,305</u>	<u>\$ 4,392,680</u>	<u>\$ 2,682,553</u>
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 195,987	\$ 25,000	\$ 25,000	\$ 75,000
General Government	1,099,861	1,083,000	958,869	400,000
Public Safety	1,586,455	496,197	496,197	617,800
Highways and Streets	1,117,540	765,000	497,769	375,000
Culture and Recreation	1,103,989	1,346,008	515,008	579,459
Total Expenditures (Detail Schedule Attached)	<u>5,103,833</u>	<u>3,715,205</u>	<u>2,492,843</u>	<u>2,047,259</u>
Revenues over/(under) Expenditures	<u>(544,137)</u>	<u>(2,671,205)</u>	<u>(1,940,250)</u>	<u>(1,264,543)</u>
Operating Transfers-Out - Transit System	<u>352,716</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 3,840,087</u>	<u>\$ (800,900)</u>	<u>\$ 1,899,837</u>	<u>\$ 635,294</u>

<div> City of McAllen, Texas Capital Improvement Fund Detail Schedule </div>					
EXPENDITURES	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17	Operations & Maintenance Impact
Business Plan Projects	\$ 195,987	\$ 25,000	\$ 25,000	\$ 75,000	\$ -
General Government	1,099,861	1,083,000	958,869	400,000	-
Public Safety	1,586,455	496,197	496,197	617,800	-
Highways and Streets	1,117,540	765,000	497,769	375,000	-
Culture and Recreations	1,103,989	1,346,008	515,008	579,459	-
Golf Course Projects	-	-	-	-	-
TOTAL	\$ 5,103,831	\$ 3,715,205	\$ 2,492,843	\$ 2,047,259	\$ -
<i>Business Plan Projects</i>					
Main Street ADA Ramp Improvements	107,273	-	-	-	-
Commercial Matching Grant program	-	-	-	50,000	-
Neighborhood Matching Grant program	15,415	25,000	25,000	25,000	-
New Year Bash Ball	73,299	-	-	-	-
<i>Total Business Plan Projects</i>	<u>195,987</u>	<u>25,000</u>	<u>25,000</u>	<u>75,000</u>	<u>-</u>
<i>General Government Improvements</i>					
City Annual Parade	199,533	-	-	-	-
City Hall Re-Roof	-	290,000	145,000	-	-
City Fiber Optic Networking	180,884	300,000	300,000	300,000	-
City Hall Remodeling	719,369	-	16,069	-	-
Creative Incubator - Re-Roof	-	282,000	286,800	-	-
Downtown Lighting Improvements	-	100,000	100,000	100,000	-
Rehab Old TEC Bldg - Re-Roof	74	111,000	111,000	-	-
<i>Total General Government Improvements</i>	<u>1,099,861</u>	<u>1,083,000</u>	<u>958,869</u>	<u>400,000</u>	<u>-</u>
<i>Fire Department</i>					
Fire Station #3 - 213 E. Dallas	1,165,803	144,197	144,197	-	-
Fire Station #3 - Furniture/Equipment	68,017	27,000	27,000	-	-
Fire Station #5 - (23rd & Dove) - Facilities	25,893	-	-	-	-
Fire Station #6 - (5500 So. 23rd) - Facilities	28,596	-	-	-	-
Keyless Entry Systems	-	60,000	60,000	-	-
<i>Traffic</i>					
Bicentennial Traffic Signal Changeover	49,511	-	-	-	-
Loop Cutting Project by Corridors	-	-	-	80,000	-
Roadway Safety Improv. at Various Locations	-	-	-	250,000	-
Signal Cabinets Replacement	129,525	-	-	245,000	-
Signal Controllers Replacement	-	-	-	24,800	-
Speed Indicators	-	-	-	18,000	-
Traffic Signal Installation	119,111	-	-	-	-
Traffic Central Software System	-	265,000	265,000	-	-
<i>Total Public Safety</i>	<u>1,586,455</u>	<u>496,197</u>	<u>496,197</u>	<u>617,800</u>	<u>-</u>
<i>Highways and Streets</i>					
39 Streets - Island Improvement	56,640	-	-	-	-
Developers - Sidewalk	-	80,000	-	80,000	-
Parking Lot - East side of City Hall	164,661	-	-	-	-
Pedestrian Bridge	165,909	85,000	-	170,000	-
Subdivision Paving	136,135	40,000	40,000	50,000	-
<i>Total Streets</i>	<u>523,344</u>	<u>205,000</u>	<u>40,000</u>	<u>300,000</u>	<u>-</u>
<i>Drainage</i>					
4th & 6th Harvey to Fern Drainage	360,215	-	-	-	-
Bill Schupp Sunken Garden Pump Station	-	-	-	25,000	-
Lindenberg Ave at S 2nd St. Drainage Imprv	-	280,000	177,769	-	-
Nature Center Welcome Center	-	-	-	50,000	-
Quince & Redwood - 49th to 51st	155,675	-	-	-	-
Quince - Northwest Blueline to 27th St.	64,280	-	-	-	-
Redbud Ave -"K" Center Drainage Improvements	-	280,000	280,000	-	-

<div> City of McAllen, Texas Capital Improvement Fund Detail Schedule </div>					
EXPENDITURES	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17	Operations & Maintenance Impact
<i>Drainage (Continuation)</i>					
Retiree Haven Subdivision	8,626	-	-	-	-
Subdivision Drainage Oversizing	5,400	-	-	-	-
<i>Total Drainage</i>	<u>594,195</u>	<u>560,000</u>	<u>457,769</u>	<u>75,000</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>1,117,540</u>	<u>765,000</u>	<u>497,769</u>	<u>375,000</u>	<u>-</u>
<i>Culture and Recreation Improvements</i>					
Assorted Parks Amenities	68,826	100,000	75,000	100,000	-
Airport Park Rehab	-	-	-	58,215	-
Airport Park Rehab	-	-	-	30,000	-
Archer Park Rehab	-	-	-	30,000	-
Boys Club Pool Improvement	-	220,000	132,000	-	-
Bicentennial Ext. Hike & Bike Trail	45,000	-	-	-	-
Bill Schupp Parking Lot Resurface	-	-	-	12,000	-
Crockett Elementary Park	86,685	56,000	56,000	-	-
Daffodil Park Renovation	137,434	65,008	65,008	-	-
Escandon Skateboard Park	-	-	-	14,244	-
Golf Course Discing	10,622	-	-	-	-
Horticultural Improvements	24,264	75,000	75,000	-	-
Idela Park Parking Lot Rehab	-	-	-	85,000	-
Irrigation upgrade on Expressway 83	22,972	25,000	25,000	-	-
Irrigation Improvements	100,160	-	-	-	-
La Vista Park	2,000	-	-	-	-
Memorial High	4,791	-	-	-	-
Motocross Park Construction	-	730,000	-	-	-
Parks Master Plan	17,500	75,000	87,000	-	-
Quinta Mazatlán Directional Marquee Signs	-	-	-	250,000	-
Trails - Resurfacing	503,642	-	-	-	-
Trinity Parking Lot Paving	72,475	-	-	-	-
Shades for South 2nd Street	7,618	-	-	-	-
<i>Total Culture & Recreation Improvements</i>	<u>1,103,989</u>	<u>1,346,008</u>	<u>515,008</u>	<u>579,459</u>	<u>-</u>
<i>Total Culture and Recreation</i>	<u>1,103,989</u>	<u>1,346,008</u>	<u>515,008</u>	<u>579,459</u>	<u>-</u>
<i>Golf Course</i>					
Pedestrian Bridges	-	-	-	-	-
<i>Total Golf Course</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTALS	<u>\$ 5,103,831</u>	<u>\$ 3,715,205</u>	<u>\$ 2,492,843</u>	<u>\$ 2,047,259</u>	<u>\$ -</u>

City of McAllen, Texas
Street Improvement Construction
Fund Balance Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 14,967,781	\$ 14,006,559	\$ 13,949,518	\$ 13,257,414
Revenues:				
Other Agencies - TxDOT	-	413,475	-	-
Interest Earned	46,169	-	-	-
Total Revenues	46,169	413,475	-	-
TOTAL RESOURCES	<u>\$ 15,013,950</u>	<u>\$ 14,420,034</u>	<u>\$ 13,949,518</u>	<u>\$ 13,257,414</u>
APPROPRIATIONS				
Projects:				
10th and Business 83	\$ -	\$ 108,958	\$ 2,542	\$ 108,958
23rd and Ebony	1,850	162,219	-	162,219
23rd and Hackberry	7,400	102,265	11,295	102,265
23rd and Jackson	19,790	147,573	-	147,573
23rd and Kendlewood	3,700	110,785	-	110,785
29th: Oxford to SH 107 (Design & ROW)	347,344	618,748	76,772	618,748
29th: Oxford to SH 107 (Construction)	-	3,069,534	57,554	3,069,534
Auburn: 10th Street to Main Street	3,600	-	-	-
Bicentennial: Trenton - SH107 (Design & ROW)	1,550	2,172,200	50,317	2,172,200
Bicentennial: Trenton - SH107 (Construction)	356,503	5,000,000	92,098	5,000,000
Dove: 41st Street to Bentsen Road	-	299,100	-	299,100
Erie: Ware Road to Bentsen Road (Design & ROW)	147,704	627,905	-	627,905
Erie: Ware Road to Bentsen Road (Construction)	9,295	-	-	-
Oakland: "K" Street to Jackson	1,800	286,519	-	286,519
Pecan and 2nd	85,051	-	-	-
Pecan and McColl	69,616	-	-	-
Pecan and Ware Road	-	260,000	-	260,000
Wisconsin (Baylor) 7th Street to 2nd	-	402,000	401,526	-
Non-Capitalized	9,229	-	-	-
Total Project Costs	1,064,432	13,367,806	692,104	12,965,806
TOTAL APPROPRIATIONS	<u>1,064,432</u>	<u>13,367,806</u>	<u>692,104</u>	<u>12,965,806</u>
Revenues over/(under) Expenditures	<u>(1,018,263)</u>	<u>(12,954,331)</u>	<u>(692,104)</u>	<u>(12,965,806)</u>
ENDING FUND BALANCE	<u>\$ 13,949,518</u>	<u>\$ 1,052,228</u>	<u>\$ 13,257,414</u>	<u>\$ 291,608</u>

**City of McAllen, Texas
Performing Arts Construction
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 15,026,462	\$ 24,939,519	\$ 5,448,608	\$ -
Revenues:				
Interest Earned	50,587	-	20,404	-
Other Revenue	5,030	-	-	-
Total Revenues	55,617	-	20,404	-
Operating Transfers In:				
Venue Tax Fund	2,078,809	700,532	593,405	-
Civic Center Fund	-	11,680,375	11,680,375	-
Hotel Occupancy Tax Fund	-	622,215	588,954	-
Convention Center Fund	-	952,246	952,246	-
Performing Arts M & O	-	200,000	200,000	-
Civic Center Depreciation	412,000	-	-	-
Development Corp. Fund	-	2,600,000	2,600,000	-
Total Operating Transfer Ins	2,490,809	16,755,368	16,614,980	-
Total Revenues	2,546,426	16,755,368	16,635,384	-
TOTAL RESOURCES	<u>\$ 17,572,888</u>	<u>\$ 41,694,887</u>	<u>\$ 22,083,992</u>	<u>\$ -</u>
APPROPRIATIONS				
Projects:				
Building	\$ 11,507,567	\$ 29,594,101	\$ 25,960,873	\$ -
Design	607,856	-	391,437	-
FFE	-	850,000	1,340,500	-
Non Capitalized expenses	8,857	-	-	-
Total Project Cost	12,124,280	30,444,101	27,692,810	-
TOTAL APPROPRIATIONS	<u>12,124,280</u>	<u>30,444,101</u>	<u>27,692,810</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(9,577,854)</u>	<u>(13,688,733)</u>	<u>(11,057,426)</u>	<u>-</u>
Other Items Affecting Working Capital	<u>-</u>	<u>-</u>	<u>5,608,818</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 5,448,608</u>	<u>\$ 11,250,786</u>	<u>\$ -</u>	<u>\$ -</u>

**City of McAllen, Texas
Sports Facility Construction
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 14,473,170	\$ 14,493,594	\$ 14,507,940	\$ 14,157,940
Revenues:				
Texas Parks & Wildlife	-	-	-	500,000
Sponsorships	-	-	-	400,000
Interest Earned	49,156	-	-	-
Total Revenues	49,156	-	-	900,000
TOTAL RESOURCES	<u>\$ 14,522,326</u>	<u>\$ 14,493,594</u>	<u>\$ 14,507,940</u>	<u>\$ 15,057,940</u>
APPROPRIATIONS				
Projects:				
Municipal Park (Girls SoftBall complex)	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000
Baseball Complex - Land	-	-	-	-
Baseball Complex - 1st Phase	4,287	9,600,000	350,000	11,057,940
Non-Capitalized	10,099	-	-	-
Total Project Costs	14,386	13,600,000	350,000	15,057,940
TOTAL APPROPRIATIONS	<u>14,386</u>	<u>13,600,000</u>	<u>350,000</u>	<u>15,057,940</u>
Revenues over/(under) Expenditures	34,770	(13,600,000)	(350,000)	(14,157,940)
ENDING FUND BALANCE	<u><u>\$ 14,507,940</u></u>	<u><u>\$ 893,594</u></u>	<u><u>\$ 14,157,940</u></u>	<u><u>\$ -</u></u>

City of McAllen, Texas
Certificate of Obligation Series 2014
Performing Arts Facility
Fund Balance Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 12,113,055	\$ 32,105	\$ 13,451,958	\$ 7,874,847
Revenues:				
Other Revenue	9,295	-	-	-
Interest Earned	<u>35,521</u>	<u>-</u>	<u>55,915</u>	<u>-</u>
Total Revenues	44,816	-	55,915	-
Operating Transfer Ins				
Convention Center Fund	<u>1,300,504</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 13,458,375</u>	<u>\$ 32,105</u>	<u>\$ 13,507,873</u>	<u>\$ 7,874,847</u>
APPROPRIATIONS				
Capital Outlay:				
Building/Structures	\$ -	\$ 4,808,818	\$ 24,208	\$ 5,163,501
Design	-	-	-	422,714
Furniture, Fixture & Equipment	-	425,000	-	900,000
Non-Capitalized Expenses	<u>6,417</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Capital Outlay	6,417	5,233,818	24,208	6,486,215
TOTAL APPROPRIATIONS	<u>6,417</u>	<u>5,233,818</u>	<u>24,208</u>	<u>6,486,215</u>
Other Items Affecting Fund Balance:	<u>-</u>	<u>-</u>	<u>(5,608,818)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 13,451,958</u></u>	<u><u>\$ (5,201,713)</u></u>	<u><u>\$ 7,874,847</u></u>	<u><u>\$ 1,388,632</u></u>

**City of McAllen, Texas
Information Technology Fund
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,004,740	\$ 512,240	\$ 610,947	\$ 397,560
Revenues:				
Interest Earned	<u>5,721</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>5,721</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Transfer Ins				
Downtown Fund	<u>-</u>	<u>140,000</u>	<u>140,000</u>	<u>-</u>
Total Operating Transfer Ins	<u>-</u>	<u>140,000</u>	<u>140,000</u>	<u>-</u>
Total Revenues & Transfer Ins	<u>5,721</u>	<u>140,000</u>	<u>140,000</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 1,010,461</u>	<u>\$ 652,240</u>	<u>\$ 750,947</u>	<u>\$ 397,560</u>
APPROPRIATIONS				
Projects:				
Asset Management Sytem	\$ -	\$ 144,739	\$ 31,848	\$ -
Budget Maestro Software	-	-	-	-
City Hall Data Center A/C Replacement	-	-	-	200,000
ERP Implementation Phase II	127,573	25,000	3,835	-
Kronos Replacement	4,000	200,000	200,000	-
Network Technology Refresh	-	-	-	181,000
Parking Meters	-	235,000	117,704	-
Network Operations Center	267,941	-	-	-
Storage Units	<u>-</u>	<u>10,000</u>	<u>-</u>	<u>-</u>
Total Project Costs	<u>399,514</u>	<u>614,739</u>	<u>353,387</u>	<u>381,000</u>
TOTAL APPROPRIATIONS	<u>399,514</u>	<u>614,739</u>	<u>353,387</u>	<u>381,000</u>
Revenues over/(under) Expenditures	<u>(393,793)</u>	<u>(474,739)</u>	<u>(213,387)</u>	<u>(381,000)</u>
ENDING FUND BALANCE	<u>\$ 610,947</u>	<u>\$ 37,501</u>	<u>\$ 397,560</u>	<u>\$ 16,560</u>

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,797,197	\$ 8,018,344	\$ 8,050,889	\$ 4,372,691
Revenues:				
Interest Earned	33,751	60,138	25,909	32,795
Valuation Allowance nterest Earned	9,088	-		-
Other	57,215	108,600	108,600	108,600
Total Revenues	100,054	168,738	134,509	141,395
Operating Transfers In - Water Fund	1,425,001	1,496,838	1,341,323	1,551,743
Total Revenues and Transfers	1,525,055	1,665,576	1,475,832	1,693,138
TOTAL RESOURCES	\$ 10,322,252	\$ 9,683,920	\$ 9,526,721	\$ 6,065,829
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ 36,654	\$ -	\$ -	\$ -
Water Treatment Plant	381,828	1,117,000	1,192,350	505,600
Water Lab	-	13,000	8,055	-
Water Line Maintenance	707,902	657,275	494,400	493,936
Water Meter Readers	27,631	42,000	42,000	-
Utility Billing	-	-	-	10,000
Customer Relations	-	2,995	2,225	3,450
Treasury Management	-	-	-	-
Total Operations	1,154,015	1,832,270	1,739,030	1,012,986
Capital Projects:				
CDBG Projects	-	100,000	100,000	-
Waterline Extensions	-	50,000	25,000	25,000
Balboa Water Line Phase 2 (IU1501)	-	1,000,000	-	-
Dove Water Tower Rehabilitation (IU1504)	128,325	750,000	750,000	-
Ware Rd Wide Wtrln Reloc Mi 3-Trenton	22,618	1,000,000	2,300,000	-
Wichita Ave. Water Line	-	100,000	-	-
Tamarack Wtrln Repl Bicentennial-10th	-	150,000	50,000	-
Bicentennial Wtrln Repl Quince-LaVista	-	200,000	50,000	-
Hackberry Wtrln Repl 17th-19th	-	200,000	50,000	-
Kendlewood Wtrln Repl 17th-20th	-	200,000	40,000	-
N. 29th Street Water Line	-	200,000	50,000	200,000
New Reservoir Embankment Reinforcement	-	150,000	-	-
Civic Center Revedelopment Water Imp	-	-	-	150,000
Total Capital Projects	150,943	4,100,000	3,415,000	375,000
TOTAL APPROPRIATIONS	1,304,958	5,932,270	5,154,030	1,387,986
Revenues over/(under) Expenditures	220,097	(4,266,694)	(3,678,198)	305,152
Adjustments for accruals	(966,405)	-	-	-
ENDING WORKING CAPITAL	\$ 8,050,889	\$ 3,751,650	\$ 4,372,691	\$ 4,677,843

City of McAllen, Texas
Water Capital Improvement Fund
Fund Balance Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 6,579,746	\$ 4,844,171	\$ 5,215,159	\$ 4,098,669
Revenues:				
Interest Earned	37,037	36,331	32,848	30,740
Operating Activities	-	26,019	26,019	26,019
Total Revenues	37,037	62,350	58,867	56,759
Transfers In:				
Water Fund for Working Capital Projects	-	100,000	100,000	500,000
Capital Outlay	692,920	592,625	592,625	649,948
Total Revenues and Transfers	729,957	754,975	751,492	1,206,707
TOTAL RESOURCES	\$ 7,309,703	\$ 5,599,146	\$ 5,966,651	\$ 5,305,376
APPROPRIATIONS				
Working Capital Projects:				
Utility Extension/Developmental Lines	\$ -	\$ -	\$ -	\$ -
Line Oversizing/Participation	25,608	100,000	100,000	100,000
Southeast Water Projects	21,506	600,000	100,000	-
McColl Rd Extension 16" Water Line	11,355	-	-	-
CDBG Projects	10,187	-	-	-
City Hall Renovation - MPU Participation	-	-	-	-
SWTP Sludge Dewatering	-	500,000	-	-
16-in Line Nassau-Orangewood	110,486	-	-	-
SWTP - Ware Rd	25,000	-	15,000	-
Water Line Extensions	8,410	50,000	25,000	-
NWTP Groundwater Well Project (Engineering)	68,425	600,000	268,000	-
Final Build-out Design for SWTP	-	525,000	-	500,000
Geo-Water (Deep well)	43,791	100,000	28,000	-
Acquisition of Water Rights - HCID #1	1,000,000	-	500,000	1,100,800
Bicentennial Water Extension	-	220,000	30,000	50,000
HCID #1 Raw Waterline	110,681	-	44,209	-
SWTP Exp Filter/Clarifier	103,652	-	180,000	-
Building - 609 S Broadway	-	-	126,205	-
Civic Center Redevelopment Water Imp	-	-	-	-
Garcia Subdivision	-	-	-	50,000
Working Capital Outlay:	1,539,102	2,695,000	1,416,414	1,800,800
Water Plant	23,240	81,290	126,568	165,953
Water Lab	2,614	-	-	-
Water Line Maintenance	176,322	153,061	325,000	483,995
Meter Readers	-	-	-	-
Treasury Management	-	-	-	-
Administration	75,961	20,926	-	-
Total Operations	1,817,239	2,950,277	1,867,982	2,450,748
TOTAL APPROPRIATIONS	1,817,239	2,950,277	1,867,982	2,450,748
Revenues Over/(Under) Expenditures	(1,087,282)	(2,195,302)	(1,116,490)	(1,244,041)
Adjustment for accrued expenses	(277,305)	-	-	-
ENDING FUND BALANCE	\$ 5,215,159	\$ 2,648,869	\$ 4,098,669	\$ 2,854,629

City of McAllen, Texas
Water Revenue Bond Issues Fund
Fund Balance Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 184,403	\$ -	\$ 142,937	\$ -
Revenues:				
Bond Proceeds	-	-	-	7,350,000
Interest Earned	-	-	-	-
Total Revenues	-	-	-	7,350,000
TOTAL RESOURCES	<u>\$ 184,403</u>	<u>\$ -</u>	<u>\$ 142,937</u>	<u>\$ 7,350,000</u>
APPROPRIATIONS				
Operating Expenses:				
6 Mi. Line Water Transmission Line	-	-	-	-
Sludge Dewatering	-	-	-	250,000
SWTP Transmission Main to Ware Rd	-	-	-	800,000
HCID #1 - Raw Waterline	-	-	-	800,000
SWTP Expansion Filter/Clarifier	\$ 60,871	\$ -	\$ 142,937	\$ 5,500,000
Total Operations	<u>60,871</u>	<u>-</u>	<u>142,937</u>	<u>7,350,000</u>
TOTAL APPROPRIATIONS	<u>60,871</u>	<u>-</u>	<u>142,937</u>	<u>7,350,000</u>
Revenues over/(under) Expenditures	<u>(60,871)</u>	<u>-</u>	<u>(142,937)</u>	<u>-</u>
Adjustment for accrued expenses	<u>19,405</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 142,937</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 11,099,362	\$ 9,457,962	\$ 9,942,953	\$ 11,730,764
Revenues:				
Interest Earned	94,376	70,935	71,271	87,981
Total Revenues	94,376	70,935	71,271	87,981
Operating Transfers In - Sewer Fund	2,829,236	2,834,812	2,823,632	2,881,100
Total Revenues and Transfers	2,923,612	2,905,747	2,894,903	2,969,081
TOTAL RESOURCES	<u>\$ 14,022,974</u>	<u>\$ 12,363,709</u>	<u>\$ 12,837,856</u>	<u>\$ 14,699,845</u>
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ 34,315	\$ 37,000	\$ -	\$ -
Wastewater Treatment Plant	86,213	126,700	126,927	69,000
Wastewater Laboratory	-	-	-	8,700
Wastewater Collections	107,537	429,400	426,275	182,800
Capital Projects:				
16th & Beech Lift Station	-	4,500,000	283,890	4,700,000
Colbath Lift Station	-	100,000	-	-
Swr Ln & Manhole Replace	-	100,000	100,000	200,000
2nd & Violet Lift Station	78,371	-	-	-
South WWTP Upgrade Design	14,170	-	-	-
Highland Sewer Redirect -Phase II	1,356,655	-	-	-
South WWTP Upgrade Design	27,921	1,675,140	-	4,778,040
Balboa Lift Station Upgrade Construction	1,901,869	-	170,000	-
Total Operations	3,607,050	6,968,240	1,107,092	9,938,540
TOTAL APPROPRIATIONS	<u>3,607,050</u>	<u>6,968,240</u>	<u>1,107,092</u>	<u>9,938,540</u>
Revenues over/(under) Expenditures	<u>(683,438)</u>	<u>(4,062,493)</u>	<u>1,787,811</u>	<u>(6,969,459)</u>
Adjustment for accruals	<u>(472,971)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 9,942,953</u></u>	<u><u>\$ 5,395,469</u></u>	<u><u>\$ 11,730,764</u></u>	<u><u>\$ 4,761,305</u></u>

City of McAllen, Texas
Sewer Capital Improvement Fund
Fund Balance Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 12,254,744	\$ 8,526,441	\$ 9,265,936	\$ 5,611,808
Revenues:				
Interest Earned	89,064	63,948	72,077	42,089
Gain (loss) on Investments	14,580	-	-	-
Total Revenues	103,644	63,948	72,077	42,089
Transfers In:				
Texas Water Development Board Fund	179,768	-	-	-
Capital Outlay	-	-	-	273,200
Total Revenues and Transfers	283,412	63,948	72,077	315,289
TOTAL RESOURCES	<u>\$ 12,538,156</u>	<u>\$ 8,590,389</u>	<u>\$ 9,338,013</u>	<u>\$ 5,927,097</u>
APPROPRIATIONS				
Capital Projects:				
Line Oversizing/Participation	\$ 536,343	\$ 150,000	\$ 150,000	\$ 100,000
"K" Center Street Sewer	12,854	-	-	1,500,000
Colbath Lift Station	-	-	-	250,000
Idela Interceptor Sewer (MPU 1/3)	60,254	-	-	-
Sprague Interceptor Sewer Design	13,288	-	-	50,000
SWWTP Upgrade Design	397,310	400,000	800,000	400,000
South WWTP UV & Reuse Pumping	-	-	-	180,000
Sprague Colonias & Trunks Planning	25,575	-	-	-
Sharyland HS Participation	178,616	-	-	-
Dicker Road Sewer	-	-	-	250,000
North WWTP Electrical	68,300	900,000	250,000	350,000
South WWTP Upgrade Construction (w/o UVReuse)	6,070	3,982,900	-	1,000,000
Direct Potable Reuse Study	-	-	300,000	194,524
Bicentennial Sewer Line	-	60,000	-	-
GPS Infrastructure	232,433	-	120,000	-
NWWTP TexMex Rwy Lots 10 & 15 sct 280	58	-	-	-
NWWTP Re-Use Master Plan Study	33,700	-	-	-
Tres Lagos/Sports Complex Reuse Transmission	-	400,000	950,000	150,000
Northgate Sewer Project	6,921	1,000,000	850,000	-
La Lomita Sewer Project	-	100,000	180,000	-
Building - 609 S Broadway	-	-	126,205	-
Total Capital Projects	1,571,722	6,992,900	3,726,205	4,424,524
Capital Outlay:				
Wastewater Treatment Plant	18,450	-	-	273,200
Wastewater Collections	7,055	-	-	-
Total Capital Outlay	25,505	-	-	273,200
Transfer Out - Sewer Fund	-	-	-	-
TOTAL APPROPRIATIONS	<u>1,597,227</u>	<u>6,992,900</u>	<u>3,726,205</u>	<u>4,697,724</u>
Revenues over/(under) Expenditures	(1,313,815)	(6,928,952)	(3,654,128)	(4,382,435)
Adjustments for accrued expenses	(1,674,993)	-	-	-
ENDING FUND BALANCE	<u>\$ 9,265,936</u>	<u>\$ 1,597,489</u>	<u>\$ 5,611,808</u>	<u>\$ 1,229,373</u>

**City of McAllen, Texas
Sewer Revenue Bond Fund
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 10,992,427	\$ 11,000,000	\$ 10,936,216	\$ 10,943,789
Revenues:				
Interest Earned	<u>6,739</u>	<u>-</u>	<u>7,573</u>	<u>-</u>
Total Revenues	<u>6,739</u>	<u>-</u>	<u>7,573</u>	<u>-</u>
Total Revenues and Transfers	<u>6,739</u>	<u>-</u>	<u>7,573</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 10,999,166</u>	<u>\$ 11,000,000</u>	<u>\$ 10,943,789</u>	<u>\$ 10,943,789</u>
APPROPRIATIONS				
Operating Expenses:				
North WWTP Expansion - Design	\$ -	\$ -	\$ -	\$ -
South WWTP Construction	62,950	11,000,000	-	10,943,789
North WWTP Expansion	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operations	<u>62,950</u>	<u>11,000,000</u>	<u>-</u>	<u>10,943,789</u>
TOTAL APPROPRIATIONS	<u>62,950</u>	<u>11,000,000</u>	<u>-</u>	<u>10,943,789</u>
Revenues over/(under) Expenditures	<u>(56,211)</u>	<u>(11,000,000)</u>	<u>7,573</u>	<u>(10,943,789)</u>
ENDING FUND BALANCE	<u><u>\$ 10,936,216</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 10,943,789</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Sewer Revenue Bond
Clean Water Funding
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 629,141	\$ 629,141	\$ 518,554	\$ 518,554
Revenues:				
Bond Proceeds	518,554	5,680,836	2,500,000	23,730,835
Other Activities	551,324	-	-	-
Total Revenues	1,069,878	5,680,836	2,500,000	23,730,835
Operating Transfers In:	-	-	-	-
Total Revenues and Transfers	1,069,878	5,680,836	2,500,000	23,730,835
TOTAL RESOURCES	\$ 1,699,019	\$ 6,309,977	\$ 3,018,554	\$ 24,249,389
APPROPRIATIONS				
Operating Expenses:				
North WWTP Upgrade - ARRA	\$ -	\$ -	\$ -	\$ -
Sprague Road Engineering & Design	-	-	-	518,553
South WWTP Upgrade Design	-	-	-	-
Resuse Disinfection - Clean Water Funding	-	5,680,836	2,500,000	2,680,836
South WWTP Upgrade Construction	952,089	-	-	12,700,000
Tres lagos Reuse	-	-	-	8,350,000
Total Operations	952,089	5,680,836	2,500,000	24,249,389
Operating Transfers Out:	228,376	-	-	-
TOTAL APPROPRIATIONS	1,180,465	5,680,836	2,500,000	24,249,389
Revenues over/(under) Expenditures	(110,587)	-	-	(518,554)
Other items affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	\$ 518,554	\$ 629,141	\$ 518,554	\$ -

**City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,538,922	\$ 9,906,014	\$ 8,405,915	\$ 7,791,217
Revenues:				
Rental Income	1,675,693	2,418,927	2,418,927	2,776,364
Interest Earned	79,431	-	-	-
Total Revenues	<u>1,755,124</u>	<u>2,418,927</u>	<u>2,418,927</u>	<u>2,776,364</u>
Total Revenues and Transfers	<u>1,755,124</u>	<u>2,418,927</u>	<u>2,418,927</u>	<u>2,776,364</u>
TOTAL RESOURCES	<u>\$ 10,294,046</u>	<u>\$ 12,324,941</u>	<u>\$ 10,824,842</u>	<u>\$ 10,567,581</u>
APPROPRIATIONS				
Capital Outlay:				
Vehicles	\$ 1,888,131	\$ 5,784,315	\$ 3,033,625	\$ 5,353,537
Equipment	-	-	-	635,600
TOTAL APPROPRIATIONS	<u>1,888,131</u>	<u>5,784,315</u>	<u>3,033,625</u>	<u>5,989,137</u>
Revenues over/(under) Expenditures	<u>(133,007)</u>	<u>(3,365,388)</u>	<u>(614,698)</u>	<u>(3,212,773)</u>
ENDING WORKING CAPITAL	<u>\$ 8,405,915</u>	<u>\$ 6,540,626</u>	<u>\$ 7,791,217</u>	<u>\$ 4,578,444</u>

* NOTE: Refer to Page 185 for Detail Listing of Capital Outlay

**City of McAllen, Texas
Palm View Golf Course
Depreciation Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 361,380	\$ 443,588	\$ 229,465	\$ 297,465
Revenues:				
Interest Earned	<u>124</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>124</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Transfer-In	<u>117,000</u>	<u>130,000</u>	<u>130,000</u>	<u>95,000</u>
Total Revenues and Transfers	<u>117,124</u>	<u>130,000</u>	<u>130,000</u>	<u>95,000</u>
TOTAL RESOURCES	<u>\$ 478,504</u>	<u>\$ 573,588</u>	<u>\$ 359,465</u>	<u>\$ 392,465</u>
APPROPRIATIONS				
Capital Outlay:	<u>\$ 249,039</u>	<u>\$ 62,000</u>	<u>\$ 62,000</u>	<u>\$ 65,000</u>
TOTAL APPROPRIATIONS	<u>249,039</u>	<u>62,000</u>	<u>62,000</u>	<u>65,000</u>
Revenues over/(under) Expenditures	<u>(131,915)</u>	<u>68,000</u>	<u>68,000</u>	<u>30,000</u>
ENDING WORKING CAPITAL	<u><u>\$ 229,465</u></u>	<u><u>\$ 511,588</u></u>	<u><u>\$ 297,465</u></u>	<u><u>\$ 327,465</u></u>

* NOTE: Refer to Page 186 for Detail Listing of Capital Outlay

**City of McAllen, Texas
Civic Center Depreciation Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 300,497	\$ 38,597	\$ 38,626	\$ 38,649
Revenues:				
Interest Earned	<u>129</u>	<u>-</u>	<u>23</u>	<u>-</u>
Total Revenues	<u>129</u>	<u>-</u>	<u>23</u>	<u>-</u>
Operating Transfer-In	<u>150,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>150,129</u>	<u>-</u>	<u>23</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 450,626</u>	<u>\$ 38,597</u>	<u>\$ 38,649</u>	<u>\$ 38,649</u>
APPROPRIATIONS				
Capital Outlay:				
Wireless Access Point	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Capital Outlay:	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Transfer-Out				
Transfer Out - Performing Arts Construction	<u>412,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>412,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(261,871)</u>	<u>-</u>	<u>23</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 38,626</u></u>	<u><u>\$ 38,597</u></u>	<u><u>\$ 38,649</u></u>	<u><u>\$ 38,649</u></u>

<p align="center">City of McAllen, Texas Convention Center Depreciation Fund Working Capital Summary</p>

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,214,409	\$ 1,256,059	\$ 1,473,989	\$ 1,588,989
Revenues:				
Interest Earned	<u>9,579</u>	<u>6,650</u>	<u>10,000</u>	<u>8,500</u>
Total Revenues	<u>9,579</u>	<u>6,650</u>	<u>10,000</u>	<u>8,500</u>
Operating Transfer-In	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Transfers	<u>259,579</u>	<u>256,650</u>	<u>260,000</u>	<u>258,500</u>
TOTAL RESOURCES	<u>\$ 1,473,988</u>	<u>\$ 1,512,709</u>	<u>\$ 1,733,989</u>	<u>\$ 1,847,489</u>
APPROPRIATIONS				
Capital Outlay:	<u>\$ -</u>	<u>\$ 145,000</u>	<u>\$ 145,000</u>	<u>\$ 145,000</u>
TOTAL APPROPRIATIONS	<u>-</u>	<u>145,000</u>	<u>145,000</u>	<u>145,000</u>
Revenues over/(under) Expenditures	<u>42,500</u>	<u>105,000</u>	<u>105,000</u>	<u>105,000</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,473,989</u></u>	<u><u>\$ 1,367,709</u></u>	<u><u>\$ 1,588,989</u></u>	<u><u>\$ 1,702,489</u></u>

<p align="center">City of McAllen, Texas Performing Arts Depreciation Fund Working Capital Summary</p>

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ -
Revenues:				
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Operating Transfer-In	-	-	-	250,000
Total Revenues and Transfers	-	-	-	250,000
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 250,000</u>
APPROPRIATIONS				
Capital Outlay:	\$ -	\$ -	\$ -	\$ -
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	-	-	-	250,000
ENDING WORKING CAPITAL	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 250,000</u></u>

**City of McAllen, Texas
Airport Construction Fund
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 77,640	\$ 5,624	\$ (218,774)	\$ -
Revenues:				
Federal Aviation Administration	376,451	1,571,663		-
Transportation Security Administration	689,443	-	10,629	-
Interest Earned	145	-	550	-
	<u>1,066,039</u>	<u>1,571,663</u>	<u>11,179</u>	<u>-</u>
Total Revenues	<u>1,066,039</u>	<u>1,571,663</u>	<u>11,179</u>	<u>-</u>
Operating Transfers In				
Airport Fund	-	-	-	-
Total Transfers In	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>1,066,039</u>	<u>1,571,663</u>	<u>11,179</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 1,143,679</u>	<u>\$ 1,577,287</u>	<u>\$ (207,595)</u>	<u>\$ -</u>
APPROPRIATIONS				
Capital Outlay:				
Airport Expansion	\$ 1,362,453	\$ -	\$ 18,590	\$ -
Total Capital Outlay	<u>1,362,453</u>	<u>-</u>	<u>18,590</u>	<u>-</u>
Transfer out - PFC Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>1,362,453</u>	<u>-</u>	<u>18,590</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(296,414)</u>	<u>1,571,663</u>	<u>(7,411)</u>	<u>-</u>
Other items affecting Working Capital				
Interdepartmental Loan - Wa. Deprec.	<u>-</u>	<u>-</u>	<u>226,185</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ (218,774)</u>	<u>\$ 1,577,287</u>	<u>\$ -</u>	<u>\$ -</u>

**City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,302,002	\$ 5,235,649	\$ 5,513,349	\$ 5,861,619
Revenues:				
Passenger Facility Charge	1,626,579	1,537,265	1,460,402	1,383,539
Interest Earned	43,174	-	-	-
	<u>1,669,753</u>	<u>1,537,265</u>	<u>1,460,402</u>	<u>1,383,539</u>
Total Revenues	<u>1,669,753</u>	<u>1,537,265</u>	<u>1,460,402</u>	<u>1,383,539</u>
Total Revenues and Transfers	<u>1,669,753</u>	<u>1,537,265</u>	<u>1,460,402</u>	<u>1,383,539</u>
TOTAL RESOURCES	<u>\$ 6,971,755</u>	<u>\$ 6,772,914</u>	<u>\$ 6,973,751</u>	<u>\$ 7,245,158</u>
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ 31,332	\$ -	\$ -	\$ 40,000
Equipment	-	-	-	-
Total Capital Outlay	<u>31,332</u>	<u>-</u>	<u>-</u>	<u>40,000</u>
Transfers Out				
Airport Debt Fund	732,378	726,696	726,696	726,696
Airport CIP Fund	694,696	442,935	385,436	307,500
	<u>1,427,074</u>	<u>1,169,631</u>	<u>1,112,132</u>	<u>1,034,200</u>
TOTAL APPROPRIATIONS	<u>1,458,406</u>	<u>1,169,631</u>	<u>1,112,132</u>	<u>1,074,196</u>
Revenues over/(under) Expenditures	<u>211,347</u>	<u>367,634</u>	<u>348,270</u>	<u>309,343</u>
ENDING FUND BALANCE	<u><u>\$ 5,513,349</u></u>	<u><u>\$ 5,603,283</u></u>	<u><u>\$ 5,861,619</u></u>	<u><u>\$ 6,170,962</u></u>

**City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues:				
Grant Reimbursement - FAA	6,300,379	4,458,922	3,641,160	3,487,500
Grant Reimbursement - TxDOT	-	-	-	-
Total Revenues	<u>6,300,379</u>	<u>4,458,922</u>	<u>3,641,160</u>	<u>3,487,500</u>
Operating Transfers In				
Passenger Facility Charge Fund	694,696	442,935	385,436	307,500
McAllen International Airport Fund	<u>5,353</u>	<u>1,422,600</u>	<u>260,138</u>	<u>1,209,100</u>
Total Revenues and Transfers	<u>7,000,428</u>	<u>6,324,457</u>	<u>4,286,734</u>	<u>5,004,100</u>
TOTAL RESOURCES	<u>\$ 7,000,428</u>	<u>\$ 6,324,457</u>	<u>\$ 4,286,734</u>	<u>\$ 5,004,100</u>
APPROPRIATIONS				
Capital Projects	<u>\$ 7,079,666</u>	<u>\$ 6,324,457</u>	<u>\$ 4,286,734</u>	<u>\$ 5,004,100</u>
TOTAL APPROPRIATIONS	<u>7,079,666</u>	<u>6,324,457</u>	<u>4,286,734</u>	<u>5,004,100</u>
Revenues over/(under) Expenditures	<u>(1,080)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other items affecting Working Capital	<u>79,238</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
McAllen International Bridge
Capital Improvement
Fund Balance Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,466,251	\$ 3,818,308	\$ 2,637,154	\$ 965,702
Revenues:				
GSA Contribution	2,239,581	910,000	1,944,222	-
Other	-	457,000	-	-
Interest Earned	1,183	352	2,619	-
Total Revenues	2,240,764	1,367,352	1,946,841	-
Operating Transfers In - Toll Bridge Fund	705,687	676,322	1,082,566	1,445,954
Total Revenues and Transfers	2,946,451	2,043,674	3,029,407	1,445,954
TOTAL RESOURCES	\$ 4,412,702	\$ 5,861,982	\$ 5,666,561	\$ 2,411,656
APPROPRIATIONS				
Operating Expenses:				
Pedestrian Canopy	\$ -	\$ 50,000	\$ -	\$ 200,000
Pedestrian Walkway Project	12,520	50,000	50,000	-
Building Improvements	1,292,944	3,130,794	4,310,837	-
Light Poles	-	38,210	-	-
Netting Project	-	48,974	48,974	-
TMRI Equipment	-	-	-	1,422,105
Camera Replacements	6,350	-	-	-
Fence Restoration	-	-	-	-
Generator	405,418	16,048	16,048	175,000
Southbound Walkways Improvements	-	50,000	-	-
Re - Tiling Project	-	107,308	175,000	-
Toll Booth Upgrade	-	50,000	-	-
Lighting Upgrade	12,522	50,000	-	-
Office Building Upgrades	-	31,232	90,000	-
Office Equipment	707	47,759	10,000	-
Security Gate & Perimeter Improvements	8,600	35,433	-	-
Matrix system for Gate	-	-	-	-
Restrooms Remodeling Project	-	175,000	-	215,000
Facility Upgrade	9,105	-	-	90,000
CBP Pedestrian Project	-	-	-	132,000
POE Master Plan Design	-	-	-	100,000
Vehicles	-	-	-	67,000
Bridge Counting System	12,325	-	-	-
Lift	15,057	15,058	-	-
Total Operations	1,775,548	3,895,816	4,700,859	2,401,105
TOTAL APPROPRIATIONS	1,775,548	3,895,816	4,700,859	2,401,105
Revenues over/(under) Expenditures	1,170,903	(1,852,142)	(1,671,452)	(955,151)
ENDING FUND BALANCE	\$ 2,637,154	\$ 1,966,166	\$ 965,702	\$ 10,551

City of McAllen, Texas
Anzalduas International Bridge
Capital Improvement
Fund Balance Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING FUND BALANCE	\$ 653,343	\$ 1,046,602	\$ 829,379	\$ 31,540
Revenues:				
Interest Earned	<u>356</u>	<u>300</u>	<u>1,180</u>	<u>300</u>
Total Revenues	<u>356</u>	<u>300</u>	<u>1,180</u>	<u>300</u>
Operating Transfers In				
	-	-	-	-
Anzalduas Bridge Fund	<u>240,910</u>	<u>249,218</u>	<u>355,377</u>	<u>490,417</u>
Total Revenues and Transfers	<u>241,266</u>	<u>249,518</u>	<u>356,557</u>	<u>490,717</u>
TOTAL RESOURCES	<u>\$ 894,609</u>	<u>\$ 1,296,120</u>	<u>\$ 1,185,936</u>	<u>\$ 522,257</u>
APPROPRIATIONS				
Capital Improvements				
NorthBound Lanes	-	85,000	79,807	-
SouthBound Commercial Mexico Lanes	-	1,063,996	1,063,996	-
Vehicles	-	-	-	53,000
Generator Repair	-	-	-	150,000
Facility Upgrades	-	-	-	70,000
Capital Outlays (Computer/Generator)	<u>65,230</u>	<u>10,593</u>	<u>10,593</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>65,230</u>	<u>1,159,589</u>	<u>1,154,396</u>	<u>273,000</u>
Revenues over/(under) Expenditures	<u>176,036</u>	<u>(910,071)</u>	<u>(797,839)</u>	<u>217,717</u>
ENDING FUND BALANCE	<u><u>\$ 829,379</u></u>	<u><u>\$ 136,531</u></u>	<u><u>\$ 31,540</u></u>	<u><u>\$ 249,257</u></u>

Capital Improvement Projects Summary

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

- Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.
Negligible The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.
Slight The impact will be between 10,001 and \$50,000 in increased operating expenditures.
Moderate The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.
High This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

Significant Nonroutine Capital Projects Request

FY 16-17

Capital Improvement Fund

Project Name: *City Fiber Optic Networking*

Estimated Total Cost of Project (All Accounts)

\$	300,000
----	---------

Project Description

1. Location

Citywide

2. Work to be Performed

Connect autonomous City Facilities and ntersections

3. Reason for Work

Standardize our fiber practices to better utilize our fiber assets.

4. Impact on Operating Budget

Negligible - no anticipated M&O cost.

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Significant Nonroutine Capital Projects Request
FY 16-17

Project Name: *Signal Cabinets Replacements*

Estimated Total Cost of Project (All Accounts)

\$ 245,000

Project Description:

1. Location

10 different locations

2. Work to be Performed

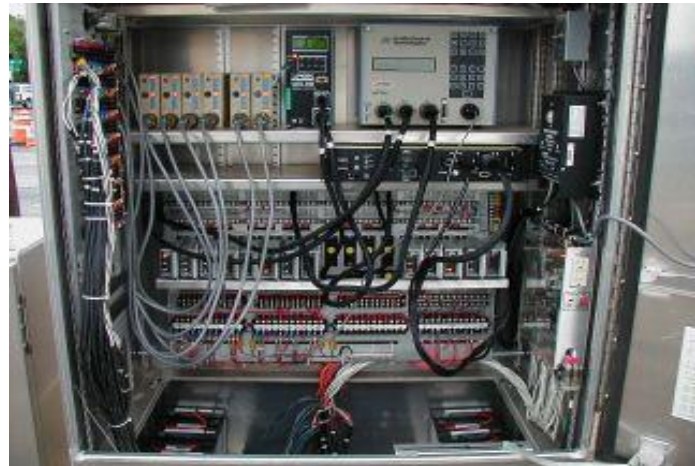
Replace existing cabinets at various locations

3. Reason for Work

Cabinets have reached their service life

4. Impact on Operating Budget

Negligible



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Project Name: *Roadway Safety Improvements at Various Locations*

Estimated Total Cost of Project (All Accounts)

\$ 250,000

Project Description:

The addition of left and right turn lanes to alleviate congestion.

1. Location

Bicentennial & Trenton and Taylor and 3 Mile Line

2. Work to be Performed

Construction of left and right turn lanes

3. Reason for Work

Alleviate congestion on these intersections.

4. Impact on Operating Budget

Slight -



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 16-17

Streets Improvement Construction Fund

Project Name: *29th - Oxford to State Highway (SH) 107*

Estimated Total Cost of Project (All Accounts)

\$ 3,688,282

Project Description

1. Location

29th - Oxford to State Highway (SH) 107

2. Work to be Performed

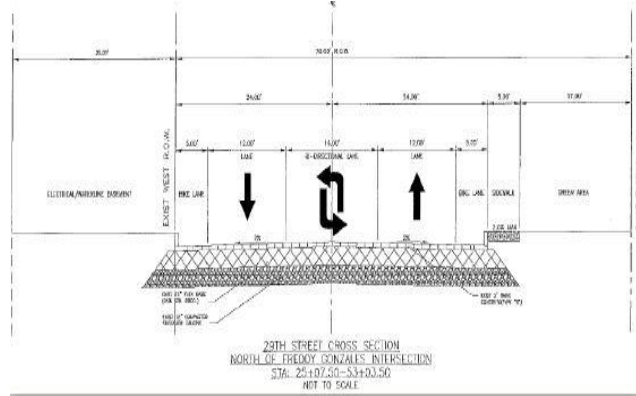
Expansion of existing two-lane road to a four lane road.

3. Reason for Work

Extends major North/South Corridor to SH 107 and will relieve traffic on Ware and 23rd Streets.

4. Impact on Operating Budget

Negligible



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ -

Project Name: *Bicentennial: Trenton to State Highway (SH)107*

Estimated Total Cost of Project (All Accounts)

\$ 7,172,200

Project Description

1. Location

Bicentennial: Trenton to State Highway (SH)107

2. Work to be Performed

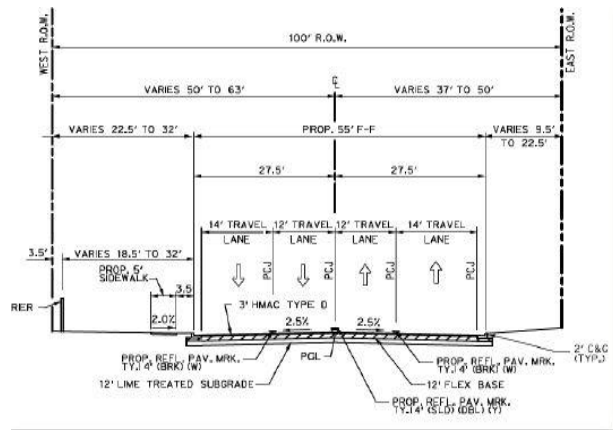
Expansion of existing two-lane road to a four lane road.

3. Reason for Work

Expansion of another corridor to SH 107 and alleviate on other North/South corridors.

4. Impact on Operating Budget

Negligible



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ -

Significant Nonroutine Capital Projects Request

FY 16-17

Project Name: *Erie St. ROW - Ware to Bentsen Road*

Estimated Total Cost of Project (All Accounts)

\$ 627,905

Project Description

1. Location

Erie Avenue from Bentsen to Ware Road

2. Work to be Performed

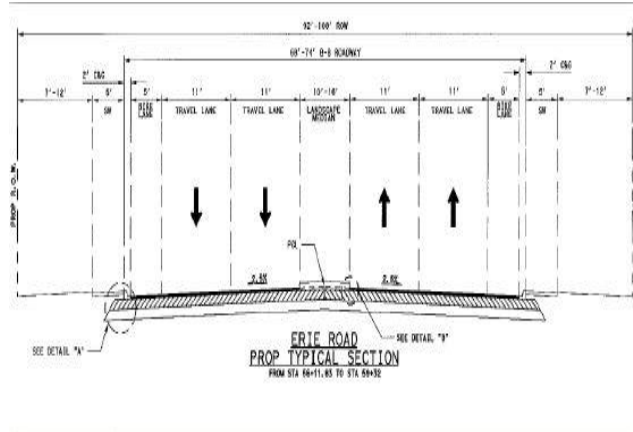
Construct a new 2 lane road with a median and bike lanes.

3. Reason for Work

Provide another accessible route to Convention Center and new Performing Arts Center.

4. Impact on Operating Budget

Negligible



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ -

Performing Arts Facility (C.O. Series 2014)

Project Name: *Performing Arts Building*

Estimated Total Cost of Project (All Accounts)

\$ 6,486,215

Project Description

1. Location

700 Convention Center Boulevard

2. Work to be Performed

83,000 square feet Performance Art Building with 1800 seats

3. Reason for Work

Replace the existing Civic Center Auditorium constructed in 1960

4. Impact on Operating Budget

Negligible



Personnel Services	\$ -
Supplies	\$ 70,730
Services	\$ 832,000

Other	\$ 171,000
Capital	\$ -
Total	\$ 1,073,730

Significant Nonroutine Capital Projects Request

FY 16-17

Sports Facility Construction Fund

Project Name: *Baseball Complex - First Phase*

Estimated Total Cost of Project (All Accounts)

\$ 11,057,940

Project Description

1. Location

29th and 5 Mile Line and Muncipal Park

2. Work to be Performed

To design and construct a baseball complex.

3. Reason for Work

Youth program have expanded and there is not sufficient fields for play.

4. Impact on Operating Budget

Negligible - There will be no impact this budget year.

Anticipate completion next year and will address it.

Personnel Services \$ -

Supplies -

Services \$ -

Other \$ -

Capital \$ -

Total \$ -



Project Name: *Municipal Park Girls Softball Complex*

Estimated Total Cost of Project (All Accounts)

\$ 4,000,000

Project Description

1. Location

29th and 5 Mile Line and Muncipal Park

2. Work to be Performed

To design and construct a softball complex.

3. Reason for Work

Youth program have expanded and there is not sufficient fields for play.

4. Impact on Operating Budget

Negligible - There will be no impact this budget year. Anticipate completion next year and will address it.

Personnel Services \$ -

Supplies \$ -

Services \$ -

Other \$ -

Capital \$ -

Total \$ -



FY 16-17



Significant Nonroutine Capital Projects Request

FY 16-17

Sewer Depreciation/Capital Improvement Fund

Project Name: *16th & Beech Lift station*

Estimated Total Cost of Project (All Accounts)

Project Description

1. Location

16th St & Beech St Mcallen TX 78501

2. Work to be Performed

Replacement of the existing lift station and gravity pipeline. New lift station, pumps, electrical system, and replacement of decayed piping with PVC piping.

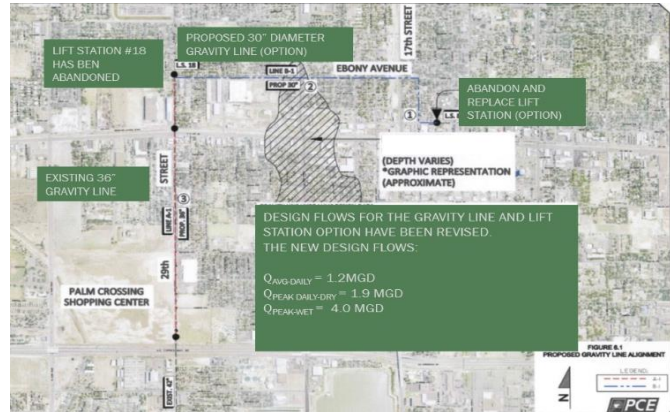
3. Reason for Work

System is at the end of its life cycle.

4. Impact on Operating Budget

Lower or Higher Electricity Costs to be determined.

\$ 4,700,000



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Project Name: *"K" Center Street Sewer*

Estimated Total Cost of Project (All Accounts)

Project Description:

1. Location

Starting at 2nd Street & Violet and ending at K-Center Street along Violet Avenue

2. Work to be Performed

Installation sanitary sewer gravity lines: 18", 12" and 8" diameter PVC piping, manholes, paving, and testing site.

3. Reason for Work

Provide gravity sewer to areas which are currently on septic tank system and areas which currently have no sanitary sewer service.

\$ 1,500,000



4. Impact on Operating Budget

No impact anticipated on Operating Budget

Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request
FY 16-17

Sewer Revenue Bond Projects

Project Name: *South WWTP Upgrade Construction*

Estimated Total Cost of Project (All Accounts)

\$ 29,421,829

Project Description 10 Million Gallons A Day Wastewater Treatment Plant Upgrade Project



1. Location

4100 Idela Ave. McAllen TX 78503

2. Work to be Performed

New: Headworks Structure, 3 Clarifiers, Blower Building, Aeration Basins, Blower System, Sludge Digester, Sludge Thickener, Administration Building, Sludge Belt Press, Sludge Membranes, Fine Bubble Diffusion, SCADA system.

3. Reason for Work

Treatment infrastructure is at the end of its life cycle.

4. Impact on Operating Budget

To Be Determined: Additional electricity costs and staff time. Inspection Overtime during the construction phase.

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Project Name: *South WWTP UV & Reuse Pumping*

Estimated Total Cost of Project (All Accounts)

\$ 2,680,836

Project Description

1. Location

4100 Idela Ave. McAllen TX 78503

2. Work to be Performed

New UV structure, Conversion of an existing Clarifier to a Reuse Holding Tank, 2 Blowers, Reuse Piping, Hypochlorite Disinfection System, SCADA system.



3. Reason for Work

Disinfection treatment infrastructure is at the end of its life cycle.

4. Impact on Operating Budget

To Be Determined: Additional electricity costs and staff time. Inspection Overtime during the construction phase.

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Significant Nonroutine Capital Projects Request
FY 16-17

Airport Capital Improvements Fund

Project Name: *Taxiway "A" & Runway 14-32 Shoulder Rehabilitation*

Estimated Total Cost of Project (All Accounts)

\$ 1,750,000

Project Description

1. Location

2500 South Bicentennial - McAllen International Airport

2. Work to be Performed

Installation of flexible base, asphalt pavement.

3. Reason for Work

Adding to the useful life of existing pavement thus increasing safety for operations and maintenance.

4. Impact on Operating Budget

Negligible -



Personnel Services	\$	-
Supplies		
Services	\$	-

Other		
Capital	\$	-
Total	\$	-

Project Name: *Baggage Carousel Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 950,100

Project Description

1. Location

2500 South Bicentennial - McAllen International Airport

2. Work to be Performed

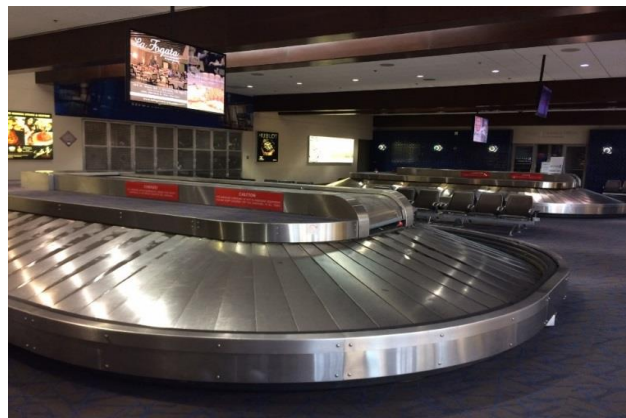
Replacement of a new and efficient system and replace outdated system.

3. Reason for Work

Increase in efficiency and reliability to customer service experience.

4. Impact on Operating Budget

Negligible



Personnel Services	\$	-
Supplies	\$	-
Services	\$	250

Other	\$	-
Capital	\$	-
Total	\$	250

Significant Nonroutine Capital Projects Request

FY 16-17

Toll Bridge Capital Improvement Fund

Project Name: *TMRI Upgrades*

Estimated Total Cost of Project (All Accounts)

\$ 1,422,105

Project Description

1. Location

1023 International Boulevard - Hidalgo International Bridge

2. Work to be Performed

Upgrade the TMRI system

3. Reason for Work

Old software no longer supports existing system and upgrade will make operations run smoother and protect from internet viruses.

4. Impact on Operating Budget

Negligible - Existing Cost

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Development Corporation of McAllen Fund

Project Name: *El Rancho Santa Cruz Subdivision Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 635,029

Project Description

1. Location

El Rancho Road

2. Work to be Performed

Construction of El Rancho Santa Cruz Drainage Ditch.

3. Reason for Work

Channel's capacity is not sufficient to convey the runoff.

4. Impact on Operating Budget

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -



Significant Nonroutine Capital Projects Request
FY 16-17

Development Corporation of McAllen Fund

Project Name: *Kennedy Avenue Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

Project Description

1. Location

2nd Street and Jackson Avenue

2. Work to be Performed

Construction of a storm sewer network and related appurtenances

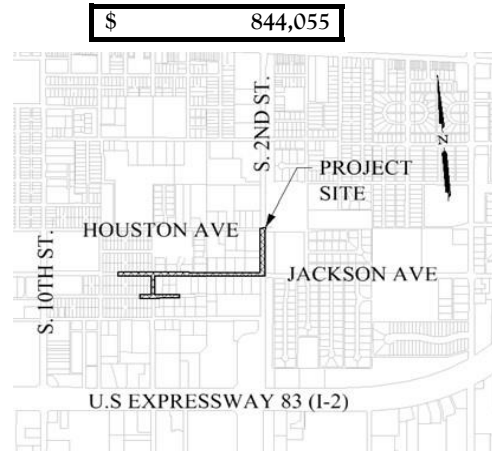
3. Reason for Work

Mitigate flooding along Jackson Avenue and Kennedy Avenue

4. Impact on Operating Budget

Negligible.

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-



Project Name: *Bentsen Road Hike and Bike Trail*

Estimated Total Cost of Project (All Accounts)

Project Description

1. Location

Bentsen Road from Pecan to 3 Mile Line

2. Work to be Performed

Will be adding landscaping, irrigation, lighting, a parking node and pedestrian amenities.

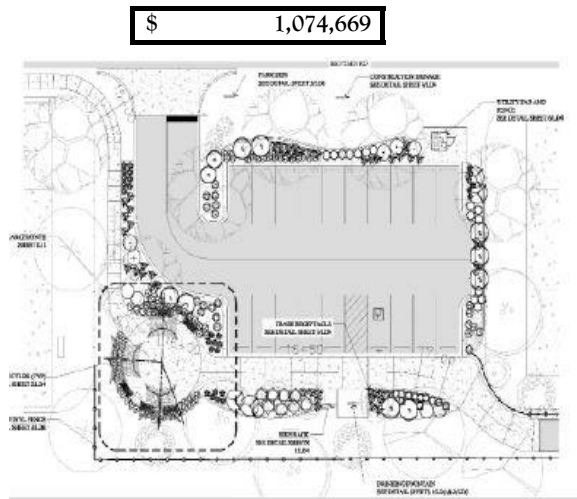
3. Reason for Work

Beautify the proposed Hike & Bike Trail.

4. Impact on Operating Budget

Negligible

Personnel Services	\$	15,000	Other	\$	-
Supplies	\$	2,000	Capital	\$	-
Services	\$	-	Total	\$	17,000



Significant Nonroutine Capital Projects Request
FY 16-17

Development Corporation of McAllen Fund

Project Name: *Westway Heights Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 633,041

Project Description

1. Location

Bicentennial Drain Ditch Bicentennial Boulevard

2. Work to be Performed

New storm sewer infrastructure to intercept storm water runoff

3. Reason for Work

Mitigate flooding along Jackson Avenue and Kennedy Avenue

4. Impact on Operating Budget

Negligible.



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ -

Project Name: *Motorcross Park*

Estimated Total Cost of Project (All Accounts)

\$ 715,000

Project Description

1. Location

S. 10th Street

2. Work to be Performed

Construction of 14,200 LF Motorcross and ATV Trails.

3. Reason for Work

Promote an unsurpassed quality of life in McAllen.

4. Impact on Operating Budget

Negligible



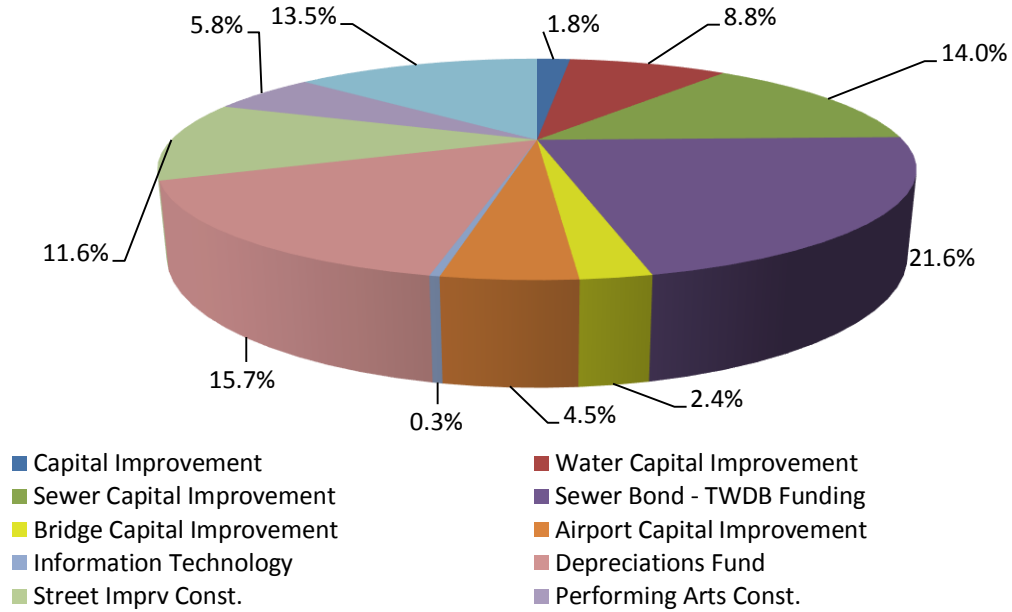
Personnel Services	\$ 14,000
Supplies	\$ 10,000
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ 24,000

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund

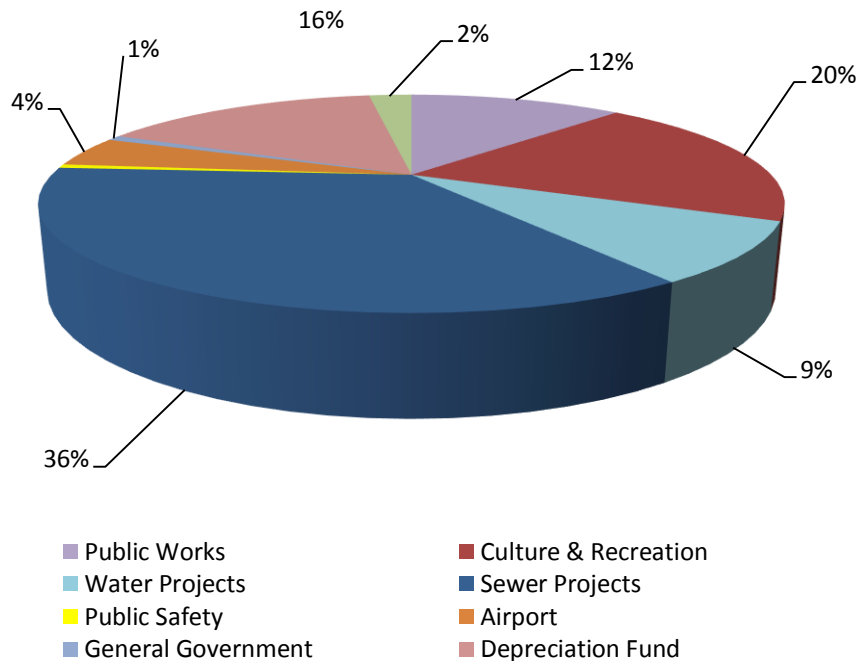
\$111,873,738

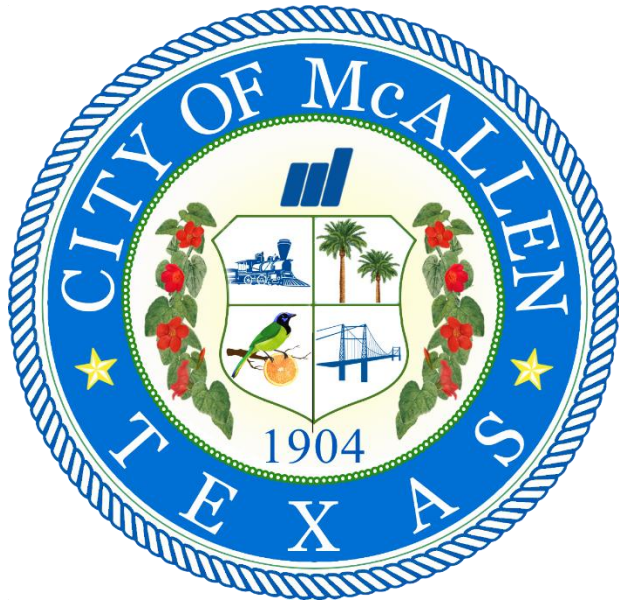


CAPITAL PROJECTS FUND APPROPRIATION

By Category

\$111,873,738





<p style="text-align: center;">CITY OF McALLEN, TEXAS CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2016-2017</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
CAPITAL IMPROVEMENTS FUND (300)				
BUSINESS PLAN PROJECTS	SEE PAGE 145 FOR PROJECTS	-	N/A	\$ 75,000
GENERAL GOVERNMENT	SEE PAGE 145 FOR PROJECTS	-	N/A	400,000
TRAFFIC	SEE PAGE 145 FOR PROJECTS	-	N/A	617,800
HIGHWAYS & STREETS	SEE PAGE 145 FOR PROJECTS	-	N/A	300,000
DRAINAGE	SEE PAGE 145 - 146 FOR PROJECTS	-	N/A	75,000
PARKS & RECREATION	SEE PAGE 146 FOR PROJECTS	-	N/A	579,459
FUND TOTAL				2,047,259
STREET IMPROVEMENT CONSTRUCTION FUND (322)				
CAPITAL PROJECT	SEE PAGE 147 FOR PROJECTS	-	N/A	12,965,806
FUND TOTAL				12,965,806
SPORTS FACILITY CONSTRUCTION FUND (326)				
CAPITAL PROJECT	MUNICIPAL PARK (GIRLS SOFTBALL COMPLEX)	N	N/A	4,000,000
	BASEBALL COMPLEX	N	N/A	11,057,940
FUND TOTAL				15,057,940
CERTIFICATE OF OBLIGATION SERIES 2014 PERFORMING ARTS FACILITY FUND (328)				
CAPITAL PROJECT	BUILDING			5,163,501
	DESIGN			422,714
	FURNITURE, FIXTURES AND EQUIPMENT	N	1	900,000
FUND TOTAL				6,486,215
INFORMATION TECHNOLOGY FUND (340)				
CAPITAL PROJECT	CITY HALL DATA CENTER A/C REPLACEMENT	N	1	200,000
	NETWORK TECHNOLOGY REFRESH	N	N/A	181,000
FUND TOTAL				381,000
WATER DEPRECIATION FUND (410)				
WATER PLANTS	SOUTH PLANT - FENCE	R	1	13,000
	SOUTH PLANT - MAIN BUILDING WINDOWS	R	1	25,000
	SOUTH PLANT - FACILITIES FIXTURES	R	1	15,000
	SOUTH PLANT - CHEMICAL STORAGE TANK	R	1	20,000
	SOUTH PLANT - EQUIPMENT FOR OPERATIONS	R	4	52,000
	SOUTH PLANT - RAW WATER PUMP	R	1	80,000
	SOUTH PLANT - BACKWASH PUMP WITH MOTOR	R	1	150,000
	SOUTH PLANT - 24" DRAIN ACTUATORS	R	2	18,800
	NORTH PLANT - AIR CONDITIONERS	R	2	7,000
	NORTH PLANT - SAMPLE & SUBMERSIBLE PUMPS	R	3	12,800
	NORTH PLANT - VFD FLOCC MOTORS	R	4	11,000
	NORTH PLANT - ELECTRICAL PANEL RELOCATION	R	N/A	30,000
	NORTH PLANT - AREA LIGHTS AND WIRING	R	1	35,000
	NORTH & SOUTH PLANT - OPERATOR CPU COUNTERS	R	2	16,000
	NORTH & SOUTH PLANT - DATA SWITCHES	R	2	20,000
DEPT. TOTAL				505,600
TRANSMISSION & DISTRIBUTION	METER BOXES - REGULAR AND LARGE	R	229	44,650
	ASSORTED FITTING PIPE AND CUT-OFF	R	900	90,000
	METER READING COMPONENTS, ASSORTED SIZES	R	20	40,000
	WATER METERS, ASSORTED SIZES	R	1,286	121,400
	3/4 HYDRANT METER	R	5	8,750

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2016-2017

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
TRANSMISSION & DISTRIBUTION (CONTINUE)	FIRE HYDRANTS	R	30	53,250
	WATER VALVES MJxMJ, ASSORTED SIZES	R	98	67,666
	WATER VALVES MJxFLANGE	R	40	27,720
	DRESSER WITH ACCESSORIES	R		40,500
	DEPT. TOTAL			493,936
UTILITY BILLING	DATA SWITCHES	R	2	10,000
CUSTOMER RELATIONS	CURRENCY SCANNER/COUNTER	R	1	3,450
CAPITAL PROJECTS	SEE PAGE 152 FOR DETAIL LISTING	N/A	N/A	375,000
	DEPT. TOTAL			375,000
<i>TOTAL WATER DEPRECIATION FUND</i>				<u>1,387,986</u>
<i>WATER CAPITAL IMPROVEMENT FUND (430)</i>				
WATER PLANT	SOUTH PLANT - PAVE ROAD	R	1	35,000
	SOUTH PLANT - SHED ENCLOSURE	R	1	28,000
	WATER TOWERS LIGHTING	R	2	16,800
	NORTH PLANT - SECURITY CAMERAS	R	1	4,000
	ACCELA SOFTWARE SYSTEM	R	1	82,153
	DEPT. TOTAL			165,953
WATER LINE MAINTENANCE	LETTER FOLDER MACHINE	R	1	-
	METER BOXES FOR 3/4" & 1" METERS	R	1,100	72,600
	METER BOXES FOR 1 1/2 AND LARGER METERS	R	125	14,000
	ACOUSTINC LEAK DETECTOR	R	1	3,500
	METER STRAINER	R	10	10,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	600	60,000
	WATER METERS , ASSORTED SIZES	R	1,205	206,295
	TRANSCEIVERS FOR AMI/AMR METERS	R	1,225	117,600
	DEPT. TOTAL			483,995
CAPITAL PROJECTS	SEE PAGE 153 FOR PROJECTS	-	N/A	1,800,800
<i>TOTAL WATER CAPITAL IMPROVEMENT FUND</i>				<u>2,450,748</u>
<i>WATER REVENUE BOND ISSUES FUND (441)</i>				
	SEE PAGE 154 FOR PROJECTS		N/A	7,350,000
<i>TOTAL WATER REVENUE BOND ISSUES FUND</i>				<u>7,350,000</u>
<i>SEWER DEPRECIATION FUND (460)</i>				
WASTEWATER PLANTS	SOUTH PLANT - TANK MOUNTED AIR COMPRESSOR	R	1	3,500
	SOUTH PLANT - BARSCREEN BREAKMOTOR	R	1	9,800
	NORTH PLANT - FILTER SCREEN GEARBOX	R	1	3,600
	NORTH PLANT - WASHER COMPACTOR SCREW CONVEYOR	R	1	3,000
	NORTH PLANT - CONVEYOR AUGER GEARBOX	R	1	3,250
	NORTH PLANT - BELT FILETER PRESS PANEL	R	1	7,250
	NORTH PLANT - WASHER CONVEYOR SHAFT	R	1	8,600
	NORTH & SOUTH PLANT - DATA SWITCHES	R	3	30,000
	DEPT. TOTAL			69,000
WASTEWATER LABORATORY	FIELD INFINITY	R	1	4,100
	PRECISON BOD INCUBATOR 115 V	R	1	4,600
	DEPT. TOTAL			8,700
WASTEWATER COLLECTION	SUBMERSIBLE PUMPS, ASSORTED SIZES	R	11	64,600
	PORTABLE TRASH PUMP	R	2	7,000
	SELF PRMING PUMPS	R	6	57,000
	CHECK VALVES	R	2	9,000

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2016-2017

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
WASTEWATER (CON'T)	BASE UNIT	R	1	3,200
	MOBILE RADIOS	R	14	42,000
	DEPT. TOTAL			<u>182,800</u>
CAPITAL PROJECTS	SEE PAGE 155 FOR PROJECTS	-	N/A	<u>9,678,040</u>
	<i>TOTAL SEWER DEPRECIATION FUND</i>			<u><u>9,938,540</u></u>
	SEWER CAPITAL IMPROVEMENT FUND (480)			
WASTEWATER PLANT	SOUTH PLANT - TRASH PUMP	R	1	3,200
	ACCELA SOFTWARE	N	1	270,000
	DEPT. TOTAL			<u>273,200</u>
CAPITAL PROJECTS	SEE PAGE 156 FOR PROJECTS	N	1	<u>4,424,524</u>
	<i>TOTAL SEWER CAPITAL IMPROVEMENT FUND</i>			<u><u>4,697,724</u></u>
	SEWER REV BOND (491)			
CAPITAL PROJECTS	SOUTH WASTEWATER TREATMENT PLANT CONSTRUCTION	N	1	<u>10,943,789</u>
	<i>TOTAL SEWER REVENUE BOND FUND</i>			<u><u>10,943,789</u></u>
	SEWER REVENUE BOND CLEAN WATER (495)			
CAPITAL PROJECTS	SEE PAGE 157 FOR PROJECTS			<u>24,249,389</u>
	<i>TOTAL SEWER REVENUE BOND 2012 TWDB FUND</i>			<u><u>24,249,389</u></u>
	SANITATION DEPRECIATION FUND (502)			
RESIDENTIAL	AUTOMATED TRUCK	R	3	930,000
	AUTOMATED TRUCK - ROLLOVER	R	2	597,452
	AUTOMATED SIDELOAD TRUCK	R	1	286,144
				<u>1,813,596</u>
COMMERCIAL	SIDE LOAD TRUCKS (ROLLOVER)	R	1	235,345
	FRONT LOAD TRUCKS	R	4	1,029,596
	SIDE LOAD TRUCKS	R	2	540,000
	CHEVY 3/4 TRUCK	R	1	40,000
	DEPT. TOTAL			<u>1,844,941</u>
ROLL OFF	ROLL OFF TRUCK	R	1	<u>180,000</u>
				180,000
BRUSH	GRAPPLE LOADER	R	1	90,000
	GRAPPLE ROLL OFF TRUCK	R	2	460,000
	BUCKET TRUCK	R	1	125,000
	OPEN TOP TRUCK	R	2	260,000
	REAR LOADER TRUCK	R	1	180,000
	BRUSH CHIPPER	R	1	65,000
	DEPT. TOTAL			<u>1,180,000</u>
STREET CLEANING	TYMCO SWEEPER	R	1	<u>245,000</u>
RECYCLING	FORKLIFT	R	1	30,000
	ELECTRIC VEHICLE	R	1	20,000
	DEPT. TOTAL			<u>50,000</u>
FACILITIES ADMINISTRATION	SPORTS UTILITY VEHICLE	R	1	<u>40,000</u>
	RADIOS FOR PUBLIC WORKS DEPARTMENTS	R	TBD	<u>635,600</u>
	<i>TOTAL SANITATION DEPRECIATION FUND</i>			<u><u>5,989,137</u></u>

Note: N=New; R=Replacement

<p style="text-align: center;">CITY OF McALLEN, TEXAS CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2016-2017</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
MAINTENANCE & OPERATIONS	PALM VIEW GOLF COURSE DEPRECIATION FUND (522)			
	GREENS MOWER	R	1	50,000
	GREENS ROLLER	R	1	15,000
	<i>TOTAL PVGC DEPRECIATION FUND</i>			<u>65,000</u>
CAPITAL PROJECTS	CONVENTION CENTER DEPRECIATION FUND (543)			
	PAVING OF LOT	R	1	145,000
	<i>TOTAL CONVENTION CENTER DEPRECIATION FUND</i>			<u>145,000</u>
CAPITAL PROJECTS	MCALLEN INT'L AIRPORT PFC FUND (552)			
	APPLICATION FEE FOR FUNDING	N	1	40,000
				<u>40,000</u>
	<i>TOTAL AIRPORT PFC FUND</i>			<u>40,000</u>
CAPITAL PROJECTS	AIRPORT CIP FUND (554)			
	TURNWAY/RUNWAY A SHOULDER REHABILITATION	N	1	1,750,000
	FIDS PA SYSTEM	N	1	150,000
	DRAINAGE IMPROVEMENTS ENVIRONMENTAL	N	1	200,000
	CARGO RAMP DESIGN	N	1	449,900
	MASTER PLAN UPDATE	N	1	375,000
	MONUMENT & WAYFINDING SIGNS	N	1	129,110
	ENTRY/EXIT DOOR REPLACEMENTS	R	1	524,990
	BAGGAGE CAROUSEL IMPROVEMENTS	N	1	950,100
	AIRPORT PERIMETER LANDSCAPING	N	1	240,000
	HANGAR LANE RECONSTRUCTION	N	1	235,000
				<u>5,004,100</u>
	<i>TOTAL AIRPORT CIP FUND</i>			<u>5,004,100</u>
CAPITAL PROJECTS	BRIDGE CAPITAL IMPROVEMENT FUND (566)			
	CANOPY IMPROVEMENTS	R	1	200,000
	GENERATOR	R	1	175,000
	RESTROOM PROJECT	N/A	1	215,000
	FACILITY UPGRADES	R	1	90,000
	CBP PEDESTRIAN PROJECT	N	1	132,000
	P.O.E. ENTRY MASTER PLAN	N/A	1	100,000
	VEHICLES	R	2	67,000
	BRIDGE IMPROVEMENTS	N/A	1	1,422,105
				<u>2,401,105</u>
ANZALDUAS CIP	<i>TOTAL BRIDGE CAPITAL IMPROVEMENT FUND</i>			<u>2,401,105</u>
	ANZALDUAS CAPITAL IMPROVEMENT FUND (586)			
	VEHICLES	N/A	2	53,000
	GENERATOR REPAIR	R	1	150,000
	FACILITY UPGRADES	N/A	1	70,000
	<i>TOTAL ANZALDUAS CAPITAL IMPROVEMENT FUND</i>			<u>273,000</u>
	CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL			<u>\$ 111,873,738</u>

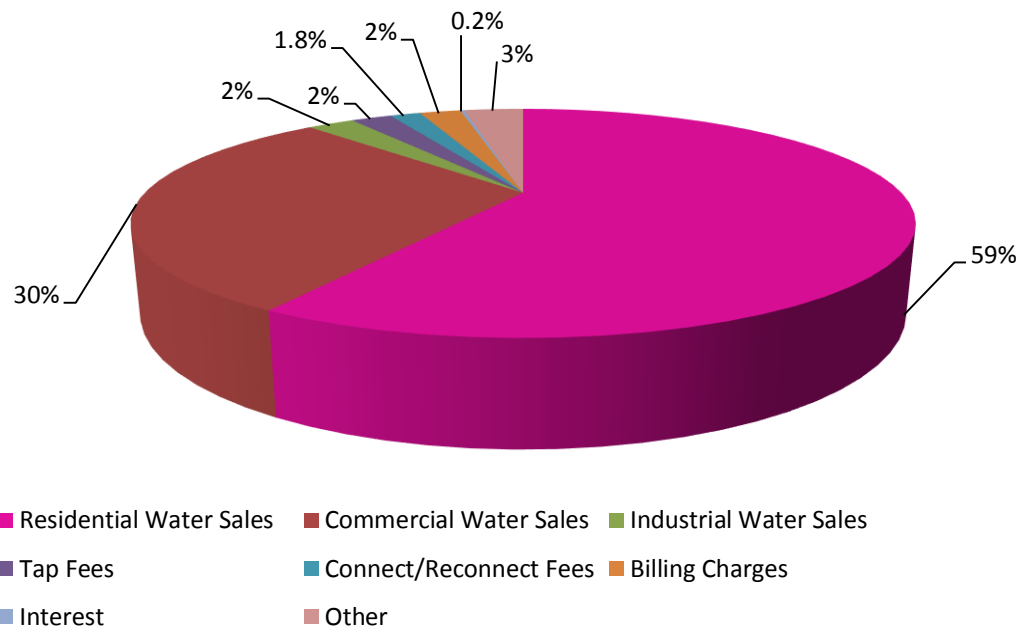
WATER FUND

The Water Fund is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

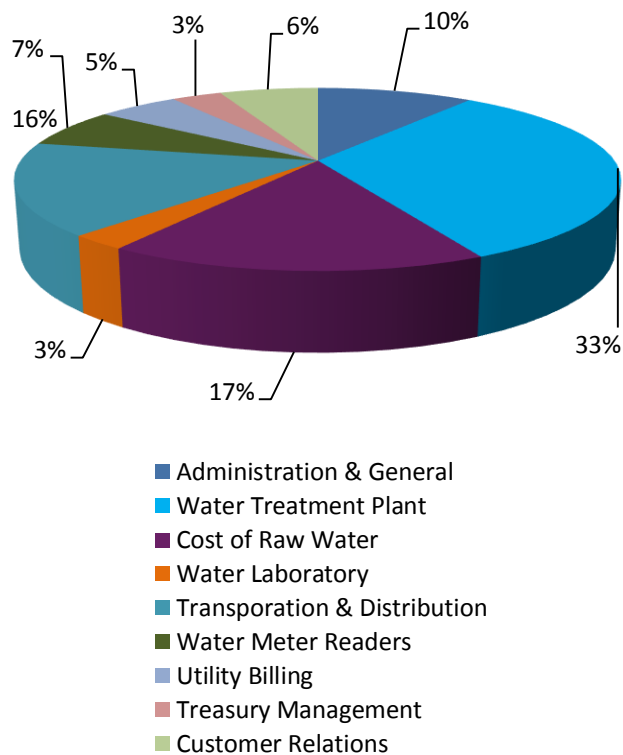
City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,734,224	\$ 4,696,636	\$ 3,803,524	\$ 5,165,173
Revenues:				
Residential Water Sales	8,847,733	12,227,327	11,810,800	12,281,037
Commercial Water Sales	4,845,732	6,161,176	5,543,882	6,174,150
Industrial Water Sales	449,615	519,267	478,518	519,267
Misc. Operating Revenues	398,187	320,000	462,150	390,000
Tap Fees	331,250	350,000	500,325	450,000
Connect Fees	166,825	150,000	161,800	150,000
Reconnect Fees	204,795	160,000	193,200	190,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	4,286	35,500	114,033	35,500
Misc. Non-Operating Revenues	373,443	235,000	303,117	235,000
Interest Earned	51,004	37,965	49,548	43,265
Total Revenues	16,132,869	20,656,235	20,077,373	20,928,219
Total Revenues and Transfers	16,132,869	20,656,235	20,077,373	20,928,219
TOTAL RESOURCES	\$ 20,867,093	\$ 25,352,871	\$ 23,880,897	\$ 26,093,392
APPROPRIATIONS				
Operating Expenses:				
Administration and General/Benefits	\$ 1,561,432	\$ 1,241,734	\$ 1,229,676	\$ 1,321,229
Employee Benefits/Contingency	25,000	229,666	47,500	156,843
Liability and Misc. Insurance	90,073	55,099	55,099	55,099
Water Treatment Plant	3,970,202	4,896,824	4,525,894	4,933,263
Cost of Raw Water	1,961,633	2,545,000	2,545,000	2,545,000
Water Laboratory	336,100	397,557	406,740	396,477
Water Line Maintenance	1,893,240	2,521,797	2,106,994	2,467,805
Water Meter Readers	845,006	1,022,804	984,056	1,037,497
Utility Billing	712,017	799,857	693,958	797,749
Customer Relations	769,417	923,128	868,835	971,727
Treasury Management	440	446,332	413,981	491,518
Total Operations	12,164,560	15,079,798	13,877,733	15,174,207
Transfers To Depreciation Fund	1,453,472	1,496,838	1,543,671	1,551,743
Transfers to Debt Service-2005 Issue	621,113	-	-	-
Transfers to Debt Service-2006 Issue	1,535,526	1,527,349	1,535,699	-
Transfers to Debt Service-2015 Issue	464,798	1,063,552	1,065,997	1,064,084
Transfers to Debt Service-2006 Issue	-	-	-	1,076,888
Transfers to Capital Improvements	692,920	692,625	692,625	1,149,948
Other Non-operating expenses	-	-	-	42,839
TOTAL APPROPRIATIONS	\$ 16,932,389	\$ 19,860,162	\$ 18,715,725	\$ 20,059,709
Revenues over/(under) Expenditures	(799,520)	796,073	1,361,648	868,510
Other Changes Affecting Working Capital	(131,180)	-	-	-
ENDING WORKING CAPITAL	\$ 3,803,524	\$ 5,492,709	\$ 5,165,173	\$ 6,033,683

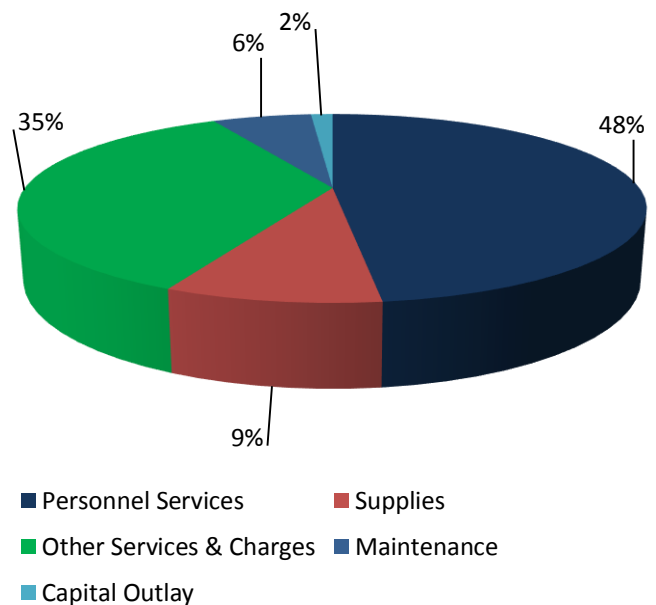
WATER FUND REVENUES \$20,928,219

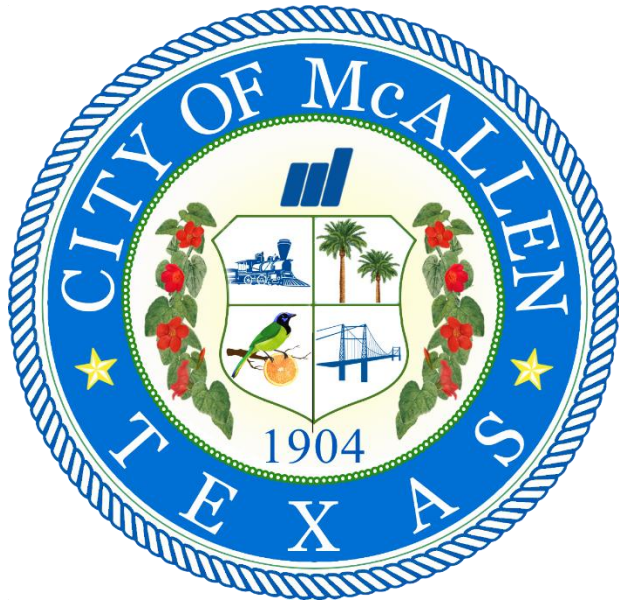


WATER FUND APPROPRIATION By Division \$15,174,207



WATER FUND APPROPRIATION By Category \$15,174,207





**City of McAllen, Texas
Water Fund
Expense Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,561,432	\$ 1,241,734	\$ 1,229,676	\$ 1,321,229
Employee Benefits/Contingency	25,000	229,666	47,500	156,843
Liability and Misc. Insurance	90,073	55,099	55,099	55,099
Water Treatment Plant	3,970,202	4,896,824	4,525,894	4,933,263
Cost of Raw Water	1,961,633	2,545,000	2,545,000	2,545,000
Water Laboratory	336,100	397,557	406,740	396,477
Transportation & Distribution	1,893,240	2,521,797	2,106,994	2,467,804
Water Meter Readers	845,006	1,022,804	984,056	1,037,497
Utility Billing	712,017	799,857	693,958	797,749
Customer Relations	769,417	923,128	868,835	971,727
Treasury Management	440	446,332	413,981	491,518
TOTAL OPERATING EXPENSES	<u>12,164,560</u>	<u>15,079,798</u>	<u>13,877,733</u>	<u>15,174,207</u>
TOTAL EXPENDITURES	<u>\$ 12,164,560</u>	<u>\$ 15,079,798</u>	<u>\$ 13,877,733</u>	<u>\$ 15,174,207</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,640,843	\$ 5,147,207	\$ 4,827,171	\$ 5,404,084
Employee Benefits	1,310,785	2,075,886	1,896,216	1,873,821
Supplies	1,084,893	1,364,215	1,236,307	1,383,715
Other Services and Charges	4,387,324	5,322,431	5,148,118	5,355,529
Maint. and Repair Services	626,847	1,003,814	622,765	948,947
Non-capitalized Capital Outlay	113,868	166,245	147,156	208,111
TOTAL OPERATING EXPENSES	<u>12,164,560</u>	<u>15,079,798</u>	<u>13,877,733</u>	<u>15,174,207</u>
TOTAL EXPENDITURES	<u>\$ 12,164,560</u>	<u>\$ 15,079,798</u>	<u>\$ 13,877,733</u>	<u>\$ 15,174,207</u>
<u>PERSONNEL</u>				
Admin. and General	8	6	6	6
Water Treatment Plant	35	34	34	34
Laboratory Services	6	6	6	6
Trans & Distribution	44	44	44	44
Meter Readers	18	18	18	18
Utility Billing	9	9	9	9
Treasury Management	-	4	4	4
Customer Relations	18	18	18	19
TOTAL PERSONNEL	<u>138</u>	<u>139</u>	<u>139</u>	<u>140</u>



Water Fund Administration

www.mcallen.net/mpu/departments/administration

Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet our commitments to the many constituencies we serve.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 527,891	\$ 482,017	\$ 495,492	\$ 519,767
Employee Benefits	312,204	169,584	169,584	154,712
Supplies	7,185	5,000	8,000	12,000
Other Services and Charges	636,693	548,000	544,700	624,750
Maintenance	59,149	33,333	8,100	7,600
Operations Subtotal	1,543,121	1,237,934	1,225,876	1,318,829
Capital Outlay	18,311	3,800	3,800	2,400
Operations & Capital Outlay Total	1,561,432	1,241,734	1,229,676	1,321,229
Non-Departmental				
Contingency	25,000	229,666	47,500	156,843
Insurance	90,073	55,099	55,099	55,099
Total Expenditures	\$ 1,676,505	\$ 1,526,499	\$ 1,332,275	\$ 1,533,171
PERSONNEL				
Exempt	5	3	3	3
Non-Exempt	3	3	3	3
Total Positions Authorized	8	6	6	6

MAJOR FY 16-17 GOALS

- 1.) Acquisition of Water Rights - HCID#1 (6.4.9)
- 2.) South Water Treatment Plant Expansion (6.4.14)
- 3.) Management and oversight of the Utility.
- 4.) Implementation of Social Media Plan / Marketing.
- 5.) Continue Employee Development of all MPU employees.
- 6.) Continue Education programs for Water Conservation/Water Education
- 7.) Continue Education programs for Water Conservation/Water Education
- 8.) Continue succesful Water Education camps (summer, spring, December)

Contact Us:

Mark A. Vega
General Manager
Utility Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

Description:

Water Administration includes 6 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	8	6	6	6
Department Expenditures	\$ 1,676,505	\$ 1,526,499	\$ 1,332,275	\$ 1,533,171
Outputs:				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
Effectiveness Measures:				
Financial Reports completed within 45	4%	4%	4%	4%
Maintain/Improve S & P/Moody's	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
Efficiency Measures:				
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capital	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55



Water Fund Water Plant

www.mcallen.net/mpu/departments/watersystems

Mission

Statement:

To provide a safe continuous supply of potable water for public consumption.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,152,007	\$ 1,240,086	\$ 1,186,858	\$ 1,268,579
Employee Benefits	286,030	468,696	468,696	425,303
Supplies	976,004	1,206,560	1,103,060	1,219,060
Other Services and Charges	1,195,491	1,503,810	1,413,440	1,463,330
Maintenance	322,748	407,832	284,000	480,500
Operations Subtotal	3,932,279	4,826,984	4,456,054	4,856,772
Capital Outlay	37,923	69,840	69,840	76,491
Total Expenditures	\$ 3,970,202	\$ 4,896,824	\$ 4,525,894	\$ 4,933,263
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	29	28	28	28
Part-Time	1	1	1	1
Total Positions Authorized	35	34	34	34

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 16-17 GOALS

- 1.) To provide public with potable water without interruption.
- 2.) Continue implementing performance management program with staff.
- 3.) Improve sludge dewatering process for south plant.
- 4.) Alternative water supply for North Plant
- 5.) Continue sending staff to schools.
- 6.) Continue with our repair-in-house program.
- 7.) Continue performing Preventive Meters on electrical system
- 8.) Continue studying alternate ways for North Plant groundwells.
- 9.) Continue study for District # 1 irrigation line.
- 10.) Continue working on design for filter/clarifiers upgrade at expansion plant.

Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 34 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating. The Water Conservation program individually educates public on more efficient water usage, currently in a "Stage 2".

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	34	33	33	33
Department Expenditures	\$ 3,970,202	\$ 4,896,824	\$ 4,525,894	\$ 4,933,263
Outputs:				
Total raw water treated	9,867,778,000	11,330,000,000	11,330,000,000	11,330,000,000
Total HI-Service water produced (mgd)	9,480,534,000	11,000,000,000	11,000,000,000	11,000,000,000
Average daily consumption (mgd)	26	24	26	26
Maximum daily consumption (mgd)	39	35	35	38
Capacity (mgd)	59	59	60	60
Water analysis	291,000	312,900	312,900	312,900
Effectiveness Measures:				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regulations	99%	100%	100%	100%
Compliance with all water quality	100%	100%	100%	100%
Efficiency Measures:				
Chemical cost per MG	\$ 100	\$ 106	\$ 106	\$ 107
Power cost per MG	\$ 105	\$ 106	\$ 106	\$ 106
Maintenance cost per MG	\$ 34	\$ 37	\$ 35	\$ 36
Personnel cost per MG	\$ 152	\$ 155	\$ 151	\$ 154
Department expenditures per capita	\$ 28.40	\$ 34.26	\$ 31.66	\$ 33.94



Water Fund Cost of Raw Water

www.mcallen.net/mpu

Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,961,633	2,545,000	2,545,000	2,545,000
Maintenance	-	-	-	-
Operations Subtotal	1,961,633	2,545,000	2,545,000	2,545,000
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,961,633	\$ 2,545,000	\$ 2,545,000	\$ 2,545,000

Contact Us:

Jose Solis
Director of Water Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 16-17 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



Mission

Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 203,629	\$ 204,221	\$ 204,886	\$ 210,950
Employee Benefits	46,662	70,176	70,176	67,624
Supplies	26,505	30,130	30,130	30,130
Other Services and Charges	42,252	51,340	58,340	58,340
Maintenance	17,052	20,190	27,950	27,950
Operations Subtotal	336,100	376,057	391,482	394,994
Capital Outlay	-	21,500	15,258	1,483
Total Expenditures	\$ 336,100	\$ 397,557	\$ 406,740	\$ 396,477
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Total Positions Authorized	6	6	6	6

Contact Us:

Jose Solis
Director of Water
Systems
2501 W. Expressway
83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 16-17 GOALS

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue compliance with TCEQ and EPA programs.
- 3.) Continue to strive for 2% cost savings.
- 4.) Continue to improve and implement safety.
- 5.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 6.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 7.) Continue to improve the R & D section in laboratory.
- 8.) Continue Performance Management.
- 9.) Continue to improve laboratory analytical capabilities with new technology.

Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 5 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 6000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 336,100	\$ 397,557	\$ 406,740	\$ 396,477
Outputs:				
Culture & Microbiological Analyses	5,737	4,250	6,000	4,500
General Chemical & Analytical Analyses	90,584	75,000	84,000	80,000
Consumer Confidence Report (CCR)	53,000	50,000	55,000	50,000
Total Organic Carbon Analyses	4,238	4,000	3,000	4,000
Ion Chromatography Analyses	2,160	2,000	1,500	2,000
Effectiveness Measures:				
Monthly Culture & Microbiological Analyses	478	354	500	400
Monthly General Chemical & Analytical Analyse	7,549	6,250	7,000	7,000
Efficiency Measures:				
Workload per employee	17,119.83	14,208	15,750	15,083
Lab cost per million gallons	\$ 39	\$ 43	\$ 50	\$ 47
Department expenditures per capita	2.40	2.78	2.85	2.73



Water Fund Transmission & Distribution

www.mcallen.net/mpu/departments/transmissionanddistribution

Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,318,856	\$ 14,712,076	\$ 1,275,842	\$ 1,532,308
Employee Benefits	310,053	551,470	551,470	506,631
Supplies	23,902	42,500	30,132	42,500
Other Services and Charges	49,753	77,550	68,050	82,650
Maintenance	157,771	335,751	151,500	241,500
Operations Subtotal	1,860,335	2,479,347	2,076,994	2,405,588
Capital Outlay	32,906	42,450	30,000	62,216
Total Expenditures	\$ 1,893,241	\$ 2,521,797	\$ 2,106,994	\$ 2,467,804
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	41	41	41	41
Part-Time	-	-	-	-
Total Positions Authorized	44	44	44	44

Contact Us:

Jose Solis
Director of Water Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 16-17 GOALS

- 1.) Continue with TWUA Certification for the Transmission & Distribution employees.
- 2.) Continue working on JBS Program to replace old meters and test large meters annually.
- 3.) Exercise water valves and replace broken valves throughout the City.
- 4.) Enforce and maintain Backflow Cross-Connection Program.
- 5.) Continue flushing program to prevent bacteriological contamination.

Description:

The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	44	44	44	44
Department expenditures	\$ 1,893,241	\$ 2,521,797	\$ 2,106,994	\$ 2,467,804
Outputs:				
Number of New Taps	638	850	622	700
Number of complaints/requests comple	14,143	3,300	13,750	10,000
Number of service orders completed, i.e.	5,147	4,500	4,410	7,500
Total workload	19,928	8,650	18,728	12,000
Effectiveness Measures:				
Meters exchanged (JBS Report)	502	1,200	300	2,000
Main and service line repairs	517	300	587	400
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	30	30	26	30
Efficiency Measures:				
Meters exchanged (average/month)	60	100	110	100
Meters installed (average/month)	52	100	75	75
Requests/complaints completed monthl	1,000	800	857	750
Water lines maintained (miles)	802	725	850	802
Fire hydrants maintained	4,041	4,100	4,200	4,041
Department expenditures per capita	\$ 13.54	\$ 15.20	\$ 15.16	\$ 15.62



Water Fund Meter Readers

www.mcallen.net/mpu/departments/meter

Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 582,004	\$ 604,633	\$ 613,559	\$ 628,729
Employee Benefits	157,082	238,822	238,822	218,245
Supplies	16,072	24,965	15,000	24,965
Other Services and Charges	30,338	41,762	33,550	43,447
Maintenance	59,119	86,867	57,725	86,867
Operations Subtotal	844,615	997,049	958,656	1,002,253
Capital Outlay	391	25,755	25,400	35,244
Total Expenditures	\$ 845,005	\$ 1,022,804	\$ 984,056	\$ 1,037,497
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
Total Positions Authorized	18	18	18	18

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Utility Billing Manager
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 16-17 GOALS

- 1.) Improve communications with our citizens through automatic emails to customers regarding status of request submitted once the service order is completed. This will also
- 3.) Implementation of Social Media Plan / Marketing.
by our technicians.
- 2.) Implementation of Social Media Plan / Marketing.
- 3.) Research the possibility of implementing the newest technology that will allow us to connect and disconnect a meter through wireless means and if possible to test it with our AMI infrastructure.
- 4.) Research the possibility of acquiring reliable and faster mobile devices for a more efficient service order process.
- 5.) Provide additional safety and injury prevention training classes, provide the best personal protection equipment for the benefit of the employee's safety.

Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 10 meter readers, the department reads approximately 45,000 meters a month. A staff of 7 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	18	18	18	18
- Asst. Mgr / Working Supervisors	3	3	3	3
- Meter Readers	9	9	9	9
- Meter Technicians	5	6	6	6
Department Expenditures	\$ 845,006	\$ 1,022,804	\$ 984,056	\$ 1,037,497
Outputs:				
Number of Meters read	563,641	563,700	574,950	590,700
Number of service orders completed	45,688	50,500	43,324	43,320
Number of meters/readings checked	9,566	13,760	9,000	9,500
Effectiveness Measures:				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	99.9%	100%	99%	100%
Efficiency Measures:				
Number of completed service orders per employee monthly	761	701	602	602
Number of meters read daily per meter reader	263	263	268	276
Department expenditures per capita	\$ 6.05	\$ 7.16	\$ 6.88	\$ 7.14



Water Fund Utility Billing

www.mcallen.net/mpu/departments/billing

Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 301,646	\$ 313,931	\$ 267,606	\$ 335,782
Employee Benefits	60,146	96,227	96,227	96,297
Supplies	23,851	38,000	36,000	38,000
Other Services and Charges	324,959	351,599	294,125	316,870
Maintenance	-	100	-	-
Operations Subtotal	710,602	799,857	693,958	786,949
Capital Outlay	1,416	-	-	10,800
Total Expenditures	\$ 712,017	\$ 799,857	\$ 693,958	\$ 797,749
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Utility Billing Manager
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 16-17 GOALS

- 1.) Implement Succession Planing Program
- 2.) Automating the mail inserting process for efficiency and possible cost savings by using
- 3.) Implementation of Social Media Plan / Marketing.
- 3.) Continue our campaign to increase E-bills
- 2.) Implementation of Social Media Plan / Marketing.

Description:

With a staff of 9 employees, the Utility Billing Department reviews and processes 43,400 utility statements and about 4,051 e-bills which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges. Total monthly revenues of \$3,978,182, water consumption of 574,383,500 gallons and approximately 14,793 accounts reviewed. Staff also inserts approximately 8,825 delinquent notices monthly.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 712,017	\$ 799,857	\$ 693,958	\$ 797,749
Outputs:				
Utility bills processed	562,317	482,440	524,600	534,750
E-notifications processed	45,018	31,300	50,782	54,450
Service orders processed	14,567	13,500	15,147	15,600
Total amount billed	\$ 47,738,186	\$ 45,600,000	\$ 53,000,000	\$ 53,900,000
Delinquent notices generated	105,902	114,600	103,638	104,400
Effectiveness Measures:				
# of Billing dates billed as scheduled	35	36	35	36
% of accounts billed timely	99.90%	100.00%	99.90%	100.00%
% of accounts billed accurately	99.90%	100.00%	99.90%	100.00%
Efficiency Measures:				
Utility bills processed per employee monthly	5,207	4,467	4,857	4,951
Service orders processed per employee monthly	173	161	180	186
Cost per bill	\$ 1.17	\$ 1.56	\$ 1.21	\$ 1.35
Number of bills not billed timely	10	36	6	6
Number of accounts billed incorrectly	37	30	30	30
Department expenditures per capita	\$ 5.09	\$ 5.60	\$ 4.85	\$ 5.49



Water Fund Treasury Management

www.mcallen.net/mpu/departments/administration

Mission Statement: Charged with performing financial, investment, procurement accounting and treasury functions, the Financial Operations & Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide the best and most	Department Summary				
	Expenditure Detail:	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
	Personnel Services				
	Salaries and Wages	\$ 432	\$ 241,473	\$ 208,806	\$ 254,956
	Employee Benefits	-	63,860	66,356	62,901
	Supplies	-	1,500	1,500	1,500
	Other Services and Charges	8	84,881	78,994	103,079
	Maintenance	-	51,718	55,467	66,207
	Operations Subtotal	440	443,432	411,123	488,643
	Capital Outlay	-	2,900	2,858	2,875
Contact Us: Melba D. Carvajal, CPM Director of Finance for Utilities 1300 Houston Avenue McAllen, TX 78501 (956) 681-1630	Operations & Capital Outlay Total	440	446,332	413,981	491,518
	Non-Departmental				
	Non Capitalize Outlay	-	-	-	-
	Grant Reimbursement	-	-	-	-
	Total Expenditures	\$ 440	\$ 446,332	\$ 413,981	\$ 491,518
	PERSONNEL				
	Exempt	-	2	2	2
	Non-Exempt	-	2	2	2
	Part-Time	-	-	-	-
	Total Positions Authorized	0	4	4	4

MAJOR FY 16-17 GOALS

- 1.) To operate in full compliance with all applicable legal requirements and supplementary
- 2.) Implementation of Social Media Plan / Marketing.
that generally reflect all costs of supplying those services to the customer.
- 3.) To manage MPU's credit rating at as favorable a level as can be maintained consistent
with the needs of the financing and the cost of debt.
- 4.) To implement a program to educate and professionally develop staff.
the needs of the financing and the cost of debt.

Description: The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.	Performance Measures			
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
	Inputs:			
	Number of full time employees	-	4	4
	Department Expenditures	\$ 440	\$ 446,332	\$ 413,981
	Outputs:			
	Preparation of the annual budget	-	Yes	Yes
	Preparation/presentation of financial reports	-	Yes	Yes
	Annual approval of Investment Policy	-	Yes	Yes
	Quarterly approval of investment reports	-	Yes	Yes
Effectiveness Measures: Credit rating of revenue bonds	Maintenance/enhancement of credit rating	-	Yes	Yes
	MPU Funds monitored/reported	-	13	13
	Procurement transactions verified, City-wide	-	21,600	21,600
	Procurement card charges, City-wide	-	\$ 4,500,000	\$ 4,500,000
	Investment portfolio managed **	-	\$ 280,000,000	\$ 280,000,000
	Efficiency Measures:			
	Percentage of procurement card transactions verified	0%	100%	100%
	Blended yield of investment holdings	0%	0.75%	0.75%
	Monthly turn-key cost to manage City-wide investment portfolio	-	52	56
	Department expenditures per employee	\$ -	\$ 111,583	\$ 103,495
Efficiency Measures: Department expenditures per capitaL	Department expenditures per capitaL	\$ -	\$ 3.12	\$ 2.90



Water Fund Customer Relations

www.mcallen.net/mpu/departments/customer

Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 554,379	\$ 588,770	\$ 574,122	\$ 653,013
Employee Benefits	113,607	187,385	187,385	185,265
Supplies	11,376	15,560	12,485	15,560
Other Services and Charges	56,125	63,390	56,820	62,964
Maintenance	11,008	68,023	38,023	38,323
Operations Subtotal	746,495	923,128	868,835	955,125
Capital Outlay	22,922	-	-	16,602
Total Expenditures	\$ 769,417	\$ 923,128	\$ 868,835	\$ 971,727
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	15	15	15	16
Part-Time	-	-	-	-
Total Positions Authorized	18	18	18	19

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities Pablo
M. Rodriguez
Customer Relations
Manager
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1600

MAJOR FY 16-17 GOALS

- 1.) Increase system server capacity through implementation of scanning program using Laserfiche.
- 2.) Increase volume of customers receiving bills electronically through E-Bills by 300 accounts.

Description:

The Customer Relations Department with a staff of 19 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas. During the 2014-2015 fiscal year 45,362 water accounts and 40,390 sewer accounts were serviced. Collections for the year totaled in excess of \$48.5 million.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	18	18	18	19
Number of customer service agents	9	8	9	10
Number of cashiers	9	9	9	9
Department Expenditures	\$ 769,417	\$ 923,128	\$ 868,835	\$ 971,727
Outputs:				
Number of incoming calls	88,758	91,500	98,750	93,383
Number of payments processed	144,982	149,514	148,975	152,924
Number of customers serviced	527,625	537,240	536,820	545,340
Number of active water accounts	45,362	46,060	46,012	46,662
Number of active sewer accounts	39,247	41,647	40,990	41,590
Number of customer complaints	250	280	265	270
Effectiveness Measures:				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Active Water accounts	5.51	6.08	5.76	5.79
Active Sewer accounts	6.37	6.72	6.46	6.49
Efficiency Measures:				
Incoming calls responded per employee	9,862	10,167	10,972	9,338
Payments processed per employee	16,109	16,613	16,553	16,992
Customers serviced per employee	29,313	29,847	29,823	28,702
Department expenditures per employee	\$ 42,745	\$ 51,285	\$ 48,269	\$ 51,144
Department expenditures per capita	\$ 5.50	\$ 6.46	\$ 6.08	\$ 6.69

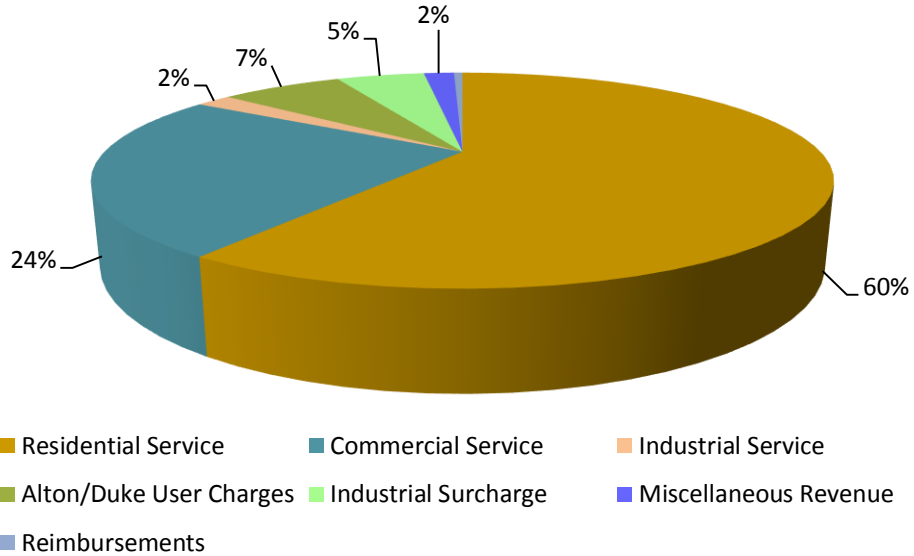
SEWER FUND

The Sewer Fund is a major fund that is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

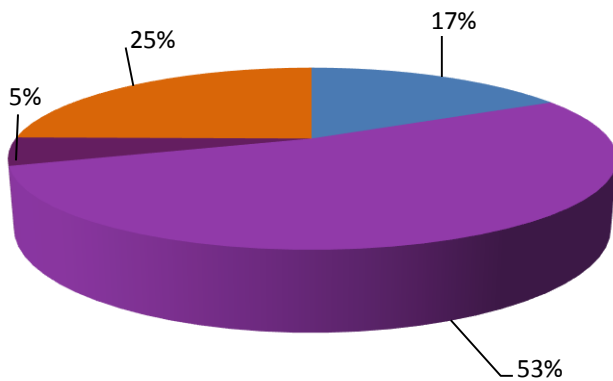
**City of McAllen, Texas
Sewer Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,624,292	\$ 3,766,489	\$ 2,725,305	\$ 2,441,349
Revenues:				
Residential Service	8,961,726	11,264,463	10,527,028	11,325,183
Commercial Service	3,574,700	4,613,807	3,765,949	4,621,367
Industrial Service	308,377	372,237	340,305	372,237
Alton User Charges	540,607	479,856	524,627	650,000
Calpine/Duke User Charges	583,679	420,000	640,668	640,000
Industrial Surcharge	1,015,319	785,000	1,167,936	940,000
Misc Non-operating Revenues	422,881	218,000	340,683	308,000
Interest Earned	7,353	28,469	13,163	14,412
Reimbursements	63,134	66,500	117,356	91,500
Total Revenues	<u>15,477,776</u>	<u>18,248,332</u>	<u>17,437,715</u>	<u>18,962,699</u>
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	<u>15,477,776</u>	<u>18,248,332</u>	<u>17,437,715</u>	<u>18,962,699</u>
TOTAL RESOURCES	<u>\$ 18,102,068</u>	<u>\$ 22,014,821</u>	<u>\$ 20,163,020</u>	<u>\$ 21,404,048</u>
APPROPRIATIONS				
Operating Expenses:				
Administration & General	1,241,158	1,402,544	1,285,863	1,400,218
Wastewater Treatment Plants	4,274,582	4,774,899	4,615,728	4,769,312
Wastewater Laboratory	374,966	462,981	463,141	450,084
Wastewater Collections	1,839,645	2,301,542	2,024,749	2,239,102
Employee Benefits/Contingency	-	129,007	-	106,434
Liability and Misc. Insurance	72,201	65,261	65,261	65,261
Non-capitalized Capital Outlay	-	-	-	-
Total Operations	<u>7,802,552</u>	<u>9,136,234</u>	<u>8,454,742</u>	<u>9,030,411</u>
Transfers to Debt Reserve	-	-	-	-
Transfers to Depreciation Funds	2,829,236	2,834,812	2,823,632	2,881,100
Transfers to Debt Service: 2005	488,018	-	-	-
Transfers to Debt Service: 2006	2,035,465	2,024,626	2,035,693	-
Transfers to Debt Service: 2009 - TWDB	1,285,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	122,983	122,983	122,983	122,983
Transfers to Debt Service: 2013 - TWDB	577,816	590,285	590,184	584,984
Transfers to Debt Service: 2015	364,904	835,648	837,569	836,066
Transfers to Debt Service: 2015 - TWDB	435,358	1,162,714	1,241,602	1,162,714
Transfers to Debt Service: 2016	-	-	-	1,427,503
Planned Debt Service	-	-	-	127,812
Transfers to Capital Improvements	-	-	-	273,200
Other Non-operating expenses	(144,275)	-	-	24,390
Total Non-Operating	<u>7,994,503</u>	<u>8,926,068</u>	<u>9,006,663</u>	<u>8,795,752</u>
TOTAL APPROPRIATIONS	<u>15,797,055</u>	<u>18,062,302</u>	<u>17,461,405</u>	<u>17,826,163</u>
Other Changes Affecting Working Capital	<u>420,293</u>	<u>-</u>	<u>(260,266)</u>	<u>(260,266)</u>
ENDING WORKING CAPITAL	<u>\$ 2,725,305</u>	<u>\$ 3,952,520</u>	<u>\$ 2,441,349</u>	<u>\$ 3,317,619</u>

SEWER FUND REVENUES \$18,962,699

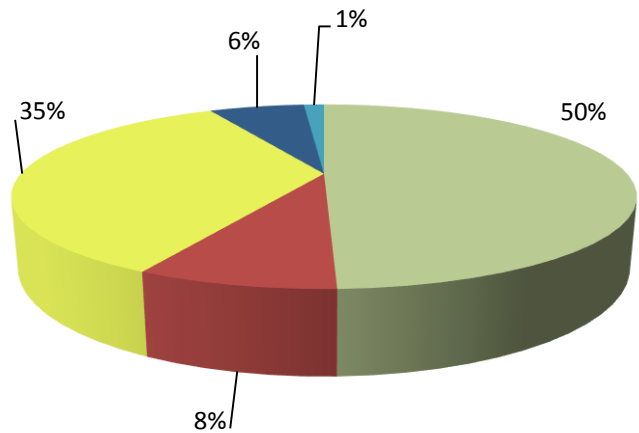


SEWER FUND APPROPRIATION By Division \$9,030,411

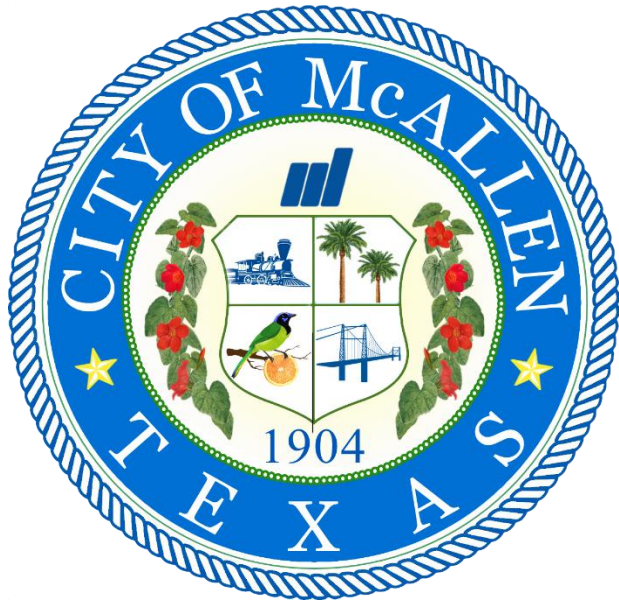


- Administration & General
- Plant and Stations
- Sewer Lab
- Wastewater Collections

SEWER FUND APPROPRIATION By Category \$9,030,411



- Personnel Services
- Other Services & Charges
- Supplies
- Maintenance
- Capital Outlay



City Of McAllen, Texas
Sewer Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 1,241,158	\$ 1,402,544	\$ 1,285,863	\$ 1,400,218
Employee Benefits	-	129,007	-	106,434
Liability and Miscellaneous Insurance	72,201	65,261	65,261	65,261
Plants and Stations	4,274,582	4,774,899	4,615,728	4,769,312
Laboratory Services	374,966	462,981	463,141	450,084
Wastewater Collection	1,839,645	2,301,542	2,024,749	2,239,102
TOTAL OPERATING EXPENSES	7,802,552	9,136,234	8,454,742	9,030,411
Non- Capitalized Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 7,802,552	\$ 9,136,234	\$ 8,454,742	\$ 9,030,411
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,901,823	\$ 3,245,331	\$ 3,217,986	\$ 3,358,714
Employee Benefits	787,538	1,242,488	1,113,481	1,109,379
Supplies	679,071	749,047	675,247	746,547
Other Services and Charges	2,961,491	3,142,266	2,954,868	3,131,616
Maintenance and Repair Services	425,118	669,552	420,960	563,960
Non-capitalized Capital Outlay	47,511	87,550	72,200	120,195
TOTAL OPERATING EXPENSES	7,802,552	9,136,234	8,454,742	9,030,411
TOTAL EXPENDITURES	\$ 7,802,552	\$ 9,136,234	\$ 8,454,742	\$ 9,030,411
<u>PERSONNEL</u>				
Admin. and General	9	10	10	10
Plants and Stations	46	46	46	46
Laboratory Services	8	8	8	8
Wastewater Collection	24	24	24	24
TOTAL PERSONNEL	87	88	88	88



Sewer Fund Administration

www.mcallen.net/mpu/departments/administration

Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 432,061	\$ 544,644	\$ 517,299	\$ 559,971
Employee Benefits	218,542	148,630	148,630	145,760
Supplies	5,916	16,500	17,000	24,000
Other Services and Charges	541,635	633,737	577,634	643,987
Maintenance	36,588	54,233	21,500	26,500
Operations Subtotal	1,234,741	1,397,744	1,282,063	1,400,218
Capital Outlay	6,416	4,800	3,800	-
Operations & Capital Outlay Total	1,241,157	1,402,544	1,285,863	1,400,218
Non- Departmental				
Employee Benefits/Contingency	-	129,007	-	106,434
Insurance	72,201	65,261	65,261	65,261
Total Expenditures	\$ 1,313,359	\$ 1,596,812	\$ 1,351,124	\$ 1,571,913
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	6	6	6	6
Part-Time	1	1	1	1
Total Positions Authorized	9	10	10	10

Contact Us:

Mark Vega
General Manager
609 S. Broadway
McAllen, TX 78501
(956) 681-1770

MAJOR FY 16-17 GOALS

- 1.) 16 & Beech Lift Station replacement. (6.4.7)
- 2.) South WWTP Upgrade Construction (6.4.1)
- 3.) Continuing with Geographical Positioning System (GPS) - survey off all water and sewerline infrastructure.
- 4.) Implement sewer modeling software to compliment the water model.

Description:

This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the South Wastewater Treatment Plant Upgrade project funded by the TWDB.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	8	9	9	9
Department Expenditures	\$ 1,313,359	\$ 1,596,812	\$ 1,351,124	\$ 1,471,229
Outputs:				
Number of applications	40	70	50	70
Number of permits	700	900	800	900
Number of inspections	800	1,000	900	1,000
Total workload	1,540	1,970	1,750	1,970
Effectiveness Measures:				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	220	281	292	328
Expenditure per workload	\$ 853	\$ 811	\$ 772	\$ 747
Department expenditures per capita	\$ 9.40	\$ 11.17	\$ 9.45	\$ 10.12



Sewer Fund Plants and Stations

www.mcallen.net/mpu/departments/wastewater

Mission Statement:

Pretreatment -
Protecting Public
Health and the
Environment
Wastewater Treatment
Plants - Provide safe,
well maintained
Wastewater Treatment
for the citizens of
McAllen, TX

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,523,407	\$ 1,593,979	\$ 1,593,979	\$ 1,654,720
Employee Benefits	346,051	558,556	558,556	491,904
Supplies	181,777	177,200	177,200	198,200
Other Services and Charges	2,023,906	2,171,998	2,040,543	2,148,448
Maintenance	175,833	211,766	184,050	195,050
Operations Subtotal	4,250,974	4,713,499	4,554,328	4,688,322
Capital Outlay	23,608	61,400	61,400	80,990
Operations & Capital Outlay Total	4,274,582	4,774,899	4,615,728	4,769,312
Total Expenditures	\$ 4,274,582	\$ 4,774,899	\$ 4,615,728	\$ 4,769,312
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	41	41	41	41
Part-Time	-	-	-	-
Total Positions Authorized	46	46	46	46

Contact Us:

Marco Pedraza
Director of Wastewater
Systems
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 16-17 GOALS

- 1.) Continue to produce high quality effluent in accordance with permit, State and Federal and Local Treatment requirements.
- 2.) Research and discuss the conventional treatment process with operators.
- 3.) Attend internal and external safety training sessions to increase workplace safety awareness.
- 4.) Continued emphasis on an aggressive operation and maintenance program to reduce emergency breakdowns and equipment downtime.
- 5.) Inform customers about Federal, state and local rules & regulations by providing outreach meetings and BMPs.
- 6.) Ensure continuity of wastewater treatment operations to protect public health and the environment.
- 7.) Increase reuse water discharge for future developments and industrial applications.

Description:

The North and South Plant protects the Environment and People from exposure to Pathogens by following strict rules and regulations set forth by the state of Texas Commission On Environmental Quality. Biosolids by product of Wastewater treatment are Dewatered and dried to an acceptable set of rules as well, to be used for Beneficial Land Applications.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	46	46	46	46
Department Expenditures	\$ 4,274,582	\$ 4,774,899	\$ 4,615,728	\$ 4,769,312
Outputs:				
Wastewater treated (MGD)	4,617,320	4,619,680	4,628,630	4,652,680
Number of Biosolid Belt Press Roll Offs	990	970	4,040	1,040
Number of Drying Beds Harvested	45	40	50	50
Gallons of Reclaim Water taken by Calpine (No.)	1,057,018,000	777,210,000	8,000,000,000	1,000,000,000
Gallons of Reclaimed Effluent to Golf Course (So	489,440,000	665,000	494,000,000	504,000,000
CBOD TCEQ Permit Parameters	10mg/L	10mg/L	3mg/L	3mg/L
TSS TCEQ Permit Parameters	15mg/L	15mg/L	6mg/L	4.5mg/L
Ammonia Nitrogen Permit Parameters	2mg/L	2mg/L	1.0mg/L	.75mg/L
Number of applications (Pretreatment)	616	675	750	850
Number of inspections (Pretreatment)	2,150	1,230	1,350	1,500
Total workload	2,766	1,905	2,100	2,350
Effectiveness Measures:				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Wastewater treated per employee (MGD)	100,377	100,428	100,622	101,145
Department expenditures per capita	\$ 30.78	\$ 33.40	\$ 32.29	\$ 32.82



Sewer Fund Lab

www.mcallen.net/mpu

Mission Statement:

To provide the Wastewater Treatment Division a Quality Service and Assurance that all TCEQ and EPA Regulations are being met.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 252,287	\$ 279,089	\$ 279,089	\$ 283,187
Employee Benefits	64,007	102,955	102,955	92,660
Supplies	48,209	58,347	58,347	58,347
Other Services and Charges	5,455	7,180	7,340	7,480
Maintenance	5,008	8,410	8,410	8,410
Operations Subtotal	374,966	455,981	456,141	450,084
Capital Outlay	-	7,000	7,000	-
Operations & Capital Outlay Total	374,966	462,981	463,141	450,084
Total Expenditures	\$ 374,966	\$ 462,981	\$ 463,141	\$ 450,084
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	8	8	8	8
Part-Time	-	-	-	-
Total Positions Authorized	8	8	8	8

Contact Us:

Marco Pedraza
Director of Wastewater Systems
Joel David Garcia
Laboratory Manager
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 16-17 GOALS

- 1.) To provide continued technical and analytical support to the pretreatment department for industrial and commercial sampling in accordance with the pretreatment program.
- 2.) To provide reliable analytical support to the Wastewater Treatment Plants to optimize Wastewater Treatment and operations.
- 3.) Continued pursuit of professional development of all Wastewater Laboratory personnel to obtain their Wastewater Class "A" Certification.
- 4.) Continued development of WW Laboratory personal for technical skills and training to continue to achieve and maintain the WW Lab's DMRQA testing results at 100% passing rate.
- 5.) Certified Public Manager (CPM) program implemented on Wastewater Laboratory Personnel.

Description:

Ensure all laboratory tests performed by 6 lab analysts required by Texas Pollutant Discharger Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	8	8	8	8
Department expenditures	\$ 374,966	\$ 462,983	\$ 463,141	\$ 450,084
Outputs:				
Total BOD Analysis	18,417	18,417	18,417	22,067
Total General Analysis	77,150	78,561	81,042	90,566
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
Effectiveness Measures:				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	260
Efficiency Measures:				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 2.68	\$ 3.22	\$ 3.24	\$ 3.10



Sewer Fund Wastewater Collections

www.mcallen.net/mpu/departments/wastewater

Mission Statement:

All Wastewater Collection employees are part of an organization that takes pride in representing one of the leading cities in Sout Texas. They will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust.

Contact Us:

Marco Pedraza
Director of
Wastewater Systems
4100 Idela Road
McAllen, TX 78503

Description:

The Wastewater Collection personnel takes care of 54 Lift Station, approx. 500 miles of sanitary sewer lines and 8,300 manholes making sure they are always in proper operation thus preventing sanitary sewer overflows and the wastewater gets to it's destination safely for proper treatment and disposal.

Department Summary

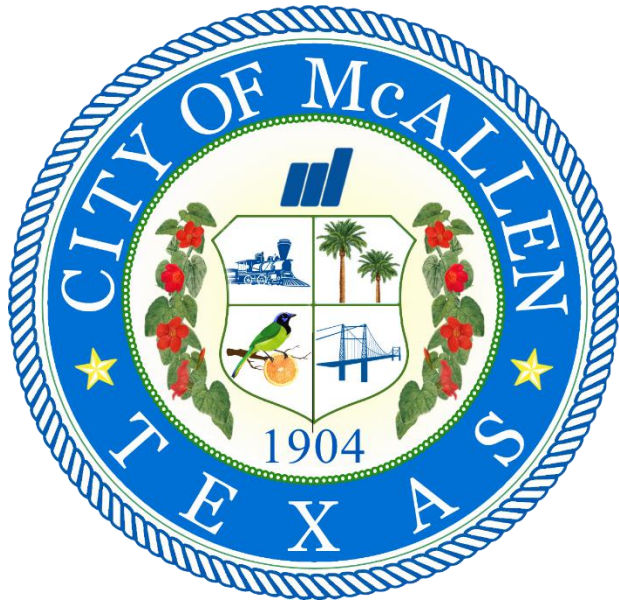
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 694,068	\$ 827,619	\$ 827,619	\$ 860,836
Employee Benefits	158,938	303,340	303,340	272,621
Supplies	443,169	497,000	422,700	466,000
Other Services and Charges	318,295	264,090	264,090	266,440
Maintenance	207,689	395,143	207,000	334,000
Operations Subtotal	1,822,159	2,287,192	2,024,749	2,199,897
Capital Outlay	17,486	14,350	-	39,205
Operations & Capital Outlay Total	1,839,645	2,301,542	2,024,749	2,239,102
Total Expenditures	\$ 1,839,645	\$ 2,301,542	\$ 2,024,749	\$ 2,239,102
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	23	23	23	23
Part-Time	-	-	-	-
Total Positions Authorized	24	24	24	24

MAJOR FY 16-17 GOALS

- 1.) Train appropriate personnel to implement and promote safety in the workforce.
- 2.) Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing ordor complaints.
- 3.) Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
- 4.) Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
- 5.) Continue GPS of sanitary manholes in order to update sewer atlas.
- 6.) Provide quick response to customer inquires & service requests to all residents and visitors of McAllen.
- 7.) Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and effiction operation and maintenance of the Collection System.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	24	24	24	24
Department Expenditures	\$ 1,839,645	\$ 2,301,542	\$ 2,024,749	\$ 2,239,102
Outputs:				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
Effectiveness Measures:				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Sanitary sewer interruption on city side	244	200	200	200
Sanitary sewer interruption on customer side	244	200	200	200
Respond to stoppages within one hour or less	100%	100%	100%	100%
Efficiency Measures:				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 13.16	\$ 14.37	\$ 14.17	\$ 15.41



SANITATION FUND

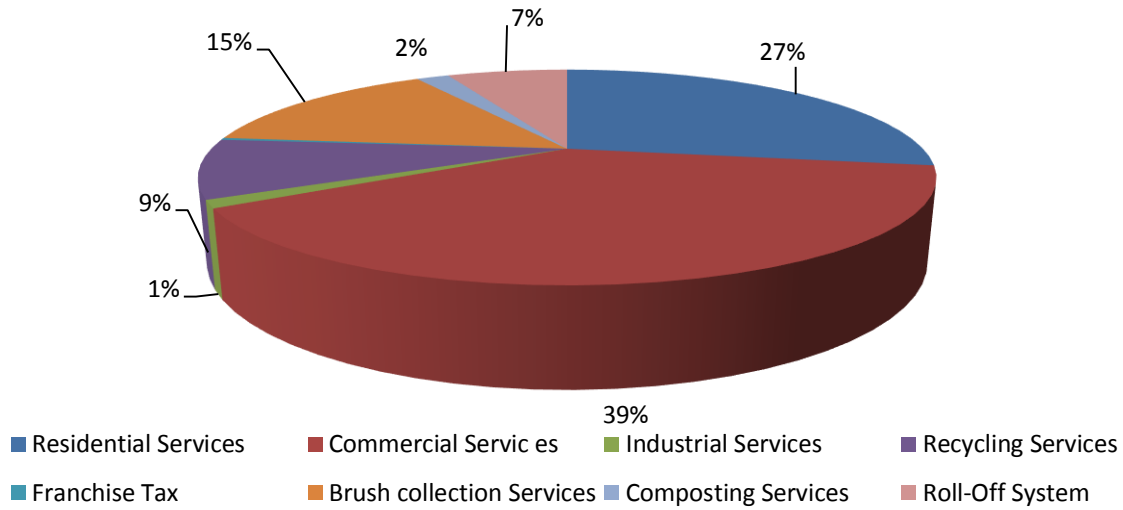
The Sanitation Fund is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

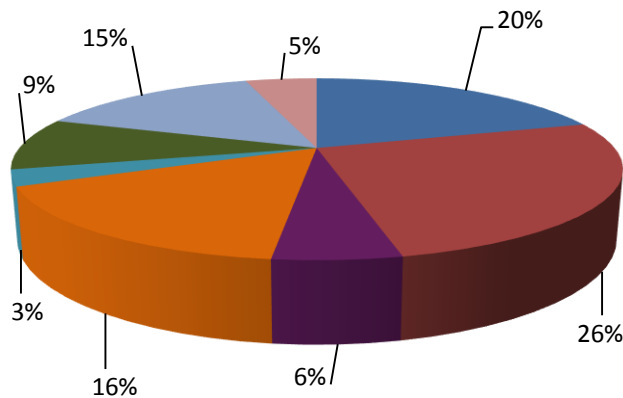
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 9,654,439	\$ 10,686,320	\$ 10,167,994	\$ 8,907,418
Revenues:				
Residential Collection	5,636,184	5,851,308	5,882,042	5,242,425
Commercial Collection	7,117,434	7,087,315	7,202,441	7,400,887
Industrial Collection	219,449	221,282	217,169	223,987
Brush Collection	1,235,158	1,220,000	1,221,893	2,749,576
Recycling Fee	1,213,653	1,185,000	1,185,000	1,190,000
Recycling Sales	481,712	525,000	450,000	500,000
Drop-off Disposal Fee	2,883	2,000	2,000	2,000
Roll-off System	1,158,591	1,000,000	1,200,000	1,300,000
Composting	230,433	350,000	300,000	350,000
Brush Disposal	24,992	20,000	20,000	20,000
Garbage Franchise Tax	54,082	60,000	60,000	60,000
Miscellaneous	22,165	-	4,230	-
Interest Earned	75,124	-	-	-
Total Revenues	<u>17,471,860</u>	<u>17,521,905</u>	<u>17,744,775</u>	<u>19,038,875</u>
Total Revenues and Transfers	<u>17,471,860</u>	<u>17,521,905</u>	<u>17,744,775</u>	<u>19,038,875</u>
TOTAL RESOURCES	<u>\$ 27,126,299</u>	<u>\$ 28,208,225</u>	<u>\$ 27,912,769</u>	<u>\$ 27,946,294</u>
APPROPRIATIONS				
Expenses:				
Composting	\$ 758,992	\$ 911,002	\$ 867,801	\$ 947,222
Residential	3,573,639	3,879,090	3,835,828	3,971,924
Commercial Box	4,365,740	4,710,400	4,777,830	4,897,999
Roll-Off	893,080	984,486	1,006,817	1,075,186
Brush Collection	2,550,911	3,010,486	2,817,728	3,295,829
Recycling	1,467,211	1,660,927	1,619,165	1,736,476
Street Cleaning	2,482	468,753	431,334	579,684
Administration	2,144,715	2,253,569	2,037,745	2,317,287
Liability Insurance	104,898	104,034	104,034	104,034
Capital Outlay	1,126,245	1,812,573	1,297,881	1,081,100
Other Agencies	24,000	49,850	41,550	41,550
Total Operating Expenses	<u>17,011,911</u>	<u>19,845,170</u>	<u>18,837,713</u>	<u>20,048,291</u>
Transfers Out - Heath Insurace Fund	-	192,492	-	41,276
Transfers Out - General Fund	-	-	167,637	-
TOTAL APPROPRIATIONS	<u>17,011,911</u>	<u>20,037,662</u>	<u>19,005,350</u>	<u>20,089,567</u>
Revenues over/(under) Expenditures	<u>459,949</u>	<u>(2,515,757)</u>	<u>(1,260,576)</u>	<u>(1,050,692)</u>
Other Items Affecting Working Capital	<u>53,606</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 10,167,994</u>	<u>\$ 8,170,563</u>	<u>\$ 8,907,418</u>	<u>\$ 7,856,727</u>

SANITATION FUND REVENUES

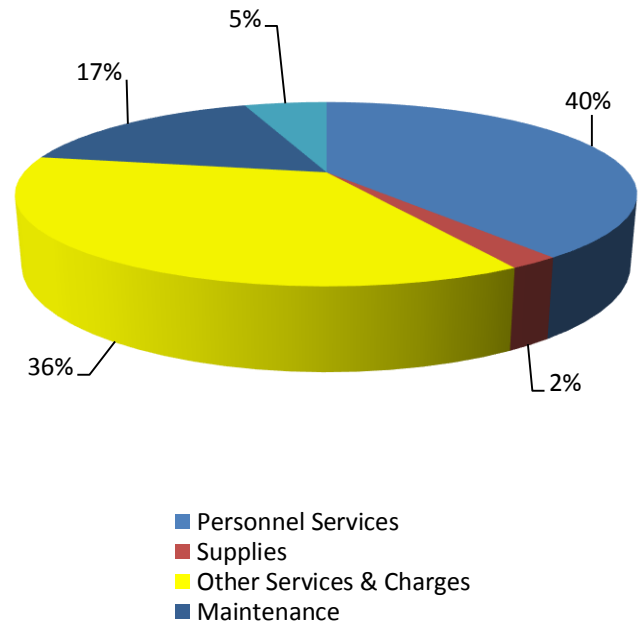
By Source
\$19,038,875

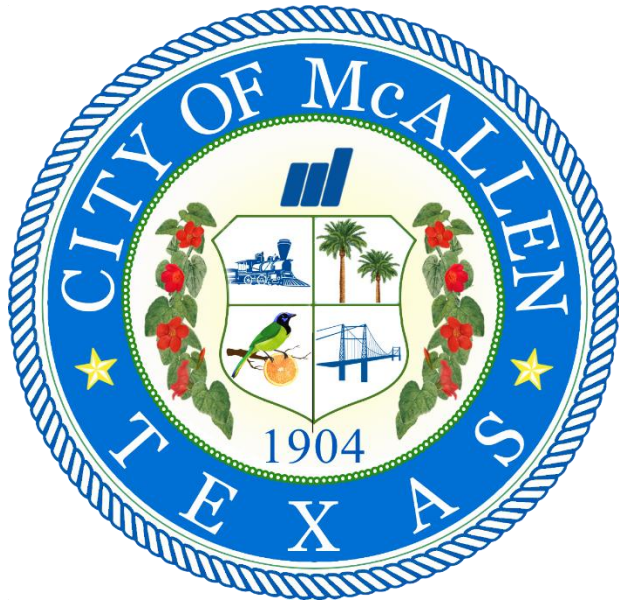


SANITATION FUND APPROPRIATION By Division \$20,048,591



SANITATION FUND APPROPRIATION By Category \$20,048,591





**City of McAllen, Texas
Sanitation Fund
Expense Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Composting	\$ 760,628	\$ 1,001,002	\$ 952,151	\$ 947,222
Residential	3,975,381	4,261,022	4,217,760	4,064,924
Commercial Box	4,458,232	5,315,416	5,132,846	5,239,349
Roll-Off	909,731	1,053,486	1,075,817	1,097,685
Brush Collection	2,556,960	3,056,986	2,864,228	3,295,829
Street Cleaning	2,482	477,053	439,634	579,684
Recycling	1,618,811	1,802,027	1,790,165	1,858,226
Facilities Administration	2,729,688	2,878,178	2,365,112	2,965,370
TOTAL EXPENDITURES	\$ 17,011,911	\$ 19,845,170	\$ 18,837,713	\$ 20,048,291
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,688,150	\$ 5,729,458	\$ 5,331,920	\$ 5,892,019
Employee Benefits	1,501,447	1,968,873	1,971,579	2,048,198
Supplies	341,779	438,844	377,524	440,344
Other Services and Charges	6,055,352	6,413,828	6,567,776	7,088,336
Maintenance and Repair Services	3,170,042	3,327,710	3,145,449	3,352,710
Liability Insurance	104,898	104,034	104,034	104,034
TOTAL OPERATING EXPENSES	15,861,668	17,982,747	17,498,282	18,925,641
Capital Outlay	1,126,245	1,812,573	1,297,881	1,081,100
Other Agencies	24,000	49,850	41,550	41,550
TOTAL EXPENDITURES	\$ 17,011,911	\$ 19,845,170	\$ 18,837,713	\$ 20,048,291
<u>PERSONNEL</u>				
Composting	6	10	10	10
Residential	32	33	30	33
Commercial Box	28	30	30	32
Roll Off	6	7	7	7
Brush Collection	37	39	39	39
Street Cleaning	5	5	5	5
Recycling	28	32	32	32
Facilities Administration	12	16	16	16
TOTAL PERSONNEL	154	172	169	174



Sanitation Fund

Composting

www.mcallen.net/green

Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 208,813	\$ 305,040	\$ 288,114	\$ 322,616
Employee Benefits	67,503	105,512	105,512	124,156
Supplies	25,180	26,000	26,000	26,000
Other Services and Charges	348,436	352,475	352,475	352,475
Maintenance	109,060	121,975	95,700	121,975
Operations Subtotal	758,992	911,002	867,801	947,222
Capital Outlay	1,636	90,000	84,350	-
Total Expenditures	\$ 760,628	\$ 1,001,002	\$ 952,151	\$ 947,222

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	5	7	7	9
Part-Time	-	2	2	-
Total Positions Authorized	6	10	10	10

Resources

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 230,433	\$ 350,000	\$ 300,000	\$ 350,000

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4050

MAJOR FY 16-17 GOALS

- 1.) Enhance compost marketing. (1.4.9)
- 2.) Continue to improve Public Works, Composting & Fleet assets. (6.1.9)
- 3.) Establish a diverse marketing plan to include multi-media outlets to establish a year round advertising plan.
- 4.) Increase sales of compost and mulch by 15%.
- 5.) Secure green waste feedstock by developing partnerships with local produce companies.
- 6.) Continue to participate in events such as Home & Garden Show, Farmers Market, and Palmfest to continue to promote Nature's Organic Products to the public.
- 7.) Develop partnerships with the Valley Parks and Recreation Departments for the utilization of compost and mulch in City parks; with the goal of promoting water conservation.

Description:

The Compost Facility is a division under Public Works. The Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	6	8	8	10
Number of Part-time employees	-	2	2	-
Department Expenditures	\$ 760,628	\$ 1,001,002	\$ 952,151	\$ 947,222
Total Brush Received (Cubic Yards)	251,864	210,000	280,000	240,000
Brush Department Collection (CY)	209,456	175,000	240,000	200,000
Brush from Landscapers/Parks (CY)	42,408	35,000	40,000	40,000
Vegetable/Green Waste (Tons)	4,546	7,000	2,500	3,500
Outputs:				
Brush Ground (cubic yards)	175,968	175,000	180,000	150,000
Mulch produced (cubic yards)	23,408	40,000	30,000	40,000
Organic Compost Produced (cubic yards)	13,513	16,000	13,000	16,000
Mulch and Compost provided for City Projects (CY)	634	1,000	1,500	1,250
Compost and Mulch Sales (CY)	15,445	23,000	20,000	24,000
Compost Sales (CY)			14,390	17,988
Mulch Sales (CY)	5,016	7,000	8,000	8,000
Cost avoidance - to City projects	\$ 10,144	\$ 16,000	\$ 24,000	\$ 20,000
Customer Satisfaction Survey - Quality of product rated "Good"	85%	85%	85%	85%
Efficiency Measures:				
Processing cost per cubic yard	\$ 4.26	\$ 5.63	\$ 5.16	\$ 6.18



Mission Statement:
"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

Department Summary				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,067,792	\$ 1,165,842	\$ 1,121,195	\$ 1,178,673
Employee Benefits	360,536	410,196	410,196	414,169
Supplies	31,394	35,109	33,339	35,109
Other Services and Charges	1,182,758	1,333,362	1,375,098	1,409,392
Maintenance	931,159	934,581	896,000	934,581
Operations Subtotal	3,573,639	3,879,090	3,835,828	3,971,924
Capital Outlay	401,742	381,932	381,932	93,000
Total Expenditures	\$ 3,975,381	\$ 4,261,022	\$ 4,217,760	\$ 4,064,924
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	30	31	28	31
Part-Time	-	-	-	-
Total Positions Authorized	32	33	30	33
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 5,690,266	\$ 5,851,308	\$ 5,882,042	\$ 5,932,425

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MAJOR FY 16-17 GOALS

- 1.) Identify and transition residential alley collection to curbside collection for 1000 homes to increase efficiency and reduce empty cart set-outs.
- 2.) Perform condition assessments on refuse and recycling bins for 2500 accounts.
- 3.) Evaluate residential solid waste collection routes to optimize operations and improve efficiencies by 5%.
- 4.) Coordinate efforts with Code Enforcement to identify areas with continuous history of recycling non-compliance.

Description:
The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

Performance Measures				
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	32	33	30	33
Department Expenditures	\$ 3,975,381	\$ 4,261,022	\$ 4,217,760	\$ 4,064,924
Outputs:				
Total number of customers / service point	34,478	34,157	34,787	35,087
Number of Solid Waste collection routes per week	35	35	35	35
Number of Recycling collection routes per week	28	28	28	28
Number of "Missed Service" calls	3,532	2,000	3,646	3,000
Revenue generated	\$ 5,801,395	\$ 5,775,921	\$ 5,882,042	\$ 5,934,425
Total solid waste tonnage landfill	32,939	30,999	32,460	33,500
Landfill tipping costs - Residential	\$ 566,613	\$ 534,728	\$ 557,688	\$ 577,875
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	102	59	105	86
Citizens Rating for Garbage Collection as Utility Service**	89%	80%	89%	89%
Efficiency Measures:				
Solid Waste tonnage (black bin) collected per account per year	0.96	0.91	0.93	0.95
Solid Waste tonnage collected per route per week	18	17	18	18
Total cost per ton - collected and disposal	\$ 120.69	\$ 137.46	\$ 129.94	\$ 121.34
Total Cost per Service Point	\$ 115.30	\$ 124.75	\$ 121.25	\$ 115.85
Accounts served per route	985	976	994	1,002



Sanitation Fund Commercial Box

www.mcallen.net/publicworks

Mission Statement: "To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."	Department Summary				
		Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
	Expenditure Detail:				
	Personnel Services				
	Salaries and Wages	\$ 890,231	\$ 1,045,114	\$ 981,948	\$ 1,111,946
	Employee Benefits	303,502	370,101	370,101	401,082
	Supplies	40,397	42,979	38,579	44,479
	Other Services and Charges	1,932,787	2,092,730	2,206,095	2,181,016
	Maintenance	1,198,823	1,159,476	1,181,107	1,159,476
	Operations Subtotal	4,365,740	4,710,400	4,777,830	4,897,999
	Capital Outlay	92,492	605,016	355,016	341,350
	Total Expenditures	\$ 4,458,232	\$ 5,315,416	\$ 5,132,846	\$ 5,239,349
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	27	29	29	31
	Part-Time	-	-	-	-
	Total Positions Authorized	28	30	30	32
	Resources	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
	Related Revenue Generated	\$ 7,336,883	\$ 7,308,597	\$ 7,202,441	\$ 7,217,444

Contact Us:
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MAJOR FY 16-17 GOALS

- 1.) Refurbish 200 dumpsters to defer capital expenditure purchases by approximately \$140,000.
- 2.) Repaint 500 dumpsters on-site to improve field location aesthetics.
- 3.) Complete Public Works refuse equipment wash.
- 4.) Re-organize commercial box routes and develop a new front-load route.

Description:
 The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

Performance Measures				
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	28	30	30	32
Waste collection routes - Dumpsters	13	13	13	13
Department Expenditures	\$ 4,458,232	\$ 5,315,416	\$ 5,132,846	\$ 5,239,349
Outputs:				
Number of customers/service points	4,873	4,753	4,765	4,780
Number of "Missed Service" calls	364	200	52	100
Revenue generated - Dumpsters	\$ 7,336,883	\$ 7,075,594	\$ 7,202,441	\$ 7,217,444
Total solid waste landfilled - tons	76,055	73,051	74,008	74,000
Landfill tipping costs - Commercial	\$ 1,312,069	\$ 1,260,133	\$ 1,276,524	\$ 1,280,000
Effectiveness Measures:				
"Missed Service" calls per 1000 acct	75	42	11	21
Citizens Rating for Garbage Collection as Utility Service*	80%	80%	85%	85%
Efficiency Measures:				
Solid Waste tonnage collected per account per year	15.61	15.37	15.53	15.48
Solid Waste tonnage collected per route per week	112.51	108.06	109.48	109.47
Number of accounts per route - Dumpsters	375	366	367	368
Total cost per ton - collection and disposal	\$ 58.62	\$ 72.76	\$ 69.36	\$ 70.80
Average Cost per Service Point	\$ 914.88	\$ 1,118.33	\$ 1,077.20	\$ 1,096.10



Sanitation Fund Roll-Off

www.mcallen.net/publicworks/rolloff

Mission Statement: "A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."	Department Summary				
	Expenditure Detail:	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
	Personnel Services				
	Salaries and Wages	\$ 183,902	\$ 246,900	\$ 241,117	\$ 248,101
	Employee Benefits	57,037	94,112	94,112	94,011
	Supplies	4,422	5,750	5,750	5,750
	Other Services and Charges	386,783	387,850	436,432	477,450
	Maintenance	260,936	249,874	229,406	249,874
	Operations Subtotal	893,080	984,486	1,006,817	1,075,186
	Capital Outlay	16,651	69,000	69,000	22,500
	Total Expenditures	\$ 909,731	\$ 1,053,486	\$ 1,075,817	\$ 1,097,685
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	5	6	6	6
	Part-Time	-	-	-	-
	Total Positions Authorized	6	7	7	7
	Resources	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
	Related Revenue Generated	\$ 1,161,474	\$ 1,002,000	\$ 1,200,000	\$ 1,300,000

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MAJOR FY 16-17 GOALS

- 1.) Repaint and refurbish 30 roll-offs to defer capital expenditures by approximately \$20,000.
- 2.) Analyze and evaluate the purchase and installation of compaction equipment and roll-offs at Big Box retailers.
- 3.) Increase revenues by 10%.

Description:
 The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

Performance Measures				
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	6	7	7	7
Roll-Off Drivers	5	6	6	6
Department Expenditures	\$ 909,731	\$ 1,053,486	\$ 1,075,817	\$ 1,097,685
Outputs:				
Number of new placements	472	500	450	475
Number of Empty & Returns	3,564	3,200	3,316	3,300
Number of closed out accounts	471	475	464	460
Revenue generated - Roll-Offs	\$ 1,161,474	\$ 1,000,000	\$ 1,200,000	\$ 1,300,000
Total solid waste collected (tons)	17,377	15,800	17,250	17,250
Landfill tipping costs	\$ 275,792	\$ 272,550	\$ 297,563	\$ 297,563
Effectiveness Measures:				
Service requests completed within 1 business day	98%	98%	98%	98%
Efficiency Measures:				
Average Cost/Service per Empty & Return	\$ 225.46	\$ 286.66	\$ 284.61	\$ 291.94
Solid waste tonnage collected per truck per year	3,475	2,633	2,875	2,875
Solid waste tonnage collected per truck per week	66.83	50.64	55.29	55.29
Total cost per ton - collection and disposal	\$ 52	\$ 67	\$ 62	\$ 64
Total number of empty & returns serviced per driver	807	613	630	627



Sanitation Fund Brush

www.mcallen.net/publicworks/brush

Mission Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,050,932	\$ 1,236,261	\$ 1,168,465	\$ 1,284,130
Employee Benefits	350,883	452,749	452,749	470,223
Supplies	178,083	257,320	202,170	257,320
Other Services and Charges	443,763	523,625	523,625	743,625
Maintenance	527,250	540,531	470,719	540,531
Operations Subtotal	2,550,911	3,010,486	2,817,728	3,295,829
Capital Outlay	6,049	46,500	46,500	-
Total Expenditures	\$ 2,556,960	\$ 3,056,986	\$ 2,864,228	\$ 3,295,829
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	36	38	38	38
Part-Time	-	-	-	-
Total Positions Authorized	37	39	39	39
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 1,260,150	\$ 1,240,000	\$ 1,220,000	\$ 1,240,000

Contact Us:

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(956) 681-4050

MAJOR FY 16-17 GOALS

- 1.) Plant 1000 five gallon native trees received from Apache tree grant and city park sites. (1.3.3)
- 2.) Continue Urban Forestry Care and Management program. (1.3.6)
- 3.) provide monthly Brush Collection service twelve times per year for residents and commercial establishments also increase citizen ratings. (5.2.6)
- 4.) Implement a public outreach campaign on the dangers of improper brush/debris placement on gas meter utility lines; reducing property damage incidents by 50%.
- 5.) Sustain customer service satisfaction by reducing the number of missed calls of service requests to less than 30 per month.
- 6.) Create a collection crew for compostable brown bags to improve aesthetics and customer service satisfaction.

Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 34 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	37	39	39	39
Number of Brush collection crews	10	14	10	10
Department Expenditures	\$ 2,556,960	\$ 3,056,986	\$ 2,864,228	\$ 3,295,829
Outputs:				
Total customer accounts/service points per month	39,351	38,554	39,647	39,962
Number of Brush collection routes/zones	4	4	4	4
Total Brush curbside collection recycled (cubic yards)	209,456	175,000	220,000	220,000
Total bulky waste collected - tonnage	5,409	5,000	5,800	5,800
Number of Missed Service calls per month	45	30	40	30
Number of Hot Shot Crew Work Order requests	38	100	30	30
Number of work orders - Tree Trimming Service	629	1,300	500	650
Effectiveness Measures:				
Percent recycled of total collection	82%	81%	82%	82%
Cost avoidance of brush to compost	\$ 690,376	\$ 576,807	\$ 725,129	\$ 725,129
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment	74%	74%	74%	74%
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
Efficiency Measures:				
Brush (cu yd) collected per crew per week	403	240	423	423



Sanitation Fund Street Cleaning

www.mcallen.net/publicworks/streets

Mission Statement: "Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."	Department Summary				
		Actual	Adj. Budget	Estimated	Budget
	Expenditure Detail:	14-15	15-16	15-16	16-17
	Personnel Services				
	Salaries and Wages	\$ 2,482	\$ 175,819	\$ 175,819	\$ 175,808
	Employee Benefits	-	69,468	69,468	73,490
	Supplies	-	2,330	2,330	2,330
	Other Services and Charges	-	109,709	108,147	216,629
	Maintenance	-	111,427	75,570	111,427
	Operations Subtotal	2,482	468,753	431,334	579,684
Contact Us: Elvira Alonzo Director 4201 N. Bentsen Road McAllen, TX 78504 (956) 681-4000	Capital Outlay	-	8,300	8,300	-
	Total Expenditures	\$ 2,482	\$ 477,053	\$ 439,634	\$ 579,684
	PERSONNEL				
	Exempt	-	-	-	-
	Non-Exempt	5	5	5	5
	Part-Time	-	-	-	-
	Total Positions Authorized	5	5	5	5
	MAJOR FY 16-17 GOALS				
	1.) Adopt storm Water Management Ordinance. (4.4.3)				
	2.) Target ten (10) sweeping cycles for Arterial road right of ways including City facilities and four (4) sweeping cycles for residential sweeping annually.				
	3.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.				
	4.) Through the use of GPS/Accela Technology evaluate operational procedures and work requests.				

Sanitation Fund

Street Cleaning

www.mcallen.net/publicworks/streets

Performance Measures				
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees/sweepers	5	5	5	5
Department Expenditures	\$ 2,482	\$ 477,053	\$ 439,634	\$ 579,684
Total street inventory - gutter miles	1,588	1,588	1,600	1,588
Residential - gutter miles	1,240	1,240	1,245	1,240
Arterial & collector - gutter miles	334	334	341	334
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Outputs:				
Citizen request for service	170	150	150	150
Special events	14	10	10	10
Special request's (accident /emergency response)	18	20	10	15
In-house requests	55	40	60	50
Gutter miles swept - All	9,539	13,783	11,583	11,583
Gutter miles swept - Residential	2,135	5,000	4,000	4,000
Gutter miles swept - Arterial & Collector	2,996	3,340	3,340	3,340
Gutter miles swept - Downtown District	4,409	4,243	4,243	4,243
Street cleaning debris collected - cubic yards	6,896	5,500	6,000	6,000
Effectiveness Measures:				
Number of requests for service per 1000 residents	1	1	1	1
Citizens Rating for Street Cleaning - Transportation Services*	70%	70%	71%	71%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Residential street sweeping cycles - cycles per year	2	4	3	3
Arterial and collector street sweeping - cycles per year	9	10	10	10
Downtown business district - cycles per year	324	312	312	312
Cost of street cleaning - cost per gutter mile	\$ 0.26	\$ 34.61	\$ 37.96	\$ 50.05

Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.



Sanitation Fund Recycling

www.mcallen.net/publicworks/recycle

Mission Statement: " The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."	Department Summary				
	Expenditure Detail:	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
	Personnel Services				
	Salaries and Wages	\$ 707,169	\$ 840,550	\$ 804,902	\$ 859,661
	Employee Benefits	223,431	283,022	285,728	288,060
	Supplies	49,845	53,606	53,606	53,606
	Other Services and Charges	370,754	329,000	329,150	355,400
	Maintenance	116,012	154,749	145,779	179,749
	Operations Subtotal	1,467,211	1,660,927	1,619,165	1,736,476
	Capital Outlay	151,600	141,100	171,000	121,750
	Total Expenditures	\$ 1,618,811	\$ 1,802,027	\$ 1,790,165	\$ 1,858,226
	PERSONNEL				
	Exempt	3	4	4	4
	Non-Exempt	18	18	18	18
	Part-Time	7	10	10	10
	Total Positions Authorized	28	32	32	32
	Resources	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
	Related Revenue Generated	\$ 1,695,365	\$ 1,710,000	\$ 1,635,000	\$ 1,690,000

Contact Us:

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MAJOR FY 16-17 GOALS

- 1.) New program to eliminate trash contamination in recycling bins.(1.4.10)
- 2.) Increase commercial recycling. (1.4.11)
- 3.) Implement new "Recycle Right" program to drmatically reduce contamination and heavy labor costs. (5.1.2)
- 4.) Implement of new Sanitation Ordinance changes to limit weekly servicing of empty recycle bins. (5.1.3)
- 5.) Promote the curbside recycling programs to increase residential participation and compliance in an effort to increase the recyclable rate to 30%.
- 6.) Increase the number of participating businesses in the commercial recycling program by adding 100 new business.
- 7.) Promote document shredding services with the intention of increasing paper recycling by 25%.
- 8.) Continue to implement the 3 E's Program; "Educate, Enforce, Eliminate...Pledge," to promote and increase recycling awareness, reduce contamination in the blue bin, reduce costs, and improve efficiencies within recycling operations.

Sanitation Fund

Recycling

www.mcallen.net/publicworks/recycle

Performance Measures				
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	21	22	22	22
Department Operating Expenditures	\$ 1,618,811	\$ 1,802,027	\$ 1,790,165	\$ 1,858,226
Total Tons of Material Received	12,014	11,870	12,000	12,000
Outputs:				
Total residential accounts / service points	34,478	34,157	34,787	35,087
Total business / school service points	755	1,080	760	760
Total solid waste recycled - tons	5,120	5,670	5,700	6,150
Total curb side collections - tons	2,104	2,900	2,000	2,200
Total drop-off collections - tons	493	445	950	1,100
Total business / school collections - tons	2,050	1,900	2,300	2,400
Total municipalities - tons	471	425	450	450
Total tonnage landfill	6,895	6,200	6,200	6,000
Recycling sales revenue	\$ 481,119	\$ 600,000	\$ 450,000	\$ 500,000
Effectiveness Measures:				
Cost avoidance - Recyclables diverted from landfill	\$ 162,048	\$ 179,456	\$ 180,405	\$ 194,648
Residential Blue Bin Recycling Diversion Rate	23%	32%	24%	27%
Citizens Rating for Recycling as Utility Service*	80%	80%	80%	80%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Tonnage sorted per week	231.04	228.27	230.77	230.77
Recyclable processing cost per ton	\$ 245.46	\$ 250.89	\$ 247.33	\$ 237.98

Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 32 employees accepting, processing, managing, and selling recyclable commodities to the various markets.



<div>Mission Statement:</div> <div>Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.</div>	Department Summary				
		Actual	Adj. Budget	Estimated	Budget
	Expenditure Detail:	14-15	15-16	15-16	16-17
	Personnel Services				
	Salaries and Wages	\$ 576,829	\$ 713,932	\$ 550,360	\$ 711,084
	Employee Benefits	138,555	183,713	183,713	183,007
	Supplies	12,458	15,750	15,750	15,750
	Other Services and Charges	1,390,071	1,285,077	1,236,754	1,352,349
	Maintenance	26,802	55,097	51,168	55,097
	Operations Subtotal	2,144,715	2,253,569	2,037,745	2,317,287
	Capital Outlay	456,075	470,725	181,783	502,500
	Other Agencies	24,000	49,850	41,550	41,550
	Total Operations & Capital Outlay	2,624,790	2,774,144	2,261,078	2,861,336
	Non Departmental				
	Insurance	104,898	104,034	104,034	104,034
Total Expenditures		\$ 2,729,688	\$ 2,878,178	\$ 2,365,112	\$ 2,965,370
PERSONNEL					
Exempt	6	7	7	7	
Non-Exempt	6	9	9	9	
Part-Time	-	-	-	-	
Total Positions Authorized		12	16	16	16

<div>Contact Us:</div> <div>Elvira Alonzo Director 4201 N. Bentsen Road McAllen, TX 78504 (956) 681-4000</div>	MAJOR FY 16-17 GOALS			
	1.) Create new southeast regional storm water detention facility south of El Ranch and East of South McColl Road. (6.3.3)			
	2.) Adopt Storm Water Management Ordinance. (6.3.4)			
	3.) Complete development and implement Public Works Strategic Plan			
	4.) Staff Development: In conjunction with the HR Department, develop and implement a leadership & management program as part of a succession planning.			
	5.) Project Management: Complete design and construction of various improvement projects in the Public Works Facility.			
	6.) Management: Through the Public Works programs for staff. Goal is to reduce on the job injuries and property damage incidents by 50%.			
	7.) Use GPS /GIS technology to track inventory assets in the field.			

Performance Measures				
	Actual	Goal	Estimated	Goal
	FY 14-15	FY 15-16	FY 15-16	FY 16-17
Inputs:				
Number of full time employees	12	16	16	16
Department Expenditures	\$ 2,729,688	\$ 2,869,878	\$ 2,365,112	\$ 2,965,370
Total Revenues Managed	\$ 17,516,405	\$ 17,436,905	\$ 17,744,774	\$ 18,031,335
Total Expenditures Managed	\$ 17,011,913	\$ 18,880,010	\$ 18,837,713	\$ 19,822,357
Number of Sanitation Accounts	39,351	39,475	39,647	39,962
Outputs:				
Number of Public Outreach Events	35	35	30	35
Number of Educational Sessions Presented (NEW)	228	160	175	200
Effectiveness Measures:				
Number of individuals reached	237,197	250,000	250,000	250,000
Number of educational material distributed	49,194	150,000	125,000	150,000
Efficiency Measures:				
Expenditure dollars managed per member of the management staff	\$ 1,417,659	\$ 1,180,001	\$ 1,177,357	\$ 1,238,897

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

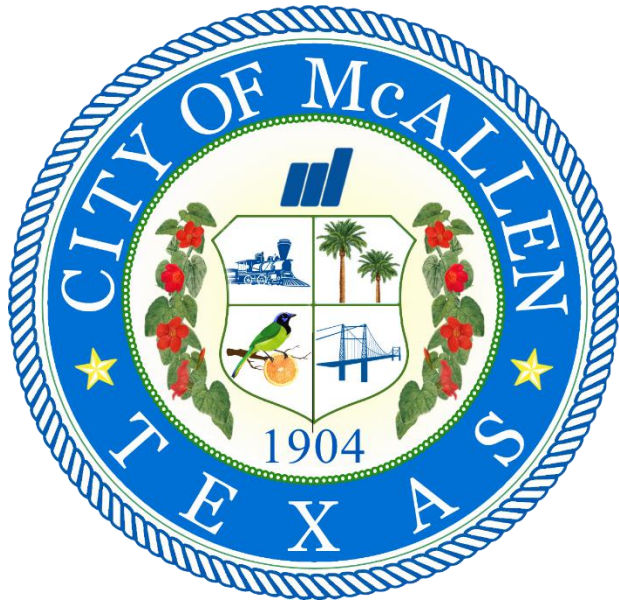
MAJOR FY 16-17 GOALS

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- 5.) Project Management: Complete design and construction of various improvement projects in the Public Works Facility.
- 6.) Management: Through the Public Works programs for staff. Goal is to reduce on the job injuries and property damage incidents by 50%.
- 7.) Use GPS /GIS technology to track inventory assets in the field.

Description:

The Facility Administration Department through its staff of sixteen (16) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

Performance Measures				
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	12	16	16	16
Department Expenditures	\$ 2,729,688	\$ 2,869,878	\$ 2,365,112	\$ 2,965,370
Total Revenues Managed	\$ 17,516,405	\$ 17,436,905	\$ 17,744,774	\$ 18,031,335
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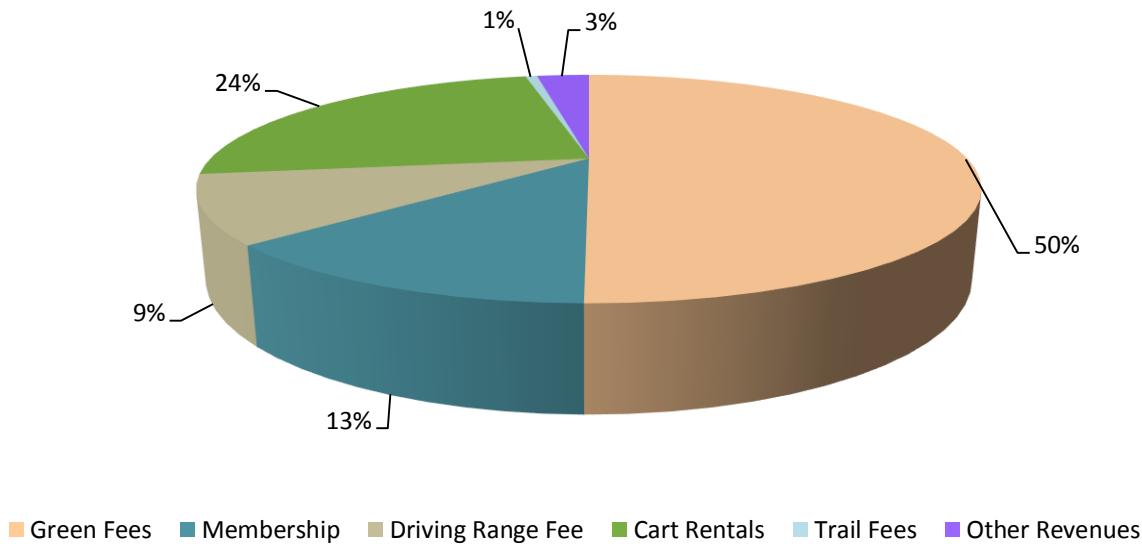
PALM VIEW GOLF COURSE FUND

The Palm View Golf Course Fund is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

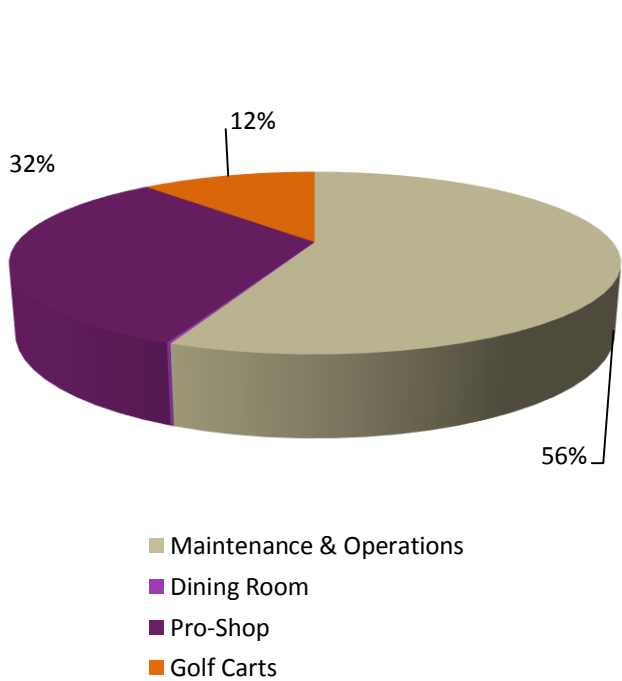
**City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 586,686	\$ 575,074	\$ 661,973	\$ 683,381
Revenues:				
Green Fees	632,365	632,670	671,687	644,670
Annual Membership	177,505	176,059	164,444	168,252
Driving Range Fees	101,985	101,958	106,620	122,298
Trail fees	6,446	7,439	8,361	7,900
Handicap Carts	1,600	395	760	578
Rental	8,700	8,700	8,700	8,700
Cart Rental	297,114	282,154	308,329	297,242
Pull Cart Rentals	296	364	410	387
Other Financial Resources	36,319	34,156	34,156	34,156
Interest Earned	3,128	1,200	1,200	1,200
Miscellaneous	1,738	-	-	-
Total Revenues	<u>1,267,196</u>	<u>1,245,095</u>	<u>1,304,667</u>	<u>1,285,383</u>
TOTAL RESOURCES	<u>\$ 1,853,882</u>	<u>\$ 1,820,169</u>	<u>\$ 1,966,640</u>	<u>\$ 1,968,764</u>
APPROPRIATIONS				
Expenses:				
Maintenance & Operations	\$ 644,168	\$ 681,656	\$ 650,724	\$ 668,004
Dining Room	490	1,500	2,000	2,000
Pro-Shop	336,342	376,532	367,523	380,628
Golf Carts	106,461	135,983	118,709	137,314
Capital Outlay	-	-	-	-
Total Operating Expenses	<u>1,087,461</u>	<u>1,195,671</u>	<u>1,138,956</u>	<u>1,187,946</u>
Transfer-Out PVGC Depreciation Fund	117,000	130,000	130,000	95,000
Transfer-Out Heath Insurance Fund	-	14,303	14,303	4,065
TOTAL APPROPRIATIONS	<u>1,204,461</u>	<u>1,339,974</u>	<u>1,283,259</u>	<u>1,287,011</u>
Revenues over/(under) Expenditures	<u>62,735</u>	<u>(94,879)</u>	<u>21,408</u>	<u>(1,628)</u>
Other Items Affecting Working Capital	<u>12,552</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 661,973</u>	<u>\$ 480,195</u>	<u>\$ 683,381</u>	<u>\$ 681,753</u>

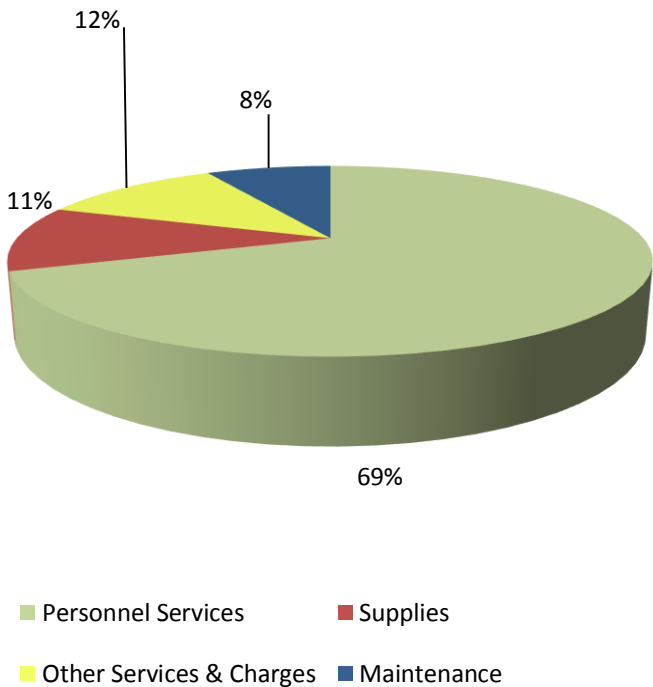
PALM VIEW GOLF COURSE FUND REVENUES **\$1,285,383**

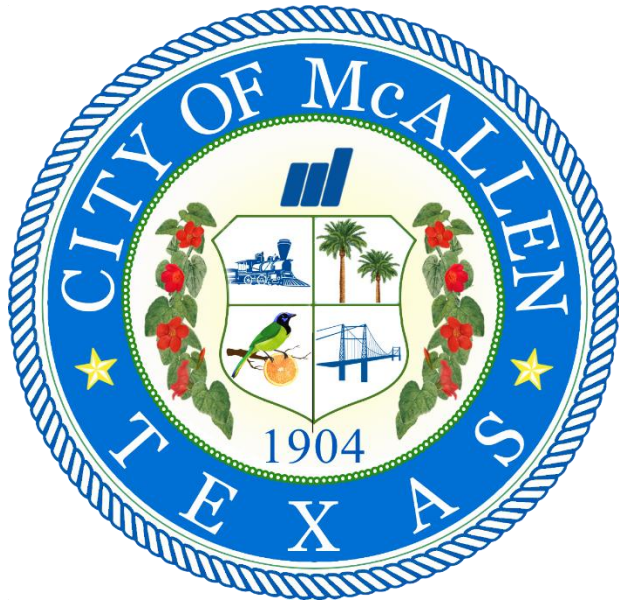


PALM VIEW GOLF COURSE **APPROPRIATION** **By Division** **\$1,187,946**



PALM VIEW GOLF COURSE **APPROPRIATION** **By Category** **\$1,187,946**





City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 644,168	\$ 681,656	\$ 650,724	\$ 668,004
Dining Room	490	1,500	2,000	2,000
Pro-Shop	336,342	376,532	367,523	380,628
Golf Carts	106,461	135,983	118,709	137,314
TOTAL EXPENDITURES	\$ 1,087,461	\$ 1,195,671	\$ 1,138,956	\$ 1,187,946
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 590,466	\$ 643,160	\$ 606,374	\$ 646,946
Employee Benefits	158,116	193,582	193,582	178,624
Supplies	102,766	116,605	111,882	132,024
Other Services and Charges	157,431	145,434	135,223	136,957
Maintenance and Repair Services	78,682	96,890	91,895	93,395
TOTAL OPERATING EXPENSES	1,087,461	1,195,671	1,138,956	1,187,946
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 1,087,461	\$ 1,195,671	\$ 1,138,956	\$ 1,187,946
<u>PERSONNEL</u>				
Maintenance & Operations	11	12	12	12
Dining Room	-	-	-	-
Pro-Shop	5	6	6	6
Golf Carts	5	6	6	6
TOTAL PERSONNEL	21	24	24	24



Mission Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 317,695	\$ 326,976	\$ 312,826	\$ 328,326
Employee Benefits	92,618	116,699	116,699	101,697
Supplies	84,710	89,681	90,300	104,300
Other Services and Charges	54,912	67,008	55,102	56,384
Maintenance	68,083	77,445	71,950	73,450
Operations Subtotal	618,018	677,809	646,877	664,157
Capital Outlay	-	-	-	-
Non-Departmental Insurance	26,150	3,847	3,847	3,847
Total Expenditures	\$ 644,168	\$ 681,656	\$ 650,724	\$ 668,004
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	7	7	7	7
Part-Time	3	4	4	4
Total Positions Authorized	11	12	12	12
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Jesse Cantu
Golf Course
Superintendent
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3450

MAJOR FY 16-17 GOALS

- 1.) Modify the salinity management program to continue to improve the agronomic and playing conditions.
- 2.) Increase the number of licensed chemical applicators from two (2) to three (3).
- 3.) Reconstruct the sand bunker on the entire golf course for improved playing condition.
- 4.) Start and complete the Tee Leveling Project with a combination of in house and temporary staff.

Description:

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It is located at 2701 South Ware, McAllen, Texas 78503

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 644,168	\$ 681,656	\$ 650,724	\$ 668,004
Outputs:				
Maintenance program	1	1	1	1
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	21	21	21	21
419 bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
Effectiveness Measures:				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
Efficiency Measures:				
Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64



Palm View Golf Course Fund PVGC Dining Room

www.mcallen.net/golf

Mission Statement:

To compliment the operation of the Palm View Golf Course by providing high quality food and beverage services to those who play, practice or visit Palm View Golf Course.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	490	1,500	2,000	2,000
Operations Subtotal	490	1,500	2,000	2,000
Capital Outlay	-	-	-	-
Total Expenditures	\$ 490	\$ 1,500	\$ 2,000	\$ 2,000

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	-	-	-	-

Resources	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Annette Espinosa
Manager
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3455

MAJOR FY 16-17 GOALS

- 1.) To compliment the Palm View Golf Course operation by providing the public with prompt service and quality short order food orders.



Palm View Golf Course Fund

PVGC Pro Shop

www.mcallen.net/golf

Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 203,102	\$ 229,081	\$ 219,627	\$ 230,853
Employee Benefits	50,828	57,910	57,910	58,087
Supplies	8,768	11,572	11,122	12,372
Other Services and Charges	67,887	67,019	67,914	68,366
Maintenance	5,757	10,950	10,950	10,950
Operations Subtotal	336,342	376,532	367,523	380,628
Capital Outlay	-	-	-	-
Total Expenditures	\$ 336,342	\$ 376,532	\$ 367,523	\$ 380,628
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	2	3	3	3
Total Positions Authorized	5	6	6	6
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Rex Flores
Head Golf Professional
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 16-17 GOALS

- 1.) Maintain annual rounds played and revenues among the top 25% among municipal golf courses in the State of Texas.
- 2.) Sustain or increase the number of tournament rounds held annually by different customer groups.
- 3.) Continue to present the public with a high quality golf course at the lowest possible price.

Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 336,342	\$ 376,532	\$ 367,523	\$ 380,628
Outputs:				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	40,447	40,057	42,194	41,126
Number of twilight rounds	3,162	3,000	3,341	3,406
Number of sundowners rounds	1,746	1,200	1,546	1,546
Number of tournament rounds	2,942	2,473	2,489	2,600
Effectiveness Measures:				
Total number of rounds revenue	812,137	808,729	836,131	812,922
Twilight round revenue	70,828	72,159	75,892	74,953
Sundowner round revenue	17,767	15,433	15,380	15,380
Tournament round revenue	63,479	64,000	54,893	60,000
Efficiency Measures:				
Average revenue per round	20	20	20	20
Average revenue per twilight round	22	24	23	22
Average revenue per sundowner round	10	13	10	10
Average revenue per tournament round	21.58	25.88	22.05	23.08



Palm View Golf Course Fund

PVGC Golf Carts

www.mcallen.net/golf

Mission

Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 69,669	\$ 87,103	\$ 73,921	\$ 87,767
Employee Benefits	14,670	18,973	18,973	18,840
Supplies	9,288	15,352	10,460	15,352
Other Services and Charges	8,482	7,560	8,360	8,360
Maintenance	4,352	6,995	6,995	6,995
Operations Subtotal	106,461	135,983	118,709	137,314
Capital Outlay	-	-	-	-
Total Expenditures	\$ 106,461	\$ 135,983	\$ 118,709	\$ 137,314
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	4	5	5	5
Total Positions Authorized	5	6	6	6
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 40,875	\$ 40,350	\$ 43,273	\$ 41,848

Contact Us:

Luis Zarate
Golf Cart Crew Leader
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 16-17 GOALS

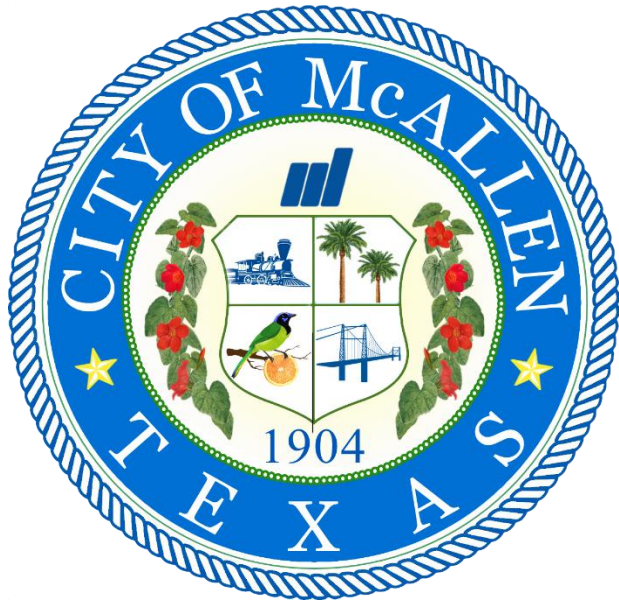
- 1.) Improve Palm View Golf Course renovation of clubhouse and cart house. (1.1.17)
- 2.) Strive to increase efficiency in the golf carts preventive maintenance program.
- 3.) Minimize the down time on cart fleet to better service tournaments and special events.
- 4.) Continue to improve the Night Driving Range operations.
- 5.) Improve the new employee training process.

Description:

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	1	1	1	1
Golf cart fleet	1	1	1	1
Department Expenditures	\$ 106,461	\$ 135,983	\$ 118,709	\$ 137,314
Outputs:				
Annual number of cart rentals	30,632	29,500	30,981	30,785
Annual number of driving range ball rentals (baskets)	10,243	10,850	12,292	11,063
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	102	102	102	102
Effectiveness Measures:				
Annual revenue for cart rentals	\$ 296,921	\$ 282,154	\$ 308,329	\$ 297,242
Annual revenue for driving range ball rental	\$ 102,171	\$ 101,958	\$ 106,620	\$ 122,298
Annual cart fleet and driving range operating cost	\$ 106,461	\$ 133,898	\$ 118,709	\$ 137,314
Efficiency Measures:				
Revenue per cart rental	\$ 9.69	\$ 9.56	\$ 9.95	\$ 9.66
Revenue per driving range basket rental	\$ 10	\$ 9	\$ 9	\$ 11
Average hours per week of operation for driving range & cart rental	99	99	99	99
Daily average number of operating carts	70	70	70	70



McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen International Civic Center
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,431,658	\$ 1,865,339	\$ 1,934,326	\$ 323,561
Revenues:				
User Fees-Rentals	105,392	30,000	61,800	-
Concession-Other	150	-	150	-
Audio Visual	25,985	5,000	15,255	-
Event % - Ticket Sales	120,329	30,000	89,486	-
Standard Labor	84,574	15,000	46,586	-
Standard Services	3,403	1,000	2,778	-
Security	30,394	6,000	18,150	-
Interest Earned	11,101	-	9,367	-
Sale of Property	-	-	8,973,712	-
Other	13,486	-	7,653	-
Total Revenues	<u>394,814</u>	<u>87,000</u>	<u>9,224,937</u>	<u>-</u>
Transfer-in - Hotel Tax Fund	<u>608,895</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers-In	<u>1,003,709</u>	<u>87,000</u>	<u>9,224,937</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 2,435,367</u>	<u>\$ 1,952,339</u>	<u>\$ 11,159,263</u>	<u>\$ 323,561</u>
APPROPRIATIONS				
Operating Expenses:				
Civic Center	\$ 330,413	\$ 85,150	\$ 132,614	\$ -
Liability Insurance	23,269	-	-	-
Capital Outlay	-	-	-	-
Total Operations	<u>353,682</u>	<u>85,150</u>	<u>132,614</u>	<u>-</u>
Transfer Out				
Civic Center Depreciation Fund	150,000	-	-	-
Health Insurance Fund	-	-	-	323,561
Performing Arts Construction Fund	<u>-</u>	<u>11,680,375</u>	<u>11,680,375</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>503,682</u>	<u>11,765,525</u>	<u>11,812,989</u>	<u>323,561</u>
Revenues over/(under) Expenditures	<u>500,027</u>	<u>(11,678,525)</u>	<u>(2,588,052)</u>	<u>(323,561)</u>
Other Items Affecting Working Capital				
sale of Fixed Assets	<u>2,641</u>	<u>-</u>	<u>977,287</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,934,326</u>	<u>\$ (9,813,186)</u>	<u>\$ 323,561</u>	<u>\$ -</u>

City of McAllen, Texas
McAllen International Civic Center
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Civic Center	\$ 353,682	\$ 85,150	\$ 132,614	\$ -
TOTAL EXPENDITURES	\$ 353,682	\$ 85,150	\$ 132,614	\$ -
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	12,555	2,600	2,608	-
Other Services and Charges	288,629	78,550	125,994	-
Maintenance and Repair Services	29,229	4,000	4,012	-
Liability Insurance	23,269	-	-	-
TOTAL OPERATING EXPENSES	353,682	85,150	132,614	-
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 353,682	\$ 85,150	\$ 132,614	\$ -



Civic Center Fund Administration

www.mcallen.net

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	12,555	2,600	2,608	-
Other Services and Charges	288,629	78,550	125,994	-
Maintenance	29,229	4,000	4,012	-
Operations Subtotal	330,413	85,150	132,614	-
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	330,413	85,150	132,614	-
Non Departmental				
Insurance	23,269	-	-	-
Total Expenditures	\$ 353,682	\$ 85,150	\$ 132,614	\$ -

Resources

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Revenue	\$ 1,003,709	\$ 87,000	\$ 9,224,397	\$ -

Contact Us:

Omar Rodriguez
Director
1300 S. 10th Street
McAllen, TX 78501
(956) 681-3800

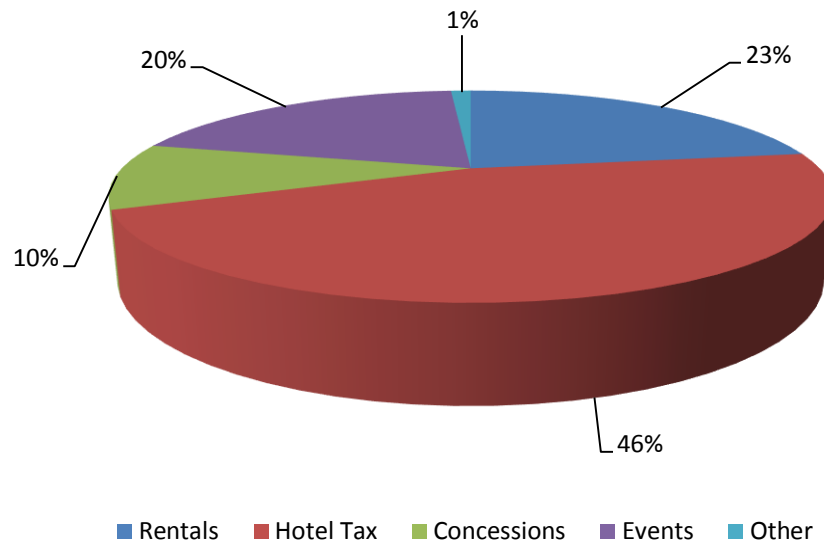
McALLEN CONVENTION CENTER FUND

The Convention Center Fund is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

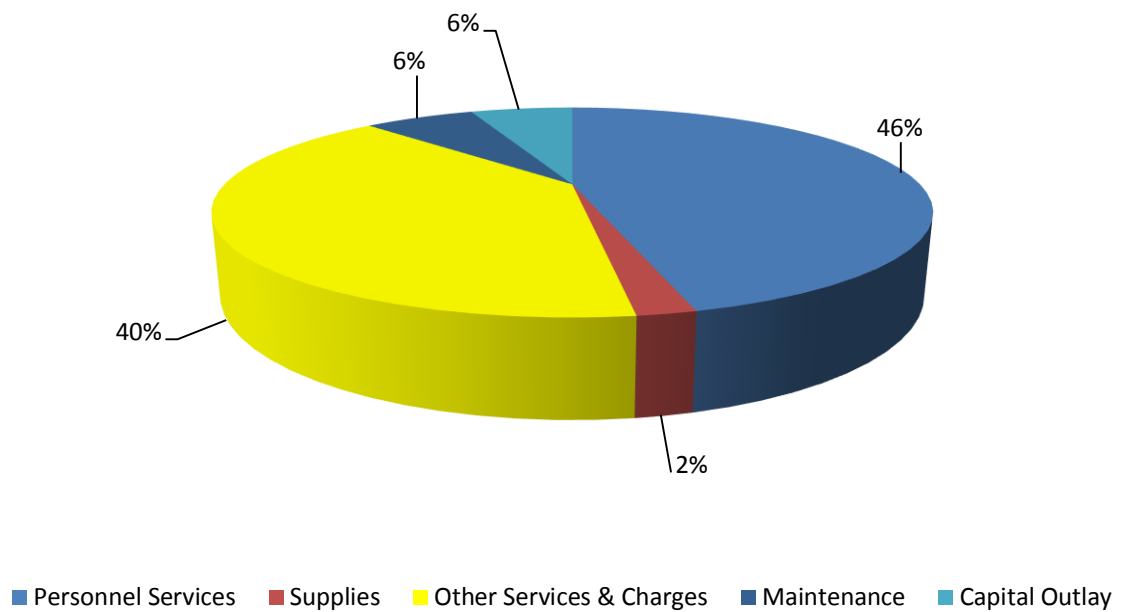
City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

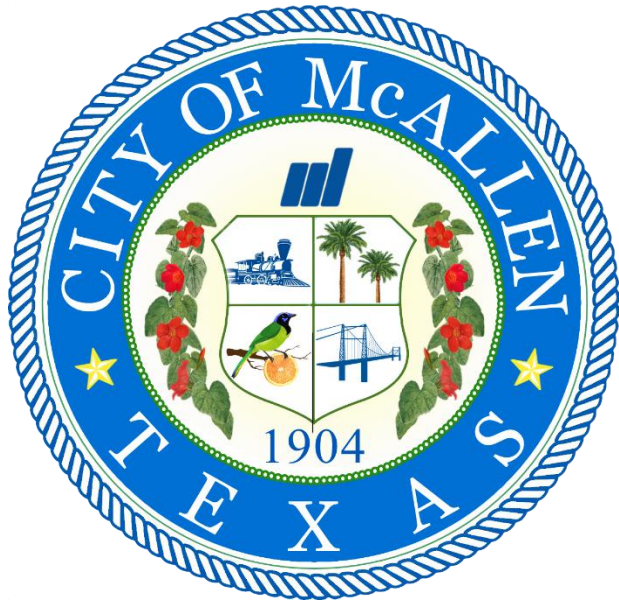
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,131,998	\$ 2,147,403	\$ 2,418,830	\$ 1,406,279
Revenues:				
User Fees-Rentals	1,033,167	1,030,000	1,057,315	1,030,000
Concession Other	10,324	12,000	12,000	12,000
Audio Visual	138,403	130,000	142,056	140,000
Standard Services	74,788	110,000	57,710	75,000
Equipment Rental	8,410	36,000	14,790	18,000
Standard Labor	23,256	40,000	35,442	40,000
Food & Beverage	384,612	475,000	400,000	475,000
Event % - Ticket Sales	29,066	120,000	25,000	40,000
Security	105,925	115,000	97,685	115,000
Management Fee	100,000	25,000	25,000	200,000
Special Events: Palmfest, Carfest	274,019	296,000	331,484	366,000
Sale of Property	1,102,569	820,340	820,340	-
Interest Earned	23,744	14,000	20,114	14,000
Total Revenues	<u>3,308,283</u>	<u>3,223,340</u>	<u>3,038,936</u>	<u>2,525,000</u>
Transfer-in - Hotel Tax Fund	<u>2,435,582</u>	<u>2,177,751</u>	<u>2,061,339</u>	<u>2,172,752</u>
Total Revenues and Transfers-In	<u>5,743,866</u>	<u>5,401,091</u>	<u>5,100,275</u>	<u>4,697,752</u>
TOTAL RESOURCES	<u>\$ 7,875,864</u>	<u>\$ 7,548,494</u>	<u>\$ 7,519,105</u>	<u>\$ 6,104,031</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	\$ 4,102,254	\$ 4,229,134	\$ 4,251,254	\$ 4,415,796
Liability Insurance	93,595	30,712	55,585	30,712
Capital Outlay	91,143	332,500	508,048	279,845
Total Operating Expenses	<u>4,286,992</u>	<u>4,592,346</u>	<u>4,814,887</u>	<u>4,726,353</u>
Transfer Outs				
Performing Arts Center Fund	1,300,504	-	-	-
Health Insurance Fund	-	48,743	48,743	10,632
Performing Arts Center Construction Fund	-	952,246	952,246	-
Convention Center Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>5,837,496</u>	<u>5,843,335</u>	<u>6,065,876</u>	<u>4,986,985</u>
Revenues over/(under) Expenditures	<u>(93,630)</u>	<u>(442,244)</u>	<u>(965,601)</u>	<u>(289,233)</u>
Other Items Affecting Working Capital	<u>380,462</u>	<u>-</u>	<u>(46,950)</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 2,418,830</u>	<u>\$ 1,705,159</u>	<u>\$ 1,406,279</u>	<u>\$ 1,117,046</u>

CONVENTION CENTER FUND REVENUES
By Source
\$4,697,752



CONVENTION CENTER FUND APPROPRIATION
By Category
\$4,726,353





City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Convention Center	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
TOTAL EXPENDITURES	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,377,967	\$ 1,504,249	\$ 1,364,342	\$ 1,640,318
Employee Benefits	363,811	470,640	470,640	521,233
Supplies	126,870	99,000	117,404	99,000
Other Services and Charges	1,859,824	1,855,663	2,001,259	1,855,663
Maintenance and Repair Services	373,782	299,582	297,609	299,582
Liability Insurance	93,595	30,712	55,585	30,712
TOTAL OPERATING EXPENSES	4,195,849	4,259,846	4,306,839	4,446,508
Capital Outlay	91,143	332,500	508,048	279,845
TOTAL EXPENDITURES	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
<u>PERSONNEL</u>				
Maintenance & Operations	34	45	45	48
TOTAL PERSONNEL	34	45	45	48

City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Convention Center	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
TOTAL EXPENDITURES	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,377,967	\$ 1,504,249	\$ 1,364,342	\$ 1,640,318
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TOTAL EXPENDITURES	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
<u>PERSONNEL</u>				
Maintenance & Operations	34	45	45	48
Total Personnel	34	45	45	48

City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Convention Center	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
TOTAL EXPENDITURES	<u>\$ 4,286,992</u>	<u>\$ 4,592,346</u>	<u>\$ 4,814,887</u>	<u>\$ 4,726,353</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,377,967	\$ 1,504,249	\$ 1,364,342	\$ 1,640,318
Employee Benefits	363,811	470,640	470,640	521,233
Supplies	126,870	99,000	117,404	99,000
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Capital Outlay	<u>91,143</u>	<u>332,500</u>	<u>508,048</u>	<u>279,845</u>
TOTAL EXPENDITURES	<u>\$ 4,286,992</u>	<u>\$ 4,592,346</u>	<u>\$ 4,814,887</u>	<u>\$ 4,726,353</u>
<u>PERSONNEL</u>				
Total Personnel	<u>34</u>	<u>45</u>	<u>45</u>	<u>48</u>



Convention Center Fund Administration

www.mcallenconventioncenter.net

Mission

Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,377,967	\$ 1,504,249	\$ 1,364,342	\$ 1,640,318
Employee Benefits	363,811	470,640	470,640	521,233
Supplies	126,870	99,000	117,404	99,000
Other Services and Charges	1,859,824	1,855,663	2,001,259	1,855,663
Maintenance	373,782	299,582	297,609	299,582
Operations Subtotal	4,102,254	4,229,134	4,251,254	4,415,796
Capital Outlay	91,143	332,500	508,048	279,845
Operations & Capital Outlay Total	4,193,397	4,561,634	4,759,302	4,695,641
Non Departmental				
Insurance	93,595	30,712	55,585	30,712
Total Expenditures	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
PERSONNEL				
Exempt	8	10	10	11
Non-Exempt	26	35	35	37
Part-Time	-	-	-	-
Total Positions Authorized	34	45	45	48

Resources	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Revenue	\$ 7,865,540	\$ 5,728,154	\$ 7,417,300	\$ 7,047,930

Contact Us:

Omar Rodriguez
Director
700 Convention Center
Blvd.
McAllen, TX 78501
(956) 681-3800

MAJOR FY 16-17 GOALS

- 1.) Construct and open new Performing Arts Center. (1.1.1)
- 2.) Attract Promoters of "Live Events (concerts, comedy, musicals, plays,ect..)to book events at the Convention Center and Auditorium. (1.1.16)
- 3.) Encourage/incentivize targeted hotel and motel growth. (3.5.3)
- 4.) Continually improve Convention Center. (6.1.8)
- 5.) Increase Corporate Sales and Sponsorship efforts for city-wide special events.

Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	34	45	45	48
Total Appropriations	\$ 4,286,992	\$ 4,592,346	\$ 4,814,887	\$ 4,726,353
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
Outputs:				
Convention Center Events	383	450	347	450
Exhibit Hall Bookings	294	320	294	320
Ballroom Bookings	552	530	535	530
Meeting Room Bookings	1,574	1,500	1,564	1,500
Total Number of Bookings	2,420	2,350	2,393	2,350
Total Resources	\$ 7,865,540	\$ 7,584,494	\$ 7,472,155	\$ 6,104,031
Banquet Event Order Net Revenue	\$ 384,612	\$ 475,000	\$ 400,000	\$ 475,000
Attendance	383,588	450,000	388,204	450,000
Exhibit Hall Occupancy	41%	55%	40%	55%
Ballroom Occupancy	39%	33%	37%	33%
Meeting Room Occupancy	39%	45%	39%	45%
Total Occupancy	36%	45%	36%	45%
Efficiency Measures:				
Available Effective Occupancy - Exhibit Hall	19%	5%	20%	10%
Available Effective Occupancy - Ballroom	21%	27%	23%	20%
Available Effective Occupancy - Meeting Rooms	21%	15%	21%	15%
Available Effective Occupancy - Total	24%	15%	24%	15%

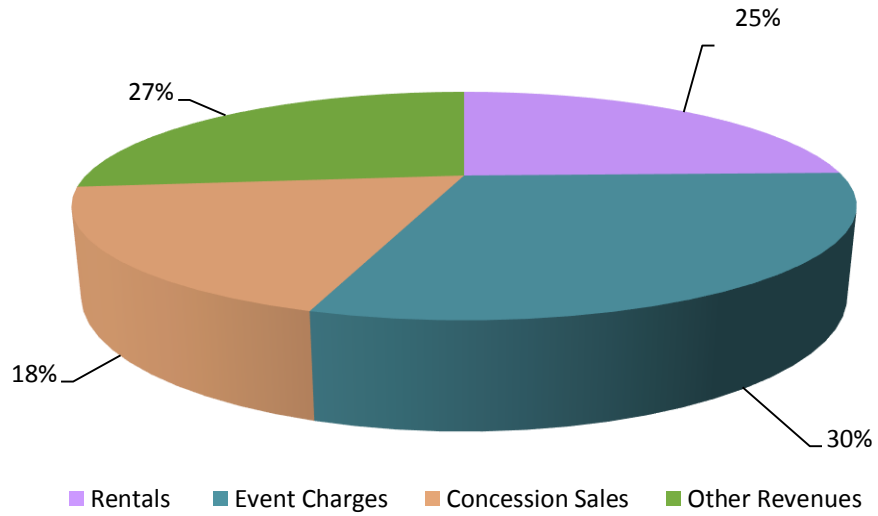
McALLEN PERFORMING ARTS CENTER FUND

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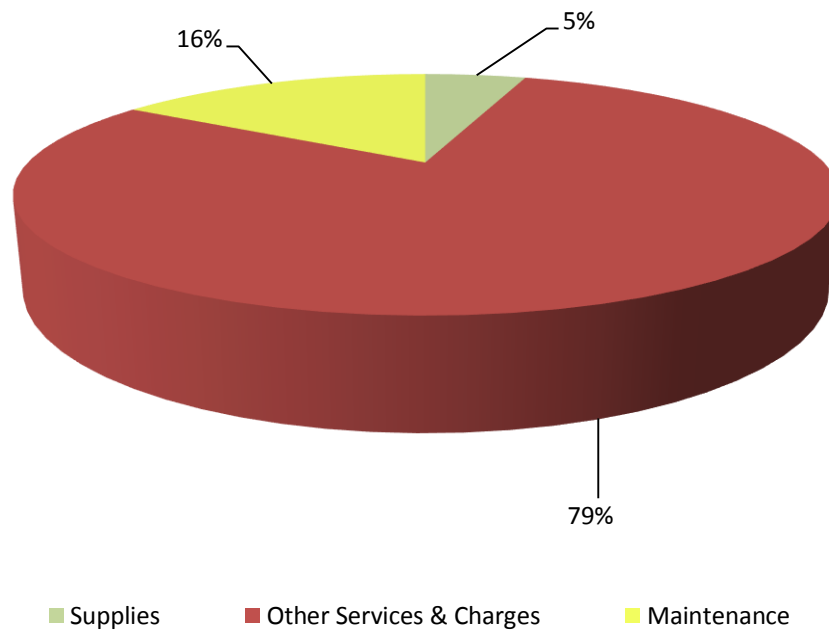
City of McAllen, Texas
McAllen Performing Arts Center
Working Capital Summary

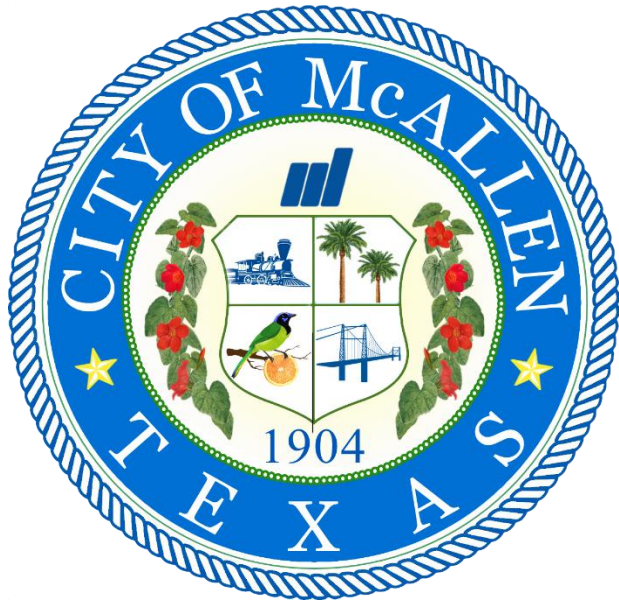
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 87,770
Revenues:	-	-	-	
User Fees- Rentals	-	-	-	275,000
Concession -Other	-	-	-	175,000
Audio Visual	-	-	-	25,000
Event % ticket sales	-	-	-	175,000
Equipment rental	-	-	-	25,000
Standard Labor	-	-	-	75,000
Standard Services	-	-	-	25,000
Food & Beverage	-	-	-	50,000
Security	-	-	-	45,000
Special Events	-	-	-	50,000
Sponsorships	-	-	-	300,000
Total Revenues	-	-	-	1,220,000
Transfer-in - Hotel Tax Fund	-	311,107	294,477	931,179
Transfer-in - Venue Tax Fund	-	-	-	354,709
Total Revenues and Transfers-In	-	311,107	294,477	2,505,888
TOTAL RESOURCES	\$ -	\$ 311,107	\$ 294,477	\$ 2,593,658
APPROPRIATIONS				
Operating Expenses:				
Performing Arts Center	\$ -	\$ 299,645	\$ -	\$ 1,058,000
Liability Insurance	-	5,730	-	15,730
Capital Outlay	-	-	-	-
Total Operations	-	305,375	-	1,073,730
Transfer Out				
Performing Arts Construction Fund	-	200,000	200,000	250,000
TOTAL APPROPRIATIONS	-	505,375	200,000	1,323,730
Revenues over/(under) Expenditures	-	(194,268)	94,477	1,182,158
Other Items Affecting Working Capital	-	-	(6,707)	-
ENDING WORKING CAPITAL	\$ -	\$ (194,268)	\$ 87,770	\$ 1,269,928

**McALLEN PERFORMING ARTS CENTER FUND
REVENUES
\$1,220,000**



**PERFORMING ARTS CENTER APPROPRIATION
By Category
\$1,073,730**





City of McAllen, Texas
McAllen Performing Arts Center
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Performing Arts Center	\$ -	\$ 305,375	\$ -	\$ 1,073,730
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 305,375</u>	<u>\$ -</u>	<u>\$ 1,073,730</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	16,500	-	55,000
Other Services and Charges	-	280,645	-	832,000
Maintenance and Repair Services	-	2,500	-	171,000
Liability Insurance	-	5,730	-	15,730
TOTAL OPERATING EXPENSES	<u>-</u>	<u>305,375</u>	<u>-</u>	<u>1,073,730</u>
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 305,375</u>	<u>\$ -</u>	<u>\$ 1,073,730</u>
<u>PERSONNEL*</u>				
Maintenance & Operations	-	6	-	7
TOTAL PERSONNEL	<u>-</u>	<u>6</u>	<u>-</u>	<u>7</u>

*NOTE: Performing Arts personnel located in Convention Center Fund



McAllen Performing Arts Center Fund Administration

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	16,500	-	55,000
Other Services and Charges	-	280,645	-	832,000
Maintenance	-	2,500	-	171,000
Operations Subtotal	-	299,645	-	1,058,000
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	-	299,645	-	1,058,000
Non Departmental				
Insurance	-	5,730	-	15,730
Total Expenditures	\$ -	\$ 305,375	\$ -	\$ 1,073,730
PERSONNEL*				
Exempt	-	1	-	1
Non-Exempt	-	5	-	6
Total Positions Authorized	0	6	0	7

Resources

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Revenue	\$ -	\$ 311,107	\$ 287,770	\$ 2,505,888

Contact Us:

Omar Rodriguez
Director
1300 S. 10th Street
McAllen, TX 78501
(956) 681-3800

MAJOR FY 16-17 GOALS

- 1.) Construct and open new Performing Arts Center. (1.1.1)
- 2.) Open the Performing Arts Center to public and present over 150 events.
- 3.) Market PAC as premier venue for the performing arts in South Texas and Northern Mexico directly to promoters, agents and artist in the live performance industry.
- 4.) Establish educational outreach programs with visiting artists to encourage community engagement in the performing arts.
- 5.) Establish a young audience series for PK3-Primary grades.

*NOTE: Performing Arts personnel located in Convention Center fund

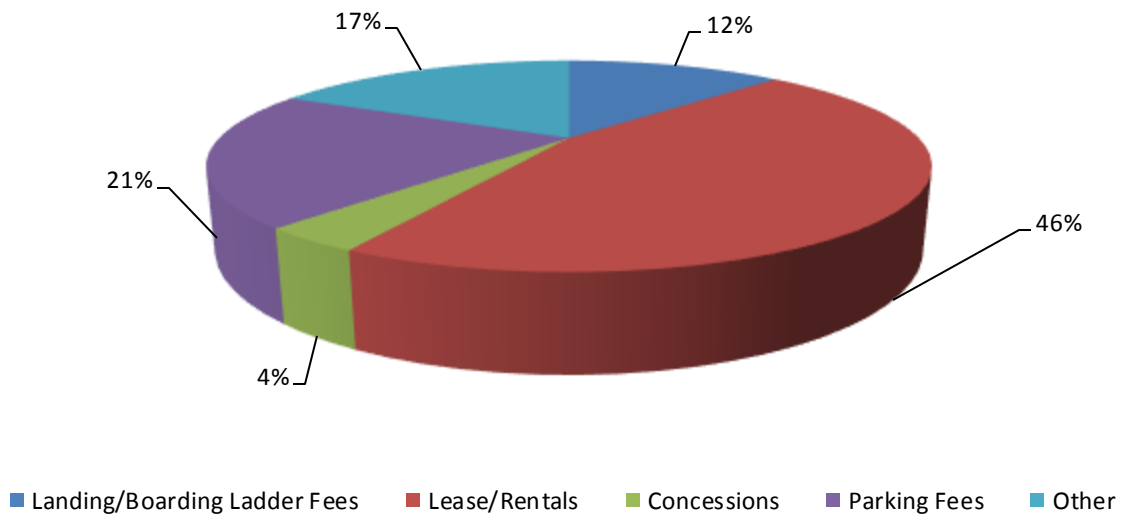
McALLEN INTERNATIONAL AIRPORT FUND

The Airport Fund is a major fund that is used to account for the operational activities of the City's Airport.

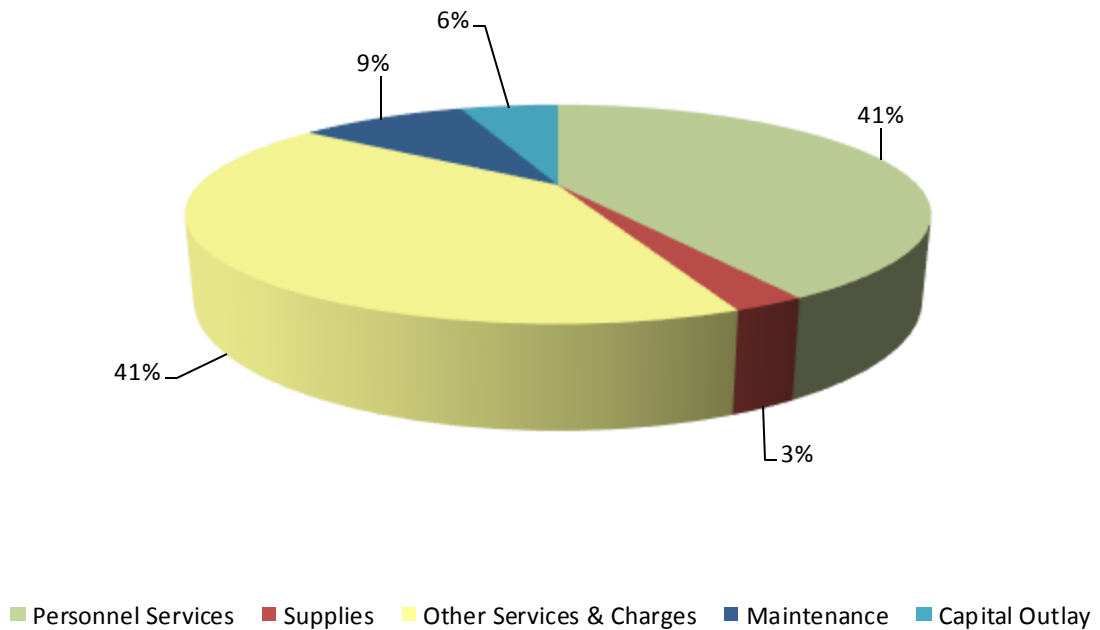
City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

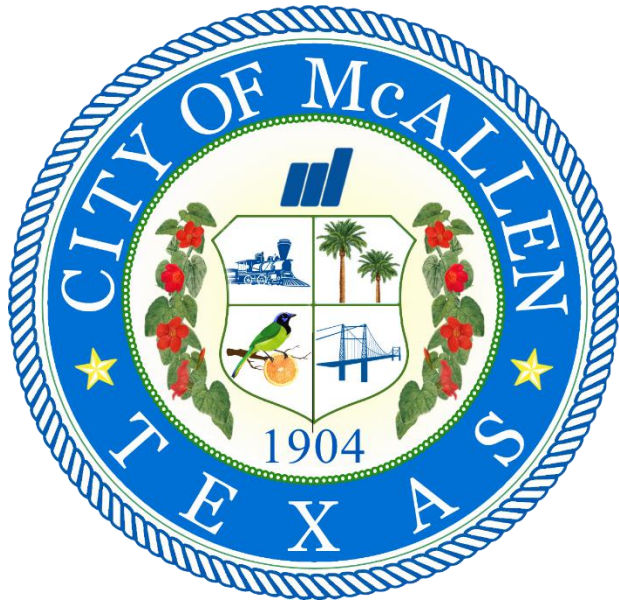
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 5,270,990	\$ 5,978,556	\$ 6,546,709	\$ 7,550,650
Revenues:				
<u>Aeronautical Operating</u>				
Landing Fees	723,194	683,992	697,812	633,496
Terminal area rental/charges	1,053,280	1,100,682	1,058,129	1,021,583
Boarding Ladder Fees	143,813	132,011	118,490	106,641
FBO Revenue: contract/sponsors	162,998	177,497	179,254	161,329
Cargo and hangar rentals	223,390	157,307	161,718	161,717
Fuel Sales (net profit/loss)	101,873	100,760	86,677	78,036
Miscellaneous	95,654	40,769	33,020	31,392
	<u>2,504,202</u>	<u>2,393,018</u>	<u>2,335,101</u>	<u>2,194,194</u>
<u>Non-aeronautical Operating</u>				
Terminal - food and beverages	125,916	109,685	112,041	112,041
Terminal - retail stores	43,624	24,730	22,195	22,195
Terminal - other	97,239	84,957	112,682	112,682
Rental Cars	1,556,155	1,524,374	1,665,719	1,665,719
Parking	1,556,715	1,276,973	1,368,185	1,368,185
Miscellaneous	827,657	560	1,062,531	1,062,532
	<u>4,207,306</u>	<u>3,021,279</u>	<u>4,343,353</u>	<u>4,343,354</u>
<u>Non-operating Revenues</u>				
Interest Earned	51,841	-	28,459	-
Other	34,910	46,500	8,185	14,000
Grant Reimbursement	342,872	395,641	50,000	50,000
Total Revenues	<u>7,141,131</u>	<u>5,856,438</u>	<u>6,765,098</u>	<u>6,601,548</u>
Total Revenues and Transfers	<u>7,141,131</u>	<u>5,856,438</u>	<u>6,765,098</u>	<u>6,601,548</u>
TOTAL RESOURCES	<u>\$ 12,412,121</u>	<u>\$ 11,834,994</u>	<u>\$ 13,311,807</u>	<u>\$ 14,152,199</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 3,710,264	\$ 4,360,764	\$ 4,001,768	\$ 4,440,054
Liability Insurance	95,713	27,314	27,314	27,314
Capital Outlay	824,427	202,784	184,295	261,460
Total Operations	<u>4,630,404</u>	<u>4,590,862</u>	<u>4,213,377</u>	<u>4,728,828</u>
Transfers Out - General Fund	1,103,965	1,103,965	1,103,964	1,103,965
Transfer to Airport Capital Improvement Fund	5,353	1,422,600	260,138	1,209,100
Transfers Out - Health Insurance Fund	-	50,285	50,285	10,632
TOTAL APPROPRIATIONS	<u>5,739,722</u>	<u>7,167,712</u>	<u>5,627,764</u>	<u>7,052,525</u>
Revenues over/(under) Expenditures	<u>1,401,409</u>	<u>(1,311,274)</u>	<u>1,137,334</u>	<u>(450,977)</u>
Other Items Affecting Working Capital	<u>(125,690)</u>	<u>-</u>	<u>(133,393)</u>	<u>(834,650)</u>
ENDING WORKING CAPITAL	<u>\$ 6,546,709</u>	<u>\$ 4,667,282</u>	<u>\$ 7,550,650</u>	<u>\$ 6,265,024</u>

AIRPORT FUND REVENUES
By Source
\$6,601,548



AIRPORT FUND APPROPRIATION
By Category
\$4,728,828





<p align="center">City of McAllen, Texas McAllen International Airport Fund Expense Summary</p>

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
McAllen International Airport	\$ 4,630,404	\$ 4,590,862	\$ 4,214,007	\$ 4,728,828
TOTAL EXPENDITURES	<u>\$ 4,630,404</u>	<u>\$ 4,590,862</u>	<u>\$ 4,214,007</u>	<u>\$ 4,728,828</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,218,688	\$ 1,483,925	\$ 1,269,428	\$ 1,493,495
Employee Benefits	330,461	465,469	417,464	460,376
Supplies	79,801	120,300	120,411	119,000
Other Services and Charges	1,742,900	1,850,402	1,780,108	1,927,543
Maintenance and Repair Services	338,414	440,668	414,357	439,640
Insurance	95,713	27,314	27,314	27,314
TOTAL OPERATING EXPENSES	<u>3,805,977</u>	<u>4,388,078</u>	<u>4,029,082</u>	<u>4,467,368</u>
Capital Outlay	824,427	202,784	184,925	261,460
TOTAL EXPENDITURES	<u>\$ 4,630,404</u>	<u>\$ 4,590,862</u>	<u>\$ 4,214,007</u>	<u>\$ 4,728,828</u>
<u>PERSONNEL</u>				
Airport	41	43	42	44
TOTAL PERSONNEL	<u>41</u>	<u>43</u>	<u>42</u>	<u>44</u>



Mission Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

Department Summary				
	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	14-15	15-16	15-16	16-17
Personnel Services				
Salaries and Wages	\$ 1,218,688	\$ 1,483,925	\$ 1,269,428	\$ 1,493,495
Employee Benefits	330,461	465,469	417,464	460,376
Supplies	79,801	120,300	120,411	119,000
Other Services and Charges	1,742,900	1,850,402	1,780,108	1,927,543
Maintenance	338,414	440,668	414,357	439,640
Operations Subtotal	3,710,264	4,360,764	4,001,768	4,440,054
Capital Outlay	824,427	202,784	184,925	261,460
Non Departmental				
Liability Insurance	95,713	27,314	27,314	27,314
Total Expenditures	\$ 4,630,404	\$ 4,590,862	\$ 4,214,007	\$ 4,728,828
PERSONNEL				
Exempt	5	6	6	7
Non-Exempt	36	31	30	31
Part-Time	-	6	6	6
Total Positions Authorized	41	43	42	44
Resources				
	Actual	Adj. Budget	Estimated	Budget
	14-15	15-16	15-16	16-17
Related Revenue Generated	\$ 7,023,625	\$ 5,856,438	\$ 6,765,098	\$ 5,733,950

Contact Us:

Elizabeth Suarez
Director of Aviation
2500 S. Bicentennial
Blvd., Suite 100
Suite 100
McAllen, TX 78501

MAJOR FY 16-17 GOALS

- 4.) Increase air and nus travel options to and from key Mexico markets. (2.1.3)
- 5.) Continue improvements at Airport. (3.1.17)
- 6.) Continue to improve Airport and expand air service. (6.1.4)
- 1.) Complete Master Plan Update.
- 2.) Introduce New Air Service.
- 3.) Implement a Facilities Preventive Maintenance Plan.

Description:

The Airport employs 38 full time persons dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

Performance Measures				
	Actual	Goal	Estimated	Goal
	FY 14-15	FY 15-16	FY 15-16	FY 16-17
Inputs:				
Number of full time employees	41	37	36	38
Department Expenditures	\$ 4,630,404	\$ 4,590,862	\$ 4,214,007	\$ 4,728,828
Average Airline Costs	\$ 456,071	\$ 253,375	\$ 495,440	\$ 495,440
Total Terminal Sq. Ft.	100,000	155,000	155,000	155,000
Outputs:				
Enplaned passengers	400,059	420,134	380,056	386,248
Average Airline Enplanements	100,015	176,261	95,014	77,250
Airport Operating revenues	\$ 7,023,625	\$ 5,759,938	\$ 6,765,098	\$ 5,733,950
Effectiveness Measures:				
Percent of change in enplaned passengers	3%	5%	-5%	2%
Terminal Sq. Ft. per FTE	2,439	4,189	4,306	4,079
Efficiency Measures:				
Airline cost per enplaned passenger	\$ 4.56	\$ 1.44	\$ 5.21	\$ 6.41
Airport cost per enplaned passenger	\$ 11.57	\$ 10.93	\$ 11.09	\$ 12.24
Airport operating revenue per enplaned passenger	\$ 17.56	\$ 13.71	\$ 17.80	\$ 14.85

METRO McALLEN FUND

The Metro McAllen Fund is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

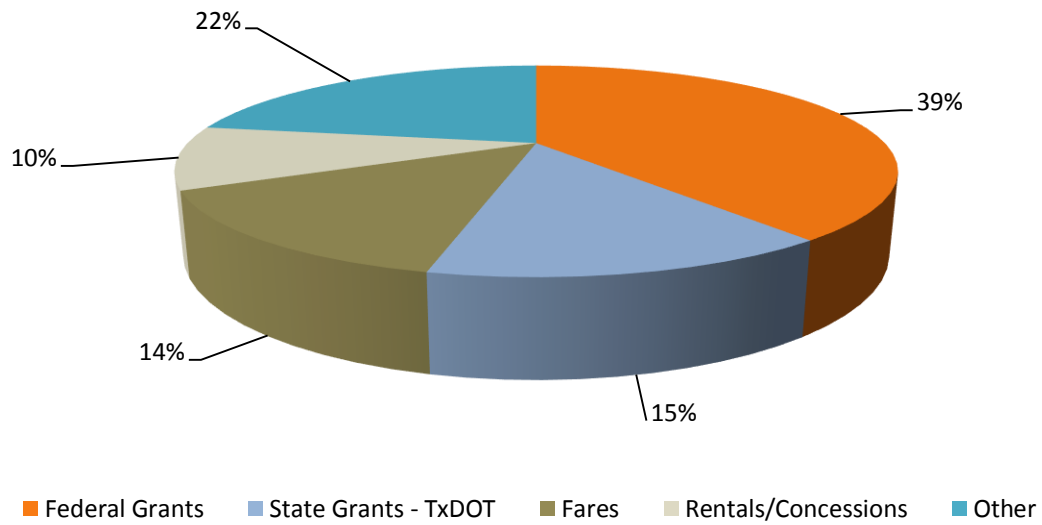
**City of McAllen, Texas
Metro McAllen Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,150,476	\$ 1,689,581	\$ 1,022,234	\$ 963,827
Revenues:				
Federal Grants / FTA				
O & M Subsidy	704,096	1,413,743	816,108	1,413,743
Capital Outlay Subsidy	77,514	-	-	-
State Grants / TXDOT				
O & M Subsidy	200,000	250,709	210,057	250,709
Brownsville Interlocal Agreement	134,961	266,952	107,027	266,952
Fares	550,054	510,525	503,546	510,525
Space Rental	154,591	265,128	273,215	265,128
Concessions	39,220	61,503	70,547	75,000
Concessions - Other	-	8,807	-	8,807
Commission - telephone	4,071	9,897	5,946	-
Commission - ATM	-	3,600	3,300	-
Misc / Cash Over/Short	181,315	-	-	-
Interest	3,476	-	-	-
Total Revenues	<u>2,049,298</u>	<u>2,790,864</u>	<u>1,989,746</u>	<u>2,790,864</u>
Transfer-In- Development Corp	<u>846,574</u>	<u>803,373</u>	<u>803,373</u>	<u>803,373</u>
Total Transfers-In and Revenues	<u>2,895,872</u>	<u>3,594,237</u>	<u>2,793,119</u>	<u>3,594,237</u>
TOTAL RESOURCES	<u>\$ 4,046,348</u>	<u>\$ 5,283,818</u>	<u>\$ 3,815,353</u>	<u>\$ 4,558,064</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 2,984,479	\$ 3,617,449	\$ 2,845,726	\$ 3,590,936
Liability Insurance	26,126	5,803	5,803	5,803
Capital Outlay	40,554	-	-	-
	<u>3,051,159</u>	<u>3,623,252</u>	<u>2,851,529</u>	<u>3,596,739</u>
Transfer-Out - Health Insurance Fund	<u>-</u>	<u>56,751</u>	<u>-</u>	<u>10,319</u>
TOTAL APPROPRIATIONS	<u>3,051,159</u>	<u>3,680,003</u>	<u>2,851,529</u>	<u>3,607,058</u>
Revenues over/(under) Expenditures	<u>(155,287)</u>	<u>(85,766)</u>	<u>(58,410)</u>	<u>(12,821)</u>
Other Items Affecting Working Capital	<u>27,042</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,022,234</u>	<u>\$ 1,603,818</u>	<u>\$ 963,827</u>	<u>\$ 951,009</u>

METRO McALLEN FUND REVENUES

By Source

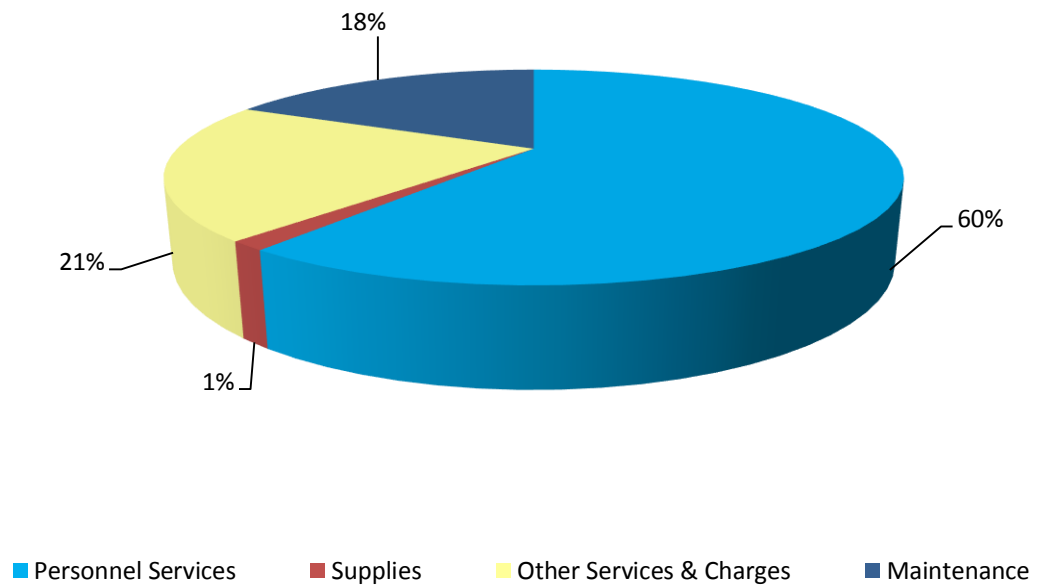
\$3,594,237

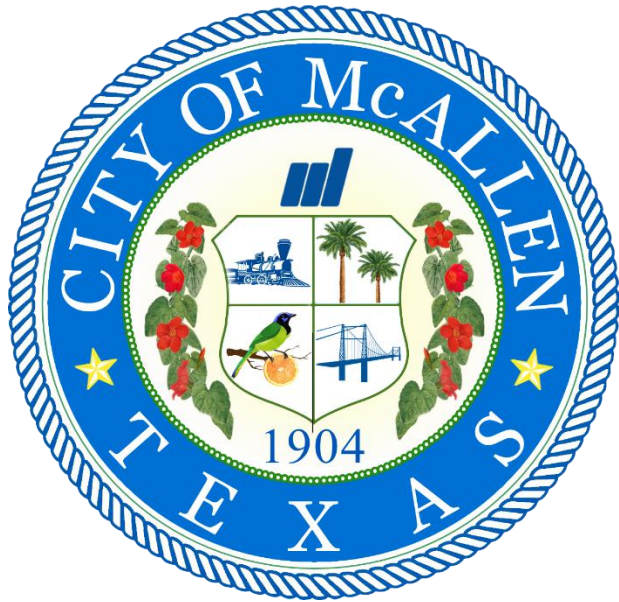


METRO McALLEN FUND APPROPRIATION

By Category

\$3,596,739





**City of McAllen, Texas
Metro McAllen Fund
Expense Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Administration	\$ 3,051,159	\$ 3,623,252	\$ 2,851,529	\$ 3,596,739
TOTAL EXPENDITURES	\$ 3,051,159	\$ 3,623,252	\$ 2,851,529	\$ 3,596,739
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,438,408	\$ 1,634,828	\$ 1,318,282	\$ 1,596,690
Employee Benefits	459,290	561,288	561,288	572,913
Supplies	43,243	49,629	46,929	49,629
Other Services and Charges	598,110	731,902	600,660	731,902
Maintenance and Repair Services	445,428	639,802	318,567	639,802
Liability Insurance	26,126	5,803	5,803	5,803
TOTAL OPERATING EXPENSES	3,010,605	3,623,252	2,851,529	3,596,739
Capital Outlay				
	40,554	-	-	-
TOTAL EXPENDITURES	\$ 3,051,159	\$ 3,623,252	\$ 2,851,529	\$ 3,596,739
<u>PERSONNEL</u>				
Administration	41	55	55	55
TOTAL PERSONNEL	41	55	55	55



Metro McAllen Fund Administration

www.metrocallen.com
www.facebook.com/metrocallen

Mission Statement:

"To provide safe, reliable and cost effective public transportation."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,438,408	\$ 1,634,828	\$ 1,318,282	\$ 1,596,690
Employee Benefits	459,290	561,288	561,288	572,913
Supplies	43,243	49,629	46,929	49,629
Other Services and Charges	598,110	731,902	600,660	731,902
Maintenance	445,428	639,802	318,567	639,802
Operations Subtotal	2,984,479	3,617,449	2,845,726	3,590,936
Capital Outlay	40,554	-	-	-
Operations & Capital Outlay Total	3,025,033	3,617,449	2,845,726	3,590,936
Non Departmental				
Insurance	26,126	5,803	5,803	5,803
Total Expenditures	\$ 3,051,159	\$ 3,623,252	\$ 2,851,529	\$ 3,596,739
PERSONNEL				
Exempt	5	6	6	6
Non-Exempt	33	41	41	41
Part-Time	3	8	8	8
Total Positions Authorized	41	55	55	55
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 2,049,298	\$ 2,790,864	\$ 1,989,746	\$ 2,790,864

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100
McAllen, TX 78501
(956) 681-3500

MAJOR FY 16-17 GOALS

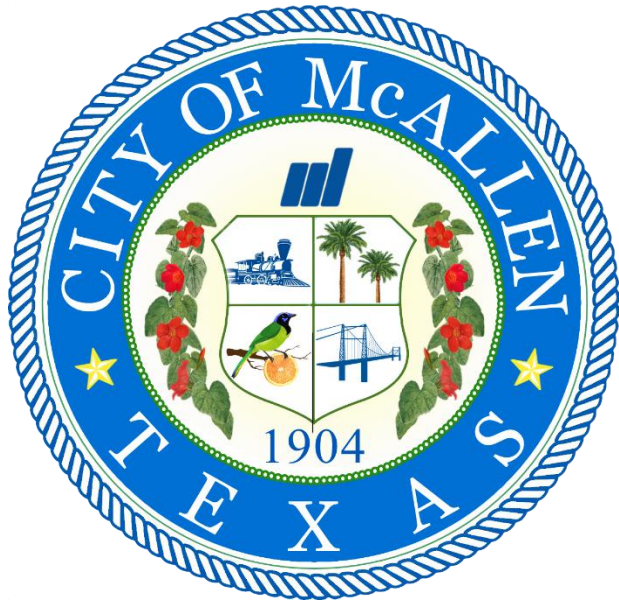
- 1.) To enhance amenities at Metro Stops. (7.2.9)
- 2.) Overhaul of buses for longer life use. (7.2.10)
- 3.) Add additional locations to the Bike Share Program. (7.2.11)
- 4.) Purchase and construct a maintenance facility and bus yard. (7.2.13 & 7.2.14)
- 5.) Transit and improve Hub on the north side of the city. (7.2.15)
- 6.) North Transit Center Development (to be a workshop) (7.2.16)
- 7.) Online Electric Bus Project. (7.2.17)
- 8.) Construct pedestrian access walkways. (7.2.18)
- 9.) WIFI security technology improvements. (7.2.20)
- 10.) Construct sidewalk and walkways to improve accessibility to our stops for all riders.
- 11.) Increase rider base and fare revenue through increased outreach efforts and strategic marketing.

Metro McAllen Fund Administration

www.metrocallen.com

www.facebook.com/metrocallen

Performance Measures	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17	Description:
Inputs:					<p>Metro McAllen provides public transit service in the City Of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The office is located at Central Station, 1501 W. Hwy. 83, Suite 100.</p>
Number of full time employees	40	47	47	47	
Number of Fixed Routes	10	10	10	10	
Number of Operating Paratransit Units	3	3	3	3	
Rolling Stock	22	22	22	22	
Department Operating Expenditures	\$ 2,984,479	\$ 3,617,449	\$ 2,845,726	\$ 3,590,936	
Metro McAllen Fixed Route					
Total Operating Expenditures	\$ 2,686,031	\$ 3,296,998	\$ 2,561,153	\$ 3,231,842	
Metro McAllen Paratransit Service					
Total Operating Expenditures	\$ 298,448	\$ 361,745	\$ 284,573	\$ 359,094	
Outputs:					
FTA Operating Funding	\$ 77,514	\$ 1,413,743	\$ 816,108	\$ 1,413,743	
TXDOT Operating Funding	\$ 200,000	\$ 250,709	\$ 210,057	\$ 250,709	
Metro McAllen Fixed Route					
Number of passengers / ridership	713,880	852,054	709,211	744,672	
Number of revenue miles	429,909	775,000	462,262	485,375	
Total operating revenue hours	31,826	45,700	34,636	36,368	
Total fare revenue	\$ 404,333	\$ 503,525	\$ 392,029	\$ 411,630	
Metro McAllen Paratransit Service					
Number of passengers / ridership	12,876	14,000	13,068	13,199	
Number of miles	78,249	74,000	76,080	76,841	
Total operating revenue hours	4,595	5,000	5,500	5,555	
Total fare revenue	\$ 6,431	\$ 7,000	\$ 6,236	\$ 6,298	
Efficiency Measures:					
Metro McAllen Fixed Route					
Number of passengers per revenue mile	1.66	1.10	1.53	1.53	
Number of passengers per revenue hour	22.43	18.64	20.48	20.48	
Cost per revenue hour	\$ 84.40	\$ 72.14	\$ 73.94	\$ 88.87	
Cost per passenger	\$ 3.76	\$ 3.87	\$ 3.61	\$ 4.34	
Fare revenue per passenger	\$ 0.57	\$ 0.55	\$ 0.55	\$ 0.55	
Fare box recovery rate	15%	15%	15%	13%	
Metro McAllen Paratransit Service					
Number of passengers per revenue mile	0.16	0.19	0.17	0.17	
Number of passengers per revenue hour	2.80	2.80	2.38	2.38	
Cost per revenue hour	\$ 64.95	\$ 72.35	\$ 51.74	\$ 64.65	
Cost per passenger	\$ 23.18	\$ 25.84	\$ 21.78	\$ 27.21	
Fare revenue per passenger	\$ 0.50	\$ 0.50	\$ 0.48	\$ 0.48	
Fare box recovery rate	2%	2%	2%	2%	



BUS TERMINAL FUND

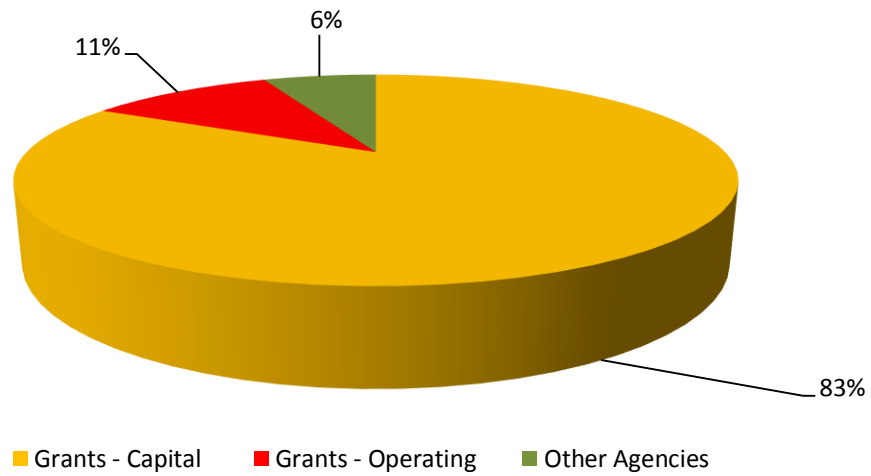
The Bus Terminal Fund is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,641,529	\$ 1,469,010	\$ 1,731,730	\$ 1,718,581
Revenues:				
Space Rental	33,192	-	-	-
Concessions	6,541	-	-	-
Grant - FTA				
O & M Subsidy	424,171	489,923	453,600	494,283
Capital Outlay Subsidy	3,057,983	1,857,511	927,229	3,856,507
Other	3,610	-	-	-
Interest Earned	8,890	-	-	-
Total Revenues	<u>3,534,387</u>	<u>2,347,434</u>	<u>1,380,829</u>	<u>4,350,790</u>
Transfer-In- Capital Improvement fund	352,716	-	-	-
Transfer-In- Development Corp.	<u>635,425</u>	<u>586,858</u>	<u>286,233</u>	<u>303,948</u>
Total Transfers-In and Revenues	<u>988,141</u>	<u>2,934,292</u>	<u>1,667,062</u>	<u>4,654,738</u>
TOTAL RESOURCES	<u>\$ 6,164,057</u>	<u>\$ 4,403,302</u>	<u>\$ 3,398,792</u>	<u>\$ 6,373,319</u>
APPROPRIATIONS				
Operating Expenses:				
Bus Terminal	\$ 461,556	\$ 660,363	\$ 608,364	\$ 656,549
Capital Outlay	<u>3,608,594</u>	<u>2,321,889</u>	<u>1,061,366</u>	<u>4,576,884</u>
Transfer-Out - Capital Improvement fund	-	-	-	352,716
Transfer-Out - Health Insurance Fund	<u>-</u>	<u>10,481</u>	<u>10,481</u>	<u>1,563</u>
TOTAL APPROPRIATIONS	<u>4,070,150</u>	<u>2,992,733</u>	<u>1,680,211</u>	<u>5,587,712</u>
Revenues over/(under) Expenditures	<u>(3,082,009)</u>	<u>(58,441)</u>	<u>(13,149)</u>	<u>(932,974)</u>
Other Items Affecting Working Capital	<u>(362,177)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,731,730</u>	<u>\$ 1,410,569</u>	<u>\$ 1,718,581</u>	<u>\$ 785,607</u>

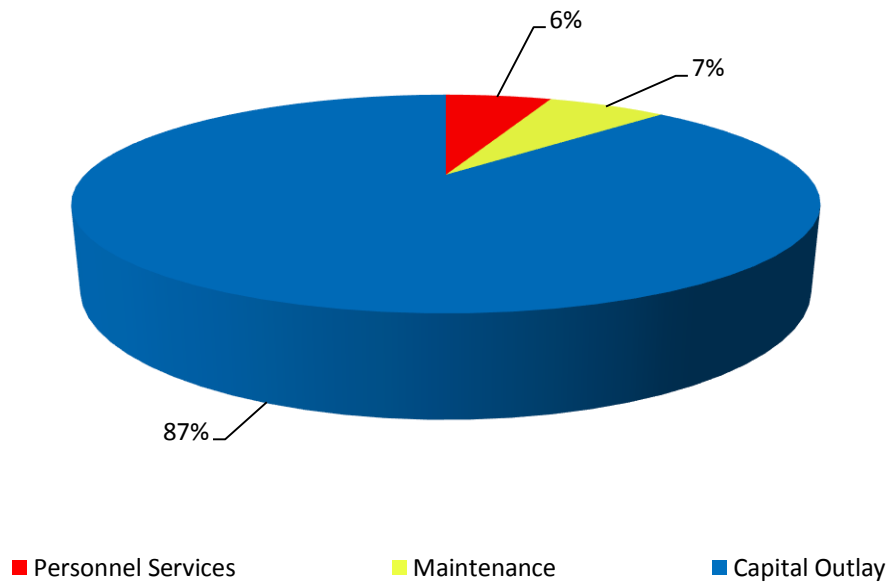
BUS TERMINAL FUND REVENUES

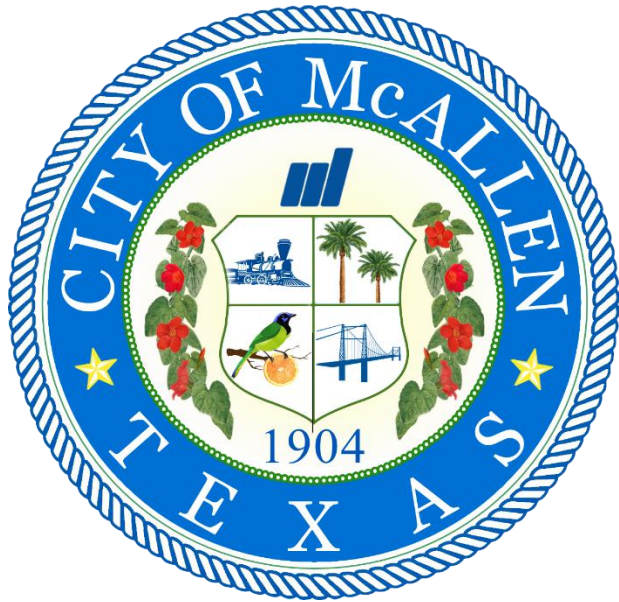
By Source
\$4,654,738



BUS TERMINAL FUND APPROPRIATION

By Category
\$5,233,433





City of McAllen, Texas
Bus Terminal Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 4,070,150	\$ 2,982,252	\$ 1,669,730	\$ 5,233,433
TOTAL EXPENDITURES	<u>\$ 4,070,150</u>	<u>\$ 2,982,252</u>	<u>\$ 1,669,730</u>	<u>\$ 5,233,433</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 127,329	\$ 231,002	\$ 212,101	\$ 228,440
Employee Benefits	34,266	82,454	82,454	81,202
Other Services and Charges	(7,145)	-	-	-
Maintenance and Repair Services	307,106	346,907	313,809	346,907
TOTAL OPERATING EXPENSES	<u>461,556</u>	<u>660,363</u>	<u>608,364</u>	<u>656,549</u>
Capital Outlay	3,608,594	2,321,889	1,061,366	4,576,884
TOTAL EXPENDITURES	<u>\$ 4,070,150</u>	<u>\$ 2,982,252</u>	<u>\$ 1,669,730</u>	<u>\$ 5,233,433</u>
<u>PERSONNEL</u>				
Administration	<u>3</u>	<u>8</u>	<u>8</u>	<u>8</u>
TOTAL PERSONNEL	<u>3</u>	<u>8</u>	<u>8</u>	<u>8</u>



Transit System Fund Transit

www.mcallen.net/bus

Mission Statement:

“The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility.”

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 127,329	\$ 231,002	\$ 212,101	\$ 228,440
Employee Benefits	34,266	82,454	82,454	81,202
Other Services and Charges	(7,145)	-	-	-
Maintenance	307,106	308,211	308,006	308,211
Operations Subtotal	461,556	621,667	602,561	617,853
Capital Outlay	3,608,594	2,321,889	1,061,366	4,576,884
Non Departmental				
Liability Insurance	-	38,696	5,803	38,696
Total Expenditures	\$ 4,070,150	\$ 2,982,252	\$ 1,669,730	\$ 5,233,433
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	8	8	8
Part-Time	-	-	-	-
Total Positions Authorized	3	8	8	8
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 2,866,171	\$ 9,363,870	\$ 4,842,567	\$ 2,347,434

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100
McAllen, TX 78501
(956) 681-3500

MAJOR FY 16-17 GOALS

- 1.) Complete electric bus demo project with TIGGER grant.(1.4.1)
- 2.) Establish a bicycle loan program. (1.4.2)
- 3.) Develop a Park and Ride for special events (4th of July, La Posada, Parade). (1.4.8)
- 4.) Continue to improve bus station. (6.1.7)
- 5.) Improve Regional Bus Service (Mission/Pharr/STC/UTPA) (6.2.24)
- 6.) Work with STC and UTRGV in order to increase public transportation to campuses/ Park & Ride.(7.1.5)
- 7.) Construct Accessible Pathways and Sidewalks along Metro McAllen Route
- 8.) Construct Maintenance Shop
- 9.) Expand on Bike Share Program

Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Workload Measures:				
Number of full time employees	8	12	8	8
Number of People Departing	346,344	471,682	302,400	350,000
Number of Visitors	3,487,380	3,830,831	3,435,010	3,500,000
Number of Operating Hours	8,395	8,395	8,395	8,395
Rental Revenue	\$ 360,699	\$ 327,362	\$ 353,903	\$ 360,000
Total Operating Expenditures	\$ 461,556	\$ 612,403	\$ 602,561	\$ 617,853
Total Square Footage	98,362	98,362	98,362	98,362
Efficiency Measures:				
Number of People Departing/Hour	41	46	36	42
Cost per Visitor	\$ 0.13	\$ 0.16	\$ 0.18	\$ 0.18
Operating Cost/Square Foot	\$ 4.69	\$ 6.23	\$ 6.13	\$ 6.28
Rental Revenue Recovery Rate	78.15%	53.46%	58.73%	58.27%
Effectiveness Measures:				
Percent of change in departures per hour	-6.24%	12.20%	-21.69%	15.75%
Percent of change in cost per square foot	-4.43%	32.75%	-1.61%	2.70%

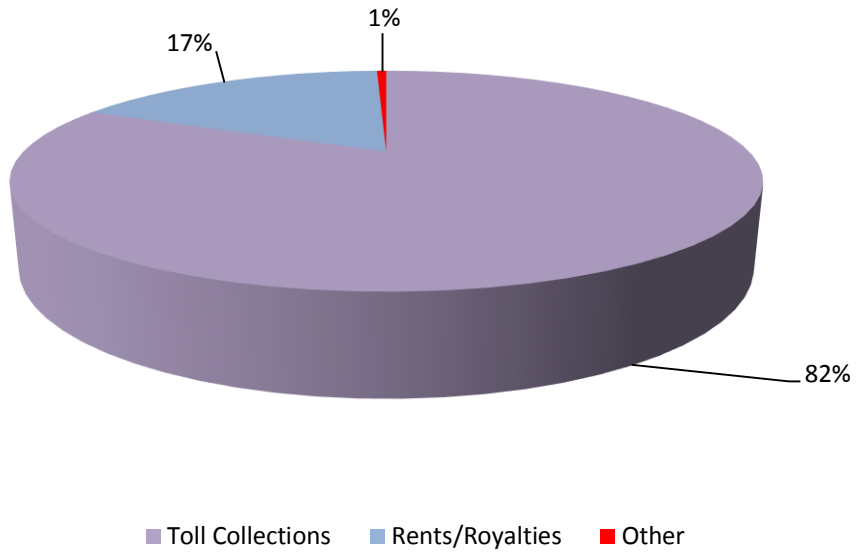
McALLEN INTERNATIONAL TOLL BRIDGE FUND

The Bridge Fund is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

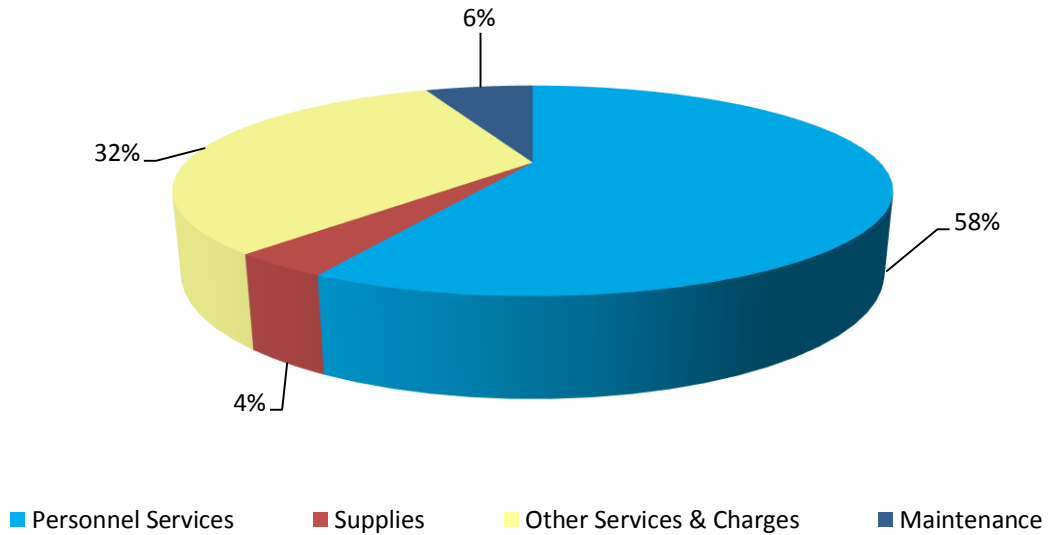
City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

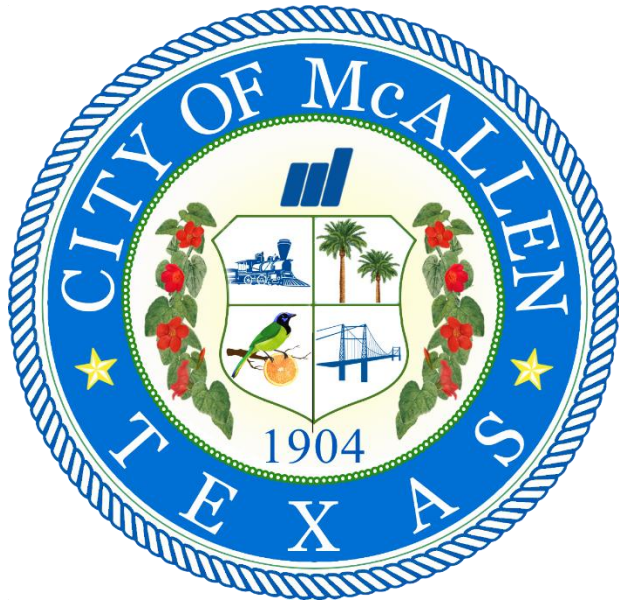
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	1,297,263
Revenues:				
Highways & Sts Toll Bridge	11,221,437	10,580,685	11,588,620	11,954,010
UETA Turnstil	488	-	-	-
Rents & Royalties	2,310,672	2,418,359	2,261,357	2,546,147
Miscellaneous	67,587	75,000	85,000	75,000
Interest Earned	1,756	-	2,619	-
Total Revenues	<u>13,601,940</u>	<u>13,074,044</u>	<u>13,937,596</u>	<u>14,575,157</u>
Total Revenues and Transfers	<u>13,601,940</u>	<u>13,074,044</u>	<u>13,937,596</u>	<u>14,575,157</u>
TOTAL RESOURCES	<u>\$ 14,899,203</u>	<u>\$ 14,371,307</u>	<u>\$ 15,234,859</u>	<u>\$ 15,872,420</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 1,852,791	\$ 2,246,211	\$ 2,180,892	\$ 2,252,475
Administration	695,358	705,473	705,473	752,440
Capital Outlay	-	-	-	-
Total Operations	<u>2,548,149</u>	<u>2,951,684</u>	<u>2,886,365</u>	<u>3,004,915</u>
City of Hidalgo	3,725,318	3,327,207	3,515,353	3,568,338
City of McAllen-G.F.Restricted Acct	5,674,899	4,976,213	5,310,694	5,403,801
Transfer out - Debt Service	-	203,796	203,796	203,796
Transfer out - Bridge CIP (Gen. Depre)	-	-	-	-
Transfer out - Bridge CIP (Gen. Ins.)	-	-	-	-
Transfer out - Heath Insurance Fund	-	55,744	-	8,443
Board Advance - Anzalduas Int'l Xng for "B"	947,888	938,822	938,822	939,910
Transfer out - Toll Bridge CIP	<u>705,687</u>	<u>676,322</u>	<u>1,082,566</u>	<u>1,445,954</u>
TOTAL APPROPRIATIONS	<u>13,601,941</u>	<u>13,129,788</u>	<u>13,937,596</u>	<u>14,575,157</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>(55,744)</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,297,263</u>	<u>\$ 1,241,519</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>

INTERNATIONAL TOLL BRIDGE FUND REVENUES
By Source
\$14,575,157



INTERNATIONAL TOLL BRIDGE FUND APPROPRIATION
By Category
\$3,004,915





City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 1,852,791	\$ 2,246,211	\$ 2,180,892	\$ 2,252,475
Administration	695,358	705,473	705,473	752,440
TOTAL EXPENDITURES	\$ 2,548,149	\$ 2,951,684	\$ 2,886,365	\$ 3,004,915
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 920,648	\$ 1,233,029	\$ 1,095,617	\$ 1,283,441
Employee Benefits	259,674	451,947	451,947	454,766
Supplies	89,069	109,800	109,800	109,800
Other Services and Charges	1,066,757	968,746	1,015,839	968,746
Maintenance and Repair Services	212,001	188,162	213,162	188,162
TOTAL OPERATING EXPENSES	2,548,149	2,951,684	2,886,365	3,004,915
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 2,548,150	\$ 2,951,684	\$ 2,886,365	\$ 3,004,915
<u>PERSONNEL</u>				
Operations	23	38	38	38
Administration	3	3	3	4
TOTAL PERSONNEL	26	41	41	42

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 741,945	\$ 1,057,017	\$ 919,605	\$ 1,071,982
Employee Benefits	186,037	404,944	404,944	396,243
Supplies	74,090	85,000	85,000	85,000
Other Services and Charges	648,538	523,250	570,343	523,250
Maintenance	202,181	176,000	201,000	176,000
Operations Subtotal	1,852,791	2,246,211	2,180,892	2,252,475
Capital Outlay	-	-	-	-
Total Expenditures	\$ 1,852,791	\$ 2,246,211	\$ 2,180,892	\$ 2,252,475
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	22	37	37	37
Part-Time	-	-	-	-
Total Positions Authorized	23	38	38	38

Resources

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 11,221,437	\$ 10,580,685	\$ 11,588,620	\$ 11,954,010

MAJOR FY 16-17 GOALS

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

- 1.) Upgrade bicycle area to provide more space needed to park a bicycle for bicycle users.
- 2.) Addition to pedestrians canopy for individuals entering into the U.S. via a bus or walking.
- 3.) Upgrade southbound canopy and booths with up to date equipment and high efficiency lighting.
- 4.) Upgrade current Toll Revenue System. Upgrade required in order to make operations more efficient as well as to protect system from viruses.

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	23	38	38	38
Department Expenditures	\$ 1,852,791	\$ 2,246,211	\$ 2,180,892	\$ 2,252,475
Number of full time - Collectors	17	21	17	21
Number of full time - Cashiers	3	4	3	4
Number of full time - Maintenance	1	10	3	10
Outputs:				
Southbound vehicular crossings	2,863,560	2,890,919	2,920,465	2,920,751
Southbound pedestrians crossings	1,562,990	1,538,781	1,630,427	1,630,427
Total southbound crossings	4,426,550	4,429,709	4,550,892	4,551,178
Effectiveness Measures:				
Total toll revenues	\$ 11,221,437	\$ 10,580,685	\$ 11,588,620	\$ 11,954,010
Expenditure to revenue ratio	\$ 0.17	\$ 0.23	\$ 0.18	\$ 0.20
Efficiency Measures:				
Crossings processed per collector	260,386	210,938	267,699	216,723
Cost per crossing	\$ 0.42	\$ 0.51	\$ 0.48	\$ 0.49



International Toll Bridge Fund Toll Bridge Administration

www.mcallen.net/bridge/hidalgo

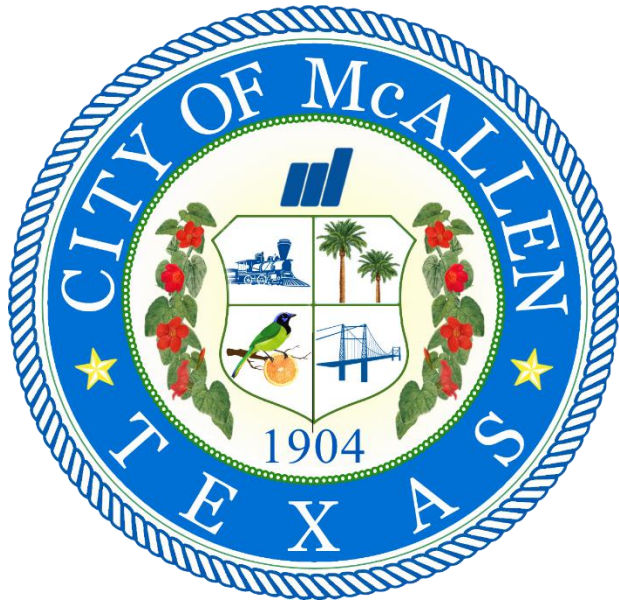
Mission Statement: The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow providing a bridge system that is open and responsive to the needs of the people we serve.	Department Summary				
		Actual	Adj. Budget	Estimated	Budget
	Expenditure Detail:	14-15	15-16	15-16	16-17
	Personnel Services				
	Salaries and Wages	\$ 178,703	\$ 176,012	\$ 176,012	\$ 211,459
	Employee Benefits	73,637	47,003	47,003	58,523
	Supplies	14,979	24,800	24,800	24,800
	Other Services and Charges	367,851	422,325	422,325	422,325
	Maintenance	9,820	12,162	12,162	12,162
	Operations Subtotal	644,990	682,302	682,302	729,269
	Capital Outlay	-	-	-	-
	Operations & Capital Outlay Total	644,990	682,302	682,302	729,269
	Non Departmental				
	Insurance	50,368	23,171	23,171	23,171
	Total Expenditures	\$ 695,358	\$ 705,473	\$ 705,473	\$ 752,440
	PERSONNEL				
	Exempt	2	2	2	2
Non-Exempt	1	1	1	2	
Part-Time	-	-	-	-	
Total Positions Authorized	3	3	3	4	

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

MAJOR FY 16-17 GOALS

- 1.) Continue efforts to ease bridge crossing to and from Mexico; secure grant to facilitate truck traffic. (2.1.1)
- 2.) Hire a professional company to design Master Plan
- 3.) Facility upgrades



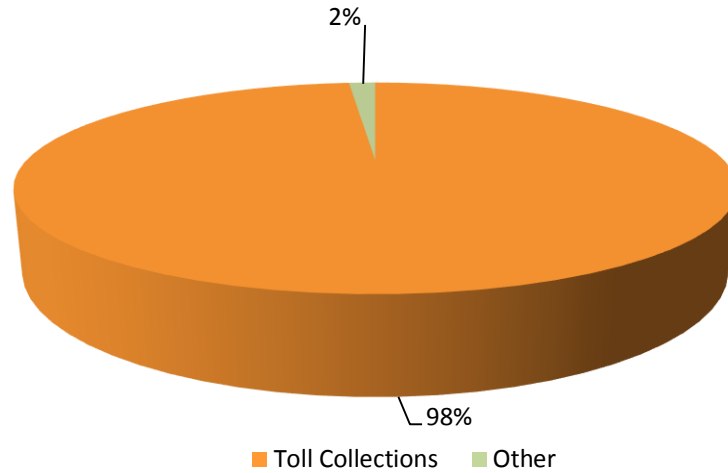
ANZALDUAS INTERNATIONAL CROSSING FUND

The Anzalduas International Crossing Fund is a major fund that is used to account for the operational activities of the City's Airport.

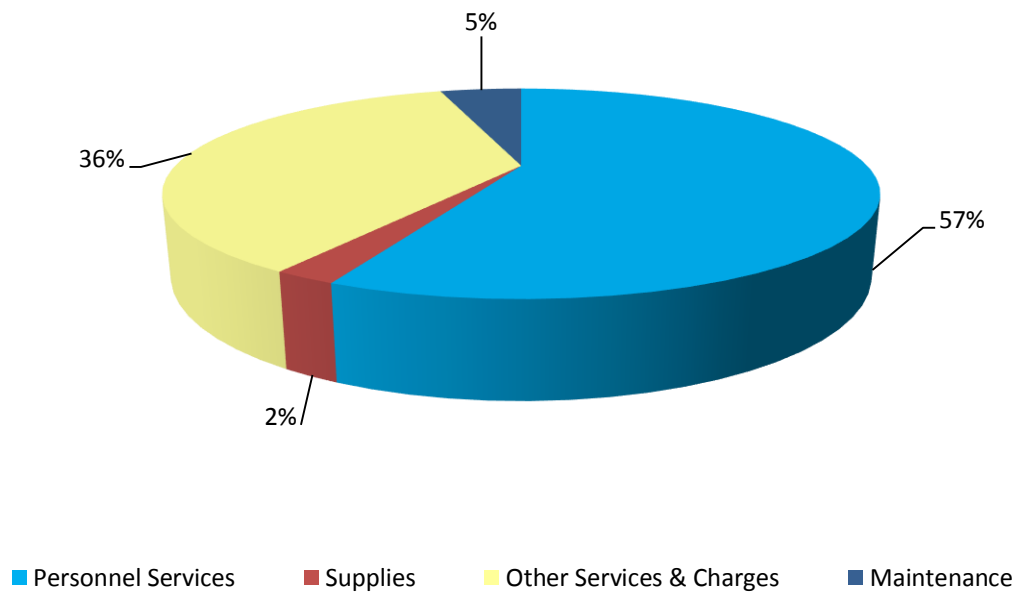
City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

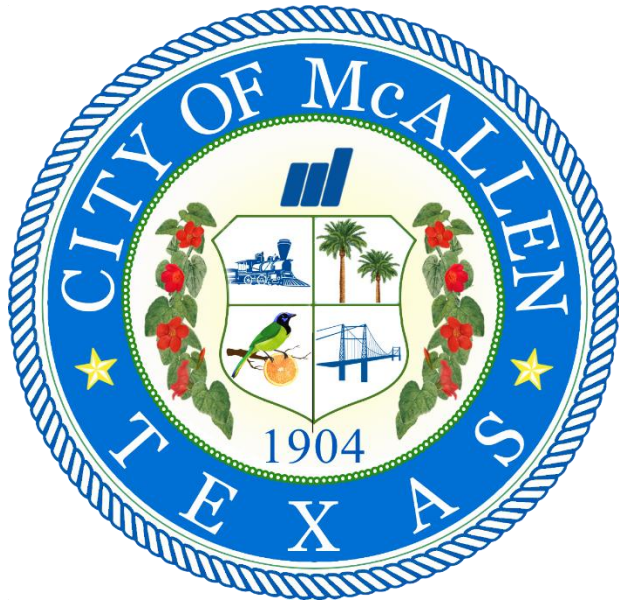
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,022,796	\$ 1,153,197	\$ 1,192,523	\$ 1,236,155
Revenues:				
Highways & Streets Toll Bridge	3,182,441	3,234,445	3,283,563	3,491,078
Miscellaneous	37,529	48,552	54,001	53,001
Interest Earned	930	972	3,000	1,000
Total Revenues	<u>3,220,900</u>	<u>3,283,969</u>	<u>3,340,564</u>	<u>3,545,079</u>
Operating Transfers - In				
Transfer from Hidalgo Bridge for "B"	947,888	938,822	938,822	939,910
Total Operating Transfers-In	<u>947,888</u>	<u>938,822</u>	<u>938,822</u>	<u>939,910</u>
Total Revenues and Transfers	<u>4,168,788</u>	<u>4,222,791</u>	<u>4,279,386</u>	<u>4,484,989</u>
TOTAL RESOURCES	<u>\$ 5,191,584</u>	<u>\$ 5,375,988</u>	<u>\$ 5,471,909</u>	<u>\$ 5,721,144</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 356,857	\$ 470,267	\$ 432,361	\$ 470,562
Administration	437,239	506,223	506,223	544,552
Capital Outlay	-	-	-	-
Total Operations	<u>794,096</u>	<u>976,490</u>	<u>938,584</u>	<u>1,015,115</u>
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	1,130,137	1,945,640	1,945,640	1,942,921
Transfer out - Debt Service "B"	947,888	938,822	938,822	939,910
Transfer out - Anzalduas CIP Fund	240,910	249,218	355,377	490,417
Transfer out - Health Insurance Fund	-	12,331	12,331	2,502
TOTAL APPROPRIATIONS	<u>3,158,031</u>	<u>4,167,501</u>	<u>4,235,754</u>	<u>4,435,865</u>
Revenues over/(under) Expenditures	<u>1,010,757</u>	<u>55,290</u>	<u>43,632</u>	<u>94,124</u>
Other Items Affecting Working Capital	<u>(841,030)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,192,523</u>	<u>\$ 1,208,487</u>	<u>\$ 1,236,155</u>	<u>\$ 1,285,280</u>

ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES
By Source
\$3,545,079



ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATION
By Category
\$1,015,115





City of McAllen, Texas
Anzalduas International Crossing Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 356,857	\$ 470,267	\$ 432,361	\$ 470,562
Administration	437,239	506,223	506,223	544,552
TOTAL EXPENDITURES	\$ 794,096	\$ 976,490	\$ 938,584	\$ 1,015,115
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 345,008	\$ 417,845	\$ 381,544	\$ 449,407
Employee Benefits	92,304	120,360	120,360	127,422
Supplies	22,177	23,200	23,200	23,200
Other Services and Charges	267,310	366,991	355,386	366,991
Maintenance and Repair Services	67,296	48,094	58,094	48,094
TOTAL OPERATING EXPENSES	794,095	976,490	938,584	1,015,115
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 794,096	\$ 976,490	\$ 938,584	\$ 1,015,115
<u>PERSONNEL</u>				
Operations	7	16	15	15
Administration	3	3	4	4
TOTAL PERSONNEL	10	19	19	19



Anzalduas International Bridge

Anzalduas Operations

www.mcallen.net/bridge/anzalduas

Mission

Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow by developing relationships with local businesses, trade partners, and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 191,158	\$ 260,545	\$ 224,244	\$ 260,574
Employee Benefits	42,312	95,600	95,600	95,866
Supplies	17,007	15,000	15,000	15,000
Other Services and Charges	39,903	58,028	46,423	58,028
Maintenance	66,476	41,094	51,094	41,094
Operations Subtotal	356,857	470,267	432,361	470,562
Capital Outlay	-	-	-	-
Total Expenditures	\$ 356,857	\$ 470,267	\$ 432,361	\$ 470,562
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	7	10	9	9
Part-Time	-	6	6	6
Total Positions Authorized	7	16	15	15
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 3,182,441	\$ 3,234,445	\$ 3,283,563	\$ 3,491,078

MAJOR FY 16-17 GOALS

- 1.) Upgrade the two access electrical automatic gates/fences
- 2.) Restore worn out speed bumps
- 3.) Work closely with Federal Government for additional northbound lanes

Contact Us:

Rigoberto Villareal
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	7	10	9	9
Department Expenditures	\$ 356,857	\$ 470,267	\$ 432,361	\$ 470,562
Number of full time - Collectors	6	6	6	6
Number of full time - Cashiers	3	3	3	63
Number of full time - Maintenance	1	1	1	1
Outputs:				
Southbound vehicular crossings	930,614	817,758	953,966	975,458
Effectiveness Measures:				
Total toll revenues	\$ 2,998,333	\$ 2,453,271	\$ 3,163,084	\$ 3,234,445
Expenditure to revenue ratio	0.13	0.20	0.13	0.14
Efficiency Measures:				
Crossings processed per collector	155,102	136,293	158,994	162,576
Cost per crossing	\$ 0.38	\$ 0.56	\$ 0.45	\$ 0.48



Anzalduas International Bridge

Anzalduas Administration

www.mcallen.net/bridge/anzalduas

Mission Statement:
The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Contact Us:
Rigoberto Villareal
Superintendent of Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 153,850	\$ 157,300	\$ 157,300	\$ 188,833
Employee Benefits	49,992	24,760	24,760	31,556
Supplies	5,170	8,200	8,200	8,200
Other Services and Charges	215,407	288,000	288,000	288,000
Maintenance	820	7,000	7,000	7,000
Operations Subtotal	425,239	485,260	485,260	523,589
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	425,239	485,260	485,260	523,589
Non Departmental				
Insurance	12,000	20,963	20,963	20,963
Total Expenditures	\$ 437,239	\$ 506,223	\$ 506,223	\$ 544,552
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	4	4

MAJOR FY 16-17 GOALS

- 1.) Upgrade TRMI System

CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2016-2017				
DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	WATER FUND (400)			
WATER PLANT	SAFETY STORAGE CABINET	N	1	\$ 1,000
	20" CHAINSAW	N	1	400
	STOVE & MICROWAVE	N	1	800
	3" HONDA TRASH PUMP	N	1	2,000
	MOUNTED CEILING FANS	N	4	1,000
	TRANSFORMER FOR SCRUBBER UNIT	N	1	1,800
	PORTABLE 115 VOLT WELDER	R	1	1,500
	SPRAY ON BED LINER	N	1	1,000
	DEWALT SAWZALL COMBO	N	1	600
	FLUKE VOLT METER	R	1	600
	DIGITAL CAMERA	R	1	500
	16 INCH BUTTERFLY VALVES FOR FILTERS	R	4	9,500
	FLAT SCREEN TV SOUTH PLANT 60"	N	1	1,200
	CHAIRS FOR OPERATORS	R	12	1,800
	OIL CONTAINMENT TANK	N	1	1,400
	DR900 AMMONIA ANALYZER	R	2	1,800
	CHLORINE KITS	R	24	4,080
	UNIFORM RACK	N	1	1,000
	LOCKERS	R	3	2,700
	AREA LIGHTS	R	6	6,000
	COMPUTER/MONITOR	R	3	3,300
	TABLES (18-SOUTH PLANT, 6-NORTH PLANT)	R	24	2,880
	CHAIRS (32-SOUTH PLANT, 16-NORTH PLANT)	R	48	6,720
	BULK TANK SENSOR	N	6	15,000
	PORTABLE RADIOS	R	5	7,411
	COMPUTER MONITORS	N	2	500
	DEPT. TOTAL			76,491
WATER LAB	PORTABLE RADIOS	R	1	1,483
	DEPT. TOTAL			1,483
TRANS & DISTRIBUTION	GAS CUT OFF SAWS	R	3	3,600
	ELECTRIC GENERATOR	R	1	2,000
	2 INCH PUMPS	R	3	3,900
	STROBE LIGHTS FOR TRUCKS	R	30	2,250
	TRAFFIC BARRICADE	R	10	1,500
	FRESH AIR BLOWER	N	1	1,500
	COMPUTERS	R	3	3,000
	PORTABLE RADIOS	R	30	44,466
	DEPT. TOTAL			62,216
METER READERS	WINDOW BASE TABLETS	R	8	5,600
	PORTABLE RADIOS	R	20	29,644
	DEPT. TOTAL			35,244
UTILITY BILLING	COMPUTERS	R	6	6,000
	LASERFINCH LICENCE	N	4	4,800
	DEPT. TOTAL			10,800
CUSTOMER RELATIONS	COMPUTERS	R	7	7,000
	RECEIPT PRINTERS	R	4	3,320
	LASERFINCH LICENCE	N	4	4,800
	RADIO	R	1	1,482
	DEPT. TOTAL			16,602
TREASURY MANAGEMENT	COMPUTER / DOUBLE MONITOR	R	1	1,375
	STORAGE CABINETS	N	1	1,500
	DEPT. TOTAL			2,875
ADMINISTRATION	COMPUTERS	R	2	2,400
	DEPT. TOTAL			2,400
	TOTAL WATER FUND			208,111

Note: N=New; R=Replacement

<div> CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2016-2017 </div>				
DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER FUND (450)				
WASTEWATER COLLECTION	2498 PSI 600 FT PIRANHA HOSE	R	2	4,000
	NOZZLES, PRESSURE HOSE	N	8	3,600
	GATE VALVES	R	2	3,750
	WEED EATERS	N	1	250
	LAWN MOWERS	N	3	810
	CONFINED SPACE ALUMINUM TRIPOD	N	1	1,000
	ANNUAL NIGHT OUT	N	1	1,000
	PORTABLE RADIOS	R	12	24,795
DEPT. TOTAL				39,205
WASTEWATER PLANT	SOUTH-NORTH FILTER PRESS TOP BELTS	R	2	5,000
	SOUTH-NORTH FILTER PRESS BOTTOM BELT	R	2	5,000
	SOUTH-BELT FILTER PRESS GRAVITY ZONE WEAR STRIPS	R	28	1,540
	SOUTH-WINDOW AIR CONDITIONING UNIT	R	1	800
	SOUTH- NORTH SHIRTS	N	8	320
	SOUTH-NORTH ANNUAL NIGHT OUT DEMO & SUPPLIES	N	1	1,000
	SOUTH/PRETREATMENT PORTABLE RADIOS	R	11	22,730
	PRETREATMENT-CLEAR PVC TUBING	R	45	2,250
	PRETREATMENT-SILICONE TUBING	R	15	2,100
	PRETREATMENT - NITRILE GLOVES	R	110	1,650
	PRETREATMENT - LIQUID DYE	R	5	1,000
	PRETREATMENT - CANON PIXMA IP110 WINDOW	N	5	1,500
	PRETREATMENT - TREATMENT	N	2	400
	PRETREATMENT - STRAINERS	R	500	2,500
	PRETREATMENT - SHIRTS	R	3	120
	PRETREATMENT - SPOT LIGHTS	R	4	240
	PRETREATMENT - CONFERENCE CHAIR	R	6	600
	PRETREATMENT - PORTABLE PUMP	R	1	1,500
	NORTH - 15 HP SUBMERGED AERATION MIXER VFD	R	1	1,500
	NORTH - 25 HP SUBMERGED AERATION MIXER VFD	R	1	2,400
	NORTH - FINE SCREEN BRUSH GEARBOX	R	1	1,500
	NORTH - UV LAMPS	R	126	23,940
	NORTH - FLAT BOTTOM BOAT	R	1	1,400
DEPT. TOTAL				80,990
TOTAL SEWER FUND				120,195
SANITATION FUND (500)				
RESIDENTIAL	96 GAL REFUSE BINS	R	1,600	88,000
	COMPUTER	R	2	5,000
DEPT. TOTAL				93,000
COMMERCIAL BOX	DUMPSTERS (VARIOUS SIZES)	R	85	59,500
	DUMPSTERS FLOORS	R	200	30,000
	PRESSURE WASHER	R	1	15,000
	IPAD	R	1	850
	SIDE LOAD REFUSE TRUCK	N	1	236,000
DEPT. TOTAL				341,350
ROLL OFF	ROLL OFF CONTAINERS (VARIOUS SIZES)	N	5	22,500
DEPT. TOTAL				22,500
RECYCLING	96 BLUE BINS	R	1,600	96,000
	30 CY ROLL-OFF CONTAINERS	R	3	12,000
	4 CY DUMPSTERS	R	25	13,750
DEPT. TOTAL				121,750
ADMINISTRATION	EQUIPMENT CANOPY	N	1	100,000
	STORAGE SHEDS	N	1	30,000
	TRUCK WASH FACILITY	N/A	1	260,000
	OFFICE AREA RENOVATION	N/A	1	75,000
	IMPROVEMENTS TO CITIZEN DROP OFF AREA	N/A	1	25,000
	PERIMETER FENCE FOR 3-ACRE	N/A	1	7,500
	LAPTOP/DESKTOP REPLACEMENTS	R	2	5,000
DEPT. TOTAL				502,500
TOTAL SANITATION FUND				1,081,100

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2016-2017				
DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CONVENTION CENTER FUND (541)				
CONVENTION CENTER	50'X16'PIPE & DRAPE KIT	R	3	2,721
	50'X8' PIPE & DRAPE KIT	R	6	2,454
	STANCHIONS \$100.00 EACH	R	50	5,000
	VIDEO SURVEILLANCE AXIS CAMERAS (UPDATED CAMERA	R	8	15,000
	CASH SAFE	R	1	2,100
	PODIUM (48 INCH)	R	4	18,000
	CONCERT BARRICADE 4X4	R	32	27,625
	BANQUET CHAIR	R	525	65,625
	8'X18" ALUMINUM TABLES	R	150	22,500
	6'X18" ALUMINUM TABLES	R	50	6,250
	TABLE CART (20 TABLES)	R	10	5,670
	3/4 T CREW CAB TRUCK	R	10	37,000
	DESKTOP COMPUTERS	R	1	5,400
	CATALYST 3800 SERIES SWITCHES	R	3	54,000
	PORTABLE PROJECTORS 300 LUMEN	R	15	10,500
TOTAL CONVENTION CENTER FUND				279,845
MCALLEN INT'L AIRPORT FUND (550)				
AIRPORT	OPERATIONS OFFICE IMPROVEMENTS	R	1	30,000
	REPLACE GA/FIS LOBBY FURNITURE	R	1	30,000
	REPLACE CURBSIDE SEATING	R	1	30,000
	RADIOS	R	1	29,960
	RIDING MOWER	R	1	11,000
	AIRFIELD PAINT MIXER	N	1	6,000
	FLOOR SCRUBBER	N	1	4,500
	SWEEPER	R	1	57,000
	COMPUTERS	R	1	3,000
	PARKING LOT BARRIER IMPROVEMENTS	R	1	30,000
	BOLLARDS	R	1	30,000
TOTAL AIRPORT FUND				261,460
TRANSIT TERMINAL FUND (558)				
ADMINISTRATION	LAND ACQUISITION	N/A	1	800,000
	MAINTENANCE SHOP CONSTRUCTION	N/A	1	1,900,000
	PEDESTRIAN ACCESS WALKWAYS	N/A	1	408,639
	PEDESTRIAN ACCESS WALKWAYS	N/A	1	341,361
	BUS SHELTERS	N/A	1	175,000
	BIKE SHARE EXPANSION	N/A	1	100,000
	CIVIL INFRASTRUCTURE IMPROVEMENTS	N/A	1	851,884
TOTAL TRANSIT TERMINAL FUND				4,576,884
ENTERPRISE FUNDS GRAND TOTAL				\$ 6,527,595

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The General Depreciation Fund was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Property and Casualty Insurance Fund was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

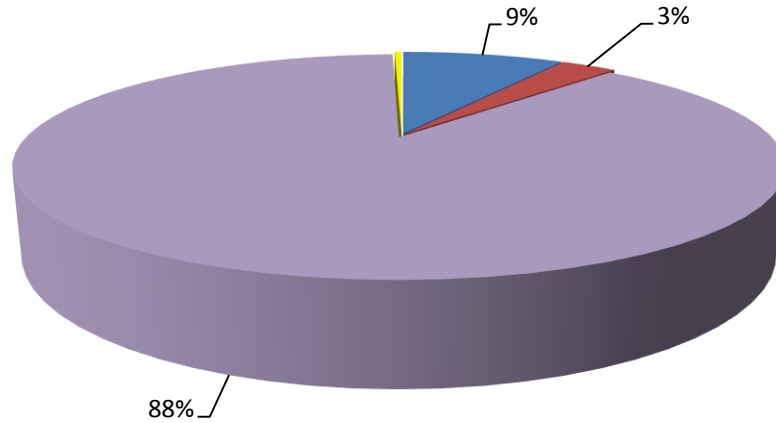
City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 873,710	\$ 892,041	\$ 1,086,429	\$ 888,701
Revenues:				
Materials Management - Overhead	371,493	280,000	380,000	350,000
Fuel Charge Adjustment	121,122	120,000	120,000	120,000
Sales	3,938,348	3,375,000	3,500,000	3,500,000
Miscellaneous	42,063	15,000	15,000	15,000
Total Revenues	<u>4,473,026</u>	<u>3,790,000</u>	<u>4,015,000</u>	<u>3,985,000</u>
Total Revenues & Transfers-In	<u>4,473,026</u>	<u>3,790,000</u>	<u>4,015,000</u>	<u>3,985,000</u>
TOTAL RESOURCES	<u>\$ 5,346,736</u>	<u>\$ 4,682,041</u>	<u>\$ 5,101,429</u>	<u>\$ 4,873,701</u>
APPROPRIATIONS				
Expenses:				
Fleet Operations	\$ 3,912,361	\$ 3,509,095	\$ 3,995,537	\$ 3,505,576
Materials Management	134,970	146,611	145,591	147,996
Insurance Liability & Workmen's Comp.	12,493	1,600	1,600	1,600
Capital Outlay	<u>161,048</u>	<u>94,000</u>	<u>70,000</u>	<u>100,300</u>
Transfers- Out - Health Insurance Fund	<u>-</u>	<u>35,767</u>	<u>-</u>	<u>6,567</u>
TOTAL APPROPRIATIONS	<u>4,220,872</u>	<u>3,787,073</u>	<u>4,212,728</u>	<u>3,762,039</u>
Revenues over/(under) Expenditures	<u>252,154</u>	<u>2,927</u>	<u>(197,728)</u>	<u>222,961</u>
Other Items Affecting Working Capital	<u>(39,435)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,086,429</u></u>	<u><u>\$ 894,968</u></u>	<u><u>\$ 888,701</u></u>	<u><u>\$ 1,111,662</u></u>

INTER-DEPARTMENTAL SERVICE FUND REVENUES

By Source

\$3,985,000

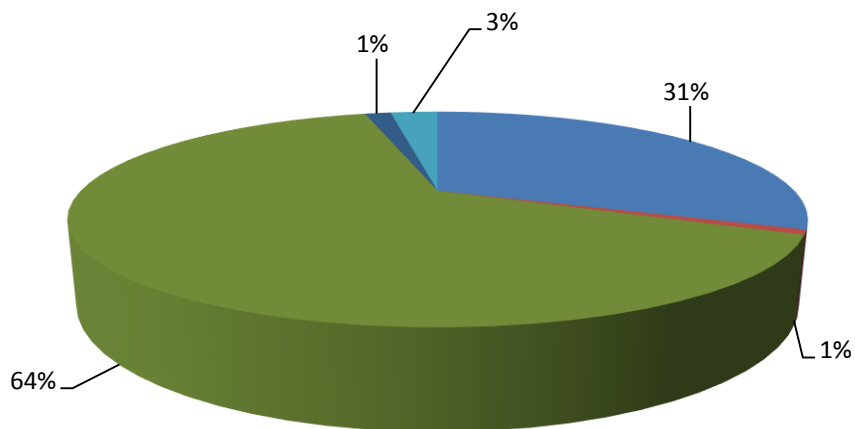


■ Materials Mgmt - Labor & Materials ■ Fuel Charge Adjustment ■ Sales ■ Other

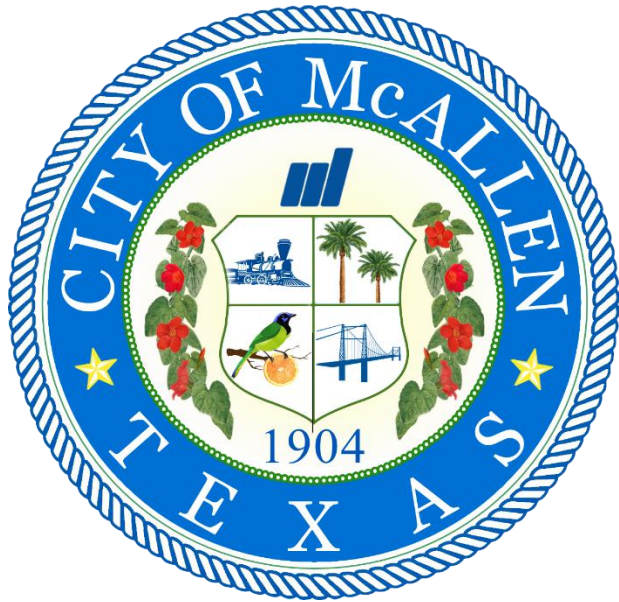
INTER-DEPARTMENTAL SERVICE FUND APPROPRIATION

By Category

\$3,755,472



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay



City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 4,078,844	\$ 3,586,695	\$ 4,050,137	\$ 3,602,476
Materials Management	142,028	164,611	162,591	152,996
TOTAL EXPENDITURES	<u>\$ 4,220,872</u>	<u>\$ 3,751,306</u>	<u>\$ 4,212,728</u>	<u>\$ 3,755,472</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 677,928	\$ 873,154	\$ 757,090	\$ 875,694
Employee Benefits	192,233	287,448	287,448	277,774
Supplies	24,226	25,364	24,350	26,864
Other Services and Charges	3,116,919	2,420,000	3,024,650	2,420,000
Maint. and Repair Services	48,518	51,340	49,190	54,840
TOTAL OPERATING EXPENSES	<u>4,059,824</u>	<u>3,657,306</u>	<u>4,142,728</u>	<u>3,655,172</u>
Capital Outlay	<u>161,048</u>	<u>94,000</u>	<u>70,000</u>	<u>100,300</u>
TOTAL EXPENDITURES	<u>\$ 4,220,872</u>	<u>\$ 3,751,306</u>	<u>\$ 4,212,728</u>	<u>\$ 3,755,472</u>
<u>PERSONNEL</u>				
Fleet Operations	23	25	22	25
Materials Management	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL PERSONNEL	<u>26</u>	<u>28</u>	<u>25</u>	<u>28</u>



Internal Service Fund Fleet

www.mcallen.net/publicworks

Mission

Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 578,963	\$ 770,319	\$ 655,575	772,864
Employee Benefits	167,492	253,412	253,412	243,848
Supplies	22,108	22,614	22,100	24,114
Other Services and Charges	3,101,951	2,415,300	3,020,500	2,415,300
Maintenance	41,847	47,450	43,950	49,450
Operations Subtotal	3,912,361	3,509,095	3,995,537	3,505,576
Capital Outlay	153,990	76,000	53,000	95,300
Operations & Capital Outlay Total	4,066,351	3,585,095	4,048,537	3,600,876
Non- Departmental Insurance	12,493	1,600	1,600	1,600
Total Expenditures	\$ 4,078,844	\$ 3,586,695	\$ 4,050,137	\$ 3,602,476
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	19	20	17	20
Part-Time	1	2	2	2
Total Positions Authorized	23	25	22	25
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 4,101,533	\$ 3,510,000	\$ 3,635,000	\$ 3,635,000

Contact Us:

Elvira Alonso
Director of Public
Works
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 16-17 GOALS

- 1.) Improve Customer Service satisfaction level to "Exceeds Expectations" 90% of the time.
- 2.) Upgrade WennSoft to create a Repair Cost Report for customers after services are completed.
- 3.) Fill and maintain full staff of Journeyman and Auto Mechanics.
- 4.) Maintain technician productivity: 75% of all available mechanic hours worked to be billed.

Internal Service Fund

Fleet

www.mcallen.net/publicworks

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	22	23	20	23
Department Expenditures	\$ 4,078,844	\$ 3,586,695	\$ 4,050,137	\$ 3,602,476
Number of mechanics (FTE)	11	13	11	13
Number of mechanics (PT)	0	1	1	1
Outputs:				
In house labor	\$ 666,063	\$ 975,000	\$ 685,000	\$ 700,000
In house parts	\$ 1,964,369	\$ 1,500,000	\$ 2,100,000	\$ 2,000,000
Commercial parts & labor	\$ 1,491,137	\$ 900,000	\$ 1,300,000	\$ 1,200,000
Number of State Inspections on City fleet units conducted	414	600	600	600
City fleet serviced (vehicles/equipment)	926	925	950	965
Number of departments serviced	53	53	53	53
Work orders created	9,444	13,000	9,500	10,500
Jobs completed	13,282	15,000	14,000	15,000
Total hours for in-house labor billed to departments.	12,648	18,500	12,000	13,000
Effectiveness Measures:				
Fleet units in operation	96%	97%	96%	98%
Number of vehicles per mechanic (FTE)	71	71	80	85
Internal Customer Survey - Overall Quality of Service	N/P	85%	85%	85%
Efficiency Measures:				
Number of jobs completed per mechanic (FTE)	1,107	1,250	1,000	1,250
Savings on billable hours (in-house vs private sector)	\$ 531,216	\$ 777,000	\$ 504,000	\$ 546,000
Hours billed as a percentage of hours available	71%	75%	70%	75%
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00

Description:

The Fleet Operations Department is a division of Public Works. Through its staff of twenty three (23) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.



Inter-Departmental Service Fund Material Management

Mission

Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 98,965	\$ 102,835	\$ 101,515	\$ 102,830
Employee Benefits	24,741	34,036	34,036	33,926
Supplies	2,118	2,750	2,250	2,750
Other Services and Charges	2,475	3,100	2,550	3,100
Maintenance	6,671	3,890	5,240	5,390
Operations Subtotal	134,970	146,611	145,591	147,996
Capital Outlay	7,058	18,000	17,000	5,000
Total Expenditures	\$ 142,028	\$ 164,611	\$ 162,591	\$ 152,996
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 371,493	\$ 280,000	\$ 380,000	\$ 350,000

Contact Us:

Elvira Alonso
Director of Public
Works
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 16-17 GOALS

- 1.) Implement an in-house hydraulic hose inventory program.
- 2.) Meet parts availability demand within a 60 minute window 80% of the time.
- 3.) Minimize inventory unit variances to less than 3%.
- 4.) Maintain workplace 100% accident free work place.

Description:

Our division, has (1) Supervisor and (2) Warehouse Clerks that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

Performance Measures

	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 142,028	\$ 164,611	\$ 162,591	\$ 152,996
Number of departments	57	57	57	57
Inventory	\$ 341,476	\$ 270,000	\$ 330,000	\$ 300,000
Outputs:				
Number of Issue Slips	8,867	6,500	12,000	11,000
Number of Issue Slip Transactions	25,453	24,000	29,000	28,000
Number of Items Issued	142,593	120,000	149,000	147,000
Total Yearly Sales - "Issue Tickets"	\$ 1,878,124	\$ 2,000,000	\$ 2,500,000	\$ 2,300,000
Effectiveness Measures:				
Total Yearly Purchases - "Receipts"	\$ 2,304,091	\$ 2,000,000	\$ 2,400,000	\$ 2,400,000
Number of Receipts	4,771	6,000	4,800	4,700
Number of Receipts Transaction	9,427	8,000	10,500	10,000
Number of Items Received	121,941	140,000	141,000	138,000
Efficiency Measures:				
Number of issuances/receipts per employee	4,546	4,167	4,500	5,233
Number of transactions per employee	11,627	10,667	10,000	12,667
Number of Items Handled per employee	88,178	86,667	75,000	95,000
Sales & Receipts per employee	\$ 626,041	\$ 666,667	\$ 833,333	\$ 766,667

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 14,615,524	\$ 13,462,069	\$ 7,575,917	\$ 6,693,435
Revenues:				
Rentals - General Fund	2,106,012	2,415,292	2,415,292	2,814,072
Other	59,605	-	-	-
Interest Earned	119,447	-	-	-
Total Revenue	<u>2,285,064</u>	<u>2,415,292</u>	<u>2,415,292</u>	<u>2,814,072</u>
Total Revenues and Transfers	<u>2,285,064</u>	<u>2,415,292</u>	<u>2,415,292</u>	<u>2,814,072</u>
TOTAL RESOURCES	<u>\$ 16,900,588</u>	<u>\$ 15,877,361</u>	<u>\$ 9,991,209</u>	<u>\$ 9,507,507</u>
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	\$ 3,386,455	\$ 4,011,815	\$ 1,342,837	\$ 5,035,100
Equipment	<u>38,217</u>	<u>215,000</u>	<u>7,495</u>	<u>-</u>
	<u>3,424,672</u>	<u>4,226,815</u>	<u>1,350,332</u>	<u>5,035,100</u>
Transfer out - Development Corp Fund	<u>5,900,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>9,324,672</u>	<u>4,226,815</u>	<u>1,350,332</u>	<u>5,035,100</u>
Revenues over/(under) Expenditures	<u>(7,039,608)</u>	<u>(1,811,523)</u>	<u>1,064,960</u>	<u>(2,221,028)</u>
Other items affecting Working Capital				
Advancement to Airport Fund	<u>-</u>	<u>-</u>	<u>(1,947,443)</u>	<u>417,325</u>
ENDING WORKING CAPITAL	<u>\$ 7,575,917</u>	<u>\$ 11,650,547</u>	<u>\$ 6,693,435</u>	<u>\$ 4,889,732</u>

See Capital Outlay Detail listing on page 313-314

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (1,085,517)	\$ (329,602)	\$ (1,281,627)	\$ (497,926)
Revenues:				
Contributions:				
General Fund	4,577,573	4,624,896	4,642,148	4,642,148
CDBG Fund	3,300	19,416	3,360	3,360
Downtown Services Fund	26,358	56,424	37,240	37,240
Water Fund	486,039	476,064	498,880	498,880
Sewer Fund	305,690	308,808	326,932	326,932
Sanitation Fund	527,706	543,840	578,582	578,582
Palm View Golf Course Fund	47,518	48,432	49,096	49,096
Convention Center Fund	131,276	137,280	129,108	129,108
Airport Fund	124,521	120,432	135,308	135,308
Transit System Fund	12,437	13,440	14,046	14,046
Toll Bridge Fund	94,040	107,736	96,648	96,648
McAllen Express Transit Fund	145,224	153,600	138,374	138,374
Anzalduas Crossing Fund	31,672	21,072	32,980	32,980
Fleet/Mat. Mgm't Fund	80,526	76,704	92,280	92,280
General Insurance Fund	25,446	27,360	22,634	22,634
Life Insurance (All funds)	75,830	80,000	54,466	54,466
Health Ins. Admin Fund	23,916	24,480	24,480	49,064
Employees	1,992,140	2,162,316	2,183,784	2,183,784
Other Agencies	650,584	825,540	876,520	876,520
Other	110,412	236,968	423,146	399,055
Interest Earned	1,933	4,000	1,408	1,408
Total Contributions	9,474,141	10,068,808	10,361,420	10,361,913
Transfer In -				
General Fund	-	1,585,589	1,585,589	329,580
CDBG Fund	-	5,768	-	1,251
Downtown Services Fund	-	19,826	19,826	5,941
Water Fund	-	183,961	183,961	42,839
Sewer Fund	-	112,603	112,603	24,390
Sanitation Fund	-	192,492	192,492	41,276
Palm View Golf Course Fund	-	14,303	14,303	4,065
Civic Center Fund	-	-	-	323,561
Convention Center Fund	-	48,743	48,743	10,632
Airport Fund	-	50,285	50,285	10,632
Transit System Fund	-	10,481	10,481	1,563
Toll Bridge Fund	-	55,744	55,744	8,443
McAllen Express Transit Fund	-	56,751	56,751	10,319
Anzalduas Crossing Fund	-	12,331	12,331	2,502
Fleet/Mat. Mgm't Fund	-	35,767	35,767	6,567
General Insurance Fund	2,170,000	8,076	8,076	1,500,000
Retiree Health Insurance Fund	1,500,000	-	-	-
Total Transfer In	3,670,000	2,392,720	2,386,952	2,323,561
Total Revenues	13,144,141	12,461,528	12,748,372	12,685,474
TOTAL RESOURCES	\$ 12,058,624	\$ 12,131,926	\$ 11,466,745	\$ 12,187,548

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 417,052	\$ 503,050	\$ 350,158	\$ 443,162
Administrative Cost	1,335,957	1,597,806	1,564,504	1,622,078
Life Insurance Premiums	74,279	80,000	50,000	50,000
Health Claims	11,501,039	9,957,100	10,000,009	9,970,577
Total Operations	<u>13,328,327</u>	<u>12,137,956</u>	<u>11,964,671</u>	<u>12,085,817</u>
TOTAL APPROPRIATIONS	<u>13,328,327</u>	<u>12,137,956</u>	<u>11,964,671</u>	<u>12,085,817</u>
Revenues over/(under) Expenditures	<u>(184,186)</u>	<u>323,572</u>	<u>783,701</u>	<u>599,657</u>
Other Items Affecting Working Capital	<u>(11,924)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ (1,281,627)</u></u>	<u><u>\$ (6,030)</u></u>	<u><u>\$ (497,926)</u></u>	<u><u>\$ 101,731</u></u>

**City of McAllen, Texas
Health Insurance Fund
Expense Summary**

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Administration	\$ 417,052	\$ 503,050	\$ 350,158	\$ 443,162
TOTAL EXPENDITURES	\$ 417,052	\$ 503,050	\$ 350,158	\$ 443,162
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 222,822	\$ 252,475	\$ 213,838	\$ 258,893
Employee Benefits	56,507	70,051	70,051	69,419
Supplies	3,749	3,000	3,000	3,000
Other Services and Charges	95,763	111,850	67,628	111,850
TOTAL OPERATING EXPENSES	378,841	437,376	354,517	443,162
Capital Outlay	38,211	65,674	(4,359)	-
TOTAL EXPENDITURES	\$ 417,052	\$ 503,050	\$ 350,158	\$ 443,162
<u>PERSONNEL</u>				
Administration	5	6	6	6
TOTAL PERSONNEL	5	6	6	6



Health Insurance fund Administration

www.mcallen.net/departments/benefits

Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 222,822	\$ 252,475	\$ 213,838	\$ 258,893
Employee Benefits	56,507	70,051	70,051	69,419
Supplies	3,749	3,000	3,000	3,000
Other Services and Charges	95,763	111,850	67,628	111,850
Maintenance	-	-	-	-
Operations Subtotal	378,841	437,376	354,517	443,162
Capital Outlay	38,211	65,674	(4,359)	-
Total Expenditures	\$ 417,052	\$ 503,050	\$ 350,158	\$ 443,162

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-

Total Positions Authorized	5	6	6	6
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Resources

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 9,474,141	\$ 10,068,808	\$ 10,361,420	\$ 10,361,913

Contact Us:

Jolee Perez
Director of Employee
Benefits
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1400

MAJOR FY 16-17 GOALS

- 1.) Implement Forms 1094C/1095C and 6055/6056 reporting capability
- 2.) Ensure Tracking requirements are implemented per ACA, utilizing WorxTime.
- 3.) Vetting and implementing of new benefits platform system.
- 4.) Expansion of Wellness Program for City Employees, Retirees and their dependents.
- 5.) Hold employee "Health Fair" to encourage increased health screening and health awareness. (5.1.6)

Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Performance Measures				Description: The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.	
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16		Goal FY 16-17
Inputs:					
Number of Full Time Employees	5	6	6		6
Department Administrative Expenditures	\$ 417,052	\$ 503,050	\$ 350,158		\$ 443,162
Medical Claims Expenses	\$ 9,259,204	\$ 6,820,322	\$ 8,500,213		\$ 10,200,000
Prescription Expenses	\$ 3,278,732	\$ 1,571,867	\$ 2,280,301		\$ 3,025,000
Administration & Stop Loss Expenses	\$ 1,338,096	\$ 1,110,780	\$ 1,673,732		\$ 1,710,000
Health Plan Cost Per Employee	\$ 7,751	\$ 5,790	\$ 5,930		\$ 7,958
Health Plan Cost per Member	\$ 3,704	\$ 2,786	\$ 2,864		\$ 3,780
Health Plan Net Fixed Costs	\$ 64.00	\$ 59.50	\$ 74.71		\$ 75.00
Avg # Health Plan Enrollees - Active	3,743	3548	3688		3775
Avg # Health Plan Enrollees - Retirees > 65	55	60	55		57
Avg # Health Plan Enrollees - Retirees < 65	128	139	143		168
Avg # Health Plan Enrollees - Cobra	28	21	19		20
Outputs:					
Number of Benefits Orientations Executed	6	5	5		5
Monthly Newlsetter Executions	12	12	4		4
Host Annual Health Fair	Yes	Yes	Yes		Yes
Annual & Bi-Annual Screenings Conducted	Yes	Yes	Yes		Yes
Flu Shots Conducted Annually	Yes	Yes	Yes		Yes
Wellness Programs Executed (Percentage)	100%	100%	0%		0%
EAP Utilization (# of Files)	25	30	30		35
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes		Yes
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes		Yes
Effectiveness Measures:					
Maintain 85% satisfaction levels or higher for quality of service to city employees	Yes	Yes	Yes		Yes
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes	
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes	

City of McAllen, Texas
Retiree Health Insurance Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,895,755	\$ 715,753	\$ 448,608	\$ 909,100
Revenues:				
Annual Required Contributions (ARC):				
General Fund	-	630,400	630,400	630,400
CDBG	-	2,737	2,737	2,737
Downtown Services Fund	-	6,676	6,676	6,676
Water Fund	-	59,598	59,598	59,598
Sewer Fund	-	38,123	38,123	38,123
Sanitation Fund	-	55,871	55,871	55,871
Palm View Golf Course Fund	-	8,526	8,526	8,526
Convention Center Fund	-	16,984	16,984	16,984
Airport Fund	-	16,839	16,839	16,839
Transit System Fund	-	5,555	5,555	5,555
Toll Bridge Fund	-	12,190	12,190	12,190
McAllen Express Transit Fund	-	8,876	8,876	8,876
Anzalduas Crossing	-	4,626	4,626	4,626
Fleet/Mat. Mgm't Fund	-	10,941	10,941	10,941
General Insurance Fund	-	2,153	2,153	2,153
Health Ins. Admin	-	2,275	2,275	2,275
Retirees	490,903	525,000	535,000	540,000
Interest Earned	11,858	9,660	1,300	1,300
Total Revenues	<u>502,761</u>	<u>1,417,030</u>	<u>1,418,670</u>	<u>1,423,670</u>
TOTAL RESOURCES	<u>\$ 2,398,516</u>	<u>\$ 2,132,783</u>	<u>\$ 1,867,278</u>	<u>\$ 2,332,770</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 83,400	\$ 112,500	\$ 109,894	\$ 109,354
Health Claims	<u>1,226,472</u>	<u>1,025,000</u>	<u>848,284</u>	<u>863,000</u>
Total Operations	<u>1,309,872</u>	<u>1,137,500</u>	<u>958,178</u>	<u>972,354</u>
Operating Transfer Out	<u>1,500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>2,809,872</u>	<u>1,137,500</u>	<u>958,178</u>	<u>972,354</u>
Revenues over/(under) Expenditures	<u>(2,307,111)</u>	<u>279,530</u>	<u>460,492</u>	<u>451,316</u>
Other Items Affecting Working Capital	<u>859,964</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 448,608</u>	<u>\$ 995,283</u>	<u>\$ 909,100</u>	<u>\$ 1,360,416</u>

City of McAllen, Texas
Workman's Compensation Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,409,149	\$ 1,743,153	\$ 7,543,791	\$ 6,427,204
Revenues:				
Fund Contributions:				
General Insurance	2,146,804	-	-	-
Workmans Compensation	1,860,010	2,462,759	2,462,759	2,615,941
Other Sources	591,518	50,000	176,209	150,000
Interest Earned	67,812	12,000	12,000	12,000
Total Revenues	<u>4,666,144</u>	<u>2,524,759</u>	<u>2,650,968</u>	<u>2,777,941</u>
TOTAL RESOURCES	<u>\$ 9,075,293</u>	<u>\$ 4,267,912</u>	<u>\$ 10,194,759</u>	<u>\$ 9,205,145</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 1,311,939	\$ 598,187	\$ 720,990	\$ 693,285
Insurance Administration Fees	1,553,483	355	299,123	307,500
Workers' Compensation Claims	945,142	800,000	800,000	900,000
Total Operations	<u>3,810,564</u>	<u>1,398,542</u>	<u>1,820,113</u>	<u>1,900,785</u>
Transfer out - Capital Improvement Fund	2,035,009	-	-	-
Transfer out - Health Insurance Fund	<u>2,170,000</u>	<u>8,076</u>	<u>-</u>	<u>1,500,000</u>
TOTAL APPROPRIATIONS	<u>8,015,573</u>	<u>1,406,618</u>	<u>1,820,113</u>	<u>3,400,785</u>
Revenues over/(under) Expenditures	<u>(3,349,429)</u>	<u>1,118,141</u>	<u>830,855</u>	<u>(622,844)</u>
Other Items Affecting Working Capital				
Capital Improvement Fund	(2,035,009)	-	-	-
Advancement to Airport Fund	-	-	(1,947,443)	417,325
Other items	<u>4,449,062</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 7,543,791</u>	<u>\$ 2,861,294</u>	<u>\$ 6,427,204</u>	<u>\$ 6,221,684</u>

<p align="center">City of McAllen, Texas Workman's Compensation Fund Expense Summary</p>

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Administration	\$ 1,311,939	\$ 598,187	\$ 720,990	\$ 693,285
TOTAL EXPENDITURES	\$ 1,311,939	\$ 598,187	\$ 720,990	\$ 693,285
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 242,128	\$ 270,469	\$ 323,977	\$ 323,977
Employee Benefits	61,913	70,154	83,020	82,444
Supplies	4,043	4,000	4,000	4,000
Other Services and Charges	336,617	224,085	280,514	280,385
Maintenance and Repair Services	647,153	1,479	1,479	1,479
TOTAL OPERATING EXPENSES	1,291,854	570,187	692,990	692,285
Capital Outlay	20,085	28,000	28,000	1,000
TOTAL EXPENDITURES	\$ 1,311,939	\$ 598,187	\$ 720,990	\$ 693,285
<u>PERSONNEL</u>				
Administration	6	7	8	8
TOTAL PERSONNEL	6	7	8	8



Workman's Comp. Ins. Fund Administration

www.mcallen.net/departments/risk

Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 242,128	\$ 270,469	\$ 323,977	\$ 323,977
Employee Benefits	61,913	70,154	83,020	82,444
Supplies	4,043	4,000	4,000	4,000
Other Services and Charges	336,617	224,085	280,514	280,385
Maintenance	647,153	1,479	1,479	1,479
Operations Subtotal	1,291,854	570,187	692,990	692,285
Capital Outlay	20,085	28,000	28,000	1,000
Liability Insurance	-	-	-	-
Total Expenditures	\$ 1,311,939	\$ 598,187	\$ 720,990	\$ 693,285
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	6	7	7
Part-Time	-	-	-	-
Total Positions Authorized	6	7	8	8
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ 4,006,814	\$ 2,462,759	\$ 2,462,759	\$ 2,615,941

Contact Us:

Yolanda Perez
Risk & Safety Manager
1501 W. Pecan Blvd.
McAllen, TX 78501
(956) 681-1410

MAJOR FY 16-17 GOALS

1. Ensure effective cost containment in the mitigation of workers compensation claims by working collectively with our WC Third-Party Administrator and designated outside agency(s).
2. Continue to promote a Safety Culture that is embraced by all City of McAllen employees.
3. Ensure effective methods for timely incident reporting and accident investigation among departments to facilitate a smooth claims reporting process.
4. Initiate an enterprise risk model that is effective in identifying, analyzing, and managing risk hazards that protect the financial assets of the city.
- 5.) Maintain provider network for Worker's Compensation. (5.1.1)



Workman's Comp. Ins. Fund Administration

www.mcallen.net/departments/risk

Performance Measures					Description: The Risk Management Department executes the administration of three programs: Workers Compensation, Property & Casualty Insurance and Safety & Loss Prevention.
	Actual FY 14-15	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17	
Inputs:					
Number of full time employees	6	7	8	8	
Total Department Expenditures	\$ 3,810,564	\$ 1,398,542	\$ 1,820,113	\$ 1,900,785	
Risk - Administration Costs	\$ 1,311,939	\$ 598,187	\$ 720,990	\$ 693,285	
Workers Compensation Claims Expenses	\$ 945,142	\$ 800,000	\$ 800,000	\$ 900,000	
Insurance Administration Fees	\$ 1,553,483	\$ 355	\$ 299,123	\$ 307,500	
Outputs:					
Number of WC Claims submitted to Third Party Administrator	198	150	125	125	
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	151	120	200	150	
Number of Auto Liability Caims submitted to Insurance Carrier	64	20	20	20	
Number of General Liability Claims submitted to Insurance Carrier	43	60	55	55	
Number of Litigated Liability Claims	0	2	0	1	
Number of Safety & Loss Control Trainings	47	80	50	60	
Number of Drug Screens Administered	1746	1850	1850	1850	
Number of Breath Alcohol Tests Administered	1054	1250	1250	1250	
Effectiveness Measures:					
Number of WC claims that incurred lost time.	92	50	68	55	
Number of WC claims that did not incur lost time.	106	100	57	70	
Number of Drug Screens submitted for MRO specimen review.	4	5	8	5	
Number of Breath Alcohol Tests that have required confirmation testing.	2	2	1	1	
Efficiency Measures:					
Average number of days to Workers' Compensation claims closure.	75	75	75	68	
Number of Quality Assurance Surveys Completed	66	100	140	135	
Average number of days to liability claims closure.	36	30	30	30	

City of McAllen, Texas
Property & Casualty Insurance Fund
Working Capital Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ (1,000)	\$ 99,000
Revenues:				
Fund Contributions:	-	800,000	800,000	800,000
Total Revenues	-	800,000	800,000	800,000
TOTAL RESOURCES	\$ -	\$ 800,000	\$ 799,000	\$ 899,000
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 1,000	\$ 93,143	\$ 93,143	\$ 74,341
Insurance Premiums	-	706,857	606,857	438,000
Claims	-	-	-	287,659
Total Operations	1,000	800,000	700,000	800,000
TOTAL APPROPRIATIONS	1,000	800,000	700,000	800,000
Revenues over/(under) Expenditures	(1,000)	-	100,000	-
Other Items Affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	\$ (1,000)	\$ -	\$ 99,000	\$ 99,000

<p align="center">City of McAllen, Texas Property & Casualty Insurance Fund Expense Summary</p>

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
<u>BY DEPARTMENT</u>				
Administration	\$ 1,000	\$ 800,000	\$ 700,000	\$ 800,000
TOTAL EXPENDITURES	<u>\$ 1,000</u>	<u>\$ 800,000</u>	<u>\$ 700,000</u>	<u>\$ 800,000</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ 57,080	\$ 57,080	\$ 57,320
Employee Benefits	-	13,863	13,863	12,521
Supplies	-	1,500	1,500	1,500
Other Services and Charges	1,000	709,857	609,857	728,659
Maintenance and Repair Services	-	-	-	-
TOTAL OPERATING EXPENSES	<u>1,000</u>	<u>782,300</u>	<u>682,300</u>	<u>800,000</u>
Capital Outlay	-	17,700	17,700	-
TOTAL EXPENDITURES	<u>\$ 1,000</u>	<u>\$ 800,000</u>	<u>\$ 700,000</u>	<u>\$ 800,000</u>
<u>PERSONNEL</u>				
Administration	-	1	1	1
TOTAL PERSONNEL	<u>-</u>	<u>1</u>	<u>1</u>	<u>1</u>



Property & Casualty Insurance Fund Administration

www.mcallen.net/departments/risk

Mission Statement:

Our Mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling.

Department Summary

	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ 57,080	\$ 57,080	\$ 57,320
Employee Benefits	-	13,863	13,863	12,521
Supplies	-	1,500	1,500	1,500
Other Services and Charges	1,000	3,000	3,000	3,000
Maintenance	-	-	-	-
Operations Subtotal	1,000	75,443	75,443	74,341
Capital Outlay	-	17,700	17,700	-
Operations & Capital Outlay total	1,000	93,143	93,143	74,341
Non- Departmental				
Premiums Insurance	-	706,857	606,857	438,000
Claims Expenses	-	-	-	287,659
Total Expenditures	\$ 1,000	\$ 800,000	\$ 700,000	\$ 800,000
PERSONNEL				
Exempt	-	1	1	1
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	0	1	1	1
Resources				
	Actual 14-15	Adj. Budget 15-16	Estimated 15-16	Budget 16-17
Related Revenue Generated	\$ -	\$ 800,000	\$ 800,000	\$ 800,000

Contact Us:

Kevin Pagan, City Attorney
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

MAJOR FY 16-17 GOALS

- 1.) Create and effective self funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations will achieve a cost effective approach in the mitigation of losses.
- 2.) Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation.

CITY OF McALLEN, TEXAS
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2016-2017

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
INTER - DEPARTMENT SERVICE FUND (670)				
FLEET	3/4 TON TRUCK W/ SVC BODY	R	1	\$ 35,000
	MID-SIZE TRUCK	R	1	25,000
	DESKS	R	3	3,600
	CHAIRS	R	3	1,200
	GENYSIS DIAGNOSTIC SCANNERS	N	2	13,000
	DESKTOP COMPUTERS/MONITORS	R	3	7,500
	WENNSOFT UPGRADE	R	1	10,000
	DEPT. TOTAL			<u>95,300</u>
MATERIAL MANAGEMENT	WAREHOUSE STORAGE FURNISHINGS	N	1	5,000
	DEPT. TOTAL			<u>5,000</u>
TOTAL INTER - DEPARTMENT SERVICE FUND				<u><u>100,300</u></u>
GENERAL DEPRECIATION FUND (678)				
INFORMATION TECHNOLOGY	MID-SIZE VEHICLE	R	1	25,000
	DEPT. TOTAL			<u>25,000</u>
BUILDING MAINTENANCE	F250 UTILITY TRUCK	R	1	45,000
	SERVICE TRUCK	R	3	135,000
	DEPT. TOTAL			<u>180,000</u>
POLICE	CHEVY IMPALAS	R	7	196,000
	CHEVY TAHOES	R	6	180,000
	EXPEDITION	R	1	30,000
	CHEVY PICKUP	R	1	30,000
	FORD CARGO VAN	R	1	24,000
	FORD F150 TRUCK	R	1	30,000
	FORD CROWN VICTORIA PATROL UNITS	R	7	259,000
	HARLEY DAVIDSON POLICE MOTORCYCLES	R	2	44,000
	DEPT. TOTAL			<u>793,000</u>
FIRE	2008 FORD PICK-UP	R	1	40,000
	2004 CHEVY SUBURBAN	R	1	40,000
	PRCA RESCUE UNIT	R	1	800,000
	DEPT. TOTAL			<u>880,000</u>
TRAFFIC	F350 SERVICE BODY	R	3	93,000
	F550 BUCKET	R	1	165,000
	DEPT. TOTAL			<u>258,000</u>
INSPECTIONS	F150 1/2 TON PICK-UP	R	1	29,000
	DEPT. TOTAL			<u>29,000</u>
ENGINEERING	CHEVY SUBURBAN	R	1	55,000
	F250 PICK-UP TRUCK	R	1	35,000
	DEPT. TOTAL			<u>90,000</u>
STREET MAINTENANCE	PAVER SPECIAL TRAILER	R	1	40,000
	MEGA FRONT END LOADER	R	2	300,000
	STREET SWEEPER	R	1	140,000
	TRACTOR MOWER	R	1	85,000
	WATER TRUCK	R	3	165,000
	DEPT. TOTAL			<u>730,000</u>

Note: N=New R=Replacement

CITY OF McALLEN, TEXAS
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2016-2017

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SIDEWALK CONSTRUCTION	3/4 TON PICK UP	R	1	40,000
	DEPT. TOTAL			40,000
DRAINAGE	SEMI TRACTOR	R	1	175,000
	BATWING MOWER	R	1	155,000
	80 TON LOW BOY TRUCK	R	1	70,000
	TRIAxie LOW BOY	R	1	50,000
	3/4 CHEVY PICKUP TRUCK	R	1	40,000
	STERING CRANE TRUCK	R	1	75,000
	EXCAVATOR GRADALL	R	1	75,000
	EXCAVATOR LR HYD	R	1	75,000
	VACTOR TRUCK	R	1	100,000
	UNITS	R	1	231,200
	DEPT. TOTAL			1,046,200
ENVIRONMENTAL HEALTH / CODE COMPLIANCE	SUV VEHICLE	R	1	28,900
	DEPT. TOTAL			28,900
GRAFFITI	F250 CC 4X4 TRUCK	R	1	40,000
	DEPT. TOTAL			40,000
PARKS	1992 TRENCHER	R	1	80,000
	UTILITY TRUCK	R	1	60,000
	1/2 TON TRUCK	R	1	30,000
	3/4 TON TRUCK	R	5	225,000
	SERVICE PICKUP TRUCK	R	1	45,000
	BLAZER	R	1	45,000
	SERVICE PICK UP TRUCK	R	2	120,000
	98 TRUCK	R	1	45,000
	LIUGONG BACKHOE LOADER	R	1	100,000
				750,000
RECREATION	PASSENGER VAN	R	1	35,000
	CHEVY ASTRO VAN	R	1	30,000
	DEPT. TOTAL			65,000
LAS PALMAS COMMUNITY	PASSENGER BUS W/LIFT	R	1	80,000
	DEPT. TOTAL			80,000
TOTAL GENERAL DEPRECIATION FUND				5,035,100
WORKMAN'S COMPENSATION FUND (690)				
ADMINISTRATION	COMPUTER TABLET	N	1	1,000
TOTAL WORKMAN'S COMPENSATION FUND				1,000
INTERNAL SERVICE FUNDS GRAND TOTAL				\$ 5,136,400

Note: N=New R=Replacement

SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

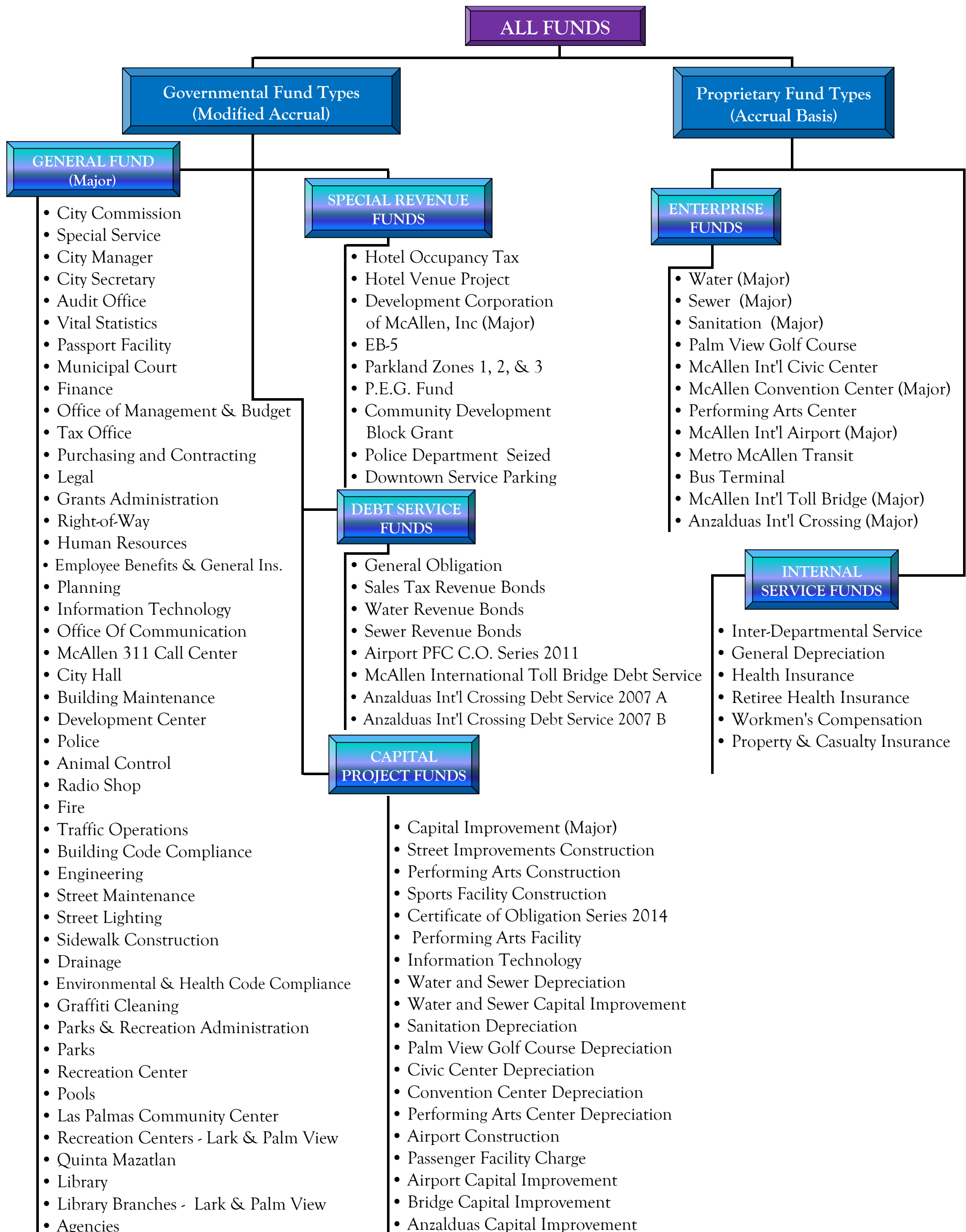
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Basis of Accounting

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.¹

City of McAllen, Texas

Fund Structure by Budgetary Basis



Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

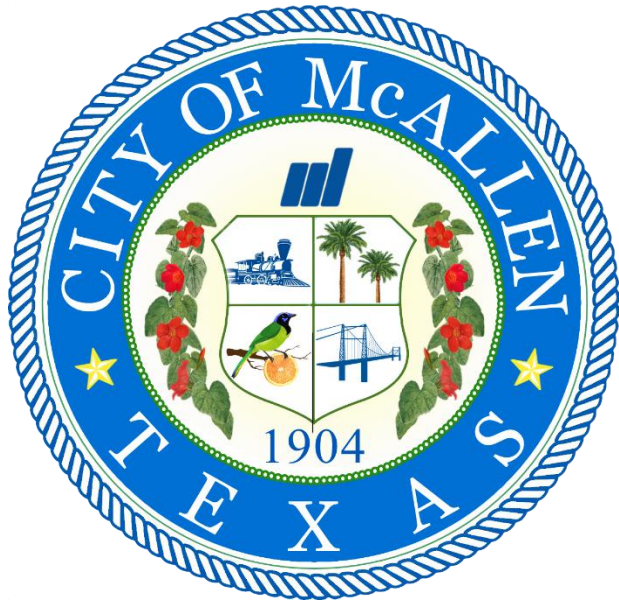
The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

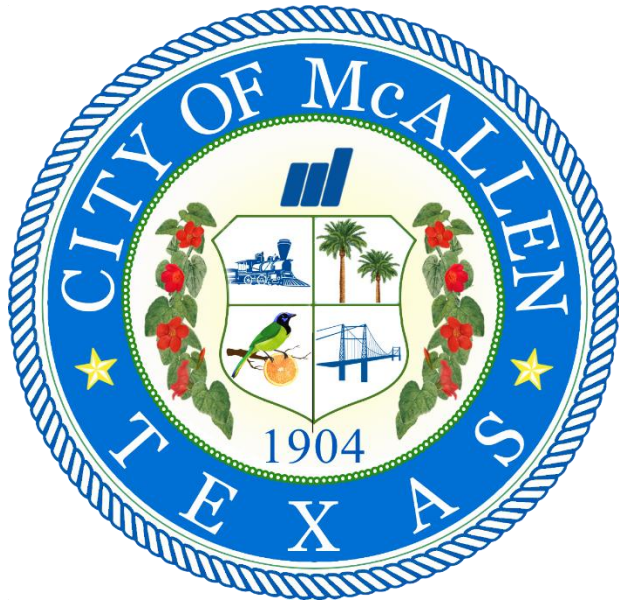
General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.



Budget Planning Calendar | FY 2016-2017





McAllen Area ECONOMIC PULSE

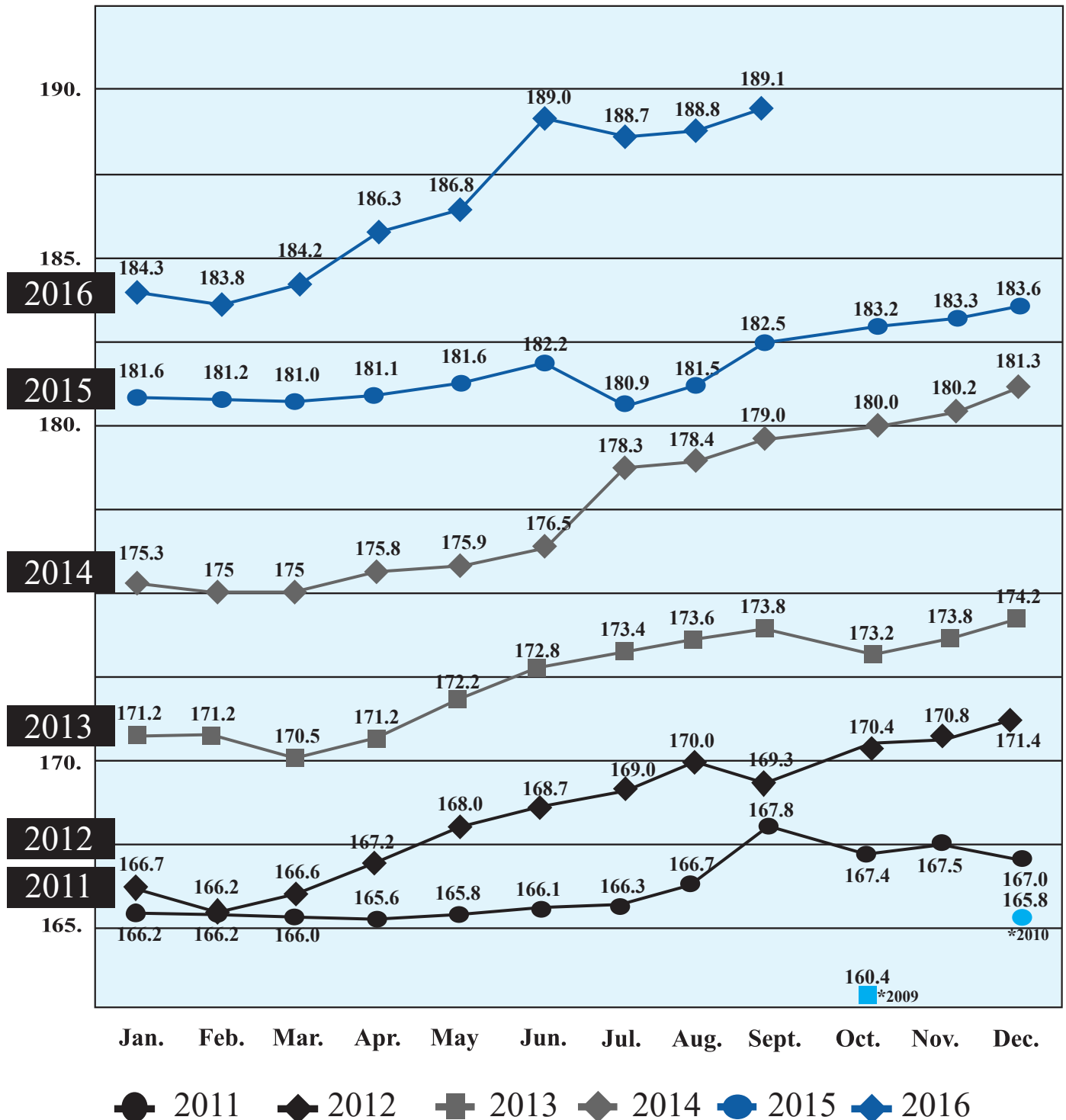
McAllen • Mission • Edinburg • Pharr

September 2016 Economic Pulse

The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS	THIS YEAR September 2016	LAST YEAR September 2015	% CHANGE 2015 - 2016
Retail Sales (Per September sales tax Receipts)	\$431,224,626	\$456,158,437	-5.5%
Retail Sales (3rd Quarter)	\$1,397,340,101	\$1,428,229,430	-2.2%
Retail Sales (Year-To-Date)	\$4,336,888,886	\$4,466,449,849	-2.9%
Dollars Spent on Auto Purchases (September)	\$138,431,552	\$138,731,495	-0.2%
Dollars Spent on Auto Purchases (3rd Qtr)	\$423,293,156	\$408,051,991	3.7%
Dollars Spent on Auto Purchases (YTD)	\$1,289,952,538	\$1,205,149,949	7.0%
Lodging Tax Receipts (September)	\$342,098	\$313,086	9.3%
Lodging Tax Receipts (3rd Qtr)	\$1,044,029	\$1,043,767	0.0%
Lodging Tax Receipts (YTD)	\$3,035,795	\$3,267,398	-7.1%
Airline Boardings (September)	28,303	29,042	-2.5%
Airline Boardings (3rd Qtr)	94,871	107,777	-12.0%
Airline Boardings (YTD)	274,823	304,934	-9.9%
Value All Construction Permits (September)	\$66,235,612	\$45,181,068	46.6%
Value All Construction Permits (3rd Qtr)	\$175,077,884	\$124,905,232	40.2%
Value All Construction Permits (YTD)	\$630,897,024	\$338,640,383	86.3%
Home Permits (September)	126	116	8.6%
Home Permits (3rd Qtr)	357	394	-9.4%
Home Permits (YTD)	1,094	1,023	6.9%
Home Sales (September)	191	237	-19.4%
Home Sales (3rd Qtr)	610	723	-15.6%
Home Sales (YTD)	1,815	1,976	-8.1%
Average Home Sale Price (September)	\$144,417	\$144,331	0.1%
Average Home Sale Price (3rd Qtr)	\$148,417	\$142,778	3.9%
Average Home Sale Price (YTD)	\$143,364	\$136,814	4.8%
Dollar Volume Residential Real Estate Sales (September)	\$27,583,557	\$34,843,240	-20.8%
Dollar Volume Residential Real Estate Sales (3rd Qtr)	\$90,694,805	\$105,325,097	-13.9%
Dollar Volume Residential Real Estate Sales (YTD)	\$261,751,873	\$277,012,844	-5.5%
Hidalgo Bridge Crossings (September)	462,999	450,378	2.8%
Hidalgo Bridge Crossings (3rd Qtr)	1,423,740	1,368,091	4.1%
Hidalgo Bridge Crossings (YTD)	4,186,953	4,012,166	4.4%
Peso Exchange Rate (per one US dollar - September)	19.22	16.84	14.1%
Employment			
Wage & Salary Employment (September)	255,300	247,100	3.3%
Wage & Salary Employment (3rd Qtr Avg)	252,100	245,365	2.7%
Wage & Salary Employment (YTD Avg)	253,800	247,210	2.7%
Unemployment Rate (September)	5.2	5.1	2.0%
Unemployment Rate (3rd Qtr Avg)	5.4	5.3	1.9%
Unemployment Rate (YTD Average)	4.9	5.0	-3.5%
INDEX - September (Base=100 Jan 1996)	189.1	182.5	3.6%

*Adjusted for Inflation by Re-Statting in Year 1995 Dollars

- The McAllen Economic Index managed another gain in September increasing to 189.1 for the month, up from 188.8 in August and up 3.6% from the September 2015 MEI of 182.5. Continued declines in general spending and existing home sales were offset by sharp increases in construction and solid employment growth.

- General real (inflation-adjusted) spending per September sales tax receipts continues to trend downward, registering a 5.5% decline compared to September of a year ago. Third quarter spending was off by 2.2%, and the total through September is down by nearly 3% compared to the first nine months of a year ago. Real auto spending was flat in September, but was up for the quarter as a whole, and is some 7% improved for the year-to-date.

- Employment growth in the McAllen metro remains impressive through September with a 3.3% rate of year-over-year employment growth, the highest thus far in 2016 and third best among Texas' 26 metro areas (Dallas-Plano-Irving topped the list at 4.2%, followed by Bryan-College Station at 3.8%). The McAllen city unemployment rate is up slightly for the month compared to September of a year ago (which was the lowest for the month of September over the entire history of the McAllen Economic Index analysis, which dates back to January 1996).

- The September monthly building permit valuation total was the highest for the month of September in over 10 years, and was up by over 46% compared to September of a year ago. The third quarter total was up a sharp 40% compared to the third quarter 2015, and for the year-to-date real building permit activity is over 86% higher than the January-September 2015 total. New housing construction permits were lower for the quarter, but remain up by about 7% for the year-to-date with the highest January-September total since 2010.

- Existing home sales continue to fall, however, with the number of closed Sales in September off by double-digit percentage points for the fourth time in the last five months (and each month of the third quarter). The number of sales through September is now down by 8% compared to the first nine months of a year ago. The average price of those sales remains firm, however, up by nearly 4% in the third quarter, and 4.8% through September compared to the average through the first three quarters of 2015.

ORDINANCE NO. 2016-56
ORDER NO. 2016-10

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2016 AND ENDING SEPTEMBER 30, 2017, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 29, 2016; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on September 12, 2016 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2016, and ending September 30, 2017, as submitted by the City Manager of the City of McAllen to the City Secretary on July 31, 2016 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2016 and ending the 30th day of September, 2017.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General

Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 26th day of September, 2016 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 6th day of October 2016.

CITY OF MCALLEN, TEXAS

By: Jim Darling
Jim Darling, Mayor

ATTEST:

By: Perla Lara
Perla Lara, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:

By: Kevin D. Pagan
Kevin D. Pagan, City Attorney



CONSIDERED, PASSED and APPROVED this 27th day of September, 2016, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 27th day of September, 2016.

McALLEN PUBLIC UTILITIES
BOARD OF TRUSTEES

By: 

Antonio "Tony" Aguirre, Jr.,
Vice Chairman

ATTEST:

By: 

Nyla L. Flatau, Board Secretary

APPROVED AS TO FORM:

By: 

Kevin D. Pagan, City Attorney

ORDINANCE NO. 2016-57

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017 AND THE TAX YEAR 2016 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **"I move that the property tax rate be increased by the adoption of a tax rate of \$0.476300-on each One Hundred Dollars (\$100.00) assessed value of taxable property, which is effectively a 5.34 percent increase in the tax rate"** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor James E. Darling	<u>X</u>	_____	_____
Mayor Pro Tem/Commissioner Aida Ramirez	<u>X</u>	_____	_____
Mayor Pro Tem/Commissioner Hilda E. Salinas	_____	_____	<u>X</u>
Commissioner John Ingram	<u>X</u>	_____	_____
Commissioner Richard Cortez	_____	_____	<u>X</u>
Commissioner Trey Pebley	<u>X</u>	_____	_____
Commissioner Veronica Whitacre	<u>X</u>	_____	_____

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE** and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 1.12 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$-9.77 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2016).**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2017 and the Tax year 2016, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1st day of January A.D. 2016, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.426432 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2017, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the “General Fund” and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.049868 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall

remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 26th day of September, 2016, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 6th day of October 2016

CITY OF MCALLEN

By: Jim Darling
Jim Darling, Mayor

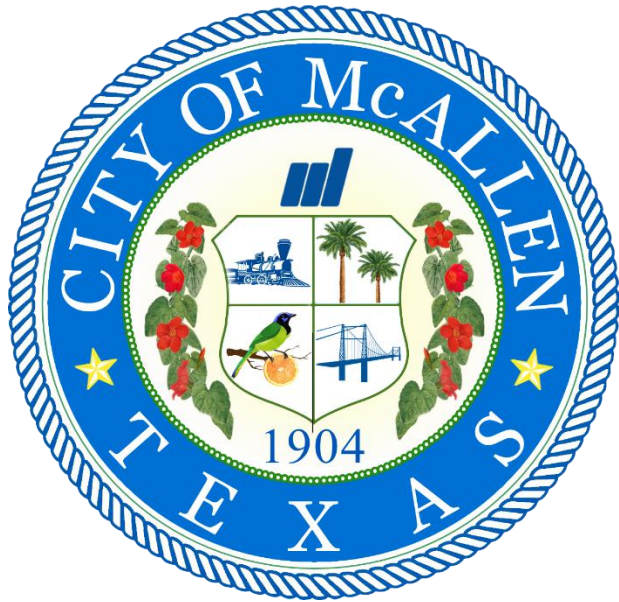
ATTEST:

By: Perla Lara
Perla Lara, TRMC/CMC, CPM
City Secretary



APPROVED AS TO FORM:

By: Kevin D. Pagan
Kevin D. Pagan, City Attorney



COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2017

Assessed valuation 2016 tax roll for fiscal year 2016-2017	\$ 9,111,673,647
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>455,583,682</u>
Deduct amount available in debt service fund	<u>632,705</u>
Economic debt margin	<u><u>\$ 454,950,977</u></u>

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	57.9
Acres (estimated)	37,064
Miles of Streets:	
Paved within City limits - City maintained	1,061
Paved within City limits - State maintained	540
Miles of Sewer:	
Storm	239
Sanitary	535
Building Permits:	
Permits issued	1,551
Estimated cost	\$353,323,748
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	171
- Civilian	12
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	289
- Civilian	142
Recreation:	
Developed parks (acres)	615
Undeveloped (acres)	382
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	36
Lighted baseball diamonds/athletic fields	29

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent School District)

Number of teachers 1,609

Number of registered students 24,330

Total Number of City Employees (Including part-time employees): 2,398

Hospitals:

Number of hospitals 3

Number of hospital beds 821

Growth Statistics

Population
(U.S. Census)

Number

Percent
Increase

2008	(Estimate)	132,075	1.1
2009	(Estimate)	133,197	0.8
2010	(Census)	129,877	-2.5
2011	(Actual)	132,338	1.9
2012	(Actual)	133,978	1.2
2013	(Actual)	135,435	1.1
2014	(Estimate)	136,507	0.8
2015	(Estimate)	139,776	2.4
2016	(Estimate)	142,940	2.3
2017	(Estimate)	145,335	1.7

MISCELLANEOUS STATISTICAL DATA

	2012	2013	2014	2015	2016
Acres in City	31,209	31,209	31,747	31,747	37,064
% Change	0.00	0.00	1.72	0.00	16.75
Miles of Street in City	554	554	552	552	552
% Change (Decrease)	-1.92	0.00	-0.36	0.00	0.00
Miles in Sanitary Sewer	489	489	489	535	535
% Change (Decrease)	0.00	0.00	0.00	9.41	0.00
Miles of Water Lines	714	714	714	738	712
% Change	0.43	0.00	0.00	3.36	(3.52)
Building Permits	1,530	1,671	1,562	1,559	1,551
% Change (Decrease)	19.42	9.22	(6.52)	(0.19)	(0.51)
Number of City Employees	1,776	1,825	2,282	2,354	2,398
% Change (Decrease)	0.65	2.76	25.04	3.16	1.87
Population	133,978	135,435	136,507	139,776	142,940
% Change	0.79	1.09	0.79	2.39	2.26

* According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	38,782	4,392,241,500
Commercial	7,242	3,295,922,300
Industrial	163	326,166,500
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		8,966,426,000
Number of gallons billed		(8,014,330,300)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		903,095,700

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 1, 2015 to all classes of customers is as follows:

**Inside City
Minimum Rate**

**(1)
Commodity Rate**

\$7.95

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.35/1,000 gallons for the first 13,000 gallons; plus
\$1.65/1,000 for consumption between 13,000 and 18,000 gallons; plus
\$1.85/1,000 for consumption over 18,000 gallons.

Commercial, Multi-family, and Industrial-\$1.35/1,000 gallons up to the
12-month average base consumption; plus \$1.85/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.85/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers	
		Water	Sewer
2007	25.24	40,074	35,493
2008	22.95	40,876	36,229
2009	11.47	41,607	37,062
2010	38.24	42,052	37,521
2011	8.62	42,792	38,184
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802
2015	21.22	45,362	40,390
2016	15.55	46,187	40,912

CITY OF McALLEN, TEXAS
DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Years

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2007	130,700	2,294,046	17,552	30.0	24,814	4.50%
2008	132,075	2,504,009	18,959	29.5	25,047	5.30%
2009	132,228	2,491,043	18,839	31.8	25,154	7.50%
2010	129,877	2,531,303	19,490	32.2	25,164	7.40%
2011	133,756	2,701,737	20,199	32.5	25,263	8.20%
2012	134,729	2,845,881	21,123	32.5	25,310	7.80%
2013	135,435	2,834,113	20,926	32.4	24,815	6.90%
2014	137,457	2,942,954	21,410	32.0	25,217	6.30%
2015	139,776	2,956,682	21,153	32.6	24,692	5.10%
2016 est	142,940	3,025,039	21,163	32.3	24,330	5.20%
	(A)	(B)	(C)		(D)	(E)

SOURCE:

(A) U.S Census Bureau-2000 and local estimates--City's planning department; 2010 Official U.S. Census

(B) U.S Census Bureau-2010 and 2014 American Community Survey.

(B) U.S Census Bureau-2010 and 2014 American Community Survey.

(D) McAllen Independent School District

(E) Texas Workforce Commission

City of McAllen, Texas
Assessed Value and Actual Value of Taxable Property ⁽¹⁾
Last Ten Fiscal Years

Fiscal Year Ended September 30	Residential Property	Commercial Property	Industrial Property	Minerals / Utilities	Other	Less: Tax-Exempt Property	Total Net Taxable Assessed Value
2006	3,012,119,776	1,524,395,866	77,484,714	159,146,526	1,290,466,084	536,338,311	5,527,274,655
2007	4,034,338,716	1,568,016,882	79,479,396	146,936,440	1,023,232,516	948,864,893	5,903,139,057
2008	4,189,846,626	2,858,110,950	96,386,085	138,350,623	1,059,350,233	1,427,513,149	6,914,531,368
2009	4,215,567,335	2,939,102,904	108,693,602	134,182,390	1,157,900,178	1,448,502,453	7,106,943,956
2010	4,225,191,478	3,322,196,673	115,185,930	133,174,260	1,257,860,959	1,531,608,214	7,522,001,086
2011	4,429,415,939	3,222,609,018	121,679,009	87,244,154	1,198,853,944	1,549,344,920	7,510,457,144
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620
2014	4,476,237,958	3,503,723,046	132,720,411	71,783,017	1,313,318,239	1,662,356,661	7,835,426,010
2015	4,746,229,093	3,533,253,705	126,566,665	72,738,133	997,868,428	1,350,855,169	8,125,800,855
2016	5,114,367,540	3,738,805,476	129,302,716	84,633,250	348,986,424	981,705,562	8,434,389,844

⁽¹⁾ The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2006	127,500	5,527,274,655	4,800,000
2007	130,700	5,903,139,057	4,385,000
2008	132,075	6,914,531,368	3,975,000
2009	134,246	7,106,943,956	3,545,000
2010	135,609	7,522,001,086	3,100,000
2011	129,877	7,570,436,867	26,860,000
2012	132,388	7,501,532,024	24,355,000
2013	134,644	7,563,343,620	21,735,000
2014	138,925	7,835,425,010	61,375,000
2015	139,776	8,125,800,855	57,910,000
2016	142,940	8,434,389,844	77,930,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
-	4,800,000	0.09	38
83,605	4,301,395	0.07	33
189,112	3,785,888	0.05	29
180,473	3,364,527	0.05	25
231,171	2,868,829	0.04	21
292,754	26,567,246	0.35	205
229,407	24,125,593	0.32	182
268,286	21,466,714	0.28	159
284,610	61,090,390	0.78	440
570,105	57,339,895	0.71	410
632,705	77,297,295	0.92	541

PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2007	5,903,139,057	313,846,306	4,705,161,500
2008	6,914,531,368	315,430,959	4,974,511,500
2009	7,106,943,956	114,668,632	5,647,632,750
2010	7,522,001,086	136,781,994	6,065,296,500
2011	7,510,457,144	140,717,585	6,065,280,250
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	6,249,842,000
2016	8,434,389,844	353,323,748	4,629,993,000 *
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District- Tax Office
 - (b) City of McAllen Building Code Compliance Department
 - (c) McAllen Chamber of Commerce (FY 1998-2006)
 - (c) Federal Deposit Insurance Corporation (FY 2007-Present)
- * Note that this number reflects data as of June 30, 2016 (3 Qtrs)

CITY OF McALLEN, TEXAS

LARGEST 10 EMPLOYERS

Employer	Number of employees	Type of Service
McAllen Independent School District	3,422	Education
McAllen Medical Center	2,800	Healthcare
City of McAllen	2,398	Government
BBVA Compass Bank	1,500	Finance
South Texas College	1,390	Education
IBC Bank	1,200	Finance
Rio Grande Regional Hospital	1,200	Healthcare
Wal- Mart /Sams	1000+	Retail
HEB	735	Retail
GE Engines	600	Retail

Source: McAllen Chamber of Commerce

**CITY OF McALLEN, TEXAS
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO**

	2016			2007		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
<u>Taxpayer</u>						
Simon Property Group McAllen No 2	\$ 121,013,266	1	1.54%	43,530,337	3	0.74%
Rio Grande Regional Hospital	54,728,656	2	0.70%	74,762,587	2	1.27%
Universal Health Services	48,028,353	3	0.61%	85,337,363	1	1.45%
Palm Crossing Town Center LLC	43,121,507	4	0.55%	-	-	n/a
AEP Texas Central Co.	41,138,070	5	0.52%	39,692,340	4	0.67%
GE Engine Services McAllen LP	30,885,788	6	0.39%	-	-	n/a
H E Butt Grocery Company	25,857,283	7	0.33%	27,662,850	7	0.47%
Weingarten Realty Investors	23,836,965	8	0.30%	n/a	-	n/a
McAllen Foreign Trade Zone	18,821,289	9	0.24%	n/a	-	n/a
Weingarten Las Tiendas JV	18,475,000	10	0.24%	n/a	-	n/a
Wal-Mart Stores Texas LLC	-		n/a	33,696,860	5	0.57%
Total E&P USA, Inc	-		n/a	30,347,587	6	0.51%
Southwestern Bell	-		n/a	22,704,702	8	0.38%
Caknas Suites, LTD	-		n/a	21,855,460	9	0.37%
Sprint Spectrum	-		n/a	16,222,931	10	0.27%
	<u>\$ 425,906,177</u>		5.43%	<u>\$ 395,813,017</u>		6.71%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District
(2) City of McAllen Tax Office

BUDGET GLOSSARY

Accrual Basis Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-

BUDGET GLOSSARY

payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers.

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

BUDGET GLOSSARY

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related

to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

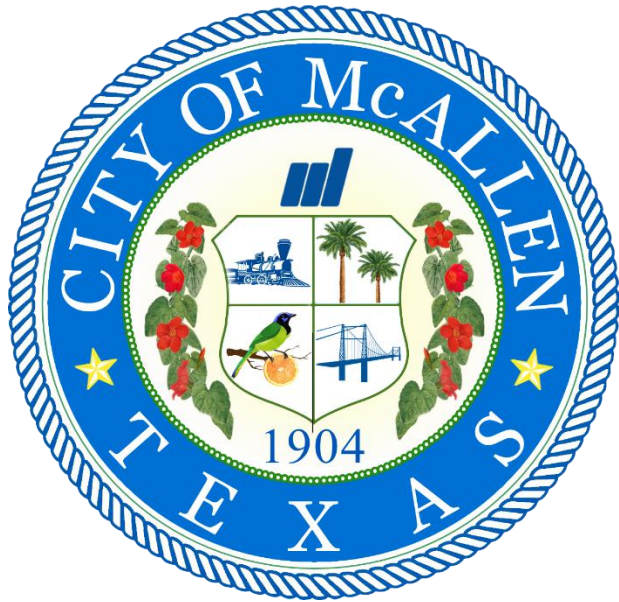
Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.



Acronym Glossary

The FY 2015-2016 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ADA	Americans with Disabilities Act
AEP	American Electric Power
AFG	Assistance to Firefighters Grant
AIP	Airport Improvement Program/Project
AMI	Advanced Metering Infrastructure
ARC	Annual Required Contributions
ARRA	American Recovery and Reinvestment Act
ATM	Automated Teller Machine
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CAMP	Can Achieve Maximum Potential
CASA	Court Appointed Special Advocates
CC	City Commission / Community Center
CCR	Consumer Confidence Report
CCO	Contract Compliance Officer
CDBG	Community Development Block Grant
CFE	Certified Fraud Examiner
CFM	Certified Floodplain Manager
CIA	Certified Internal Auditor
CIP	Capital Improvement Program / Project
CIS	Communication Interface System
CO	Certificate of Obligation
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CPA	Certified Public Accountant
CPM	Certified Public Manager
CTA	Certified Tax Assessor
CUP	Conditional Use Permit
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DCM	Deputy City Manager
DME	Durable Medical Equipment
DMRQA	Discharge Monitoring Report Quality Assurance
DOL	Department of Labor
DOT	Department of Transportation
EAP	Employee Assistance Program
EB-5	Employment Based 5th Preference Visa
ED	Economic Development
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EMC	Emergency Management Coordinator
EMAS	Engineered Material Arresting System
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
FAA	Federal Aviation Administration

Acronym	Definition
FBO	Fixed Based Operation
FD	Fire Department
FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Farm Road
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTZ	Foreign Trade Zone
FR	Fitch Rating
GA	General Aviation
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GO	General Obligation
GPS	Geographical Positioning System
GSA	General Services Administration
HAZMAT	Hazardous Materials
HCWID	Hidalgo County Water Improvement District
HGAC	Houston Galveston Area Council
HCID	Hidalgo County Irrigation District
HMAP	Hazardous Material Afloat Program
HMGP	Hazard Mitigation Grant Program
HOA	Home Owner's Association
HOTC	Heart Of The City
HR	Human Resources
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&S	Interest & Sinking Fund
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
ICC	International Code Council
IMAS	International Museum of Arts & Sciences
IOJ	Injury On Job
ISD	Independent School District
IRWA	International Right of Way Association
KMB	Keep McAllen Beautiful
LED	Light Emitting Diode
LLC	Limited Liability Company
LP	Limited Partnership
LPCC	Las Palmas Community Center
LPG	Liquified Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
M&O	Maintenance and Operations
MAHI	McAllen Affordable Homes Incorporated

Acronym	Definition
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MVEC	Magic Valley Electric Co-op
MET	McAllen Express Transit
MG	Million Gallons
MGD	Million Gallons Per Day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Program
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NWTP	North Water Treatment Plant
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
PIO	Public Information Office
POE	Port of Entry
PSI	Pounds Per Square Inch
PT	Part-Time
PUB	Public Utility Board
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SB	Senate Bill / South Bound

Acronym	Definition
SE	South East
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SW/WTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TAAF	Texas Amateur Athletic Federation
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TPA	Third Party Administration
TSA	Transportation Security Administration
TSS	Total suspended solids
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
UTB	University of Texas Brownsville
UTEP	University of Texas at El Paso
UTPA	University of Texas Pan American
UTRGV	University of Texas Rio Grande Valley
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WBC	World Birding Center
WC	Workers Compensation
WS	Workforce Solutions
WW	Waste Water
WWTP	Waste Water Treatment Plant
XGA	Extended Graphics Array

FIVE YEAR FINANCIAL PLAN

<div> City of McAllen General Fund Fund Balance Summary </div>								
	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	Four Year Plan			
	17-18	18-19	19-20	20-21				
UNASSIGNED FUND BALANCE	\$ 41,221,379	\$ 43,853,589	\$ 46,369,562	\$ 42,619,350	\$ 44,375,318	\$ 45,929,937	\$ 48,688,746	\$ 52,423,282
<u>Revenues:</u>								
Taxes	89,306,284	89,213,848	89,008,283	91,574,759	94,685,321	97,559,770	100,775,708	103,860,801
Licenses and Permits	1,597,010	1,375,600	1,665,172	1,693,130	1,409,990	1,445,240	1,481,371	1,518,405
Intergovernmental	818,816	834,000	834,687	834,000	430,500	441,263	452,294	463,601
Charges for Services	4,663,555	4,654,400	4,470,811	5,028,589	4,784,712	4,874,599	4,948,913	5,016,283
Fines and Forfeits	1,505,643	1,415,000	1,381,334	1,515,000	1,517,875	1,520,822	1,523,842	1,526,938
Miscellaneous Revenues	2,614,537	1,143,600	1,506,007	1,223,600	732,940	742,514	752,326	762,384
Total Revenues	100,505,844	98,636,448	98,866,295	101,869,078	103,561,338	106,584,206	109,934,455	113,148,414
Transfers In	10,197,181	10,863,504	10,894,175	10,140,809	10,278,597	10,422,922	10,572,424	7,428,640
Total Revenues and Transfers	110,703,025	109,499,952	109,760,470	112,009,887	113,839,935	117,007,129	120,506,878	120,577,054
TOTAL RESOURCES	\$ 151,924,403	\$ 153,353,539	\$ 156,130,032	\$ 154,629,237	\$ 158,215,253	\$ 162,937,066	\$ 169,195,624	\$ 173,000,336
APPROPRIATIONS								
<u>Operating Expense:</u>								
General Government	\$ 18,878,258	\$ 16,830,187	\$ 19,496,243	\$ 18,345,658	\$ 18,583,131	\$ 18,997,901	\$ 19,447,853	\$ 20,046,148
Public Safety	52,677,013	54,279,136	54,425,312	54,654,191	55,968,377	57,460,694	59,085,802	60,441,739
Highways and Streets	9,789,103	14,206,924	14,441,788	11,886,245	12,106,435	12,383,935	12,386,735	12,403,435
Health and Welfare	2,131,645	1,835,568	1,878,256	2,013,238	2,371,294	2,428,235	2,525,759	2,623,283
Culture and Recreation	16,912,664	18,394,304	17,822,817	19,305,852	19,618,879	19,338,730	19,683,593	19,686,000
Total Operations	100,388,683	105,546,119	108,064,416	106,205,184	108,648,116	110,609,495	113,129,742	115,200,605
Transfers Out	5,021,595	5,961,264	5,446,264	4,048,731	3,637,200	3,638,825	3,642,600	350,000
TOTAL APPROPRIATIONS	105,410,278	111,507,383	113,510,680	110,253,919	112,285,316	114,248,320	116,772,342	115,550,605
Revenue over/under Expenditures	5,292,747	(2,007,431)	(3,750,210)	1,755,968	1,554,619	2,758,809	3,734,536	5,026,449
ENDING FUND BALANCE	\$ 46,514,126	\$ 41,846,158	\$ 42,619,350	\$ 44,375,318	\$ 45,929,937	\$ 48,688,746	\$ 52,423,282	\$ 57,449,731
Adjustments:								
Reserve PEG Fee for Capital Expenses	\$ 447,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Radio System	(457,022)	-	-	-	-	-	-	-
Use of Designated - for Anzalduas Start up	(135,401)	-	-	-	-	-	-	-
UNASSIGNED FUND BALANCE	\$ 46,369,562	\$ 41,846,158	\$ 42,619,350	\$ 44,375,318	\$ 45,929,937	\$ 48,688,746	\$ 52,423,282	\$ 57,449,731
MINIMUM FUND BALANCE TEST								
Total Operations - Expenditures	100,388,683	105,546,119	108,064,416	106,205,184	108,648,116	110,609,495	113,129,742	115,200,605
Less: Capital Outlay	1,540,226	1,164,573	1,265,947	1,873,530	1,545,054	1,274,133	1,076,035	1,269,001
Net Operations - Expenditures	98,848,457	104,381,546	106,798,469	104,331,654	107,103,062	109,335,362	112,053,707	113,931,604
1 Day Operating Expenditures	270,818	285,977	292,599	285,840	293,433	299,549	306,996	312,141
No. of Day's Operating Expenditures in Fund Balance	171	146	146	155	157	163	171	184

City of McAllen, Texas
Hotel Occupancy Tax Fund
Working Capital Summary

RESOURCES	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan			20-21
						18-19	19-20		
BEGINNING									
WORKING CAPITAL	\$ 24,915	\$ -	\$ 24,930	24,930	\$ 24,930	\$ 24,930	\$ 24,930	\$	24,930
Revenues:									
Hotel Taxes	4,247,635	4,345,503	4,106,678	4,345,503	4,345,503	4,345,503	4,345,503		4,345,503
Penalty & Interest	14,647	10,000	16,000	-	-	-	-		-
Total Revenues	4,262,282	4,355,503	4,122,678	4,345,503	4,345,503	4,345,503	4,345,503		4,345,503
TOTAL RESOURCES	\$ 4,287,197	\$ 4,355,503	\$ 4,147,608	\$ 4,370,433	\$ 4,370,433	\$ 4,370,433	\$ 4,370,433	\$	4,370,433
APPROPRIATIONS									
Chamber of Commerce	\$ 1,217,791	\$ 1,244,429	\$ 1,177,908	\$ 1,241,572	\$ 1,241,572	\$ 1,241,572	\$ 1,241,572	\$	1,241,572
Operating Transfer-Outs									
International Civic Center	608,895	-	-	-	-	-	-		-
Performing Arts Construction Fund	-	622,215	588,954	-	-	-	-		-
Peforming Arts Fund	-	311,107	294,477	931,179	931,179	931,179	931,179		931,179
Convention Center	2,435,582	2,177,752	2,061,339	2,172,752	2,172,752	2,172,752	2,172,752		2,172,752
Operating Transfer-Outs	3,044,477	3,111,074	2,944,770	3,103,931	3,103,931	3,103,931	3,103,931		3,103,931
TOTAL APPROPRIATIONS	4,262,268	4,355,503	4,122,678	4,345,503	4,345,503	4,345,503	4,345,503		4,345,503
	\$ 24,930	\$ -	\$ 24,930	\$ 24,930	\$ 24,930	\$ 24,930	\$ 24,930	\$	24,930
ENDING WORKING CAPITAL									

City of McAllen, Texas
Downtown Services Parking Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan		
						18-19	19-20	20-21
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 387,625	\$ 471,858	\$ 513,561	\$ 319,355	\$ 200,552	\$ 207,690	\$ 214,828	221,966
Revenues:								
Parking Meter Fees	770,308	830,000	739,372	830,000	830,000	830,000	830,000	830,000
Parking Fines	196,725	230,000	186,155	230,000	230,000	230,000	230,000	230,000
Transportation	16,387	12,000	31,248	12,000	12,000	12,000	12,000	12,000
Special Permit	23,800	-	20,000	-	-	-	-	-
Parking Garage Fee	289,749	275,000	275,000	275,000	275,000	275,000	275,000	275,000
Parking Garage Lease	20,383	20,000	20,383	20,000	20,000	20,000	20,000	20,000
Misc./Decal Parking Reg. Fees	8,349	7,200	7,536	7,200	7,200	7,200	7,200	7,200
B-cycle Memberships	-	-	36,000	36,000	36,000	36,000	36,000	36,000
Interest Earned	332	-	1,015	-	-	-	-	-
Total Revenues	1,326,033	1,374,200	1,316,709	1,410,200	1,410,200	1,410,200	1,410,200	1,410,200
Total Transfers-In and Revenues	1,326,033	1,374,200	1,316,709	1,410,200	1,410,200	1,410,200	1,410,200	1,410,200
TOTAL RESOURCES	\$ 1,713,658	\$ 1,846,058	\$ 1,830,270	\$ 1,729,555	\$ 1,610,752	\$ 1,617,890	\$ 1,625,028	\$ 1,632,166
APPROPRIATIONS								
Operating Expenses:								
Downtown Services	\$ 931,350	\$ 1,118,699	\$ 964,416	\$ 1,161,536	\$ 1,161,536	\$ 1,161,536	\$ 1,161,536	\$ 1,161,536
Liability Insurance	4,000	4,526	4,526	4,526	4,526	4,526	4,526	4,526
Capital Outlay	27,246	225,798	145,147	120,000	-	-	-	-
Total Operations	962,596	1,349,023	1,114,089	1,286,062	1,166,062	1,166,062	1,166,062	1,166,062
Transfer to General Fund	207,000	237,000	237,000	237,000	237,000	237,000	237,000	237,000
Transfer to Information Tech Fund	-	140,000	140,000	-	-	-	-	-
Transfer to Health Insurance Fund	-	19,826	19,826	5,941	-	-	-	-
TOTAL APPROPRIATIONS	1,169,596	1,745,849	1,510,915	1,529,003	1,403,062	1,403,062	1,403,062	1,403,062
Other Items Affecting Working Capital	(30,501)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 513,561	\$ 100,209	\$ 319,355	\$ 200,552	\$ 207,690	\$ 214,828	\$ 221,966	\$ 229,104

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	Four Year Plan			
	17-18	18-19	19-20	20-21				
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 4,734,224	\$ 4,696,636	\$ 3,803,524	\$ 5,165,173	\$ 6,033,683	\$ 6,428,900	\$ 6,866,888	\$ 7,293,165
Revenues:								
Water Sales	14,143,080	18,907,770	17,833,200	18,974,454	19,274,059	19,941,869	20,304,539	20,673,239
Tap Fees	331,250	350,000	500,325	450,000	350,000	350,000	350,000	350,000
Connect/Reconnect Fees	371,620	310,000	355,000	340,000	310,000	310,000	310,000	310,000
Other Sources	775,916	590,500	879,300	660,500	637,900	637,900	637,900	637,900
Interest Earned	51,004	37,965	49,548	43,265	51,286	54,646	58,369	61,992
Billing Charges	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000
Total Revenues	16,132,870	20,656,235	20,077,373	20,928,219	21,083,245	21,754,415	22,120,809	22,493,132
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	16,132,870	20,656,235	20,077,373	20,928,219	21,083,245	21,754,415	22,120,809	22,493,132
TOTAL RESOURCES	\$ 20,867,094	\$ 25,352,871	\$ 23,880,897	\$ 26,093,392	\$ 27,116,928	\$ 28,183,315	\$ 28,987,697	\$ 29,786,297
APPROPRIATIONS								
Operating Expenses:								
Administration and General/Benefits	\$ 1,561,432	\$ 1,241,734	\$ 1,229,676	\$ 1,321,229	\$ 1,199,377	\$ 1,253,349	\$ 1,309,749	\$ 1,368,688
Employee Benefits	25,000	229,666	47,500	156,843	173,500	173,500	173,500	173,500
Liability and Misc. Insurance	90,073	55,099	55,099	55,099	80,099	80,099	80,099	80,099
Treasury Management	440	446,332	413,981	491,518	513,636	536,750	560,904	586,144
Water Treatment Plant	3,970,202	4,896,824	4,525,894	4,933,263	5,155,260	5,387,247	5,629,673	5,883,008
Cost of Raw Water	1,961,633	2,545,000	2,545,000	2,545,000	2,595,900	2,647,818	2,700,774	2,751,790
Water Laboratory	336,100	397,557	406,740	396,477	414,318	432,963	452,446	472,806
Water Line Maintenance	1,893,240	2,521,797	2,106,994	2,467,805	2,578,856	2,694,905	2,816,175	2,942,903
Water Meter Readers	845,006	1,022,804	984,056	1,037,497	1,084,184	1,132,973	1,183,956	1,237,234
Utility Billing	712,017	799,857	693,958	797,749	833,648	871,162	910,364	951,331
Customer Relations	769,417	923,128	868,835	971,727	1,015,455	1,061,150	1,108,902	1,158,803
Total Operations	12,164,560	15,079,798	13,877,733	15,174,207	15,644,233	16,271,914	16,926,543	17,606,306
Transfers To Depreciation Fund	1,453,472	1,496,838	1,543,671	1,551,743	1,585,094	1,586,206	1,543,988	1,496,801
Transfers to Debt Service-2005 Issue	621,113	-	-	-	-	-	-	-
Transfers to Debt Service-2006 Issue	1,535,526	1,527,349	1,535,699	-	-	-	-	-
Transfers to Debt Service-2015 Issue	464,798	1,063,552	1,065,997	1,064,084	1,062,880	1,087,016	1,088,612	1,090,082
Transfers to Debt Service-2006 Issue	-	-	-	1,076,888	1,074,258	1,041,826	805,917	803,552
Transfers to Capital Improvements	692,920	692,625	692,625	1,149,948	1,000,000	1,000,000	1,000,000	1,000,000
Planned Debt	-	-	-	-	321,563	329,464	329,471	329,385
Other Non-operating expenses	-	-	-	42,839	-	-	-	-
TOTAL APPROPRIATIONS	16,932,389	19,860,162	18,715,725	20,059,709	20,688,028	21,316,426	21,694,531	22,326,125
Other Changes Affecting Working Capital	(131,180)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 3,803,524	\$ 5,492,709	\$ 5,165,173	\$ 6,033,683	\$ 6,428,900	\$ 6,866,888	\$ 7,293,165	\$ 7,460,170

City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	Four Year Plan			
					17-18	18-19	19-20	20-21
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 2,624,292	\$ 3,766,489	\$ 2,725,305	\$ 2,441,349	\$ 3,317,619	\$ 4,016,374	\$ 4,562,355	\$ 4,635,525
Revenues:								
Sewer Sales	13,969,089	17,150,363	15,798,577	17,608,787	18,610,345	19,463,701	19,816,741	20,491,283
Industrial Surcharge	1,015,319	785,000	1,167,936	940,000	785,000	785,000	785,000	785,000
Interest Earned	7,353	28,469	13,163	14,412	33,176	40,164	45,624	46,355
Other Sources	486,015	284,500	458,039	399,500	704,500	704,500	704,500	704,500
Total Revenues	15,477,776	18,248,332	17,437,715	18,962,699	20,133,022	20,993,366	21,351,865	22,027,137
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	15,477,776	18,248,332	17,437,715	18,962,699	20,133,022	20,993,366	21,351,865	22,027,137
TOTAL RESOURCES	\$ 18,102,068	\$ 22,014,821	\$ 20,163,020	\$ 21,404,048	\$ 23,450,641	\$ 25,009,740	\$ 25,914,220	\$ 26,662,662
APPROPRIATIONS								
Operating Expenses:								
Administration & General	\$ 1,241,158	\$ 1,402,544	\$ 1,285,863	\$ 1,400,218	\$ 1,453,013	\$ 1,508,183	\$ 1,565,837	\$ 1,626,084
Wastewater Treatment Plants	4,274,582	4,774,899	4,615,728	4,769,312	4,983,931	5,208,208	5,442,577	5,687,493
Wastewater Laboratory	374,966	462,981	463,141	450,084	470,338	491,503	513,621	536,734
Wastewater Collections	1,839,645	2,301,542	2,024,749	2,239,102	2,339,862	2,445,155	2,555,187	2,670,171
Employee Benefits	-	129,007	-	106,434	108,563	110,734	112,949	115,208
Liability and Misc. Insurance	72,201	65,261	65,261	65,261	65,261	65,261	65,261	65,261
Total Operations	7,802,552	9,136,234	8,454,742	9,030,411	9,420,969	9,829,045	10,255,432	10,700,950
Transfers to Debt Reserve	-	-	-	-	-	-	-	-
Transfers to Depreciation Funds	2,829,236	2,834,812	2,823,632	2,881,100	3,404,725	4,004,952	3,985,091	3,909,105
Transfers to Debt Service: 2005	488,018	-	-	-	-	-	-	-
Transfers to Debt Service: 2006	2,035,465	2,024,626	2,035,693	-	-	-	-	-
Transfers to Debt Service: 2009-TWDB	1,285,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012-TWDB	122,983	122,983	122,983	122,983	122,983	122,839	132,376	131,603
Transfers to Debt Service: 2013-TWDB	577,816	590,285	590,184	584,984	595,608	624,595	623,348	624,835
Transfers to Debt Service: 2015	364,904	835,648	837,569	836,066	835,120	854,084	855,338	856,493
Transfers to Debt Service: 2015-TWDB	435,358	1,162,714	1,241,602	1,162,714	1,162,714	1,162,714	1,702,714	1,701,839
Transfers to Debt Service: 2016	-	-	-	1,427,503	1,424,017	1,381,025	1,068,308	1,065,173
Planned Debt Service	-	-	-	127,812	152,865	152,865	340,823	336,738
Transfers to Capital Improvements	-	-	-	273,200	700,000	700,000	700,000	700,000
Other non operating expenses	(144,275)	-	-	24,390	-	-	-	-
Total Non-Operating	7,994,505	8,926,068	9,006,663	8,795,752	9,753,031	10,358,073	10,762,997	10,680,785
TOTAL APPROPRIATIONS	15,797,055	18,062,302	17,461,405	17,826,163	19,174,000	20,187,118	21,018,429	21,381,735
Other Changes Affecting Working Capital	420,293	-	(260,266)	(260,266)	(260,266)	(260,266)	(260,266)	(260,266)
ENDING WORKING CAPITAL	\$ 2,725,305	\$ 3,952,520	\$ 2,441,349	\$ 3,317,619	\$ 4,016,374	\$ 4,562,355	\$ 4,635,525	\$ 5,020,661

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	Four Year Plan			
					17-18	18-19	19-20	20-21
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 9,654,439	\$ 10,686,320	\$ 10,167,994	\$ 8,907,419	\$ 7,856,427	\$ 6,243,916	\$ 4,610,050	\$ 2,605,834
Revenues:								
Residential Collection	5,636,184	5,851,308	5,882,042	5,242,425	5,985,365	6,036,306	6,083,000	6,133,940
Commercial Collection	7,117,434	7,087,315	7,202,441	7,400,887	7,227,380	7,237,316	7,247,252	7,257,188
Industrial Collection	219,449	221,282	217,169	223,987	217,466	217,466	217,466	217,466
Brush Collection	1,235,158	1,220,000	1,221,893	2,749,576	1,240,000	1,240,000	1,240,000	1,240,000
Recycling Fee	1,213,653	1,185,000	1,185,000	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000
Recycling Sales	481,712	525,000	450,000	500,000	500,000	500,000	500,000	500,000
Drop-off Disposal Fee	2,883	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Roll-off System	1,158,591	1,000,000	1,200,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Composting	230,433	350,000	300,000	350,000	350,000	350,000	350,000	350,000
Brush Disposal	24,992	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Fixed assets - Sale of Property	-	-	-	-	-	-	-	-
Garbage Franchise Tax	54,082	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Miscellaneous	22,165	-	4,230	-	-	-	-	-
Interest Earned	75,124	-	-	-	-	-	-	-
Total Revenues	17,471,860	17,521,905	17,744,775	19,038,875	18,092,211	18,153,087	18,209,718	18,270,594
TOTAL RESOURCES	\$ 27,126,299	\$ 28,208,225	\$ 27,912,769	\$ 27,946,294	\$ 25,948,638	\$ 24,397,003	\$ 22,819,768	\$ 20,876,428
APPROPRIATIONS								
Expenses:								
Composting	\$ 758,992	\$ 911,002	\$ 867,801	\$ 947,222	\$ 947,222	\$ 947,222	\$ 947,222	\$ 947,222
Residential	3,573,639	3,879,090	3,835,828	3,971,924	4,040,905	4,040,905	4,129,886	4,129,886
Commercial Box	4,365,740	4,710,400	4,777,830	4,897,999	4,897,999	4,897,999	4,897,999	4,897,999
Roll-Off	893,080	984,486	1,006,817	1,075,186	1,075,186	1,075,186	1,075,186	1,075,186
Brush Collection	2,550,911	3,010,486	2,817,728	3,295,829	3,295,829	3,374,060	3,374,060	3,452,291
Recycling	1,467,211	1,660,927	1,619,165	1,736,476	1,736,476	1,736,476	1,736,476	1,736,476
Street Collection	2,482	477,053	431,334	579,684	579,684	579,684	579,684	579,684
Administration	2,144,715	2,253,569	2,037,745	2,317,287	2,317,287	2,317,287	2,317,287	2,317,287
Liability Insurance	104,898	104,034	104,034	104,034	104,034	104,034	104,034	104,034
Capital Outlay	1,126,245	1,804,273	1,297,881	1,081,100	668,250	672,250	1,010,250	678,250
Other Agencies	24,000	49,850	41,550	41,850	41,850	41,850	41,850	41,850
Total Operating Expenses	17,011,913	19,845,170	18,837,713	20,048,591	19,704,722	19,786,953	20,213,934	19,960,165
Transfer Out - General fund	-	-	167,637	-	-	-	-	-
Transfer Out - Health Insurance Fund	-	192,492	-	41,276	-	-	-	-
TOTAL APPROPRIATIONS	17,011,913	20,037,662	19,005,350	20,089,867	19,704,722	19,786,953	20,213,934	19,960,165
Other Items Affecting Working Capital	53,606	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 10,167,994	\$ 8,170,563	\$ 8,907,419	\$ 7,856,427	\$ 6,243,916	\$ 4,610,050	\$ 2,605,834	\$ 916,264

City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan			20-21
						18-19	19-20		
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 586,686	\$ 575,074	\$ 661,973	\$ 683,381	\$ 681,753	\$ 649,190	\$ 696,930	\$ 744,670	
Revenues:									
Green Fees	632,365	632,670	671,687	644,670	644,670	708,148	708,148	708,148	
Annual Membership	177,505	176,059	164,444	168,252	168,252	185,077	185,077	185,077	
Driving Range Fees	101,985	101,958	106,620	122,298	122,298	122,298	122,298	122,298	
Trail fees	6,446	7,439	8,361	7,900	7,900	7,900	7,900	7,900	
Handicap Carts	1,600	395	760	578	578	578	578	578	
Rental	8,700	8,700	8,700	8,700	8,700	8,700	8,700	8,700	
Cart Rental	297,114	282,154	308,329	297,242	297,242	297,242	297,242	297,242	
Pull Cart Rentals	296	364	410	387	387	387	387	387	
Other Financial Resources	36,319	34,156	34,156	34,156	34,156	34,156	34,156	34,156	
Interest Earned	3,128	1,200	1,200	1,200	1,200	1,200	1,200	1,200	
Miscellaneous	1,738	-	-	-	-	-	-	-	
Total Revenues	1,267,196	1,245,095	1,304,667	1,285,383	1,285,383	1,365,686	1,365,686	1,365,686	
TOTAL RESOURCES	\$ 1,853,882	\$ 1,820,169	\$ 1,966,640	\$ 1,968,764	\$ 1,967,136	\$ 2,014,876	\$ 2,062,616	\$ 2,110,356	
APPROPRIATIONS									
Expenses:									
Maintenance & Operations	\$ 644,168	\$ 681,656	\$ 650,724	\$ 668,004	\$ 668,004	\$ 668,004	\$ 668,004	\$ 668,004	
Dining Room	490	1,500	2,000	2,000	2,000	2,000	2,000	2,000	
Pro-Shop	336,342	376,532	367,523	380,628	380,628	380,628	380,628	380,628	
Golf Carts	106,461	135,983	118,709	137,314	137,314	137,314	137,314	137,314	
Capital Outlay	-	-	-	-	-	-	-	-	
Total Operating Expenses	1,087,461	1,195,671	1,138,956	1,187,946	1,187,946	1,187,946	1,187,946	1,187,946	
Transfer-Out Golf Course Depr. Fund	117,000	130,000	130,000	95,000	130,000	130,000	130,000	130,000	
Transfer-Out Health Ins. Fund	-	14,303	14,303	4,065	-	-	-	-	
TOTAL APPROPRIATIONS	1,204,461	1,339,974	1,283,259	1,287,011	1,317,946	1,317,946	1,317,946	1,317,946	
Other Items Affecting Working Capital	12,552	-	-	-	-	-	-	-	
ENDING WORKING CAPITAL	\$ 661,973	\$ 480,195	\$ 683,381	\$ 681,753	\$ 649,190	\$ 696,930	\$ 744,670	\$ 792,410	

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan		
						18-19	19-20	20-21
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 2,131,998	\$ 2,147,403	\$ 2,418,830	\$ 1,406,279	\$ 1,117,046	\$ 957,022	\$ 705,007	\$ 566,197
Revenues:								
User Fees-Rentals	1,033,167	1,030,000	1,057,315	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000
Audio Visual	138,403	130,000	142,056	140,000	140,000	140,000	140,000	140,000
Standard Services	74,788	110,000	57,710	75,000	75,000	75,000	75,000	75,000
Equipment Rental	8,410	36,000	14,790	18,000	18,000	18,000	18,000	18,000
Standard Labor	23,256	40,000	35,442	40,000	40,000	40,000	40,000	40,000
Food & Beverage	384,612	475,000	400,000	475,000	475,000	475,000	475,000	475,000
Event % - Ticket Sales	29,066	120,000	25,000	40,000	40,000	40,000	40,000	40,000
Security	105,925	115,000	97,685	115,000	115,000	115,000	115,000	115,000
Management Fee	100,000	25,000	25,000	200,000	200,000	200,000	200,000	200,000
Special Events	274,019	296,000	331,484	366,000	366,000	366,000	366,000	366,000
Other	1,112,893	832,340	832,340	12,000	12,000	12,000	12,000	12,000
Interest Earned	23,744	14,000	20,114	14,000	14,000	14,000	14,000	14,000
Total Revenues	3,308,283	3,223,340	3,038,936	2,525,000	2,525,000	2,525,000	2,525,000	2,525,000
Transfer-in - Hotel Tax Fund	2,435,582	2,177,751	2,014,389	2,172,752	2,172,752	2,172,752	2,172,752	2,172,752
Total Revenues and Transfers-In	5,743,865	5,401,091	5,053,325	4,697,752	4,697,752	4,697,752	4,697,752	4,697,752
TOTAL RESOURCES	\$ 7,875,864	\$ 7,548,494	\$ 7,472,155	\$ 6,104,031	\$ 5,814,798	\$ 5,654,774	\$ 5,402,759	\$ 5,263,949
APPROPRIATIONS								
Operating Expenses:								
Convention Center	\$ 4,102,254	\$ 4,229,134	\$ 4,251,254	\$ 4,415,796	\$ 4,350,130	\$ 4,350,130	\$ 4,370,850	\$ 4,370,850
Liability Insurance	93,595	30,712	55,585	30,712	30,712	30,712	30,712	30,712
Capital Outlay	91,143	332,500	508,048	279,845	226,934	318,925	185,000	89,600
Total Operating Expenses	4,286,992	4,592,346	4,814,887	4,726,353	4,607,776	4,699,767	4,586,562	4,491,162
Transfer-Out - Performing Arts Center	1,300,504	-	-	-	-	-	-	-
Transfer-Out Health Insurance Fund	-	48,743	48,743	10,632	-	-	-	-
Transfer-Out Perf. Arts Construction Fund	-	952,246	952,246	-	-	-	-	-
Transfer-Out Convention Center Depr. Fund	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
TOTAL APPROPRIATIONS	5,837,496	5,843,335	6,065,876	4,986,985	4,857,776	4,949,767	4,836,562	4,741,162
Other Items Affecting Working Capital	380,462	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 2,418,830	\$ 1,705,159	\$ 1,406,279	\$ 1,117,046	\$ 957,022	\$ 705,007	\$ 566,197	\$ 522,787

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan			20-21
						18-19	19-20		
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 5,270,990	\$ 5,978,556	\$ 6,546,709	\$ 7,550,650	\$ 6,265,024	\$ 4,886,631	\$ 3,762,225	\$ 2,262,086	
Revenues:									
<u>Aeronautical Operating</u>									
Landing Fees	723,194	683,992	697,812	633,496	703,277	715,720	722,877	730,106	
Terminal area rental/charges	1,053,280	1,100,682	1,058,129	1,021,583	1,076,899	1,082,600	1,088,357	1,094,173	
Boarding Ladder Fees	143,813	132,011	118,490	106,641	118,490	124,577	125,823	127,081	
FBO Revenue: contract/spo	162,998	177,497	179,254	161,329	179,254	181,047	182,857	184,686	
Cargo and hangar rentals	223,390	223,874	161,718	161,718	161,718	161,718	161,718	161,718	
Fuel Sales (net profit/loss)	101,873	100,760	86,677	78,036	86,677	87,544	88,420	89,304	
Miscellaneous	95,654	81,538	33,020	31,392	32,877	33,206	33,537	33,873	
	2,386,696	2,393,018	2,335,101	2,194,194	2,359,192	2,386,411	2,403,589	2,420,940	
<u>Non-aeronautical Operating</u>									
Land and non-terminal facilities	-	-	-	-	-	-	-	-	
Terminal - food and beverages	125,916	109,685	112,041	112,041	112,041	113,162	114,293	115,436	
Terminal - retail stores	43,624	24,730	22,195	22,195	22,195	22,216	22,239	22,261	
Terminal - other	97,239	84,957	112,682	112,682	112,682	113,022	113,367	113,714	
Rental Cars	1,556,155	1,524,374	1,665,719	1,665,719	1,665,719	1,676,068	1,686,521	1,697,078	
Parking	1,556,715	1,276,973	1,368,185	1,368,185	1,368,185	1,381,866	1,395,685	1,409,642	
Miscellaneous	827,657	560	1,062,532	1,062,532	358,773	358,773	358,773	358,773	
	4,207,306	3,021,279	4,343,353	4,343,354	3,639,594	3,665,108	3,690,877	3,716,905	
<u>Non-operating Revenues</u>									
Interest Earned	51,841	-	28,459	-	-	-	-	-	
Other	34,910	46,500	8,185	14,000	14,000	14,000	14,000	14,000	
Grant Reimbursement	342,872	395,641	50,000	50,000	50,000	50,000	50,000	50,000	
Total Revenues	7,023,625	5,856,438	6,765,098	6,601,548	6,062,786	6,115,519	6,158,467	6,201,845	
TOTAL RESOURCES	\$ 12,294,615	\$ 11,834,994	\$ 13,311,807	\$ 14,152,199	\$ 12,327,809	\$ 11,002,150	\$ 9,920,692	\$ 8,463,931	
APPROPRIATIONS									
Operating Expenses:									
Airport	\$ 3,710,264	\$ 4,360,764	\$ 4,135,160	\$ 4,440,054	\$ 4,407,249	\$ 4,420,996	\$ 4,412,678	\$ 4,526,459	
Liability Insurance	95,713	27,314	27,314	27,314	27,314	27,314	27,314	28,236	
Capital Outlay	824,427	202,784	184,295	261,460	33,000	3,000	30,000	3,000	
Total Operations	4,630,404	4,590,862	4,346,769	4,728,828	4,467,563	4,451,310	4,469,992	4,557,695	
Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	
Transfer to Airport Capital Improvement	5,353	1,422,600	260,138	1,209,100	1,035,000	850,000	1,250,000	500,000	
Transfers Out - Health Insurance Fund	-	50,285	50,285	10,632	-	-	-	-	
TOTAL APPROPRIATIONS	5,739,722	7,167,712	5,761,157	7,052,525	6,606,528	6,405,275	6,823,957	6,161,660	
Other Items Affecting Working Capital	(8,184)	-	-	-					
Advancement from General Depreciation	-	-	1,947,443	(417,325)	(417,325)	(417,325)	(417,325)	(417,325)	
Advancement from General Insurance	-	-	1,947,443	(417,325)	(417,325)	(417,325)	(417,325)	(417,325)	
Airport Construction Fund	-	-	(226,185)	-	-	-	-	-	
Water Fund Advancement	-	-	(3,668,700)	-	-	-	-	-	
ENDING WORKING CAPITAL	<u>\$ 6,546,709</u>	<u>\$ 4,667,282</u>	<u>\$ 7,550,650</u>	<u>\$ 6,265,024</u>	<u>\$ 4,886,631</u>	<u>\$ 3,762,225</u>	<u>\$ 2,262,086</u>	<u>\$ 1,467,621</u>	

**City of McAllen, Texas
Metro McAllen Fund
Working Capital Summary**

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	Four Year Plan			
					17-18	18-19	19-20	20-21
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,150,476	\$ 1,689,581	\$ 1,022,234	\$ 963,827	\$ 951,009	\$ 837,452	\$ 723,895	\$ 610,338
Revenues:								
Federal Grants / FTA								
O & M Subsidy	704,096	1,413,743	816,108	1,413,743	1,413,743	1,413,743	1,413,743	1,413,743
Capital Outlay Subsidy	77,514	-	-	-	-	-	-	-
State Grants / TXDOT								
O & M Subsidy	200,000	250,709	210,057	250,709	250,709	250,709	250,709	250,709
Capital Outlay Subsidy	-	-	-	-	-	-	-	-
Fares	550,054	510,525	503,546	510,525	510,525	510,525	510,525	510,525
Brownsville Interlocal Agreement	134,961	266,952	107,027	266,952	266,952	266,952	266,952	266,952
Space Rental	154,591	265,128	273,215	265,128	265,128	265,128	265,128	265,128
Concessions	39,220	61,503	70,547	75,000	75,000	75,000	75,000	75,000
Concessions - Other	-	8,807	5,946	8,807	8,807	8,807	8,807	8,807
Commission - Telephone/ATM	4,071	13,497	3,300	-	-	-	-	-
Misc / Cash Over/Short	181,315	-	-	-	-	-	-	-
Interest	3,476	-	-	-	-	-	-	-
Total Revenues	2,049,298	2,790,864	1,989,746	2,790,864	2,790,864	2,790,864	2,790,864	2,790,864
Transfer-In- Development Corp								
O & M Subsidy	846,574	803,373	803,373	803,373	803,373	803,373	803,373	803,373
Capital Outlay Subsidy	-	-	-	-	-	-	-	-
Total Transfers-In and Revenues	2,895,872	3,594,237	2,793,119	3,594,237	3,594,237	3,594,237	3,594,237	3,594,237
TOTAL RESOURCES	\$ 4,046,348	\$ 5,283,818	\$ 3,815,353	\$ 4,558,064	\$ 4,545,246	\$ 4,431,689	\$ 4,318,132	\$ 4,204,575
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 2,984,479	\$ 3,617,449	\$ 2,845,726	\$ 3,590,936	\$ 3,701,994	\$ 3,701,994	\$ 3,701,994	\$ 3,701,994
Liability Insurance	26,126	5,803	5,803	5,803	5,803	5,803	5,803	5,803
Capital Outlay	40,554	-	-	-	-	-	-	-
Transfer Out - Health Insurance Fund	-	56,751		10,319				
TOTAL APPROPRIATIONS	3,051,159	3,680,003	2,851,529	3,607,058	3,707,797	3,707,797	3,707,797	3,707,797
Other Items Affecting Working Capital	27,042	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,022,234	\$ 1,603,818	\$ 963,827	\$ 951,009	\$ 837,452	\$ 723,895	\$ 610,338	\$ 496,781

City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan			20-21
						18-19	19-20		
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 1,641,529	\$ 1,469,010	\$ 1,731,730	\$ 1,718,581	\$ 785,607	\$ 785,607	\$ 785,607	\$ 785,607	
Revenues:									
Space Rental	33,192	-	-	-	-	-	-	-	-
Concessions	6,541	-	-	-	-	-	-	-	-
Grant - FTA									
O & M Subsidy	424,171	489,923	453,600	494,283	512,517	512,517	512,517	512,517	512,517
Capital Outlay Subsidy	3,057,983	1,857,511	927,229	3,856,507	2,720,000	520,000	200,000	3,000,000	
Grant - TxDOT	-	-	-	-	-	-	-	-	-
Other	3,610	-	-	-	-	-	-	-	-
Interest Earned	8,890	-	-	-	-	-	-	-	-
Total Revenues	3,534,387	2,347,434	1,380,829	4,350,790	3,232,517	1,032,517	712,517	3,512,517	
Transfer-In									
Capital Improvement Fund	352,716	-	-	-					
Development Corp.	635,425	586,858	286,233	303,948	796,825	166,825	166,825	166,825	166,825
Total Transfer Ins	988,141	586,858	286,233	303,948	796,825	166,825	166,825	166,825	
Total Transfers-In and Revenues	4,522,528	2,934,292	1,667,062	4,654,738	4,029,342	1,199,342	879,342	3,679,342	
TOTAL RESOURCES	\$ 6,164,057	\$ 4,403,302	\$ 3,398,792	\$ 6,373,319	\$ 4,814,949	\$ 1,984,949	\$ 1,664,949	\$ 4,464,949	
APPROPRIATIONS									
Operating Expenses:									
Bus Terminal	\$ 461,556	\$ 660,363	\$ 608,364	\$ 656,550	\$ 679,342	\$ 679,342	\$ 679,342	\$ 679,342	\$ 679,342
Capital Outlay	3,608,594	2,321,889	1,061,366	4,576,884	3,350,000	520,000	200,000	3,000,000	
Transfer-In									
Capital Improvement Fund	-	-	-	352,716	-	-	-	-	-
Health Insurance Fund	-	10,481	10,481	1,563	-	-	-	-	-
TOTAL APPROPRIATIONS	4,070,150	2,992,733	1,680,211	5,587,712	4,029,342	1,199,342	879,342	3,679,342	
Other Items Affecting Wrkng Capital	(362,177)	-	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,731,730	\$ 1,410,569	\$ 1,718,581	\$ 785,607	\$ 785,607	\$ 785,607	\$ 785,607	\$ 785,607	

City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	Four Year Plan			
					17-18	18-19	19-20	20-21
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,262	\$ 1,297,262	\$ 1,297,262	\$ 1,297,262	\$ 1,297,262	1,297,262	1,297,262
Revenues:								
Highways & Sts Toll Bridge	11,221,437	10,580,685	11,588,620	11,954,010	12,090,201	12,227,383	12,366,628	12,507,593
UETA Turnstil	488	-	-	-	-	-	-	-
Rents & Royalties	2,310,672	2,418,359	2,261,357	2,546,147	2,546,147	2,546,147	2,546,147	2,546,147
Miscellaneous	67,587	75,000	85,000	75,000	75,000	75,000	75,000	75,000
Interest Earned	1,756	-	2,619	-	-	-	-	-
Total Revenues	13,601,940	13,074,044	13,937,596	14,575,157	14,711,348	14,848,530	14,987,775	15,128,740
Total Operating Transfers-In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	13,601,940	13,074,044	13,937,596	14,575,157	14,711,348	14,848,530	14,987,775	15,128,740
TOTAL RESOURCES	\$ 14,899,203	\$ 14,371,306	\$ 15,234,858	\$ 15,872,419	\$ 16,008,610	\$ 16,145,792	\$ 16,285,037	\$ 16,426,002
APPROPRIATIONS								
Operating Expenses:								
Bridge Operations	\$ 1,852,791	\$ 2,246,211	\$ 2,180,892	\$ 2,252,475	\$ 2,252,475	\$ 2,252,475	\$ 2,252,475	\$ 2,252,475
Administration	695,358	705,473	705,473	752,440	752,440	752,440	752,440	752,440
Capital Outlay	-	10,000	-	-	-	-	-	-
Total Operations	2,548,149	2,961,684	2,886,365	3,004,915	3,004,915	3,004,915	3,004,915	3,004,915
City of Hidalgo	3,725,318	3,327,207	3,515,353	3,568,338	3,615,183	3,659,329	3,704,147	3,749,531
City of McAllen - Gen. Fund Restricted A	5,674,899	4,976,213	5,310,694	5,403,801	5,486,962	5,566,547	5,648,700	5,728,121
Transfer out - Debt Service	-	203,796	203,796	203,796	203,796	203,796	203,796	203,796
Transfer out - Health Insurance	-	55,744	-	8,443	-	-	-	-
Board Advance - Anzalduas Int'l Xng for	947,888	938,822	938,822	939,910	940,029	938,926	936,449	937,712
Transfer out - Toll Bridge CIP	705,687	676,322	1,082,566	1,445,954	1,460,463	1,475,017	1,489,768	1,504,665
TOTAL APPROPRIATIONS	13,601,941	13,139,788	13,937,596	14,575,157	14,711,348	14,848,530	14,987,775	15,128,740
ENDING WORKING CAPITAL	\$ 1,297,262	\$ 1,231,518	\$ 1,297,262	\$ 1,297,262	\$ 1,297,262	\$ 1,297,262	\$ 1,297,262	\$ 1,297,262

City of McAllen, Texas

Anzalduas International Crossing Fund

Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan		
					18-19	19-20	20-21	
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,022,796	\$ 1,153,197	\$ 1,192,523	\$ 1,236,155	\$ 1,285,280	\$ 1,348,163	\$ 1,551,374	\$ 1,829,077
Revenues:								
Highways & Sts Toll Bridge	3,182,441	3,234,445	3,283,563	3,491,078	3,558,188	3,733,675	3,807,671	3,883,141
Miscellaneous	37,529	48,552	54,001	53,001	53,001	53,001	53,001	53,001
Interest Earned	930	972	3,000	1,000	1,000	1,000	1,000	1,000
								-
Total Revenues	3,220,900	3,283,969	3,340,564	3,545,079	3,612,189	3,787,676	3,861,672	3,937,142
Operating Transfers - In								
Health Insurance Fund	-	-	-	-	-	-	-	-
Transfer from Hidalgo Bridge for "B"	947,888	938,822	938,822	939,910	940,029	938,926	936,449	937,712
Total Operating Transfers-In	947,888	938,822	938,822	939,910	940,029	938,926	936,449	937,712
Total Revenues and Transfers	4,168,788	4,222,791	4,279,386	4,484,989	4,552,218	4,726,602	4,798,121	4,874,854
TOTAL RESOURCES	\$ 5,191,584	\$ 5,375,988	\$ 5,471,909	\$ 5,721,144	\$ 5,837,498	\$ 6,074,765	\$ 6,349,495	\$ 6,703,931
APPROPRIATIONS								
Operating Expenses:								
Bridge Operations	\$ 356,857	\$ 470,267	\$ 432,361	\$ 470,562	\$ 513,447	\$ 513,447	\$ 513,447	\$ 513,447
Administration	437,239	506,223	506,223	544,552	546,789	546,789	546,789	546,789
Capital Outlay	-	-	-	-	-	-	-	-
Total Operations	794,096	976,490	938,584	1,015,114	1,060,236	1,060,236	1,060,236	1,060,236
Transfer out - Debt Service "A"	1,130,137	1,945,640	1,945,640	1,942,921	1,943,845	1,954,000	1,943,000	1,944,625
Transfer out - Debt Service "B"	947,888	938,822	938,822	939,910	940,029	938,926	936,449	937,712
Transfer out - Anzalduas CIP Fund	240,910	249,218	355,377	490,417	500,225	525,229	535,733	546,448
Transfer out - Health Insurance Fund	-	12,331	12,331	2,502	-	-	-	-
TOTAL APPROPRIATIONS	3,113,031	4,122,501	4,190,754	4,390,864	4,444,335	4,478,391	4,475,418	4,489,021
Other Items Affecting Working Capital	(841,030)	-	-	-	-	-	-	-
Other Items Affecting Working Capital - Cont	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
ENDING WORKING CAPITAL	\$ 1,192,523	\$ 1,208,487	\$ 1,236,155	\$ 1,285,280	\$ 1,348,163	\$ 1,551,374	\$ 1,829,077	\$ 2,169,910

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan			20-21
						18-19	19-20		
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 873,710	\$ 892,041	\$ 1,086,429	\$ 888,701	\$ 1,111,662	\$ 1,336,491	\$ 1,588,819	\$ 1,839,147	
Revenues:									
Mtrls Mgmt.-Labor and Overhead	371,493	280,000	380,000	350,000	350,000	350,000	350,000	350,000	
Fuel Charge Adjustment Operations-Mat	121,122	120,000	120,000	120,000	120,000	120,000	120,000	120,000	
Sales	3,938,348	3,375,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	
Miscellaneous	42,063	15,000	15,000	15,000	15,000	15,000	15,000	15,000	
Total Revenues	4,473,026	3,790,000	4,015,000	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	
TOTAL RESOURCES	\$ 5,346,736	\$ 4,682,041	\$ 5,101,429	\$ 4,873,701	\$ 5,096,662	\$ 5,321,491	\$ 5,573,819	\$ 5,824,147	
APPROPRIATIONS									
Expenses:									
Fleet Operations	\$ 3,912,361	\$ 3,509,095	\$ 3,995,537	\$ 3,505,576	\$ 3,507,576	\$ 3,507,576	\$ 3,507,576	\$ 3,507,576	
Materials Management	134,970	146,611	145,591	147,996	147,996	147,996	147,996	147,996	
Insurance Liability & Workmen's Comp.	12,493	1,600	1,600	1,600	1,600	1,600	1,600	1,600	
Capital Outlay	161,048	94,000	70,000	100,300	103,000	75,500	77,500	83,000	
Transfer Out - Health Insurance Fund	-	35,767	-	6,567	-	-	-	-	
TOTAL APPROPRIATIONS	4,220,872	3,787,073	4,212,728	3,762,039	3,760,172	3,732,672	3,734,672	3,740,172	
Other Items Affecting Working Capital	(39,435)	-	-	-	-	-	-	-	
ENDING WORKING CAPITAL	\$ 1,086,429	\$ 894,968	\$ 888,701	\$ 1,111,662	\$ 1,336,491	\$ 1,588,819	\$ 1,839,147	\$ 2,083,975	

City of McAllen, Texas
Workman's Compensation Fund
Working Capital Summary

	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	18-19	19-20	20-21
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 4,409,149	\$ 1,743,153	\$ 7,543,791	\$ 6,427,203	\$ 6,221,684	\$ 7,511,165	\$ 8,758,116	\$ 9,963,737
Revenues:								
Fund Contributions: Gen Insurance	2,146,804	-	-	-	-	-	-	-
Fund Contributions: Wkrs Comp	1,860,010	2,462,759	2,462,759	2,615,941	2,615,941	2,615,941	2,615,941	2,615,941
Other Sources	591,518	50,000	176,209	150,000	150,000	150,000	150,000	150,000
Interest Earned	67,812	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Total Revenues	4,666,144	2,524,759	2,650,968	2,777,941	2,777,941	2,777,941	2,777,941	2,777,941
TOTAL RESOURCES	\$ 9,075,293	\$ 4,267,912	\$ 10,194,759	\$ 9,205,144	\$ 8,999,625	\$ 10,289,106	\$ 11,536,057	\$ 12,741,678
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 1,311,939	\$ 598,187	\$ 720,990	\$ 693,285	\$ 698,285	\$ 740,815	\$ 782,145	\$ 775,945
Insurance	1,553,483	355	299,123	307,500	307,500	307,500	307,500	307,500
Claims	945,142	800,000	800,000	900,000	900,000	900,000	900,000	900,000
Professional Fees	-	-	-	-	-	-	-	-
Total Operations	3,810,564	1,398,542	1,820,113	1,900,785	1,905,785	1,948,315	1,989,645	1,983,445
Transfer-out - Capital Improvement Fund	2,035,009	-	-	-	-	-	-	-
Transfer-out - Health Insurance Fund	2,170,000	8,076	-	1,500,000	-	-	-	-
TOTAL APPROPRIATIONS	8,015,573	1,406,618	1,820,113	3,400,785	1,905,785	1,948,315	1,989,645	1,983,445
Other Items Affecting Working Capital	6,484,071	-	(1,947,443)	417,325	417,325	417,325	417,325	417,325
ENDING WORKING CAPITAL	\$ 7,543,791	\$ 2,861,294	\$ 6,427,203	\$ 6,221,684	\$ 7,511,165	\$ 8,758,116	\$ 9,963,737	\$ 11,175,558

City of McAllen, Texas
Health Insurance Fund
Working Capital Summary

	Actual 10-11	Adjusted Budget 11-12	Estimated 11-12	Approved Budget 12-13	Four Year Plan			
					13-14	14-15	15-16	16-17
RESOURCES								
BEGINNING WORKING CAPITAL	\$ (1,085,517)	\$ (329,602)	\$ (1,281,627)	\$ (497,926)	\$ 101,731	\$ (1,606,679)	\$ (3,335,847)	\$ (5,089,085)
Revenues:								
Contributions:								
General Fund	4,577,573	4,624,896	4,642,148	4,642,148	4,642,148	4,642,148	4,642,148	4,642,148
CDBG	3,300	19,416	3,360	3,360	3,360	3,360	3,360	3,360
Downtown Services Fund	26,358	56,424	37,240	37,240	37,240	37,240	37,240	37,240
Water Fund	486,039	476,064	498,880	498,880	498,880	498,880	498,880	498,880
Sewer Fund	305,690	308,808	326,932	326,932	326,932	326,932	326,932	326,932
Sanitation Fund	527,706	543,840	578,582	578,582	578,582	578,582	578,582	578,582
Palm View Golf Course Fund	47,518	48,432	49,096	49,096	49,096	49,096	49,096	49,096
Convention Center Fund	131,276	137,280	129,108	129,108	129,108	129,108	129,108	129,108
Airport Fund	124,521	120,432	135,308	135,308	135,308	135,308	135,308	135,308
Transit System Fund	12,437	13,440	14,046	14,046	14,046	14,046	14,046	14,046
Toll Bridge Fund	94,040	107,736	96,648	96,648	96,648	96,648	96,648	96,648
McAllen Express Transit Fund	145,224	153,600	138,374	138,374	138,374	138,374	138,374	138,374
Anzalduas Crossing	31,672	21,072	32,980	32,980	32,980	32,980	32,980	32,980
Fleet/mat. Mgm't Fund	80,526	76,704	92,280	92,280	92,280	92,280	92,280	92,280
General Insurance Fund	25,446	27,360	22,634	22,634	22,634	22,634	22,634	22,634
Life insurance (all funds)	75,830	80,000	54,466	54,466	54,466	54,466	54,466	54,466
Health ins. Admin	23,916	24,480	24,480	49,064	49,064	49,064	49,064	49,064
Employees	1,992,140	2,162,316	2,183,784	2,183,784	2,183,784	2,183,784	2,183,784	2,183,784
Other Agencies	650,584	825,540	876,520	876,520	876,520	876,520	876,520	876,520
Other	110,412	236,968	423,146	399,055	349,007	360,258	362,166	364,566
Interest Earned	1,933	4,000	1,408	1,408	1,408	1,408	1,408	1,408
Total Revenues	9,474,141	10,068,808	10,361,420	10,361,913	10,311,865	10,323,116	10,325,024	10,327,424
Transfer-in								
General Fund	-	1,585,589	1,585,589	329,580	-	-	-	-
Enterprises Fund	-	763,288	757,520	487,414	-	-	-	-
Internal Services Fund	2,170,000	43,843	43,843	1,506,567	-	-	-	-
Retiree Health Fund	1,500,000	-	-	-	-	-	-	-
	3,670,000	2,392,720	2,386,952	2,323,561	-	-	-	-
Total Revenues and Transfers	13,144,141	12,461,528	12,748,372	12,685,474	10,311,865	10,323,116	10,325,024	10,327,424
TOTAL RESOURCES	\$ 12,058,624	\$ 12,131,926	\$ 11,466,745	\$ 12,187,548	\$ 10,413,596	\$ 8,716,437	\$ 6,989,177	\$ 5,238,339
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 417,052	\$ 503,050	\$ 350,158	\$ 443,162	\$ 443,162	\$ 443,162	\$ 443,162	\$ 443,162
Admin Cost	1,335,957	1,597,806	1,564,504	1,622,078	1,662,673	1,694,160	1,730,100	1,766,400
Life Insurance Premiums	74,279	80,000	50,000	50,000	50,000	50,000	50,000	50,000
Health Claims	11,501,039	9,957,100	10,000,009	9,970,577	9,864,440	9,864,963	9,855,000	9,855,000
Total Operations	13,328,327	12,137,956	11,964,671	12,085,817	12,020,275	12,052,285	12,078,262	12,114,562
TOTAL APPROPRIATIONS	13,328,327	12,137,956	11,964,671	12,085,817	12,020,275	12,052,285	12,078,262	12,114,562
Other Items Affecting Working Capital	(11,924)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ (1,281,627)	\$ (6,030)	\$ (497,926)	\$ 101,731	\$ (1,606,679)	\$ (3,335,847)	\$ (5,089,085)	\$ (6,876,223)

City of McAllen, Texas Property & Casualty Insurance Fund Working Capital Summary									
	Actual 14-15	Adjusted Budget 15-16	Estimated 15-16	Approved Budget 16-17	17-18	Four Year Plan			
						18-19	19-20	20-21	
RESOURCES									
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ (1,000)	\$ 99,000	\$ 99,000	\$ 99,000	\$ 57,569	\$ 19,638	
Revenues:									
Fund Contributions	-	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Total Revenues	-	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
TOTAL RESOURCES	\$ -	\$ 800,000	\$ 799,000	\$ 899,000	\$ 899,000	\$ 899,000	\$ 857,569	\$ 819,638	
APPROPRIATIONS									
Operating Expenses:									
Administration	\$ 1,000	\$ 800,000	\$ 93,143	\$ 74,341	\$ 74,341	\$ 115,772	\$ 112,272	\$ 153,703	
Insurance	-	100,000	606,857	438,000	328,500	262,800	-	-	
Claims Expenses	-	506,857	-	287,659	397,159	462,859	725,659	725,659	
Total Operations	1,000	1,406,857	700,000	800,000	800,000	841,431	837,931	879,362	
TOTAL APPROPRIATIONS	1,000	1,406,857	700,000	800,000	# 800,000	841,431	837,931	879,362	
ENDING WORKING CAPITAL	\$ (1,000)	\$ (606,857)	\$ 99,000	\$ 99,000	\$ 99,000	\$ 57,569	\$ 19,638	\$ (59,724)	

