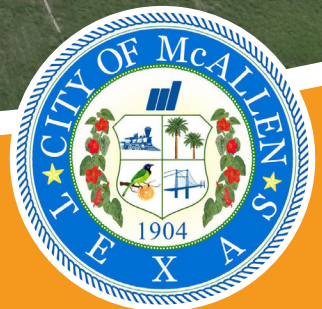


**FISCAL YEAR
2022**



ANNUAL BUDGET

Bicentennial Boulevard Extension



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its Annual Budget for the fiscal year beginning October 1, 2020 and ending September 30, 2021.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2022 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

McAllen Board of Commissioners



JAVIER VILLALOBOS, MAYOR



**Antonio "Tony" Aguirre, Jr.
Commissioner
(District 1)**



**Joaquin "J.J." Zamora
Mayor Pro-Tem, Commissioner
(District 2)**



**Omar Quintanilla
Commissioner
(District 3)**



**Tania Ramirez
Commissioner
(District 4)**



**Victor "Seby" Haddad
Commissioner
(District 5)**



**Pepe Cabeza De Vaca
Commissioner
(District 6)**



**Roel "Roy" Rodriguez, P.E., M.P.A.
City Manager**

Public Utility Board of Trustees



Charles Amos
Chairman, Place A



Ernest R. Williams
Vice Chairman
Place D



Albert Cardenas
Trustee
Place C



Ricardo R. Godinez
Trustee
Place B



Javier Villalobos
Mayor/Ex-Officio Member



Marco A. Vega, P.E.
MPU General Manager

Angie Rodriguez, CGFO, Budget Director

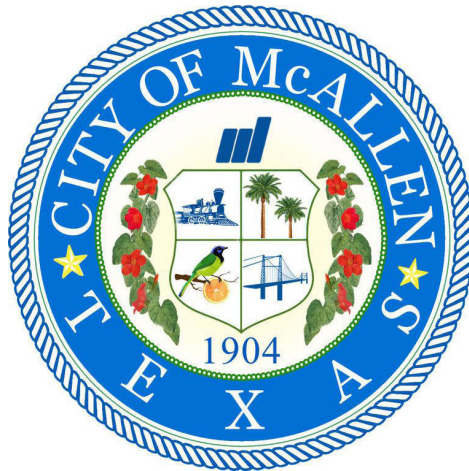


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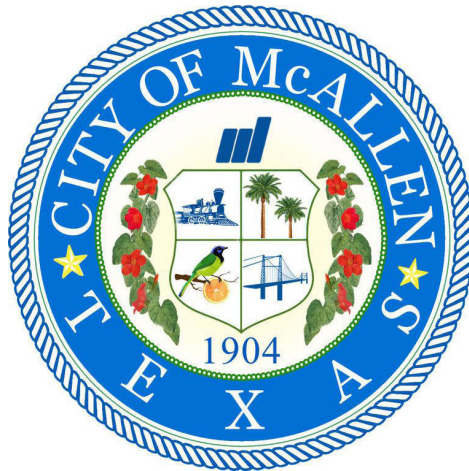
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INTRODUCTORY SECTION





JAVIER VILLALOBOS, Mayor
 JOAQUIN "J.J." ZAMORA, Mayor Pro Tem & Commissioner District 2
 TONY AGUIRRE JR., Commissioner District 1
 J. OMAR QUINTANILLA, Commissioner District 3
 TANIA RAMIREZ, Commissioner District 4
 VICTOR "SEBY" HADDAD, Commissioner District 5
 PEPE CABEZA DE VACA, Commissioner District 6

ROEL "ROY" RODRIGUEZ, P.E., City Manager

October 1, 2021

Honorable Mayor
 Members of the City Commission
 Public Utility Board of Trustees
 Citizens of McAllen
 City of McAllen
 McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for the fiscal year ending September 30, 2022, which was adopted on September 27, 2021. The **Fiscal Year 2021-22** Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$528 million. The General Fund is \$125 million in total operating expense, a 3.52% increase over the prior year. The Adopted Budget includes - approximately \$42 million – federal American Rescue Plan Act (ARPA) funding to alleviate the City's budget and address the public's immediate needs and continues providing high quality services and quality of life for City of McAllen residents and visitors. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's website, www.mcallen.net.

The adopted Budget reflects the City's healthier financial position due to a faster recovery from the fiscal impact of the Covid global pandemic, however the virus remains a threat to our community and therefore will continue to be a concern. The 2021-22 Budget reinstates several revenue reductions and cuts made over the past year. This Budget also reflects an increase of \$106M to the total appropriations compared to the prior budget year, focusing on important public needs, making investments to become a stronger city while maintaining conservative fiscal policies.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

The budget has been developed consistent with the city's Mission Statement: *"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen."* The budget complements the Strategic Business Plan and will be implemented by City staff according to our Core Values – *Integrity, Accountability and Commitment*.

The budget process and resulting official document reflect the "Recommended Budget Practices" of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written Strategic Plan as a foundation, with linkages to departmental goals as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City services perform.

LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents almost 10 million people. According to the 2020 census, McAllen's estimated population was 142,210.

Trade with Mexico, including the impact of the Renegotiated North American Free Trade Agreement (NAFTA) now known as the new United States-Mexico-Canada Agreement (USMCA), has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. Even with Covid, in September 2021, Texas exported \$10.3 billion to Mexico and imported \$9.6 billion from Mexico making it our number one trading partner. As USMCA continues to mature, the City of McAllen's International toll bridges connecting Hidalgo, Texas with Reynosa, Tamaulipas as well as Anzalduas connecting the cities of Mission and McAllen to Reynosa, Tamaulipas will continue to grow trade between Mexico and the United States.

Local economic trends; Pandemic impacts

The City's economy has maintained an excellent financial position even with the pandemic-related drop in Sales Tax revenues. Those revenues to date have been **less impacted** than the City originally predicted and have exceeded 2019-20's Budget as Amended mid-year. The City's economy has historically been linked to that of Northern Mexico and its shoppers, but this has been shifting over the past decade to one with higher average wages centered around the rapid expansion of both the medical service and education sectors. The City's many construction projects were noted by a rating agency as a major reason for continued economic stability. These projects will continue for some years into the future. Additionally, the pandemic created high levels of demand for single-family residences nationwide, statewide and in McAllen. This created rarely seen increases in median home sales prices in McAllen and drastically reduced the inventory of available homes which has led to higher and higher prices locally.

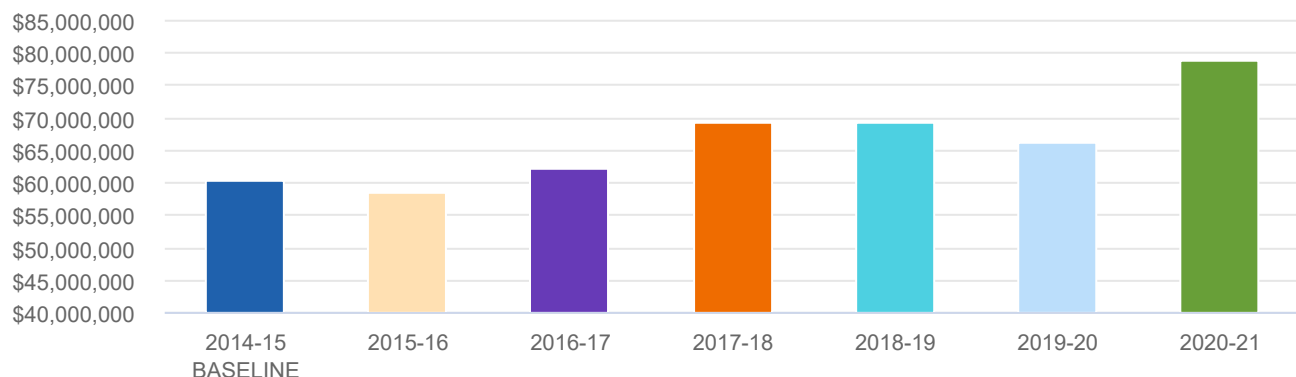
Metro area Employment Trends, McAllen differential

According to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission Metro Employment has grown from 290,178 in 2011 to 337,582 in 2021—a 16% increase. The Metro's Unemployment Rate is now 8% vs a City of McAllen Rate of 5.9%.

McAllen's important retail sector: Impacted, but recovering rapidly

With all international land ports-of-entry closed to "non-essential" trade until November 8, 2021, retailers suffered. As an indication of economic activity, Sales Tax decreased in Fiscal Year 2019-20 after a statewide **Stay-at-Home Order** and businesses across several sectors were closed to combat the spread of the Covid-19 virus. As the recovery took hold – and partly due to federally funded stimuli, FYE 2019-20 ended with sales tax receipts **UP 18.80%** compared to prior year.

**Total Sales Tax - McAllen
Comparison to '14-'15 (peak year)**



McAllen Tax Rate; Overall Impact on Citizens' Ad Valorem Taxes

This year, the city ***maintained its property tax rate*** of 0.4956 per \$100 of valuation. Citizens across the United States have taken note of rapidly rising home values given the Pandemic's increased dependence upon the home as a place for not just raising a family, but for home-schooling and "work from home" needs as well. As such, values of single-family homes in particular have had notable increases. However, even with increased prices locally, McAllen remains an attractive place to reside offering a high quality of life, but with costs of living much more affordable than other metros in Texas and the rest of the nation.

McAllen share of the total local property tax rate (2.5547\$100) is only 19.40%

McAllen's Share of Property Tax Bill



Overall revenues

In addition to the Sales Tax and Property Tax revenues, the City will continue to utilize dedicated revenue for specific purposes. Details of these revenues are listed in the Executive Summary section on pages 17-20.

Another useful source of information for assessing the area's economy is the *McAllen Area Economic Pulse* published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget, pages 381-383 and includes data for the entire McAllen Metro of Hidalgo County, Texas. The report's "Economic Index" for the Metro has increased from 185.8 in 2020 to 203.4, primarily due to a continued recovery from the effects of Covid, and includes an increase in retail sales of 20%, airline boarding's increase of 125.6%, an increase in lodging tax receipts of 38.3%, an increase in motor vehicle purchases of 20%, and new home purchases up by nearly 42%.

CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by 2.8% over last year's adjusted budget. When compared to the preceding fiscal year FY 19-20, it increased by 7.7%. Transfers-in are budgeted to decrease 35.7%.

In this year's budget, expenditures were increased by \$4.2M or 3.5% over last year's adjusted budget. This increase in expenditures was adopted while taking into consideration the anticipated revenue increases and maintaining a healthy fund balance. Refer to pages 17-31 of the Executive Summary for additional information.

During the budget process, several issues were raised:

Personnel-Related Issues

Employee Pay Raises

This year's budget provides a 2% increase to city employee's wages/salaries. In addition, the City Commission approved a Compensation Study and was implemented on October 1, 2021.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time as well as part-time employees to \$12.3820 per hour.

City Retirement Plan (TMRS) Funding

The City's contribution rate for the City of McAllen for calendar year 2021 and 2022 was 8.19% and 8.13%, respectively for a blended rate for the fiscal year 2021-22 of 8.46%. The plan is almost fully-funded with a funded ratio of 93%.

Health Insurance

This year, the City's cost of providing health insurance is budgeted a decrease from last year's adjusted budget level. The total amount budgeted for claims is \$12.2M.

Debt Discussion

The City has an outstanding debt balance of \$94.6M in General Obligation and Combination of Tax and Revenue Certificate of Obligations. Furthermore, the City issued \$38.4M General Obligation Refunding Bonds, Taxable Series 2021 in order to lower the overall debt service requirements of the City.

The Development Corporation of McAllen, Inc. issued \$4,400,000 in Sales Tax Revenue Refunding Bonds, Taxable Series 2021. Proceeds from the sale of the Bonds were used to refund certain obligations of the Corporation.

In addition, the City has \$124M outstanding in Revenue Bonds in the Waterworks and Sewer System. This amount includes McAllen Public Utilities undertaking various water projects including the sludge dewatering at the South Water Treatment Plant, HCID #1 raw water line and improvements to the South Water Treatment Plant Expansion Filter/Clarifier. Proposed loan funding for FY 2021-2022 will be used for City-wide implementation of Advanced Metering Infrastructure (AMI) to replace all existing, manually read water meters. Appropriations include an upgrade to the South Wastewater Treatment Plant Administration Building and improvements to the electrical system at the North Wastewater Treatment Plant.

The other Revenue Bonds the City has outstanding are the Airport and Anzalduas bonds which were used for the Airport Expansion and the construction of the Anzalduas International Crossing Bridge.

A detailed listing of the individual bonded indebtedness is provided in pages 178-179.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. Major projects for which funding was provided through the issuance of bonds generally have a ten-year financial plan prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact, as presented on pages 197-198. This year such improvements will have minimal impact in operating and maintenance expenditures in the amount of \$290K in the General Fund. Additional projects undertaken by other funding sources will have an additional impact in operating and maintenance of \$162K. Refer to pages 223-242 for those projects that will have an impact on operating and maintenance.

THE FY 2021-22 BUDGET – AS A WHOLE***Overall Budget Basis of Accounting***

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$510M. Of that amount, transfers-in account for \$90M with the balance of \$420M related to revenues. Total appropriation of \$528M and \$90M of transfers-out are budgeted with \$20M for debt, leaving \$508M in expenditures. Almost 51% of the budgeted expenditures are for Capital Projects. City fund balances and/or working capital as of September 30, 2022 are estimated to total to \$188M—a \$2.6M decrease due to undertaking more capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Growth

McAllen's rapid growth in the recent decades has been accompanied by economic prosperity, but the speed of growth presents its own challenges. Although much has been done to provide an adequate transportation system that continuously alleviates traffic congestion within the City as well as an adequate drainage system, much remains to be done and has been confirmed via formal surveying as top citizen priorities.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. In **2019's Citizen Survey**, McAllen was ranked very high by its citizens for quality of life. We believe that efforts made over the last several years are a major factor in why businesses and residents have chosen to be in McAllen.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable by almost any standard, including growth in taxable values, job growth, and personal/family income.

Financing Capital Costs

Over the next five years, the City of McAllen will embark on an impressive schedule to complete 156 projects but not all projects will be completed this fiscal year. Prior to this, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State and Federal Grants.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers. Texas Senate Bill 2 (S.B2) will now limit cities ability to increase property tax rates beyond 3.5% annually.

While all these issues are indeed challenges that must be addressed, they are indicative of a city on the grow and are considered favorable.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2020. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

We believe that this Budget is realistic, attainable, and cost-effectively meets not only the existing level of services which elected leaders have directed City staff to provide and which our citizens have come to expect, but also addresses the issues that arose during the budget process. Revenue performance and budgeted operating and capital expenditures will be continually monitored with reports provided to the City Commission, the Public Utility Board of Trustees and management on a regular basis.

Immediately following is an Executive Summary which includes a detailed discussion of the budget by individual funds. We recommend that you read it in conjunction with this message as well as the financial schedules which follow.

In closing, I want to thank Mark Vega, P.E., MPU General Manager, Angie Rodriguez, Budget Director, Sergio Villasana, Finance Director, Melba Carvajal, Director Finance for Utilities, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read 'R. Rodriguez', is positioned above the printed name of the City Manager.

Roel "Roy" Rodriguez, P.E., M.P.A.
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

BUDGET AS A WHOLE

The City of McAllen's budget for FY 2021-2022, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$509.7M in revenues and transfers in while spending \$245.8M for operations, \$261.8M for capital expenditures and \$20.3M for debt service, leaving an estimated combined fund balance and working capital of \$187.3M.

GENERAL FUND

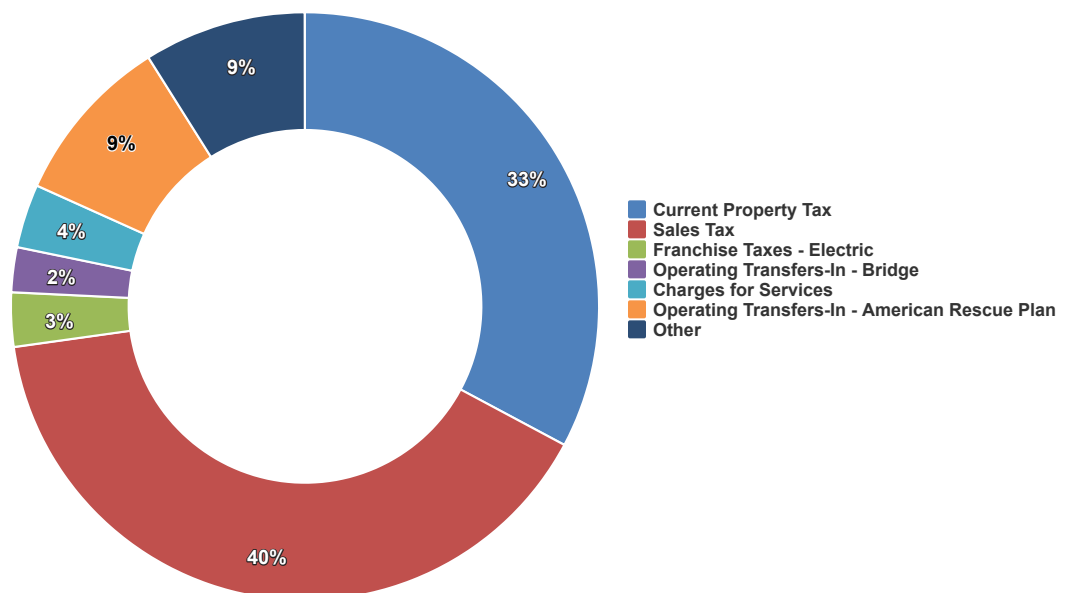
The General Fund is used to account for resources traditionally associated with the government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$141.2M, a decrease by \$7.24M, 4.88% less than last year's amended budget. The decrease is primarily attributable to a reduction of the transfer-in from the American Rescue Plan Fund of \$11.6M; which is offset by an increase of \$1.6M in Sales Tax, an increase of \$1.6M in Property Tax, and an increase of \$1.1M in the transfer-in from the Airport Fund.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$129M, which is 91% of the total.

Revenues & Transfers-In Relative Significance as a % of Total



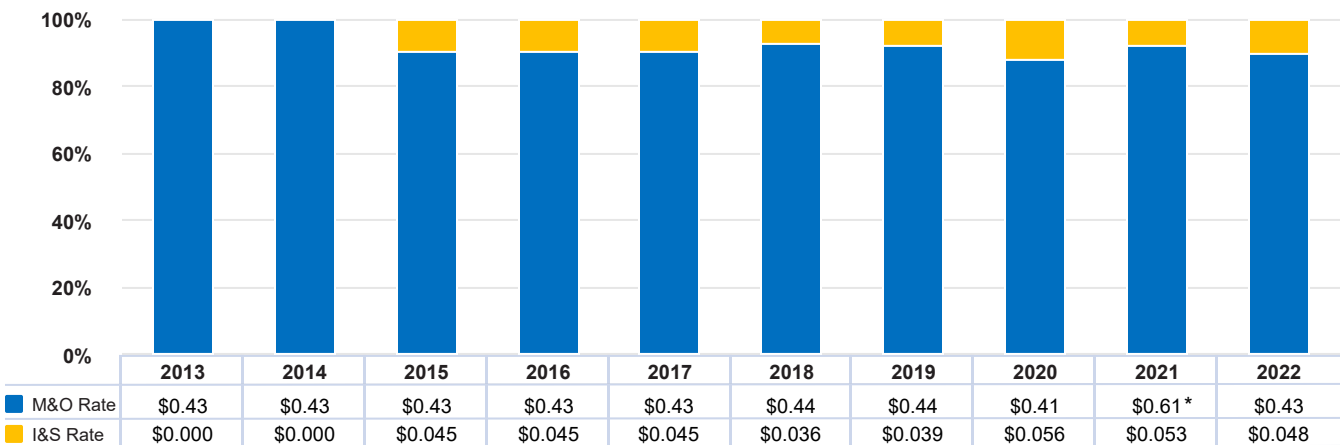
Current Property Tax

Current property taxes represent 33% of General Fund revenues and transfers-in. The property tax rate remained at 49.56¢ per \$100 valuation after a recent Bond election was approved by the Citizens of McAllen to undertake some major projects. The certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 5.77% from last year. New improvements and/or annexed property represents 1.4% of the certified taxable value. The tax rate of 43¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 4.8¢ is for general obligation debt requiring repayment from property taxes. The \$51.2M budgeted for collection of current property tax increased due to the moderate increase in values and new improvements. The increase was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION FY 2021-22 Compared to FY 2020-21

	In Millions		Increase/Decrease	
	FY 2021-22	FY 2020-21	Amount	%
Certified Taxable Value	\$11,056	\$10,640		
Properties Under Protest	0.370	0.163		
Certified Taxable Value plus Properties Under Protest	\$11,426	\$10,803	\$623	5.77%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving "over-65 and/or disabled" eligibility)	(1.104)	(0.977)		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$10,321	\$9,825		
Tax Rate	\$.4956/\$100	\$.4956/\$100		
Tax Levy on Non-Freeze Properties	\$51.152	\$48.695	\$2.457	5.05%
Tax Levy on Freeze Properties	\$5.472	\$4.844	\$0.628	12.96%
Total Tax Levy	\$56.624	\$53.539	\$3.085	5.76%
Collection Rate	96.5%	96.5%		
Budgeted Current Property Tax Revenue	\$51.196	\$49.130	\$2.066	4.21%
Dedicated for I&S (Debt Service Fund)	\$4.843	\$5.061		
Dedicated for M&O (General Fund)	\$46.353	\$44.069	\$2.284	5.18%

Property Tax Rates Per \$100 in Valuation



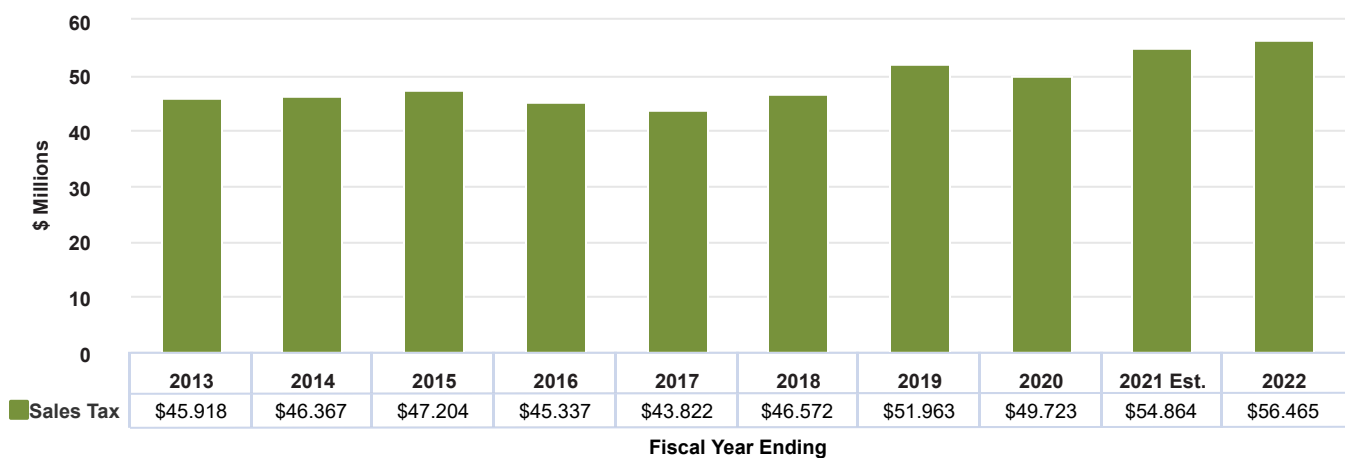
Fiscal Years Ending

*Required new tax rate calculation without adjusted for Sales Tax. Actual rate \$0.4956

Sales Tax

Accounting for 40% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the three years, from FY 2013 and ending FY 2015, actual sales tax has shown year-over-year increases within the average range of 1.4%. In FY 2015-16, sales tax dropped \$1.9M or 4% from \$47M to \$45M followed by a more moderate decrease of \$1.5M or 3% to \$43.8M in FY 2017. This decrease generally reflects, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. In FY 2018, sales tax increased by \$2.75M or 6% from FY 2017. In FY 2019, sales tax increased by \$5.4M or 12% from FY 2018. Due to the Covid-19 pandemic, the City saw a decrease of \$2.2M or 4.3% for FY 2020. In FY 2021, the City is estimating an increase of \$5.14M or 10.3% due to an impressive rebound of sales experienced throughout the region. The City is projecting sales tax at \$56.5M, an increase of 3% from last year's estimates for FY 2022. The City will be taking an aggressive approach this fiscal year since sales have climbed.

Sales Tax Receipts - 1-1/2%



Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year's franchise tax from the electric companies to be \$4.2M. Total franchise taxes are estimated at \$6.1M, a slight decrease of \$200k from last year's adjusted budget.

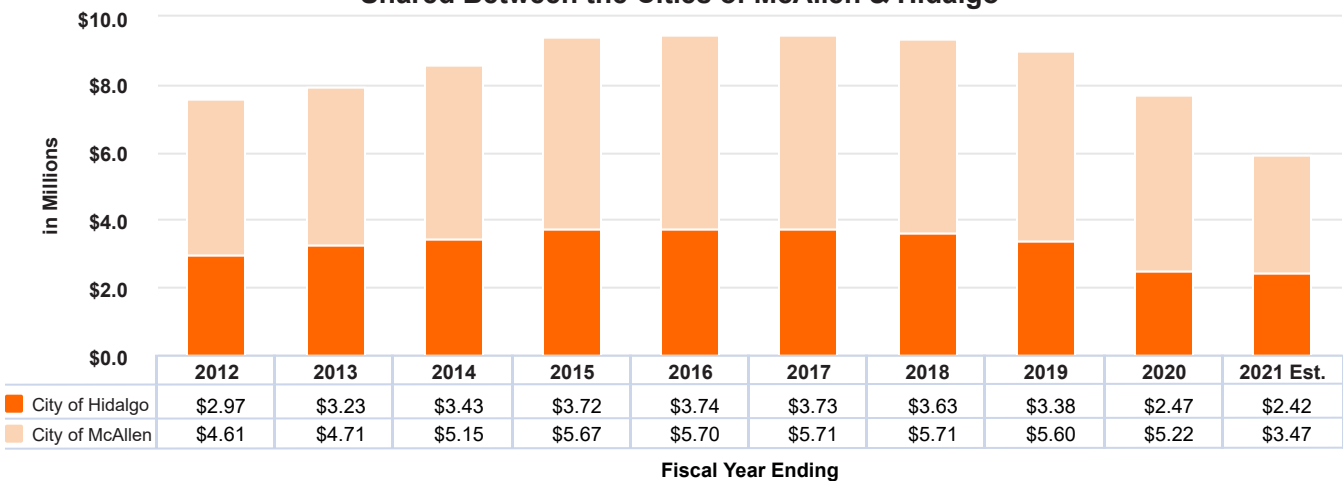
Transfer-In-American Rescue Plan

The City of McAllen was awarded \$42M from the American Rescue Plan Act of 2021. In FY 2021, the American Rescue Plan Fund transferred \$24.8M to the General Fund. This year, the American Rescue Plan Fund will transfer \$13.2M. The funds will be used to fund infrastructure and improvement projects throughout the City.

Transfer-In-Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. From FY 2011 through FY 2017, the Toll Bridge saw steady growth in surplus revenues due to increases in southbound traffic and periodic car toll rate increases. In FY 2018 through FY 2019, the Toll Bridge began to see a decrease in southbound crossings, due to instability of Mexico, resulting in a decrease of net surplus revenue. In FY 2020 the Toll Bridge saw a significant decrease due to the travel restriction for non-essential travelers across the Border imposed by the United States to limit the spread of Covid-19. The amount budgeted as a transfer-in to the City's General Fund from the McAllen International Toll Bridge Fund is \$3.5M, which remained the same from last year's adjusted budget. The City anticipates the Toll Bridge crossings to increase once the travel restrictions are lifted.

**McAllen International Toll Bridge - Surplus Revenues
Shared Between the Cities of McAllen & Hidalgo**



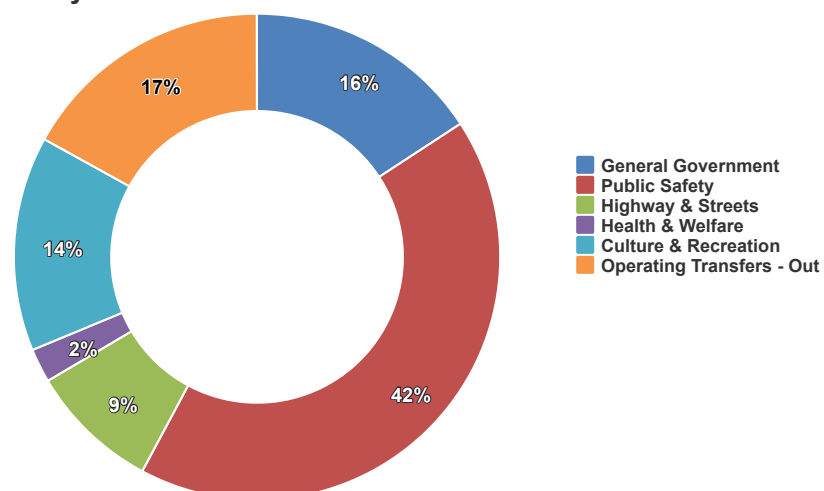
Oil & Gas Royalties

The oil and gas royalties have been budgeted at \$189K—a reduction of \$151K from last year's adjusted budget.

Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$150.8M, a \$11.5M decrease from last year's adjusted budget. Total Operations are budgeted at \$125M, an increase of \$4.3M from last year's adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.

**Allocation of General Fund Expenditures
by Function and Transfers-Out**



Increase in Expenditures – By Function
Allocation of Increase in Expenditures by Function
(000's Omitted)

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

	Fiscal Year		Increase (Decrease)	
	2021-22	2020-21	Amount	Percentage
General Government	\$23,764	\$21,097	\$2,667	12.64%
Public Safety	63,293	62,509	784	1.25%
Highway and Streets	13,025	12,943	82	0.63%
Health and Welfare	3,389	3,179	210	6.60%
Culture and Recreation	21,522	21,013	509	2.42%
Total	<u>\$124,994</u>	<u>\$120,742</u>	<u>\$4,252</u>	<u>23.55%</u>

General Government

Appropriations for the General Government function increased by \$2.67M. The increase is mostly attributed to a Cost-of-Living Adjustment of 2% given to all personnel and various adjustments made from a Compensation Study that was conducted in the past year. Four authorized positions were added in this function, a Development Center Liaison in the City Manager department, a Bailiff for the Municipal Court, an Accountant I in the Finance department, and a Customer Service Specialist for the McAllen 311 Call Center.

Public Safety

Departmental budgets comprising the Public Safety function have increased by \$784K. The increase can be attributed to various capital outlay requests with the most significant requests attributable to the Police and Fire Departments, amounting to \$460K and \$244K, respectively. Eight authorized positions were added in this function, inclusive of two Police Officers, an Emergency Communications Specialist, and a Communication Service Specialist in the Police department; two Journeyman Technicians in the Fire department; an Administrative Clerk and a Plans Examiner in the Building Permits & Inspections department.

Highways and Streets

Highways and streets are budgeted with an increase of \$82K. The increase is due to an addition of a Designer/Subdivision Coordinator in the Engineering department and capital outlay requests throughout the departments.

Health and Welfare

Health and welfare budget was increased by \$210K, which can be attributed to the addition of one Senior Administrative Clerk and two Groundskeepers I in the Environmental & Health Code Compliance department.

Culture and Recreation

Culture and recreation are budgeted with an increase of \$509K. The increase can be attributed to various capital outlay requests with the most significant requests attributed to the Parks, Lark Library, and Palmview Library departments, amounting to 123K, 63K, and 63K, respectively. Five authorized positions were added to this category, which are a Park Crew Leader and two Groundskeeper II in the Parks department; and a Recreation Supervisor and an Operations Specialist in the Quinta Mazatlan department.

Fund Balance

Expenditures and transfers-out are budgeted to exceed revenues and transfers-in, decreasing unassigned fund balance by \$9.5M. Resulting fund balance amounts to \$54.4M and represents 161 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$2.80M in hotel occupancy tax revenues—a decrease of -9% from last year's budget. This year the Chamber of Commerce will continue to be allocated 2¢ (\$0.7M); the Convention Center, 4¢ (\$1.4M); with the remaining 1¢ (\$359K) allocated to the Performing Arts Center to support operations. An additional \$100K and \$200K will be allocated to the Parade Fund and Marketing Campaign, respectively. This allocation translates to a minimal fund balance being projected by year end.

Venue Tax Fund

The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.

The Venue Tax Fund is estimated to generate \$804K in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the additional 2% was allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities. This year's funds will be used to meet the debt requirements (\$569K & \$234K) and a transfer to the Performing Arts Center Fund (\$233K) to support operations.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues this year are estimated at \$19M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures include funding for outside agencies, Business District Improvements, Drainage Improvements, Industrial Incentive programs and cultural activities. Funding for programs are listed on pages 157-158.

EB-5 Regional Center Fund

The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) for the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.

Minimal interest is expected to be collected with no activity for expenditures for the fund this year.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 – 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Funding for Neighborhood Parks has been provided for three zones. Parkland Zone #1 has been appropriated \$879K for improvements on two (2) parks within the zone. Parkland Zone #2 has been appropriated \$239K to make improvements on one (1) park and Parkland Zone #3 has appropriated \$80K for one (1) park.

P.E.G. Fund

The Public, Educational and Governmental Fund (PEG) was established to account for the resources received on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.

Capital improvements of \$179K to update old equipment and remodel the City Commission Room Dias. The anticipated fund balance will be in the amount of \$936K.

Friends of Quinta Fund

The Friends of Quinta Fund was established to account for the private funds raised for Quinta Mazatlán to further education in the community of the establishment and surrounding environment.

Funds were appropriated for the operations of fund for special events in the amount of \$50K and a transfer of \$2.3M to the Quinta – Center for Urban Ecology fund.

Christmas Parade Fund

The Christmas Parade Fund was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

The Christmas Parade Fund is expected to generate total revenue of \$605K, inclusive of a \$100K transfer from the Hotel Occupancy Tax Fund. A total of \$717K is expected to be appropriated for the Christmas Parade. The remaining fund balance is estimated to be \$390K.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which is used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.5M, slightly more from last year. The programs funded this year are listed on page 167. Funding for the oversight and administration of these activities has been budgeted at \$422K for CDBG and HOME programs.

P.D. Seized Fund

The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.

This year, the P.D. Seized Fund will have no appropriated activity this fiscal year with a fund balance of \$1.2M.

Downtown Services Fund

The Downtown Services Fund was established to account for the parking meter fees and parking fines, as well as the activities associated with downtown services, including operation of a new parking garage.

Revenues are estimated at \$1.21M. This year's budgeted expenditures amount to \$1.21M, The estimated fund balance for the fiscal year will be \$962.

Drainage Fee Fund

The Drainage Fee Fund was established to account for the resources received under Ordinance 2018-02 for providing improvements that relate to a stormwater management system within the corporate City limits.

Revenues are estimated at \$1.3M with improvements to be undertaken in the amount of \$4.0M. Eleven projects have been budgeted as listed on page 172. The difference in amounts is attributed to the fund balance of \$376K.

American Rescue Plan Fund

The American Rescue Plan Fund was established to account for funds received from the American Rescue Plan Act of 2021. The American Rescue Plan Act of 2021 is an economic recovery package designed to facilitate communities recovery from the economic and health effects of the COVID-19 Pandemic.

A total of \$42M was allocated to the City from the American Rescue Plan Act of 2021. The city expects to receive \$17.2M in recovery funds for this year. \$4M will be used to fund programs and equipment related to COVID recovery, while the remaining \$13.2M will be transferred to the General Fund.

TIRZ #1 Fund

The Tax Increment Reinvestment Zone (TIRZ) #1 Fund was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the northern area of the City.

TIRZ#1 is expected to receive a total of \$575K in revenue, mostly through a transfer from the General Fund. Minimal administrative expenses of \$13k are expected. The fund balance is expected to be \$990K.

TIRZ #2A Fund

The Tax Increment Reinvestment Zone #2A Fund was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the south-central area of the City.

TIRZ #2A is expected to receive a total of \$791K in revenue, mostly through a transfer from the General Fund. The fund will have minimal administrative expenses of \$5K and expects to undertake one drainage project for \$1.6M. The fund balance is expected to be \$2.2M.

DEBT SERVICE FUNDS**Debt Service Fund - General Obligation Bonds**

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 65. The City held a Bond Election (Series 2014) and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex, and Street Improvements with each major project allocated \$15M; after a partial refunding an outstanding balance of \$3.9M remains. The City issued \$25M General Obligations for Drainage Improvements; an outstanding balance of \$24.5M remains. The City issued a Certificate of Obligations in the amount of \$5.9M for the construction of a Parks Facility building and the reconstruction of Fire Station #2; an outstanding balance of \$5.5M remains. In addition, the City issued Series 2018 and Series 2019 General Obligations for Traffic and Drainage Improvements for \$4M and \$19M, respectively, with an outstanding balance of \$3.8M and 18.5M remaining, respectively. The City issued a General Obligations in 2021 for a partial refunding of the Certificate of Obligation Series 2014 and General Obligation Series 2014 in the amount of \$38.5M. The total outstanding amount for the current year is \$94.6M.

The City also has a \$12M Certificate of Obligation for the Performing Arts Facility, which is to be paid with revenue generated from the Hotel Tax Venue. After a partial refunding, this Certificate of Obligation has a remaining outstanding balance of \$1.1M. In addition, the City has a General Obligation Refunding Bond (Series 2019) in the amount of \$5.6M which will be paid with the Passenger Facility Charge (PFC) Fund. This General Obligation has a remaining outstanding balance of \$5.1M. Therefore, a provision has been made in the Airport Fund to allocate a portion of the revenues for debt service.

Debt Service Funds – Revenue Bond Issues**Enterprise Fund/Sales Tax Revenue Bonds**

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to such as the Water, Wastewater, Airport, or Bridge funds. See page 178-179 for a listing of debt that relates to said funds.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Parks and Information Technology. Each committee is composed of a minimum; a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

Beginning fund balance of \$7.7M is expected to be supplemented with a transfer-in, amounting to \$5.5M, to provide resources of \$13.6M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented in page 197-198 of this budget document. By fiscal year end, fund balance is estimated to be at \$263.7K.

Quinta Mazatlán – Center for Urban Ecology Fund

The Quinta Mazatlan - Center for Urban Ecology Fund was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The Quinta Mazatlán- Center for Urban Ecology fund is expected to generate a total of \$24M in revenues while project costs amount to \$32M. Fund balance is expected to be at a negative \$7.6M balance. Additional funding will be sought to offset the negative fund balance in the later years.

Parks Facility / Fire Station #2 Construction Fund

The Parks Facility / Fire Station #2 Construction Fund was established to account for all proceeds received from Certificate of Obligation Series 2018 for the construction of a new Park Facility and Fire Station #2.

The City issued Certificate of Obligations in fiscal year 2018 to undertake the construction of a new Parks Facilities and Fire Station in the amount of \$6.2M. The Fire Station #2 construction was completed in the fiscal year 2019. The City expects to appropriate \$6M this year to complete the Parks Facility.

General Obligation Street Improvement Construction Fund

The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.

The General Obligation Street Improvement Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M, for street improvements throughout the City as well as acquisition of Right of Way. This year additional funding was obtained from the Texas Department of Transportation in the amount of \$1.9M. Two major and five minor projects will be undertaken for street and associated drainage improvements in the amount of \$4.0M. Page 202 lists the streets to be improved.

General Obligation Sports Facility Construction Fund

The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Baseball Complex and the Girls Softball Complex have been completed. \$60K have been appropriated to add an additional restroom facility at the Baseball Complex.

Certificate of Obligation Series 2014 Construction Fund

The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.

The Certificate of Obligation Series 2014 Performing Arts Fund was for additional funding on the construction of a New Performing Arts Facility. This fund has no activity and is expected to be phased out.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund generates \$53K in revenue, mostly attributed to a Fiber Optic Lease. \$65K has been appropriated for a project this year.

Traffic/Drainage Bond Fund

The Traffic/Drainage Bond fund was established with Ordinance 2018-56 to account for all General Obligation Bond Series 2018 proceeds for Traffic and Drainage Improvements within the City Limits.

The Traffic/Drainage Bond has initial Bond proceeds in the amount \$25M. Traffic improvements projects will be \$1.0M and drainage improvements projects will be \$12M. A detail listing of the projects that will be constructed can be found in page 200.

Infrastructure and Improvements Fund

The Infrastructure and Improvements Fund was established to account for resources used for the acquisition and/or construction of capital for improvements to the City.

The Infrastructure and Improvements Fund received resources from the American Rescue Plan Act through a transfer from the General Fund. In FY 2021 the General Fund transferred \$30M to establish the fund. This year, the fund expects to receive another transfer of \$18.7M to fund a total of \$46.4M in projects. A detail listing of the projects that will be undertaken can be found in page 206.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.7M into this fund. This fund will provide \$1.2M for replacements and \$4.3M for projects, leaving a fund balance of \$2.3M.

The Water and Wastewater Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and Wastewater lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$857K and projects in the amount of \$2.4M, leaving an estimated fund balance of \$2.5M.

Water Revenue Bond Issues Fund

Resources for this fund are primarily provided by Bond Proceeds in the amount of \$21.3M. Expenditures are budgeted at \$21.3M, leaving a remaining fund balance of \$1.4M. Projects to be undertaken are presented in page 209 of this budget document with the major project being the replacement of meters to an Advanced Metering Infrastructure (AMI) platform.

Wastewater Depreciation Fund

This section also includes the working capital summaries for Wastewater Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 40% of the monthly depreciation cost and is transferred in from the Wastewater Fund revenues.

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Wastewater Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation was reduced to 40% as of October 1, 2018. This year it is estimated the Wastewater Fund will transfer \$3.6M into this fund. \$1.1M has been budgeted to provide for replacements and \$5.3M for projects (page 210) leaving an estimated fund balance of \$12.3M.

Wastewater Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Wastewater Fund. Expenditures are budgeted at \$259K. The individual projects to be undertaken are budgeted at \$4.3M and are presented in page 211 of this budget document. Fund balance is projected at \$1.7M by year-end.

Wastewater Revenue Bond Construction Funds

\$750K has been budgeted for one capital project this year. Fund balance is estimated to be \$0 by year end.

Wastewater Revenue Bond Fund- Clean Water

With anticipated revenue bond proceeds in the Clean Water funding (Series 2016, & 2013A) in the amount of \$435K, the City is undertaking several projects with a budget of \$435K. The estimated ending fund balance is \$824K.

Sanitation Depreciation Fund

This section also includes the working capital summary for the Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 15% add-on to provide for inflation. Rental income this year amounts to \$1.8M. The cost of replacements this year is \$5.6M, leaving working capital at \$9M at year-end.

Palm View Golf Course Depreciation Fund

This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Palm View Golf Course Fund will transfer \$200K with appropriations in the amount of \$74K leaving \$582K in working capital at year-end.

Convention Center Depreciation Fund

This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of the facility. Funding has been provided by the Convention Center Fund.

The Convention Center Fund will transfer \$250K into this fund with appropriations in the amount of \$337K for equipment replacement. The ending fund balance is estimated to be \$2M.

Performing Arts Depreciation Fund

This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of the facility. Funding has been provided by the Performing Arts Center Fund.

Fund will continue to be built up. \$250K will be transferred into this fund with no appropriations for this year. The ending fund balance is estimated to be \$1.3M.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management has funded three projects this year at a total of \$4.3M. The fund will continue paying the debt (\$645K) pledge with PFC monies and transfer monies (\$3.1M) to the Airport Capital Improvement Fund. The PFC Fund is anticipated to generate revenue of \$1.7M and have a year-end working capital of \$1.2M.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.

Projects amounting to \$53.3M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Fund and the Airport PFC Fund. The individual projects are listed in page 219 of this budget document.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This Toll Bridge Capital Improvement Fund is funded by the collection of 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates transferring \$1.3M and spending \$2.0M for improvements, leaving an ending fund balance of \$2.3M. The individual projects to be undertaken are presented in page 220 of this budget document.

Anzalduas International Crossing Capital Improvement Fund

The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is also being built up through the collection of 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates transferring \$381K and spending \$570K in projects. The estimated ending fund balance will be \$855K.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

Revenues have been budgeted at \$23.9M, with an increase of \$21K over the prior year's adjusted budget, assuming a growth of 600 residential customers; an increase of 80 commercial customers and no increase in industrial customers. The same 9B gallons in consumption assumed in FY 2020-2021 was assumed for FY 2021-2022. The monthly minimum base rate remains unchanged at \$9.95. The user charge commodity rates for all categories of customers also remains unchanged. Operating expenses are budgeted to increase by \$924K to \$18M. One staff member was added to this fund, a Water Plant Operator for the Water Plant. At these budgeted levels of operation, the debt coverage is estimated to be 2.30x the debt service requirements. Working capital is expected to be \$9.6M by year-end, which represents 194 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Wastewater Fund

The Wastewater Fund is used to account for the provision of wastewater treatment and reclaimed water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$22.9M, a decrease of \$703K from the prior year adjusted budget. The assumptions on growth, the base rate and commodity rates as well as consumption are the same as in the Water Fund. Operating expenses are budgeted to increase by \$207K to \$10.5M from previous year. No additional staff members have been budgeted for this fund.

At these budgeted levels of operation, the debt coverage is estimated to be 2.01x the debt service requirements. Working capital is expected to amount to \$7.5M at year-end, which represents 258 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Wastewater Fund is 2.10x the debt service requirements and 218 days of working capital.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, street cleaning and recycling operations.

Revenues, related to collection services, are budgeted at \$21.7M, increased by \$747K from the prior year's adjusted budget. Expenses have been budgeted with a \$1.3M increase from \$20.2M to \$21.5M. A total of five new positions were added to this fund, one Heavy Equipment Operator II B in Residential; one Heavy Equipment Operator II B and two part time Maintenance Workers in Recycling; and one Maintenance Worker in Administration. Capital expenditures increased by \$611K. Fund balance is expected to be \$17.1M at year-end.

Palm View Golf Course Fund

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

Revenues are anticipated to increase by \$120K this year. Expenses will increase by \$99K due to personnel adjustments. This year \$200K is budgeted to be transferred to the Palm View Golf Course Depreciation Fund. Working capital at year-end will be \$1.3M.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

Revenues will decrease by \$779K, mostly due to a decrease in rental charges. Operating expenses are expected to increase by \$310K due to an addition of personnel and \$207K for capital equipment. Two Groundskeeper positions and fifteen Seasonal positions were added to this fund. Operating fund will transfer \$250K to the depreciation fund for replacements and/or improvements. Additional support of \$1.4M from the Hotel Occupancy Tax Fund has been provided. Working capital at year end is expected to be \$3.4M.

McAllen Performing Arts Center Fund

The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups of which a significant portion is financed through user charges.

Performing Arts Center revenue is projected at \$739K as well as transfers from the Hotel and Venue Tax funds in the amount of \$592K. Operational needs will be paid with revenues from events and \$1.6M is appropriated for this venue. Working capital is expected to be \$833K by year-end.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to increase by \$3M from last year's budget, which can mostly be attributed to Federal Grants and an increase in operating revenues. Operating expenditures will also increase by \$897K from last year's level due to various operating expenses and capital outlay purchases. In addition, two authorized positions were added to this fund, an Administrative Supervisor and a Part - Time Custodian. Major capital outlay projects are appropriated in the Airport Capital Improvement Fund. Working capital is expected to settle in at \$5.4M.

Metro McAllen Fund

The Metro McAllen Fund is used to account for the activities of the City's public transportation system.

Revenues are expected to increase by \$71K from last year's budget. Federal Transportation Administration (FTA) and TxDOT grants are expected to provide \$3.8M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$67K, which will fund operations and provide local match for the FTA grants activity. Operating expenses are expected to increase by \$277K due to professional services. Working capital is expected to amount to \$734K by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Funding of this fund is from grants and a transfer-in from the Development Corporation fund. There was a decrease of revenues, \$2.5M, due to Federal Transportation Administrative (FTA) funding of projects. Operating expenses decreased by \$2.5M mostly due to capital expenditures. Capital expenditures amount to \$14.8M, which will be funded with FTA and local funds. The individual projects to be undertaken are presented in page 349 of this budget document. Working capital is expected to increase to \$1.3M by year end.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.

Revenues are projected to increase by \$3.3M due to the lifting of travel restrictions for non-essential crossings imposed by the United States to limit Covid-19 spread expected in FY 2022. Operating expenses are budgeted to increase by \$111K due to personnel adjustments. Working capital will remain at \$1.3M by year-end.

Anzalduas International Crossing Fund

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.

Revenues for the Anzalduas Bridge have been budgeted as a slight decrease by \$7K, mostly attributed to a reduction in interest earned. Operating expenses are budgeted to increase by \$20k due to personnel adjustments. Working capital is expected to be \$51K by year-end.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The activities provided by this fund is for Fleet Operations and Materials Management. The level of activity is expected to decrease by \$755K due to fleet sales with revenues budgeted to generate \$4.5M. Expenses are budgeted at \$4M. The projected ending working capital will be \$607K.

General Depreciation Fund

This section also includes the working capital summary for the General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus various inflation factors to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$3.1M. Capital expenditures planned this year amounts to \$3.7M. Working Capital at year-end will be \$11.8M. A detailed listing of the acquisitions is listed on pages 370-371.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable covers 95% of the employee cost and 69% of the dependent cost, with the differences of 5% and 31% being contributed by the employees respectively effective this fiscal year amount to \$13.8M. Expenses have been budgeted at \$14.5M, leaving working capital with about \$28K by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

Revenues are expected to come in at \$1.7M, of which \$998K will come from the annual required cost from other funds and the balance primarily from retiree premiums and some interest revenue. Claims expense and administrative expenses have been budgeted at \$1.3M. Working capital is expected to amount to \$1K.

Workmen's Compensation Fund

The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transferred from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation. Revenues primarily derived from other City funds to which these coverages are attributable will drop by \$21K. Expenses have been budgeted at \$2.1M. Working capital is expected to amount to \$4.7M at year-end.

Property & Casualty Insurance Fund

The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transferred from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable will be \$872K are initially expected to offset any costs--\$881K. The ending working capital balance is expected to amount to \$4K.

Mission Statement

Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.

Accomplishment of Major Goals Established in Prior Year Budget (Fiscal Year 2020-2021)

The goals adopted by the Mayor and City Commission for FY 2020-2021 as well as each status as follows:

Continue to implement City Business Plan

- South Pole Illuminated Drive
Management's Response: In an effort to continue the Holiday spirit in a safe manner to limit the spread of COVID 19. The City introduced an illuminated driving experience consisting of millions of lights and sounds in a one-mile drive through the McAllen Convention Center. The event was a massive success with over 175,000 estimated attendees and over 32,000 vehicles.
- Dinos & Dragons Adventure Park
Management's Response: A family friendly event was introduced that featured a mile-long walking adventure with 114 animated Dinos and Dragons held at the McAllen Convention Center.

City assets currently in progress

- McAllen Public Works Automotive Warehouse Expansion and Elevator
Management's Response: The project provides an expansion and new addition to the existing Public Works warehouse building. It includes an elevator, a new site work, mechanical, plumbing, electrical, communications, and fire suppression with alarm system and wall accessories.
- Parks Administration Facility
Management's Response: Design completed for new Park's administration facility, which will compose of 10,820 square feet of office space; 9,400 square feet of warehouse and building space; parking areas for vehicles and trailers; equipment storage area; chemical storage building; and necessary site infrastructure. Project began construction in August 2021.
- Quinta Mazatlan Palm House
Management's Response: The project will create a destination venue and promote environmental conservation to the public. A park and ride will be included as part of the project. Design completed and construction has begun on the Palm House.

Improve City Traffic flow

- Bicentennial Boulevard Extension
Management's Response: This project consists of the extension of a 4-lane urban curb and gutter paved roadway from Trenton Road to State Highway 107 (University Drive). The extension of Bicentennial Boulevard is 2.80 miles and includes a storm water management system, potable water, and sanitary sewer infrastructure. Project expected to be completed December 2021.
- Kennedy: Ware to Bentsen Construction
Management's Response: The project consists of the construction of one-half (0.5) mile of new roadway consisting of an urban two-lane section with adjacent sidewalks, stormwater, management system, bicycle lanes, water, and sanitary sewer utilities to allow for the connection between Bentsen Road and Ware Road. Project completed March 2021.

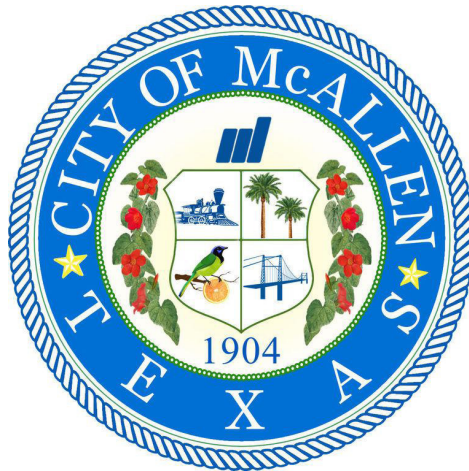
Improve City Storm Drainage

- Marigold Avenue Drainage Improvements
Management's Response: This project consists of grading and paving improvements to convey runoff to a nearby storm sewer system. Project completed April 2021.

- North 12th Street at Esperanza Avenue Drainage Improvements
Management's Response: This project consists of upgrading existing catch basins and replacing undersized storm sewer lines. Project completed April 2021.
- Harvey Avenue at North Main Street Drainage Improvements
Management's Response: This project consists of upgrading undersized catch basins and related storm sewer lines. Project completed April 2021
- Iris Avenue at Cynthia Avenue Drainage Improvements
Management's Response: The project consists of improving surface flows and replacing undersized catch basins. Project completed April 2021.

Leisure, Cultural and Entertainment

- McHi Re-lamp Tennis Court
Management's Response: In conjunction with McAllen Independent School District, the City updated the McAllen High School tennis courts lighting system by removing current light fixtures and replacing them with LED energy efficient, timer-controlled lights. Project completed September 2021.
- La Vista Park
Management's Response: Multiple improvements made to La Vista Park inclusive of improvements to pavilion, parking lot, picnic tables, quick built shelters, lighting, chess table, and new restroom unit. Project completed August 2021.
- Oval Park Restroom Facilities
Management's Response: Provide the public with access to restroom amenities while visiting Oval Park. Project completed April 2021



Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen.

Goal #1 relates to making McAllen a mid-sized city with “big-city quality of life” features which assist in driving educated workers, young families and retirees to “destination cities” in great numbers. This shift is occurring worldwide, but noticeably in Texas cities of Austin, Dallas, Houston and, to a degree, San Antonio. Smaller metros such as McAllen’s can compete by maintaining affordability while also offering a competitive lifestyle and quality of life. The COVID Pandemic has actually intensified the shift to cities, especially in Texas with the larger metros - and most notably Austin - “booming” so far. Residential real estate in McAllen has experienced record increases with median sales prices jumping substantially. As an indication of how well the City has performed in this major goal, McAllen was ranked #3 in the nation for “quality of life” by a major U.S. magazine (behind only Madison, WI and Boulder CO.). The upcoming early 2022 Citizen Survey is expected to confirm further increased satisfaction related to McAllen’s “Quality of Life”.

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
Strategy 1.1: Expand venues for family gathering & recreation.							
1.1.1	Continual general Park upgrades & replacements	Parks	Ongoing	Ongoing	Program	Program	Replaces equipment and materials due to use, wear, age.
1.1.2	Park improvements: Memorial Stadium parking lot improvements	City Commission	2019-22	\$113,451	\$0	\$400,000	In partnership with MISD, improvements of the large parking lot on Bicentennial.
1.1.3	Destination Events: Continue to enhance and improve Fiesta de Palmas	Convention Center	Ongoing	\$25,000/yr.	Program	Program	This year, the event was a success with social distancing in place.
1.1.4	Expand offerings of “first to market” entertainment @ McAllen Performing Arts Center	City Commission, City Manager, Convention Center	Ongoing	Program	Program	Program	Broadway shows, Entertainers and Performers continue to use the center during non-summer “Season”.
1.1.5	Quinta Mazatlán Center of Urban Ecology Facility	City Commission, City Manager & Friends of Quinta Mazatlán, Bus Terminal	Ongoing	(est.) \$36M	\$1,455,209	\$31,692,341	Continue working with non-profit Board for a new, dramatic nature-oriented destination. Funding secured for this new, exciting new attraction.
1.1.6	Continue improvements to complete War Memorial	City Commission	Ongoing	Ongoing	\$0	\$90,000	Veterans War Memorial @ Convention Center complex, Phases 1 and 2 completed, pending 3rd and final phase.
1.1.7	Morris Park Hike & Bike Trail	Parks	2019-22	\$2,085,885	\$30,000	\$2,050,855	Extend Hike and Bike Trail to Bicentennial and 2nd street.
1.1.8	Morris Park Phase 2/3	Parks	2020-22	Ongoing	\$0	\$995,000	Trail to surround the Morris RDF, Phase II.
1.1.9	Park improvements: Bill Schupp Park	Parks	2019-22	\$125,000	\$87,000	\$238,700	Complete update of Park: irrigation and amenities.
1.1.10	Major improvement: Youth Baseball Complex - additional parking lot	Parks	2019-22	\$577,495	\$14,502	\$562,993	Expand parking lot at baseball field complex in FY 19-20.
1.1.11	Park improvements: Cascade Park	Parks	2017-22	\$451,500	\$175,406	\$134,594	Complete update of Park: quick built picnic areas, picnic tables, landscaping, pavilion rehab, and prebuilt restrooms.
1.1.12	Park improvements: Municipal Park East Playground	Parks	2019-22	\$160,000	\$44,988	\$115,012	Replace playground equipment and rubber flooring.
1.1.13	Springfest Park	Parks	2020-22	\$764,000	\$20,000	\$744,000	Complete update of Park: bleachers, shelters, prebuilt restroom.
1.1.14	La Floresta Park	Parks	2020-22	\$180,000	\$100,000	\$80,000	Park Improvement funded out of Park Zone.
1.1.15	Crockett Park	Parks	2020-22	\$500,000	\$0	\$500,000	Construction of skate park, dog run and garden in this City/School park.
1.1.16	Adaptive Playground Baseball Field	Parks	2020-22	\$40,000	\$0	\$40,000	MISD city/school park: Blanca-Sanchez for an inclusive park made for all children.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
1.1.17	Westside Park Improvements	Parks	2021-22	\$519,000	\$0	\$519,000	Improve aging facility for continued use during tournaments and rentals.
1.1.18	Golf Course - Resurfacing and Restriping of Parking lot	PVGC	2021-22	\$176,000	\$0	\$176,000	Resurfacing and restriping of the Palm View Golf Course parking lot.
1.1.19	Golf Course Entrance Redesign	PVGC	2021-22	\$434,537	\$0	\$434,537	New entrance needed due to safety concerns of Ware Rd. entrance.
1.1.20	Crockett Elementary Park	Parks	2021-22	\$500,000	\$0	\$500,000	Construction of skate park, dog run, and garden.
1.1.21	Christmas in the Parks	Parks	Ongoing	Ongoing	\$0	\$25,000	City event that provides an area for Holiday Parade attendees to enjoy food, activities, and entertainment.
1.1.22	Morris Park Improvement Phase II	Parks	2020-22	\$110,920	\$55,460	\$55,460	Augment trail with amenities.
1.1.23	Assorted Parks Amenities	Parks	Ongoing	Ongoing	\$0	\$100,000	Continued repair, replacement, and addition of park elements.
1.1.24	Children's Museum at IMAS	City Manager	2021-22	\$1,000,000	\$0	\$1,000,000	Matching grant up to an equal amount raised by IMAS.

Strategy 1.2: Promote a strong arts and cultural community.

1.2.1	Expand & Improve City Parades, most prominently the illuminated Holiday Parade	City Manager, City Commission	Annual	Goal: Self supported	\$0, net	\$0, net	A very popular and well attended, regional event. This year, due to Covid, the event will be a creative "drive-thru" with social distancing.
1.2.2	Continue City-funded public events: 4th of July celebration, Vida Verde, Fiesta de Palmas, Moon over Mazatlán - and more	City Manager, Chamber	Ongoing	Goal: Self supported	Program	Program	Plan to continue & expand events that draw attendees from the larger Metro area and beyond.
1.2.3	Continue and expand music events; funding	City Manager, Chamber	Ongoing	Ongoing	Program	Program	Music after hours, music at Quinta events, funding of symphony.
1.2.4	Continue Concerts on the Lake @ Convention Center	City Manager	Ongoing	Ongoing	Program	Program	Continue creating popular outdoor music events.
1.2.5	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Ongoing	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.

Strategy 1.3: Maintain visual attractiveness of key corridors and venues.

1.3.1	REFRESH 50/50 Program for aesthetic improvements	Retail Development	Ongoing	\$200K/yr.	\$200,000	\$200,000	Program to enhance visual appearance along key corridors in McAllen.
1.3.2	Design and erect new monument signs/ landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	Commission choice annually	\$0	Program	Enhance the corridors that lead into the City.
1.3.3	Horticulture Improvements - General	Parks	Ongoing	Ongoing	Program	Program	Recurring investment in landscaping and landscaping preservation.
1.3.4	Continue & Expand Commercial Matching Grant program	Planning	Ongoing	Ongoing	Program	Program	Work with existing businesses to improve key corridors appearance.
1.3.5	Continue Neighborhood Matching Grant program	Planning	Ongoing	Ongoing	Program	Program	Continue this very successful program to match funds raised from various neighborhood associations for improvements.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
1.3.6	McAuliffe Sidewalk Improvement	Engineering	2021-22	\$195,000	\$0	\$195,000	Replace uneven sidewalks at McAuliffe.
1.3.7	Beautification of Bicentennial	Parks	2021-22	\$217,645	\$0	\$217,645	Expressway to Galveston landscaping and hardscaping improvements.
Strategy 1.4: Regional Leader in Sustainability							
1.4.1	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Parks	Ongoing	Ongoing	Program	Program	Quinta Mazatlán will continue to expand green education project.
1.4.2	Enhance compost marketing	Public Works (Sanitation)	Ongoing	Ongoing	Program	Program	Continual efforts to increase sales of composting.
1.4.3	New program to eliminate trash contamination in recycling bins	Public Works	Ongoing	Ongoing	Program	Program	More enforcement; removal of blue bins for non-enforcement. Education efforts in schools and mail outs.
1.4.4	Increase commercial recycling	Public Works (Sanitation)	Ongoing	Program	Program	Program	Add multiple commercial routes to recycling to increase commercial recycling.
Strategy 1.5: Promote improved health of McAllen citizens.							
1.5.1	Palm View Golf Course continual improvements to maintain top quality	PVGC, City Manager	Ongoing	Ongoing	\$0	\$324,000	Various Course improvements each year.
1.5.2	McAllen Marathon	Parks	Ongoing	Ongoing	\$32,486	\$130,000	Continuing efforts to grow and improve the McAllen Marathon. Offset by Revenue.
1.5.3	Youth Baseball Complex	Parks	2020-22	\$577,495	\$14,502	\$562,993	Youth Baseball Complex - additional Parking.
1.5.4	Support for after school learning centers in conjunction with Boys and Girls Club	City Commission	Ongoing	Commission vote	\$200,000	\$250,000	Ongoing program.
1.5.5	Grow number of running/walking events held in Linear Parks annually	Parks and Recreation	Ongoing	Ongoing	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs.
1.5.6	Adaptive Playground Baseball Field	City Commission	2020-22	\$40,000	\$0	\$40,000	Additional funding to serve the needs of all children.
1.5.7	Adaptive Playground Palm View	City Commission	2020-22	\$250,000	\$0	\$250,000	Additional funding to serve the needs of all children.

Strategic Business Plan

Goal 2: Strengthen McAllen's dominance as the retail destination of the region.

Goal #2 relates to the City of McAllen's strong sales tax generation primarily due to retail sales which provides the lion's share (67%) of sales tax to the City. The COVID pandemic has impacted retail sales in two major ways. First, all land ports of entry remain closed by the federal government to all but essential travel thus impacting sales to Mexican National shoppers. Second, all businesses have had to adjust in major ways, from a total "lockdown" to all but essential services, then to restricted occupancy as declared by the Governor of Texas. So, the second part of fiscal year 2019-2020 was negatively impacted due to "shut downs" as the Pandemic spread. Then, as business returned to a semblance of "normal" & with stimuli from the federal government sent directly to businesses and citizens alike, sales taxes in McAllen not only returned to normal but greatly SURPASSED our record-high year of 2018-19, reaching over \$78 million in State payments of McAllen's share of sales taxes for the year. For 2021-22, we anticipate continued strong results albeit at a pace more in line with pre-Covid trends.

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
Strategy 2.1: Enhance McAllen's bond with shoppers from south Texas and northern Mexico.							
2.1.1	Continue Mexico focused marketing	City Commission	Ongoing	Varies	\$200,000	\$200,000	Marketing aimed at the Mexico market (Retail and Visitor). Paid from Hotel Occupancy Tax.
2.1.2	Continue efforts to ease bridge crossing to and from Mexico	Bridge	Ongoing	Ongoing	\$1,200,000	\$1,752,494	Will enhance international trade with Mexico.
2.1.3	Canopy improvements for pedestrian crossing queuing @ Hidalgo International Bridge	Bridge	1 year	\$200,000	\$107,995	\$200,000	Protect from inclement weather and excessive heat pedestrians who utilize the bridge.
2.1.4	Expand entertainment events which attract attendees from both South Texas and Northern Mexico	City Manager, CVB, Parks & Rec., Convention Center	Ongoing	Varies	Each event varies with the goal of self-funded events.	Each event varies with the goal of self-funded events.	Events already include Fiesta de las Palmas, MXLAN, Holiday Parade, "FRIO", Christmas display, Posada and more.
2.1.5	Increase air and bus travel options to and from key Mexico markets	Airport, Transit, CVB	Ongoing	Program	Program	Program	Continue expansion and existing route support efforts to/from Mexico. Incoming via bus is increasing.
2.1.6	Office Building Upgrades	Bridge and Engineering	2020-22	\$90,000	\$31,540	\$90,000	Various projects for the Bridge improvements and including updating the Master Plan.
2.1.7	Federal Motor Carrier Project	Bridge and Engineering	2020-22	\$1,717,269	\$832,497	\$130,836	Construction of a Federal Motor Carrier building to better facilitate crossing.
Strategy 2.2: Bring key "destination" retail to the city.							
2.2.1	Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages	City Commission, City Manager	Multi-year	\$20,000,000	Ongoing	Ongoing	Parking Garages complete. This complex contributes millions of dollars in General Fund revenue annually.
2.2.2	Work with Buxton, a top retail recruitment firm, to attract specific retailers to the City	Retail Development, City Manager	Ongoing	Program	\$50,000	\$60,000	To compliment McAllen shopping entertainment as the "destination of choice".
2.2.3	Continue Retail Recruitment efforts nationwide	City Manager	Ongoing	Program	\$300,000	\$300,000	Includes major ICSC presence in Dallas and Las Vegas working to bring retail to McAllen.

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term.

Goal #3 is about diversification of not only the local economy, but the city's revenue as well. Employment data indicates that the local economy is transitioning from one with a concentration in the service sector to one more balanced, with increased jobs and wages related to education and medical. As this long-term goal is implemented, the city's revenue will become more traditional & stable as the ad valorem values are generally more stable, year to year, than are sales taxes. In 2007, the year this Strategic Plan was developed, the Sales to Property Tax revenues in the City's General Fund was 64% to 36%. As projected for this year, that ratio should be very near 50/50. This will provide more predictable & stable sources of revenue - important for long-term planning and budgeting.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
Strategy 3.1: Strategically bring new industry to the region.							
3.1.1	Facilitate expansion of Anzalduas International Bridget to accommodate truck traffic	Anzalduas Bridge, Bridge Board, City Commission	Multi-year	\$54M	\$1,200,000	\$1,752,494	International Trade between Maquila's and Trade Zone, expansion to facilitate rapidly growing produce importation. This year: Cargo Design.
3.1.2	Continue support of McAllen Economic Development Corporation	City Commission	Ongoing	Commission Vote	\$900,000	\$950,000	Focus is on industrial recruitment, larger international manufacturing, job training partnerships, etc.
3.1.3	City Fiber Optic Networking	City Manager, I.T.	Ongoing	Ongoing	Program	Program	Trenching/Boring \$100,000 Fiber/Conduit/Pull Boxes \$100,000 Fiber Pull \$100,000/year.
3.1.4	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	Ongoing	Ongoing	Program	Program	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales.
3.1.5	Continue 380 Economic Incentive Agreements for new & existing businesses for general business and property base expansion	City Manager, MEDC	Ongoing	Varies	\$3,552,841	\$3,960,702	Economic Incentives; vary depending upon prospect's impact on the community; new jobs, major new added property value, etc.
3.1.6	Continue efforts to ease bridge crossing to and from Mexico; secure grants to facilitate truck traffic	Bridge	Ongoing	Program	Program	Program	Work to enhance and expand commercial business & international trade.
3.1.7	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool	MEDC	Ongoing	Program	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated work force.
3.1.8	Increase marketing efforts to recruit and retain business	City Manager, Retail	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements.
3.1.9	Construction of FMCSA at the Hidalgo Port of Entry	Bridge	1-2 yr.	\$1,717,269	\$832,497	\$130,836	Construct new facility for bus inspections by Federal Motor Carriers Safety Administration at Hidalgo.
3.1.10	Work with UTRGV to attract medical opportunities to McAllen	MEDC	Ongoing	Ongoing	Program	Program	Provides opportunity to create high paying research and manufacturing jobs.
3.1.11	Facilitate creation of UTRGV Medical District	City Commission	Ongoing	Ongoing	\$0	\$1,000,000	Land to be repaid; 49 acres; infrastructure funded by City as Economic Incentive.
3.1.12	Continue to expand manufacturing base by attracting primary service and manufacturing investment/ jobs to McAllen	MEDC	Multi-year	Program	Program	Program	This sector has the greatest impact on bringing new money into the local economy and provides long-term revenue growth.
3.1.13	Increase focus on attracting higher skilled, higher wage jobs & professional careers in medical & research fields	MEDC	Multi-year	Program	Program	Program	Recent growth in local educational institutions has resulted in an enhanced MEDC focus on jobs in this area, working with regional stakeholders.

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
3.1.14	Work closely with the local development community to insure we have available buildings necessary to support new manufacturing related-companies	MEDC	Multi-year	Program	Program	Program	As the demand for larger buildings, often with specialized requirements, continues to grow, it is important to respond quickly to customers' demands for available space.
Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.							
3.2.1	Priority Corridor Revitalization	Retail Development	NEW	\$200K/yr.	\$200,000	\$200,000	Program to enhance visual appearance along key corridors in McAllen.
3.2.2	McAllen Heritage Center funded - Downtown	City Commission	Ongoing	Annual	\$15,000	\$90,000	Funding operations in historic Main St. building.
3.2.3	New HOME Construction	City Manager	Ongoing	Annual	\$224,000	\$529,000	Affordable Homes of S. Texas new home construction: Down payment assistance for homebuyers.
3.2.4	Downtown Matching Grant Program	Planning	Ongoing	Annual	Program	\$200,000	Matching grant program for downtown businesses (façade, signage, parking lots, etc.)
3.2.5	Neighborhood Matching Grant program	Planning	Ongoing	Annual	\$0	\$25,000	Matching grants primarily used by Neighborhood Associations for entrances, entrance landscaping, signage, etc.
3.2.6	Commercial Matching Grant program	Planning	Ongoing	Annual	\$0	\$25,000	Matching grant program for commercial properties.
3.2.7	Downtown Refresh	Retail & Business Development	Ongoing	\$200,000	\$0	\$200,000	Matches funds for commercial properties' that upgrade their exterior's appearance.
Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.							
3.3.1	Update (Planning) Comprehensive Plan	City Commission/ Planning	Every Decade	\$300,000	\$200,000	\$317,000	An update of the city's overall plan for development/ redevelopment of the city.
3.3.2	Fund Chamber of Commerce to assist existing local business expansion	City Commission	Ongoing	Program	\$722,261	\$717,393	Programs include promotion of members' businesses, Business Incubator, Innovation, etc. and to encourage/promote business.
3.3.3	Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas	City Manager, Health & Code	Multi-year	Ongoing	\$300,000	\$400,000	Continue this successful project to identify and improve homes which cause negative effect - almost all in core area. Very successful; funding increased this year.
3.3.4	Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance	City Manager, City Commission	Ongoing	Program	Program	Program	Many changes or requirements and ordinances to improve processes and reduce impediments to new business and development.
3.3.5	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	Program	Program	Ongoing program by Chamber of Commerce to encourage/ promote new business creation in McAllen.
3.3.6	Small Business Grants for businesses impacted by COVID crisis and those that may provide economic expansion	Chamber, Grants Administration	1 year	\$4,000,000	\$0	\$4,000,000	Chamber of Commerce is developing guidelines subject to Commission approval; to be overseen by Grants Admin.

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
Strategy 3.4: Promote tourism to the area.							
3.4.1	Fund CVB to promote tourism	CVB - Chamber of Commerce	Ongoing	% of HOT tax	\$722,261	\$717,393	Funding includes Convention incentives, tourism marketing, bonds with Mexican shoppers and tourists.
3.4.2	Horticulture Improvements	Parks	Ongoing	Ongoing	\$75,000	\$110,000	Maintenance, addition, and replacement of landscaping and horticulture for parks and city buildings as well as medians.
3.4.3	Increase Winter Texan loyalty to McAllen	City Manager	Ongoing	Program	Program	Program	Trends indicate a diminishing market but still an important market to the greater region.
3.4.4	Increase marketing of McAllen	CVB	Ongoing	Ongoing	\$200,000	\$200,000	Promotion of McAllen as the destination of the region (Marketing includes south Texas and northern Mexico.
3.4.5	Air Service Incentives	Airport	2021-23	\$403,874	\$84,098	\$319,776	Enhance connectivity for our passengers, as well as link our community to a key destination for tourism and business.
3.4.6	MXLAN Event	Chamber	Ongoing	Varies	\$0	Up to \$125,000	Chamber major tourism event featuring artists and musicians from Mexico.
3.4.7	Canopy Improvements	Bridge, Bridge Board, City Commission	2021-22	\$374,005	\$107,995	\$266,010	The current canopy is in need of maintenance to provide the visual attractiveness to the facility.
3.4.8	Fence Restoration Project	Bridge, Bridge Board, City Commission	2021-22	\$170,000	\$0	\$170,000	This fence provides the proper visual attractiveness as well as safety of the port.
3.4.9	Northbound Pedestrian Expansion.	Bridge, Bridge Board, City Commission	2021-22	\$804,000	\$14,000	\$790,000	The pedestrian expansion will provide additional pedestrian lanes for processing additional people through the port of entry.
3.4.10	Restrooms Additions.	Bridge, Bridge Board, City Commission	2021-22	\$498,500	\$0	\$498,500	Improvements to Hidalgo Bridge Restrooms.
3.4.11	Additional Northbound Toll Booth.	Anzalduas Bridge, Bridge Board, City Commission	2021-22	\$234,000	\$0	\$234,000	The installation of the toll booth will provide for an additional lane of traffic to process passenger traffic.
3.4.12	Northbound Commercial Lanes.	Anzalduas Bridge, Bridge Board, City Commission	2021-22	\$280,000	\$100,000	\$180,000	The northbound commercial lanes will provide for processing of vehicles.

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness.

Goal #4 is a commitment to continue to be the regional leader in Public Safety. Public Safety accounts for over half of all General Fund expenditures and continues to be the priority. In the most recent 2019 McAllen Citizen Survey, citizens' ratings in Police, Fire and Emergency Service satisfactions saw substantial jumps from already high satisfaction rates of 2015. Overall, "Quality of..." Police and Fire services not only increased, but are very high relative to many cities. Citizens were clearly satisfied with the emphasis placed upon overall public safety. The City of McAllen, its employees, management, elected leaders and citizens were devastated in July, 2020 when two Police Officers were killed in the line of duty while responding to a domestic disturbance. The strong bonds between McAllen and its public servants continues.

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.							
4.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws. These are enforced locally and lead to improved safety based upon national experience.
4.1.2	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process. New "311" system rolled out October, 2019.
Strategy 4.2: Promote and enhance safety in the community.							
4.2.1	Continue efforts to keep McAllen a "Safe City"	Police	Ongoing	Program	Program	Program	McAllen ranked #23 of 2,929 cities ranked by Backgroundchecks.org in 2019 using FBI crime statistics.
4.2.2	Continue high citizen satisfaction rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Recent crime rates down; citizen satisfaction VERY HIGH according to 2019 McAllen Citizen's Survey.
Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.							
4.3.1	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	Program	2019 Citizen Survey indicates continued improvement in very high satisfaction rates for City's fire protection and safety.
4.3.2	Maintain McAllen's high ISO Rating	Fire	Ongoing	Program	Program	Program	The rate has moved from "4" to "2" for Insurance Service Office rate, which is the highest rating in the Valley.
4.3.3	Fire Station #8	Fire	2021-23	\$3,000,000	\$0	\$3,000,000	Maintain the standards of emergency response times for residents and businesses in far north McAllen.
4.3.4	Firefighter Training Facility Center	Fire	2021-23	\$3,300,000	\$0	\$3,300,000	Provide state of the art classroom and training facility for internal, local, state, regional, national, and international first responders.
Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.							
4.4.1	Work with County to adopt McAllen's Storm Water Management in other cities	Public Works; Engineering	Ongoing	Program	Program	Program	Goal is to reduce countywide flooding.
4.4.2	Continue training employees on new & improved functions of "Code Red" emergency notification system	Emergency Operations	Ongoing	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
4.4.3	Radio Lease Agreement	Emergency Operations	2015-25	\$4.6M	\$595,643	\$595,643	Equipment lease purchase agreement for replacement of Motorola radios.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.

Goal #5 relates to the continual improvement of service delivery while maintaining the conservative management of city finances. These efforts were confirmed in 2019 Citizen Survey results with "Leadership provided by city's elected officials" ranking 22 points higher than national benchmarks (61% vs. 39% nationally) and "Overall effectiveness of city management" ranking 26 points higher than national benchmarks (65% vs. 39% nationally). The "Quality of customer service you receive" had the largest positive response vs. national benchmarks (74% vs. 45% nationally). FYE 2020 results were impacted negatively by the COVID Pandemic, but with a financial plan quickly implemented by Management and the City Commission, no substantial negative impacts occurred. For FYE 2021, both sales tax and property tax revenues hit new records with sales taxes exceeding the prior record of 2018-19 by almost \$10 million. The City will diligently work to move more capital projects "up" in timing by using federal stimulus funds and expects strong FYE 2022 results.

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
Strategy 5.1: Limit growth in expenditures; improve efficiency.							
5.1.1	Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs	Public Works: Recycling Center	Ongoing	Net Savings	Net Savings	Net Savings	Program has begun; should increase revenue to Solid Waste program and reduce costs in recycling program Major improvement in compliance is demonstrated over the last 3 years.
5.1.2	Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use	Public Works: Sanitation	Ongoing	Net Savings	Net Savings	Net Savings	Reduce recycle workload related to non-compliant bins, objective is to reduce costs & waste to landfill over time.
5.1.3	Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc. via enhance Accela use.)	Development Group, I.T.	Ongoing	Program	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
5.1.4	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities	City Manager	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.5	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Program	Reduce long-term employee related health costs.
5.1.6	Human Resource Management Software	Human Resources, I.T.	2020-21	\$400,000	\$0	\$400,000	Automation of the very labor intensive process of screening applicants, posting openings, hiring checklists - for improvements in service delivery.
5.1.7	Construct new Parks and Recreation Headquarters	Parks and Recreation	2 yrs.	\$5,170,260	\$317,260	\$5,848,008	New building needed due to obsolesce, age and size. Current site sale will offset part of the cost.
5.1.8	Maintain Provider Network for Workers' Compensation	Risk Management	Ongoing	Net Savings	Program	Program	Program that continues to decrease claims and expenditures.
5.1.9	New Traffic Building - Renovation	Engineering	2021-22	\$967,680	\$0	\$967,680	New larger facility for this growing department on Hackberry @ Bicentennial.
5.1.10	Energy Efficiency Program	Engineering	2021-22	\$5,575,000	\$450,000	\$4,800,000	Program to improve efficiency of city buildings, reduce recurring costs.
Strategy 5.2: Improve customer service in all levels of city government.							
5.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app	311 Center	Ongoing	Program	Program	Program	2019 converted system to real "311" system where that is the number citizen's dial.
5.2.2	Plan for improvements based upon 2019 external & internal service surveys	City Manager	Ongoing	Program	Program	Program	Using a 3 year improvement cycle. New, larger Community Survey will take place early 2022.
5.2.3	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	Ongoing	Program	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
5.2.4	Provide monthly Brush Collection service twelve (12) times per year	Public Works (Brush)	Ongoing	Program	Program	Program	Sustain an on-time collection schedule 90% of the time.
5.2.5	City Fiber Optic Networking	T., Police, Traffic, others	Ongoing	Program	\$295,000	\$300,000	Multi-year project to further connect the City's systems via fiber optic lines.
5.2.6	Phone System Upgrade	I.T.	2019-21	\$210,000	\$210,000	\$0	Replace overall phone system throughout the City.
5.2.7	ERP Project (new overall Enterprise project) - Software	I.T., Finance	2019-21	\$6,100,000	\$0	\$6,100,000	Upgrade enterprise-wide financial system to system communication. Improves internal service, reduces duplicated work caused by independent software.
5.2.8	Finance & Budget Department Remodel	Finance, Budget	2020-22	\$174,339	\$0	\$174,339	Improve functionality of the departments and allow for future expansion.
Strategy 5.3: Improve and measure performance of objectives; compare versus peers.							
5.3.1	Use Citizen Surveys, Internal Service Surveys & best practices to continually improve delivery of services	All Departments, City Manager	Ongoing	Program	Program	Program	As seen on the "Transparency" tab of "Open Government" on city's website, continue use of PDCA (Plan; Do; Check; Act) continual improvement cycle.
5.3.2	Use social media to improve marketing and promotion of Parks department, functions and events	Parks	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.3	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	Ongoing	Program	Program	Program	Identify all service points (residence & commercial accounts) geographically to optimize collection routes and reduce fuel consumption.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network.

Infrastructure has for decades been a key asset of the City of McAllen. In the 2019 Citizen Survey, citizens' strongest recommendations for increased focus were related to these drainage and traffic congestion. PRIOR to major flood events, the City proposed numerous large projects to improve drainage as well traffic flow. A strong focus has been placed on these projects with the outsourcing of numerous projects to several engineering firms so that work can be done concurrently. Rather than delay, project timelines were shortened as COVID hit in 2020. With 3 major flooding events in the past 3 years, citizens seem satisfied with the high priority McAllen has placed on drainage projects. This will hopefully be confirmed in the early 2020 Citizen Survey.

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
Strategy 6.1: Provide state of the art service-delivery assets.							
6.1.1	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Anzalduas Bridge, Bridge Board, City Commission	Multi-year	\$54M	\$1,200,000	\$1,752,494	International Trade between Maquila's and Trade Zone, expansion to facilitate rapidly growing produce importation. This year: Cargo Design.
6.1.2	Continually improve transit facilities	Transit	Ongoing	Program	Program	Program	New north Hub to have wash / repair buildings and refueling station. (2020-2021 construction). In design.
6.1.3	Continually improve Convention Center	Convention Center	Ongoing	Program	Program	Program	Maintain building so that it continues to be state of the art facility.
6.1.4	Continually improve Public Works, Composting large trucks, equipment & facilities	Public Works	Ongoing	Program	Program	Program	Continually maintain the highest standards for large vehicles/equipment for refuse, recycling and brush collection. Continually improve Public Works facilities.
6.1.5	Airport Improvements	Airport	2020-21	Ongoing	\$0	\$27,393,097	Various projects within the Airport, inclusive of building improvements and Runway rehabilitation.
6.1.6	RWY 14-32/TWY A Safety Improvements	Airport	2019-21	\$35,801,639	\$5,950,051	\$29,663,623	This project will address and mitigate on-going safety and operational issues.
Strategy 6.2: Maintain excellent roadways; improve mobility.							
6.2.1	2018 Bond Project: Comprehensive Traffic Study & fiber	Traffic	3 years	\$700,000	\$69,221	\$550,000	A major study that will lay the groundwork for an improve traffic signalization in the City, the #1 desire of citizens per 2019 Citizen Survey.
6.2.2	2018 Bond Project: Fiber optic cable to main corridor traffic signals	Traffic, I.T.	2-3 years	\$851,000	\$255,000	\$473,000	Fiber will enable our traffic signalization program to be fully automated with the ability to make adjustments in real time for heavy traffic, construction or special events.
6.2.3	2018 Drainage Bond Projects (Many projects approved by voters)	Commission Engineering	Multi-year	\$22,000,000	\$4,378,282	\$11,864,554	Bond issues PASSED 2018 All projects are in various stages and range from under \$100,000 to several multi-million dollar, single projects.
6.2.4	Annual Major Street Repaving	Public Works	Ongoing	Ongoing	\$3,221,595	\$3,221,595	The annual repaving of key corridors and neighborhood streets based upon pavement rating system.
6.2.5	Upgrade and improve traffic operations & functionality	Traffic Engineering	Ongoing	Ongoing	\$533,841	\$1,189,469	Continually measure and improve traffic flow as desired by citizens.
6.2.6	Bond Projects: Street Improvements	Engineering	Ongoing	\$24M	\$121,427	\$3,063,741	Various Street Improvements with smaller items grouped into this number.
6.2.7	2013 Bond LARGE project: Bicentennial Blvd	Engineering/ TxDOT	Multi-year	\$12,863,651	\$5,936,042	\$951,999	Project completed late 2021 - Trenton to 107.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
6.2.8	Daffodil Ave from Ware to Taylor	Engineering	Multi-year	\$3,847,197	\$245,924	\$5,595,279	Widen Daffodil to full width, curb and gutter section to double capacity from 2 to 4 lanes.
6.2.9	Accessibility and Walkways	Transit	2019-22	Ongoing	\$0	\$1,750,407	Transit Department intends to build walkways, paths, and/or improved access to bus stops.
6.2.10	Bentsen Road Widening - Buddy Owens to 5 mile	Engineering	2021-26	\$9,889,600	\$0	\$950,400	Extend widening project.
6.2.11	33rd Street Extension From Oxford Avenue to Auburn Avenue	Engineering	2021-23	\$3,550,000	\$0	\$790,000	Roadway connection from Oxford to Trenton.
6.2.12	Asphalt Crack Sealing	Engineering	2021-22	\$250,000	\$0	\$250,000	Allows City to participate with roadway improvements constructed during the subdivision process.
6.2.13	Dove Avenue widening	Engineering	2020-22	\$350,000	\$26,588	\$323,412	Added capacity to roadway.
6.2.14	Taylor Road - 2 Mile to 4 Mile	Engineering	2021-22	\$950,400	\$0	\$950,400	Cooperative project with City of Mission - Expressway to 2 mile line/Daffodil.

Strategy 6.3: Provide excellent storm water management.

6.3.1	Adopt Storm water Management Ordinance; Implement	Public Works; Engineering	Ongoing	Program	Program	Program	Adopted in McAllen. Now working with neighboring cities which will follow McAllen's Ordinance for regional impact.
6.3.2	Drainage Utility Fee Projects	Engineering	Multi-year	Ongoing	\$789,751	\$3,991,300	Various locations within City for drainage improvements funded by drainage fees.
6.3.3	Reprofile main drain ditches (wider/deeper)	Public Works; Engineering	Ongoing	Program	Program	Program	To increase water flow/ reduce flooding.
6.3.4	Drainage Channel Maintenance Access Improvements	Public Works	Ongoing	Program	Program	Program	Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function.
6.3.5	Storm System Inspection and Flushing	Public Works	Ongoing	Program	Program	Program	Inspect and flush existing storm water infrastructure to ensure proper function and ultimately reduce likelihood of flooding.
6.3.6	Storm water Quality Monitoring	Public Works; Engineering	Ongoing	Program	Program	Program	Establish baseline storm water quality (WQ) parameters to monitor watershed health and develop/implement necessary best management practices (BMPs) to reduce potential pollutants.
6.3.7	Storm sewer Infrastructure Maintenance/Installation	Public Works	Ongoing	Program	Program	Program	Small/medium scale repair of existing, deteriorated storm sewer infrastructure; in-house storm sewer infrastructure construction projects.
6.3.8	Storm water Public Education & Outreach	Public Works	Ongoing	Program	Program	Program	Educate the public about storm water infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants.
6.3.9	El Rancho Drainage Improvement	Engineering	2021-22	\$1,610,000	\$0	\$1,610,000	Improvements needed to reduce flooding in southeast McAllen.
6.3.10	Quince Ave. at North 27th St. Drainage Improvement	Engineering	2021-22	\$777,900	\$0	\$777,900	Improvements will alleviate flooding in the area.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
6.3.11	Engineering Drainage Study	Engineering	2021-22	\$325,000	\$0	\$325,000	To study recently annexed areas and recommend drainage outfall locations.
6.3.12	Balboa Drainage Lift Station	Engineering	2021-22	\$700,000	\$0	\$700,000	Stormwater lift station to pump floodwater Mission Inlet paid from Drainage Utility Fees.
Strategy 6.4: Provide high quality water and sewer services.							
6.4.1	SWTP Expansion Filter/ Clarifier	MPU	12 months	\$10,000,000	\$3,110,000	\$1,361,460	Increase Capacity at the South Water Treatment Plant and upgrade the SCADA system for both water plants.
6.4.2	North WWTP Electrical & SCADA Programming	MPU	6 months	\$2,414,550	\$2,018,988	\$435,098	Installation of Back-up Power Generators necessary to maintain the Plant's Process Operational during events of Power Loss.
6.4.3	Sprague Sewer Interceptor Extension	MPU	Multi-year	\$1,600,000	\$0	\$1,600,000	Multi-phase of a sanitary sewer masterplan to provide sanitary sewer to the north western sewer CCN area.
6.4.4	South WWTP Administration & Operations Building	MPU	8 months	\$2,300,000	\$1,488,000	\$750,000	Construction of new Administration and Operations Building, which is necessary for day to day operations of the SWWTP Facility.
6.4.5	AMI Project	MPU	Multi-year	\$16,500,000	\$0	\$18,000,000	Multi-phase Project to replace conventional water meters with advanced metering infrastructure.
6.4.6	NW Water Plant Expansion	MPU	Multi-year	\$25,000,000	\$0	\$1,600,000	Phase 1 - Design to expand the Northwest WTP from 11.25 MGD to 22.50 MGD Capacity. Phase 2 - Future Construction.
6.4.7	Dicker Road Sewer project (Phase I)	MPU	18 months	\$1,600,000	\$340,000	\$1,600,000	Installation of a wastewater system to provide services to the Southern sewer CCN area.
6.4.8	Tres Lagos Reclaimed Water Storage	MPU	Multi-year	\$3,000,000	\$750,000	\$200,000	Phase 1 - Design of 1.0 Million Gallons Elevated Tank. Phase 2 - Future Construction.
6.4.9	Sprague Sewer Lateral (Ware Road)	MPU	9 months	\$600,000	\$0	\$600,000	Installation of a wastewater system to provide services to the Northwestern sewer CCN area.
6.4.10	Geo-Water (Deep Well)	MPU	12 months	\$200,000	\$0	\$200,000	A study will be conducted to evaluate options and possibilities of geothermal power generation to serve WTP(s).
6.4.11	HCID #1 Raw Waterline	MPU	18 months	\$1,500,000	\$0	\$1,500,000	Raw water line to deliver a new source water to our South Water Treatment Plant.
6.4.12	SWTP Electrical Generator Project	MPU	6 months	\$250,000	\$82,000	\$250,000	A study will be conducted to evaluate options for increasing Generator Capacity at South Water Treatment Plant.

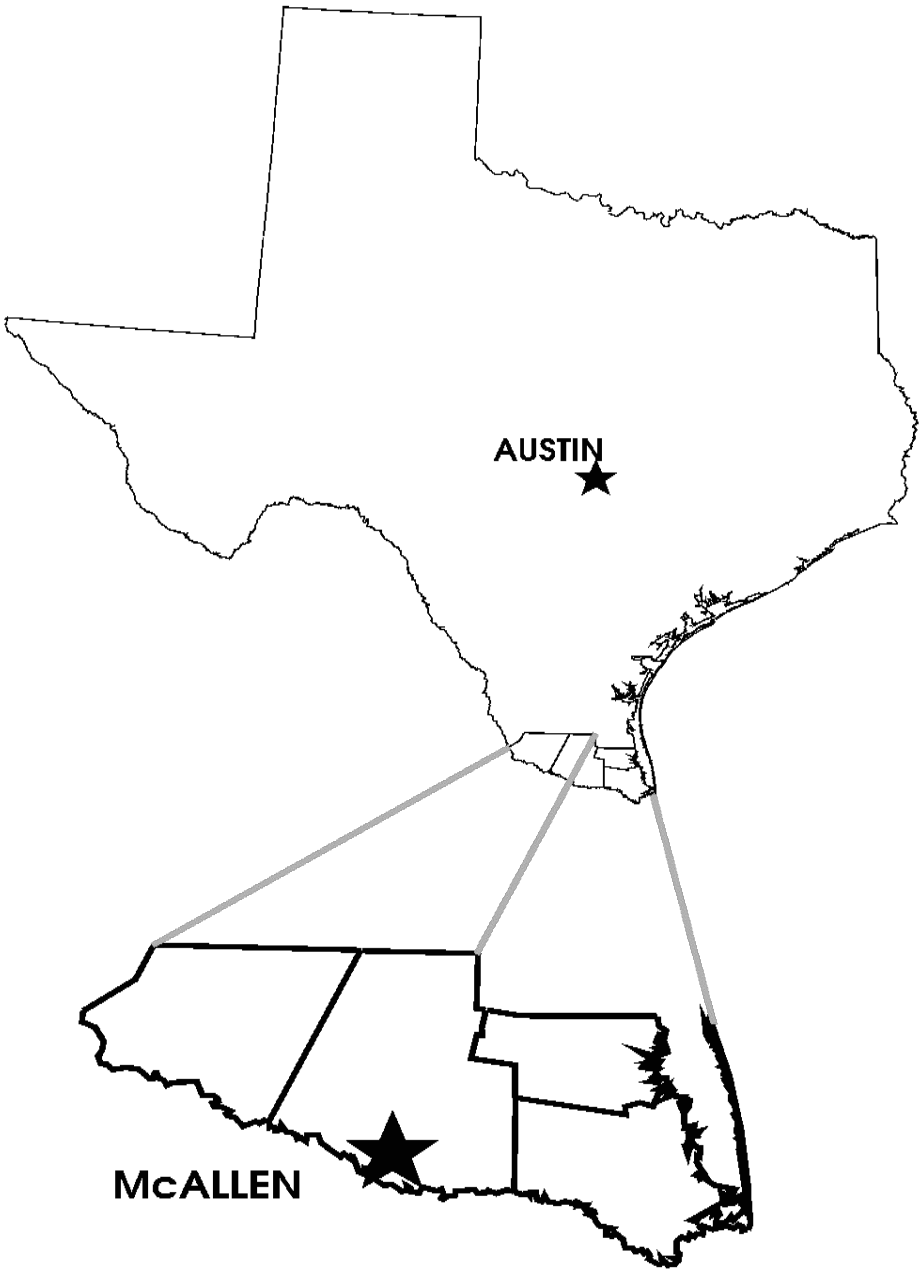
Strategic Business Plan

Goal 7: Improve Workforce Preparedness

While Goal #1's mission is to create a city which is attractive to students, educated professionals & retirees as well as families, GOAL #7 seeks to increase opportunity and improve the economic futures of those who choose to live and work in McAllen. The creation of UTRGV, its Medical School, Texas A&M branch campus, and the expansion of South Texas College all serve to expand opportunity and have had a noticeable impact on area incomes. Strong growth of the local medical industry has worked with educators to expand new, well paying medical careers in the area. Together with affordable transportation, these will have a pronounced impact on workforce preparedness and will continue to increase average household incomes in the City.

No.	Objective	Department / Agency	Time-line	Total Project Cost	Estimated FY 20-21	Budget FY 21-22	Status - Rationale
Strategy 7.1: Expand educational opportunity in the Region.							
7.1.1	Assist in funding UTRGV Medical School - McAllen assets	Commission	Ongoing	Conditional Commitment	\$1,000,000	\$1,000,000	Funding to assist in Medical School development is an "up to" amount annually.
7.1.2	Continue working with STC to supplement training in the region	City Commission/ Chamber	Ongoing	Ongoing	\$260,000	\$260,000	Help develop environment to encourage high school graduates to stay in area.
7.1.3	Coordinating with STC to develop a Fire Science degree program within 3 years	Fire	3 years	Program	Program	Program	Create a venue for Firefighters, citizens while also creating an international training venue for industry from the US and Mexico.
7.1.4	Work with STC, A&M and UTRGV; Increase public transportation to their respective campuses	Transit	5 years	Program	Program	Program	Develop affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on campus.
Strategy 7.2: Improve community development in order to reduce barriers to citizen success.							
7.2.1	Funding El Milagro Health Clinic	City Commission	Ongoing	Commission vote	\$230,000	\$250,000	Programs funded by Development Corp. for after school programs as part of the original mission (per ballot 1997).
7.2.2	After school programs (Boys & Girls Club, MISD)	Parks and Recreation	Ongoing	Ongoing	\$200,000	\$200,000	Programs funded by Development Corp. for after school programs.
7.2.3	Project Imagine Tomorrow	Health & Code	Ongoing	Ongoing	\$300,000	\$400,000	Annual appropriation for neighborhood stabilization via assisting with repairs/ improvements for the deteriorated residential properties.
7.2.4	VIDA funded to assist in workforce development	Dev. Corp.	Ongoing	Ongoing	\$425,000	\$440,000	Participants assisted to complete education and improve earning potential.
7.2.5	LIFT funding for upward mobility	Dev. Corp.	Ongoing	Ongoing	\$125,000	\$200,000	Lending for small business and start-ups which do not have access to traditional financing. A non-profit corp.
7.2.6	TRANSIT: METRO McALLEN - city portion	McAllen Metro	Ongoing	Ongoing	\$67,000	\$67,000	Local match for operating costs for Metro McAllen (FTA 50% match; City 50% match).
7.2.7	TRANSIT: New North Hub & Maintenance Facility	Transit	2018-21	\$6,360,049	\$125,739	\$4,570,032	New hub at Buddy Owens & N. 23rd St. Hub will act as transit station, transfers, and maintenance yard for McAllen Metro.
7.2.8	Added shelters & passenger amenities for transit (bus) users	Transit	2019-21	\$750,000	\$368,862	\$381,138	Project is intended to provide seating and comfort amenities along the routes for passenger convenience.
7.2.9	Quinta Park and Ride	Transit	2019-24	Ongoing	\$0	\$4,700,000	Park and Ride portion of exciting new Quinta Urban Ecology Center.
7.2.10	Affordable Homes of South Texas	City Commission	Ongoing	Ongoing	\$223,000	\$236,500	For building new homes for low to moderate income citizens, primarily in established, older neighborhoods.
7.2.11	Comfort House	City Commission	Annual	Varies	\$100,000	\$100,000	Funding for this palliative hospice center in the city.
7.2.12	Electric Bus Project Expansion	Transit	2021-22	\$3,000,000	\$0	\$3,000,000	Rollover project from last FY to begin electrification.

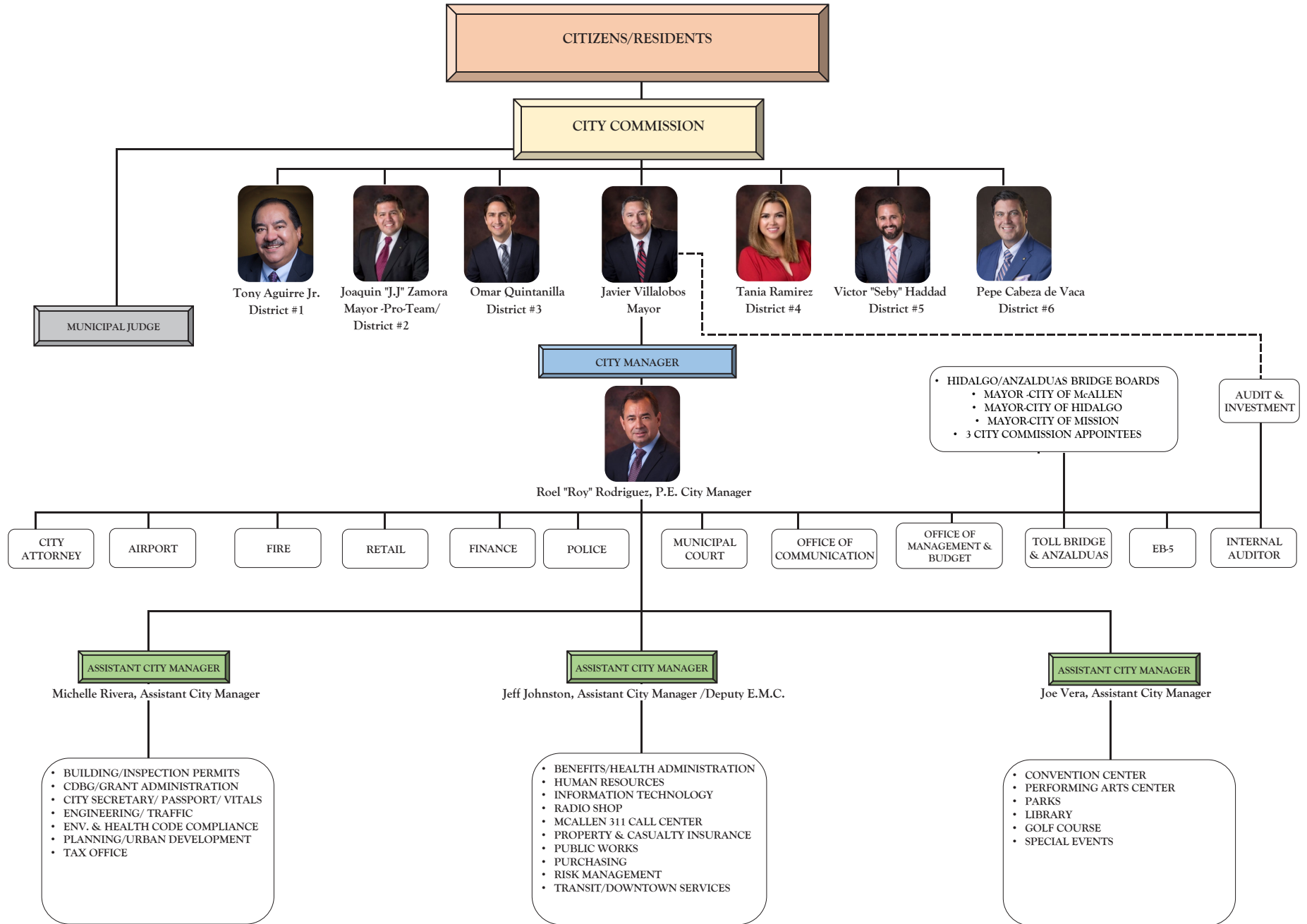
City of McAllen's Location
in Relation to the State of Texas



The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

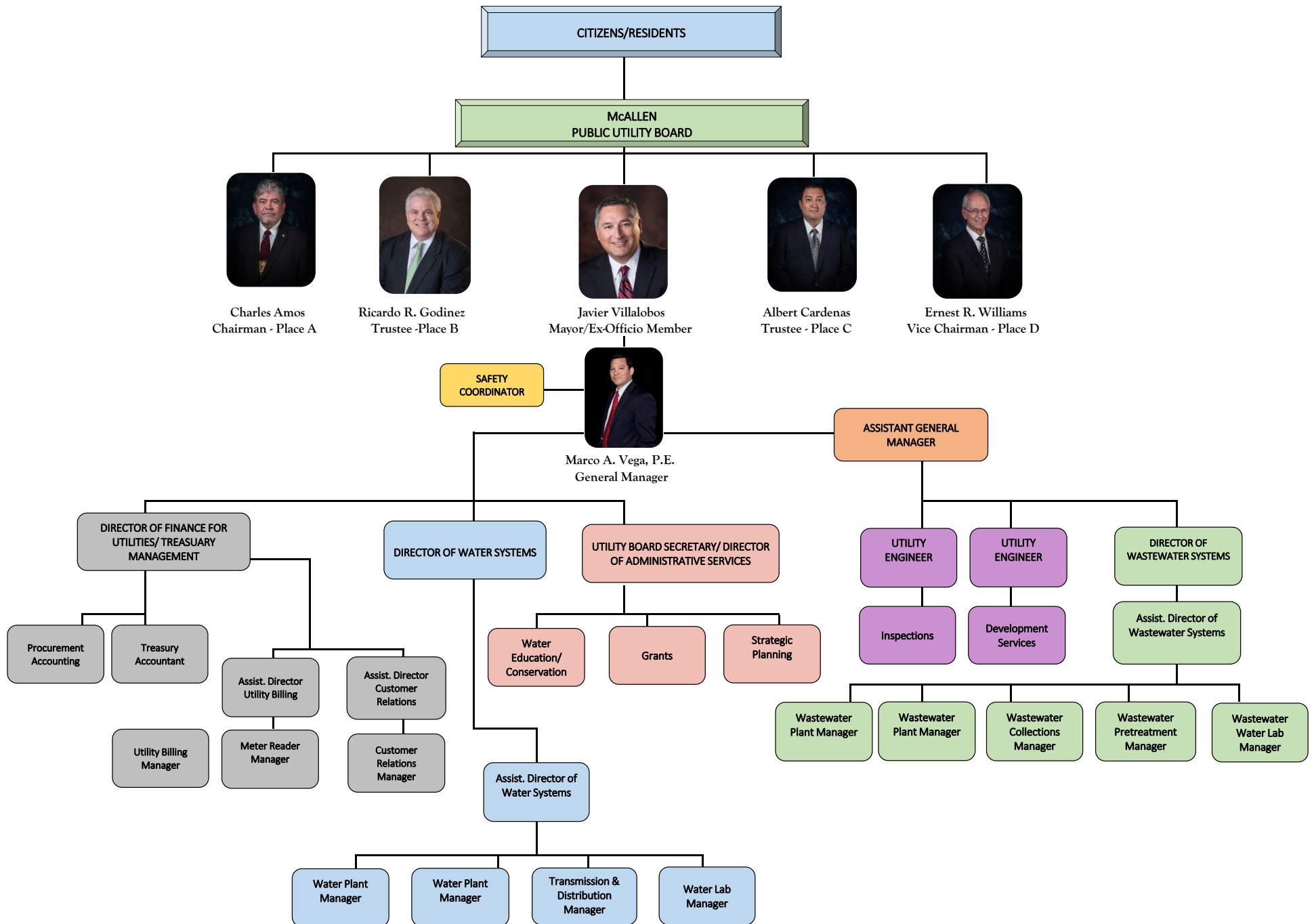
Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

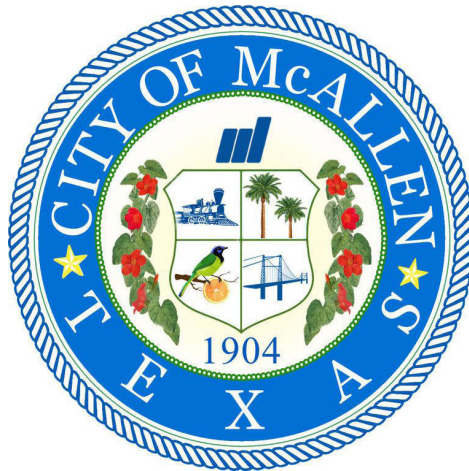
CITY OF McALLEN, TEXAS



McALLEN PUBLIC UTILITY

Organizational Chart FY 2021-2022







COMBINED FINANCIAL SECTION

2021-2022 Combined Budget Summary All Funds

	Beginning Fund Balance	Projected Revenues	Transfers In	Out Transfers
General Fund				
General Fund	\$ 63,927,013	\$ 122,232,920	\$ 18,996,881	\$ (25,521,349)
Total General Fund	63,927,013	122,232,920	18,996,881	(25,521,349)
Special Revenue Funds				
Hotel Occupancy Tax	368	2,811,000	-	(1,893,607)
Hotel Venue Tax	384,127	803,815	-	(1,035,435)
Development Corp. of McAllen, Inc.	13,639,524	19,606,959	-	(1,867,863)
Christmas Parade	402,409	605,000	100,000	-
EB - 5	70,425	282	-	-
Parklands Zone #1,2,&3	2,519,334	10,077	-	-
Public, Educational, and Governmental (PEG)	888,437	226,370	-	-
Friends of Quinta	96,418	2,394,317	-	(2,252,850)
Community Development Block Grant	-	2,500,171	-	-
Police Department Seized	1,247,300	-	-	-
Downtown Services Parking	(6,717)	1,177,900	35,000	-
Drainage Fee	3,102,692	1,264,916	-	-
American Rescue Plan	-	17,225,521	-	(13,165,521)
Tax Increment Reinvestment Zone TIRZ #1 & 2A	3,408,908	13,635	1,352,384	-
Total Special Revenue Funds	25,753,225	48,639,963	1,487,384	(20,215,276)
Debt Service Funds				
Sales Tax Revenue Bond Debt Service	-	-	-	-
Local Government Finance Corporation Debt Service	200,898	-	905,185	-
General Obligation-Tax Note/C.O.	3,365,444	6,358,780	233,862	-
Hotel Tax Venue Debt Service	-	-	568,706	-
Water Debt Service	526,079	-	2,579,438	-
Wastewater Debt Service	2,750,983	-	6,123,124	-
Airport PFC C.O. Series 2011 (AMT)	241,291	-	644,800	-
McAllen International Contingency	500,000	-	-	-
Anzalduas Intl Crossing Debt Service 2007 A	586,521	-	1,733,100	-
Anzalduas Intl Crossing Debt Service 2007 B	375,412	-	840,675	-
Anzalduas Intl Crossing - Contingency	500,000	-	-	-
Total Debt Service Funds	9,046,628	6,358,780	13,628,890	-
Capital Projects Funds				
Capital Improvement	7,664,472	689,149	5,491,712	-
Quinta Mazatlán - Center for Urban Ecology Facility	(139,989)	21,948,564	2,252,850	-
Traffic/Drainage Fund	15,246,902	1,138,337	-	-
Parks Facility/Fire Station #2 Construction	6,036,764	24,147	-	-
Street Improvement Construction	1,509,545	1,885,517	620,678	-
Infrastructure and Improvement	29,556,582	-	18,677,253	-
Sports Facility Construction	60,168	241	-	-
Information Technology	197,464	53,165	-	-
Water Depreciation	6,025,703	22,559	1,698,664	-
Water Capital Improvement	4,422,513	20,848	1,356,507	-
Water Revenue Bond Issues	1,429,412	21,261,460	-	-
Wastewater Depreciation	15,100,923	60,404	3,567,862	-
Wastewater Capital Improvement	5,384,513	15,892	858,657	-
Wastewater Revenue Bonds	749,878	122	-	-
Wastewater Revenue Bond - Clean Water & SWIRFT	823,502	435,098	-	-
Sanitation Depreciation	12,790,820	1,888,384	-	-
Palm view Golf Course Depreciation	454,297	1,817	200,000	-
Convention Center Depreciation	2,016,833	8,067	250,000	-
Performing Arts Depreciation	1,037,877	4,152	250,000	-
Passenger Facility Charge	7,576,643	1,727,299	-	(3,735,363)
McAllen International Airport Capital Impr.	(467,837)	41,928,260	11,375,960	-
Bridge Capital Improvement	2,998,514	11,994	1,341,025	-
Anzalduas Bridge Capital Improvement	1,040,756	4,163	380,541	-
Total Capital Project Funds	121,516,255	93,129,640	48,321,709	(3,735,363)
Enterprise Funds				
Water	9,522,382	23,874,101	-	(5,634,609)
Wastewater	5,709,308	22,850,960	-	(10,549,643)
Sanitation	16,854,909	21,728,420	-	-
Palm View Golf Course	1,581,971	1,729,748	-	(200,000)
McAllen Convention Center	4,200,284	4,369,305	1,434,785	(250,000)
McAllen Performing Arts Center	1,330,966	738,624	591,689	(250,000)
McAllen International Airport	11,215,698	11,062,444	-	(10,448,322)
Metro McAllen Transit	812,311	4,406,117	67,000	(35,000)
Bus Terminal	1,294,885	15,589,327	75,000	-
McAllen International Toll Bridge	1,297,263	13,703,819	-	(7,052,082)
McAllen Intl Toll Bridge - Restricted Acct	3,479,937	-	4,870,382	(3,468,435)
Anzalduas International Crossing	165,839	3,074,676	840,675	(2,954,316)
Total Enterprise Funds	57,465,753	123,127,541	7,879,531	(40,842,406)
Internal Service Funds				
Inter-Departmental Service	146,538	4,490,000	-	-
General Depreciation	12,365,855	3,127,977	-	-
Health Insurance	739,838	13,808,391	-	-
Retiree Health Insurance	(407,218)	1,715,702	-	-
Workmen's Compensation Fund	4,916,875	1,906,663	-	-
Property & Casualty Insurance Fund	13,191	871,723	-	-
Total Internal Service Funds	17,775,079	25,920,456	-	-
TOTALS	\$ 295,483,953	\$ 419,409,300	\$ 90,314,394	\$ (90,314,394)

Operations	Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 123,229,238	\$ 1,764,447	\$ 263,174	\$ 125,256,859	\$ (9,548,407)	\$ -	\$ 54,378,605
123,229,238	1,764,447	263,174	125,256,859	(9,548,407)	-	54,378,605
917,393	-	-	917,393	-	-	368
-	-	-	-	(231,620)	-	152,507
10,053,611	11,878,262	-	21,931,873	(4,192,777)	-	9,446,747
701,100	16,000	-	717,100	(12,100)	-	390,309
-	-	-	-	282	-	70,707
-	1,197,294	-	1,197,294	(1,187,217)	-	1,332,118
-	178,500	-	178,500	47,870	-	936,307
50,000	-	-	50,000	91,467	-	187,885
1,478,023	1,022,148	-	2,500,171	-	-	-
-	-	-	-	-	-	1,247,300
1,200,346	-	4,875	1,205,221	7,679	-	962
-	3,991,300	-	3,991,300	(2,726,384)	-	376,308
4,000,000	60,000	-	4,060,000	-	-	-
18,333	1,610,000	-	1,628,333	(262,314)	-	3,146,594
18,418,806	19,953,504	4,875	38,377,185	(8,465,114)	-	17,288,112
-	-	-	-	-	-	-
-	-	905,185	905,185	-	-	200,898
-	-	6,592,642	6,592,642	-	-	3,365,444
-	-	568,706	568,706	-	-	-
-	-	2,579,438	2,579,438	-	-	526,079
-	-	6,123,124	6,123,124	-	-	2,750,983
-	-	644,800	644,800	-	-	241,291
-	-	-	-	-	-	500,000
-	-	1,733,100	1,733,100	-	-	586,521
-	-	840,675	840,675	-	-	375,412
-	-	-	-	-	-	500,000
-	-	19,987,670	19,987,670	-	-	9,046,628
-	13,581,680	-	13,581,680	(7,400,819)	-	263,653
-	31,692,341	-	31,692,341	(7,490,927)	-	(7,630,915)
-	12,887,554	-	12,887,554	(11,749,217)	-	3,497,685
-	6,023,008	-	6,023,008	(5,998,861)	-	37,903
-	4,015,740	-	4,015,740	(1,509,545)	-	-
375,000	46,067,395	-	46,442,395	(27,765,142)	-	1,791,440
-	60,000	-	60,000	(59,759)	-	409
-	65,000	-	65,000	(11,835)	-	185,629
1,206,855	4,255,020	-	5,461,875	(3,740,651)	-	2,285,051
856,507	2,430,000	-	3,286,507	(1,909,152)	-	2,513,361
-	21,261,460	-	21,261,460	-	-	1,429,412
1,070,575	5,330,020	-	6,400,595	(2,772,329)	-	12,328,594
258,657	4,281,000	-	4,539,657	(3,665,108)	-	1,719,405
-	750,000	-	750,000	(749,878)	-	-
-	435,098	-	435,098	-	-	823,502
-	5,913,408	64,264	5,977,672	(4,089,288)	-	8,701,532
-	74,300	-	74,300	127,517	-	581,814
-	337,000	-	337,000	(78,933)	-	1,937,900
-	-	-	-	254,152	-	1,292,028
-	4,322,500	-	4,322,500	(6,330,564)	-	1,246,079
1,050,000	52,254,220	-	53,304,220	-	562,894	95,057
-	2,009,336	-	2,009,336	(656,317)	-	2,342,197
-	570,010	-	570,010	(185,306)	-	855,450
4,817,594	218,616,090	64,264	223,497,948	(85,781,962)	562,894	36,297,186
17,949,669	-	-	17,949,669	289,823	(251,964)	9,560,241
10,548,773	-	-	10,548,773	1,752,545	-	7,461,853
19,621,506	1,904,100	-	21,525,606	202,814	-	17,057,722
1,382,456	410,600	184	1,793,240	(263,492)	-	1,318,479
6,149,332	206,870	8,224	6,364,426	(810,336)	-	3,389,949
1,577,803	-	-	1,577,803	(497,490)	-	833,476
6,145,029	304,000	3,980	6,453,009	(5,838,887)	-	5,376,808
4,516,503	-	-	4,516,503	(78,386)	-	733,926
893,311	14,789,414	3,033	15,685,758	(21,431)	-	1,273,453
6,649,561	-	2,177	6,651,738	-	-	1,297,263
-	-	-	-	1,401,947	-	4,881,884
1,075,585	-	-	1,075,585	(114,550)	-	51,289
76,509,527	17,614,984	17,598	94,142,110	(3,977,443)	(251,964)	53,236,343
3,956,724	71,600	731	4,029,055	460,945	-	607,482
-	3,729,399	-	3,729,399	(601,422)	-	11,764,433
14,520,125	-	-	14,520,125	(711,734)	-	28,104
1,307,774	-	-	1,307,774	407,928	-	710
2,126,367	6,600	-	2,132,967	(226,304)	-	4,690,571
880,649	-	-	880,649	(8,926)	-	4,265
22,791,639	3,807,599	731	26,599,969	(679,513)	-	17,095,565
\$ 245,766,804	\$ 261,756,624	\$ 20,338,312	\$ 527,861,741	\$ (108,452,438)	\$ 310,930	\$ 187,342,442

2021-2022 Summary of Major Revenues & Expenditures and Fund Balances

	GENERAL FUND				SPECIAL REVENUE FUNDS			
	Actual	Adj. Budget	Estimated	Budget	Actual	Adj. Budget	Estimated	Budget
	19-20	20-21	20-21	21-22	19-20	20-21	20-21	21-22
FINANCING SOURCES								
Ad Valorem Taxes	\$ 43,887,801	\$ 45,711,444	\$ 45,780,212	\$ 47,327,409	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	1,047,016	950,431	1,077,713	1,083,165	-	-	-	-
Sales Taxes	49,722,857	54,863,766	54,863,766	56,464,947	16,574,288	18,287,922	18,287,922	18,821,649
Franchise Taxes	6,394,938	6,303,000	6,093,047	6,057,000	217,436	200,000	222,816	222,816
Hotel Taxes	-	-	-	-	3,968,612	3,836,028	3,540,535	3,614,815
Licenses and Permits	2,232,122	2,490,265	2,458,838	2,570,234	14,453	15,000	14,998	15,000
Intergovernmental Revenues	19,656,665	750,000	738,056	750,000	2,834,474	27,629,947	27,356,461	20,309,092
Charges for Services	4,536,886	5,143,985	4,792,107	4,934,211	3,447,709	3,017,000	2,888,742	3,022,500
Contributions	-	-	-	-	302,650	1,382,923	1,403,287	-
Fines and Forfeitures	1,069,316	904,835	907,514	856,547	73,463	140,000	28,194	140,000
Miscellaneous	2,161,681	1,168,444	1,664,876	1,536,291	1,121,337	478,300	969,867	2,396,750
Interest	1,468,202	642,616	593,330	642,616	330,458	104,164	60,932	92,341
Rentals	41,836	5,500	42,226	5,500	-	-	1,000	5,000
Sale of Property	163,507	5,000	50,000	5,000	-	-	-	-
Debt/Loan Proceed	-	-	-	-	-	4,400,000	4,400,000	-
Total Revenues	132,382,827	118,939,286	119,061,685	122,232,920	28,884,876	59,491,284	59,174,755	48,639,963
Transfers from other funds	9,852,000	29,528,982	29,540,484	18,996,881	1,116,024	5,967,373	5,967,373	1,487,384
Total Financing Sources	\$ 142,234,827	\$ 148,468,268	\$ 148,602,169	\$ 141,229,801	\$ 30,000,900	\$ 65,458,657	\$ 65,142,127	\$ 50,127,347
FINANCIAL USES:								
Salaries and Wages	65,041,176	69,266,058	66,738,844	69,633,604	793,792	988,512	896,929	1,005,484
Employee Benefits	18,233,246	19,145,036	20,819,451	22,861,265	153,198	171,638	152,010	242,910
Supplies	2,005,478	2,194,864	2,005,567	2,188,311	53,023	47,368	29,209	47,368
Other Services and Charges	17,975,803	18,317,190	18,171,538	18,735,022	16,151,005	17,203,450	16,038,354	13,080,591
Maintenance	9,110,851	9,703,786	9,573,140	9,811,036	33,060	42,453	101,913	42,453
Capital Outlay	1,111,032	2,115,127	1,063,118	1,764,447	14,080,907	17,418,340	7,270,766	23,953,504
Debt Service	508,175	263,174	263,174	263,174	4,875	4,875	4,875	4,875
Total Expenditures/Expenses	113,985,757	121,005,235	118,634,834	125,256,859	31,269,856	35,876,636	24,494,056	38,377,185
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	9,710,018	41,272,590	41,272,590	25,521,349	8,993,423	32,772,099	32,252,876	20,215,276
Total Financial Uses	\$ 123,695,775	\$ 162,277,825	\$ 159,907,424	\$ 150,778,207	\$ 40,263,279	\$ 68,648,735	\$ 56,746,932	\$ 58,592,461
Revenue over/under Expenditures	18,539,051	(13,809,557)	(11,305,255)	(9,548,406)	(10,262,379)	(3,190,078)	8,395,195	(8,465,114)
FUND BALANCES/WORKING CAPITAL								
Unassigned Fund Balances/Unrestricted	-	-	-	-	-	-	-	-
Working Capital Beginning of Year	56,950,623	75,232,268	75,232,268	63,927,013	27,631,688	15,812,307	17,358,038	25,753,225
Other Items Affecting Working Capital	(257,406)	-	-	-	(11,271)	-	-	-
Unassigned Fund Balances/Unrestricted	-	-	-	-	-	-	-	-
Working Capital End of Year	\$ 75,232,268	\$ 61,422,711	\$ 63,927,013	\$ 54,378,605	\$ 17,358,038	\$ 12,622,229	\$ 25,753,225	\$ 17,288,112

1. Special Revenue Funds:
 Hotel Occupancy Tax Fund
 Venue Tax Fund
 Development Corporation Fund
 EB-5 Fund
 Parkland 1,2 & 3 Funds
 Public, Educational, & Governmental (PEG) Fund
 Friends of Quinta
 Community Development Block Grant
 Police Department Seized Fund
 Downtown Services Parking Fund
 Drainage Fee Fund
 Christmas Parade Fund
 TIRZ #1 & 2A
 American Rescue Plan Fund

DEBT SERVICE FUNDS				CAPITAL PROJECTS FUNDS				ENTERPRISE FUNDS			
Actual	Adj. Budget	Estimated	Budget	Actual	Adj. Budget	Estimated	Budget	Actual	Adj. Budget	Estimated	Budget
19-20	20-21	20-21	21-22	19-20	20-21	20-21	21-22	19-20	20-21	20-21	21-22
\$ 5,538,784	\$ 5,061,449	\$ 4,467,265	\$ 4,843,179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
94,422	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	22,998,406	85,590,258	16,005,873	80,191,942	7,163,057	24,380,364	12,294,949	23,694,813
-	-	-	-	-	-	-	5,000,000	79,630,057	86,237,659	83,054,968	92,315,102
2,485,171	2,493,307	871,627	1,515,547	2,701,944	1,975,393	3,911,800	1,837,221	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
24,037	-	-	-	1,398,302	894,569	1,315,248	5,779,674	3,259,048	2,353,023	2,198,718	2,394,065
86,192	-	-	54	1,563,094	913,766	579,022	320,803	830,636	460,691	181,512	215,944
-	-	-	-	-	375,900	-	-	4,586,224	5,432,263	5,405,453	4,352,016
-	-	-	-	-	-	-	-	243,137	155,600	(2,910)	155,600
-	-	-	-	-	-	-	-	-	-	-	-
8,228,606	7,554,756	5,338,892	6,358,780	28,661,749	89,749,886	21,811,943	93,129,640	95,712,160	119,019,600	103,132,690	123,127,541
17,444,562	13,578,753	13,482,003	13,628,890	16,184,752	50,271,919	50,060,111	48,321,709	8,299,392	8,392,927	7,708,798	7,879,531
\$ 25,673,168	\$ 21,133,509	\$ 18,820,895	\$ 19,987,670	\$ 44,846,501	\$140,021,805	\$ 71,872,054	\$141,451,349	\$ 104,011,552	\$ 127,412,527	\$110,841,488	\$131,007,072
-	-	-	-	-	-	-	-	22,401,230	25,020,874	22,621,415	25,154,157
-	-	-	-	-	-	-	-	8,918,820	8,489,066	7,899,252	10,796,556
-	-	-	-	-	-	-	-	2,890,925	3,316,052	3,152,183	3,464,002
-	-	-	-	-	325,000	203,167	2,872,000	24,227,314	27,936,253	25,359,041	28,817,027
-	-	-	-	-	-	14,000	265,000	6,443,068	7,309,232	6,706,140	7,799,474
-	-	-	-	47,162,263	163,739,673	46,641,484	220,296,684	3,202,379	19,593,709	6,100,264	18,093,294
24,953,384	21,133,510	18,820,898	19,987,670	12,153	64,264	64,264	64,264	3,284	17,598	17,597	17,598
24,953,384	21,133,510	18,820,898	19,987,670	47,174,416	164,128,937	46,922,915	223,497,948	68,087,020	91,682,784	71,855,895	94,142,110
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	1,456,568	3,969,912	3,681,626	3,735,363	34,324,401	30,875,524	30,701,848	40,842,406
\$ 24,953,384	\$ 21,133,510	\$ 18,820,898	\$ 19,987,670	\$ 48,630,984	\$168,098,849	\$ 50,604,541	\$227,233,311	\$ 102,411,421	\$ 122,558,308	\$102,557,743	\$134,984,516
719,784	-	(3)	-	(3,784,483)	(28,077,044)	21,267,513	(85,781,962)	1,600,131	4,854,219	8,283,745	(3,977,444)
-	-	-	-	-	-	-	-	-	-	-	-
7,327,388	7,327,388	8,046,631	9,046,628	102,209,565	92,499,957	100,253,809	121,516,255	42,002,791	44,981,740	46,461,574	57,465,753
(545)	-	1,000,000	-	1,							

4. Enterprise Funds:

- Water Fund
- Wastewater Fund
- Sanitation Fund
- Palm View Golf Course Fund
- Convention Center Fund
- Performing Arts Center Fund
- McAllen International Airport Fund
- Metro McAllen Fund
- Bus Terminal Fund
- McAllen International Toll Bridge Fund
- Anzalduas International Crossing Fund

2021-2022 Summary of Major Revenues & Expenditures All Funds Cont.

INTERNAL SERVICE FUNDS				TOTALS				
Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22	
\$ -	\$ -	\$ -	\$ -	\$ 49,426,585	\$ 50,772,893	\$ 50,247,477	\$ 52,170,588	FINANCING SOURCES
-	-	-	-	1,141,438	950,431	1,077,713	1,083,165	Ad Valorem Taxes
-	-	-	-	66,297,145	73,151,688	73,151,688	75,286,596	Penalty & Interest Property Taxes
-	-	-	-	6,612,374	6,503,000	6,315,863	6,279,816	Sales Taxes
-	-	-	-	3,968,612	3,836,028	3,540,535	3,614,815	Franchise Taxes
-	-	-	-	2,246,575	2,505,265	2,473,836	2,585,234	Hotel Taxes
-	-	-	-	52,652,602	138,350,569	56,395,339	124,945,847	Licenses and Permits
5,619,900	5,233,500	5,232,000	4,478,500	93,234,552	99,632,144	95,967,817	109,750,313	Intergovernmental Revenues
15,714,181	16,553,818	16,682,028	17,946,052	21,203,946	22,405,441	22,868,742	21,298,820	Charges for Services
-	-	-	-	1,142,779	1,044,835	935,708	996,547	Contributions
433,962	275,500	403,625	344,000	8,398,367	5,169,836	6,552,334	12,450,780	Fines and Forfeitures
412,384	190,048	88,421	73,390	4,690,966	2,311,285	1,503,217	1,345,148	Miscellaneous
2,935,642	3,099,378	2,965,878	3,078,514	7,563,702	8,913,041	8,414,557	7,441,030	Interest
(1,177)	-	-	-	405,467	160,600	47,090	160,600	Rentals
-	-	-	-	-	4,400,000	4,400,000	-	Sale of Property
25,114,892	25,352,244	25,371,953	25,920,456	318,985,110	420,107,056	333,891,918	419,409,300	Debt/Loan Proceed
								Total Revenues
4,386,200	2,853,760	2,853,760	-	57,282,930	110,593,714	109,612,529	90,314,394	Transfers from other funds
\$ 29,501,092	\$ 28,206,004	\$ 28,225,712	\$ 25,920,456	\$ 376,268,040	\$ 530,700,770	\$ 443,504,445	\$ 509,723,694	Total Financing Sources
								FINANCIAL USES:
1,477,653	1,756,966	1,629,757	1,747,230	89,713,851	97,032,410	91,886,945	97,540,475	Salaries and Wages
498,272	560,915	553,864	699,077	27,803,536	28,366,655	29,424,577	34,599,808	Employee Benefits
35,814	41,864	43,900	37,364	4,985,240	5,600,148	5,230,859	5,737,045	Supplies
22,997,362	23,678,046	22,231,746	20,246,488	81,351,484	87,459,939	82,003,846	83,751,128	Other Services and Charges
48,624	61,480	51,980	58,480	15,635,603	17,116,951	16,447,173	17,976,443	Maintenance
2,528,231	3,703,177	2,732,600	3,810,599	68,084,812	206,570,026	63,808,232	267,918,528	Capital Outlay
138	731	731	731	25,482,009	21,484,152	19,171,539	20,338,312	Debt Service
27,586,091	29,803,179	27,244,578	26,599,969	313,056,524	463,630,281	307,973,176	527,861,741	Total Expenditures/Expenses
-	-	-	-	-	-	-	-	Extraordinary Expense/Loan Payback
2,798,520	1,703,589	1,703,589	-	57,282,930	110,593,714	109,612,529	90,314,394	Transfers to other funds
\$ 30,384,611	\$ 31,506,768	\$ 28,948,167	\$ 26,599,969	\$ 370,339,454	\$ 574,223,995	\$ 417,585,705	\$ 618,176,134	Total Financial Uses
(883,519)	(3,300,764)	(722,455)	(679,513)	5,928,585	(43,523,224)	25,918,740	(108,452,437)	Revenue over/under Expenditures
								FUND BALANCES/WORKING CAPITAL
-	-	-	-	-	-	-	-	Unassigned Fund Balances/Unrestricted
19,240,998	19,513,962	18,497,534	17,775,079	255,363,053	165,283,022	265,849,851	295,483,953	Working Capital – Beginning of Year
140,055	395,206	-	-	4,558,212	2,776,469	3,715,367	310,930	Other Items Affecting Working Capital
\$ 18,497,534	\$ 16,608,404	\$ 17,775,079	\$ 17,095,565	\$ 265,849,851	\$ 124,536,266	\$ 295,483,953	\$ 187,342,442	Unassigned Fund Balances/Unrestricted Working Capital - End of Year

5. Internal Service Funds:

Inter-Departmental Service Fund

General Depreciation

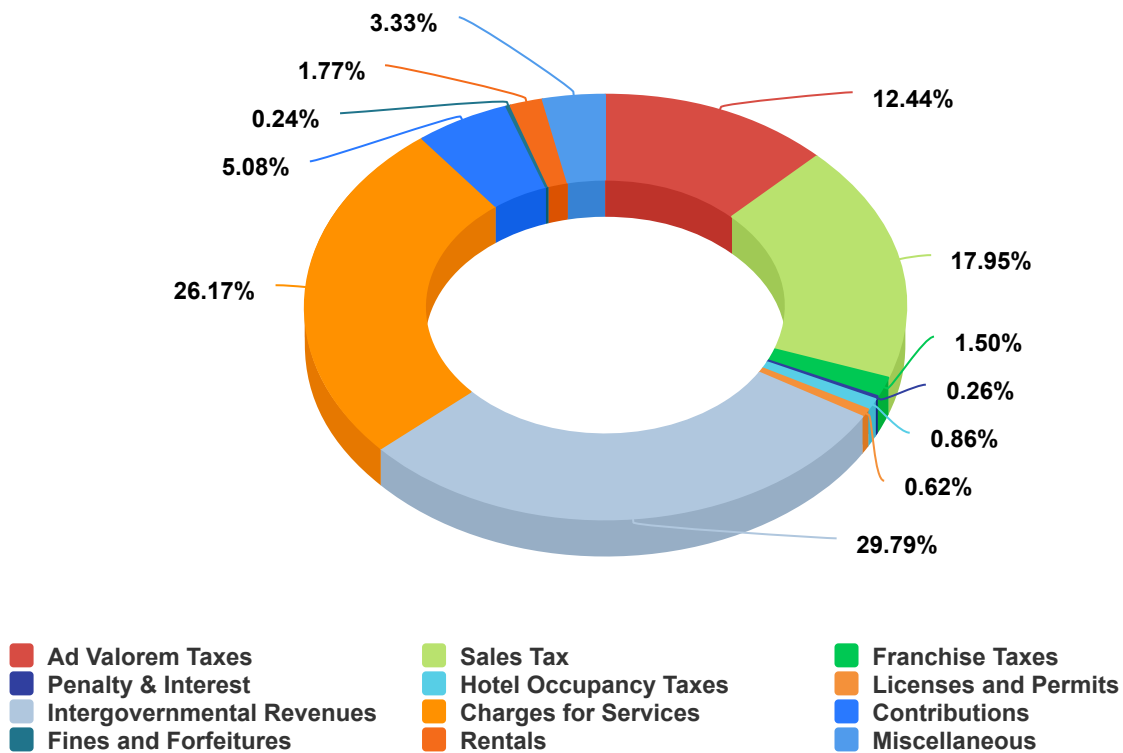
Employee Health Insurance Fund

Retiree Health Insurance Fund

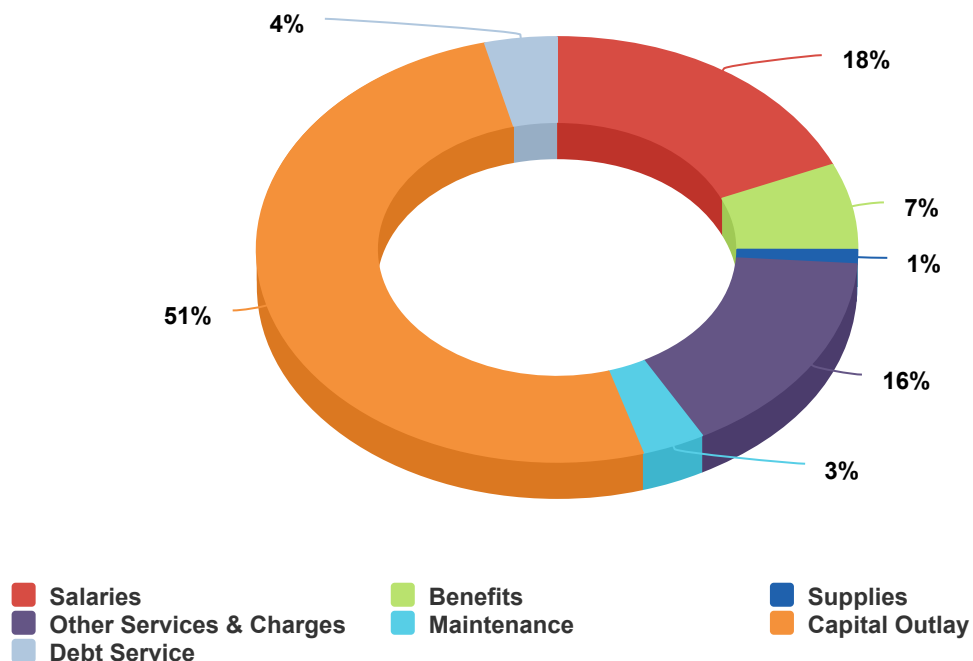
General Insurance & Workman's Compensation Fund

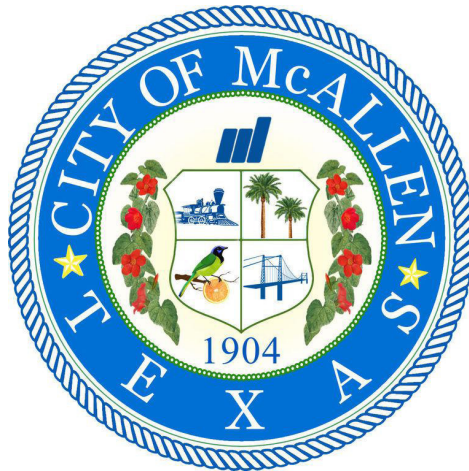
Property & Casualty Insurance Fund

Summary of Major Revenues - All Funds \$398,147,840



Summary of Major Expenditures - All Funds By Category \$527,861,740





2021-2022 Combined Budget Summary

Percent (%) Changes in Fund Balance

All Funds

	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
General Fund					
General Fund	\$ 63,927,013	\$ 141,229,801	\$ 150,778,208	\$ 54,378,605	-14.94%
Total General Fund	63,927,013	141,229,801	150,778,208	54,378,605	-14.94%
Special Revenue Funds					
Hotel Occupancy Tax	368	2,811,000	2,811,000	368	0.00%
Hotel Venue Tax	384,127	803,815	1,035,435	152,507	-60.30%
Development Corp. of McAllen, Inc.	13,639,524	19,606,959	23,799,736	9,446,747	-30.74%
Christmas Parade	402,409	705,000	717,100	390,309	-3.01%
EB-5	70,425	282	-	70,707	0.40%
Parkland Zone #1,2,3	2,519,334	10,077	1,197,294	1,332,118	-47.12%
Public, Educational, and Governmental (PEG)	888,437	226,370	178,500	936,307	5.39%
Friends of Quinta	96,418	2,394,317	2,302,850	187,885	94.87%
Community Development Block Grant	-	2,500,171	2,500,171	-	0.00%
Police Department Seized	1,247,300	-	-	1,247,300	0.00%
Downtown Services Parking	(6,717)	1,212,900	1,205,221	962	114.32%
Drainage Fee	3,102,692	1,264,916	3,991,300	376,308	-87.87%
American Rescue Plan	-	17,225,521	17,225,521	-	0.00%
Tax Increment Reinvestment Zone TIRZ#1 & 2A	3,408,908	1,366,019	1,628,333	3,146,594	-7.69%
Total Special Revenue Funds	25,753,225	50,127,347	58,592,461	17,288,112	-32.87%
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	-	-	-	-	0.00%
Local Government Finance Corporation Debt Service	200,898	905,185	905,185	200,898	0.00%
General Obligation-Tax Note/C.O.	3,365,444	6,592,642	6,592,642	3,365,444	0.00%
Hotel Tax Venue Debt Service	-	568,706	568,706	-	0.00%
Water Debt Service	526,079	2,579,438	2,579,438	526,079	0.00%
Wastewater Debt Service	2,750,983	6,123,124	6,123,124	2,750,983	0.00%
Airport PFC C.O. Series 2011 (AMT)	241,291	644,800	644,800	241,291	0.00%
Anzalduas Intl Crossing Debt Service 2007 A	586,521	1,733,100	1,733,100	586,521	0.00%
Anzalduas Intl Crossing Debt Service 2007 B	375,412	840,675	840,675	375,412	0.00%
McAllen International Toll Bridge & Anzalduas Cont.	1,000,000	-	-	1,000,000	0.00%
Total Debt Service Funds	9,046,628	19,987,670	19,987,670	9,046,628	0.00%
Capital Projects Funds					
Capital Improvement	7,664,472	6,180,861	13,581,680	263,653	-96.56%
Quinta Mazatlán - Center for Urban Ecology Facility	(139,989)	24,201,414	31,692,341	(7,630,915)	-5351.08%
Traffic/Drainage Bond Fund	15,246,902	1,138,337	12,887,554	3,497,685	-77.06%
Parks Facility / Fire Station #2 Construction	6,036,764	24,147	6,023,008	37,903	-99.37%
Street Imprv Construction	1,509,545	2,506,195	4,015,740	-	-100.00%
Infrastructure and Improvement	29,556,582	18,677,253	46,442,395	1,791,440	-93.94%
Sports Facility Construction	60,168	241	60,000	409	-99.32%
Information Technology	197,464	53,165	65,000	185,629	-5.99%
Water Depreciation	6,025,703	1,721,223	5,461,875	2,285,051	-62.08%
Water Capital Improvement	4,422,513	1,377,355	3,286,507	2,513,361	-43.17%
Water Revenue Bond - Series	1,429,412	21,261,460	21,261,460	1,429,412	0.00%
Wastewater Depreciation	15,100,923	3,628,266	6,400,595	12,328,594	-18.36%
Wastewater Capital Improvement	5,384,513	874,549	4,539,657	1,719,405	-68.07%
Wastewater Revenue Bond - Series	749,878	122	750,000	-	-100.00%
Wastewater Revenue Bond - Clean Water & SWIRFT	823,502	435,098	435,098	823,502	0.00%
Sanitation Depreciation	12,790,820	1,888,384	5,977,672	8,701,532	-31.97%
Palm View Golf Course Depreciation	454,297	201,817	74,300	581,814	28.07%
Convention Center Depreciation	2,016,833	258,067	337,000	1,937,900	-3.91%
Performing Arts Depreciation	1,037,877	254,152	-	1,292,028	24.49%
Passenger Facility Charge	7,576,643	1,727,299	8,057,863	1,246,079	-83.55%
McAllen International Airport Capital Impr.	(467,837)	53,304,220	53,304,220	95,057	120.32%
Bridge Capital Improvement	2,998,514	1,353,019	2,009,336	2,342,197	-21.89%
Anzalduas Bridge Capital Improvement	1,040,756	384,704	570,010	855,450	-17.80%
Total Capital Project Funds	121,516,255	141,451,349	227,233,311	36,297,186	-70.13%
Enterprise Funds					
Water	9,522,382	23,874,101	23,584,278	9,560,241	0.40%
Wastewater	5,709,308	22,850,960	21,098,415	7,461,853	30.70%
Sanitation	16,854,909	21,728,420	21,525,606	17,057,722	1.20%
Palm View Golf Course	1,581,971	1,729,748	1,993,241	1,318,479	-16.66%
McAllen Convention Center	4,200,284	5,804,090	6,614,426	3,389,949	-19.29%
McAllen Performing Arts Center	1,330,966	1,330,313	1,827,803	833,476	-37.38%
McAllen International Airport	11,215,698	11,062,444	16,901,331	5,376,808	-52.06%
Metro McAllen Transit	812,311	4,473,117	4,551,503	733,926	-9.65%
Bus Terminal	1,294,885	15,664,327	15,685,758	1,273,453	-1.66%
McAllen International Toll Bridge	1,297,263	13,703,819	13,703,819	1,297,263	0.00%
McAllen Intl Toll Bridge - Restricted Acct	3,479,937	4,870,382	3,468,435	4,881,884	40.29%
Anzalduas International Crossing	165,839	3,915,351	4,029,901	51,289	-69.07%
Total Enterprise Funds	57,465,753	131,007,072	134,984,516	53,236,343	-7.36%
Internal Service Funds					
Inter-Departmental Service	146,538	4,490,000	4,029,055	607,482	314.56%
General Depreciation	12,365,855	3,127,977	3,729,399	11,764,433	-4.86%
Health Insurance	739,838	13,808,391	14,520,125	28,104	96.20%
Retiree Health Insurance	(407,218)	1,715,702	1,307,774	710	100.17%
Workmen's Compensation Fund	4,916,875	1,906,663	2,132,967	4,690,571	-4.60%
Property & Casualty Insurance Fund	13,191	871,723	880,649	4,265	-67.67%
Total Internal Service Funds	17,775,079	25,920,456	26,599,969	17,095,565	-3.82%
TOTALS	\$ 295,483,953	\$ 509,723,694	\$ 618,176,135	\$ 187,342,442	-36.60%

Appropriated Operating Transfers

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,223,378	\$ 3,468,435	\$ 3,479,937	\$ 3,468,435
Airport Fund	1,103,965	1,103,965	1,103,965	2,162,925
Downtown Services Fund	32,057	-	-	-
Development Corp. Fund	3,492,600	200,000	200,000	200,000
American Rescue Plan Fund	-	24,756,582	24,756,582	13,165,521
General Fund Total	9,852,000	29,528,982	29,540,484	18,996,881
<u>TO DEVELOPMENT CORP. FROM:</u>				
General Fund	-	4,865,587	4,865,587	-
<u>TO CHRISTMAS PARADE FROM:</u>				
Development Corp	93,114	-	-	-
Hotel Occupancy Tax Fund	100,000	25,000	25,000	100,000
Christmas Parade Total	193,114	25,000	25,000	100,000
<u>TO PARKLAND ZONE #3 FROM:</u>				
General Fund	58,100	-	-	-
<u>TO TAX INCREMT REINVESTMENT ZONE(TIRZ) #1 FROM:</u>				
General Fund	225,157	441,578	441,578	573,449
<u>TO TAX INCREMT REINVESTMENT ZONE(TIRZ) #2A FROM:</u>				
General Fund	489,653	485,208	485,208	778,935
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Development Corp	1,362	-	600	-
<u>TO LOCAL GOVERNMENT CORP DEBT SERVICE FROM:</u>				
TIRZ#1	170,995	-	-	-
Development Corp	877,890	910,435	910,435	905,185
	1,048,885	910,435	910,435	905,185
<u>TO GENERAL OBLIGATION-TAX NOTE/C.O. FROM:</u>				
General Fund	3,292,600	-	-	-
Hotel Venue	-	-	47,172	233,862
	3,292,600	-	47,172	233,862
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	858,919	858,738	714,216	568,706
<u>TO DOWNTOWN SERVICE PARKING FROM:</u>				
Metro McAllen Fund	150,000	150,000	150,000	35,000
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	4,843,858	4,666,931	4,666,931	5,491,712
<u>TO PARKS FACILITY/FIRE STATION#2 CONSTRUCTION FROM:</u>				
Certificate of Obligation Series 2014	-	580,085	580,085	-
Development Corporation Fund	-	2,321,161	2,321,161	-
Transit Fund	1,343,472	-	-	-
	1,343,472	2,901,246	2,901,246	-
<u>TO QUINTA MAZATLAN-CENTER FOR URBAN ECOLOGY FROM:</u>				
Friends of Quinta Fund	400,000	1,100,841	1,362,150	2,252,850

Appropriated Operating Transfers (continued)

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
<u>TO INFRASTRUCTURE AND IMPROVEMENT FROM:</u>				
General Fund	-	30,006,582	30,006,582	18,677,253
<u>TO STREET IMPROVEMENT CONSTRUCTION FUND FROM:</u>				
Development Corporation Fund	-	-	-	620,678
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,592,024	1,606,935	1,579,342	1,698,664
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	2,436,220	2,644,694	2,644,694	2,579,438
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	1,271,960	1,875,415	1,875,415	1,356,507
<u>TO WATER REVENUE BOND ISSUES FUND FROM:</u>				
<u>TO WASTEWATER DEPRECIATION FUND FROM:</u>				
Wastewater Fund Total	3,335,902	3,472,730	3,394,106	3,567,862
<u>TO WASTEWATER DEBT SERVICE FUND FROM:</u>				
Wastewater Fund	6,577,525	5,941,186	5,941,186	6,123,124
<u>TO WASTEWATER CAPITAL IMPRV. FROM:</u>				
Wastewater Depreciation Fund	837,270	892,853	892,853	858,657
<u>TO SANITATION DEPRECIATION FUND FROM:</u>				
General Depreciation	-	45,000	45,000	-
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	150,000	160,000	160,000	200,000
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	1,592,157	1,643,197	1,444,522	1,434,785
C.O. Performing Arts 2014	-	1,500,517	1,500,517	-
Convention Center Fund Total	1,592,157	3,143,714	2,945,039	1,434,785
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	-	250,000	250,000	250,000
<u>TO PERFORMING ARTS CENTER FROM:</u>				
Hotel Occupancy Tax Fund	398,179	411,362	361,257	358,822
Hotel Venue Tax Fund	-	-	-	232,867
Performing Arts Facility Total	398,179	411,362	361,257	591,689
<u>TO PERFORMING ARTS DEPR FROM:</u>				
Performing Arts Facility Fund	-	250,000	250,000	250,000
<u>TO AIRPORT FUND FROM:</u>				
Passenger Facility Charge Fund	138,285	-	-	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	630,743	649,125	649,125	644,800

Appropriated Operating Transfers (continued)

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
TO AIRPORT CIP FUND FROM:				
Airport Fund	199,875	81,635	467,040	8,285,397
Passenger Facility Charge Fund	687,540	1,240,185	951,899	3,090,563
Airport CIP Fund Total	887,415	1,321,820	1,418,939	11,375,960
TO McALLEN EXPRESS FUND FROM:				
Development Corporation Fund	540,537	67,000	67,000	67,000
TO BUS TERMINAL FUND FROM:				
Development Corporation Fund	406,856	466,441	31,092	75,000
TO BRIDGE RESTRICTED ACCOUNT FROM:				
McAllen Int'l Toll Bridge Fund	5,223,378	3,468,435	3,468,435	4,870,382
TO BRIDGE CAPITAL IMPRV FUND FROM:				
McAllen Int'l Toll Bridge Fund	944,722	1,341,025	945,894	1,341,025
TO ANZALDUAS INT'L CROSSING FUND FROM:				
McAllen Int'l Toll Bridge Fund	-	835,975	835,975	840,675
TO ANZALDUAS DEBT SVC 2007 A FUND FROM:				
Anzalduas International Crossing Fund	1,755,583	1,738,600	1,738,600	1,733,100
TO ANZALDUAS DEBT SVC 2007 B FUND FROM:				
Anzalduas International Crossing Fund	842,725	835,975	835,975	840,675
TO ANZALDUAS CIP FUND FROM:				
Int'l Toll Bridge Fund	353,633	380,541	311,653	380,541
Anzalduas International Crossing Fund	224,496	-	-	-
Anzalduas CIP Total	578,129	380,541	311,653	380,541
TO HEALTH INSURANCE FUND FROM:				
General Fund	800,650	806,704	806,704	-
Downtown Services Fund	28,757	11,342	11,342	-
Water Fund	207,352	101,370	101,370	-
Wastewater Fund	118,054	51,039	51,039	-
Sanitation Fund	199,784	103,496	103,496	-
Golf Course Fund	19,676	7,798	7,798	-
Convention Center Fund	51,460	29,773	29,773	-
Airport Fund	51,460	25,520	25,520	-
McAllen Express Fund	49,946	25,520	25,520	-
Bus Terminal Fund	7,568	4,962	4,962	-
McAllen Int'l Toll Bridge Fund	40,865	24,811	24,811	-
Anzalduas International Crossing Fund	12,108	2,836	2,836	-
Fleet / Material Management Fund	31,784	14,886	14,886	-
General Insurance Fund	2,766,736	1,390,151	1,390,151	-
Health Insurance Total	4,386,200	2,600,208	2,600,208	-
TO PROPERTY & CANSUALTY INSURANCE FUND FROM:				
Work Compensation Fund	-	253,552	253,552	-
TOTAL ALL FUNDS	\$ 57,282,930	\$ 110,593,714	\$ 109,612,529	\$ 90,314,394

Ad Valorem Tax Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT	
Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2021-2022	\$ 11,055,653,500
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 276,391,338</u>
YEAR LEVY	
Certified Taxable Value	\$ 11,055,653,500
Taxable Assessed Values of Freezed Property for FY 2021-2022	<u>(1,104,037,205)</u>
Taxable Assessed Values for FY 2021-2022	9,951,616,295
Properties Under Protest for FY 2021-2022	<u>369,673,497</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2021-2022	10,321,289,792
FY 2021-2022 Ad Valorem Tax Rate per \$100	<u>0.4956</u>
Ad Valorem Tax Levy	51,152,312
Ad Valorem Tax Levy on Freezed Properties	<u>5,471,608</u>
Total FY 2021-2022 Ad Valorem Tax Levy	<u>\$ 56,623,921</u>

Personnel Summary

	Actual 18-19	Actual 19-20	Budget FY 20-21	Budget 21-22	Net Change in Positions
GENERAL FUND					
Full-time	758	760	809	830	21
Civil Service	462	466	472	474	2
Part-time	242	442	462	456	(6)
Total	1,462	1,668	1,743	1,760	17
DOWNTOWN SERVICES FUND					
Full-time	16	15	15	15	-
Part-time	7	6	8	8	-
Total	23	21	23	23	-
WATER FUND					
Full-time	147	149	148	149	1
Part-time	-	1	1	1	-
Total	147	150	149	150	1
WASTEWATER FUND					
Full-time	90	90	92	92	-
Part-time	-	1	1	1	-
Total	90	91	93	93	-
SANITATION FUND					
Full-time	166	166	166	169	3
Part-time	10	11	11	13	2
Total	176	177	177	182	5
GOLF COURSE FUND					
Full-time	12	12	12	16	4
Part-time	9	12	12	8	(4)
Total	21	24	24	24	-
CONVENTION CENTER FUND					
Full-time	37	38	48	50	2
Part-time	-	11	22	37	15
Total	37	49	70	87	17
AIRPORT FUND					
Full-time	35	41	41	42	1
Part-time	3	6	5	6	1
Total	38	47	46	48	2
METRO McALLEN FUND					
Full-time	38	41	49	49	-
Part-time	1	8	8	8	-
Total	39	49	57	57	-
BUS TERMINAL FUND					
Full-time	5	9	9	9	-
Total	5	9	9	9	-
BRIDGE FUND					
Full-time	34	32	45	45	-
Total	34	32	45	45	-
ANZALDUAS INT'L CROSSING FUND					
Full-time	8	8	12	12	-
Part-time	-	-	3	3	-
Total	8	8	15	15	-

Personnel Summary (continued)

	Actual 18-19	Actual 19-20	Budget FY 20-21	Budget 21-22	Net Change in Positions
<u>FLEET/MAT. MGMT FUND</u>					
Full-time	26	24	26	26	-
Part-time	2	-	1	1	-
Total	28	24	27	27	-
<u>HEALTH INSURANCE FUND</u>					
Full-time	5	6	6	6	-
Total	5	6	6	6	-
<u>WORKMENS COMPENSATION FUND</u>					
Full-time	6	8	9	9	-
Total	6	8	9	9	-
<u>PROPERTY & CASUALTY INS FUND</u>					
Full-time	1	2	2	2	-
Total	1	2	2	2	-
<u>TOTAL ALL FUNDS</u>					
Full-time	1,384	1,401	1,489	1,521	32
Civil Service	462	466	472	474	2
Part-time	274	498	534	542	8
Grand Total	2,120	2,365	2,495	2,537	42

Departmental/ Fund Relationship (General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Christmas Parade (non-Major)	Public Education Grant (Non-Major)	Community Development (Non-Major)	Downtown Services (Non-Major)
City Commission	✓							
Special Services	✓							
City Manager	✓	✓			✓			
City Secretary	✓							
Audit Office	✓							
Vital Statistics	✓							
Passport Facility	✓							
Municipal Court	✓							
Finance	✓							
Office of Management & Budget	✓							
Tax Office	✓							
Purchasing	✓							
Legal	✓							
Grant Administration	✓							
Right of Way	✓							
Human Resources	✓							
Planning	✓							
Information Technology	✓							
Office of Communication	✓							
McAllen 311 Call Center	✓					✓		
City Hall	✓							
Building Maintenance	✓							
Development Center	✓							
Police	✓							
Animal Control	✓							
Radio Shop	✓							
Fire	✓							
Traffic Operations	✓							
Building Permits & Inspection	✓							
Engineering	✓	✓						
Street Maintenance	✓							
Street Lighting	✓							
Sidewalk Construction	✓							
Drainage	✓						✓	
Environmental & Health Code Comp.	✓							
Graffiti Cleaning	✓							
Parks & Recreation Administration	✓				✓			
Parks	✓	✓		✓			✓	
Recreation	✓							
Pools	✓	✓						
Las Palmas Community Center	✓							
Recreation Centers (Lark/ Palmview)	✓							
Quinta Mazatlan	✓							
Library	✓							
Library Branches (Lark/ Palmview)	✓							
Administration		✓					✓	✓
Other Agencies	✓	✓	✓				✓	

Departmental/ Fund Relationship Cont.

Capital Projects Funds (Major) 1	Interdepartmental Service (Non- Major)	General Depreciation (Non-Major)	Health Insurance (Non- Major)	Workmen's Compensation (Non-Major)	Property & Casualty Insurance (Non- Major)	Department
✓			✓	✓	✓	City Commission
						Special Services
			✓	✓	✓	City Manager
	✓		✓	✓	✓	City Secretary
			✓	✓	✓	Audit Office
			✓	✓	✓	Vital Statistics
			✓	✓	✓	Passport Facility
			✓	✓	✓	Municipal Court
			✓	✓	✓	Finance
	✓		✓	✓	✓	Office of Management & Budget
			✓	✓	✓	Tax Office
			✓	✓	✓	Purchasing
			✓	✓	✓	Legal
			✓	✓	✓	Grant Administration
			✓	✓	✓	Right of Way
			✓	✓	✓	Human Resources
	✓	✓	✓	✓	✓	Planning
✓	✓	✓	✓	✓	✓	Information Technology
	✓		✓	✓	✓	Office of Communication
			✓	✓	✓	McAllen 311 Call Center
✓			✓	✓	✓	City Hall
	✓		✓	✓	✓	Building Maintenance
			✓	✓	✓	Development Services
	✓	✓	✓	✓	✓	Police
	✓	✓	✓	✓	✓	Animal Control
			✓	✓	✓	Radio Shop
✓	✓	✓	✓	✓	✓	Fire
✓	✓	✓	✓	✓	✓	Traffic Operations
	✓		✓	✓	✓	Building Permits & Inspection
✓	✓		✓	✓	✓	Engineering
✓	✓	✓	✓	✓	✓	Street Maintenance
✓						Street Lighting
	✓		✓	✓	✓	Sidewalk Construction
✓	✓	✓	✓	✓	✓	Drainage
	✓	✓	✓	✓	✓	Environmental & Health Code Comp.
	✓		✓	✓	✓	Graffiti Cleaning
			✓	✓	✓	Parks & Recreation Administration
✓	✓	✓	✓	✓	✓	Parks
	✓		✓	✓	✓	Recreation
✓	✓		✓	✓	✓	Pools
	✓		✓	✓	✓	Las Palmas Community Center
			✓	✓	✓	Recreation Centers (Lark/ Palmview)
			✓	✓	✓	Quinta Mazatlan
	✓		✓	✓	✓	Library
			✓	✓	✓	Library Branches (Lark/ Palmview)
	✓		✓	✓	✓	Administration
						Other Agencies

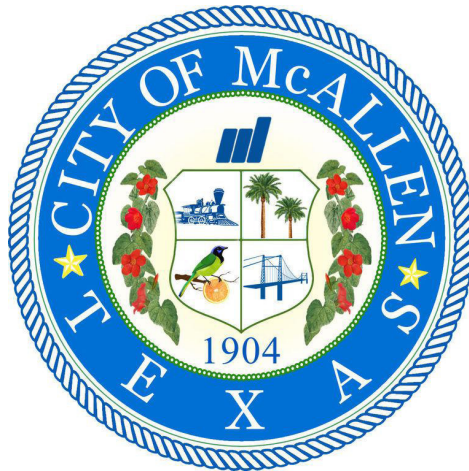
1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

Departmental/Fund Relationship (Enterprise Funds)

	Water (Major)	Wastewater (Major)	Sanitation (Major)	Palm View Golf Course (Non-Major)	Civic Center (Non- Major).	Convention Center (Major)	Performing Arts Center (Non- Major)	McAllen Int'l Airport (Major)	Metro McAllen (Non- Major)
Water Plant	✓								
Water Lab	✓								
Transmission & Distribution	✓								
Water Meters	✓								
Utility Billing	✓								
Financial Administration	✓								
Customer Relations	✓								
Wastewater Plant		✓							
Wastewater Lab		✓							
Sewer Collection		✓							
Composting			✓						
Brush Collection			✓						
Residential Collection			✓						
Commercial Box Collection			✓						
Roll-Offs			✓						
Recycling			✓						
Street Cleaning			✓						
PVGC M&O				✓					
PVGC Dining				✓					
PVGC Pro Shop				✓					
PVGC Golf Carts				✓					
Convention Center						✓			
Performing Arts Center					✓		✓		
McAllen Int. Airport								✓	
Metro Mcallen Transit									✓
Bus Terminal									
Toll Bridge Operations									
Anzalduas Operations									
Administration	✓	✓	✓	✓		✓		✓	✓

Departmental/Fund Relationship Cont.

Bus Terminal (Non-Major)	McAllen Toll Bridge (Major)	Anzalduas Bridge (Major)	Capital Projects (Non-Major)	Depreciation Funds (Non- Major)	Health Insurance (Non-Major)	Workmen's Compensation (Non-Major)	Property & Casualty Insurance (Non-Major)	
			√	√	√	√	√	Water Plant
			√		√	√	√	Water Lab
			√	√	√	√	√	Transmission & Distribution
				√	√	√	√	Water Meters
					√	√	√	Utility Billing
								Financial Administration
					√	√	√	Customer Relations
			√	√	√	√	√	Wastewater Plant
				√	√	√	√	Wastewater Lab
			√	√	√	√	√	Sewer Collection
				√	√	√	√	Composting
				√	√	√	√	Brush Collection
				√	√	√	√	Residential Collection
				√	√	√	√	Commercial Box Collection
				√	√	√	√	Roll-Offs
				√	√	√	√	Recycling
				√	√	√	√	Street Cleaning
					√	√	√	PVGC M&O
								PVGC Dining
					√	√	√	PVGC Pro Shop
				√	√	√	√	PVGC Golf Carts
				√	√	√	√	Convention Center
				√	√	√	√	Performing Arts Center
			√		√	√	√	McAllen Int. Airport
					√	√	√	Metro Mcallen Transit
√			√		√	√	√	Bus Terminal
	√		√		√	√	√	Toll Bridge Operations
		√	√		√	√	√	Anzalduas Operations
√	√	√			√	√	√	Administration





GENERAL FUND

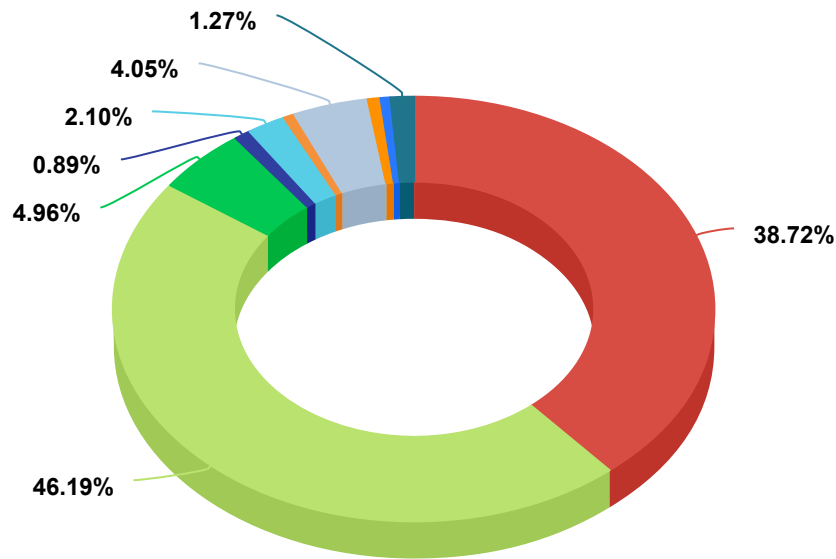
The **General Fund** is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

GENERAL FUND

Fund Balance Summary

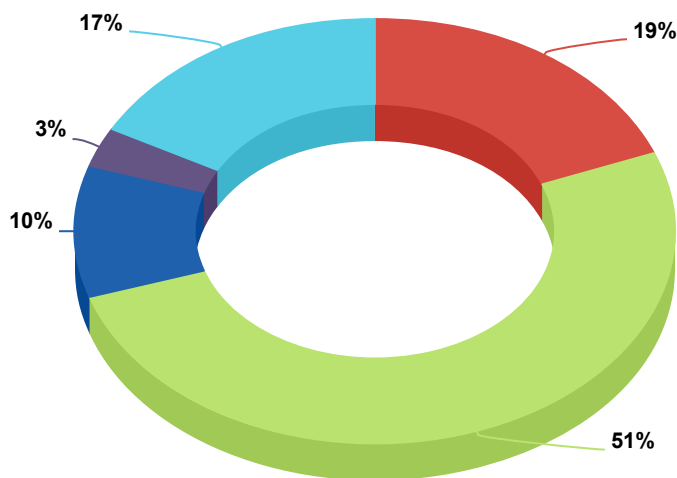
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
UNASSIGNED BEGINNING FUND BALANCE	\$ 56,950,623	\$ 75,232,268	\$ 75,232,267	\$ 63,927,013
Revenues:				
Taxes	\$ 101,781,030	\$ 108,578,641	\$ 108,552,794	\$ 111,682,521
Licenses and Permits	2,232,122	2,490,265	2,458,838	2,570,234
Intergovernmental	18,928,247	-	-	-
Charges for Services	4,551,791	5,151,985	4,807,687	4,950,258
Fines and Forfeits	1,054,411	896,835	891,934	840,500
Investment Earnings	1,468,202	642,616	593,330	642,616
Miscellaneous Revenues	2,367,024	1,178,944	1,757,102	1,546,791
Total Revenues	<u>132,382,827</u>	<u>118,939,286</u>	<u>119,061,685</u>	<u>122,232,920</u>
Other Financing Sources:				
Transfers In	9,852,000	29,528,982	29,540,484	18,996,881
Total Revenues and Other Sources	<u>142,234,828</u>	<u>148,468,268</u>	<u>148,602,169</u>	<u>141,229,801</u>
TOTAL RESOURCES	<u>\$ 199,185,451</u>	<u>\$ 223,700,536</u>	<u>\$ 223,834,435</u>	<u>\$ 205,156,814</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 19,050,448	\$ 21,096,964	\$ 21,283,094	\$ 23,763,828
Public Safety	60,874,325	62,509,450	62,347,285	63,293,390
Highways and Streets	11,759,374	12,943,217	12,521,498	13,025,375
Health and Welfare	3,140,509	3,179,298	3,051,432	3,389,006
Culture and Recreation	18,652,929	21,013,132	19,168,352	21,522,086
Total Operations	<u>113,477,585</u>	<u>120,742,061</u>	<u>118,371,660</u>	<u>124,993,685</u>
Other Financing Sources (Uses):				
Transfers Out	9,710,018	41,272,590	41,272,589	25,521,349
Debt Service - Motorola Lease Payment	508,175	263,174	263,174	263,174
TOTAL APPROPRIATIONS	<u>\$ 123,695,778</u>	<u>\$ 162,277,825</u>	<u>\$ 159,907,423</u>	<u>\$ 150,778,208</u>
Revenue over/under Expenditures	18,539,050	(13,809,557)	(11,305,254)	(9,548,407)
Unadj ENDING FUND BALANCE	<u>\$ 75,489,673</u>	<u>\$ 61,422,711</u>	<u>\$ 63,927,013</u>	<u>\$ 54,378,605</u>
Adjustments :				
Board Advances	(307,852)	-	-	-
Prepays	50,446	-	-	-
UNASSIGNED ENDING FUND BALANCE	<u>\$ 75,232,267</u>	<u>\$ 61,422,711</u>	<u>\$ 63,927,013</u>	<u>\$ 54,378,605</u>

General Fund Revenues
\$122,232,290



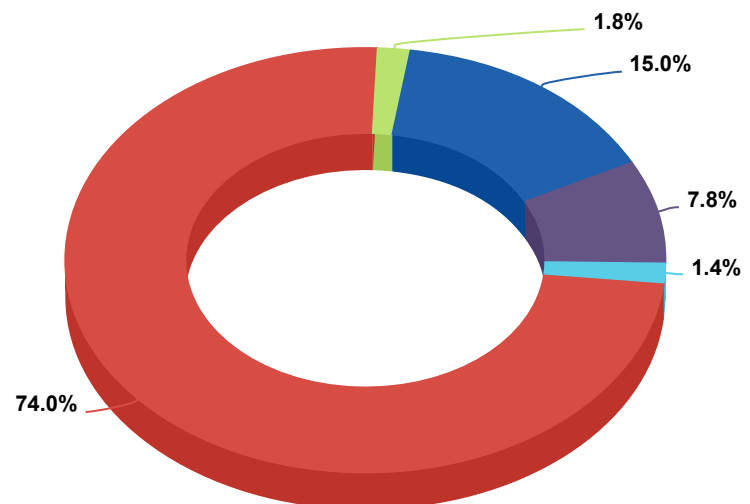
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|----------------------|---------------------|---------------------------|
| Ad Valorem Taxes | Sales Tax | Franchise Tax |
| Penalty & Interest | Licenses & Permits | Intergovernmental Revenue |
| Charges for Services | Fines & Forfeitures | Investment Earnings |
| Miscellaneous | | |

General Fund Expenditures
By Service Area
\$124,993,685

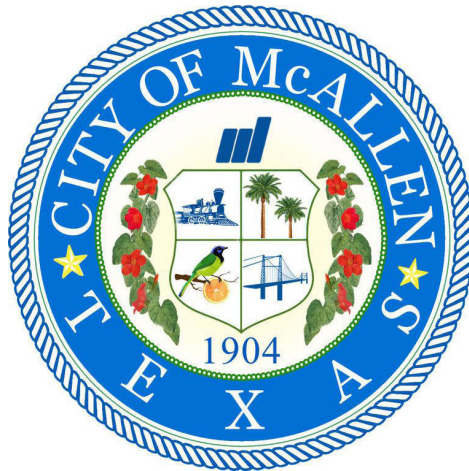


- | |
|----------------------|
| General Government |
| Public Safety |
| Highway & Streets |
| Health & Welfare |
| Culture & Recreation |

General Expenditures
By Category
\$124,993,685



- | |
|--------------------------|
| Personnel Services |
| Supplies |
| Other Services & Charges |
| Maintenance |
| Capital Outlay |



GENERAL FUND Revenue by Source

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current Property Tax	\$ 43,294,847	\$ 44,785,868	\$ 44,785,868	\$ 46,353,373
Delinquent	833,921	1,043,754	1,123,646	1,134,882
Rollback Taxes	50,789	66,822	49,882	21,654
Penalty and Interest	993,202	895,431	1,003,134	1,013,165
Property Tax-Refund	(306,540)	(200,000)	(200,000)	(200,000)
Special Inventory-Vehicles	14,784	15,000	20,816	17,500
Late Rendition Penalty	53,814	55,000	74,579	70,000
<i>Sales and Use Taxes:</i>				
Sales tax	49,722,857	54,863,766	54,863,766	56,464,947
Franchise Tax - Electric	4,323,770	4,400,000	4,238,990	4,200,000
Natural Gas	383,395	390,000	361,693	365,000
Telephone	618,496	503,000	396,702	397,000
Cable	1,069,277	1,010,000	1,090,662	1,090,000
PEG Fee	-	-	5,000	5,000
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	728,418	750,000	738,056	750,000
TOTAL TAXES	<u>\$ 101,781,030</u>	<u>\$ 108,578,641</u>	<u>\$ 108,552,794</u>	<u>\$ 111,682,521</u>
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	\$ 68,312	\$ 70,000	\$ 68,000	\$ 70,000
Electrician's License	14,230	12,500	20,166	20,771
Sign License	2,225	2,200	2,500	2,575
Food Handler's Permit	476,260	377,060	480,000	494,400
House Mover's License	275	175	100	103
Other - Plumbing, Mechanical, & Irrigation	13,057	10,000	17,302	17,821
<i>Occupational Licenses:</i>				
Building Permits	828,163	1,009,348	996,824	1,026,729
Electrical Permits	165,675	186,548	196,930	202,838
Plumbing Permits	229,117	254,176	253,934	261,552
Mechanics Permits	85,562	92,838	92,470	95,244
House Moving Permits	7,490	8,788	5,668	5,838
Garage Sale Permits	52,449	76,075	60,000	61,800
Alarm Ordinance	207,039	245,000	225,000	225,000
Intinerant Vendor's License	100	300	-	-
On side Septic Tank	1,050	750	1,000	1,030
Special Use Permit	81,118	144,507	38,944	84,533
TOTAL LICENSES AND PERMITS	<u>\$ 2,232,122</u>	<u>\$ 2,490,265</u>	<u>\$ 2,458,838</u>	<u>\$ 2,570,234</u>

GENERAL FUND
Revenue by Source (continued)

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
CHARGES FOR SERVICES				
<i>General Government:</i>				
Management Services	\$ 1,934,929	\$ 2,203,500	\$ 2,203,500	\$ 2,153,500
State Court Costs Fees	52,056	65,000	46,891	53,000
Subdivision application preliminary	27,440	45,000	31,000	36,000
Developer's fee	233,840	50,000	138,000	50,000
Zone application Fees	47,800	26,000	50,000	55,000
Sale Documents - Maps, Code Books	26,922	8,800	55,000	8,800
Plans & Specifications	-	100	-	100
Plan Review Fee	81,532	62,000	85,788	80,000
Site Plan Review Fee	11,200	7,000	8,800	9,800
Expedited Plan Review Fee	-	100	-	100
Miscellaneous Revenues	211,244	4,375	19,300	19,300
Rent Payment - Consulate	49,488	49,488	49,488	49,488
Rent Payment - Catalina Mobile Park	90,773	137,400	122,007	137,400
Temporary Signs	3,800	6,500	3,500	4,000
<i>Public Safety:</i>				
Accident Reports	53,327	68,000	48,000	53,000
Traffic Case	10,099	16,500	7,000	7,000
Abandoned Vehicles	6,717	8,000	9,500	9,500
Rural Fire Protection	39,135	45,000	42,000	43,000
United States Marshall Contract	488,176	550,000	300,000	300,000
False Alarms	68,613	56,000	42,000	42,000
Miscellaneous Revenues	27,983	5,500	9,100	10,100
Fire Inspection Fees	93,725	100,000	100,000	105,000
<i>Highways and Streets:</i>				
Construction Penalty	14,905	8,000	15,580	16,047
<i>Health:</i>				
Vital Statistics	231,103	310,000	271,810	275,000
Weed and Lot Cleaning	21,933	25,000	30,000	30,900
Animal Licenses	-	130	130	130
Passport Acceptance Fees	232,295	348,785	265,055	270,000
Passport Identification Photo Fees	82,285	120,000	95,475	96,000
<i>Recreation:</i>				
Yearly Recreation Program	22,816	60,712	43,104	60,000
League Registration	20,417	102,600	80,064	98,150
Aquatic Program Entry	6,090	26,507	21,685	24,300
Tournament Fees	55,397	99,687	92,440	100,000
Program Entry Fees	19,730	42,668	52,364	60,000
Athletic User Fees	15,032	14,000	35,000	40,000
Swimming Pools-Municipal-Laps/Aerobic	(510)	41,590	10,094	49,515
Swimming Pools-Cascade-Laps/ Aerobic	224	1,499	705	2,700
Swimming Pools-Boy's Club- laps/ Aerobic	1,239	8,144	3,902	9,300
Los Encinos Pool	215	9,387	4,903	16,000
Park Concessions/Fireman's Boat Rentals	3,948	6,380	10,710	7,000
Facilities Use Fees Park	19,381	37,282	24,193	36,000
Senior Citizens	2,962	7,618	2,683	5,000
Quinta Mazatlan	49,838	90,000	119,000	150,000
Quinta Mazatlan Admission Fees	90,103	90,000	183,616	230,000
Rental/Lark Community Center	5,218	800	4,500	5,500
Rental/Palm View Community Center	1,335	7,000	360	6,500
Use Fees-Library Copier	39,406	50,200	27,000	25,000
Library Room Rental Fees	12,369	20,000	3,820	15,128
Library Donated Books Sales	15,605	23,960	3,000	5,000
After - School Program	14,595	60,750	30,320	60,000
Library Facility Commission	9,990	12,750	5,300	6,000
Equipment Rental	5,070	12,273	-	25,000
TOTAL CHARGES FOR SERVICES	\$ 4,551,791	\$ 5,151,985	\$ 4,807,687	\$ 4,950,258

GENERAL FUND
Revenue by Source (continued)

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
<u>FINES AND FORFEITURES</u>				
Municipal Court	\$ 1,029,618	\$ 800,000	\$ 821,849	\$ 830,000
Court Technology/Security	-	59,485	59,485	-
Library Fines	24,793	37,350	10,600	10,500
TOTAL FINES AND FORFEITURES	\$ 1,054,411	\$ 896,835	\$ 891,934	\$ 840,500
<u>INVESTMENT EARNINGS</u>				
Interest & Net Income in fair value of investments	1,461,698	642,616	642,616	642,616
Gain/(Loss) sale of investments	6,504	-	(49,286)	-
TOTAL INVESTMENT EARNINGS	\$ 1,468,202	\$ 642,616	\$ 593,330	\$ 642,616
<u>OTHER REVENUES</u>				
Royalties-Natural Gas	241,597	340,000	193,684	189,000
Miscellaneous Rentals	41,836	5,500	42,226	5,500
Fixed assets	163,507	5,000	50,000	5,000
Reimbursements/Grants	1,223,881	768,444	1,052,674	1,159,691
Recovery prior year expenses	132,594	-	31,799	-
Private Donation	228,354	20,000	110,000	112,000
Insurance Recoveries	136,416	-	31,373	5,000
Legal recording fees	28,621	30,000	20,000	20,600
Other	170,211	10,000	225,346	50,000
TOTAL OTHER REVENUES	\$ 2,367,024	\$ 1,178,944	\$ 1,757,102	\$ 1,546,791
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,223,378	3,468,435	3,479,937	3,468,435
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	2,162,925
Development Corporation Fund	3,492,600	200,000	200,000	200,000
Downtown Service Parking Fund	32,057	-	-	-
American Rescue Plan Fund	-	24,756,582	24,756,582	13,165,521
TOTAL OPERATING TRANSFERS	\$ 9,852,000	\$ 29,528,982	\$ 29,540,484	\$ 18,996,881
TOTAL GENERAL FUND REVENUES	\$ 142,234,827	\$ 148,468,268	\$ 148,602,169	\$ 141,229,801

GENERAL FUND

Budget Summary by Department

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
EXPENDITURES:				
GENERAL GOVERNMENT				
City Commission	\$ 189,910	\$ 379,082	\$ 383,179	\$ 383,130
Special Service	382,480	1,714,898	735,812	726,898
City Manager	1,597,051	1,706,016	1,718,950	1,755,279
City Secretary	520,181	613,801	608,985	616,032
Audit Office	216,063	233,161	225,477	227,663
Vital Statistics	168,519	201,018	147,762	191,382
Passport Facility	177,997	202,504	201,784	193,458
Municipal Court	1,421,844	1,703,297	1,418,855	1,729,395
Finance	1,359,939	1,511,514	1,442,451	1,714,041
Office of Management & Budget	401,290	499,133	493,250	441,027
Tax Office	1,208,764	1,247,304	1,246,780	1,272,626
Purchasing and Contracting	839,479	626,919	626,919	620,689
Legal	1,513,231	1,861,574	1,880,822	1,880,822
Grant Administration	378,145	497,959	501,173	520,462
Human Resources	704,323	850,614	811,372	833,752
Employee Benefits	50,850	(1,803,033)	-	1,136,250
General Insurances	457,085	457,085	457,085	488,464
Planning	1,234,186	1,425,463	1,422,195	1,442,587
Information Technology	3,163,792	3,643,734	3,644,070	3,863,517
Office of Communication	679,811	850,731	828,411	850,751
McAllen 311 Call Center	334,267	406,375	406,520	485,393
City Hall	461,884	529,386	493,027	540,363
Building Maintenance	837,077	1,019,082	880,143	1,069,909
Development Center	108,276	124,497	113,222	125,938
<i>Economic Development:</i>				
Chamber of Commerce	644,000	584,850	584,850	644,000
CDBG Administrative Cost Agency	-	10,000	10,000	10,000
TOTAL GENERAL GOVERNMENT EXPENDITURES	\$ 19,050,448	\$ 21,096,964	\$ 21,283,094	\$ 23,763,828
PUBLIC SAFETY				
Police	\$ 36,005,289	\$ 37,256,842	\$ 37,235,140	\$ 37,443,261
Animal Control	322,868	362,069	362,069	353,243
Radio Shop	645,356	692,509	692,451	748,354
Fire	20,606,485	20,542,425	20,399,071	21,008,790
Traffic Operations	2,232,513	2,517,147	2,424,567	2,502,454
Building Permits & Inspection	1,061,814	1,138,458	1,233,987	1,237,288
TOTAL PUBLIC SAFETY	\$ 60,874,325	\$ 62,509,450	\$ 62,347,285	\$ 63,293,390
HIGHWAYS AND STREETS				
Engineering Services	\$ 1,865,734	\$ 2,225,152	\$ 2,195,666	\$ 2,230,711
Street Maintenance	5,868,389	6,557,535	6,238,590	6,585,312
Street Lighting	2,222,761	2,224,065	2,181,390	2,224,065
Sidewalk Construction	333,243	349,309	347,307	380,218
Drainage	1,469,250	1,587,156	1,558,545	1,605,069
TOTAL HIGHWAYS AND STREETS	\$ 11,759,374	\$ 12,943,217	\$ 12,521,498	\$ 13,025,375
HEALTH AND WELFARE				
Environmental & Health Code Compliance	\$ 1,872,013	\$ 2,066,435	\$ 1,940,445	\$ 2,262,040
Graffiti Cleaning	168,828	158,670	156,794	172,773
Other Agencies:				
Humane Society	1,002,756	919,193	919,193	919,193
Valley Environment Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	15,000	15,000	15,000
Relief Efforts Operation	56,911	-	-	-
Comfort House	15,000	15,000	15,000	15,000
TOTAL HEALTH AND WELFARE	\$ 3,140,509	\$ 3,179,298	\$ 3,051,432	\$ 3,389,006

GENERAL FUND
Budget Summary by Department (continued)

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
CULTURE AND RECREATION:				
Parks Administration	\$ 554,317	\$ 618,067	\$ 525,888	\$ 622,783
Parks	8,180,909	8,721,351	8,199,525	8,928,454
Recreation	1,075,880	1,889,332	1,458,562	1,856,791
Pools	515,190	970,241	625,583	949,293
Las Palmas Community Center	361,221	407,554	353,047	406,227
Recreation Center - Lark	414,225	503,732	407,506	512,500
Recreation Center - Palmview	409,340	477,460	423,155	475,367
Quinta Mazatlan	857,008	984,900	969,293	1,088,462
Library	3,529,460	3,730,363	3,568,131	3,756,935
Library Branch Lark	486,203	513,492	466,614	567,296
Library Branch Palm View	514,151	544,140	518,548	597,478
<i>Other Agencies:</i>				
Amigos del Valle	76,000	76,000	76,000	107,000
Museum of South Texas History	38,000	38,000	38,000	40,000
McAllen Boy's & Girl's Club	730,000	720,000	720,000	730,000
McAllen Int'l museum	700,000	645,500	645,500	700,000
Town Band	15,000	10,500	10,500	11,000
RGV International Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	73,824	73,824	73,824
McAllen Heritage Center	70,000	70,000	70,000	80,000
Literacy Center	6,025	8,500	8,500	8,500
TOTAL CULTURE AND RECREATION	\$ 18,652,929	\$ 21,013,132	\$ 19,168,352	\$ 21,522,086
TOTAL OPERATIONS	\$ 113,477,585	\$ 120,742,061	\$ 118,371,660	\$ 124,993,685
OPERATING TRANSFERS				
Transfer to Debt Service Fund	\$ 3,292,600	\$ -	\$ -	\$ -
Transfer to Capital Improvement Fund	4,843,858	4,666,931	4,666,931	5,491,712
Transfer to Health Insurance Fund	800,650	806,704	806,704	-
Transfer to Infrastructure & Improvements Fund	-	30,006,582	30,006,582	18,677,253
Transfer to Development Corp. Fund	-	4,865,587	4,865,587	-
Transfer to Parkland Zone #3 Fund	58,100	-	-	-
Transfer to TIRZ #1 Fund	225,157	441,578	441,578	573,449
Transfer to TIRZ #2A Fund	489,653	485,208	485,208	778,935
TOTAL OPERATING TRANSFERS OUT	\$ 9,710,018	\$ 41,272,590	\$ 41,272,589	\$ 25,521,349
Motorola Lease Payment	\$ 508,175	\$ 263,174	\$ 263,174	\$ 263,174
TOTAL GENERAL FUND	\$ 123,695,777	\$ 162,277,825	\$ 159,907,424	\$ 150,778,208
EXPENDITURES BY FUNCTION:				
BY EXPENSE GROUP				
Salaries and Wages	\$ 65,041,176	\$ 69,266,058	\$ 66,738,844	\$ 69,633,604
Employee Benefits	18,233,246	19,145,036	20,819,451	22,861,265
Supplies	2,714,730	2,292,712	2,144,628	2,188,311
Other Services and Charges	17,266,551	18,219,342	18,032,477	18,735,022
Maintenance	9,110,851	9,703,786	9,573,140	9,811,036
Subtotal	\$ 112,366,552	\$ 118,626,934	\$ 117,308,542	\$ 123,229,238
Capital Outlay	1,111,033	2,115,127	1,063,118	1,764,447
TOTAL OPERATIONS	\$ 113,477,585	\$ 120,742,061	\$ 118,371,660	\$ 124,993,685

General Governmental Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
City Commission	\$ 189,910	\$ 379,082	\$ 383,179	\$ 383,130
Special Service	382,480	1,714,898	735,812	726,898
City Manager	1,597,051	1,706,016	1,718,950	1,755,279
City Secretary	520,181	613,801	608,985	616,032
Audit Office	216,063	233,161	225,477	227,663
Vital Statistics	168,519	201,018	147,762	191,382
Passport Facility	177,997	202,504	201,784	193,458
Municipal Court	1,421,844	1,703,297	1,418,855	1,729,395
Finance	1,359,939	1,511,514	1,442,451	1,714,041
Office of Management & Budget	401,290	499,133	493,250	441,027
Tax Office	1,208,764	1,247,304	1,246,780	1,272,626
Purchasing & Contracting	839,479	626,919	626,919	620,689
Legal	1,513,231	1,861,574	1,880,822	1,880,822
Grant	378,145	497,959	501,173	520,462
Human Resources	704,323	850,614	811,372	833,752
Employee Benefits	50,850	(1,803,033)	-	1,136,250
Liability Insurance	457,085	457,085	457,085	488,464
Planning	1,234,186	1,425,463	1,422,195	1,442,587
Information Technology	3,163,792	3,643,734	3,644,070	3,863,517
Office of Communication	679,811	850,731	828,411	850,751
McAllen 311 Call Center	334,267	406,375	406,520	485,393
City Hall	461,884	529,386	493,027	540,363
Building Maintenance	837,077	1,019,082	880,143	1,069,909
Development Center	108,276	124,497	113,222	125,938
<i>Economic Development:</i>				
Chamber of Commerce	644,000	584,850	584,850	644,000
CDBG - Administrative Cost Agency	-	10,000	10,000	10,000
TOTAL	\$ 19,050,448	\$ 21,096,964	\$ 21,283,094	\$ 23,763,828
BY EXPENSE GROUP				
<i>Personnel Services:</i>				
Salaries and Wages	\$ 10,506,639	\$ 11,792,109	\$ 11,389,232	\$ 11,892,144
Employee Benefits	2,640,135	1,443,348	3,223,636	4,515,245
Supplies	221,647	323,263	222,909	303,660
Other Services and Charges	4,378,629	4,840,501	4,816,700	5,014,545
Maintenance and Repair Services	987,312	1,623,328	1,559,928	1,650,578
Capital Outlay	316,082	1,074,415	70,689	387,656
TOTAL APPROPRIATIONS	\$ 19,050,448	\$ 21,096,964	\$ 21,283,094	\$ 23,763,828
PERSONNEL				
City Commission	1	1	1	1
City Manager	12	14	14	15
City Secretary	8	10	10	10
Audit Office	2	2	2	2
Vitals Statistics	2	4	4	4
Passport Facility	4	4	4	4
Municipal Court	23	28	22	29
Finance	14	19	20	21
Office of Management & Budget	6	6	5	5
Tax Office	6	7	7	7
Purchasing & Contracting	9	10	10	10
Legal	11	15	15	15
Grant Administration	5	7	7	7
Human Resources	6	11	11	11
Planning	19	24	24	24
Information Technology	30	30	30	30
Office of Communication	10	9	9	9
McAllen 311 Call Center	7	8	8	9
City Hall	3	3	3	3
Building Maintenance	14	16	14	16
Development Center	1	1	1	1
TOTAL PERSONNEL	193	229	221	233



General Fund City Commission

<https://mcallen.net/departments/commission>

Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." Accountable for ethical, transparent and sound practices in the best interest of the City.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 119,543	\$ 177,719	\$ 176,883	\$ 176,883
Employee Benefits	21,060	41,654	45,587	45,587
Supplies	3,991	4,380	4,380	4,380
Other Services and Charges	28,075	136,304	139,329	139,280
Maintenance	17,242	16,000	17,000	17,000
Operations Subtotal	189,910	376,057	383,179	383,130
Capital Outlay	-	3,025	-	-
Total Expenditures	\$ 189,910	\$ 379,082	\$ 383,179	\$ 383,130
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

Contact Us:

Alice Johnson
Executive Administrator
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1006

MAJOR FY 21-22 GOALS

- 1.) Promote an unsurpassed quality of life in mcallen.
- 2.) Strengthen mcallen's dominance as the retail destination of the region.
- 3.) Diversify and strengthen the local economy in order to sustain revenues and maintain quality city services long term.
- 4.) Set the standard for safety and emergency preparedness.
- 5.) Provide strong stewardship of mcallen's financial resources while setting the standard for good governance.
- 6.) Enhance mcallen's infrastructure network.
- 7.) Improve workforce preparedness.
- 8.) Improve Memorial Stadium parking lot improvements. (1.1.2)
- 9.) Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center. (1.1.4)
- 10.) Continue to work with profit Board to expand Quinta Mazatlán Center of Urban Ecology Facility. (1.1.5)
- 11.) Continue improvements to complete War Memorial. (1.1.6)
- 12.) Expand & Improve City Parades, most prominently the illuminated Holiday Parade. (1.2.1)
- 13.) Ongoing support for after school learning centers in conjunction with Boys and Girls Club. (1.5.5)
- 14.) Additional funding to serve the needs of all children by adaptive Playground Baseball Field. (1.5.8)
- 15.) Additional funding to serve the needs of all children by adaptive Playground Palm View. (1.5.9)
- 16.) Continue to aimed at the Mexico focused marketing (2.1.1)
- 17.) Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages. (2.2.1)
- 18.) Facilitate expansion of Anzalduas International Bridge to accommodate truck traffic. (3.1.1)
- 19.) Continue support of McAllen Economic Development Corporation. (3.1.2)
- 20.) Facilitate creation of UTRGV Medical District. (3.1.14)
- 21.) McAllen Heritage Center funded - Downtown. (3.2.3)
- 22.) An Update of the city's (Planning) Comprehensive Plan. (3.3.1)
- 23.) Fund Chamber of Commerce to assist existing local business expansion. (3.3.2)
- 24.) Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance. (3.3.4)
- 25.) Fence Restoration Project. (3.4.9)
- 26.) NorthBound Pedestrian Expansion. (3.4.10)
- 27.) Improvements to Hidalgo Bridge Restrooms Additions. (3.4.12)
- 28.) Installation of additional Northbound Toll Booth. (3.4.13)
- 29.) The NorthBound Commercial Lanes will provide for processing of vehicles. (3.4.14)
- 30.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area. (6.1.1)
- 31.) 2018 Drainage Bond Projects (Many projects approved by voters). (6.2.3)
- 32.) Assist in funding the UTRGV Medical School - McAllen asset. (7.1.1)
- 33.) Continue working with STC to supplement training in the region. (7.1.2)
- 34.) Funding El Milagro Health Clinic for after school programs. (7.2.1)
- 35.) Health Clinic Facility- El Milagro programs for after school. (7.2.10)
- 36.) Affordable Homes of South Texas funding for building new homes. (7.2.11)
- 37.) Comfort House funding for hospice center. (7.2.12)



Special Services

Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

DEPARTMENT SUMMARY
Expenditure Detail:

Other Services and Charges

Operations Subtotal

Capital Outlay

Total Expenditures

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	\$ 382,480	\$ 1,714,898	\$ 735,812	\$ 726,898
	382,480	1,714,898	735,812	726,898
	-	-	-	-
	<u><u>\$ 382,480</u></u>	<u><u>\$ 1,714,898</u></u>	<u><u>\$ 735,812</u></u>	<u><u>\$ 726,898</u></u>



General Fund City Manager

www.mcallen.net/departments/manager

Mission

Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Part-Time

Total Positions Authorized

Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
\$ 1,280,839	\$ 1,311,415	\$ 1,298,732	\$ 1,363,732
243,721	275,157	268,358	286,756
5,846	8,930	8,930	8,930
65,788	108,834	141,250	94,181
858	1,680	1,680	1,680
1,597,051	1,706,016	1,718,950	1,755,279
-	-	-	-
<u>\$ 1,597,051</u>	<u>\$ 1,706,016</u>	<u>\$ 1,718,950</u>	<u>\$ 1,755,279</u>
7	7	7	8
3	4	4	4
2	3	3	3
<u>12</u>	<u>14</u>	<u>14</u>	<u>15</u>

Contact Us:

Roel "Roy" Rodriguez
P.E.,
M.P.A.
City Manager
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1001

MAJOR FY 21-22 GOALS

- 1.) Promote an unsurpassed quality of life in mcallen.
- 2.) Strengthen mcallen's dominance as the retail destination of the region.
- 3.) Diversify and strengthen the local economy in order to sustain revenues and maintain quality city services long term.
- 4.) Set the standard for safety and emergency preparedness.
- 5.) Provide strong stewardship of mcallen's financial resources while setting the standard for good governance.
- 6.) Enhance mcallen's infrastructure network.
- 7.) Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center. (1.1.4)
- 8.) Continue to work with profit Board to expand Quinta Mazatlán Center of Urban Ecology Facility. (1.1.5)
- 9.) Matching grant for Children's Museum at IMAS. (1.1.25)
- 10.) Expand & Improve City Parades, most prominently the illuminated Holiday Parade. (1.2.1)
- 11.) Continue City-funded public events: 4th of July celebration, Vida Verde, Fiesta de Palmas, Moon over Mazatlán - and more. (1.2.2)
- 12.) Continue and expand music events; funding. (1.2.3)
- 13.) Continue creating Concerts on the Lake @ Convention Center. (1.2.4)
- 14.) Parks and Recreation host major recreational events to Target regional Winter Texans and Mexican tourists. (1.2.5)
- 15.) REFRESH 50/50 Program for aesthetic improvements. (1.3.1)
- 16.) Enhance the corridors by design and erect new monument signs/landscaped areas at key McAllen entry points. (1.3.2)
- 17.) Palm View Golf Course continual improvements to maintain top quality. (1.5.1)
- 18.) Expand entertainment events which attract attendees from both South Texas and Northern Mexico. (2.1.5)
- 19.) Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages. (2.2.1)
- 20.) Work with Buxton, a top retail recruitment firm, to attract specific retailers to the City. (2.2.2)
- 21.) Continue Retail Recruitment efforts nationwide. (2.2.3)
- 21.) City Fiber Optic Networking. (3.1.6)
- 22.) Continue 380 Economic Incentive Agreements for new & existing businesses for general business and property base expansion. (3.1.8)
- 23.) Increase marketing efforts to recruit and retain business. (3.1.11)
- Priority Corridor Revitalization. (3.2.1)
- 24.) Assistance for homebuyers for New HOME Construction. (3.2.5)
- Downtown Refresh matches funds for commercial properties that upgrade exterior's appearance. (3.2.9)
- 25.) Continue with the Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas. (3.3.3)
- 26.) Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance. (3.3.4)
- 27.) Increase Winter Texan loyalty to McAllen. (3.4.3)
- 28.) Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. (5.1.4)
- 29.) Plan for improvements based upon 2019 external & internal service surveys. (5.2.2)
- 30.) Use Citizen Surveys, Internal Service Surveys & best practices to continually improve delivery of services. (5.3.1)

General Fund City Manager

www.mcallen.net/departments/manager

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Department expenditures	\$ 1,597,051	\$ 1,706,016	\$ 1,718,950	\$ 1,755,279
Outputs:				
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	Over 50/yr.	>50	Over 50/yr.	Over 50/yr.
Effectiveness Measures:				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Much Above	Above	Above	Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Much Above	Above	Above	Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Much Above	Above	Above	Above
Efficiency Measures:				
Total General Fund full time employees per 1000 resident population	8.9000	9.0000	9.0000	9.0000
Department expenditures per capita	\$ 10.55	\$ 11.11	\$ 11.19	\$ 11.21
Population	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided

Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.



General Fund City Secretary

www.mcallen.net/departments/secretary

Mission Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 375,931	\$ 434,401	\$ 436,326	\$ 429,676
Employee Benefits	100,796	126,566	126,566	136,095
Supplies	4,023	5,000	4,900	5,000
Other Services and Charges	21,234	25,176	22,193	22,603
Maintenance	18,198	22,658	19,000	22,658
Operations Subtotal	520,181	613,801	608,985	616,032
Capital Outlay	-	-	-	-
Total Expenditures	\$ 520,181	\$ 613,801	\$ 608,985	\$ 616,032

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	6	8	8	8
Part-Time	-	-	-	-
Total Positions Authorized	8	10	10	10

Contact Us:

Perla Lara
City Secretary
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1020

MAJOR FY 21-22 GOALS

- 1.) Continue to facilitate and support City Management and City Commission meetings, workshops and retreats.
- 2.) Conduct City Elections with integrity and perform functions of election officials relating to election of councilmembers.
- 3.) Remain proficient in records management processes and record keeping principles.
- 4.) Continue processings TABC Licensees, applications for new, renewal, special event and permits.
- 5.) Continue to provide administrative support to boards and commissions meetings.
- 6.) Continue to respond to approximately 2500 requests for information within the legally defined time frame and strive to complete requests in a quicker time frame of 90% of the time.

Description:

The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Full time employees	8	10	10	10
Department expenditures	\$ 520,181	\$ 613,801	\$ 608,985	\$ 616,032
Outputs:				
Minutes prepared	60	60	60	60
Ordinances published, codified, scanned and indexed	71	90	90	90
Resolutions processed	74	90	90	90
City commission meetings attended including workshops and special meetings		60	60	60
Electronic agendas packaged	64	65	65	65
Public notices posted per month		4	4	4
Permits issued (mass gathering, parade, TABC, itinerant vendors)	105	100	100	100
Requests for information received/processed	1,921	2,400	2,400	2,500
Effectiveness Measures:				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capita	\$ 3.44	\$ 4.00	\$ 3.96	\$ 3.93
Population:	151,352	153,546	153,622	156,649



General Fund Audit Office

www.mcallen.net/departments/auditor

Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services
Salaries and Wages
Employee Benefits
Supplies
Other Services and Charges

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Total Positions Authorized

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services	\$ 171,007	\$ 174,176	\$ 174,176	\$ 171,781
Salaries and Wages	41,363	44,679	44,679	45,007
Employee Benefits	242	2,375	1,500	1,375
Supplies	3,451	11,931	5,122	9,500
Other Services and Charges				
Operations Subtotal	216,063	233,161	225,477	227,663
Capital Outlay	-	-	-	-
Total Expenditures	\$ 216,063	\$ 233,161	\$ 225,477	\$ 227,663
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Total Positions Authorized	2	2	2	2

Contact Us:

Abraham Suarez,
1300 Houston Ave
McAllen, TX 78501
(956) 681-1126 Report
Fraud,
Waste or Abuse (956)
681-1127
fraudhotline@mcallen.net

MAJOR FY 21-22 GOALS

- 1.) Through audit coverage our Office uses a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City accomplish its goals and objectives.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to City Departments to improve their controls systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.
- 5.) Promote a honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste and abuse of City resources.

Description:

In general, the Audit Department conducts internal audits to improve and enhance the efficiency and effectiveness of the City Wide Departments operational and financial functions. Compliance audits are conducted to standard operating policies and third party contracts. Investigate allegations pertaining to fraud, waste and abuse of city resources.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 216,063	\$ 233,161	\$ 225,477	\$ 227,663
Outputs:				
Audit Service Hours	3,404	3,404	3,404	3,404
Administrative Hours	756	756	756	756
Internal Audit Reports	3	5	5	5
Follow-up Audits	3	5	5	5
Surprise Cash and Inventory Counts	7	30	30	30
Fraud Allegations Reviewed	2	2	2	5
Reports Issued	13	40	40	40
Effectiveness Measures:				
Annual audit plan completed	1	1	1	1
Hours spent in auditing	90%	90%	90%	90%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	100%	100%	100%	100%
Efficiency Measures:				
Internal audit reports completed/ per auditor	2	3	3	3
Follow-ups completed/ per auditor	1.5	2.5	2.5	2.5
Surprise cash and inventory counts completed/ per auditor	3.5	15.0	15.0	15.0
Reviewed fraud allegations completed/ per auditor	6.5	20.0	20.0	20.0
Department expenditures per capita	\$ 1.43	\$ 1.52	\$ 1.47	\$ 1.45

*N/A=Not Available, N/P=Not Provided



General Fund Vital Statistics

<https://www.mcallen.net/departments/secretary/vitals>

Mission Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 112,749	\$ 127,469	\$ 84,726	\$ 129,715
Employee Benefits	30,813	26,031	26,031	30,449
Supplies	18,139	25,350	18,445	9,050
Other Services and Charges	6,818	22,168	18,560	22,168
Maintenance	-	-	-	-
Operations Subtotal	168,519	201,018	147,762	191,382
Capital Outlay	-	-	-	-
Total Expenditures	\$ 168,519	\$ 201,018	\$ 147,762	\$ 191,382
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	2	2	2
Part-Time	-	2	2	2
Total Positions Authorized	2	4	4	4

Contact Us:

Cynthia Gonzalez
Deputy Registrar
221 S. 15th Street
McAllen, TX 78501
(956) 681-1195

MAJOR FY 21-22 GOALS

- 1.) Continue to receive records, issue birth and death certificates, amendments to birth and death records and burial transit permits.
- 2.) Continue to archive birth and death records.
- 3.) Continue to meet States Criteria - Five Star and Exemplary Award.
- 4.) Implement weekly AOP appointments, educate requesters and initiate outreach.

Description:

A staff of three (3) employees, comprised of a Local Registrar with over 35 years of experience, Deputy Registrar and one (1) administrative staff members, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

PERFORMANCE MEASURES

	Goal FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	2	2	2	2
Department expenditures	\$ 168,519	\$ 201,018	\$ 147,762	\$ 191,382
Outputs:				
Number of burial transit permits issued	537	450	450	450
Number of birth certificates issued	9,559	13,500	13,500	13,500
Number of death certificates issued	1,528	1,500	1,500	1,500
Effectiveness Measures:				
Average submission time of vital statistics to the State (days)	4	4	4	4
Average birth certificates issued per employee daily	21	21	21	21
Average death certificates issued per employee daily	6	6	6	6
Efficiency Measures:				
Average cost per birth certificate issued	\$ 23	\$ 23	\$ 23	\$ 23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.19	\$ 1.19	\$ 1.19	\$ 1.19
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Passport Facility

<https://www.mcallen.net/departments/secretary/passports>

Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 133,400	\$ 139,712	\$ 139,712	\$ 139,677
Employee Benefits	36,628	41,374	41,374	42,535
Supplies	1,648	2,425	2,300	2,425
Other Services and Charges	6,321	8,793	8,198	8,620
Maintenance	-	200	200	200
Operations Subtotal	177,997	192,504	191,784	193,458
Capital Outlay	-	10,000	10,000	-
Total Expenditures	\$ 177,997	\$ 202,504	\$ 201,784	\$ 193,458
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	4	4	4	4

Contact Us:

Norma Rodriguez
Passport Services
Coordinator
221 S. 15th Street
McAllen, TX 78501
(956) 681-1450

MAJOR FY 21-22 GOALS

- 1.) Continue to execute passport applications and ensure that said applications forms and supporting documents are correctly and promptly submitted.
- 2.) Continue to provide customer service and remain integral in assisting citizens receiving their passports.
- 3.) Continue to process applicants while observing all CDC guidelines while providing customer service with professionalism.
- 4.) Implement an automated system that will send reminder through an email to citizens for scheduled appointments.

Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	4	4	4	4
Department expenditures	\$ 177,997	\$ 202,504	\$ 201,784	\$ 193,458
Outputs:				
Number of walk-ins assisted with questions and information only	12,340	16,000	17,000	15,000
Number of applications processed for US Passport Book	6,655	11,000	1,200	10,000
Passport photos taken	5,535	7,000	8,000	7,000
Effectiveness Measures:				
Average number of walk-ins assisted with questions and information only (FTE) daily	50	90	30-60	65
Average number of applications processed for US Passport Book per employee daily	15	22	15-20	21
Average number of applications processed for US Passport Card per employee daily	15	22	15-20	21
Efficiency Measures:				
Average cost of applications processed for US Passport Book	\$ 35	\$ 35	\$ 35	\$ 35
Average cost of applications processed for US Passport Card	\$ 35	\$ 35	\$ 35	\$ 35
Department expenditures per capita	\$ 1.18	\$ 1.32	\$ 1.31	\$ 1.23
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Municipal Court

www.mcallen.net/municipalcourt

Mission Statement: The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.	DEPARTMENT SUMMARY			
	Expenditure Detail:	Actual 19-20	Adj. Budget 20-21	Estimated 20-21
	Personnel Services			Budget 21-22
	Salaries and Wages	\$ 998,249	\$ 1,130,860	\$ 982,953
	Employee Benefits	274,384	329,888	329,888
	Supplies	13,164	75,895	10,440
	Other Services and Charges	74,222	78,764	34,714
	Maintenance	59,841	81,390	54,360
	Operations Subtotal	1,419,860	1,696,797	1,412,355
	Capital Outlay	1,984	6,500	6,500
	Total Expenditures	\$ 1,421,844	\$ 1,703,297	\$ 1,418,855
	PERSONNEL			
	Exempt	6	6	6
	Non-Exempt	17	19	16
	Part-Time	-	3	-
	Total Positions Authorized	23	28	22

Contact Us: Honorable Lauren Sepulveda Municipal Court 1601 N. Bicentennial McAllen, TX 78501 (956) 681-2900	MAJOR FY 21-22 GOALS
	1.) Continuing to protect our employees and providing them with the personal protective equipment and training. 2.) Protecting defendant's by monitoring social distancing, making hand sanitizer readily available and encouraging to pay online or by mail.

Description: The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 33 people who help process the paperwork, this includes 7 Police Department employees and 1 from the Legal.	PERFORMANCE MEASURES	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
	Inputs:				
	Number of full time employees	23	25	22	26
	Number of Judges	5	5	5	5
	Department Expenditures	\$ 1,421,844	\$ 1,703,297	\$ 1,418,855	\$ 1,729,395
	Outputs:				
	Revenues generated	\$ 1,081,674	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000
	Number cases filed with the court	36,044	20,000	20,000	20,000
	Number of hearings held	1,784	5,000	5,000	5,000
	Number of trials held	14	40	40	40
	Number of new non-traffic citations	5,849	8,000	8,000	8,000
	Number of cases disposed	18,531	15,000	15,000	15,000
	Number of warrants	2,873	10,000	10,000	10,000
	Number of Arrest warrants executed for A&B misdemeanors	3,263	3,000	3,000	3,000
	Number of Arrest warrants executed for Felonies	1,641	1,300	1,300	1,300
	Number of persons processed through the Jail	6,555	7,000	7,000	7,000
	Effectiveness Measures:				
	Community Service Hours worked throughout the City to pay fines & C/C	17,738	20,000	7,000	20,000
	Number of persons who keep insurance approx. 6 months for deferral	384	20,000	20,000	20,000
	Number of persons who get DL	90	500	500	500
	Percent of code violations where compliance is achieved	27%	80%	50%	50%
	Number who attend Juvenile Education Programs	289	400	50	200
	Percent of dogs/cats vaccinated after initial hearing	65%	50%	50%	50%
	Percent of dogs/cats spayed or neutered after initial hearing	100%	50%	50%	50%
	Window payments a day	42	50	18	50
	Department expenditures per capita	9	11	9	11
	Population:	151,352	153,546	153,622	156,649



General Fund Finance

www.mcallen.net/departments/finance

Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 850,835	\$ 900,713	\$ 885,013	\$ 1,046,037
Employee Benefits	220,606	262,146	239,567	303,710
Supplies	23,035	26,060	15,140	19,260
Other Services and Charges	188,390	211,489	203,129	261,728
Maintenance	70,153	89,106	75,026	77,806
Operations Subtotal	1,353,019	1,489,514	1,417,875	1,708,541
Capital Outlay	6,920	22,000	24,576	5,500
Total Expenditures	\$ 1,359,939	\$ 1,511,514	\$ 1,442,451	\$ 1,714,041
PERSONNEL				
Exempt	3	4	5	5
Non-Exempt	11	15	15	16
Part-Time	-	-	-	-
Total Positions Authorized	14	19	20	21

Contact Us:

Sergio Villasana
Finance Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1080

MAJOR FY 21-22 GOALS

- 1.) Prepare an Annual Comprehensive Financial Report meeting the requirements for the Government Finance Officers Association Financial reporting Award.
- 2.) Implement GASB 87.
- 3.) Provide staff with professional development and training opportunities.
- 4.) Continue to improve new reporting software for the Annual Comprehensive Financial Report.
- 5.) Upgrade financial system with the ERP Project (new overall Enterprise project) - Software. (5.2.7)
- 6.) Department expansion of Finance & Budget Department by remodel. (5.2.8)

Description:

The Finance Department is responsible for accounting, financial reporting, budgeting as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	14	19	20	21
Department Expenditures	\$ 1,359,939	\$ 1,511,514	\$ 1,442,451	\$ 1,714,041
Outputs:				
Prepare CAFR	Yes	Yes	Yes	Yes
Funds maintained	87	87	87	87
Monthly Financial Reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 301,380,000	\$ 285,497,000	\$ 285,497,000	\$ 272,994,000
Effectiveness Measures:				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
Efficiency Measures:				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,303	\$ 1,448	\$ 1,382	\$ 1,642
Department expenditures per capita	\$ 8.99	\$ 9.84	\$ 9.39	\$ 10.94
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Management & Budget

<https://www.mcallen.net/departments/omb>

Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 297,687	\$ 365,848	\$ 365,848	\$ 316,938
Employee Benefits	71,698	97,303	97,303	86,507
Supplies	7,030	8,300	8,300	8,300
Other Services and Charges	8,875	16,282	10,500	16,282
Maintenance	-	11,000	11,000	11,000
Operations Subtotal	385,290	498,733	492,951	439,027
Capital Outlay	16,000	400	299	2,000
Total Expenditures	\$ 401,290	\$ 499,133	\$ 493,250	\$ 441,027
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	4	3	3
Part-Time	-	-	-	-
Total Positions Authorized	6	6	5	5

Contact Us:

Angie Rodriguez
Budget Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1078

MAJOR FY 21-22 GOALS

- 1.) Continue obtaining "Distinguished Budget Presentation Award".
- 2.) Implement a Quarterly Report update for all Capital Improvement Projects.
- 3.) Continue to improve the Annual Budget Development Process by implementing processes and schedules to be more effective and user friendly.
- 4.) Implement Gravity software to prepare budget document.

Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	6	6	5	5
Department Expenditures	\$ 401,290	\$ 499,133	\$ 493,250	\$ 441,027
Outputs:				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	83	83	85	83
Effectiveness Measures:				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Estimate	32%	32%	29%	31%
General Fund Revenues as Percentage of City Wide Estimate	36%	37%	35%	36%
Efficiency Measures:				
Department expenditures per capita	\$ 2.74	\$ 3.02	\$ 3.21	\$ 2.82
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Tax Office

www.mcallen.net/departments/tax

Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 228,269	\$ 241,246	\$ 228,549	\$ 242,733
Employee Benefits	66,452	72,706	72,706	75,388
Supplies	6,209	8,000	8,000	8,000
Other Services and Charges	885,389	903,095	914,625	917,198
Maintenance	22,445	22,257	22,900	29,307
Operations Subtotal	1,208,764	1,247,304	1,246,780	1,272,626
Capital Outlay	-	-	-	-
Total Expenditures	\$ 1,208,764	\$ 1,247,304	\$ 1,246,780	\$ 1,272,626
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	1	1	1
Total Positions Authorized	6	7	7	7

Contact Us:

Rebecca Grimes
Tax Assessor-Collector
311 N. 15th Street
McAllen, TX 78501
(956) 681-1330

MAJOR FY 21-22 GOALS

- 1.) Continue working with Tax Attorneys to continue removing accounts that have reached the Statutes of Limitations according to Texas Property Tax Code.
- 2.) Partner w/Hamer Entprs to provide the ability to process Tax Payments via IVR System, to help eliminate barriers for taxpayers with limited or no access to technology.
- 3.) Work with Management to possibly lower the convenience fee when paying taxes with a credit or debit card.
- 4.) Continue to allow staff who are not registered with TDLR to receive additional education provided by HCAD.

Description:

The tax office has two separate functions:
Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process.
Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Estimated 21-22
Inputs:				
Full Time Employees	6	6	6	6
Department Expenditures	\$ 1,208,764	\$ 1,247,304	\$ 1,246,780	\$ 1,272,626
Outputs:				
Revenues generated:				
Current Tax Collections	\$ 43,075,105	\$ 43,886,277	\$ 44,832,736	\$ 46,113,901
Delinquent Tax Collections	\$ 1,086,166	\$ 1,080,000	\$ 1,148,459	\$ 1,100,000
Tax Paid Due to Tax Suits	\$ 314,893	\$ 275,000	\$ 250,000	\$ 285,000
Tax Levy	\$ 44,395,449	\$ 45,714,872	\$ 46,170,998	\$ 47,540,105
Tax Accounts	56,937	57,402	57,156	57,534
Effectiveness Measures:				
Collection rate of current taxes	97%	97%	97%	97%
Dept expenditures as a % of tax levy	2.72%	2.73%	2.70%	2.68%
Efficiency Measures:				
Accounts handled per full time employee	14,409	14,700	14,553	14,700
Collections per full time employee	\$ 7,360,212	\$ 7,494,380	\$ 7,647,645	\$ 7,868,984
Department expenditures per capita	\$ 7.99	\$ 8.12	\$ 8.12	\$ 8.12
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Purchasing and Contracting

www.mcallen.net/departments/purchasing

Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 434,595	\$ 466,746	\$ 466,746	\$ 460,027
Employee Benefits	110,444	132,338	132,338	134,454
Supplies	7,251	9,115	9,215	9,215
Other Services and Charges	284,399	14,220	18,620	16,993
Maintenance	-	-	-	-
Operations Subtotal	836,693	622,419	626,919	620,689
Capital Outlay	2,786	4,500	-	-
Total Expenditures	\$ 839,479	\$ 626,919	\$ 626,919	\$ 620,689
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	10	10	10

Contact Us:

Gerardo Noriega,
Director of Purchasing
and Contracting
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1130

MAJOR FY 21-22 GOALS

- 1.) Continue the training of purchasing employees towards certifications
- 2.) Develop virtual trainings to all departments
- 3.) Working to scan all files to laserfiche to alleviate storage

Description:

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	9	10	10	10
Department Expenditures	\$ 839,479	\$ 626,919	\$ 626,919	\$ 620,689
Outputs:				
Requisitions	1,874	3,270	2,274	2,074
Purchase orders processed	1,817	2,630	2,094	1,956
Purchase contracts administered	44	56	78	61
Dollar value of purchases processed	\$ 129,197,452	\$ 114,462,664	\$ 85,952,041	\$ 107,574,747
Dollar Value of Cooperative purchases	\$ 11,520,933	\$ 10,088,464	\$ 9,791,466	\$ 10,656,200
Pre-bid conferences	75	65	74	75
Pre-construction conferences	35	29	46	41
Construction contracts administered	41	34	48	45
Dollar value of construction contracts processed	17,999,222	48,545,228	6,923,147	\$ 12,461,185
Supply/Service contracts	177	74	240	209
Cooperative Purchases	245	331	274	265
Requests for procurement cards	21	17	18	20
Bidders on file	12,791	12,808	13,096	13,251
Effectiveness Measures:				
Average number of days to process requisitions to purchase order status	3	2.75	3	3
Efficiency Measures:				
Requisitions per full time employee	469	818	569	519
Purchase Orders per full time employee	454	658	524	489
Purchase contracts administered	44	56	78	61
Department expenditures per capita	6	4	4	4
Population:	151,352	153,546	153,622	156,649



General Fund Legal

www.mcallen.net/departments/attorney

Mission Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 901,262	\$ 1,140,845	\$ 1,120,416	\$ 1,120,416
Employee Benefits	200,772	274,740	276,233	276,233
Supplies	8,280	7,032	7,032	7,032
Other Services and Charges	402,917	438,957	477,141	477,141
Operations Subtotal	1,513,231	1,861,574	1,880,822	1,880,822
Capital Outlay	-	-	-	-
Total Expenditures	\$ 1,513,231	\$ 1,861,574	\$ 1,880,822	\$ 1,880,822
PERSONNEL				
Exempt	8	10	10	10
Non-Exempt	3	3	3	3
Part-Time	-	2	2	2
Total Positions Authorized	11	15	15	15

Contact Us:

Isaac Tawil
City Attorney
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1090

MAJOR FY 21-22 GOALS

- 1.) Continue to review Code of Ordinances.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Assist in completion of major projects.
- 4.) Continue to implement changes to the insurance program.
- 5.) Continue to implement In-House Litigation division.
- 6.) Continue to implement General Counsel division.
- 7.) Review and implement legislative changes.

ROW:

- 1.) Continue to acquire right of way for Bicentennial.
- 2.) Continue to acquire right of way for all the bond projects.

Legal

www.mcallen.net/departments/attorney

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	11	15	15	15
Number of Attorneys	7	8	8	8
Department Expenditures	\$ 1,513,231	\$ 1,861,574	\$ 1,880,822	\$ 1,880,822
Outputs:				
Number of City Gov. Entities Represented	29	29	29	29
City Comm. mtgs & workshops attended	74	48	57	57
Subordinate agency meetings attended	350	350	372	372
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	460	455	465	465
Number of Municipal Court Hearings Supervised	1,798	5,040	2,020	2,020
Effectiveness Measures:				
Number of lawsuits filed against the City	18	15	20	20
Number of lawsuits filed by City	2	2	5	5
Number of lawsuits resolved before trial	1	15	20	20
Number of lawsuits tried	1	2	2	2
Number of lawsuits resolved w/Plf. Receiving no compensation	1	5	5	5
Efficiency Measures:				
Department expenditures per capita	\$ 10.00	\$ 12.12	\$ 12.24	\$ 12.01
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided

Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation. The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.



General Fund Grant Administration

www.mcallen.net/departments/grants

Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 253,911	\$ 335,009	\$ 341,466	\$ 343,242
Employee Benefits	68,961	100,198	101,405	104,436
Supplies	1,723	4,000	3,500	6,977
Other Services and Charges	51,996	58,452	54,502	62,687
Maintenance	-	-	-	-
Operations Subtotal	376,593	497,659	500,873	517,342
Capital Outlay	1,553	300	300	3,120
Total Expenditures	\$ 378,145	\$ 497,959	\$ 501,173	\$ 520,462
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	5	7	7	7

Contact Us:

Yvette Balderas
Director of Grant
Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1033

MAJOR FY 21-22 GOALS

- 1.) Maintain (within 10%) or increase the number of Grant Submissions and/or Funding Received.
- 2.) Small Business Grants for businesses impacted by COVID crisis and those that may provide economic expansion. (3.3.7)

Description:

Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of six employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	5	7	7	7
Department Expenditures	\$ 378,145	\$ 497,959	\$ 501,173	\$ 520,462
Outputs:				
Amount of Active Grants Managed	\$ 98,193,273	\$ 47,000,000	\$ 93,350,000	\$ 70,000,000
Grant Compliance Reviews Conducted	35	30	35	35
Grant Compliance Orientations Conducted	17	15	17	17
Effectiveness Measures:				
Grants Awarded	22	20	21	21
Dollar Amount of Grants Awarded	\$ 59,658,535	\$ 16,000,000	\$ 27,415,000	\$ 24,000,000
Outside Agencies receiving General Fund allocations	9	10	9	9
Amount of Outside Agency Funds Managed	\$ 2,353,620	\$ 2,197,350	\$ 2,267,350	\$ 2,131,300
Outside Agency Compliance Reviews Conducted	22	21	22	22
Efficiency Measures:				
Department Expenditures per Capita	\$ 2.50	\$ 3.21	\$ 3.26	\$ 3.32
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Human Resources

<https://www.mcallen.net/departments/hr>

Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 510,375	\$ 550,071	\$ 544,470	\$ 536,482
Employee Benefits	120,984	149,973	149,973	151,140
Supplies	13,697	30,731	24,731	32,151
Other Services and Charges	54,505	108,919	86,199	107,149
Maintenance	208	500	500	500
Operations Subtotal	699,769	840,194	805,873	827,422
Capital Outlay	4,554	10,420	5,499	6,330
Total Expenditures	\$ 704,323	\$ 850,614	\$ 811,372	\$ 833,752
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	8	8	8
Part-Time	-	1	1	1
Total Positions Authorized	6	11	11	11

Contact Us:

Christina Flores
HR Director
1300 Houston Avenue McAllen,
TX 78501
(956) 681-1045

MAJOR FY 21-22 GOALS

- 1.) Create an impactful onboarding experience for new employees
- 2.) Establish leadership training opportunities for employees
- 3.) Implement a human resources management system that improves processes for increased efficiency.
- 4.) Human Resource Management Software. (5.1.6)

Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Full time employees (Non-Exempt)	4	8	8	10
Full time employees (Exempt)	2	2	2	2
Total full time employees	6	10	10	12
Department Expenditures	\$ 704,323	\$ 850,614	\$ 811,372	\$ 833,752
Outputs:				
Total Number of Job Postings	380	500	350	500
Total Number of Volunteers Assigned	280	550	65	150
Total Number of Job Fairs Attended	5	5	3	5
Total Number of Employees Trained on Preventing Harassment in the Workplace	475	500	100	500
Total Number of Training Hours Conducted	713	1,000	290	1,000
Effectiveness Measures:				
Employee Turnover Rate	12.10%	11.00%	11.80%	11.00%
Total Number of Promotions	98	90	106	90
% Increase of Volunteers Assigned to LY	-62%	8%	-73%	0%
Efficiency Measures:				
Total Number of New Employees Hired (New Measure)	281	450	300	450
Avg. No. of Days To Fill Open Position After Selection is Made	20	15	24	15
Total Cost of Training per Employee	\$ 3.07	\$ 14.00	\$ 3.00	\$ 7.00
Average Employee Years of Service (New Measure)	10	9	9	9
Department Expenditures Per Employee	\$ 354.67	\$ 596.53	\$ 300.00	\$ 400.00
Population	151,352	153,546	153,622	156,649



General Fund Employee Benefits

www.mcallen.net/departments/benefits

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Employee Benefits	\$ -	\$ (1,803,033)	\$ -	\$ 1,136,250
Turnover/Vacancies	-	-	-	-
Contingency	-	-	-	-
Workers' Comp. - Loss Run Ratio	-	-	-	-
Other Services and Charges	50,850	-	-	-
	-	-	-	-
Operations Subtotal	50,850	(1,803,033)	-	1,136,250
Total Expenditures	\$ 50,850	\$ (1,803,033)	\$ -	\$ 1,136,250

General Fund Liability Insurance

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Other Services and Charges	\$ 457,085	\$ 457,085	\$ 457,085	\$ 488,464
Operations Subtotal	457,085	457,085	457,085	488,464
Total Expenditures	\$ 457,085	\$ 457,085	\$ 457,085	\$ 488,464



General Fund Planning

<https://www.mcallen.net/departments/planning>

Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

PERFORMANCE MEASURES

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 896,355	\$ 1,036,791	\$ 1,019,897	\$ 1,025,000
Employee Benefits	234,474	301,217	301,217	307,746
Supplies	25,336	20,700	20,800	20,700
Other Services and Charges	61,175	49,514	70,472	56,900
Maintenance	7,196	17,241	9,809	17,241
Operations Subtotal	1,224,536	1,425,463	1,422,195	1,427,587
Capital Outlay	9,650	-	-	15,000
Total Expenditures	\$ 1,234,186	\$ 1,425,463	\$ 1,422,195	\$ 1,442,587
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	15	19	19	19
Part-Time	-	1	1	1
Total Positions Authorized	19	24	24	24

Contact Us:

Edgar Garcia
Planning Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1250

MAJOR FY 21-22 GOALS

- 1.) Maintain visual attractiveness of key corridors and venues
- 2.) Continue program of Landmark and Historic District Designation and monitor Local, State and Nationally designated historic resources
- 3.) Limit growth in expenditures and improve efficiency.
- 4.) Expand online permitting.
- 5.) Improve customer service in all levels of City government.
- 6.) Improve business service through the utilization of a Development Coordinator.
- 7.) Continue & Expand Commercial Matching Grant program. (1.3.4)
- 8.) Continue Neighborhood Matching Grant program. (1.3.5)
- 9.) Downtown Matching Grant Program. (3.2.6)
- 10.) Neighborhood Matching Grant program. (3.2.7)
- 11.) Commercial Matching Grant program. (3.2.8)
- 12.) An Update of the city's overall (Planning) Comprehensive Plan. (3.3.1)

Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	19	23	23	23
Department Expenditures	\$ 1,234,186	\$ 1,425,463	\$ 1,422,195	\$ 1,442,587
Outputs:				
Number of applications	572	600	665	680
Number of permits	1,531	1,475	1,497	1,550
Number of inspections	3,103	2,800	3,529	3,650
Total workload	5,206	4,900	5,691	5,880
Effectiveness Measures:				
Percent of applications approved	90%	92%	90%	92%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	274	213	247	256
Expenditure per workload	\$ 237	\$ 291	\$ 250	\$ 245
Department expenditures per capita	\$ 8.15	\$ 9.28	\$ 9.26	\$ 9.40
Population:	151,352	153,546	153,622	153,546



General Fund Information Technology

<https://www.mcallen.net/>

Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 1,623,576	\$ 1,694,808	\$ 1,691,808	\$ 1,673,528
Employee Benefits	409,492	461,634	461,634	468,312
Supplies	34,472	18,798	18,260	18,798
Other Services and Charges	248,108	351,340	353,214	323,575
Maintenance	599,270	1,117,154	1,117,154	1,117,154
Operations Subtotal	2,914,915	3,643,734	3,642,070	3,601,367
Capital Outlay	248,877	-	2,000	262,150
Total Expenditures	\$ 3,163,792	\$ 3,643,734	\$ 3,644,070	\$ 3,863,517

PERSONNEL

Exempt	17	17	17	17
Non-Exempt	12	12	12	12
Part-Time	1	1	1	1
Total Positions Authorized	30	30	30	30

Contact Us:

Robert Acosta
Information
Technology Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1100

MAJOR FY 21-22 GOALS

- 1.) Start Project SMART implementation (ERP)
- 2.) Upgrade the File Storage System with newer Technology
- 3.) Implement new Cyber Security Tools
- 4.) City Fiber Optic Networking. (3.1.6)
- 5.) Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc. via enhance Accela use.) (5.1.3)
- 6.) Human Resource Management Software. (5.1.6)
- 7.) City Fiber Optic Networking. (5.2.5)
- 8.) Upgrade the Phone System. (5.2.6)
- 9.) ERP Project (new overall Enterprise project) - Software. (5.2.7)
- 10.) 2018 Bond Project: Fiber optic cable to main corridor traffic signals. (6.2.2)

Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 29 full-time employees provide project services and support. For support, 17 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	29	29	29	29
Number of support personnel	17	17	17	17
Number of project personnel	11	12	12	12
Department Expenditures	\$ 3,163,792	\$ 3,643,734	\$ 3,644,070	\$ 3,863,517
Outputs:				
Number of servers supported	282	300	315	320
Number of Users supported	1,600	1,600	1,650	1,650
Number of printers/scanners supported	140	140	144	144
Number of networks supported	406	491	496	496
Number of work orders closed	7,984	9,000	9,200	9,300
Effectiveness Measures:				
Average days to close work orders	3	3	4	3
Percent of support hours	40%	40%	35%	35%
Percent of project hours	60%	60%	65%	65%
Efficiency Measures:				
Average monthly requests closed per person (Support personnel)	35	35	35	35
Expenditures per full time employee	\$ 109,096.38	\$ 125,646.00	\$ 125,657.59	\$ 133,224.71
Department expenditures per capita	\$ 20.90	\$ 23.73	\$ 23.72	\$ 24.66
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Office of Communication

<https://www.mcallen.net/departments/media>

Mission Statement:

The City of McAllen Office of Communication utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 453,395	\$ 537,369	\$ 537,369	\$ 529,978
Employee Benefits	130,275	149,510	149,510	151,722
Supplies	8,691	9,950	9,950	9,950
Other Services and Charges	72,945	118,681	112,181	114,200
Maintenance	14,502	14,401	14,401	39,901
Operations Subtotal	679,811	829,911	823,411	845,751
Capital Outlay	-	20,820	5,000	5,000
Total Expenditures	\$ 679,811	\$ 850,731	\$ 828,411	\$ 850,751
PERSONNEL				
Exempt	4	5	5	5
Non-Exempt	6	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	10	9	9	9

Contact Us:

Xochitl Mora
Director of Office of
Communication
1300 Houston Avenue
McAllen, Texas
(956)681-1200

MAJOR FY 21-22 GOALS

- 1.) Increase output for City of McAllen in local, state, national and international news by 10%.
- 2.) Change narrative of national coverage of McAllen to more accurately reflect reality of city environment.
- 3.) Increase coverage of McAllen Holiday Parade in local, state, national, and international news by 10%.
- 4.) Increase Spanish-language media relations in targeted markets.
- 5.) Craft City of McAllen position in regards to national/federal issues.
- 6.) Continue increasing social media presence on Facebook to reach 100,000. Currently at 77,900.
- 7.) Utilize current and new forms of mass communication methods and tools: traditional, social, website, P.E.G. channel, podcast, etc. to get message to the media and constituents.
- 8.) Increase partnerships with department to enhance publicity and awareness of programs and services.
- 9.) Continue enhancing City of McAllen's reputation for quality programs, events and communication by applying for awards in these categories that promote the City of McAllen and special events.
- 10.) Develop standard boiler plate for City of McAllen, departments and special events.
- 11.) Develop partnerships and outreach with counterparts in partner agencies.
- 12.) Staff, record, broadcast and attend 22 McAllen City Commission workshops and meetings and 22 McAllen Public Utility meetings.
- 13.) Write, record and broadcast 22 McAllen Minutes, 12 McAllen News Update and 26 McAllen Now shows.
- 14.) Staff, record and broadcast special events, including Women's History Month, 4th of July Parade, McAllen Holiday Parade, town hall meetings, election coverage and other department of City of McAllen outreach program or special events.
- 15.) Develop publicity campaigns for various City of McAllen initiatives.

General Fund Office of Communications

<https://www.mcallen.net/departments/media>

PERFORMANCE MEASURES	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	10	9	9	9
Department Expenditures	\$ 679,811	\$ 850,731	\$ 828,411	\$ 850,751
Outputs:				
Citizen's				
City Commission shows	23	23	23	23
PUB shows	23	23	23	23
PSA's	30	30	20	20
Vignettes	30	30	30	30
Live Shows	4	4	4	4
Special Event Production Videos	20	20	20	20
Website Stories	260	260	260	260
Photos	250	250	250	250
Special Event Planning	45	45	45	45
Media Releases -City of McAllen	260	260	260	260
Marketing - special events	15	20	20	20
All other shows	25	25	25	25
Total (PIO duties)	500	500	500	500
Total shows	27	30	30	30
Effectiveness Measures:				
Number of media interviews	312	312	315	350
Number of stories	260	260	260	300
Social media posts	2,552	2,600	2,600	2,650
Social media reach	21,554,813	21,600,000	21,600,000	21,650,000
Percentage of citizens rating of public info services as good or excellent exceeds 70%	75	75	75	75
Percentage of citizens who follow the City of McAllen on social media exceeds 55%	50	53	53	55
Number of people who view City of McAllen Channel	5,000	7,000	7,000	10,000
Number of people who view City of McAllen programs	5,000	7,000	7,000	10,000
Efficiency Measures:				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to distribute and post City media releases	1	1	1	1
Number of man hours to post City social media content	1	1	1	1
Computer hours to load a file (show) into the playlist	1	1	1	1
Number of man hours to work on a Public Information duty	3	3	3	3
Total Dept expenditure per PIO duty	\$ 126.00	\$ 126.00	\$ 126.00	\$ 126.00
Total Dept expenditure per show	\$ 1,256.00	\$ 1,256.00	\$ 1,256.00	\$ 1,256.00
Department expenditures per capita	\$ 4.49	\$ 5.54	\$ 5.39	\$ 5.43
Population:	151,352	153,546	153,622	156,649

Description:
The Office of Communication produces the City's 24 hour cable channel, Spectrum Channel 1300 and operates social media sites for the City of McAllen, McAllen Holiday Parade and Mayor Darling. The Office of Communications markets and promotes the City through publicity, advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



General Fund McAllen 311 Call Center

<https://www.mcallen.net/departments/311>

Mission Statement:

McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 222,135	\$ 252,648	\$ 252,648	\$ 276,154
Employee Benefits	50,601	86,474	86,474	101,883
Supplies	211	1,500	1,500	1,500
Other Services and Charges	19,631	26,553	26,633	38,500
Maintenance	24,500	28,000	28,000	28,000
Operations Subtotal	317,076	395,175	395,255	446,037
Capital Outlay	17,191	11,200	11,265	39,356
Total Expenditures	\$ 334,267	\$ 406,375	\$ 406,520	\$ 485,393
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	6	7	7	8
Part-Time	-	-	-	-
Total Positions Authorized	7	8	8	9

Contact Us:

Marco Tovias
1300 Houston Ave
McAllen, TX 78501
(956) 681-1000

MAJOR FY 21-22 GOALS

- 1.) Continue implementing and promoting 311 software to internal and external customers.
- 2.) Complete National Incident Management System trainings for Call Center staff.
- 3.) Continue customer service training for McAllen 311 Staff.
- 4.) Continue promoting the use of the 311 app and call center to city departments and city residents/visitors.
- 5.) Continue assisting with EOC and Emergency Management programs and outbound calls.
- 6.) Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance. (4.1.2)
- 7.) Continue to improve the new "McAllen 311" Customer Service Center & mobile app. (5.2.1)

Description:

Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	7	8	8	9
Department Expenditures	334,267	406,375	406,520	485,393
Outputs:				
Total number of customer contacts	120,656	120,000	125,000	128,000
Number of work orders processed	104,169	105,000	104,000	108,000
Effectiveness Measures:				
Average talk time (seconds)	88	120	80	100
Average queue time (seconds)	28	20	23	25
Efficiency Measures:				
Avg Speed of Answer (seconds)	24	18	20	20
Avg Calls per day	452	450	480	492
Department expenditures per capita	\$ 2.21	\$ 2.62	\$ 2.62	\$ 3.10
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund City Hall

www.mcallen.net

Mission Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 84,949	\$ 89,296	\$ 80,500	\$ 88,058
Employee Benefits	23,759	33,657	33,657	34,808
Supplies	15,198	19,900	19,170	19,900
Other Services and Charges	253,026	243,605	222,700	254,669
Maintenance	84,952	142,928	137,000	142,928
Operations Subtotal	461,884	529,386	493,027	540,363
Capital Outlay	-	-	-	-
Total Expenditures	\$ 461,884	\$ 529,386	\$ 493,027	\$ 540,363
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Yvette Barrera
City Engineer
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1150

MAJOR FY 21-22 GOALS

1.) Maintain overall appearance of facility to promote a customer friendly environment for business in the City of McAllen

Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 461,884	\$ 529,386	\$ 493,027	\$ 540,363
Outputs:				
Number of bathrooms	12	12	12	12
Number of work orders completed	87	145	110	145
Number of times bathrooms cleaned (daily)	4	2	4	4
Effectiveness Measures:				
Percent of repair work orders completed within three working days	38%	85%	85%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
Efficiency Measures:				
Custodial cost per square foot	\$ 1.06	\$ 1.22	\$ 1.14	\$ 1.24
Department expenditures per capita	\$ 3.05	\$ 3.45	\$ 3.21	\$ 3.45
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Building Maintenance

www.mcallen.net

Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 532,066	\$ 655,960	\$ 533,982	\$ 649,791
Employee Benefits	172,061	226,528	226,528	233,258
Supplies	16,867	20,522	15,416	20,522
Other Services and Charges	49,003	65,009	60,069	71,325
Maintenance	60,513	45,813	38,898	45,813
Operations Subtotal	830,510	1,013,832	874,893	1,020,709
Capital Outlay	6,567	5,250	5,250	49,200
Total Expenditures	\$ 837,077	\$ 1,019,082	\$ 880,143	\$ 1,069,909
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	13	15	13	15
Part-Time	-	-	-	-
Total Positions Authorized	14	16	14	16

Contact Us:

Sergio Saldana
Parks Manager
Construction
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3332

MAJOR FY 21-22 GOALS

- 1.) Upgrade 20% Parks and Recreation facilities (restrooms, centers, concession stands) perimeter lighting to LED.
- 2.) Establish a relationship with South Texas College to invite student electricians to assist with 2 projects in the fiscal year.
- 3.) Add supervision to Building Maintenance to include a Parks Maintenance Supervisor to assist with supervising trades helpers and welders for work orders.

Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	14	16	14	16
Total facilities maintained	57	57	57	57
Department Expenditures	\$ 837,075	\$ 1,019,082	\$ 880,143	\$ 1,069,909
Outputs:				
Number A/C jobs completed	138	250	202	240
Number of electrical jobs completed	193	300	260	290
Other building maintenance jobs completed	251	600	425	500
Total Work Order Labor Hours	2,182	5,110	3,105	2,833
Effectiveness Measures:				
Average time to complete work order	3.75hr	2.75hr	3.5hr	2.75hr
Efficiency Measures:				
Average Number of work orders per full time employee	45	71	68	64
Department expenditures per capita	\$ 5.53	\$ 6.56	\$ 5.73	\$ 6.83
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Development Center

www.mcallen.net

Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 25,510	\$ 29,007	\$ 27,012	\$ 28,630
Employee Benefits	10,793	12,608	12,608	13,288
Supplies	6,594	14,300	11,000	14,300
Other Services and Charges	57,946	55,582	49,602	51,720
Maintenance	7,433	13,000	13,000	18,000
Operations Subtotal	108,276	124,497	113,222	125,938
Capital Outlay	-	-	-	-
Total Expenditures	\$ 108,276	\$ 124,497	\$ 113,222	\$ 125,938

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, TX 78501
(956) 681-1150

PERSONNEL

Exempt				
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

MAJOR FY 21-22 GOALS

1.) Maintain overall appearance of facility to promote a customer friendly environment for development and business in the City of McAllen.

General Fund Other Agencies

[Economic Development](#)

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Other Services and Charges	\$ 644,000	\$ 594,850	\$ 594,850	\$ 654,000
Operations Subtotal	644,000	594,850	594,850	654,000
Total Expenditures	\$ 644,000	\$ 594,850	\$ 594,850	\$ 654,000

DEPARTMENT: DETAIL

Other Services and Charges

McAllen Economic Development Corp. *	\$ -	\$ -	\$ -	\$ -
Chamber of Commerce *	644,000	584,850	584,850	644,000
Border Trade Alliance	-	-	-	-
CDBG - Agency Administrative Cost	-	10,000	10,000	10,000
	\$ 644,000	\$ 594,850	\$ 594,850	\$ 654,000

* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

Public Safety Summary

	<u>Actual 19-20</u>	<u>Adj. Budget 20-21</u>	<u>Estimated 20-21</u>	<u>Budget 21-22</u>
BY DEPARTMENT				
Police	\$ 36,005,289	\$ 37,256,842	\$ 37,235,140	\$ 37,443,261
Animal Control	322,868	362,069	362,069	353,243
Radio shop	645,356	692,509	692,451	748,354
Fire	20,606,485	20,542,425	20,399,071	21,008,790
Traffic Operations	2,232,513	2,517,147	2,424,567	2,502,454
Building Permits & Inspection	<u>1,061,814</u>	<u>1,138,458</u>	<u>1,233,987</u>	<u>1,237,288</u>
TOTAL	<u>\$ 60,874,325</u>	<u>\$ 62,509,450</u>	<u>\$ 62,347,285</u>	<u>\$ 63,293,390</u>
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 41,463,776	\$ 41,916,999	\$ 41,898,908	\$ 42,083,912
Employee Benefits	11,787,826	12,807,145	12,807,145	13,192,271
Supplies	1,025,941	901,265	877,137	901,265
Other Services and Charges	3,447,455	3,545,172	3,566,297	3,641,865
Maintenance and Repair Services	2,680,400	2,608,405	2,565,243	2,623,405
Capital Outlay	<u>468,929</u>	<u>730,464</u>	<u>632,555</u>	<u>850,672</u>
TOTAL APPROPRIATIONS	<u>\$ 60,874,325</u>	<u>\$ 62,509,450</u>	<u>\$ 62,347,285</u>	<u>\$ 63,293,390</u>
PERSONNEL				
Police	440	440	440	444
Animal Control	7	7	7	7
Radio Shop	5	5	5	5
Fire	191	198	198	200
Traffic Operations	36	36	36	36
Building Permits & Inspection	<u>16</u>	<u>20</u>	<u>22</u>	<u>22</u>
TOTAL PERSONNEL	<u>695</u>	<u>706</u>	<u>708</u>	<u>714</u>



General Fund Police

<https://www.mcallen.net/departments/pd>

Mission Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 25,428,176	\$ 25,860,367	\$ 25,860,367	\$ 25,952,915
Employee Benefits	6,755,277	7,527,645	7,527,645	7,694,727
Supplies	578,223	411,091	411,091	411,091
Other Services and Charges	1,356,841	1,476,392	1,500,790	1,494,312
Maintenance	1,645,655	1,429,939	1,429,939	1,429,939
Operations Subtotal	35,764,172	36,705,434	36,729,832	36,982,984
Capital Outlay	241,116	551,408	505,308	460,277
Total Expenditures	\$ 36,005,289	\$ 37,256,842	\$ 37,235,140	\$ 37,443,261
PERSONNEL				
Exempt	9	9	9	9
Non-Exempt	137	137	137	139
Part-Time	-	-	-	-
Civil Service	294	294	294	296
Total Positions Authorized	440	440	440	444

Contact Us:

Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 21-22 GOALS

- 1.) It shall be the goal of the McAllen Police Department to prevent crime through its patrol function.
- 2.) When a crime occurs in the City of McAllen, it shall be the goal of the McAllen Police Department to identify person(s) responsible through its investigative function.
- 3.) Upon identification of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to lawfully arrest the person(s) responsible.
- 4.) Upon lawful arrest of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to effectively assist the prosecution of the person(s) responsible.
- 5.) It shall be the goal of the McAllen Police Department to maintain the City of McAllen as a Safe City.
- 6.) It shall be the goal of the McAllen Police Department to enhance public safety through development of multi agency workgroups at the TX RGV TAG/TTIC.
- 7.) It shall be the goal of the McAllen Police Department to enhance public safety through development of department capacity to investigate electronic technology laden crimes.
- 8.) It shall be the goal of the McAllen Police Department to enhance public safety through development of a joint project with US DOJ ATF for a NBIN processing center.
- 9.) It shall be the goal of the McAllen Police Department to enhance public safety through development of a joint project with US DHS Secret Service for developing the South Texas Regional Task Force (STRFT) by establishing a multiagency at the TX RGV TAG.
- 10.) It shall be the goal of the McAllen Police Department to enhance public safety through expansion of law enforcement facilities including completion of the McAllen Police Department Chavez-Garza Police-Community Network Center.
- 11.) It shall be the goal of the McAllen Police Department to be responsive to the community concerns.
- 12.) Continue efforts to keep McAllen a "Safe City". (4.2.1)
- 13.) Continue high citizen satisfaction rating of Police service & decreasing crime rates. (4.2.2)
- 14.) Continue to connect the City's system via City Fiber Optic Networking. (5.2.5)

Police

<https://www.mcallen.net/departments/pd>

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of sworn personnel	298	298	298	296
Number of non-sworn personnel	142	142	142	148
Total number of authorized personnel	440	440	440	444
Estimated Population	158,043	153,202	155,500	157,833
Department Expenditures	\$ 36,005,289	\$ 37,256,842	\$ 37,235,140	\$ 37,443,261
Outputs:				
Total Part 1 Crimes	2,914	4,250	3,500	3,500
Calls for service	132,367	155,000	150,000	152,500
Effectiveness Measures:				
Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	4	4	4	4
Efficiency Measures:				
Number of sworn personnel per 100 population	1.9	1.9	1.9	2.0
Calls for service to budget ratio	\$ 272	\$ 240	\$ 248	\$ 248
Sworn personnel-to-calls for service ratio	444	520	503	492
Total police personnel-to-calls for service ratio	301	352	341	336
Number of non-sworn to sworn personnel	0.48	0.48	0.48	0.46
Number Part 1 crimes per 1000 population	18	28	23	22
Part 1 crimes-to-budget ratio	\$ 12,356	\$ 8,749	\$ 10,624	\$ 10,811
Number of calls for service per 1000 population	838	1,012	965	966
Department expenditures per capita	\$ 238	\$ 243	\$ 242	\$ 239
Population:	151,352	153,546	153,622	156,649

Description:

The McAllen Police Department, through 437 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.



General Fund Animal Control

<https://www.mcallen.net/departments/pd/support-services/animal-control>

Mission Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 195,419	\$ 209,865	\$ 209,865	\$ 206,911
Employee Benefits	49,285	83,403	83,403	87,056
Supplies	12,081	12,000	12,000	12,000
Other Services and Charges	29,375	19,725	19,725	10,200
Maintenance	36,708	37,076	37,076	37,076
Operations Subtotal	322,868	362,069	362,069	353,243
Capital Outlay	-	-	-	-
Total Expenditures	\$ 322,868	\$ 362,069	\$ 362,069	\$ 353,243
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	7	7	7	7

Contact Us:

Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 21-22 GOALS

- 1.) Increase through the use of city broadcasting the awareness of the need for licensing pets.
- 2.) Respond to animal complaints.
- 3.) Investigate reports of aggressive animals.
- 4.) Investigate reports of animal neglect or abuse.

Description:

The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 322,868	\$ 362,069	\$ 362,069	\$ 353,243
Outputs:				
Number of rabies vaccinations handled	11,093	10,000	10,000	10,000
Number of animals processed	15,888	17,000	17,000	17,000
Number of calls for service handled				
Effectiveness Measures:				
Total cost to process animals	75%	75%	75%	75%
Efficiency Measures:				
Number of animals process per full time employee	1,585	1,429	1,429	1,429
Number of calls for service handled per full time employee	2,270	2,429	2,429	2,429
Processing cost per animal	\$ 90	\$ 100	\$ 100	\$ 100
Department expenditures per capita	\$ 2.04	\$ 2.39	\$ 2.39	\$ 2.31



General Fund Radio Shop

<https://www.mcallen.net/>

Mission Statement:

The Radio Shop department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 263,317	\$ 263,828	\$ 263,828	\$ 264,063
Employee Benefits	72,600	78,281	78,281	80,291
Supplies	20,817	36,252	36,252	36,252
Other Services and Charges	259,983	302,178	302,240	300,178
Maintenance	-	6,770	6,650	6,770
Operations Subtotal	616,717	687,309	687,251	687,554
Capital Outlay	28,639	5,200	5,200	60,800
Grant Reimbursement	-	-	-	60,800
Total Expenditures	\$ 645,356	692,509	692,451	748,354
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	5

Contact Us:

Robert Acosta
Information
Technology Director
501 Pecan Boulevard
McAllen, TX 78501
(956) 681-1100

MAJOR FY 21-22 GOALS

- 1.) Continue supporting Radio infrastructure
- 2.) Replace outdated radio equipment
- 3.) Continue training employees on new & improved functions of "Code Red" emergency notification system. (4.4.2)
- 4.) Radio Lease Agreement for replacement of Motorola radios. (4.4.3)

Description:

The City of McAllen Radio Shop department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Radio Tech department is currently operating with a staff of 5 personnel.

PERFORMANCE MEASURES

	Actuals FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 645,356	\$ 692,509	\$ 692,451	\$ 748,354
Outputs:				
Number of systems supported	8	8	8	8
Number of radios supported	3,150	3,200	3,225	3,325
Number of repair calls	1,298	1,400	1,152	1,552
Number of repair corrected in 24 hrs	500	500	475	450
Number of Critical System Repair corrected in 4 hrs	100	75	80	90
Number of mobile installations	40	65	40	60
Number of mobile removals	40	80	30	25
Number of fixed installations	15	5	25	20
Effectiveness Measures:				
Average initial response hours per service request	1.00	1.00	1.00	1.00
Efficiency Measures:				
Average time to complete work requests in hours	1.50	1.50	2.00	1.00
Number of work orders per full time Technicians	433	467	400	420
Average Hourly Labor cost - in house	\$ 22.00	\$ 22.00	\$ 22.00	\$ 22.00
Average Hourly Labor cost - outsourced	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00
Department expenditures per capita	\$ 4.26	\$ 4.51	\$ 4.51	\$ 4.78
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Fire

<https://www.mcallen.net/departments/fire>

Mission Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 13,766,926	\$ 13,507,523	\$ 13,449,223	\$ 13,570,092
Employee Benefits	4,371,601	4,535,359	4,535,359	4,701,553
Supplies	311,698	309,743	310,595	309,743
Other Services and Charges	1,329,727	1,269,685	1,285,074	1,367,572
Maintenance	663,917	801,180	758,820	816,180
Operations Subtotal	20,443,867	20,423,490	20,339,071	20,765,140
Capital Outlay	162,618	118,935	60,000	243,650
Total Expenditures	\$ 20,606,485	\$ 20,542,425	\$ 20,399,071	\$ 21,008,790
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	17	17	17	19
Civil Service	172	178	178	178
Total Positions Authorized	191	198	198	200

Contact Us:

James Schultz
Fire Chief
201 N. 21st Street
McAllen, TX 78501
(956) 681-2500

MAJOR FY 21-22 GOALS

- 1.) The McAllen Fire Department will continue to provide the highest level of emergency response for the citizens, visitors and businesses of McAllen.
- 2.) The McAllen Fire Department will increase the training capabilities of all firefighters of the Department, and the region.
- 3.) The McAllen Fire Department will utilize data driven decision making to better utilize the resources entrusted to the Department.
- 4.) Continue high citizen rating of Fire service and low ratio of fires per population. (4.3.1)
- 5.) Maintain McAllen's high ISO Rating. (4.3.2)
- 6.) Design and construct Fire Station #8. (4.3.3)
- 7.) Design and construct Firefighter Training Facility Center.(4.3.4)
- 8.) Coordinating with STC to develop a Fire Science degree program within 3 years. (7.1.3)

Fire

<https://www.mcallen.net/departments/fire>

PERFORMANCE MEASURES	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22	Description:
Inputs:					<p>The Fire Administration/ EOC / Emergency Communications Center is located at 201 N. 21st. The Department is comprised of: (1) Fire Chief, non-civil service employee, (179) civil service firefighting personnel, (18) civilian employees, including administrative personnel. The Department has physical resources of (7) sub-stations located throughout the city, (1) Training Field, (1) Warehouse, and (53) total fleet (e.g. fire trucks).</p>
Number of firefighting authorized positions	180	180	180	180	
Number of inspectors	9	9	9	9	
Number of Airport assigned firefighters	9	9	9	9	
Number of Public Education Officers	1	1	1	1	
Number of firefighting authorized apparatus	23	23	23	24	
Number of pumper companies with minimum three (persons)	10	10	10	11	
Department Expenditures	\$ 20,606,485	\$ 20,542,425	\$ 20,399,071	\$ 21,008,790	
Outputs:					
Fire Alarms					
Total Alarm Responses	5,720	8,000	7,900	8,250	
Alarms out of city	21	50	80	25	
Multiple Alarms	11	3	15	3	
Airport Alerts	17	1	15	2	
Operations Division					
Number of vehicles maintained by fire service personnel	52	52	53	54	
Total Man hours @ fires	18,444	31,000	29,000	29,750	
Water pumped (gallons) @ fires	120,000	100,000	75,000	100,000	
Fire Hydrant Maint. (Man hours)	3,125	3,500	3,500	3,750	
General Maint. (Man hours)	38,200	40,000	42,000	43,000	
Fire Prevention Division					
Fire Prevention Presentations	110	250	10	200	
Total Audience	22,010	40,000	400	10,000	
Fire Prevention Inspections	4,000	4,100	4,150	4,200	
Fire Prevention Investigations	32	20	15	10	
Training Division					
Training Man hours-In Service	37,590	38,000	39,000	39,000	
Continuous Education	4,500	4,700	4,800	4,800	
Hazardous Material	970	1,000	850	900	
Aircraft Rescue Firefighting	1,550	1,600	1,550	1,600	
Emergency Care Attendant	3,500	4,000	3,800	3,700	
Effective Measures:					
Average response times (minutes)	4:35	4:20	4:25	4:10	
Reported to dispatch	0:16	:17	:15	:15	
Response to arrival (travel time)	3:20	3:15	3:10	3:05	
Percent estimated property fire loss	4.10%	3.70%	3.00%	2.00%	
Efficiency Measures:					
Operating cost per capita	\$ 143.97	\$ 140.00	\$ 143.19	\$ 142.00	
Average number of inspections per inspector per month	52	55	38	50	
Number of firefighters per 1000 residents	1.28	1.40	1.30	1.20	
Number of firefighters per square mile	3.27	3.70	3.30	3.30	
Department expenditures per capita	145.11	140.00	132.85	149.89	
Population:	151,352	153,546	153,622	156,649	

Notes: *Includes 7 pumpers, 2 trucks and 1 rescue.
5068 hydrants at 10 minutes each times 3 persons.



General Fund Traffic Operations

www.mcallen.net/departments/traffic

Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,060,145	\$ 1,279,264	\$ 1,269,374	\$ 1,262,309
Employee Benefits	333,959	338,097	338,097	355,411
Supplies	90,704	118,492	93,512	118,492
Other Services and Charges	390,585	409,469	353,209	371,219
Maintenance	320,566	320,404	319,654	320,404
Operations Subtotal	2,195,957	2,465,726	2,373,846	2,427,835
Capital Outlay	36,556	51,421	50,721	74,619
Total Expenditures	\$ 2,232,513	\$ 2,517,147	\$ 2,424,567	\$ 2,502,454
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	30	30	30	30
Part-Time	1	1	1	1
Total Positions Authorized	36	36	36	36

Contact Us:

Yvette Barrera
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 21-22 GOALS

- 1.) Complete the Traffic Signal Study and Implement the proposed timing plans
- 2.) Complete installation of Fiber extensions and Wifi installations for signals on Traffic Study list.
- 3.) Continue with installation of Fiber as approved through 2018 Bond
- 4.) Continue signs upgrades based on sign survey being conducted with reflectometer device.
- 5.) Connect the City Fiber Optic Networking. (5.2.5)
- 6.) 2018 Bond Project: Comprehensive Traffic Study & fiber. (6.2.1)
- 7.) 2018 Bond Project: Fiber optic cable to main corridor traffic signals. (6.2.2)
- 8.) Upgrade and improve traffic operations & functionality. (6.2.5)

Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 36 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

PERFORMANCE MEASURES

	Actuals FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees - Signal Maintenance	19	19	19	19
Number of full time employees - Sign Maintenance	5	5	5	5
Number of full time employees - Pavement Markings	5	5	5	5
Number of full time employees - Traffic Studies	5	5	5	5
Department Expenditures	\$ 2,232,513	\$ 2,517,147	\$ 2,424,567	\$ 2,502,454
Outputs:				
Number of Traffic signals maintained	544	800	700	700
Number of signs installed / maintained	801	400	900	700
Linear feet of pavement markings installed	284,095	150,000	290,000	250,000
Number of traffic studies conducted	125	75	150	100
Proposed Efficiency Measures:				
Number of signals maintained per employee - Signal Maint.	35	42	37	37
Number of signs installed / maintained per employee - Sign Maintenance	100	80	180	140
Linear feet of pavement markings installed per employee - Pavement Markings	40,000	30,000	58,000	50,000
Number of street lights inspected	85%	85%	85%	85%
Department expenditures per capita	\$ 14.75	\$ 16.39	\$ 15.78	\$ 15.97
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Building Permits & Inspection

<https://www.mcallen.net/departments/permits>

Mission Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Part-Time

Total Positions Authorized

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 749,793	\$ 796,152	\$ 846,251	\$ 827,622
Employee Benefits	205,104	244,360	244,360	273,233
Supplies	12,418	13,687	13,687	13,687
Other Services and Charges	80,944	67,723	105,259	98,384
Maintenance	13,555	13,036	13,104	13,036
Operations Subtotal	1,061,814	1,134,958	1,222,661	1,225,962
Capital Outlay	-	3,500	11,326	11,326
Total Expenditures	\$ 1,061,814	\$ 1,138,458	\$ 1,233,987	\$ 1,237,288
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	13	16	18	18
Part-Time	1	1	1	1
Total Positions Authorized	16	20	22	22

Contact Us:

Norma Yado
Chief Building Official
311 N. 15th
McAllen, TX 78501
(956) 681-1300

MAJOR FY 21-22 GOALS

- 1.) Fully automate plan review and issuance of irrigation, swimming pool, moving and demo permits online.
- 2.) Implement general contractor's registration
- 3.) Conduct community outreach on building permits and codes
- 4.) Continually update International Building Codes. (4.1.1)
- 5.) For building/structural periodic inspections, increase percentage completed within 12 hours. (5.2.3)

Description:

Our department reviews and inspects all aspects of building construction.

We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

PERFORMANCE MEASURES

	Actuals FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Total full time employees	15	19	21	21
Department Expenditures	\$ 1,061,814	\$ 1,138,458	\$ 1,233,987	\$ 1,237,288
Outputs:				
Residential permits issued	1,242	1,200	752	775
Commercial permits issued	858	900	780	803
Sub-Cont. Permits issued	5,282	5,000	5,950	6,129
Construction inspections made	34,710	30,918	35,230	36,287
Plan review	4,512	3,547	4,582	4,720
Effectiveness Measures:				
Permits - Residential Average Days Review	3	3	3	3
Permits - Commercial Average Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Condemned structures cleared				
Plan review - Residential	2,759	1,924	3,188	3,284
Plan review - Commercial	1,753	1,800	1,394	1,436
Efficiency Measures:				
Average permits per Permit Technician	2,256	1,182	2,291	2,360
Average permits per clerk	2,109	1,500	2,138	2,202
Construction average inspections per Inspector	5,785	5,153	7,046	5,184
Plan review	4,512	3,547	4,582	4,720
Department expenditures per capita				
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided

Highways & Streets Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Engineering	\$ 1,865,734	\$ 2,225,152	\$ 2,195,666	\$ 2,230,711
Street Maintenance	5,868,389	6,557,535	6,238,590	6,585,312
Street Lighting	2,222,761	2,224,065	2,181,390	2,224,065
Sidewalk Construction	333,243	349,309	347,307	380,218
Drainage	1,469,250	1,587,156	1,558,545	1,605,069
TOTAL	\$ 11,759,374	\$ 12,943,217	\$ 12,521,498	\$ 13,025,375
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 3,444,554	\$ 4,109,239	\$ 3,684,307	\$ 4,074,750
Employee Benefits	1,051,055	1,399,824	1,400,822	1,445,694
Supplies	96,472	93,041	91,641	93,041
Other Services and Charges	2,922,018	2,983,119	2,965,968	3,002,306
Maintenance and Repair Services	4,227,650	4,323,776	4,344,542	4,323,776
Capital Outlay	17,628	34,218	34,218	85,808
TOTAL APPROPRIATIONS	\$ 11,759,374	\$ 12,943,217	\$ 12,521,498	\$ 13,025,375
PERSONNEL				
Engineering	24	28	28	29
Street Maintenance	44	44	44	44
Sidewalk Construction	6	6	6	6
Drainage	20	20	20	20
TOTAL PERSONNEL	94	98	98	99



General Fund Engineering

<https://www.mcallen.net/departments/engineering>

Mission Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,392,361	\$ 1,565,052	\$ 1,565,052	\$ 1,574,744
Employee Benefits	351,910	446,370	446,370	467,497
Supplies	7,923	13,000	10,800	13,000
Other Services and Charges	81,612	141,402	108,626	131,752
Maintenance	25,589	37,110	42,600	37,110
Operations Subtotal	1,859,395	2,202,934	2,173,448	2,224,103
Capital Outlay	6,339	22,218	22,218	6,608
Total Expenditures	\$ 1,865,734	\$ 2,225,152	\$ 2,195,666	\$ 2,230,711
PERSONNEL				
Exempt	10	11	11	12
Non-Exempt	14	17	17	17
Part-Time	-	-	-	-
Total Positions Authorized	24	28	28	29

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th McAllen, TX
78501
(956) 681-1150

MAJOR FY 21-22 GOALS

- 1.) Completion of 2013 Bond roadway and intersection improvement projects.
- 2.) Implementation of Projects from Drainage Utility Fee, TIRZ 2, HMGP and other funding sources
- 3.) Approval of Roadway Masterplan and identification of funding mechanisms.
- 4.) Seek grant opportunities for paving and drainage improvements.
- 5.) Completion of 2018 Bond Drainage Projects
- 6.) Design and erect new monument signs/landscaped areas at key McAllen entry points. (1.3.2)
- 7.) McAuliffe Sidewalk Improvement. (1.3.6)
- 8.) Office Building Upgrades. (2.1.8)
- 9.) Federal Motor Carrier Project. (2.1.9)
- 10.) Work with County to adopt McAllen's Storm Water Management in other cities. (4.4.1)
- 11.) New Traffic Building - Renovation. (5.1.9)
- 12.) Energy Efficiency Program to improve efficiency of city buildings. (5.1.10)
- 13.) 2018 Drainage Bond Projects (Many projects approved by voters). (6.2.3)
- 14.) Upgrade and improve traffic operations & functionality. (6.2.5)
- 15.) Bond Projects: Street Improvements. (6.2.6)
- 16.) 2013 Bond LARGE project: Bicentennial Blvd. (6.2.7)
- 17.) Daffodil Ave from Ware to Taylor. (6.2.8)
- 18.) Bentsen Road Widening - Buddy Owens to 5 mile. (6.2.10)
- 19.) 33rd Street Extension From Oxford Avenue to Auburn Avenue. (6.2.11)
- 20.) Asphalt Crack Sealing. (6.2.12)
- 21.) Dove Avenue widening. (6.2.13)
- 22.) Taylor Road - 2 Mile to 4 Mile. (6.2.14)
- 23.) Adopt Stormwater Management Ordinance; Implement. (6.3.1)
- 24.) Drainage Utility Fee Projects. (6.3.2)
- 25.) Reprofile main drain ditches (wider/deeper). (6.3.3)
- 26.) Stormwater Quality Monitoring. (6.3.6)
- 27.) El Rancho Drainage Improvement. (6.3.9)
- 28.) Quince Ave. at North 27th St. Drainage Improvements (6.3.10)
- 29.) Engineering Drainage Study to study recently annexed areas. (6.3.11)
- 30.) Balboa Drainage Lift Station. (6.3.12)

Engineering

<https://www.mcallen.net/departments/engineering>

PERFORMANCE MEASURES	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees staff / Design Engineers	9	9	9	10
Number of full time employees / Support staff	16	16	16	15
Number of full time employees staff / Development Review	4	4	4	4
Department Expenditures	1,865,734	2,225,152	2,195,666	2,230,711
Outputs:				
Number of construction contracts executed	44	30	44	40
Number of in-house projects designed	39	30	45	30
Number of architect / engineer / survey consulting contracts monitored	54	40	64	40
Number of ROW permits processed / inspected / request for service	458	600	600	600
Number of subdivision plat & construction plans reviewed	55	100	90	90
Effectiveness Measures:				
Percent of projects completed within budget	90%	95%	95%	95%
Percent of construction contracts completed within contract time	90%	95%	95%	95%
Percent ROW permits reviewed within 1 working day	98%	95%	95%	95%
Percent of Subdivisions reviewed within 5 working days	93%	95%	95%	95%
Efficiency Measures:				
Number of construction contracts executed per full time employee - Engineer Staff	5	6	5	4
Number of in-house projects designed per full time employee - Engineer Staff	4	4	5	3
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	6	6	7	4
Number of ROW permits processed / inspected per full time employee - Support Staff	29	32	38	40
Number of Subdivisions reviewed per full time employee - Engineer Staff	14	25	23	23
Citizen satisfaction with storm drainage	85%	85%	85%	85%
Internal Customer Satisfaction with Design Services	85%	85%	85%	85%
Internal Customer Satisfaction with Construction Management Services	85%	85%	85%	85%
Internal Customer Satisfaction with Inspection Services	85%	85%	85%	85%
Department expenditures per capita	\$ 12.33	\$ 13.99	\$ 14.29	\$ 14.24
Population:	151,352	153,546	153,622	156,649

Description:

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 28 employees and is located in the Development Center. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.



General Fund Street Maintenance

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission

Statement:

Dedicated to keeping all city streets and alleyways safe for vehicular traffic. Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Part-Time

Total Positions Authorized

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 1,195,658	\$ 1,587,427	\$ 1,223,032	\$ 1,560,529
Employee Benefits	420,601	623,666	623,666	640,115
Supplies	34,173	29,857	29,857	29,857
Other Services and Charges	421,678	407,513	422,963	440,939
Maintenance	3,794,671	3,897,072	3,927,072	3,897,072
Operations Subtotal	5,866,781	6,545,535	6,226,590	6,568,512
Capital Outlay	1,608	12,000	12,000	16,800
Total Expenditures	\$ 5,868,389	\$ 6,557,535	\$ 6,238,590	\$ 6,585,312
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	42	42	42	42
Part-Time	-	-	-	-
Total Positions Authorized	44	44	44	44

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Repair forty-five (45) alleys per year through the Alley Rehabilitation Program.
- 2.) Target a 10% annual repaving/pavement restoration of all street inventory.
- 3.) Maintain twenty-five (25) miles of caliche centerline miles of roadway.

Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty-three (44) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ride ability of city streets and alleys for our citizens.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of pothole crews	4	4	4	4
Number of full time employees	44	44	44	44
Department Expenditures	\$ 5,868,389	\$ 6,557,535	\$ 6,238,590	\$ 6,585,312
Total Street inventory - paved center line miles	541	541	541	541
Total street inventory - unpaved center line miles	13	13	13	13
Total alley inventory - paved center line miles	71	71	71	71
Total alley inventory - unpaved center line miles	70	70	70	70
Outputs:				
Pothole patching citizen requested work orders	629	1,200	400	1,200
Pothole patching in-house work orders	3,866	2,500	2,800	2,500
Number of potholes patched	14,542	20,000	15,000	20,000
Pothole patched square feet	164,850	180,000	130,000	180,000
Street Repair Caliche- Center Line Miles	52	52	52	52
Alley rehabilitation caliche - linear feet	4,230	12,000	5,000	12,000
Alley rehabilitation millings - linear feet	NA	NA	5,000	10,000
Alley rehabilitation asphalt - linear feet*	7,956	10,000	15,000	10,000
Storm/emergency incident response	14	10	20	10
Center lane miles recycled	12	30	14	30
Preservation - Linear miles	10	10	10	10
Effectiveness Measures:				
Citizens Rating for Street Repair - Transportation Services*	80%	80%	80%	80%
Efficiency Measures:				
Number of potholes patched per crew- annually	3,636	5,000	3,750	5,000
Number of pothole patched work orders per crew- annually	1,124.00	925.00	800.00	925.00
Alley rehabilitation - linear feet per day	47	85	77	85
Department expenditures per capital	\$ 38.77	\$ 42.71	\$ 40.61	\$ 42.04
Population:	151,352	153,546	153,622	156,649



General Fund Street Lighting

www.mcallen.net/departments/traffic

Mission Statement:

To provide street lighting in residential and commercial areas.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,192,431	2,151,390	2,151,390	2,151,390
Maintenance	30,330	72,675	30,000	72,675
Operations Subtotal	2,222,761	2,224,065	2,181,390	2,224,065
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,222,761	\$ 2,224,065	\$ 2,181,390	\$ 2,224,065

Contact Us:

Yvette Barrera PE
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 21-22 GOALS

- 1.) Continue with completion of street light night time survey twice a year.
- 2.) Continue evaluation of various areas for additional street light requirements.
- 3.) Coordinate with AEP for conversion of existing lights to LED lights.
- 4.) Coordinate completion of the South McAllen streetlight program this FY 21-22.

Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Department Expenditures	\$ 2,222,761	\$ 2,224,065	\$ 2,181,390	\$ 2,224,065
Outputs:				
Number of street lights inspected	1,244	19,478	19,528	19,800
Efficiency Measures:				
Number of street lights inspected per full time employee	36	557	558	566
Number of lights per citizen per 1000	8	127	127	126
Department expenditures per capita	\$ 14.69	\$ 14.48	\$ 14.20	\$ 14.20
Population:	151,352	153,546	153,622	156,649



General Fund Sidewalk Construction

<https://www.mcallenpublicworks.net/>

Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 184,285	\$ 205,253	\$ 208,253	\$ 202,541
Employee Benefits	64,313	72,229	73,227	74,730
Supplies	28,707	30,132	30,132	30,132
Other Services and Charges	21,620	13,825	13,825	23,945
Maintenance	34,318	27,870	21,870	27,870
Operations Subtotal	333,243	349,309	347,307	359,218
Capital Outlay	-	-	-	21,000
Total Expenditures	\$ 333,243	\$ 349,309	\$ 347,307	\$ 380,218

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Construct 1.25 linear miles of sidewalk and install fifteen (15) required amenities per year.
- 2.) Identify "Area Meeting" criteria for Federal funding to construct sidewalks around Metro routes.

Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 333,243	\$ 349,309	\$ 347,307	\$ 380,218
Outputs:				
Sidewalk installation/repair work orders	165	170	170	170
Concrete repair work orders completed	51	50	50	50
Concrete repair - sq. ft.	15,916	2,000	1,000	2,000
Sidewalk construction linear feet	3,653	6,600	4,000	6,600
Sidewalk construction miles	0.69	1.25	1.00	1.25
Number of ADA compliant ramps installed city facilities		15	10	15
Effectiveness Measures:				
Citizens rating for Ease of Walking as mode of transportation/mobility*	80%	80%	80%	80%
Citizens rating of Sidewalk Maintenance - Transportation Service*	80%	80%	80%	80%
Efficiency Measures:				
Department expenditures per capita	\$ 2.20	\$ 2.27	\$ 2.26	\$ 2.43
Population:	151,352	153,546	153,622	156,649

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good



General Fund Drainage

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

Dedicated to keeping all drainage ways/ ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Salaries and Wages	\$ 672,250	\$ 751,507	\$ 687,970	\$ 736,936
Employee Benefits	214,231	257,559	257,559	263,352
Supplies	25,669	20,052	20,852	20,052
Other Services and Charges	204,677	268,989	269,164	254,280
Maintenance	342,742	289,049	323,000	289,049
Operations Subtotal	1,459,569	1,587,156	1,558,545	1,563,669
Capital Outlay	9,681	-	-	41,400
Total Expenditures	\$ 1,469,250	\$ 1,587,156	\$ 1,558,545	\$ 1,605,069

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	18	18	18	18
Part-Time	-	-	-	-
Total Positions Authorized	20	20	20	20

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Continue stormwater management of the City's drainage system for compliance with the MS4 permit in reducing stormwater runoff and improving water quality.
- 2.) Complete installation of litter prevention structural controls at (2) drain ditch locations.
- 3.) Optimize use of GIS Mapping to evaluate operational cycles.
- 4.) Optimize use of Accela Asset Management to evaluate operational costs and resource efficiency.

Description:

The Drainage Department is a division of Public Works. Through its staff of 20 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper storm water management in compliance with stormwater pollution prevention regulations.

PERFORMANCE MEASURES

	Goal FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	20	20	20	20
Department Expenditures	\$ 1,469,250	\$ 1,587,156	\$ 1,558,545	\$ 1,605,069
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	30	30	30	30
City ROW/Property - acres	1,304	1,304	1,304	1,304
Outputs:				
Number of manholes cleaned per year	483	500	300	500
Number of storm inlets cleaned per year	2,954	3,500	2,000	3,500
Collection system cleaned - linear feet	122,416	100,000	60,000	100,000
Box Culvert Crossings Cleaned	17	10	25	10
Excavator/drainage linear miles cleaned	24	30	30	30
ROW mowing - acres	15,005	13,500	13,500	13,500
Requests for service	412	200	200	200
Storm/emergency incident response	8	1	4	1
Number of drain ditch inspections per year	-	100	100	100
Population:	151,352	153,546	153,622	156,649

Health & Welfare Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Env./Health Code Compliance	\$ 1,872,013	\$ 2,066,435	\$ 1,940,445	\$ 2,262,040
Graffiti Cleaning	168,828	158,670	156,794	172,773
Other Agencies:				
Humane Society	1,002,756	919,193	919,193	919,193
Valley Environmental Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	15,000	15,000	15,000
Relief Efforts Operation	56,911	-	-	-
Comfort House	15,000	15,000	15,000	15,000
TOTAL	<u>\$ 3,140,509</u>	<u>\$ 3,179,298</u>	<u>\$ 3,051,432</u>	<u>\$ 3,389,006</u>
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 1,147,352	\$ 1,262,523	\$ 1,248,872	\$ 1,366,512
Employee Benefits	347,120	382,672	382,131	435,930
Supplies	45,113	50,676	51,864	54,926
Other Services and Charges	1,395,825	1,360,767	1,195,611	1,320,328
Maintenance and Repair Services	110,604	51,960	85,721	86,960
Capital Outlay	94,494	70,700	87,233	124,350
TOTAL APPROPRIATIONS	<u>\$ 3,140,509</u>	<u>\$ 3,179,298</u>	<u>\$ 3,051,432</u>	<u>\$ 3,389,006</u>
PERSONNEL				
Env./Health Code Compliance	29	29	29	32
Graffiti Cleaning	3	3	3	3
TOTAL PERSONNEL	<u>32</u>	<u>32</u>	<u>32</u>	<u>35</u>



General Fund Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,062,838	\$ 1,178,681	\$ 1,162,030	\$ 1,283,894
Employee Benefits	315,839	349,165	349,165	401,208
Supplies	40,059	40,495	41,676	44,745
Other Services and Charges	280,909	395,673	230,520	348,622
Maintenance	77,874	31,721	69,821	66,721
Operations Subtotal	1,777,519	1,995,735	1,853,212	2,145,190
Capital Outlay	94,494	70,700	87,233	116,850
Total Expenditures	\$ 1,872,013	\$ 2,066,435	\$ 1,940,445	\$ 2,262,040
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	27	27	27	30
Part-Time	-	-	-	-
Total Positions Authorized	29	29	29	32

Contact Us:

Steven Kotsatos
Director of Environmental
and Health Code
Compliance
311 N. 15th McAllen, TX
78501
(956) 681-1900

MAJOR FY 21-22 GOALS

- 1.) Continue Code Enforcement presence to encourage voluntary compliance of environmental and health codes.
- 2.) Inspect all retail food establishments twice a year as required by State Law.
- 3.) Improving existing internal Standard Operating Procedures for Health (Food safety establishment inspections), Code Enforcement inspections, and Vector (mosquito trapping, spraying, and inspections) and Administrative (Liens, permit processing, billing, payroll, Commission agenda preparations, Travel).
- 4.) Continue to participate in the Standardization Food Inspection Program for all Food Inspectors in accordance with the FDA and State of Texas. This is a two-year program that includes FDA online food safety coursework modules, joint inspections with a State Regulator and an Audit from DSHS – State Retail Group.
- 5.) Improve and continue Health and Code Enforcements' Illegal Dumping Awareness Campaign to assist neighborhoods to dispose of trash and debris properly through education, surveillance cameras, dynamic message boards, and access to roll off containers.
- 6.) Expand current garage sale online permitting process to include access to multiple Health and Code permits for the public.
- 7.) Continue to ensure safe food for the public, an environment free of hazards and illegal solid wastes, vibrant neighborhoods, and to promote sound environmental practices and procedures.
- 8.) Code Enforcement Department will be taking on Substandard Home Demolition Process by identifying, securing, and suggesting Demolition to Building Board of Adjustments.
- 9.) The City of McAllen has a proactive Mosquito Control Surveillance Program in partnership with Texas A&M Health Science School of Rural Public Health, Texas A&M Agrilife, University of Texas Rio Grande Valley, University of Texas at El Paso. This partnership allows laboratory research groups to study mosquito species to learn about those species that may carry Mosquito Borne Diseases. The City of McAllen's Health & Code Enforcement Department will continue to be taking interns from Entomology Department with UTRGV to collaborate with our Vector Control Team and also taking on an Insecticide Resistance Study with the University.
- 10.) Continue Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas.(3.3.3) (7.2.3)

Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

PERFORMANCE MEASURES	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	29 (Everyone in Department-excluding 4 P.W.)	29 (Includes 1 Requested Employee-excluding 4 P.W.)	29(Everyone in Department-excluding 4 P.W.)	29(Everyone in Department-excluding 4 P.W.)
Total number of inspectors	23 (Including 4 P.W.)	23 (Including 4 P.W.)	23 (Including 4 P.W.)	23 (Including 4 P.W.)
Number of Public Health Inspectors (weedy lot, illegal dumping)	18 (Including 4 P.W.)	18 (Including 4 P.W.)	18 (Including 4 P.W.)	18 (Including 4 P.W.)
Number of Environmental Health Inspectors (food inspections)	4	5	5	5
Number of Inspectors (Certified Vector Control)	8	14	10	14
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	0	1
Department Expenditures	\$ 1,854,213	\$ 1,896,435	\$ 1,940,445	\$ 2,132,040
Outputs:				
Number of food inspections	2816	4075	3200	4500
Number of Permitted Establishments	1618	1700	2000	2100
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	19320	15500	24000	27000
Number of vector control activities conducted	2072	650	1100	1200
Number of complaints (Excluding EOC, Vector, & Food Inspections)	15002	8000	19000	21000
Emergency Operations Control (EOC) Cases	2973	1500	1600	N/A
Number of Total Liens Placed	237	150	250	200
Number of Total Release of Liens	27	40	60	70
Effectiveness Measures:				
Percent of establishments permitted / Inspections	57%	42%	63%	47%
**Percent of voluntary compliance Code Enforcement Cases (weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	55%	67%	68%	67%
**Percent of involuntary compliance Code Enforcement Cases (weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	45%	33%	32%	33%
Percentage of vector requested / conducted	100%	100%	100%	100%
Efficiency Measures:				
Number of food inspections per inspector	704	815	640	900
Number of weedy lot and illegal dumping per inspector (cases)-including 4 P.W.	1073	860	1333	1500
Number of complaint inspections (Excluding EOC, Vector, & Food Inspections) per inspector (cases)- Including 4 P.W.	833	444	1055	1167
Department expenditures per capita	\$ 12.43	\$ 12.53	\$ 12.82	\$ 13.89
Population:	151,352	153,546	153,622	156,649

Description:

Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.

*N/A=Not Available, N/P=Not Provided



General Fund Graffiti Cleaning

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 84,514	\$ 83,842	\$ 86,842	\$ 82,618
Employee Benefits	31,281	33,507	32,966	34,722
Supplies	5,054	10,181	10,188	10,181
Other Services and Charges	15,249	10,901	10,898	17,513
Maintenance	32,730	20,239	15,900	20,239
Operations Subtotal	168,828	158,670	156,794	165,273
Capital Outlay	-	-	-	7,500
Total Expenditures	\$ 168,828	\$ 158,670	\$ 156,794	\$ 172,773
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Abate graffiti requests within twenty-four (24) hours of notification in order to prevent further vandalism.
- 2.) Improve aesthetics of twenty (20) City building and properties, through routine power washing.

Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 168,828	\$ 158,670	\$ 156,794	\$ 172,773
Outputs:				
Total graffiti removed - sq-ft	51,766	70,000	50,000	70,000
Total area cleaned - sq-ft	31,590	120,000	30,000	120,000
Citizen request for service	56	70	90	70
In-house requests	966	1,500	400	1,500
Number of special requests	47	40	50	40
Effectiveness Measures:				
Percent within 24 hours (estimate)	100%	100%	100%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	80%	74%	80%	74%
Efficiency Measures:				
Cost per square foot - paint	\$ 2.45	\$ 1.70	\$ 2.35	\$ 1.85
Cost per square foot - pressure	\$ 1.34	\$ 0.33	\$ 1.31	\$ 0.36
Department expenditures per capita	\$ 1.12	\$ 1.03	\$ 1.02	\$ 1.10
Population:	151,352	153,546	153,622	156,649



General Fund
Other Agencies
 Health and Welfare

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Other Services and Charges	\$ 1,099,667	\$ 954,193	\$ 954,193	\$ 954,193
Operations Subtotal	1,099,667	954,193	954,193	954,193
Total Expenditures	\$ 1,099,667	\$ 954,193	\$ 954,193	\$ 954,193

DEPARTMENT: DETAILOther Services and Charges

Humane Society	\$ 1,002,756	\$ 919,193	\$ 919,193	\$ 919,193
Valley Environment Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	15,000	15,000	15,000
Relief Efforts Operations	56,911	-	-	-
Comfort House	15,000	15,000	15,000	15,000
	\$ 1,099,667	\$ 954,193	\$ 954,193	\$ 954,193

Culture & Recreation Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Parks and Recreation Administration	\$ 554,317	\$ 618,067	\$ 525,888	\$ 622,783
Parks	8,180,909	8,721,351	8,199,525	8,928,454
Recreation	1,075,880	1,889,332	1,458,562	1,856,791
Pools	515,190	970,241	625,583	949,293
Las Palmas Community Center	361,221	407,554	353,047	406,227
Recreation Center Lark	414,225	503,732	407,506	512,500
Recreation Center Palm View	409,340	477,460	423,155	475,367
Quinta Mazatlan	857,008	984,900	969,293	1,088,462
Library	3,529,460	3,730,363	3,568,131	3,756,935
Library Branch Lark	486,203	513,492	466,614	567,296
Library Branch Palm View	514,151	544,140	518,548	597,478
Other Agencies				
Amigos del Valle	76,000	76,000	76,000	107,000
Hidalgo County Museum	38,000	38,000	38,000	40,000
McAllen Boy's and Girl's Club	730,000	720,000	720,000	730,000
McAllen International Museum	700,000	645,500	645,500	700,000
Town Band	15,000	10,500	10,500	11,000
RGV International Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	73,824	73,824	73,824
McAllen Heritage Center	70,000	70,000	70,000	80,000
Literacy Center	6,025	8,500	8,500	8,500
TOTAL	\$ 18,652,929	\$ 21,013,132	\$ 19,168,352	\$ 21,522,086
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 8,478,855	\$ 10,185,188	\$ 8,517,525	\$ 10,216,286
Employee Benefits	2,407,110	3,112,047	3,005,717	3,272,125
Supplies	616,305	826,619	762,016	835,419
Other Services and Charges	5,831,876	5,587,631	5,626,962	5,755,978
Maintenance and Repair Services	1,104,885	1,096,317	1,017,706	1,126,317
Capital Outlay	213,899	205,330	238,423	315,961
TOTAL APPROPRIATIONS	\$ 18,652,929	\$ 21,013,132	\$ 19,168,352	\$ 21,522,086
PERSONNEL				
Parks and Recreation Administration	6	8	8	8
Parks	106	120	113	123
Recreation	275	276	275	276
Pools	129	129	129	129
Las Palmas Community Center	7	7	7	7
Recreation Center Lark	9	9	9	9
Recreation Center Palm View	6	8	8	8
Quinta Mazatlan	17	22	22	22
Library	76	76	76	74
Library Branch Lark	11	11	11	11
Library Branch Palm View	12	12	12	12
TOTAL PERSONNEL	654	678	670	679



General Fund Parks Administration

www.mcallen.net/parks

Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, and City-Wide Building Maintenance.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 331,820	\$ 358,925	\$ 330,828	\$ 353,807
Employee Benefits	90,181	100,408	91,860	102,042
Supplies	4,374	7,250	5,570	10,250
Other Services and Charges	103,223	127,387	79,565	127,387
Maintenance	18,174	24,097	18,065	24,097
Operations Subtotal	547,773	618,067	525,888	617,583
Capital Outlay	6,544	-	-	5,200
Total Expenditures	\$ 554,317	\$ 618,067	\$ 525,888	\$ 622,783

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	-	1	1	1
Total Positions Authorized	6	8	8	8

Contact Us:

Denny Meline
Director of Parks and
Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 21-22 GOALS

- 1.) Improve effectiveness of daily operations and services by conducting internal trainings and random audits for divisions. (e.g. CPR mock drills, safe audits, daily deposit trainings)
- 2.) Utilize RecTrac upgrade to create opportunities for off-site registrations and sales at Special Events by providing availability of mobile transactions.
- 3.) Implement a quarterly report update for all division performance measures.

Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	6	7	7	7
Department expenditures	\$ 554,317	\$ 618,067	\$ 525,888	\$ 622,783
Outputs:				
Number of rental pavilions available	13	13	13	13
Number of rental pools available	4	4	5	3
Effectiveness Measures:				
Number of pavilion rentals	285	725	426	529
Number of pool rentals	3	100	35	100
All Parks & Recreation revenues	\$ 327,863	\$ 874,000	\$ 504,729	\$ 705,115
Efficiency Measures:				
Revenue per capita	\$ 2.17	\$ 5.69	\$ 3.29	\$ 4.50
Department expenditures per capita	\$ 3.66	\$ 4.03	\$ 3.42	\$ 3.98
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Parks

www.mcallen.net/parks

Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhoods and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 3,432,791	\$ 4,002,066	\$ 3,293,458	\$ 4,023,213
Employee Benefits	1,116,451	1,443,523	1,443,523	1,525,808
Supplies	165,652	202,154	180,135	205,954
Other Services and Charges	2,549,875	2,271,890	2,536,567	2,325,790
Maintenance	780,646	694,244	665,299	724,244
Operations Subtotal	8,045,414	8,613,877	8,118,982	8,805,009
Capital Outlay	135,497	107,474	80,543	123,445
Total Expenditures	\$ 8,180,911	\$ 8,721,351	\$ 8,199,525	\$ 8,928,454
PERSONNEL				
Exempt	13	13	14	13
Non-Exempt	92	103	98	106
Part-Time	1	4	1	4
Total Positions Authorized	106	120	113	123

Contact Us:

Denny Meline
Director of Parks and
Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 21-22 GOALS

- 1.) Continue replacing landscape with Native plants and trees in city landscaping.
- 2.) Add 28 native South Texas trees and 1 butterfly garden to McAllen park lands.
- 3.) Add three 2-5 playgrounds to the current play system inventory.
- 4.) Continual general Park upgrades & replacements. (1.1.1)
- 5.) Extend the Morris Park Hike & Bike Trail. (1.1.7)
- 6.) Morris Park Phase 2/3. (1.1.8)
- 7.) Park improvements: Bill Schupp Park. (1.1.9)
- 8.) Major improvement: Youth Baseball Complex - additional parking lot. (1.1.10)
- 9.) Park improvements: Cascade Park. (1.1.11)
- 10.) Park improvements: Municipal Park East Playground. (1.1.12)
- 11.) Update Springfest Park. (1.1.13)
- 12.) La Floresta Park Improvements. (1.1.14)
- 13.) Crockett Park constructions. (1.1.15)
- 14.) Adaptive Playground Baseball Field. (1.1.16)
- 15.) Westside Park Improvements. (1.1.17)
- 16.) Crockett Elementary Park. (1.1.20)
- 17.) Christmas in the Parks. (1.1.21)
- 18.) Morris Park Improvement Phase II. 1.1.22)
- 19.) Assorted Parks Amenities. (1.1.23)
- 20.) Horticulture Improvements - General. (1.3.3) (3.4.2)
- 21.) Beautification of Bicentennial. (1.3.7)
- 22.) Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region. (1.4.1)
- 23.) McAllen Marathon. (1.5.2)
- 24.) Youth Baseball Complex. (1.5.3)
- 25.) Use social media to improve marketing and promotion of Parks department, functions and events. (5.3.2)

General Fund Parks

www.mcallen.net/parks

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 20-21
Inputs:				
Number of full time employees	105	116	112	119
Department expenditures	\$ 8,180,911	\$ 8,721,351	\$ 8,199,525	\$ 8,928,454
Outputs:				
Total number of properties maintained	90	90	90	90
Number of developed parks acres	754	760	754	760
Number of undeveloped park acres	445	439	445	439
Number of plays cape areas maintained	104	107	104	106
Number of athletic fields maintained	165	170	165	165
Number of irrigation systems maintained	228	232	229	230
Effectiveness Measures:				
City Park Ratings	96%	91%	95%	97%
% who visited City/Neighborhood Parks	96%	90%	98%	98%
Efficiency Measures:				
Number of acres maintained per full time employee	13.03	11.20	12.23	11.31
Unit cost per acres maintained	\$ 6,823	\$ 7,274	\$ 6,839	\$ 7,447
Department expenditures per capita	\$ 54.05	\$ 56.80	\$ 53.37	\$ 57.00
Population:	151,352	153,546	153,622	156,649

Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community.

The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.



General Fund Recreation

<https://parks.mcallen.net/>

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division and provision of various swimming programs held at the City's swimming pools.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 685,547	\$ 1,219,420	\$ 888,572	\$ 1,214,841
Employee Benefits	132,202	234,519	233,242	236,057
Supplies	29,622	78,000	55,274	78,000
Other Services and Charges	221,551	320,794	246,875	312,294
Maintenance	5,624	15,599	13,599	15,599
Operations Subtotal	1,074,545	1,868,332	1,437,562	1,856,791
Capital Outlay	1,335	21,000	21,000	-
Total Expenditures	\$ 1,075,880	\$ 1,889,332	\$ 1,458,562	\$ 1,856,791

PERSONNEL

Exempt	6	7	6	7
Part-Time	269	269	269	269
Total Positions Authorized	275	276	275	276

Contact Us:

Denny Meline
Director of Parks and
Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 21-22 GOALS

- 1.) Engage Esport gaming by hosting three tournaments in fiscal year 21-22.
- 2.) Increase the number of national/international tournaments by two.
- 3.) Increase overall sponsorship revenue by 30% by implementing a robust sponsorship generation and retention program that will serve to generate, at minimum \$65,000 in sponsorship revenue.
- 4.) Grow number of running/walking events held in Linear Parks annually. (1.5.7)
- 5.) Expand entertainment events which attract attendees from both South Texas and Northern Mexico. (2.1.5)
- 6.) Construct new Parks and Recreation Headquarters. (5.1.7)
- 7.) After school programs (Boys & Girls Club, MISD). (7.2.2)

Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	6	7	6	7
Department expenditures	\$ 1,075,880	\$ 1,889,332	\$ 1,458,562	\$ 1,856,791
Event expenditures (P&R Only)	\$ 127,367	\$ 245,000	\$ 85,221	\$ 90,000
Marketing/print expenditures	\$ 19,973	\$ 85,000	\$ 27,130	\$ 34,000
Outputs:				
Special Events (Park & Rec Hosted)	10	21	19	25
Special Event Attendance	351,541	245,000	35,546	362,900
Special Event Sponsorship Revenue	\$ 102,000	\$ 85,000	\$ 79,500	\$ 117,000
Total Special Event Revenue	\$ 136,991	\$ 190,000	\$ 14,415	\$ 121,391
Recreation Programs Offered	130	240	194	230
Recreation Programs Attendance	42,361	12,000	69,843	83,000
Recreation Programs Revenue	\$ 69,621	\$ 228,000	\$ 218,398	\$ 230,000
After-School Program Sites	9	9	8	9
After-School Program Attendance	59,106	68,250	10,753	95,000
Ball Field Rentals	606	1,200	1,550	1,660
Athletic League Registrants	5,588	5,500	5,856	7,600
Athletic Associations	8	9	9	9
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



General Fund Pools

<https://parks.mcallen.net/aquatics>

Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 303,335	\$ 558,019	\$ 290,409	\$ 555,464
Employee Benefits	72,036	120,542	120,542	122,649
Supplies	26,182	87,800	86,778	89,800
Other Services and Charges	64,519	124,378	68,860	121,378
Maintenance	49,119	60,002	39,494	60,002
Operations Subtotal	515,190	950,741	606,083	949,293
Capital Outlay	-	19,500	19,500	-
Total Expenditures	\$ 515,190	\$ 970,241	\$ 625,583	\$ 949,293

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	124	124	124	124
Total Positions Authorized	129	129	129	129

Contact Us:

Denny Meline
Director of Parks
& Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 21-22 GOALS

- 1.) Increase program revenue by implementing two new programs and/or camps; one in the Fall and one in the Spring.
- 2.) Increase staff inservices/trainings by providing two each month.
- 3.) Establish a proactive approach to equipment repairs and replacements by developing and implementing a maintenance plan for all pool facilities.

Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the summer months.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	5	5	5	5
Department expenditures	\$ 515,190	\$ 970,241	\$ 625,583	\$ 949,293
Outputs:				
Public pools	4	4	5	5
Total days of operation	169	348	296	306
Programs offered	8	200	200	215
Efficiency Measures:				
Private rentals	-	75	35	100
Public swim/laps/aerobics attendance	2,176	15,000	15,000	18,000
Program Registrants	225	1,800	1,500	3,200
Program Attendance	232	15,500	16,896	17,000
Private rental attendance	0	14,500	5,500	10,000
Program fees	\$ 6,090	\$ 26,000	\$ 17,095	\$ 35,000
Rental fees	\$ -	\$ 10,500	\$ 9,100	\$ 28,000
Public swim/laps/aerobics fees	\$ 2,118	\$ 35,000	\$ 37,200	\$ 45,000
Effectiveness Measures:				
Cost recovery	0%	10%	1%	10%
Cost per attendee	\$ 195.67	\$ 20.73	\$ 16.08	\$ 17.30
Cost per day of operation	\$ 3,048.00	\$ 2,788.00	\$ 2,113.00	\$ 2,779.00
Department expenditures per capita	\$ 3.40	\$ 6.32	\$ 4.07	\$ 6.32
Population:	151,352	153,546	153,622	156,649



General Fund Las Palmas Community Center

<https://parks.mcallen.net/las-palmas-community-center>

Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 206,286	\$ 211,291	\$ 189,754	\$ 208,197
Employee Benefits	51,290	66,236	66,236	68,003
Supplies	10,080	16,180	10,591	16,180
Other Services and Charges	77,153	96,463	69,520	96,463
Maintenance	13,863	17,384	16,944	17,384
Operations Subtotal	358,671	407,554	353,047	406,227
Capital Outlay	2,550	-	-	-
Total Expenditures	\$ 361,221	\$ 407,554	\$ 353,047	\$ 406,227
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
Total Positions Authorized	7	7	7	7

Contact Us:

Kristyna Mancias
Center Manager
1921 N. 25th Street
McAllen, TX 78501
(956) 681-3350

MAJOR FY 21-22 GOALS

- 1.) Create two senior programs which promote mental health and physical activity in the fall and spring sessions that will enhance the quality of life while safely following CDC and health guidelines.
- 2.) Enhance the current city volunteer program by 50 with the use of marketing material that provides the community information on how to volunteer.
- 3.) Attend one national or state conference to educate staff on adaptive programming for implementation of future offerings.

Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	5	5	5	5
Department expenditures	\$ 361,221	\$ 407,554	\$ 353,047	\$ 406,227
Outputs:				
Days open to the public	353	253	253	253
Youth Programs offered	47	70	41	68
Effectiveness Measures:				
Private rentals	30	90	25	60
Rental attendance	1,036	2,525	775	1,305
Program attendance	52,743	33,154	77,465	33,154
Program fees	\$ 7,801	\$ 25,392	\$ 15,413	\$ 20,548
Rental fees	\$ 1,780	\$ 5,475	\$ 1,805	\$ 3,495
Efficiency Measures:				
Cost per day of operation	\$ 1,428	\$ 1,606	\$ 1,395	\$ 1,611
Cost of service provided per person	\$ 6.72	\$ 11.39	\$ 4.51	\$ 12.29
Average daily attendance	208	131	306	131
Department expenditures per capita	\$ 2.55	\$ 2.76	\$ 2.31	\$ 2.87
Population:	151,352	153,546	153,622	156,649



General Fund Recreation Lark

<https://parks.mcallen.net/lark-community-center>

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 227,850	\$ 255,217	\$ 219,385	\$ 251,505
Employee Benefits	62,182	76,381	76,381	78,439
Supplies	13,489	25,730	21,518	25,730
Other Services and Charges	96,158	129,904	76,197	129,573
Maintenance	11,803	16,500	14,025	16,500
Operations Subtotal	411,480	503,732	407,506	501,747
Capital Outlay	2,745	-	-	10,753
Total Expenditures	\$ 414,225	\$ 503,732	\$ 407,506	\$ 512,500

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	3	3	3	3
Total Positions Authorized	9	9	9	9

Contact Us:

Jesus Franco
Center Manager
2601 Lark Avenue
McAllen, TX 78501
(956) 681-3340

MAJOR FY 21-22 GOALS

- 1.) Enhance the facility to increase private rentals by completing the remodel of the kitchen and promote the availability of private rentals.
- 2.) Enhance the Center's landscape by replanting native plants and maintaining the irrigation system.
- 3.) Implement adult classes for evening programs by contracting an adult instructor to offer a fitness class.

Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	6	6	6	6
Department expenditures	\$ 414,225	\$ 503,732	\$ 407,506	\$ 512,500
Outputs:				
Total days of operation	304	304	304	304
Youth Programs Offered	63	150	44	150
Effectiveness Measures:				
Private rentals	128	119	32	119
Private rental attendance	3,607	8,700	2,404	8,700
Program attendance	33,877	75,000	22,584	18,000
Program fees	\$ 20,115	\$ 51,500	\$ 11,036	\$ 31,476
Rental fees	\$ 7,210	\$ 7,700	\$ 1,653	\$ 7,500
Efficiency Measures:				
Cost per day of operation	\$ 1,363.00	\$ 1,657.00	\$ 1,340.00	\$ 1,686.00
Cost of service provided per person	\$ 11.05	\$ 6.02	\$ 16.31	\$ 19.19
Average daily attendance	123	275	82	88
Department expenditures per capita	2.74	3.28	2.65	3.27



General Fund Recreation Palmview

<https://parks.mcallen.net/palm-view-community-center>

Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 224,541	\$ 247,012	\$ 221,242	\$ 243,424
Employee Benefits	66,185	74,319	74,319	75,814
Supplies	11,621	23,205	16,450	23,205
Other Services and Charges	93,096	115,924	101,994	115,924
Maintenance	13,897	17,000	9,150	17,000
Operations Subtotal	409,340	477,460	423,155	475,367
Capital Outlay	-	-	-	-
Total Expenditures	\$ 409,340	\$ 477,460	\$ 423,155	\$ 475,367
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	2	2	2	2
Total Positions Authorized	6	8	8	8

Contact Us:

Marcello Langoni
Center Manager
3401 Jordan Road
McAllen, TX 78501
(956) 681-3360

MAJOR FY 21-22 GOALS

- 1.) Implement three new community center events that utilize the Palmview Park area to easily engage and market to surrounding residents.
- 2.) Create a focus group consisting of residents in close proximity to the community center to generate ideas for new programs and events.
- 3.) Evaluate results from focus group study to generate and implement three new programs and/or events catering to South McAllen.

Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	6	6	6	6
Department expenditures	\$ 409,340	\$ 477,460	\$ 423,155	\$ 475,367
Outputs:				
Total days of operation	304	304	304	304
Effectiveness Measures:				
Private rentals	149	135	135	135
Private rental attendance	12,278	12,000	11,698	12,000
Program participant attendance	49,605	55,000	53,752	55,000
Program fees	\$ 19,121	\$ 34,000	\$ 33,584	\$ 34,000
Rental fees	\$ 9,122	\$ 10,000	\$ 9,720	\$ 10,000
Efficiency Measures:				
Cost per day of operation	\$ 1,295	\$ 1,579	\$ 1,475	\$ 1,579
Cost of service provided per visit	\$ 6.36	\$ 7.16	\$ 6.85	\$ 7.16
Average daily attendance	204	220	215	220
Department expenditures per capita	\$ 2.67	\$ 3.16	\$ 2.99	\$ 3.16
Population:	147,302	152,046	149,875	152,046

*N/A=Not Available, N/P=Not Provided



General Fund Quinta Mazatlán

www.quintamazatlan.com

Mission Statement:

Quinta Mazatlán will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 471,665	\$ 573,724	\$ 522,111	\$ 645,572
Employee Benefits	121,582	161,212	161,212	204,332
Supplies	46,776	50,350	53,350	50,350
Other Services and Charges	151,303	113,868	134,938	112,525
Maintenance	65,682	50,390	50,390	50,390
Operations Subtotal	857,008	949,544	922,001	1,063,169
Capital Outlay	-	35,356	47,292	25,293
Total Expenditures	\$ 857,008	\$ 984,900	\$ 969,293	\$ 1,088,462
PERSONNEL				
Exempt	2	3	3	4
Non-Exempt	8	9	9	11
Part-Time	7	10	10	7
Total Positions Authorized	17	22	22	22

Contact Us:

Colleen Hook
Center Manager
600 Sunset Avenue
McAllen, TX 78501

MAJOR FY 21-22 GOALS

- 1.) Raise Funds for the Capital Campaign: To date approximately \$20 million has been raised, with an additional \$13 plus to go.
- 2.) Master Plan the Expansion of 14 Acres: Work closely with Engineering & Architects regarding program & operational needs for the Center for Urban Ecology.
- 3.) Contribute to the Economic Development of the Region: Continue to increase the number of Rentals, Programs & Visitors.
- 4.) Enhance McAllen's Image as a Creative Class City: Create a world-class destination!
- 5.) Enhance McAllen's Education: Create stronger partnerships with UTRGV, STC, MISD and more by collaborating on enrichment programming.
- 6.) Construction of Quinta Mazatlán Center of Urban Ecology Facility. (1.1.5)

Description:

Quinta Mazatlán's the McAllen Birding Center.
VISION

Cherished locally and recognized internationally, is a sanctuary connecting people to the history, beauty and wonder of our natural world.

MISSION

To enrich people's lives by sharing knowledge about birds, plants and environmental stewardship in South Texas.

PERFORMANCE MEASURES

	Actual 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs				
Number of full time employees	10	12	12	15
Number of Seasonal Employees/ PT	7	10	10	7
Department expenditures	\$ 857,008	\$ 984,900	\$ 969,293	\$ 1,088,462
Outreach				
Number of Programs Offered	350	400	425	430
Number of Rentals	34	38	50	55
Total Community Reach	115,000	130,000	132,000	140,000
Onsite Visitors	45,000	50,000	72,000	75,000
Outreach (Virtual Programs-Ed. Videos-etc)	70,000	80,000	60,000	65,000
Total Revenue	\$ 173,060	\$ 230,000	\$ 334,570	\$ 372,638
Rental Fees	\$ 59,873	\$ 90,000	\$ 119,347	\$ 131,281
Admission/Programs	\$ 85,702	\$ 90,000	\$ 186,689	\$ 205,357
Gift Shop Revenues (net)	\$ 12,485	\$ 15,000	\$ 14,534	\$ 16,000
Donations/Sponsors	\$ 15,000	\$ 35,000	\$ 14,000	\$ 20,000
Friends of QM Fundraising 501c3	\$ 637,216	\$ 1,069,214	\$ 1,500,000	\$ 1,675,000
Restricted for Master Plan	\$ 637,216	\$ 800,000	\$ 1,329,000	\$ 1,500,000
Moon over Mazatlan (Net)	0000-covid	80,000	171,000	175,000
Economic Impact (Birds & Brides)	392,000	\$ 630,000	\$ 420,000	\$ 560,000
Number of Hotel Nights Annually	2,800	4,500	3,000	4,000
Economic Impact (Nights X \$140)	\$ 392,000	\$ 630,000	\$ 420,000	\$ 560,000
Volunteer Value	28,875	\$ 38,500	\$ 19,250	\$ 38,500
Number of Hours Annually	1,500	2,000	1,000	2,000
Value of Donation (Hours X \$19.25)	28,875	38,500	19,250	38,500



General Fund Library

www.mcallenlibrary.net

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,894,787	\$ 2,045,924	\$ 1,880,494	\$ 2,017,183
Employee Benefits	507,224	600,666	544,636	616,943
Supplies	256,360	276,600	271,500	276,600
Other Services and Charges	688,072	610,822	635,421	630,858
Maintenance	135,177	190,351	182,240	190,351
Operations Subtotal	3,481,620	3,724,363	3,514,291	3,731,935
Capital Outlay	47,840	6,000	53,840	25,000
Total Expenditures	\$ 3,529,460	\$ 3,730,363	\$ 3,568,131	\$ 3,756,935
PERSONNEL				
Exempt	16	16	16	17
Non-Exempt	33	33	33	33
Part-Time	27	27	27	24
Total Positions Authorized	76	76	76	74

Contact Us:

Kate Horan
Library Director
4001 N. 23rd Street
McAllen, TX 78504
(956) 681-3000

MAJOR FY 21-22 GOALS

- 1.) Provide outstanding customer experience to enhance patron experience.
- 2.) Maintain facility to preserve award-winning design status.
- 3.) Improve daily operations through process revisions and cross-training.
- 4.) Maintain emerging literacy programming to prepare birth to school-age children for success in school.
- 5.) Develop programs to help the community evaluate online information.
- 6.) Expand community engagement regarding the planning, delivery, and evaluation of programs and services.
- 7.) Continue to provide virtual programming to engage patrons during COVID-19 phases.
- 8.) Continue to provide curbside delivery during COVID-19 phases.
- 9.) Improve technology services through public surveys and outcome tracking.
- 10.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
- 11.) Ensure that the library collections and programming reflect the diversity of the community we serve.

Library

www.mcallenlibrary.net

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	49	49	49	50
Number of Public Services staff	64	62	62	75
Service population, City of McAllen	144,744	155,000	152,126	159,884
Department expenditures	\$ 3,529,460	\$ 3,730,363	\$ 3,568,131	\$ 3,756,935
Outputs:				
Number of Library items circulated	330,902	385,766	387,988	395,748
Total number of reference / information transactions completed	36,953	75,000	13,818	14,094
Number of internet users	50,276	55,000	39,994	40,794
Number of website visits (System total)	513,778	536,000	515,000	525,300
Number of active card registrations	24,795	34,000	17,862	20,000
Number of programs held	932	950	400	450
Number of program attendance *	106,414	221,833	114,534	125,987
Number of Library items owned	250,955	254,000	252,000	254,000
Library walk-in visits	289,732	351,000	204,654	225,119
Effectiveness Measures:				
Percent of increase for number of items circulated	-24.6%	16.6%	0.6%	2.0%
Percent of increase for total number of reference/information transactions	-54.6%	103.0%	-81.6%	2.0%
Percent of increase of internet users	-33.4%	9.4%	-27.3%	2.0%
Percent of increase in Library website visits (System total)	N/A	4.3%	-3.9%	2.0%
Percent of increase in total number of active card registrations	-8.7%	37.1%	-47.5%	12.0%
Percent of increase in number of programs	-26.6%	1.9%	-57.9%	12.5%
Percent of increase in program attendance	97.1%	108.5%	-48.4%	10.0%
Percent of increase in number of Library items owned	-0.9%	1.2%	-0.8%	0.8%
Percent of increase in walk-in visits	-42.2%	21.1%	-41.7%	10.0%
Efficiency Measures:				
Turn-over rate of Library items circulated	1.32	1.52	1.54	1.56
Number of reference / information transactions handled per Public Services staff	577	1,210	223	188
Average daily walk-in visits	816	989	576	634
Department expenditures per capita	\$ 23.32	\$ 24.29	\$ 23.23	\$ 23.98
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided

Description:

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.



General Fund Library Lark

<https://mcallenlibrary.net/>

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 339,323	\$ 344,966	\$ 316,858	\$ 339,886
Employee Benefits	89,780	112,833	91,231	116,582
Supplies	25,483	29,150	30,650	29,150
Other Services and Charges	16,829	13,293	14,000	13,293
Maintenance	6,092	5,250	5,750	5,250
Operations Subtotal	477,509	505,492	458,490	504,161
Capital Outlay	8,694	8,000	8,124	63,135
Total Expenditures	\$ 486,203	\$ 513,492	\$ 466,614	\$ 567,296

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	6	6	6	6
Part-Time	2	2	2	2
Total Positions Authorized	11	11	11	11

Contact Us:

Edwardo Lopez
Branch Manager
2601 Lark Avenue
McAllen, TX 78504
(956) 681-3102

MAJOR FY 21-22 GOALS

- 1.) Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Continue to partner with community organizations to provide programs and services to help meet community needs.
- 4.) Continue to provide a library collection to meet the needs of a growing and diverse community.
- 5.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 6.) Offer instructor-led classes for adults to improve English and support workforce development.
- 7.) Provide STEAM-based learning opportunities for children and teens.
- 8.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
- 9.) Ensure that the library collection and programming reflect the diversity of the community we serve.
- 10.) Continue to provide virtual programming to engage patrons during COVID-19 phases.

Library Lark

<https://mcallenlibrary.net/>**Description:**

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	9	9	9	9
Number of Public Services staff	11	11	11	11
Service population, City of McAllen	144,744	155,000	152,126	159,884
Department expenditures	\$ 486,203	\$ 513,492	\$ 466,614	\$ 567,296
Outputs:				
Number of Library items circulated	42,184	55,850	25,724	26,238
Total number of reference / information transactions completed	16,475	17,500	15,678	15,992
Number of internet users	7,732	9,794	4,163	4,246
Number of website visits (System total)	513,778	525,000	515,000	525,300
Number of active card registrations	1,920	2,600	1,159	1,250
Number of programs	390	720	140	154
Number of program attendance *	33,125	195,159	34,592	38,051
Number of Library items owned	42,515	43,000	41,814	42,414
Library walk-in visits	53,163	80,844	20,422	22,464
Effectiveness Measures:				
Percent of increase for number of items circulated	-36.9%	32.4%	-53.9%	2.0%
Percent of increase for total number of reference/information transactions	-10.9%	6.2%	-10.4%	2.0%
Percent of increase of internet users	-45.0%	26.7%	-57.5%	2.0%
Percent of increase in Library website visits (System total)	N/A	2.2%	-1.9%	2.0%
Percent of increase in total number of active card registrations	-16.2%	35.4%	-55.4%	7.8%
Percent of increase in number of programs	-40.9%	84.6%	-80.6%	10.0%
Percent of increase in program attendance	127.5%	489.2%	-82.3%	10.0%
Percent of increase in number of Library items owned	-0.9%	1.1%	-2.8%	1.4%
Percent of increase in walk-in visits	-47.0%	52.1%	-74.7%	10.0%
Efficiency Measures:				
Turn-over rate of Library items circulated	0.990	1.300	0.620	0.620
Number of reference / information transactions handled per Public Services staff	1,498	1,591	1,425	1,454
Average daily walk-in visits	150	228	58	63
Department expenditures per capita	\$ 3.21	\$ 3.34	\$ 3.04	\$ 3.62
Population:	151,352	153,546	153,622	156,649



General Fund Library Palm View

<https://mcallenlibrary.net/>

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 360,910	\$ 368,624	\$ 364,414	\$ 363,194
Employee Benefits	97,997	121,408	102,535	125,456
Supplies	26,668	30,200	30,200	30,200
Other Services and Charges	15,073	10,408	10,525	9,993
Maintenance	4,809	5,500	2,750	5,500
Operations Subtotal	505,457	536,140	510,424	534,343
Capital Outlay	8,694	8,000	8,124	63,135
Total Expenditures	\$ 514,151	\$ 544,140	\$ 518,548	\$ 597,478
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	7	7	7	7
Part-Time	2	2	2	2
Total Positions Authorized	12	12	12	12

Contact Us:

Rolando Ramirez
Branch Manager
3401 Jordan Avenue
McAllen, TX 78503
(956) 681-3110

MAJOR FY 21-22 GOALS

- 1.) Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Continue to partner with community organizations to provide programs and services to help meet community needs.
- 4.) Continue to provide a library collection to meet the needs of a growing and diverse community.
- 5.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 6.) Offer instructor-led classes for adults to improve English and support workforce development.
- 7.) Provide STEAM-based learning opportunities for children and teens.
- 8.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
- 9.) Ensure that the library collection and programming reflect the diversity of the community we serve.
- 10.) Continue to provide virtual programming to engage patrons during COVID-19 phases.

Library Palm View

<https://mcallenlibrary.net/>

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	10	10	10	10
Number of Public Services staff	12	12	12	12
Service population, City of McAllen	144,744	266,000	152,126	159,884
Department expenditures	\$ 514,151	\$ 544,140	\$ 518,548	\$ 597,478
Outputs:				
Number of Library items circulated	25,050	40,784	12,476	12,726
Total number of reference / information transactions completed	15,314	28,292	3,996	4,076
Number of internet users	9,004	11,245	4,634	4,727
Number of website visits (System total)	513,778	525,000	515,000	525,300
Number of active card registrations	3,682	4,800	2,539	2,700
Number of programs	429	710	268	295
Number of program attendance *	14,697	191,503	19,417	21,359
Number of Library items owned	41,193	42,000	42,263	42,863
Library walk-in visits	36,954	49,287	22,724	24,996
Effectiveness Measures:				
Percent of increase for number of items circulated	-51.3%	62.8%	-69.4%	2.0%
Percent of increase for total number of reference/information transactions	-64.4%	84.7%	-85.9%	2.0%
Percent of increase of internet users	-52.8%	24.9%	-58.8%	2.0%
Percent of increase in Library website visits (System total)	N/A	2.2%	-1.9%	2.0%
Percent of increase in total number of active card registrations	-5.4%	30.4%	-47.1%	6.3%
Percent of increase in number of programs	-33.7%	65.5%	-62.3%	10.0%
Percent of increase in program attendance	48.1%	1203.0%	-89.9%	10.0%
Percent of increase in number of Library items owned	0.8%	2.0%	0.6%	1.4%
Percent of increase in walk-in visits	-55.8%	33.4%	-53.9%	10.0%
Efficiency Measures:				
Turn-over rate of Library items circulated	0.61	0.97	0.30	0.30
Reference / information transactions per Public Services staff	1,276	2,358	333	340
Average daily walk-in visits	104	139	64	70
Department expenditures per capita	\$ 3.40	\$ 3.40	\$ 3.38	\$ 3.81
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided

Description:

Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.



General Fund Other Agencies

Culture and Recreation

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Other Services and Charges	\$ 1,755,025	\$ 1,652,500	\$ 1,652,500	\$ 1,760,500
Operations Subtotal	1,755,025	1,652,500	1,652,500	1,760,500
Total Expenditures	\$ 1,755,025	\$ 1,652,500	\$ 1,652,500	\$ 1,760,500

DEPARTMENT: DETAIL

Other Services and Charges

Amigos del Valle	\$ 76,000	\$ 76,000	\$ 76,000	\$ 107,000
Hidalgo County Museum	38,000	38,000	38,000	40,000
McAllen Boy's and Girl's Club	730,000	720,000	720,000	730,000
McAllen International Museum	700,000	645,500	645,500	700,000
Town Band	15,000	10,500	10,500	11,000
RGV Int'l Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	73,824	73,824	73,824
McAllen Heritage	70,000	70,000	70,000	80,000
Literacy Center	6,025	8,500	8,500	8,500
	\$ 1,755,025	\$ 1,652,500	\$ 1,652,500	\$ 1,760,500

GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2021-2022

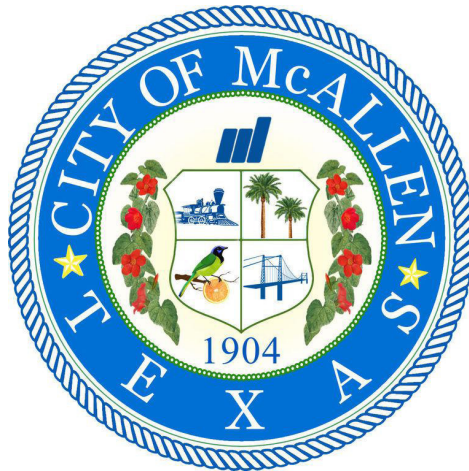
Department Name	Description	N R	QTY Approved	Approved Capital Outlay
GENERAL FUND (011)				
FINANCE	DESKTOP COMPUTER AND MONITOR	N	1	\$ 1,500
	DESK	N	1	4,000
	DEPT. TOTAL			5,500
OFFICE OF MANAGEMENT & BUDGET	SHREDDER	R	1	2,000
	DEPT. TOTAL			2,000
GRANTS ADMINISTRATION	ACROBAT/LICENSING	N	1	600
	DESKTOP COMPUTER	N	2	2,000
	TELEPHONE	N	2	320
	DATA DROP	N	1	200
	DEPT. TOTAL			3,120
HUMAN RESOURCES	INSPIRED ELEARNING-HARASSMENT TRAINING	N	1	5,000
	JJ KELLER LICENSE-FMLA TRACKING	N	1	1,330
	DEPT. TOTAL			6,330
PLANNING	ACCELA REVIEW	N	1	15,000
	DEPT. TOTAL			15,000
INFORMATION TECHNOLOGY	ANNUAL STORAGE EXPANSION	N	1	45,000
	FLUKE NETWORK CABLE TESTER	N	1	6,500
	ANALOG SWITCHES-GATEWAYS	R	1	10,000
	NETWORK SECURITY	N	1	35,000
	CISCO UMBRELLA	N	1	50,000
	SOLARWINDS MCALLEN CABLE NETWORK	N	1	6,000
	TABLE W/USB MEASURING DEVICE	N	1	1,100
	TELEPHONE-SPARE	R	17	2,550
	NETWORK SWITCH TECHNOLOGY REFRESH W/UPS	R	4	6,000
	DESKTOP COMPUTERS	R	125	100,000
	DEPT. TOTAL			262,150
OFFICE OF COMMUNICATION	PROFESSIONAL HEADSHOTS	N	50	5,000
	DEPT. TOTAL			5,000
311 CALL CENTER	CITYBOT SOFTWARE	N	1	35,000
	LAPTOP	N	1	1,145
	MONITORS	N	3	495
	KEYBOARD	N	1	50
	HEADSET	N	1	201
	DOCKING STATION	N	1	225
	MICROSOFT OFFICE	N	1	240
	OFFICE CHAIRS	N	1	2,000
	DEPT. TOTAL			39,356
BUILDING MAINTENANCE	3/4 TON RC UTILITY SERVICE BODY GAS	N	1	40,000
	3/4 TON RC UTILITY SERVICE BODY GAS (PK2502)	R	1	9,200
	DEPT. TOTAL			49,200
POLICE	RADIO COMMUNICATION SYSTEM PAYMENT	R	1	245,000
	CINEMASSIVE VIDEO WALL UPGRADE	R	1	62,267
	FORAY CRIME SCENE VIDEO/PHOTO UPGRADE	R	1	41,043
	VIDEO SERVER REPLACEMENT	R	1	38,926
	OFFICE CHAIRS	R	10	4,500
	EMERGENCY COMMUNICATION CENTER CHAIRS	R	5	6,575

GENERAL FUND CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021-2022

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	POLICE K9-LIFT HARNESS	R	8	2,000
	POLICE K9-COLLAPSIBLE TRANSPORT DOG CRATES	R	3	2,700
	SKY WATCH GENERATORS	R	2	918
	REMOTE LIGHTING STATIONS	N	2	4,328
	WIRELESS HEADSETS	N	2	900
	MOTORCYCLE RADIO/RADAR CARRIER	R	10	36,200
	DESKTOP COMPUTERS	R	20	14,920
	DEPT. TOTAL			460,277
RADIO SHOP	LIGHTS	N	2	2,500
	CONTROLLER	N	1	1,000
	LIGHT BAR	N	1	1,700
	RADIOS-TRAFFIC	R	20	55,600
	DEPT. TOTAL			60,800
FIRE	FIRE BUNKER COAT	R	50	100,500
	FIRE BUNKER PANTS	R	50	85,000
	FIRE HELMET	R	50	12,450
	FIRE BOOTS	R	50	24,750
	FIRE GLOVES	N	50	2,900
	COMPUTER TABLET	R	19	18,050
	DEPT. TOTAL			243,650
TRAFFIC OPERATIONS	SOLAR SCHOOL ZONE ASSEMBLY	N	6	34,950
	THERMOPLASTIC APPLICATOR	N	1	21,056
	4-INCH DOUBLE EXTRUSION DIE	N	1	3,600
	TRAFFIC COUNTERS	R	20	11,613
	LASERFICHE LICENCES	N	4	3,400
	DEPT. TOTAL			74,619
BUILDING PERMITS & INSPECTIONS	DESK	N	2	1,200
	OFFICE CHAIRS	N	2	460
	MONITORS	N	3	600
	LAPTOP AND DOCKING STATION	N	1	1,500
	DESKTOP COMPUTER	N	1	850
	TELEPHONE	N	2	800
	TELEPHONE EXTENSIONS	N	1	300
	ACCELA LICENSE	N	2	5,616
	DEPT. TOTAL			11,326
ENGINEERING	OFFICE CHAIRS	R	1	200
	DESK	N	1	2,200
	TELEPHONE	N	1	160
	ADOBE STANDARD	N	1	218
	MONITOR-24 INCH	R	3	540
	COMPUTER DESKTOP	N	1	1,000
	RADIO	N	1	2,290
	DEPT. TOTAL			6,608
STREET MAINTENANCE	RADIOS	R	4	16,800
	DEPT. TOTAL			16,800
SIDEWALK CONSTRUCTION	TRACK STUMP GRINDER	R	1	21,000
	DEPT. TOTAL			21,000
DRAINAGE	BACKHOE	R	1	33,000
	RADIOS	R	2	8,400
	DEPT. TOTAL			41,400

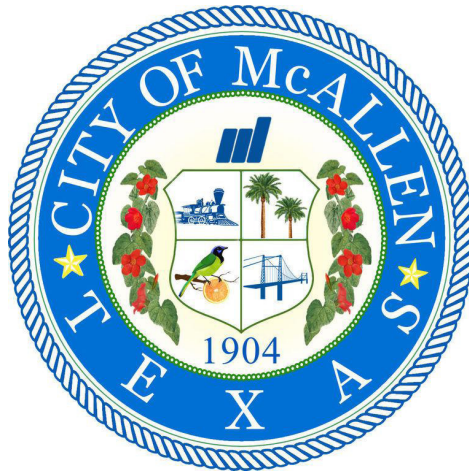
GENERAL FUND CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021-2022

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
ENVIRONMENTAL HEALTH & CODE COMPLIANCE	1/2 TON EC SB 2WD GAS	N	2	72,000
	PULL TRAILER	N	1	7,000
	COMMERCIAL ZERO TURN LAWN MOWER	N	1	7,000
	ULV MOSQUITO SPRAYER MACHINE	N	1	18,000
	COMMERCIAL PUSH LAWN MOWER	N	2	2,000
	WEEDEATER	N	2	1,000
	BLOWERS	N	2	800
	GPS DEVICE FOR VEHICLE	N	N/A	250
	TABLETS	N	4	8,800
	DEPT. TOTAL			116,850
GRAFFITI CLEANING	PICKUP TRUCK	R	N	7,500
	DEPT. TOTAL			7,500
PARKS ADMINISTRATION	AUTOCAD LICENSING	N	1	5,200
	DEPT. TOTAL			5,200
PARKS	STRIPING MACHINE	N	1	13,800
	MOWER	R	1	16,000
	WALK BEHIND TRENCHER	N	1	19,800
	FLATBED TRAILER	R	1	5,500
	2009 FORD F-250 SERVICE BODY	R	1	12,500
	2008 JACOBSEN HR-9016 MOWER	N	1	14,000
	ICE MACHINE	N	1	15,000
	RED DIRT ADDITION TO BALLFIELDS	N	1	9,000
	POWER BLOWERS	R	11	2,915
	STRING TRIMMER	R	14	2,940
	EXTENSION POLES	R	4	2,076
	HEDGE TRIMMERS	R	2	638
	CHAINSAW	N	4	1,276
	HONDA GENERATORS	N	4	8,000
	DEPT. TOTAL			123,445
LARK-RECREATION CENTER	PARKING LOT STRIPING	R	1	10,753
	DEPT. TOTAL			10,753
QUINTA MAZATLAN	NEW WEBSITE & FUNCTION	R	1	14,000
	WHITE CHAIRS	R	50	2,340
	TABLES	N	5	836
	BLOCKADER INTERLOCKING STEEL BARRIER	N	7	867
	LANDSCAPE PLANTS	R	150	2,250
	LANDSCAPE TREES	R	25	5,000
	DEPT. TOTAL			25,293
LIBRARY - MAIN	CARPET TILES AND INSTALLATION	R	1	25,000
	DEPT. TOTAL			25,000
LIBRARY - LARK	CIRCULATION DESK	R	1	13,635
	CARPET TILES AND INSTALLATION	R	1	49,500
	DEPT. TOTAL			63,135
LIBRARY - PALM VIEW	CIRCULATION DESK	R	1	13,635
	CARPET TILES AND INSTALLATION	R	1	49,500
	DEPT. TOTAL			63,135
GENERAL FUND GRAND TOTAL				\$ 1,764,447





SPECIAL REVENUE FUNDS



SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

Christmas Parade Fund is a non major fund that was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

P.E.G. Fund is a non major fund that was established to account for the resources received on the cable fee to be used solely for capital improvements to public, educational and government programs.

Friends of Quinta Fund is a non major fund that was established to account for private funds raised for Quinta Mazatlan and help further education in the community for the establishment.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

The Drainage Fee Fund is a non major fund that was established to account for revenues received under Ordinance No. 2018-02 for Drainage Improvements particularly surface storm water.

The American Rescue Plan Fund is a major fund that was established to account for revenues received from the American Rescue Plan Act of 2021.

The Tax Increment Reinvestment Zone #1 Fund is a non major fund that was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the northern area of the City.

The Tax Increment Reinvestment Zone #2A Fund is a non major fund that was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the south-central area of the City.

HOTEL OCCUPANCY TAX FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 329	\$ 329	\$ 367	\$ 368
Revenues:				
Hotel Taxes	\$ 3,060,004	\$ 3,100,033	\$ 2,743,148	\$ 2,800,000
Penalty & Interest	21,274	-	2,022	5,000
Short Term Rentals	5,138	-	7,871	6,000
Miscellaneous	40	-	-	-
Total Sources	<u>3,086,454</u>	<u>3,100,033</u>	<u>2,753,041</u>	<u>2,811,000</u>
TOTAL RESOURCES	<u>\$ 3,086,783</u>	<u>\$ 3,100,362</u>	<u>\$ 2,753,408</u>	<u>\$ 2,811,368</u>
APPROPRIATIONS				
Chamber of Commerce	<u>796,079</u>	<u>820,474</u>	<u>722,261</u>	<u>717,393</u>
Total Expenditures	<u>\$ 796,079</u>	<u>\$ 820,474</u>	<u>\$ 722,261</u>	<u>\$ 717,393</u>
Other Financing Sources (Uses):				
Transfer Out -				
Convention Center Fund	\$ 1,592,157	\$ 1,643,197	\$ 1,444,522	\$ 1,434,785
Performing Arts Center Fund	398,179	411,362	361,257	358,822
Parade Fund	100,000	25,000	25,000	100,000
Marketing Campaign	200,000	200,000	200,000	200,000
Total Other Sources	<u>2,290,336</u>	<u>2,279,559</u>	<u>2,030,779</u>	<u>2,093,607</u>
TOTAL APPROPRIATIONS	<u>\$ 3,086,415</u>	<u>\$ 3,100,033</u>	<u>\$ 2,753,040</u>	<u>\$ 2,811,000</u>
Revenues over/(under) Expenditures	<u>41</u>	<u>-</u>	<u>1</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 367</u></u>	<u><u>\$ 329</u></u>	<u><u>\$ 368</u></u>	<u><u>\$ 368</u></u>

VENUE TAX FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 334,670	\$ 122,743	\$ 358,021	\$ 384,127
Revenues:				
Hotel Taxes	874,786	735,995	787,494	803,815
Penalty & Interest	6,190	-	-	-
Short term rentals	1,294	-	-	-
Total Sources	<u>882,270</u>	<u>735,995</u>	<u>787,494</u>	<u>803,815</u>
TOTAL RESOURCES	<u>\$ 1,216,940</u>	<u>\$ 858,738</u>	<u>\$ 1,145,515</u>	<u>\$ 1,187,942</u>
APPROPRIATIONS				
Other Financing Sources (Uses):				
Transfers Out -				
Hotel Debt Service Fund	\$ 858,919	\$ 858,738	\$ 714,216	\$ 568,706
G.O Debt Service Fund	-	-	47,172	233,862
Performing Arts Center Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>232,867</u>
Total Other Sources	<u>858,919</u>	<u>858,738</u>	<u>761,388</u>	<u>1,035,435</u>
TOTAL APPROPRIATIONS	<u>\$ 858,919</u>	<u>\$ 858,738</u>	<u>\$ 761,388</u>	<u>\$ 1,035,435</u>
Revenues over/(under) Expenditures	<u>23,351</u>	<u>(122,743)</u>	<u>26,106</u>	<u>(231,620)</u>
ENDING FUND BALANCE	<u>\$ 358,021</u>	<u>\$ -</u>	<u>\$ 384,127</u>	<u>\$ 152,507</u>

DEVELOPMENT CORPORATION OF MCALLEN, INC. FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 17,607,023	\$ 6,706,602	\$ 6,706,602	\$ 13,639,524
Sales Tax Revenue	\$ 15,218,759	\$ 16,796,840	\$ 16,796,840	\$ 17,300,745
Sales Tax - Incentive	1,355,529	1,491,082	1,491,082	1,520,904
Christmas in the Park	13,376	-	-	-
Grant Reimbursement	50,830	-	-	-
Grant Reimbursement - FEMA	1,151,094	583,425	309,939	583,400
Hackberry Building Lease Reimbursement	18,000	-	18,000	18,000
McHi Re-lamp Tennis Court - Capital Contribution	-	111,500	110,000	-
McAllen Marathon	128,000	130,000	32,486	130,000
Miscellaneous / Recovery Prior Year Exp	(5,858)	-	-	-
Bond Proceeds	-	4,400,000	4,400,000	-
Interest	185,009	34,767	5,300	53,910
Total Revenues	\$ 18,114,739	\$ 23,547,614	\$ 23,163,647	\$ 19,606,959
Operating Financing Sources:				
Transfer In - General Fund	-	4,865,587	4,865,587	-
TOTAL RESOURCES	\$ 35,721,762	\$ 35,119,803	\$ 34,735,836	\$ 33,246,483
Expenditures				
Skill Job Training & Learning Centers	\$ 992,902	\$ 885,000	\$ 885,000	\$ 950,000
Health Clinic Facility	233,942	230,000	230,000	250,000
Business District Improvements	10,950,693	6,370,202	5,766,341	7,842,192
McAllen Cares	4,463,390	800,000	800,518	-
Public Safety	598,977	-	-	-
Street and Drainage Improvements	2,115,403	5,056,748	775,937	7,734,818
Recreation / Community Centers Impv & Entertainment	516,613	1,791,470	1,309,236	935,460
Other	3,719,610	10,004,533	7,798,992	4,219,403
Total Expenditures (Detail Schedule Attached)	\$ 23,591,530	\$ 25,137,953	\$ 17,566,024	\$ 21,931,873
Other Financing Sources (Uses):				
Transfer to General Fund	\$ 3,492,600	\$ 200,000	\$ 200,000	\$ 200,000
Transfer to Sales Tax Debt Fund	1,362	-	600	-
Transfer to Metro McAllen Fund	540,537	67,000	67,000	67,000
Transfer to Transit System Fund	406,856	466,441	31,092	75,000
Transfer to Christmas Parade Fund	93,114	-	-	-
Transfer to Street Improvement Construction Fund	-	-	-	620,678
Transfer to Parks Facility Construction Fund	-	2,321,161	2,321,161	-
Transfer to Local Govt. Co. Debt Service Fund	877,890	910,435	910,432	905,185
Total Other Sources	5,412,358	3,965,037	3,530,288	1,867,863
TOTAL APPROPRIATIONS	\$ 29,003,889	\$ 29,102,990	\$ 21,096,312	\$ 23,799,736
Revenues over/(under) Expenditures	(10,889,153)	(689,789)	6,932,922	(4,192,777)
Other items affecting Working Capital	(11,271)	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 6,706,602	\$ 6,016,814	\$ 13,639,524	\$ 9,446,747

DEVELOPMENT CORPORATION OF MCALLEN, INC.

Detail Schedule

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
EXPENDITURES				
<i>Skill Job Training & Learning Centers</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ 208,898	\$ 200,000	\$ 200,000	\$ 250,000
STC	253,004	260,000	260,000	260,000
VIDA	531,000	425,000	425,000	440,000
<i>Total Skill Job Training & Learning Centers</i>	<u>\$ 992,902</u>	<u>\$ 885,000</u>	<u>\$ 885,000</u>	<u>\$ 950,000</u>
<i>Health Clinic Facility</i>				
Health Clinic Facility- El Milagro	\$ 233,942	\$ 230,000	\$ 230,000	\$ 250,000
<i>Total Health Clinic Facility</i>	<u>\$ 233,942</u>	<u>\$ 230,000</u>	<u>\$ 230,000</u>	<u>\$ 250,000</u>
<i>Business District Improvements</i>				
Business Development & Recruitment	\$ 220,001	\$ 300,000	\$ 300,000	\$ 300,000
City Entry-way	5,913	-	-	-
Downtown Refresh	-	-	-	200,000
Land Acquisition	5,508,395	-	-	-
Land Acquisition - 23rd.	-	9,500	9,500	-
Lease Agreement - Hackberry	36,000	36,000	36,000	36,000
LIFT	121,873	125,000	125,000	200,000
Matching Grant program - Neighborhood	-	-	-	25,000
Matching Commercial Grant program	-	-	-	25,000
Matching Grant Program - Downtown	-	-	-	25,000
Priority Corridor Revitalization	168,986	200,000	100,000	200,000
Project Imagine Tomorrow	115,210	300,000	300,000	400,000
Potential Investments	-	260,215	-	750,000
Retail - Buxton	50,000	50,000	50,000	60,000
Technology Park	26,957	293,000	293,000	550,000
Tres Lagos -Developers Reimbursement	43,488	-	-	110,490
UTRGV Medical School	1,000,000	1,000,000	1,000,000	1,000,000
UTRGV Nursing Program	150,000	-	-	-
Workforce	116,428	-	-	-
380 Agreements for Business and Industrial Incentives	3,387,444	3,796,487	3,552,841	3,960,702
<i>Total Business District Improvements</i>	<u>\$ 10,950,695</u>	<u>\$ 6,370,202</u>	<u>\$ 5,766,341</u>	<u>\$ 7,842,192</u>
<i>McAllen CARES</i>				
Grants	\$ 1,500,000	\$ -	\$ -	\$ -
Rent & Mortgage Assistance	-	800,000	800,000	-
Wi-Fi	2,963,390	-	518	-
<i>Total McAllen Cares</i>	<u>\$ 4,463,390</u>	<u>\$ 800,000</u>	<u>\$ 800,518</u>	<u>\$ -</u>
PUBLIC SAFETY				
Land for Traffic Building	\$ 598,977	\$ -	\$ -	\$ -
<i>Total Public Safety</i>	<u>\$ 598,977</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<i>Street and Drainage Improvements</i>				
29th: Oxford to S.H. 107 (Constructions)	\$ 564,720	\$ -	\$ -	\$ -
Auburn/Trenton Intersection Improvement	-	450,000	38,761	411,239
Bentsen Road Widening - Buddy Owens to 5 mile.	-	-	-	950,400
Daffodil - Taylor Rd to Ware Rd.	974	3,432,797	245,924	5,595,279
Kennedy Avenue Drainage Improvements	725,013	9,390	8,991	-
North 38th Street	-	100,000	78,000	-
Pecan Boulevard at 27th Street Drainage Improvements	23,513	-	-	-
Quince Ave. at North 27th Street	-	777,900	-	777,900
Westway Heights Drainage Improvements	801,183	286,661	404,261	-
<i>Total Street and Drainage Improvements</i>	<u>\$ 2,115,403</u>	<u>\$ 5,056,748</u>	<u>\$ 775,937</u>	<u>\$ 7,734,818</u>

DEVELOPMENT CORPORATION OF MCALLEN, INC.
Detail Schedule (continued)

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
<i>Recreation / Community Centers Improvements</i>				
Christmas in the Park	\$ 32,292	\$ 25,000	\$ -	\$ 25,000
Christmas in the Park - Entertainment	23,096	15,000	-	15,000
Christmas Parade - Expenses	26,063	-	-	-
Golf Course - Erosion Control Wall	-	162,000	-	324,000
Golf Course - Resurfacing and Restriping of Parking lot	-	-	-	176,000
Golf Course - Security Cameras	50,239	-	-	-
McAllen Marathon	114,413	130,000	32,486	130,000
McHi Re-Lamp Tennis Court	-	223,000	220,000	-
Morris Park Improvement Phase II	168,646	111,470	55,460	55,460
Municipal Pool - Bathhouse	-	-	1,290	-
Municipal Pool - Filter and Sand	57,094	-	-	-
Municipal Pool - Filter & Pump Replacement	-	-	-	85,000
MXLAN Event	25,000	125,000	-	125,000
Press Box	-	1,000,000	1,000,000	-
Travis Park	19,770	-	-	-
<i>Total Recreation / Community Centers Improvements</i>	<u>\$ 516,613</u>	<u>\$ 1,791,470</u>	<u>\$ 1,309,236</u>	<u>\$ 935,460</u>
<i>Other</i>				
Advertising	\$ 295,967	\$ 374,639	\$ 84,098	\$ 319,776
Affordable Homes	267,300	223,000	223,000	236,500
Affordable Homes - Emergency Repair Program	-	50,000	50,000	-
Anzalduas Cargo Design	998,500	3,000,000	1,200,000	1,752,494
CDBG Agency Administrative Cost	5,013	-	-	-
Chamber Innovation Grant	-	50,000	50,000	-
Copa Amistad Internacional	-	-	-	60,000
Census Activities	85,344	24,261	24,261	-
Management Fee	401,000	401,000	401,000	401,000
McAllen Economic Development Corporation	1,136,391	900,000	900,000	950,000
Other agencies - McAllen Heritage Center	28,494	40,000	15,000	90,000
Miscellaneous	799	2,000	2,000	2,000
Professional Services	196,618	180,000	180,000	180,000
Other agencies - Storage	45,946	32,633	32,633	32,633
Other agencies - Comfort House	100,000	100,000	100,000	100,000
RGV Swing Band	4,821	5,000	5,000	5,000
War Memorial	153,416	175,000	85,000	90,000
Easter Seals	-	47,000	47,000	-
Bond Refunding & Issuance Costs	-	4,400,000	4,400,000	-
<i>Total Other</i>	<u>\$ 3,719,609</u>	<u>\$ 10,004,533</u>	<u>\$ 7,798,992</u>	<u>\$ 4,219,403</u>
Total Expenditures	<u><u>\$ 23,591,531</u></u>	<u><u>\$ 25,137,953</u></u>	<u><u>\$ 17,566,024</u></u>	<u><u>\$ 21,931,873</u></u>

CHRISTMAS PARADE FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ -	\$ 146,040	\$ 147,254	\$ 402,409
Revenues:				
Sponsorships	\$ 702,102	\$ 525,000	\$ 631,698	\$ 605,000
Other Revenue	<u>60,791</u>	<u>25,000</u>	<u>16,707</u>	<u>-</u>
Total Revenues	<u>762,893</u>	<u>550,000</u>	<u>648,405</u>	<u>605,000</u>
Other Financing Sources:				
Transfer In - Development Corp	93,114	-	-	-
Transfer In - Hotel Occupancy	<u>100,000</u>	<u>25,000</u>	<u>25,000</u>	<u>100,000</u>
Total Revenues and Other Sources	<u>956,007</u>	<u>575,000</u>	<u>673,405</u>	<u>705,000</u>
TOTAL RESOURCES	<u>\$ 956,007</u>	<u>\$ 721,040</u>	<u>\$ 820,659</u>	<u>\$ 1,107,409</u>
APPROPRIATIONS				
Operating Expenses:				
City Annual Parade	\$ 793,008	\$ 493,600	\$ 402,250	\$ 701,100
Capital outlay	<u>15,745</u>	<u>16,000</u>	<u>16,000</u>	<u>16,000</u>
Total Operations	<u>808,753</u>	<u>509,600</u>	<u>418,250</u>	<u>717,100</u>
TOTAL APPROPRIATIONS	<u>\$ 808,753</u>	<u>\$ 509,600</u>	<u>\$ 418,250</u>	<u>\$ 717,100</u>
Revenues over/(under) Expenditures	<u>147,254</u>	<u>65,400</u>	<u>255,155</u>	<u>(12,100)</u>
ENDING FUND BALANCE	<u><u>\$ 147,254</u></u>	<u><u>\$ 211,440</u></u>	<u><u>\$ 402,409</u></u>	<u><u>\$ 390,309</u></u>

EB - 5
Fund Balance Summary

	<u>Actual 19-20</u>	<u>Adj. Budget 20-21</u>	<u>Estimated 20-21</u>	<u>Budget 21-22</u>
BEGINNING FUND BALANCE	\$ 131,601	\$ 74,654	\$ 76,255	\$ 70,425
Revenues				
Contributions - Houston EB-5	\$ 6,000	\$ -	\$ -	\$ -
Interest Revenue	<u>944</u>	<u>-</u>	<u>305</u>	<u>282</u>
Total Revenues	<u>6,944</u>	<u>-</u>	<u>305</u>	<u>282</u>
TOTAL RESOURCES	<u>\$ 138,545</u>	<u>\$ 74,654</u>	<u>\$ 76,560</u>	<u>\$ 70,707</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	<u>62,290</u>	<u>-</u>	<u>6,135</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 62,290</u>	<u>\$ -</u>	<u>\$ 6,135</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	<u>(55,346)</u>	<u>-</u>	<u>(5,830)</u>	<u>282</u>
ENDING FUND BALANCE	<u><u>\$ 76,255</u></u>	<u><u>\$ 74,654</u></u>	<u><u>\$ 70,425</u></u>	<u><u>\$ 70,707</u></u>

PARKLANDS ZONE #1 FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 1,642,232	\$ 1,425,372	\$ 1,464,316	\$ 1,453,818
Park Land Zone #1	\$ 17,757	\$ 10,000	\$ 182,350	\$ -
Interest Income	31,559	14,254	12,375	5,815
Total Sources and Transfers	49,316	24,254	194,725	5,815
TOTAL RESOURCES	\$ 1,691,548	\$ 1,449,625	\$ 1,659,041	\$ 1,459,633
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #1				
Cascade Park	\$ 54,691	\$ 310,000	\$ 175,406	\$ 134,594
Airport Park	128,304	-	-	-
Springfest Park	-	224,000	20,000	744,000
Retiree Haven Community	44,237	-	9,817	-
Total Capital Improvements	\$ 227,232	\$ 534,000	\$ 205,223	\$ 878,594
TOTAL APPROPRIATIONS	227,232	534,000	205,223	878,594
Revenues over/(under) Expenditures	(177,916)	(509,746)	(10,498)	(872,779)
Reservations of Fund Balance for:				
Advance to Parklands #2	-	-	-	-
Total Reservation for Advances	-	-	-	-
ENDING FUND BALANCE	\$ 1,464,316	\$ 915,625	\$ 1,453,818	\$ 581,039

PARKLANDS ZONE #2 FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 419,706	\$ 698,355	\$ 706,836	\$ 600,309
Park Land Zone #2	\$ 385,000	\$ -	\$ 152,900	\$ -
Interest Income	<u>8,859</u>	<u>6,984</u>	<u>2,827</u>	<u>2,401</u>
Total Revenue	<u>393,859</u>	<u>6,984</u>	<u>155,727</u>	<u>2,401</u>
TOTAL RESOURCES	<u>\$ 813,564</u>	<u>\$ 705,339</u>	<u>\$ 862,563</u>	<u>\$ 602,710</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #2				
La Vista Park	\$ 97,426	\$ 207,708	\$ 175,254	\$ -
Bill Schupp Park	<u>9,302</u>	<u>115,700</u>	<u>87,000</u>	<u>238,700</u>
TOTAL APPROPRIATIONS	<u>\$ 106,728</u>	<u>\$ 323,408</u>	<u>\$ 262,254</u>	<u>\$ 238,700</u>
Revenues over/(under) Expenditures	<u>287,131</u>	<u>(316,424)</u>	<u>(106,527)</u>	<u>(236,299)</u>
ENDING FUND BALANCE	<u><u>\$ 706,836</u></u>	<u><u>\$ 381,931</u></u>	<u><u>\$ 600,309</u></u>	<u><u>\$ 364,011</u></u>

PARKLANDS ZONE #3 FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 265,962	\$ 507,903	\$ 520,774	\$ 465,207
Park Land Zone #3	\$ 193,200	\$ -	\$ 42,350	\$ -
Interest Income	<u>3,512</u>	<u>5,079</u>	<u>2,083</u>	<u>1,861</u>
Total Revenue	<u>196,712</u>	<u>5,079</u>	<u>44,433</u>	<u>1,861</u>
TOTAL RESOURCES	<u>\$ 520,774</u>	<u>\$ 512,982</u>	<u>\$ 565,207</u>	<u>\$ 467,068</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #3				
La Floresta Park	\$ -	\$ 180,000	\$ 100,000	\$ 80,000
TOTAL APPROPRIATIONS	<u>\$ -</u>	<u>\$ 180,000</u>	<u>\$ 100,000</u>	<u>\$ 80,000</u>
Revenues over/(under) Expenditures	<u>196,712</u>	<u>(174,921)</u>	<u>(55,567)</u>	<u>(78,139)</u>
ENDING FUND BALANCE	<u><u>\$ 520,774</u></u>	<u><u>\$ 332,982</u></u>	<u><u>\$ 465,207</u></u>	<u><u>\$ 387,068</u></u>

P.E.G. FUND
Fund Balance Summary

	<u>Actual 19-20</u>	<u>Adj. Budget 20-21</u>	<u>Estimated 20-21</u>	<u>Budget 21-22</u>
BEGINNING FUND BALANCE	\$ 844,139	\$ 818,977	\$ 938,064	\$ 888,437
Revenues				
Franchise Fees	\$ 217,436	\$ 200,000	\$ 222,816	\$ 222,816
Interest Earned	9,456	8,190	3,752	3,554
Total Revenues	<u>226,892</u>	<u>208,190</u>	<u>226,568</u>	<u>226,370</u>
TOTAL RESOURCES	<u>\$ 1,071,031</u>	<u>\$ 1,027,167</u>	<u>\$ 1,164,632</u>	<u>\$ 1,114,807</u>
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ 132,967	\$ 176,195	\$ 176,195	\$ 113,500
City Hall Commission Room Dias Upgrade	-	250,000	100,000	65,000
TOTAL APPROPRIATIONS	<u>\$ 132,967</u>	<u>\$ 426,195</u>	<u>\$ 276,195</u>	<u>\$ 178,500</u>
Revenues over/(under) Expenditures	<u>93,925</u>	<u>(218,005)</u>	<u>(49,627)</u>	<u>47,870</u>
ENDING FUND BALANCE	<u><u>\$ 938,064</u></u>	<u><u>\$ 600,972</u></u>	<u><u>\$ 888,437</u></u>	<u><u>\$ 936,307</u></u>

FRIENDS OF QUINTA Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 521,670	\$ 733,296	\$ 761,811	\$ 96,418
Revenues				
Private Donations	\$ 674,628	\$ 400,000	\$ 597,150	\$ 2,252,850
Special Events	13,750	75,000	146,910	140,000
Interest Revenue	<u>8,035</u>	<u>7,333</u>	<u>3,047</u>	<u>1,467</u>
Total Revenues	<u>696,413</u>	<u>482,333</u>	<u>747,107</u>	<u>2,394,317</u>
TOTAL RESOURCES	<u>\$ 1,218,083</u>	<u>\$ 1,215,629</u>	<u>\$ 1,508,918</u>	<u>\$ 2,490,735</u>
APPROPRIATIONS				
Operating Expenses:				
Other Services & Charges	<u>\$ 56,272</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
Total Operations	<u>56,272</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
Other Financing Sources (Uses):				
Transfer Out - Quinta Mazatlan - CUE	400,000	1,100,841	1,362,500	2,252,850
Transfer Outs - CIP	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 456,272</u>	<u>\$ 1,150,841</u>	<u>\$ 1,412,500</u>	<u>\$ 2,302,850</u>
Revenues over/(under) Expenditures	<u>240,141</u>	<u>(668,508)</u>	<u>(665,393)</u>	<u>91,467</u>
ENDING FUND BALANCE	<u><u>\$ 761,811</u></u>	<u><u>\$ 64,788</u></u>	<u><u>\$ 96,418</u></u>	<u><u>\$ 187,885</u></u>

COMMUNITY DEVELOPMENT BLOCK GRANT Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 1,632,550	\$ 2,289,940	\$ 2,289,940	\$ 2,500,171
Other	39	-	-	-
Total Sources	<u>1,632,588</u>	<u>2,289,940</u>	<u>2,289,940</u>	<u>2,500,171</u>
TOTAL RESOURCES	<u>\$ 1,632,588</u>	<u>\$ 2,289,940</u>	<u>\$ 2,289,940</u>	<u>\$ 2,500,171</u>
APPROPRIATIONS				
General Government	\$ 247,801	\$ 395,940	\$ 395,940	\$ 422,023
Public Safety	-	-	-	335,100
Highways and Streets	83,747	808,543	808,543	442,048
Health and Welfare	567,922	860,457	860,457	1,056,000
Culture and Recreation	<u>733,116</u>	<u>225,000</u>	<u>225,000</u>	<u>245,000</u>
TOTAL APPROPRIATIONS	<u>\$ 1,632,588</u>	<u>\$ 2,289,940</u>	<u>\$ 2,289,940</u>	<u>\$ 2,500,171</u>
Revenues over/(under) Expenditures	\$ -	\$ -	\$ -	\$ -
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

COMMUNITY DEVELOPMENT BLOCK GRANT FUND 2022 GRANT

AGENCY	PURPOSE	GRANT
Access Esperanza Clinics, Inc.	Wellness Access Projects	\$ 10,000
AHSTI	Rehabilitation Program	100,000
Amigos Del Valle	Senior Home Delivered Meals	30,000
Boys and Girls Club of McAllen	Scholarship Program	15,000
C.A.M.P. University	CAMP Salaries	10,000
Catholic Charities of the RGV	Homeless Prevention Program	10,000
Children's Advocacy Center	Champion for Kids	12,000
Comfort House	Caregiver Services	31,000
Easter Seals Rio Grande Valley	Easter Seals Rio Grande Valley	10,000
Engineering	Gumwood Avenue Sidewalk	200,000
To Give International dba Creative Art Studio	Fine Arts in Education for Community Dev.	5,000
First United Methodist Church	"In His Steps" Shoe Bank of McAllen	2,000
Food Bank of the RGV	McAllen Food Relief Program	25,000
LRGVDC	LRGVDC-Area Agency on Aging	8,000
HOPE Family Health Center	Medical Care	30,000
McAllen Fire Department	Brush Truck	150,000
McAllen Fire Department	Cascade System	85,000
McAllen Fire Department	Portable Radios	12,000
McAllen Fire Department	SCBA Harness and Cylinders	88,100
McAllen Public Utilities	New waterline Project - Oakland to Jackson	109,690
McAllen Public Utilities	New waterline Project - Newport Waterline	132,358
McAllen Food Pantry, Inc.	McAllen Food Pantry, Inc.	40,000
McAllen ISD	Escandon Elementary All-Inclusive Playground	200,000
Parks & Recreation Department	Los Encinos Playground Improvement	45,000
Women Together Foundation, Inc	Emergency Shelter Operations	76,000
Women Together Foundation Inc.	Transitional Housing	1,000
Women Together	Emergency Shelter	2,000
Administraton	General Administration	353,536
ESG General Administration	General Administration	10,737
HOME PROGRAM (ZB 45)		
Affordable Homes of South Texas	New HOME Construction	529,000
COM-General Administration	Administration	57,750
	CDBG Allocation	1,913,421
	HOME Allocation	586,750
	Recap	
	Total	\$ 2,500,171

POLICE DEPARTMENT SEIZED FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 2,976,421	\$ 1,467,911	\$ 1,398,820	\$ 1,247,300
Revenues				
Program Income - Federal	\$ 290,445	\$ -	\$ -	\$ -
Program Income - State	8,426	-	18,563	-
Interest	43,070	-	1,329	-
Total Revenues	341,941	-	19,892	-
TOTAL RESOURCES	<u>\$ 3,318,362</u>	<u>\$ 1,467,911</u>	<u>\$ 1,418,712</u>	<u>\$ 1,247,300</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 700	\$ -	\$ 87,811	\$ -
Capital Outlay				
Equipment	86,999	-	-	-
Vehicles	-	-	19,607	-
Public Safety Parking Garage	1,831,841	-	63,994	-
Total Operating & Capital Expense	\$ 1,919,540	\$-	\$ 171,412	\$ -
TOTAL APPROPRIATIONS	<u>\$ 1,919,540</u>	<u>\$-</u>	<u>\$ 171,412</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	(1,577,599)	-	(151,520)	-
ENDING FUND BALANCE	<u><u>\$ 1,398,820</u></u>	<u><u>\$ 1,467,911</u></u>	<u><u>\$ 1,247,300</u></u>	<u><u>\$ 1,247,300</u></u>

DOWNTOWN SERVICES PARKING FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 14,810	\$ 32,735	\$ (17,249)	\$ (6,717)
Revenues:				
Parking Meter Fees	\$ 437,525	\$ 650,000	\$ 326,170	\$ 650,000
Parking Fines	73,463	140,000	28,194	140,000
Transportation	14,453	15,000	14,998	15,000
Special Permit	6,000	15,000	31,200	15,000
Parking Garage Fee	193,856	310,000	174,370	310,000
Parking Garage Lease	29,679	39,000	40,979	39,000
Misc./Decal Parking Reg. Fees	139,867	3,300	207,244	3,900
B-cycle Membership	15,938	17,000	1,985	-
Facility Rental	-	-	1,000	5,000
Interest Earned	272	327	-	-
Total Revenues	911,053	1,189,627	826,140	1,177,900
Operating Transfer In				
Metro McAllen Fund	150,000	150,000	150,000	35,000
Total Transfers-In and Revenues	1,061,053	1,339,627	976,140	1,212,900
TOTAL RESOURCES	\$ 1,075,863	\$ 1,372,362	\$ 958,891	\$ 1,206,183
APPROPRIATIONS				
Operating Expenses:				
Downtown Services	\$ 1,022,897	\$ 1,146,459	\$ 945,135	\$ 1,195,509
Liability Insurance	4,526	4,256	4,256	4,837
Capital Outlay	-	60,000	-	-
Total Operations	\$ 1,027,423	\$ 1,210,715	\$ 949,391	\$ 1,200,346
Other Financing Sources (Uses):				
Transfer Out - General Fund	32,057	-	-	-
Transfer Out - Health Ins. Fund	28,757	11,342	11,342	-
Debt Service Motorola Lease Payment	4,875	4,875	4,875	4,875
TOTAL APPROPRIATIONS	\$ 1,093,112	\$ 1,226,932	\$ 965,608	\$ 1,205,221
Revenues over/(under) Expenditures	(32,059)	145,430	10,532	7,679
ENDING FUND BALANCE	\$ (17,249)	\$ 145,429	\$ (6,717)	\$ 962



Downtown Services Parking Fund Downtown

www.mcallen.net/departments/downtown

Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

	Actual FY 19-20	Adj. Budget FY 20-21	Estimated FY 20-21	Budget FY 21-22
Salaries and Wages	\$ 545,993	\$ 592,572	\$ 500,989	\$ 583,461
Employee Benefits	153,198	175,483	152,010	180,122
Supplies	53,023	47,368	29,209	47,368
Other Services and Charges	237,626	292,428	248,525	279,317
Maintenance	33,060	42,453	14,402	42,453

Operations Subtotal

	1,022,897	1,150,304	945,135	1,132,721
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Capital Outlay

	-	60,000	-	-
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Operations & Capital Outlay total

	<u>\$ 1,022,897</u>	<u>\$ 1,210,304</u>	<u>\$ 945,135</u>	<u>\$ 1,132,721</u>
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Non-Departmental

Insurance	4,526	4,256	4,256	4,837
Contingency	-	(3,845)	-	62,788

Total Expenditures

	<u>\$ 1,027,423</u>	<u>\$ 1,210,715</u>	<u>\$ 949,391</u>	<u>\$ 1,200,346</u>
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PERSONNEL

Exempt	1	1	1	1
Non-Exempt	12	14	14	14
Part-Time	6	8	8	8
Total Positions Authorized	19	23	23	23

RESOURCES

Related Revenue Generated	<u>\$ 1,061,053</u>	<u>\$ 1,339,627</u>	<u>\$ 976,140</u>	<u>\$ 1,172,900</u>
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Contact Us:

Mario Delgado
Transit Director
1501 W. Hwy. 83, Suite
100 McAllen, TX 78501
956-681-3500

MAJOR FY 21-22 GOALS

- 1.) Increase awareness of downtown daily / flat rate / overnight parking, food court, pay-by-plate and mobile app systems.
- 2.) Increase revenue(s) by utilizing parking garage space e.g. rooftop events: Community Events, Special Events and fee for video/photography.
- 3.) Increase the number of vendors in the Food Court by finalizing 2-3 5-year Lease Agreements.
- 4.) Replace the existing booth equipment, point of sale system, and exit pay station to improve efficiency and enhance the customer experience.

Downtown

www.mcallen.net/departments/downtown

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Department Staff	19	23	23	23
Total Citations Issued	16,049	6,000	4,000	20,000
Department Expenditures	\$ 1,022,897	\$ 1,210,304	\$ 945,135	\$ 1,132,721
Number of Past Due Notices Mailed	100	3,000	1,500	5,000
Number of Office Operating Hours	3,672	3,672	3,672	3,672
Number of Meter Attendant Operating Hours	2,448	2,448	2,448	2,448
Outputs:				
Department Revenue	\$ 911,053	\$ 1,000,000	\$ 976,140	\$ 1,200,000
Parking Meters Revenue	\$ 437,525	\$ 400,000	\$ 326,170	\$ 460,000
Parking Citation Revenue	\$ 73,643	\$ 45,000	\$ 28,194	\$ 100,000
Transit (Taxi) Revenue	\$ -	\$ -	\$ -	\$ -
Parking Garage Fee	\$ 193,856	\$ 200,000	\$ 174,370	\$ 205,000
Parking Garage Leases	\$ 29,679	\$ 40,000	\$ 40,979	\$ 38,479
Misc. Decal Parking Fees	\$ 139,867	\$ 15,000	\$ 202,728	\$ 150,000
Effectiveness Measures:				
% Change in operating cost per hour	0%	18%	-22%	20%
% Change in revenue collected per hour	-42%	8%	-2%	23%
Efficiency Measures:				
Revenue collected per meter attendant per hour	8	5	3	10
Citation issued per meter attendant per hour	2	1	0	2
Operating cost per hour	\$ 418	\$ 494	\$ 386	\$ 463
Revenue collected per hour	\$ 248	\$ 272	\$ 266	\$ 327
% of Past Due Collections Collected	1%	50%	38%	25%
Population:	151,352	153,546	153,622	156,649

Description:

The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. The department employs 16 full time employees. Departmental offices are inside the parking garage 221 S. 15th Street.

DRAINAGE FEE FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 1,927,134	\$ 3,077,390	\$ 3,077,390	\$ 3,102,692
Revenues:				
Drainage Fees:				
Residential	\$ 646,556	\$ 670,000	\$ 655,670	\$ 656,000
Commercial	566,630	590,000	565,055	566,000
Industrial	55,079	36,000	53,340	33,500
Interest Earned	12,703	27,230	5,000	9,416
Interest- Certificate of deposit	21,268	-	19,811	-
Total Revenues	<u>1,280,968</u>	<u>1,323,230</u>	<u>1,279,065</u>	<u>1,264,916</u>
TOTAL RESOURCES	<u>\$ 3,208,102</u>	<u>\$ 4,400,620</u>	<u>\$ 4,356,455</u>	<u>\$ 4,367,608</u>
APPROPRIATIONS				
Capital Projects:				
8th North Camelia Avenue	\$ 42,876	\$ 195,599	\$ 86,504	\$ 127,480
Balboa Acres Stormwater Infrastructure & Pump Station Improvements	-	267,500	183,140	250,000
Balboa Ditch Sluice Gate Improvement	-	407,680	56,010	492,760
Gardenia Avenue at 12th Street	22,460	331,957	315,997	-
Harvey Stormwater Pump Station Upgrade	-	51,300	21,643	665,175
Highland Ave at N. 8th St. Drainage Improvement	-	-	-	-
Main Street (North) at Jay Avenue	-	504,000	50,710	453,290
McAllen Lateral Channel Improvements	-	112,240	85,200	205,869
Northeast McAllen/Edinburg Lateral	-	534,380	53,438	546,042
Northwest Blueline Hibiscus Tributary	16,723	313,542	105,271	305,271
Quince Avenue at North 8th Street	1,520	194,480	20,200	202,280
Russell Road and 23rd Street	-	-	-	-
Sarah Avenue Bypass	-	840,000	148,015	-
Torres Acres	47,134	211,006	109,635	506,133
Trade Zone Pump Station Imprv	-	225,792	18,000	237,000
Total Expenditures	<u>130,713</u>	<u>4,189,476</u>	<u>1,253,763</u>	<u>3,991,300</u>
TOTAL APPROPRIATIONS	<u>\$ 130,713</u>	<u>\$ 4,189,476</u>	<u>\$ 1,253,763</u>	<u>\$ 3,991,300</u>
Revenues over/(under) Expenditures	<u>1,150,255</u>	<u>(2,866,246)</u>	<u>25,302</u>	<u>(2,726,384)</u>
ENDING FUND BALANCE	<u><u>\$ 3,077,390</u></u>	<u><u>\$ 211,144</u></u>	<u><u>\$ 3,102,692</u></u>	<u><u>\$ 376,308</u></u>

AMERICAN RESCUE PLAN FUND Fund Balance Summary

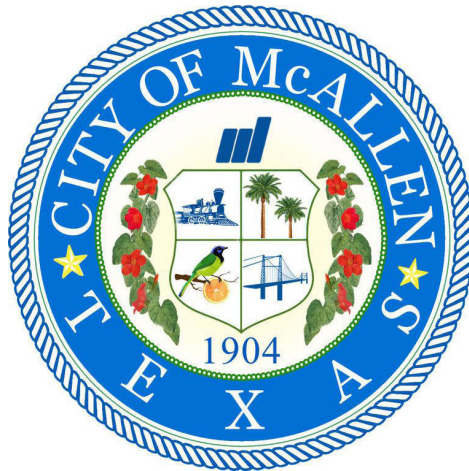
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues				
COVID-19 Recovery Funds	-	24,756,582	24,756,582	17,225,521
Total Revenues	-	24,756,582	24,756,582	17,225,521
TOTAL RESOURCES	\$ -	\$ 24,756,582	\$ 24,756,582	\$ 17,225,521
APPROPRIATIONS				
Operating Expenses:				
Small Business Grants	\$ -	\$ -	\$ -	\$ 4,000,000
Convention Center - Neon Blue Lighting Air Handler	-	-	-	60,000
Transfers Out - General Fund	-	24,756,582	24,756,582	13,165,521
TOTAL APPROPRIATIONS	\$ -	\$ 24,756,582	\$ 24,756,582	\$ 17,225,521
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -

TIRZ#1 Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 210,887	\$ -	\$ (5,257)	\$ 428,352
Revenues				
Contributions - Hidalgo County	\$ 296,650	\$ -	\$ 5,364	\$ -
Interest	<u>913</u>	<u>-</u>	<u>-</u>	<u>1,713</u>
Total Revenues	<u>297,563</u>	<u>-</u>	<u>5,364</u>	<u>1,713</u>
Operating Transfer In - General Fund	<u>225,157</u>	<u>441,578</u>	<u>441,578</u>	<u>573,449</u>
Total Revenue and Other Sources	<u>\$ 522,720</u>	<u>\$ 441,578</u>	<u>\$ 446,942</u>	<u>\$ 575,162</u>
TOTAL RESOURCES	<u>\$ 733,607</u>	<u>\$ 441,578</u>	<u>\$ 441,685</u>	<u>\$ 1,003,514</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Costs	\$ 13,333	\$ -	\$ 13,333	\$ 13,333
Other Financing Sources (Uses):				
Local Government Corp Debt Service	170,995	-	-	-
TIRZ#1 Debt Service	<u>554,536</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating & Capital Expense	<u>738,864</u>	<u>-</u>	<u>13,333</u>	<u>13,333</u>
TOTAL APPROPRIATIONS	<u>\$ 738,864</u>	<u>\$-</u>	<u>\$ 13,333</u>	<u>\$ 13,333</u>
Revenues over/(under) Expenditures	<u>(441,301)</u>	<u>-</u>	<u>(7,969)</u>	<u>(11,620)</u>
ENDING FUND BALANCE	<u>\$ (5,257)</u>	<u>\$ 441,578</u>	<u>\$ 428,352</u>	<u>\$ 990,181</u>

TIRZ#2A Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 735,104	\$ -	\$ 1,224,029	\$ 2,980,556
Revenues				
Contributions - Hidalgo County	\$ -	\$ 1,271,423	\$ 1,271,423	\$ -
Interest	<u>4,273</u>	<u>-</u>	<u>4,896</u>	<u>11,922</u>
Total Revenues	<u>4,273</u>	<u>1,271,423</u>	<u>1,276,319</u>	<u>11,922</u>
Operating Transfer In - General Fund	<u>489,653</u>	<u>485,208</u>	<u>485,208</u>	<u>778,935</u>
Total Revenue and Other Sources	<u>\$ 493,926</u>	<u>\$ 1,756,631</u>	<u>\$ 1,761,527</u>	<u>\$ 790,857</u>
TOTAL RESOURCES	<u>\$ 1,229,029</u>	<u>\$ 1,756,631</u>	<u>\$ 2,985,556</u>	<u>\$ 3,771,413</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Costs	\$ 5,000	\$ -	\$ 5,000	\$ 5,000
El Rancho Drainage Improvements	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,610,000</u>
Total Operating & Capital Expense	<u>5,000</u>	<u>-</u>	<u>5,000</u>	<u>1,615,000</u>
TOTAL APPROPRIATIONS	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ 1,615,000</u>
Revenues over/(under) Expenditures	<u>(727)</u>	<u>1,271,423</u>	<u>1,271,319</u>	<u>(1,603,078)</u>
ENDING FUND BALANCE	<u><u>\$ 1,224,029</u></u>	<u><u>\$ 1,756,631</u></u>	<u><u>\$ 2,980,556</u></u>	<u><u>\$ 2,156,413</u></u>





DEBT SERVICE FUND

The **DEBT SERVICE FUND** is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

COMBINED DEBT SERVICE Summary

Series	Bond Description	Maturity Year	Bond Rating	Principal & Interest Due	Bond Purpose
2014	General Obligations - Series 2014	2023	AA+	Feb. - Aug.	Streets / Performing Arts / Baseball Complex
2016	Certificate of Obligation - Series 2016	2046	AA+	Feb. - Aug.	Drainage
2018	Certificate of Obligation - Series 2018	2043	AA+	Feb. - Aug.	Parks Facilities/Fire Station #2
2018	General Obligations - Series 2018	2043	AA+	Feb. - Aug.	Drainage / Traffic Improvements
2019	General Obligations - Series 2019	2044	AA+	Feb. - Aug.	Drainage / Traffic Improvements
2021	General Obligations - Series 2021	2034	AA+	Feb. - Aug.	Partial Refunding for Certificate of Obligation 2014 and General Obligations 2014
TOTAL GENERAL OBLIGATION BONDS					
2016	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2017	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2018	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2021	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Partial Refunding of Sales Tax Revenue Bond Series 2016, 2017, 2018
TOTAL SALES TAX REVENUE BONDS					
2017	Contract Revenue Bonds - Series 2017	2036	AA	Feb. - Aug.	Texas A&M University Building Project
TOTAL LOCAL GOVERNMENT FINANCE CORPORATION BONDS					
2014	Certificate of Obligation - Performing Arts (Hotel Tax Venue)	2023	AA+	Feb. - Aug.	Performing Arts Center
TOTAL HOTEL TAX VENUE BONDS					
2015	Water & Wastewater Revenue Refunding Bond	2030	AA	Feb. - Aug.	Various Water & Wastewater Projects
2016	Water & Wastewater Revenue Refunding Bond	2031	AA	Feb. - Aug.	Various Water & Wastewater Projects / South Wastewater Plant
2018A	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Various Water & Wastewater Projects
2018B	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Various Water & Wastewater Projects
2018C	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Hidalgo County Irrigation District #1 Water Rights
2009	Wastewater Revenue Bond	2040	NR	Feb. - Aug.	North Wastewater Plant Upgrade
2012	Wastewater Revenue Bond	2022	NR	Feb. - Aug.	Sprague Sewer
2013	Wastewater Revenue Bond	2043	NR	Feb. - Aug.	UV Disinfection & Water Reuse
2013A	Wastewater Revenue Bond	2023	NR	Feb. - Aug.	Sprague Sewer
2013B	Wastewater Revenue Bond	2023	NR	Feb. - Aug.	South Wastewater Plant
2015A	Wastewater Revenue Bond	2045	NR	Feb. - Aug.	South Wastewater Plant
2016	Wastewater Revenue Bond	2047	NR	Feb. - Aug.	Reuse Distribution Pipeline - Tres Lagos / Sports Complex
TBD	Planned Debt			TBD	
TOTAL WATER & WASTEWATER REVENUE BONDS					
2011	Airport PFC Certificate of Obligations	2031	AA+	Feb. - Aug.	Airport Expansion
TOTAL AIRPORT REVENUE BONDS					
2017A	Anzalduas Int'l Crossing Revenue Bond	2032	A	Mar. - Sept.	Anzalduas Bridge Construction
2017B	Anzalduas Int'l Crossing Revenue Bond	2032	A	Mar. - Sept.	Anzalduas Bridge Construction
TOTAL ANZALDUAS INT'L CROSSING BONDS					
TOTAL DEBT SERVICE					

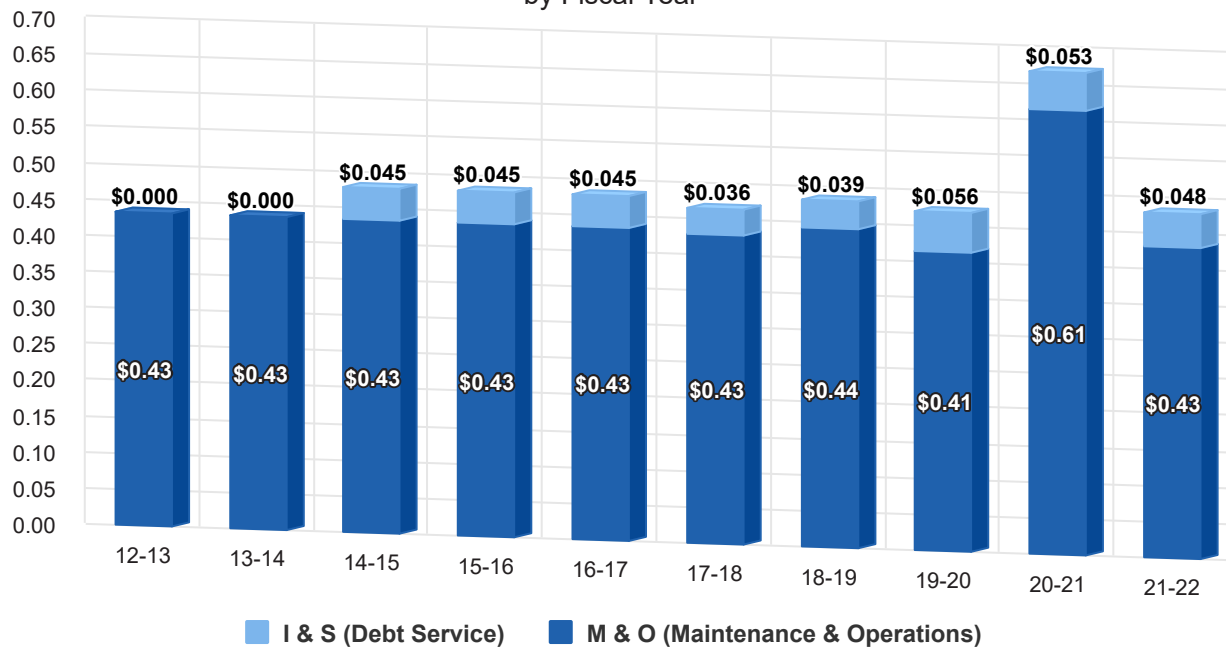
Outstanding Balance 10/1/2021	FY 2021-2022			Outstanding Balance 9/30/2022	Total Principal & Interest to Maturity
	Principal	Interest + Fees	Total		
\$ 3,905,000	\$ 1,905,000	\$ 148,485	\$ 2,053,485	\$ 2,000,000	\$ 4,102,625
24,500,000	650,000	866,353	1,516,353	23,850,000	37,936,094
5,470,000	155,000	201,087	356,087	5,315,000	7,787,910
3,805,000	105,000	145,094	250,094	3,700,000	5,526,113
18,465,000	450,000	861,656	1,311,656	18,015,000	30,132,650
38,490,000	575,000	529,967	1,104,967	37,915,000	43,116,234
94,635,000	3,840,000	2,752,642	6,592,642	90,795,000	128,601,626
4,105,000	-	-	-	4,105,000	5,248,253
8,240,000	-	-	-	8,240,000	10,952,725
4,155,000	-	-	-	4,155,000	5,522,118
4,400,000	-	-	-	4,400,000	5,109,037
20,900,000	-	-	-	20,900,000	26,832,133
9,680,000	535,500	369,685	905,185	9,144,500	12,971,656
9,680,000	535,500	369,685	905,185	9,144,500	12,971,656
1,090,000	535,000	33,706	568,706	555,000	1,134,000
1,090,000	535,000	33,706	568,706	555,000	1,134,000
8,825,000	1,565,000	385,325	1,950,325	7,260,000	10,082,025
16,240,000	1,190,000	675,600	1,865,600	15,050,000	19,860,825
6,995,000	5,000	102,162	107,162	6,990,000	8,725,021
11,995,000	5,000	212,954	217,954	11,990,000	15,607,829
6,670,000	115,000	195,170	310,170	6,555,000	9,951,430
25,710,000	1,355,000	-	1,355,000	24,355,000	25,710,000
135,000	135,000	574	135,574	-	135,574
5,220,000	205,000	81,848	286,848	5,015,000	6,298,250
49,000	24,000	1,078	25,078	25,000	50,448
620,000	310,000	4,340	314,340	310,000	625,859
34,660,000	1,250,000	448,526	1,698,526	33,410,000	41,169,012
7,025,000	205,000	74,061	279,061	6,820,000	8,238,479
-	-	156,924	156,924	-	-
124,144,000	6,364,000	2,338,562	8,702,562	117,780,000	146,454,752
5,090,000	400,000	244,800	644,800	4,690,000	6,468,750
5,090,000	400,000	244,800	644,800	4,690,000	6,468,750
14,680,000	1,030,000	703,100	1,733,100	13,650,000	19,075,350
7,845,000	620,000	220,675	840,675	7,225,000	9,236,332
22,525,000	1,650,000	923,775	2,573,775	20,875,000	28,311,682
\$ 272,994,000	\$ 13,324,500	\$ 6,663,170	\$ 19,987,670	\$ 264,739,500	\$ 350,774,599

**GENERAL OBLIGATION BOND
DEBT SERVICE FUND
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,840,353	\$ 2,840,353	\$ 3,365,444	\$ 3,365,444
Sources:				
Ad Valorem Tax	\$ 5,633,206	\$ 5,061,449	\$ 4,467,265	\$ 4,843,179
Contributions	871,627	871,627	871,627	1,515,547
Interest Earned	46,860	-	-	54
Total Revenues	<u>6,551,693</u>	<u>5,933,076</u>	<u>5,338,892</u>	<u>6,358,780</u>
Other Financing Sources:				
General Fund	3,292,600	-	-	-
Hotel Venue	-	-	47,172	233,862
Total Revenue & Other Sources	<u>9,844,293</u>	<u>5,933,076</u>	<u>5,386,064</u>	<u>6,592,642</u>
TOTAL RESOURCES	<u>\$ 12,684,646</u>	<u>\$ 8,773,429</u>	<u>\$ 8,751,508</u>	<u>\$ 9,958,086</u>
APPROPRIATIONS				
Operating Expenses:				
Principal & Interest:				
General Obligation Bonds 2014	\$ 3,142,775	\$ 3,144,525	\$ 2,597,513	\$ 2,052,625
General Obligation Refunding Bonds 2015	3,292,600	-	-	-
Certificate of Obligation Series 2016	871,627	871,627	871,627	1,515,547
Certificate of Obligation Series 2018	354,906	352,781	352,781	355,281
General Obligation - 2018	249,288	249,413	249,413	249,288
General Obligation - 2019	1,402,571	1,310,700	1,310,700	1,310,850
General Obligation - 2021	-	-	-	1,104,161
Fees	4,889	4,030	4,030	4,890
Total Expenses	<u>9,318,658</u>	<u>5,933,076</u>	<u>5,386,064</u>	<u>6,592,642</u>
TOTAL APPROPRIATIONS	<u>\$ 9,318,658</u>	<u>\$ 5,933,076</u>	<u>\$ 5,386,064</u>	<u>\$ 6,592,642</u>
Other Items Affecting Working Capital	(545)	-	-	-
ENDING FUND BALANCE-UNRESERVED	<u>\$ 3,365,444</u>	<u>\$ 2,840,353</u>	<u>\$ 3,365,444</u>	<u>\$ 3,365,444</u>

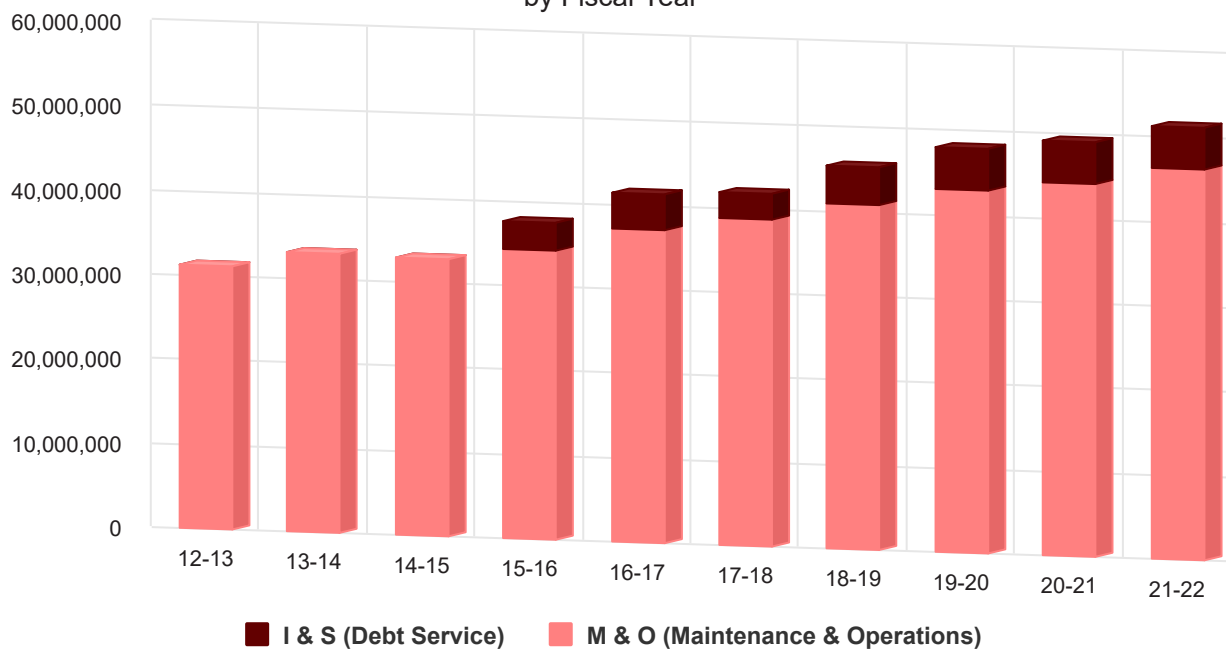
PROPERTY TAX RATES

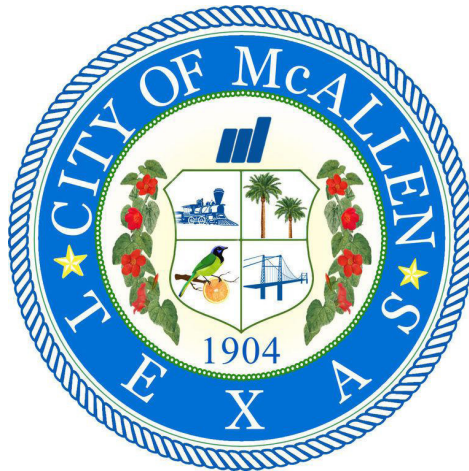
Distribution - M & O/I & S
by Fiscal Year



BUDGETED PROPERTY TAX REVENUES

Distribution - M & O/I & S
by Fiscal Year





DEBT SERVICE FUNDS - CONTINUATION

SALES TAX REVENUE BONDS

The issuance of the Bonds provided funds incurred by the Developer to construct a new parking garage at the mall. The Corporation is obligated to make payments to the Developer pursuant to the Economic Development Agreement.

LOCAL GOVERNMENT FINANCE CORPORATION DEBT SERVICE

The issuance of the Bond provided costs for the construction of an academic building that is owned by the City and the Board of Regents of the Texas A&M University System.

HOTEL TAX VENUE DEBT SERVICE

Proceeds were used to provide a portion of funds to construct and equip the new Performing Arts Center.

WATER AND WASTEWATER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

AIRPORT PFC CERTIFICATE OF OBLIGATION FUND

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

**SALES TAX REVENUE BONDS
DEBT SERVICE FUND
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
SINKING FUND				
BEGINNING FUND BALANCE	\$ 11,271	\$ 11,271	\$ -	\$ -
Sources:				
Contributions	\$ 1,613,544	\$ 1,621,680	\$ -	\$ -
Other Financing Sources				
Transfer In - Development Corp	1,362	-	600	-
Total Sources	1,614,906	1,621,680	600	-
TOTAL RESOURCES	\$ 1,626,178	\$ 1,632,951	\$ 600	\$ -
APPROPRIATIONS				
Bond Principal - Series 2016	\$ 250,000	\$ 250,000	\$ -	\$ -
Bond Principal - Series 2017	465,000	475,000	-	-
Bond Principal - Series 2018	230,000	235,000	-	-
Interest and Fees - Series 2016	145,800	142,000	-	-
Interest and Fees - Series 2017	353,743	343,957	300	-
Interest and Fees - Series 2018	181,635	175,723	300	-
TOTAL APPROPRIATIONS	\$ 1,626,178	\$ 1,621,680	\$ 600	\$ -
ENDING FUND BALANCE	\$ -	\$ 11,271	\$ -	\$ -

LOCAL GOVERNMENT FINANCE CORPORATION
DEBT SERVICE FUND
Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
SINKING FUND				
BEGINNING FUND BALANCE	\$ 15,723	\$ 15,723	\$ 200,898	\$ 200,898
Other Financing Sources:				
Transfer In-TIRZ#1	\$ 170,995	\$ -	\$ -	\$ -
Transfer In-Development Corp	877,890	910,435	910,435	905,185
Interest Income	<u>3,171</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources	<u>1,052,056</u>	<u>910,435</u>	<u>910,435</u>	<u>905,185</u>
TOTAL RESOURCES	<u>\$ 1,067,779</u>	<u>\$ 926,158</u>	<u>\$ 1,111,333</u>	<u>\$ 1,106,083</u>
APPROPRIATIONS				
Bond Principal	\$ 490,000	\$ 525,000	\$ 525,000	\$ 535,500
Interest and Fees	<u>376,881</u>	<u>385,435</u>	<u>385,435</u>	<u>369,685</u>
TOTAL APPROPRIATIONS	<u>\$ 866,881</u>	<u>\$ 910,435</u>	<u>\$ 910,435</u>	<u>\$ 905,185</u>
ENDING FUND BALANCE	<u><u>\$ 200,898</u></u>	<u><u>\$ 15,723</u></u>	<u><u>\$ 200,898</u></u>	<u><u>\$ 200,898</u></u>

**HOTEL TAX VENUE
DEBT SERVICE FUND
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
SINKING FUND				
BEGINNING FUND BALANCE	\$ 6	\$ 6	\$ 3	\$ -
Other Financing Sources:				
Transfer In-Hotel Tax Venue Fund	\$ 858,919	\$ 858,738	\$ 714,216	\$ 568,706
Interest	<u>3</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources	<u>858,922</u>	<u>858,738</u>	<u>714,216</u>	<u>568,706</u>
TOTAL RESOURCES	<u>\$ 858,928</u>	<u>\$ 858,744</u>	<u>\$ 714,219</u>	<u>\$ 568,706</u>
APPROPRIATIONS				
Bond Principal	\$ 495,000	\$ 515,000	\$ 515,000	\$ 535,000
Interest and Fees	363,925	343,738	199,219	33,706
TOTAL APPROPRIATIONS	<u>\$ 858,925</u>	<u>\$ 858,738</u>	<u>\$ 714,219</u>	<u>\$ 568,706</u>
ENDING FUND BALANCE	<u>\$ 3</u>	<u>\$ 6</u>	<u>\$ -</u>	<u>\$ -</u>

WATER DEBT SERVICE FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
SINKING FUND				
BEGINNING FUND BALANCE	\$ 499,556	\$ 499,556	\$ 526,079	\$ 526,079
Other Financing Sources:				
Transfer In-Operations	\$ 2,436,220	\$ 2,644,694	\$ 2,644,694	\$ 2,579,438
Interest	<u>2,024</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources	<u>2,438,244</u>	<u>2,644,694</u>	<u>2,644,694</u>	<u>2,579,438</u>
TOTAL RESOURCES	<u>\$ 2,937,800</u>	<u>\$ 3,144,250</u>	<u>\$ 3,170,773</u>	<u>\$ 3,105,517</u>
APPROPRIATIONS				
Bond Principal	\$ 1,371,150	\$ 1,439,650	\$ 1,439,650	\$ 1,508,100
Interest and Fees	<u>1,040,571</u>	<u>1,205,044</u>	<u>1,205,044</u>	<u>1,071,338</u>
TOTAL APPROPRIATIONS	<u>\$ 2,411,721</u>	<u>\$ 2,644,694</u>	<u>\$ 2,644,694</u>	<u>\$ 2,579,438</u>
ENDING FUND BALANCE	<u>\$ 526,079</u>	<u>\$ 499,556</u>	<u>\$ 526,079</u>	<u>\$ 526,079</u>

WASTEWATER DEBT SERVICE FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
SINKING FUND				
BEGINNING FUND BALANCE	\$ 2,695,786	\$ 2,695,786	\$ 2,750,983	\$ 2,750,983
Other Financing Sources:				
Transfer In-Operations	\$ 6,577,525	\$ 5,941,186	\$ 5,941,186	\$ 6,123,124
Interest	<u>24,451</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources	<u>6,601,976</u>	<u>5,941,186</u>	<u>5,941,186</u>	<u>6,123,124</u>
TOTAL RESOURCES	<u>\$ 9,297,762</u>	<u>\$ 8,636,972</u>	<u>\$ 8,692,169</u>	<u>\$ 8,874,107</u>
APPROPRIATIONS				
Bond Principal	\$ 5,142,250	\$ 4,598,350	\$ 4,598,350	\$ 4,855,900
Interest and Fees	<u>1,404,531</u>	<u>1,342,836</u>	<u>1,342,836</u>	<u>1,267,224</u>
TOTAL APPROPRIATIONS	<u>\$ 6,546,781</u>	<u>\$ 5,941,186</u>	<u>\$ 5,941,186</u>	<u>\$ 6,123,124</u>
ENDING FUND BALANCE	<u>\$ 2,750,983</u>	<u>\$ 2,695,786</u>	<u>\$ 2,750,983</u>	<u>\$ 2,750,983</u>

**AIRPORT PFC
DEBT SERVICE
Fund Balance Summary**

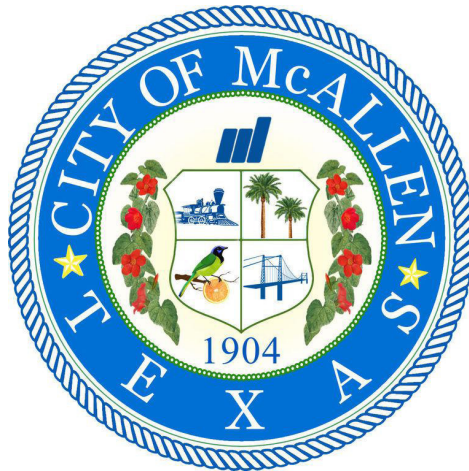
	<u>Actual 19-20</u>	<u>Adj. Budget 20-21</u>	<u>Estimated 20-21</u>	<u>Budget 21-22</u>
SINKING FUND				
BEGINNING FUND BALANCE	\$ 339,461	\$ 339,461	\$ 241,291	\$ 241,291
Sources:				
Recovery of prior year expense	\$ 24,037	\$ -	\$ -	\$ -
Interest Income	<u>4,465</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources:				
Transfer In -				
Passenger Facility Charge Fund	630,743	649,125	649,125	644,800
Total Sources	<u>659,245</u>	<u>649,125</u>	<u>649,125</u>	<u>644,800</u>
TOTAL RESOURCES	<u>\$ 998,706</u>	<u>\$ 988,586</u>	<u>\$ 890,416</u>	<u>\$ 886,091</u>
APPROPRIATIONS				
Bond Principal	\$ 535,000	\$ 385,000	\$ 385,000	\$ 400,000
Interest and Fees	<u>222,415</u>	<u>264,125</u>	<u>264,125</u>	<u>244,800</u>
TOTAL APPROPRIATIONS	<u>\$ 757,415</u>	<u>\$ 649,125</u>	<u>\$ 649,125</u>	<u>\$ 644,800</u>
ENDING FUND BALANCE	<u>\$ 241,291</u>	<u>\$ 339,461</u>	<u>\$ 241,291</u>	<u>\$ 241,291</u>

**ANZALDUAS INTERNATIONAL
CROSSING REVENUE BONDS
DEBT SERVICE FUND 2017 A
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
SINKING FUND				
BEGINNING FUND BALANCE	\$ 560,571	\$ 560,571	\$ 586,521	\$ 586,521
Other Financing Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	\$ 632,010	\$ 625,896	\$ 625,896	\$ 623,916
City of McAllen's Portion @ 64%	<u>1,123,573</u>	<u>1,112,704</u>	<u>1,112,704</u>	<u>1,109,184</u>
Total Series A Requirements	<u>1,755,583</u>	<u>1,738,600</u>	<u>1,738,600</u>	<u>1,733,100</u>
Total Sources	<u>1,755,583</u>	<u>1,738,600</u>	<u>1,738,600</u>	<u>1,733,100</u>
TOTAL RESOURCES	<u>\$ 2,316,154</u>	<u>\$ 2,299,171</u>	<u>\$ 2,325,121</u>	<u>\$ 2,319,621</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 950,000	\$ 995,000	\$ 995,000	\$ 1,030,000
Interest and Fees - Series A	<u>779,633</u>	<u>743,600</u>	<u>743,600</u>	<u>703,100</u>
TOTAL APPROPRIATIONS	<u>\$ 1,729,633</u>	<u>\$ 1,738,600</u>	<u>\$ 1,738,600</u>	<u>\$ 1,733,100</u>
ENDING FUND BALANCE	<u>\$ 586,521</u>	<u>\$ 560,571</u>	<u>\$ 586,521</u>	<u>\$ 586,521</u>

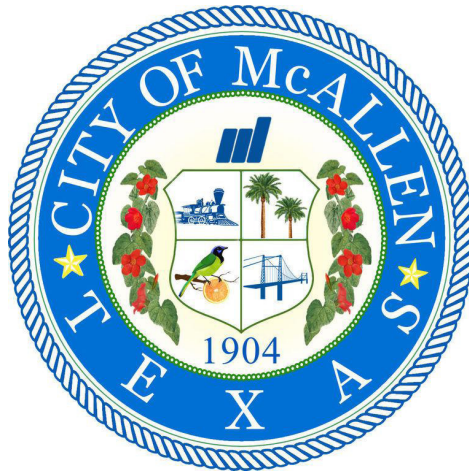
**ANZALDUAS INTERNATIONAL
CROSSING REVENUE BONDS
DEBT SERVICE FUND 2017 B
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
SINKING FUND				
BEGINNING FUND BALANCE	\$ 364,661	\$ 364,661	\$ 375,412	\$ 375,412
Other Financing Sources:				
Transfer In -				
Anzalduas Intl Crossing	\$ 842,725	\$ 835,975	\$ 835,975	\$ 840,675
Interest Income	5,218	-	-	-
Total Sources	<u>847,943</u>	<u>835,975</u>	<u>835,975</u>	<u>840,675</u>
TOTAL RESOURCES	<u>\$ 1,212,604</u>	<u>\$ 1,200,636</u>	<u>\$ 1,211,387</u>	<u>\$ 1,216,087</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 590,000	\$ 600,000	\$ 600,000	\$ 620,000
Interest and Fees - Series B	247,192	235,975	235,975	220,675
TOTAL APPROPRIATIONS	<u>\$ 837,192</u>	<u>\$ 835,975</u>	<u>\$ 835,975</u>	<u>\$ 840,675</u>
ENDING FUND BALANCE	<u><u>\$ 375,412</u></u>	<u><u>\$ 364,661</u></u>	<u><u>\$ 375,412</u></u>	<u><u>\$ 375,412</u></u>





CAPITAL PROJECTS FUNDS



CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Quinta Mazatlan - Center for Urban Ecology** is a major fund that was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The **Traffic / Drainage Bond Fund** is a non major fund that was established to account for all expenses in undertaking all Drainage and Traffic improvements.

The **Parks Facility / Fire Station #2 Fund** is a non major fund that was established to account for all the expenses for construction and completion of a Parks and Fire Station #2 Facilities.

The **Street Improvement Construction Fund** is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Sports Facility Construction Fund** is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Certificate of Obligations Series 2014 Performing Arts Facility Fund** is a non major fund that was established to account for all the expenses for completion of the Performing Arts Facility.

The **Information Technology Fund** is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Infrastructure and Improvements Fund** is a major fund that was established to account for resources used for the acquisition and/or construction of capital for improvements to the City.

The **Water and Wastewater Depreciation Funds** are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Wastewater Fund.

The **Water and Wastewater Capital Improvement Funds/Bond Construction Funds** are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Palm View Golf Course Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The **Convention Center Depreciation/Performing Art Depreciation Funds** are a non major fund that was established for the sole purpose of renovation of the Convention facility.

The **Passenger Facility Charge Fund** is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The **Airport Capital Improvement Fund** is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Bridge & Anzalduas Capital Improvement Funds** are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

CAPITAL IMPROVEMENT FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING FUND BALANCE	\$ 5,985,886	\$ 5,733,617	\$ 5,733,617	\$ 7,664,472
Revenues:				
Contributions : Rio Grande Valley Communications	\$ 100,000	\$ -	\$ -	\$ -
Grant Reimbursement	-	1,752,208	415,044	661,732
Developers' Escrow accounts	148,771	-	85,118	-
Interest Earned	76,303	41,527	29,518	27,418
Miscellaneous / Recovery Prior Year Exp	708	-	-	-
Total Revenues	<u>325,782</u>	<u>1,793,735</u>	<u>529,680</u>	<u>689,149</u>
Other Financing Sources:				
Transfer In - General Fund	<u>4,843,858</u>	<u>4,666,931</u>	<u>4,666,931</u>	<u>5,491,712</u>
Total Revenues and Other Sources	<u>5,169,640</u>	<u>6,460,666</u>	<u>5,196,611</u>	<u>6,180,861</u>
TOTAL RESOURCES	<u>\$ 11,155,526</u>	<u>\$ 12,194,283</u>	<u>\$ 10,930,228</u>	<u>\$ 13,845,333</u>
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 5,000	\$ 49,000	\$ 49,000	\$ -
General Government	383,671	2,146,883	1,628,076	2,176,214
Public Safety	1,984,025	1,231,866	947,891	2,680,410
Highways, Streets and Drainage	2,137,341	899,552	275,810	2,835,042
Culture and Recreation & Golf Course Improvements	<u>911,874</u>	<u>4,134,411</u>	<u>364,978</u>	<u>5,890,014</u>
Total Expenditures (Detail Schedule Attached)	<u>\$ 5,421,910</u>	<u>\$ 8,461,711</u>	<u>\$ 3,265,755</u>	<u>\$ 13,581,680</u>
Total Expenditures and Transfer Out	<u>5,421,910</u>	<u>8,461,711</u>	<u>3,265,755</u>	<u>13,581,680</u>
Revenues over/(under) Expenditures	<u>(252,270)</u>	<u>(2,001,045)</u>	<u>1,930,856</u>	<u>(7,400,819)</u>
ENDING FUND BALANCE	<u><u>\$ 5,733,617</u></u>	<u><u>\$ 3,732,572</u></u>	<u><u>\$ 7,664,472</u></u>	<u><u>\$ 263,653</u></u>

CAPITAL IMPROVEMENT FUND Detail Schedule

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22	Operations & Maintenance Impact
EXPENDITURES					
Business Plan Projects	\$ 5,000	\$ 49,000	\$ 49,000	\$ -	\$ -
General Government	383,671	2,146,883	1,628,076	2,176,214	202,600
Public Safety	1,984,025	1,231,866	947,891	2,680,410	64,000
Highways and Streets	2,137,341	899,552	275,810	2,835,042	6,000
Culture and Recreations	911,874	4,134,411	364,978	5,455,477	17,504
Golf Course Projects	-	-	-	434,537	-
TOTAL	\$ 5,421,910	\$ 8,461,711	\$ 3,265,755	\$ 13,581,680	\$ 290,104
<i>Business Plan Projects</i>					
Commercial Matching Grant program	\$ -	\$ 19,000	\$ 19,000	\$ -	\$ -
Neighborhood Matching Grant program	5,000	5,000	5,000	-	-
Downtown Matching Grant program	-	25,000	25,000	-	-
<i>Total Business Plan Projects</i>	<u>5,000</u>	<u>49,000</u>	<u>49,000</u>	<u>-</u>	<u>-</u>
<i>General Government Improvements</i>					
City Fiber Optic Networking	290,718	300,000	295,000	300,000	-
City Hall Boiler	32	70,600	70,600	-	1,000
City Hall Chiller	-	135,000	147,193	-	1,000
City Hall Front Canopy Upgrades	-	-	-	250,000	-
City Secretary Office Renovation	-	10,677	10,677	-	-
Downtown Improvements	-	55,000	55,000	100,000	600
Finance & Budget Department Remodel	-	75,125	75,125	99,214	-
Human Resource Management Software	-	209,000	-	400,000	200,000
Human Resource Management Software Maintenance	-	-	-	200,000	-
I.T. Equipment	-	481,370	481,370	510,000	-
La Lomita Irrigation Land Acquisition	6,110	-	-	-	-
Passport Renovation	-	16,922	16,922	-	-
Phone System Upgrade	-	210,000	210,000	-	-
Planning - Comprehensive Plan	-	517,000	200,000	317,000	-
Project Blue	86,811	66,189	66,189	-	-
<i>Total General Government Improvements</i>	<u>383,671</u>	<u>2,146,883</u>	<u>1,628,076</u>	<u>2,176,214</u>	<u>202,600</u>
<i>Fire Department</i>					
Aerial Ladder Fire Truck	\$ -	\$ -	\$ -	\$ 235,500	\$ -
Compressor	56,386	-	-	-	-
Dual Head Mobile Radio	-	-	-	66,000	-
Emergency Operations Technology Refresh	-	-	-	100,000	2,000
Fire Records Management Software	-	-	-	350,000	50,000
Fire Station #4 - Exhaust System	44,092	-	-	-	-
Fire Station #4 Apparatus Bay Floor Repair	-	-	-	45,000	-
Fire Station #5 - Generator	78,682	-	1,310	-	2,000
Fire Station #6 - Generator	-	-	145	-	-
Ladder Fire Truck	791,774	-	-	-	-
Ladder Fire Truck (Loose Equipment)	-	128,166	128,165	-	-
Portable Radios - Rugged	-	128,700	128,191	-	-
Restroom Facility Training	-	110,000	60,000	-	-
Single Mobile Head Radio	-	-	-	108,000	-
<i>Police Department</i>					
Motor Home	90,767	70,000	70,000	-	-
Police Dept. Parking Garage	551,457	-	-	-	-
<i>Traffic</i>					
Loop Cutting Project by Corridors	\$ 78,375	\$ 80,000	\$ 80,000	\$ 80,000	-
Pavement Markings	98,387	120,000	120,000	120,000	-
Roadway Safety Improve. at Various Locations	66,819	100,000	100,000	100,000	-
Signal LED Upgrades	-	165,000	165,000	-	-
Traffic Building Renovation	-	-	-	967,680	10,000
Traffic Operation - Equipment	5,900	120,000	5,080	114,920	-
Traffic Sign Upgrade	-	-	-	50,000	-
Traffic Signal Installation	91,386	90,000	90,000	213,310	-
Vision Zero	30,000	120,000	-	130,000	-
<i>Total Public Safety</i>	<u>1,984,025</u>	<u>1,231,866</u>	<u>947,891</u>	<u>2,680,410</u>	<u>64,000</u>

CAPITAL IMPROVEMENT FUND Detail Schedule (continued)

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22	Operations & Maintenance Impact
EXPENDITURES					
<i>Highways and Streets</i>					
33rd Street Extension - Oxford to Auburn Avenue	\$ -	\$ -	\$ -	\$ 790,000	5,000
Asphalt Crack Sealing	-	-	-	250,000	-
Dove Avenue widening	-	350,000	26,588	323,412	-
Mile 5 Widening - Ware Rd to Taylor Rd	1,347,248	-	-	-	-
Sarah Avenue	150,206	-	-	-	-
Storage Building	-	118,000	27,670	90,330	1,000
Street Lights	98,031	100,000	100,000	100,000	-
Street Repaving	492,344	-	-	-	-
Subdivision Paving	49,512	100,000	100,000	100,000	-
Taylor Road - 2 mile to 4 mile	-	-	-	950,400	5,000
Utility Lines Inspection Camera	-	21,552	21,552	-	-
<i>Total Streets</i>	<u>2,137,341</u>	<u>689,552</u>	<u>275,810</u>	<u>2,604,142</u>	<u>6,000</u>
<i>Drainage</i>					
Quince Ave Phase II (HMPG)	\$ -	\$ 210,000	\$ -	\$ 230,900	-
<i>Total Drainage</i>	<u>-</u>	<u>210,000</u>	<u>-</u>	<u>230,900</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>2,137,341</u>	<u>899,552</u>	<u>275,810</u>	<u>2,835,042</u>	<u>6,000</u>
<i>Culture and Recreation Improvements</i>					
Adaptive Playground - Baseball Field (Amenities)	\$ -	\$ 40,000	\$ -	\$ 40,000	5,552
Adaptive Playground - Palm View	-	100,000	-	250,000	-
Assorted Parks Amenities	90,180	100,000	100,000	100,000	-
Crockett Park	-	160,000	-	-	-
Emergency Call Boxes	20,379	-	-	-	-
Fireman's Park - H2O Hut Relocation	-	115,000	60,000	55,000	1,500
Horticultural Improvements	56,064	90,000	75,000	110,000	-
McAuliffe Sidewalk Improvements	-	-	-	195,000	-
Miracle Field	119,867	-	-	-	-
Morris Hike and Bike	18,000	2,085,885	30,000	2,050,855	2,000
Morris Park : Phase 2/3	-	255,000	-	995,000	6,200
Municipal Park - East Playground	-	160,000	44,988	115,012	-
Municipal Pool Plaster	193,754	-	-	-	-
Oval Park Restroom Facilities	107,271	51,031	37,393	-	2,252
Park Mowers	23,925	-	-	-	-
Parks - Mini Excavator	-	-	-	30,950	-
Parking Lot Package	-	-	-	31,667	-
Quinta Mazatlán - Night Safety Exterior Lighting	98,550	-	-	-	-
Quinta Mazatlán - Restoration of Buildings	3,405	-	3,095	-	-
Stadium Parking	-	400,000	-	400,000	-
Sunset Property	3,154	-	-	-	-
Taylor Crossing Park	27,132	-	-	-	-
Vannie Cook Landscape	12,000	-	-	-	-
Vine Ave - Ware Rd and drian ditch	102,719	-	-	-	-
Westside Park - Parking Lot Rehab	35,475	-	-	-	-
Westside Park Improvements	-	-	-	519,000	-
Youth Baseball Complex Additional Parking	-	577,495	14,502	562,993	-
<i>Total Culture & Recreation Improvements</i>	<u>911,874</u>	<u>4,134,411</u>	<u>364,978</u>	<u>5,455,477</u>	<u>17,504</u>
<i>Golf Course Improvements</i>					
Golf Course Entrance Redesign	-	-	-	434,537	-
TOTALS	<u>\$ 5,421,910</u>	<u>\$ 8,461,711</u>	<u>\$ 3,265,755</u>	<u>\$ 13,581,680</u>	<u>\$ 290,104</u>

**QUINTA MAZATLAN - CENTER
FOR URBAN ECOLOGY FACILITY
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ (1,897,026)	\$ (46,930)	\$ (139,989)
Revenues:				
Economic Development Administration (EDA)	\$ -	\$ -	\$ -	\$ 1,800,000
Federal Grants / FTA	-	-	-	3,954,209
MISD - Contribution	-	-	-	4,000,000
State Grant - Texas Parks and Wildlife	314,422	3,961,082	-	7,194,355
University of Texas Rio Grande Valley	-	-	-	5,000,000
Interest Earned	48	-	-	-
Total Revenues	<u>314,470</u>	<u>3,961,082</u>	<u>-</u>	<u>21,948,564</u>
Other Financing Sources:				
Friends of Quinta	<u>400,000</u>	<u>1,100,841</u>	<u>1,362,150</u>	<u>2,252,850</u>
Total Revenues & Other Sources	<u>714,470</u>	<u>5,061,923</u>	<u>1,362,150</u>	<u>24,201,414</u>
TOTAL RESOURCES	<u>\$ 714,470</u>	<u>\$ 3,164,897</u>	<u>\$ 1,315,220</u>	<u>\$ 24,061,425</u>
APPROPRIATIONS				
Capital Projects:				
Palm House Masterplan / Design	\$ 761,400	\$ 948,270	\$ 1,455,209	\$ 1,040,580
Palm House Construction	-	-	-	29,790,557
Palm House - FFE	-	-	-	861,204
Total Project Costs	<u>761,400</u>	<u>948,270</u>	<u>1,455,209</u>	<u>31,692,341</u>
TOTAL APPROPRIATIONS	<u>\$ 761,400</u>	<u>\$ 948,270</u>	<u>\$ 1,455,209</u>	<u>\$ 31,692,341</u>
Revenues over/(under) Expenditures	<u>(446,930)</u>	<u>4,113,653</u>	<u>(139,989)</u>	<u>(7,490,927)</u>
ENDING FUND BALANCE	<u>\$ (46,930)</u>	<u>\$ 2,216,627</u>	<u>\$ (139,989)</u>	<u>\$ (7,630,915)</u>

TRAFFIC/DRAINAGE BOND FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 22,937,905	\$ 22,266,534	\$ 22,266,534	\$ 15,246,902
Revenues:				
Northgate Lane Drainage Improvement	\$ -	\$ 1,048,819	\$ 30,680	\$ 1,077,349
Interest Earned	328,973	205,616	89,066	60,988
Total Revenues	328,973	1,254,435	119,746	1,138,337
TOTAL RESOURCES	<u>\$ 23,266,878</u>	<u>\$ 23,520,969</u>	<u>\$ 22,386,280</u>	<u>\$ 16,385,239</u>
APPROPRIATIONS				
Capital Projects:				
<i>Traffic Improvements</i>				
Fiber Optic	\$ 35,771	\$ 601,000	\$ 255,000	\$ 473,000
Traffic Study	31,222	450,000	69,221	550,000
<i>Drainage Improvements</i>				
12th (North) at Esperansa	95,786	93,343	193,207	-
2nd (South) Street at Byron Nelson	5,645	442,515	104,631	337,884
4th Street at Sunflower	561	399,580	399,580	-
43rd (North) Street Bypass	2,371	254,602	261,893	-
7½ (North) Street at Highland Avenue	164,568	7,871	171,374	-
Bicentennial Blueline	53,267	5,437,039	1,650,821	3,786,218
Dove Avenue	58,668	729,200	740,767	-
Gardenia Avenue at 25½ Street	70,016	81,209	109,591	-
Harvey Avenue at North Main	151,055	15,081	165,535	-
Iris Avenue at Cynthia Avenue	83,429	10,595	95,381	-
Marigold Avenue	79,368	2,245	80,053	-
Martin Avenue Bypass	4,620	634,982	430,399	184,325
MS4 Stormwater Quality Monitoring Program	-	60,000	-	60,000
Northgate Lane Drainage Improvement	-	1,477,371	40,906	1,436,465
Northwest Blueline Regrade	10,599	2,651,668	1,713,147	407,983
Northwest Regional Stormwater Detention Facility	13,752	5,323,163	266,116	5,057,047
Primrose Avenue at Bicentennial	4,848	203,660	51,658	152,743
Pump Bypass Station 255	766	194,679	112,164	82,515
Quamasia Avenue at North 11th Street	1,650	367,815	8,440	359,374
Tamarack (East)	105	25,797	25,797	-
Vine Avenue at North 48th Street Bypass	132,279	149,400	193,697	-
TOTAL APPROPRIATIONS	<u>\$ 1,000,346</u>	<u>\$ 19,612,815</u>	<u>\$ 7,139,378</u>	<u>\$ 12,887,554</u>
Revenues over/(under) Expenditures	(671,373)	(18,358,380)	(7,019,632)	(11,749,217)
ENDING FUND BALANCE	<u>\$ 22,266,534</u>	<u>\$ 3,908,154</u>	<u>\$ 15,246,902</u>	<u>\$ 3,497,685</u>

**PARKS FACILITY/FIRE #2
CONSTRUCTION FUND
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,265,641	\$ 3,439,022	\$ 3,439,022	\$ 6,036,764
Revenues:				
Interest Earned	\$ 25,988	\$ 32,348	\$ 13,756	\$ 24,147
Total Revenues	<u>25,988</u>	<u>32,348</u>	<u>13,756</u>	<u>24,147</u>
Transfer In - Certificate of Obligation Series 2014	-	580,085	580,085	-
Transfer In - Development Corporation Fund	-	2,321,161	2,321,161	-
Transfer In - Transit Fund	<u>1,343,472</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues & Transfers In	<u>1,369,460</u>	<u>2,933,594</u>	<u>2,915,002</u>	<u>24,147</u>
TOTAL RESOURCES	<u>\$ 3,635,101</u>	<u>\$ 6,372,616</u>	<u>\$ 6,354,024</u>	<u>\$ 6,060,911</u>
APPROPRIATIONS				
Capital Outlay				
Fire Station #2 Facilities	\$ 7,285	\$ -	\$ -	\$ -
Fire Station #2 Equipment	29,081	-	-	-
Parks Administration - Design	159,712	197,260	197,260	90,008
Parks Administration - Construction	-	6,105,371	120,000	5,758,000
Parks Administration - FFE	<u>-</u>	<u>-</u>	<u>-</u>	<u>175,000</u>
Total Project Costs	<u>196,078</u>	<u>6,302,631</u>	<u>317,260</u>	<u>6,023,008</u>
TOTAL APPROPRIATIONS	<u>\$ 196,078</u>	<u>\$ 6,302,631</u>	<u>\$ 317,260</u>	<u>\$ 6,023,008</u>
Revenues over/(under) Expenditures	<u>(170,090)</u>	<u>(6,270,283)</u>	<u>(303,504)</u>	<u>(5,998,861)</u>
ENDING FUND BALANCE	<u>\$ 3,439,022</u>	<u>\$ 69,984</u>	<u>\$ 6,036,764</u>	<u>\$ 37,903</u>

STREET IMPROVEMENT CONSTRUCTION

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 9,253,882	\$ 6,003,663	\$ 6,003,663	\$ 1,509,545
Revenues:				
Other Agencies - TxDOT				
Grant Reimbursement	\$ 6,385,125	\$ 4,463,178	\$ 1,417,560	\$ 1,879,479
MPU / HCID - Bicentennial - Trenton to 107	-	-	1,464,928	-
Interest Earned	105,721	51,480	24,015	6,038
Total Revenues	6,490,846	4,514,658	2,906,503	1,885,517
Other Financing Sources:				
Transfer In - Development Corporation Fund	-	-	-	620,678
Total Revenues & Other Sources	6,490,846	4,514,658	2,906,503	2,506,195
TOTAL RESOURCES	<u>\$ 15,744,728</u>	<u>\$ 10,518,321</u>	<u>\$ 8,910,166</u>	<u>\$ 4,015,740</u>
APPROPRIATIONS				
Capital Projects:				
10th and Business 83	\$ 1,360	\$ 97,067	\$ -	\$ 168,700
23rd and Ebony	-	146,219	6,984	181,965
23rd and Hackberry	-	94,016	-	207,347
23rd and Jackson	10,846	128,468	-	190,700
23rd and Kendlewood	-	102,601	-	161,495
29th: Oxford to SH 107 (Design & ROW)	400	-	-	-
29th: Oxford to SH 107 (Construction)	305,684	258,901	258,900	-
Auburn: 10th Street to Main Street	526,295	-	-	-
Bicentennial: Trenton - SH107 (Design & ROW)	46,346	-	-	-
Bicentennial: Trenton - SH107 (Construction)	8,298,394	6,790,644	5,936,042	951,999
Dove: 41st Street to Bentsen Road	15,388	1,868,883	114,443	2,153,534
Erie: Ware Road to Bentsen Road (Construction)	536,353	1,031,521	1,084,252	-
Total Project Costs	9,741,066	10,518,320	7,400,621	4,015,740
TOTAL APPROPRIATIONS	<u>\$ 9,741,066</u>	<u>\$ 10,518,320</u>	<u>\$ 7,400,621</u>	<u>\$ 4,015,740</u>
Revenues over/(under) Expenditures	(3,250,220)	(6,003,662)	(4,494,118)	(2,130,223)
ENDING FUND BALANCE	<u>\$ 6,003,663</u>	<u>\$ -</u>	<u>\$ 1,509,545</u>	<u>\$ -</u>

SPORTS FACILITY CONSTRUCTION

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 104,971	\$ 79,641	\$ 79,849	\$ 60,168
Revenues:				
Interest Earned	\$ 1,416	\$ 796	\$ 319	\$ 241
Total Revenues	<u>1,416</u>	<u>796</u>	<u>319</u>	<u>241</u>
TOTAL RESOURCES	<u>\$ 106,387</u>	<u>\$ 80,437</u>	<u>\$ 80,168</u>	<u>\$ 60,409</u>
APPROPRIATIONS				
Capital Projects:				
Municipal Park (Girls SoftBall complex)	\$ 26,537	\$ -	\$ -	\$ -
Baseball Complex (Restroom Facilities)	<u>-</u>	<u>80,000</u>	<u>20,000</u>	<u>60,000</u>
Total Project Costs	<u>26,537</u>	<u>80,000</u>	<u>20,000</u>	<u>60,000</u>
TOTAL APPROPRIATIONS	<u>\$ 26,537</u>	<u>\$ 80,000</u>	<u>\$ 20,000</u>	<u>\$ 60,000</u>
Revenues over/(under) Expenditures	<u>(25,121)</u>	<u>(79,204)</u>	<u>(19,681)</u>	<u>(59,759)</u>
ENDING FUND BALANCE	<u>\$ 79,849</u>	<u>\$ 437</u>	<u>\$ 60,168</u>	<u>\$ 409</u>

**CERTIFICATE OF OBLIGATION SERIES 2014
PERFORMING ARTS FACILITY
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,060,002	\$ 2,060,002	\$ 2,084,039	\$ 5,053
Revenues:				
Interest Earned	\$ 24,037	\$ 20,600	\$ 1,616	\$ -
Total Revenues	<u>24,037</u>	<u>20,600</u>	<u>1,616</u>	<u>-</u>
Operating Transfer In				
TOTAL RESOURCES	<u>\$ 2,084,039</u>	<u>\$ 2,080,602</u>	<u>\$ 2,085,655</u>	<u>\$ 5,053</u>
APPROPRIATIONS				
Transfer Out:				
Convention Center Fund	\$ -	\$ 1,500,517	\$ 1,500,517	\$ -
Parks Facility / Fire Station #2 Construction Fund	<u>-</u>	<u>580,085</u>	<u>580,085</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ -</u>	<u>\$ 2,080,602</u>	<u>\$ 2,080,602</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	<u>24,037</u>	<u>(2,060,002)</u>	<u>(2,078,986)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 2,084,039</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 5,053</u></u>	<u><u>\$ 5,053</u></u>

INFORMATION TECHNOLOGY FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 105,760	\$ 123,804	\$ 151,025	\$ 197,464
Revenues:				
Fiber Optic Conduit Lease	\$ 56,986	\$ 58,695	\$ 59,835	\$ 52,375
Interest Earned	<u>1,253</u>	<u>1,238</u>	<u>604</u>	<u>790</u>
Total Revenues	<u>58,239</u>	<u>59,933</u>	<u>60,439</u>	<u>53,165</u>
TOTAL RESOURCES	<u>\$ 163,999</u>	<u>\$ 183,737</u>	<u>\$ 211,464</u>	<u>\$ 250,629</u>
APPROPRIATIONS				
Capital Projects:				
Project SMART	\$ -	\$ 38,723	\$ -	\$ -
Offsite Backup	<u>12,973</u>	<u>14,000</u>	<u>14,000</u>	<u>65,000</u>
Total Project Costs	<u>12,973</u>	<u>52,723</u>	<u>14,000</u>	<u>65,000</u>
TOTAL APPROPRIATIONS	<u>\$ 12,973</u>	<u>\$ 52,723</u>	<u>\$ 14,000</u>	<u>\$ 65,000</u>
Revenues over/(under) Expenditures	<u>45,266</u>	<u>7,210</u>	<u>46,439</u>	<u>(11,835)</u>
ENDING FUND BALANCE	<u><u>\$ 151,025</u></u>	<u><u>\$ 131,014</u></u>	<u><u>\$ 197,464</u></u>	<u><u>\$ 185,629</u></u>

INFRASTRUCTURE AND IMPROVEMENTS

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 29,556,582
Other Financing Sources:				
Transfer in - General Fund	\$ -	\$ 30,006,582	\$ 30,006,582	\$ 18,677,253
Total Revenues & Transfer In	-	30,006,582	30,006,582	18,677,253
TOTAL RESOURCES	\$ -	\$ 30,006,582	\$ 30,006,582	\$ 48,233,835
APPROPRIATIONS				
Capital Projects:				
Alleys	\$ -	\$ -	\$ -	\$ 4,000,000
Animal Intake Facility Study	-	-	-	50,000
Balboa Lift Station	-	-	-	700,000
Beautification of Bicentennial	-	217,645	-	217,645
Bethel Gardens	-	-	-	20,000
Bucket Trucks	-	-	-	220,000
Campground Projects	-	-	-	5,600,000
Children's Museum at IMAS	-	-	-	1,000,000
Crockett Elementary Park	-	260,000	-	500,000
Dynamic Message Board with Trailer Hitch	-	-	-	54,000
Electricity Surcharge	-	-	-	1,000,000
Energy Efficiency Program	-	5,250,000	450,000	4,800,000
Engineering Drainage Study	-	325,000	-	325,000
ERP Project	-	-	-	6,100,000
Fire - Portable Radios	-	-	-	60,750
Fire Station #8	-	3,000,000	-	3,000,000
Fire Truck	-	675,000	-	675,000
Firefighter Training Facility Center	-	3,300,000	-	3,300,000
Irrigation District ROW - Trails	-	-	-	2,000,000
Las Palmas CC Park Soccer Fields and Artificial Turf	-	-	-	800,000
New Development and Infrastructure : Real Estate Purchase	-	-	-	5,000,000
New Parks & Recreation Areas South of Expressway	-	-	-	2,600,000
Splash Grounds at City Parks	-	-	-	570,000
Storm Water Compliance - Vactor Trucks	-	-	-	900,000
Street Lights Upgrade	-	-	-	200,000
Surveillance Cameras	-	-	-	150,000
Tennis Center	-	-	-	2,600,000
Total Project Costs	-	13,027,645	450,000	46,442,395
TOTAL APPROPRIATIONS	\$ -	\$ 13,027,645	\$ 450,000	\$ 46,442,395
Revenues over/(under) Expenditures	-	16,978,937	29,556,582	(27,765,142)
ENDING FUND BALANCE	\$ -	\$ 16,978,937	\$ 29,556,582	\$ 1,791,440

WATER DEPRECIATION Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,071,909	\$ 6,969,924	\$ 6,838,365	\$ 6,025,703
Revenues:				
Interest Earned	\$ 126,744	\$ 61,045	\$ 43,129	\$ 22,559
Valuation Allowance	(138)	-	(4,469)	-
Total Revenues	<u>126,606</u>	<u>61,045</u>	<u>38,660</u>	<u>22,559</u>
Other Financing Sources:				
Transfer In - Water Fund	<u>1,592,024</u>	<u>1,606,935</u>	<u>1,579,342</u>	<u>1,698,664</u>
Total Revenues and Other Sources	<u>1,718,630</u>	<u>1,667,980</u>	<u>1,618,002</u>	<u>1,721,223</u>
TOTAL RESOURCES	<u>\$ 9,790,539</u>	<u>\$ 8,637,904</u>	<u>\$ 8,456,367</u>	<u>\$ 7,746,926</u>
APPROPRIATIONS				
Operating Expenses:				
Water Treatment Plant	\$ 353,921	\$ 346,900	\$ 250,000	\$ 207,750
Water Lab	28,294	3,250	2,592	23,500
Water Line Maintenance	805,043	909,115	741,073	869,605
Water Meter Readers	<u>49,368</u>	<u>93,000</u>	<u>93,000</u>	<u>106,000</u>
Total Operations	<u>1,236,626</u>	<u>1,352,265</u>	<u>1,086,665</u>	<u>1,206,855</u>
Capital Projects:				
CDBG Projects	-	100,000	100,000	100,000
Waterline Extensions	8,680	-	-	-
Balboa Water Line Phase 2	-	20,000	-	-
SWTP Exp Filter/Clarifier	108,668	172,000	172,000	200,000
Ware Rd. Wide Waterline Reloc Mi 3-Trenton	9,188	-	-	-
Hackberry Wtrln Repl 17th-19th	-	100,000	15,000	100,000
Kendlewood Wtrln Repl 17th-20th	-	100,000	15,000	100,000
New Reservoir Embankment Reinforcement	7,820	1,000,000	800,000	-
Uvalde Soccer Park	68,920	-	-	-
SWTP Electrical Generator Project	302	100,000	82,000	250,000
Taylor Rd. Utility Adjustment (IH 2-Pecan)	-	67,544	35,000	350,000
Ware Rd. Utility Adjustments (SH 107 -Monte Cristo)	-	20,000	-	-
Annual Waterline Replacement	-	500,000	90,000	500,000
Annual Water Tower Rehabilitation	-	700,000	35,000	-
ERP Project	-	630,020	-	630,020
Concrete Steel Pipe Rehab/Replacement Phase 1	-	-	-	750,000
SWTP Tube Replacement	-	-	-	800,000
Daffodil Road Waterline Replacement	-	-	-	475,000
Total Capital Projects	<u>203,578</u>	<u>3,509,564</u>	<u>1,344,000</u>	<u>4,255,020</u>
TOTAL APPROPRIATIONS	<u>\$ 1,440,205</u>	<u>\$ 4,861,829</u>	<u>\$ 2,430,665</u>	<u>\$ 5,461,875</u>
Revenues over/(under) Expenditures	<u>278,425</u>	<u>(3,193,849)</u>	<u>(812,663)</u>	<u>(3,740,651)</u>
Adjustments for accruals	<u>(1,511,970)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 6,838,365</u>	<u>\$ 3,776,075</u>	<u>\$ 6,025,703</u>	<u>\$ 2,285,051</u>

WATER CAPITAL IMPROVEMENT FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,001,217	\$ 3,379,070	\$ 4,359,724	\$ 4,422,513
Revenues:				
Interest Earned	\$ 79,265	\$ 33,791	\$ 28,984	\$ 20,848
Unrealized (loss) on Investments	(2,920)	-	(2,234)	-
Total Revenues	76,345	33,791	26,750	20,848
Other Financing Sources:				
Transfer In - Water Fund	1,271,960	1,875,415	1,875,415	1,356,507
Total Revenues and Other Sources	1,348,306	1,909,206	1,902,165	1,377,355
TOTAL RESOURCES	\$ 6,349,523	\$ 5,288,276	\$ 6,261,889	\$ 5,799,868
APPROPRIATIONS				
Operating Expenses:				
Water Plant	\$ 30,167	\$ 208,300	\$ 205,000	\$ 44,500
Water Lab	19,391	380,265	8,068	371,657
Water Line Maintenance	232,767	746,850	358,000	440,350
Meter Readers	38,650	40,000	-	-
Utility Billing	13,117	-	-	-
Total Operations	334,090	1,375,415	571,068	856,507
Capital Projects:				
Line Oversizing/Participation	\$ -	\$ 200,000	\$ 130,000	\$ 300,000
Southeast Waterline Improve (Dicker 10th-McColl)	173,741	545,000	321,308	-
Waterline Extensions	44,090	200,000	60,000	100,000
Bicentennial Water Extension	12,225	475,795	472,000	-
HCID #1 Raw Waterline	-	40,000	30,000	30,000
SWTP Expansion Filter/Clarifier	194,534	31,000	30,000	100,000
Southeast Waterline Improve (Dicker 23rd-10th)	699,988	-	-	-
SWSC Buyout	400,238	-	-	-
South McAllen Regional Waterline	187,518	-	-	-
McColl Rd. Waterline Levee Crossings	-	350,000	225,000	-
New Reservoir Embankment Reinforcement	-	30,000	-	-
SH 107 23rd-10th Street to Sprague	-	250,000	-	-
Geo-Water (Deep Well)	-	-	-	200,000
HCRMA Waterline Adjustment	-	-	-	100,000
NWTP Expansion (11.25 to 22.50 mgd)	-	-	-	1,600,000
Capital Outlay:	1,712,334	2,121,795	1,268,308	2,430,000
TOTAL APPROPRIATIONS	\$ 2,046,425	\$ 3,497,210	\$ 1,839,376	\$ 3,286,507
Revenues Over/(Under) Expenditures	(698,119)	(1,588,004)	62,789	(1,909,152)
Adjustment for accrued expenses	56,626	-	-	-
ENDING FUND BALANCE	\$ 4,359,724	\$ 1,791,066	\$ 4,422,513	\$ 2,513,361

WATER REVENUE ISSUES FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 25,518	\$ -	\$ 25,518	\$ 1,429,412
Revenues:				
Bond Proceeds	\$ 5,631,423	\$ 22,400,000	\$ 4,513,894	\$ 21,261,460
TOTAL RESOURCES	<u>\$ 5,656,941</u>	<u>\$ 22,400,000</u>	<u>\$ 4,539,412</u>	<u>\$ 22,690,872</u>
APPROPRIATIONS				
Capital Projects:				
Sludge Dewatering	\$ -	\$ 400,000	\$ -	\$ 400,000
SWTP Transmission Main to Ware Rd	-	800,000	-	-
HCID #1 - Raw Waterline	-	800,000	-	1,500,000
SWTP Expansion Filter/Clarifier	5,631,423	3,900,000	3,110,000	1,361,460
AMI Project	-	16,500,000	-	18,000,000
Total Capital Projects	<u>5,631,423</u>	<u>22,400,000</u>	<u>3,110,000</u>	<u>21,261,460</u>
TOTAL APPROPRIATIONS	<u>\$ 5,631,423</u>	<u>\$ 22,400,000</u>	<u>\$ 3,110,000</u>	<u>\$ 21,261,460</u>
Revenues over/(under) Expenditures	<u>25,518</u>	<u>-</u>	<u>1,429,412</u>	<u>1,429,412</u>
ENDING FUND BALANCE	<u><u>\$ 25,518</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,429,412</u></u>	<u><u>\$ 1,429,412</u></u>

WASTEWATER DEPRECIATION FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 12,548,562	\$ 11,294,504	\$ 13,819,319	\$ 15,100,923
Revenues:				
Interest Earned	\$ 247,410	\$ 134,985	\$ 136,323	\$ 60,404
Total Revenues	<u>247,410</u>	<u>134,985</u>	<u>136,323</u>	<u>60,404</u>
Other Financing Sources:				
Transfer In - Wastewater Fund	<u>3,335,902</u>	<u>3,472,730</u>	<u>3,394,106</u>	<u>3,567,862</u>
Total Revenues and Other Sources	<u>3,583,313</u>	<u>3,607,715</u>	<u>3,530,429</u>	<u>3,628,266</u>
TOTAL RESOURCES	<u>\$ 16,131,874</u>	<u>\$ 14,902,219</u>	<u>\$ 17,349,748</u>	<u>\$ 18,729,189</u>
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ 4,000	\$ 5,200	\$ -
Wastewater Treatment Plant	114,930	131,800	124,010	308,500
Wastewater Laboratory	-	22,000	17,530	-
Wastewater Collections	<u>1,094,435</u>	<u>482,160</u>	<u>476,888</u>	<u>762,075</u>
Total Operations	<u>1,209,365</u>	<u>639,960</u>	<u>623,628</u>	<u>1,070,575</u>
Capital Projects:				
K-Center Street Sewer	-	-	-	500,000
Colbath Lift Station (Redirect & Abandonment)	-	-	-	120,000
Sewer Line & Manhole Replace	762,887	350,000	350,000	600,000
Lark Sewer - Phase 2 (25th to Ware Road)	-	150,000	139,985	-
CDBG/Urban County Matching	-	200,000	200,000	200,000
5 mile and Bentsen Lift Station Rehab	22,800	40,000	65,000	460,000
Retiree Haven Lift Station Rehab	47,500	-	-	-
Regency Lift Station Rehab	32,363	-	-	-
NWWTP Headworks Evaluation	-	150,000	140,528	-
Shary Rd. Utility Adjust (Pioneer Force Main)	-	81,000	70,000	510,000
Annual Manhole Rehabilitation	-	350,000	299,684	600,000
Annual Lift Station Rehabilitation	-	300,000	280,000	100,000
NWWTP Headworks Construction	293	750,000	-	750,000
ERP Project	-	630,020	-	630,020
Zinnia Lift Station Abandonment	-	-	-	210,000
Adobe Wells Lift Station Abandonment	-	-	-	150,000
SWWTP Headworks Screens Replacement	-	-	-	350,000
23rd Street & Sarah Lift Station Design	-	-	80,000	150,000
Total Operations	<u>865,843</u>	<u>3,001,020</u>	<u>1,625,197</u>	<u>5,330,020</u>
Other Financing Sources (Uses):				
Operating Transfers Out	<u>3,160,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 5,235,207</u>	<u>\$ 3,640,980</u>	<u>\$ 2,248,825</u>	<u>\$ 6,400,595</u>
Revenues over/(under) Expenditures	<u>(1,651,894)</u>	<u>(33,265)</u>	<u>1,281,604</u>	<u>(2,772,329)</u>
Adjustment for accruals	<u>2,922,652</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 13,819,319</u>	<u>\$ 11,261,239</u>	<u>\$ 15,100,923</u>	<u>\$ 12,328,594</u>

WASTEWATER CAPITAL IMPROVEMENT FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,204,010	\$ 5,158,908	\$ 5,488,621	\$ 5,384,513
Revenues:				
Interest Earned	\$ 98,902	\$ 37,172	\$ 36,731	\$ 15,892
Gain (loss) on Investments	(11,449)	-	(745)	-
Total Revenues	87,453	37,172	35,986	15,892
Other Financing Sources:				
Transfers In:				
Working Capital	837,270	892,853	892,853	858,657
Total Revenues and Other Sources	924,723	930,025	928,839	874,549
TOTAL RESOURCES	<u>\$ 6,128,733</u>	<u>\$ 6,088,933</u>	<u>\$ 6,417,460</u>	<u>\$ 6,259,063</u>
APPROPRIATIONS				
Capital Outlay:				
Administration	\$ -	\$ 105,000	\$ 20,000	\$ 20,000
Wastewater Treatment Plant	20,530	60,000	24,440	91,732
Wastewater Laboratory	11,831	21,000	15,030	30,000
Wastewater Collections	85,364	106,853	44,223	116,925
Total Capital Outlay	117,725	292,853	103,693	258,657
Capital Projects:				
Line Oversizing/Participation	\$ 8,340	\$ 250,000	\$ 114,950	\$ 250,000
Dicker Road Sewer	22,686	800,000	340,000	1,600,000
North WWTP Electrical	97,846	10,000	-	-
Bicentennial Sewer Line	-	318,886	318,886	-
Sprague Interceptor Sewer Construction	45,890	64,110	20,893	-
Tres Lagos/Sports Complex Reuse Transmission	-	98,694	40,022	-
NWWTP Administration Building Remodeling	-	29,503	29,503	-
Building @ 617 S Broadway	187,518	-	-	-
Sprague Sewer Lateral Ware Rd. Sprague-FM 107	-	1,000,000	-	600,000
Sprague Sewer Lateral La Lomita-Ware Road Construction	-	1,200,000	-	1,600,000
Sprague Sewer Lateral La Lomita-Ware Road Design	-	97,500	15,000	31,000
23rd & Sarah Lift Station Design	-	120,000	-	-
SWWTP Reclaimed Water Cloth Folter Design	-	400,000	-	-
Ware Road Utility Adjust FM 107-Monte Cristo Road	-	20,000	-	-
North WWTP Raw Water Connection	-	50,000	50,000	-
Tres Lagos Reclaimed Water Elevated Tower	-	-	-	200,000
Total Capital Projects	362,280	4,458,693	929,254	4,281,000
TOTAL APPROPRIATIONS	<u>\$ 480,006</u>	<u>\$ 4,751,546</u>	<u>\$ 1,032,947</u>	<u>\$ 4,539,657</u>
Revenues over/(under) Expenditures	444,717	(3,821,521)	(104,108)	(3,665,108)
Adjustments for accruals	(160,107)	-	-	-
ENDING FUND BALANCE	<u>\$ 5,488,621</u>	<u>\$ 1,337,387</u>	<u>\$ 5,384,513</u>	<u>\$ 1,719,405</u>

WASTEWATER REVENUE BOND FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,327,284	\$ 2,246,104	\$ 2,236,444	\$ 749,878
Revenues:				
Interest Earned	\$ 23,605	\$ 20,285	\$ 1,434	\$ 122
Total Revenues	<u>23,605</u>	<u>20,285</u>	<u>1,434</u>	<u>122</u>
TOTAL RESOURCES	<u>\$ 2,350,888</u>	<u>\$ 2,266,389</u>	<u>\$ 2,237,878</u>	<u>\$ 750,000</u>
APPROPRIATIONS				
Capital Projects:				
SWWP Upgrade Design	\$ 6,260	\$ -	\$ -	\$ -
South WWTP Admin Building Remodel	<u>108,184</u>	<u>2,237,623</u>	<u>1,488,000</u>	<u>750,000</u>
Total Capital Projects	<u>114,444</u>	<u>2,237,623</u>	<u>1,488,000</u>	<u>750,000</u>
TOTAL APPROPRIATIONS	<u>114,444</u>	<u>2,237,623</u>	<u>1,488,000</u>	<u>750,000</u>
Revenues over/(under) Expenditures	<u>\$ 2,236,444</u>	<u>\$ 28,766</u>	<u>\$ 749,878</u>	<u>\$ -</u>
ENDING FUND BALANCE	<u><u>\$ 2,236,444</u></u>	<u><u>\$ 28,766</u></u>	<u><u>\$ 749,878</u></u>	<u><u>\$ -</u></u>

WASTEWATER REVENUE FUND
Clean Water & SWIRFT Funding
Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 518,556	\$ 378,556	\$ 822,487	\$ 823,502
Revenues:				
Bond Proceeds	\$ 4,476,531	\$ 1,500,000	\$ 2,018,988	\$ 435,098
Interest Earned	20,141	-	1,015	-
Total Revenues	<u>4,496,672</u>	<u>1,500,000</u>	<u>2,020,003</u>	<u>435,098</u>
TOTAL RESOURCES	<u>\$ 5,015,228</u>	<u>\$ 1,878,556</u>	<u>\$ 2,842,490</u>	<u>\$ 1,258,600</u>
APPROPRIATIONS				
Capital Projects:				
Sprague Road Engineering & Design	\$ 49,775	\$ 15,000	\$ 14,025	\$ -
North WWTP Electrical & SCADA Programming	1,075,407	1,424,593	1,004,167	435,098
Sprage Intercept Sewer Construction	<u>3,589,085</u>	<u>1,000,000</u>	<u>1,000,796</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 4,714,267</u>	<u>\$ 2,439,593</u>	<u>\$ 2,018,988</u>	<u>\$ 435,098</u>
Revenues over/(under) Expenditures	<u>(217,595)</u>	<u>(939,593)</u>	<u>1,015</u>	<u>-</u>
Other items affecting Working Capital	<u>521,526</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 822,487</u></u>	<u><u>\$ (561,037)</u></u>	<u><u>\$ 823,502</u></u>	<u><u>\$ 823,502</u></u>

SANITATION DEPRECIATION Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 10,989,150	\$ 12,083,470	\$ 12,375,067	\$ 12,790,820
Revenues:				
Rental Income	\$ 2,453,173	\$ 1,975,393	\$ 1,975,393	\$ 1,837,221
Vehicle Shortage	-	375,900	-	-
Interest Earned	216,396	120,835	120,835	51,163
Miscellaneous	22,652	-	-	-
Total Revenues	<u>2,692,221</u>	<u>2,472,128</u>	<u>2,096,228</u>	<u>1,888,384</u>
Operating Transfer In - General Depreciation	-	45,000	45,000	-
TOTAL RESOURCES	<u>\$ 13,681,373</u>	<u>\$ 14,600,598</u>	<u>\$ 14,516,295</u>	<u>\$ 14,679,204</u>
APPROPRIATIONS				
Capital Outlay:				
Vehicles	\$ 1,294,187	\$ 4,250,000	\$ 1,661,211	\$ 5,647,408
Equipment	-	-	-	266,000
Other Financing Sources (Uses):				
Debt Service - Motorola Lease Payment	12,118	64,264	64,264	64,264
TOTAL APPROPRIATIONS	<u>\$ 1,306,305</u>	<u>\$ 4,314,264</u>	<u>\$ 1,725,475</u>	<u>\$ 5,977,672</u>
Revenues over/(under) Expenditures	<u>1,385,916</u>	<u>(1,842,136)</u>	<u>370,753</u>	<u>(4,089,288)</u>
ENDING WORKING CAPITAL	<u>\$ 12,375,067</u>	<u>\$ 10,286,334</u>	<u>\$ 12,790,820</u>	<u>\$ 8,701,532</u>

**PALM VIEW GOLF COURSE
DEPRECIATION FUND
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 201,995	\$ 260,614	\$ 367,826	\$ 454,297
Revenues:				
Miscellaneous	\$ 94,500	\$ -	\$ -	\$ -
Interest Earned	3,193	2,606	1,471	1,817
Total Revenues	97,693	2,606	1,471	1,817
Other Financing Sources:				
Operating Transfer-In	150,000	160,000	160,000	200,000
Total Revenues & Other Sources	247,693	162,606	161,471	201,817
TOTAL RESOURCES	\$ 449,688	\$ 423,220	\$ 529,297	\$ 656,114
APPROPRIATIONS				
Capital Outlay:				
Equipment	\$ 81,827	\$ 75,000	\$ 75,000	\$ 74,300
TOTAL APPROPRIATIONS	\$ 81,827	\$ 75,000	\$ 75,000	\$ 74,300
Other Items Affecting Working Capital				
Notes Payable - Motorola Lease	35	-	-	-
Revenues over/(under) Expenditures	(221,704)	58,619	58,619	87,606
ENDING WORKING CAPITAL	\$ 367,826	\$ 348,220	\$ 454,297	\$ 581,814

CONVENTION CENTER DEPRECIATION FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,396,302	\$ 2,396,302	\$ 2,402,224	\$ 2,016,833
Revenues:				
Interest Earned	\$ 29,933	\$ 23,963	\$ 9,609	\$ 8,067
Total Revenues	<u>29,933</u>	<u>23,963</u>	<u>9,609</u>	<u>8,067</u>
Other Financing Sources:				
Operating Transfer-In	<u>-</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Other Sources	<u>29,933</u>	<u>273,963</u>	<u>259,609</u>	<u>258,067</u>
TOTAL RESOURCES	<u>\$ 2,426,224</u>	<u>\$ 2,670,265</u>	<u>\$ 2,661,833</u>	<u>\$ 2,274,900</u>
APPROPRIATIONS				
Capital Outlay:				
Equipment Replacement	\$ -	\$ 145,000	\$ 145,000	\$ 337,000
Marquee Screen	<u>24,000</u>	<u>500,000</u>	<u>500,000</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 24,000</u>	<u>\$ 645,000</u>	<u>\$ 645,000</u>	<u>\$ 337,000</u>
Revenues over/(under) Expenditures	<u>5,933</u>	<u>(371,037)</u>	<u>(385,391)</u>	<u>(78,933)</u>
ENDING WORKING CAPITAL	<u><u>\$ 2,402,224</u></u>	<u><u>\$ 2,025,265</u></u>	<u><u>\$ 2,016,833</u></u>	<u><u>\$ 1,937,900</u></u>

PERFORMING ARTS DEPRECIATION FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 773,703	\$ 773,703	\$ 784,738	\$ 1,037,877
Revenues:				
Rental Income	-	-	-	-
Interest Earned	\$ 11,035	\$ 7,737	\$ 3,139	\$ 4,152
Total Revenues	<u>11,035</u>	<u>7,737</u>	<u>3,139</u>	<u>4,152</u>
Other Financial Sources:				
Operating Transfer-In	<u>-</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Other Sources	<u>11,035</u>	<u>257,737</u>	<u>253,139</u>	<u>254,152</u>
TOTAL RESOURCES	<u>\$ 784,738</u>	<u>\$ 1,031,440</u>	<u>\$ 1,037,877</u>	<u>\$ 1,292,029</u>
APPROPRIATIONS				
Capital Outlay:	<u>-</u>	<u>32,000</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ -</u>	<u>\$ 32,000</u>	<u>\$ -</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	<u>11,035</u>	<u>225,737</u>	<u>253,139</u>	<u>254,152</u>
ENDING WORKING CAPITAL	<u><u>\$ 784,738</u></u>	<u><u>\$ 999,440</u></u>	<u><u>\$ 1,037,877</u></u>	<u><u>\$ 1,292,028</u></u>

PASSENGER FACILITY CHARGE Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 8,035,001	\$ 7,283,477	\$ 7,897,332	\$ 7,576,643
Revenues:				
Passenger Facility Charge	\$ 1,217,606	\$ 835,874	\$ 1,255,371	\$ 1,727,299
Recovery Prior Years	-	-	-	-
Interest Earned	104,524	72,835	28,131	-
Total Revenues	1,322,131	908,709	1,283,502	1,727,299
Total Revenues and Transfers	1,322,131	908,709	1,283,502	1,727,299
TOTAL RESOURCES	\$ 9,357,132	\$ 8,192,186	\$ 9,180,834	\$ 9,303,942
APPROPRIATIONS				
Professional Services	\$ 3,231	\$ -	\$ 3,167	\$ -
Capital Outlay:				
ARFF Unit	-	1,000,000	-	1,000,000
Terminal Restroom Renovations	-	220,000	-	1,200,000
Terminal Passenger Boarding Bridges	-	-	-	2,122,500
Totals	3,231	1,220,000	3,167	4,322,500
Other Financial Sources (Uses);				
Transfers Out				
Airport Debt Fund	630,743	649,125	649,125	644,800
Airport CIP Fund	687,540	1,240,185	951,899	3,090,563
Airport Fund	138,285	-	-	-
TOTAL APPROPRIATIONS	\$ 1,459,799	\$ 3,109,310	\$ 1,604,191	\$ 8,057,863
Revenues over/(under) Expenditures	(430,000)	-	-	-
ENDING FUND BALANCE	\$ 7,897,332	\$ 5,082,876	\$ 7,576,643	\$ 1,246,079

AIRPORT CAPITAL IMPROVEMENT Fund Balance Summary

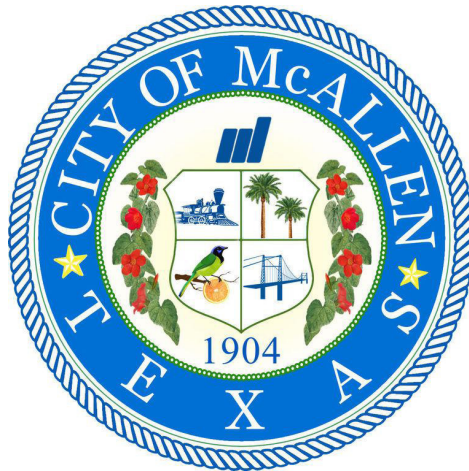
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ (699,064)	\$ 35,391	\$ (1,068,496)	\$ (467,837)
Revenues:				
Grant Reimbursement - FAA	\$ 6,190,905	\$ 47,888,171	\$ 5,155,839	\$ 41,928,260
Miscellaneous	5,850	-	42	-
Total Revenues	6,196,755	47,888,171	5,155,881	41,928,260
Other Financial Sources:				
Operating Transfer In				
Passenger Facility Charge Fund	687,540	1,240,185	951,899	3,090,563
McAllen International Airport Fund	199,875	81,635	467,040	8,285,397
Total Revenues and Other Sources	7,084,170	49,209,991	6,574,820	53,304,220
TOTAL RESOURCES	<u>\$ 6,385,106</u>	<u>\$ 49,245,382</u>	<u>\$ 5,506,324</u>	<u>\$ 52,836,383</u>
APPROPRIATIONS				
Capital Projects *				
Cargo Ramp Design / Construction	\$ 10,070	\$ 8,813,000	\$ -	\$ 8,813,000
CooLing Towers	693,628	48,658	16,234	-
Floor Scrubber	-	-	-	70,000
GA Land Acquisition	-	-	-	2,874,097
GA Master Business Plan	-	-	-	50,000
Jet Bridges Repair	36,840	-	-	-
Master Plan Update	15,309	2,051	2,051	-
Mobile GPU / PC Air Unit	-	-	-	250,000
Monument and Wayfinding Signs	215,884	49,115	5,825	-
Parallel Runway Feasibility Study	-	-	-	500,000
Runway & Taxiway Safety Improvements	6,481,870	29,618,648	5,950,051	29,663,623
Runway 14-32 Rehabilitation	-	3,101,000	-	3,101,000
Terminal Amenity	-	-	-	500,000
Terminal Elevator Rehabilitation	-	-	-	660,000
Terminal Expansion Feasibility Study	-	-	-	500,000
Terminal HVAC & Lighting Efficiency Improvements	-	-	-	2,200,000
Terminal HVAC & Lighting Efficiency Improvemtns	-	2,200,000	-	-
Terminal Passenger Boarding Bridge Improvements	-	-	-	2,122,500
Terminal Passenger Boarding Bridge Improvements	-	4,245,000	-	-
Terminal Tile Roof Replacement	-	1,100,000	-	-
Terminal Tiled Roof Replacement	-	-	-	2,000,000
TOTAL APPROPRIATIONS	<u>\$ 7,453,602</u>	<u>\$ 49,177,472</u>	<u>\$ 5,974,161</u>	<u>\$ 53,304,220</u>
Revenues over/(under) Expenditures	(369,432)	32,519	600,659	-
Other items affecting Working Capital	-	-	-	562,894
ENDING FUND BALANCE	<u>\$ (1,068,496)</u>	<u>\$ 67,910</u>	<u>\$ (467,837)</u>	<u>\$ 95,057</u>

**MCALLEN INTERNATIONAL BRIDGE
CAPITAL IMPROVEMENT
Fund Balance Summary**

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,113,050	\$ 3,179,365	\$ 2,662,827	\$ 2,998,514
Revenues:				
GSA Contribution	\$ -	\$ -	\$ 386,361	\$ -
Interest Earned	47,268	31,794	10,651	11,994
Total Revenues	47,268	31,794	397,012	11,994
Other Financing Sources:				
Operating Transfers In - Toll Bridge Fund	944,722	1,341,025	945,894	1,341,025
Total Revenues and Other Sources	991,990	1,372,819	1,342,906	1,353,019
TOTAL RESOURCES	\$ 4,105,041	\$ 4,552,184	\$ 4,005,733	\$ 4,351,533
APPROPRIATIONS				
Capital Projects:				
Bridge Building Fans	\$ -	\$ -	\$ -	\$ 60,000
Building C - Restroom Addition	-	-	-	236,750
Building A - Restroom Addition	-	-	-	261,750
Bicycle Project	131,907	-	-	-
Federal Motor Carrier Project	1,054,338	963,333	832,497	130,836
Fence Restoration	43,326	140,000	-	170,000
I.T. Storage and Network Equipment	32,573	40,000	1,187	40,000
N. B. Pedestrian Expansion	18,000	700,000	14,000	790,000
Office Buidling Upgrades	94,121	120,000	31,540	90,000
Paver Project	16,654	-	-	-
Pedestrian Canopy	32,695	200,000	107,995	200,000
POE Master Plan Design	18,600	50,000	20,000	30,000
Total Capital Projects	\$ 1,442,214	\$ 2,213,333	\$ 1,007,219	\$ 2,009,336
TOTAL APPROPRIATIONS	1,442,214	2,213,333	1,007,219	2,009,336
Revenues over/(under) Expenditures	(450,224)	(840,514)	335,687	(656,317)
ENDING FUND BALANCE	\$ 2,662,827	\$ 2,338,851	\$ 2,998,514	\$ 2,342,197

ANZALDUAS BRIDGE CIP Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING FUND BALANCE	\$ 988,325	\$ 1,311,314	\$ 1,530,979	\$ 1,040,756
Revenues:				
Grant -TxDot	\$ -	\$ 2,576,800	\$ 2,453,868	\$ -
Interest Earned	5,445	13,113	6,124	4,163
Total Revenues	<u>5,445</u>	<u>2,589,913</u>	<u>2,459,992</u>	<u>4,163</u>
Other Financing Sources:				
Operating Transfers In				
Anzalduas Bridge Fund	353,633	380,541	311,653	380,541
Anzalduas Bridge Fund (Commercial)	224,496	-	-	-
Total Revenues and Transfers	<u>583,574</u>	<u>2,970,454</u>	<u>2,771,645</u>	<u>384,704</u>
TOTAL RESOURCES	<u>\$ 1,571,899</u>	<u>\$ 4,281,768</u>	<u>\$ 4,302,624</u>	<u>\$ 1,425,460</u>
APPROPRIATIONS				
Capital Projects:				
Anzalduas NB Inspection Station	\$ -	\$ 3,103,972	\$ 3,103,972	\$ -
Bridge Canopy	-	-	-	66,010
Additional Northbound Toll Booth	-	-	-	234,000
Computer Upgrades	9,347	19,860	19,860	40,000
Facility Upgrades	31,572	50,000	10,000	50,000
NorthBound Lanes	-	425,000	100,000	180,000
Traffic Lane Improvements	-	20,140	28,036	-
TOTAL APPROPRIATIONS	<u>\$ 40,919</u>	<u>\$ 3,618,972</u>	<u>\$ 3,261,868</u>	<u>\$ 570,010</u>
Revenues over/(under) Expenditures	<u>542,655</u>	<u>(648,518)</u>	<u>(490,223)</u>	<u>(185,306)</u>
ENDING FUND BALANCE	<u><u>\$ 1,530,979</u></u>	<u><u>\$ 662,796</u></u>	<u><u>\$ 1,040,756</u></u>	<u><u>\$ 855,450</u></u>



CAPITAL IMPROVEMENT PROJECTS SUMMARY

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Examples of what might have an impact on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

Positive The project will either generate some revenue to offset expenses or will actually reduce operating costs.

Negligible The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.

Slight The impact will be between 10,001 and \$50,000 in increased operating expenditures.

Moderate The impact will be between \$50,001 and \$100,000 in increased operating expenditures.

High This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget, we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific projects sheet on the following pages.

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: DAFFODIL - TAYLOR ROAD TO WARE ROAD

Estimated Total Cost of Project (All Accounts)

\$5,595,279

Funding Source

Development Corporation Fund

Location

Daffodil from Taylor to Ware Road

Work to be Performed

Construction of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately one mile.

Reason for Work

Widen roadway to address increasing traffic demands.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: ANZALDUAS CARGO DESIGN

Estimated Total Cost of Project (All Accounts)

\$1,752,494

Funding Source

Development Corporation Fund

Location

6100 South Stewart Road

Work to be Performed

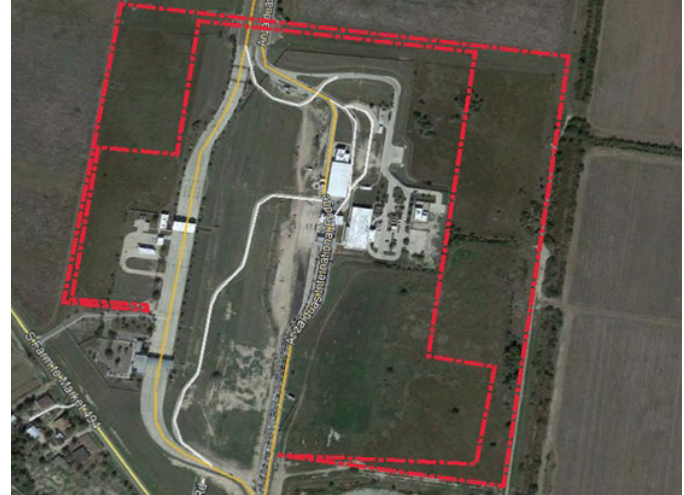
Additional phase of build-out for the Anzalduas - US Land Port of Entry in support of inbound and outbound commercial inspection.

Reason for Work

To provide for the movement of full commercial cargo at the Anzalduas - US Port of Entry.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: SPRINGFEST PARK

Estimated Total Cost of Project (All Accounts)

\$744,000

Funding Source

Parkland Zone #1

Location

3501 South 23rd Street

Work to be Performed

Complete update of park: restrooms, sidewalk access, lighting, and prepare for flood irrigation.

Reason for Work

Expand venue for recreation and complete update of park: restrooms, sidewalk access, lighting, and prepare for flood irrigation.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ 1,352	\$ 4,680	\$ -	\$ -	\$ 6,032

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: EL RANCHO DRAINAGE IMPROVEMENT

Estimated Total Cost of Project (All Accounts)

\$1,610,000

Funding Source

TIRZ #2A

Location

El Rancho Santa Cruz Subdivision and Immediate Vicinity

Work to be Performed

Additional excavation of an existing regional stormwater detention pond and installation of a new stormwater pump station

Reason for Work

Improve stormwater storage capacity in the contributing drainage basin to reduce potential flood extents.



Impact on Operating Budget

Negligible

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ 300	\$ 1,500	\$ -	\$ -	\$ 1,800

PROJECT NAME: HARVEY STORMWATER PUMP STATION UPGRADES

Estimated Total Cost of Project (All Accounts)

\$665,175

Funding Source

Drainage Fee Fund

Location

Harvey Avenue at North 2nd Street.

Work to be Performed

Upgrades to an existing stormwater pump station that include a new pump, backup power supply and remote monitoring/operation capabilities.

Reason for Work

Replace aged stormwater infrastructure required to move stormwater out of the drainage basin.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: MORRIS HIKE AND BIKE

Estimated Total Cost of Project (All Accounts)

\$2,050,855

Funding Source

Capital Improvement Fund

Location

Bicentennial to 2nd Street

Work to be Performed

Continue construction of trail from Bicentennial to 2nd street.

Reason for Work

Hike and Bike Extension to Edinburg Texas.



Impact on Operating Budget

Negligible

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000

PROJECT NAME: MORRIS PARK: PHASE 2/3

Estimated Total Cost of Project (All Accounts)

\$995,000

Funding Source

Capital Improvement Fund

Location

Morris Park, North Main

Work to be Performed

Development of 12 acre site to include trail, landscaping and irrigation, lighting, park amenities, and site improvements.

Reason for Work

City to complete park improvements in agreement with McAllen I.S.D.



Impact on Operating Budget

Negligible

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 6,200	\$ -	\$ -	\$ 6,200

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: TRAFFIC BUILDING RENOVATION

Estimated Total Cost of Project (All Accounts)

\$967,680

Funding Source

Capital Improvement Fund

Location

Hackberry and Bicentennial

Work to be Performed

Replace existing Traffic Operations Facility.

Reason for Work

To expand building to account for additional personnel and expanded operations.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: YOUTH BASEBALL COMPLEX ADDITIONAL PARKING

Estimated Total Cost of Project (All Accounts)

\$562,993

Funding Source

Capital Improvement Fund

Location

8201 North 29th Street

Work to be Performed

Additional parking to provide handicap parking.

Reason for Work

Replace aged stormwater infrastructure required to move stormwater out of the drainage basin.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: WESTSIDE PARK IMPROVEMENTS

Estimated Total Cost of Project (All Accounts)

\$519,000

Funding Source

Capital Improvement Fund

Location

1000 South Ware Road

Work to be Performed

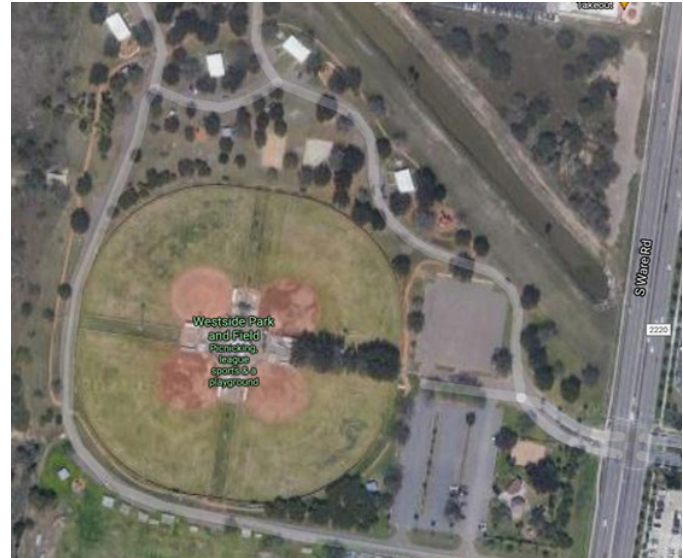
Upgrade paving and asphalt, replace three toddler playgrounds and upgrades to rental pavilions.

Reason for Work

Improve aging facility for continued use during tournaments and rentals.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: ADAPTIVE PLAYGROUND - PALM VIEW

Estimated Total Cost of Project (All Accounts)

\$250,000

Funding Source

Capital Improvement Fund

Location

3201 Jordan Street

Work to be Performed

Installation of inclusive play structure at Palm View Park.

Reason for Work

Addition of adaptive/inclusive community playground for all with varied tiers and elements.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: QUINTA MAZATLAN PALM HOUSE

Estimated Total Cost of Project (All Accounts)

\$31,692,341

Funding Source

Quinta Mazatlan - Center for Urban Ecology

Location

600 Sunset Drive

Work to be Performed

Construction of Quinta Mazatlan Palm House.

Reason for Work

To create a destination venue and educate the public on environmental conservation.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ 3,500	\$ 5,500	\$ -	\$ 1,000	\$ 10,000

PROJECT NAME: NORTHWEST REGIONAL STORMWATER DETENTION FACILITY

Estimated Total Cost of Project (All Accounts)

\$5,057,047

Funding Source

Traffic Improvement / Drainage Bond Fund

Location

NE corner of North 29th Street and Oxford Avenue

Work to be Performed

Construction of a stormwater detention facility and related channel excavation and grading.

Reason for Work

Improve stormwater storage capacity for the contributing drainage basin.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ 1,500

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: BICENTENNIAL BLUELINE

Estimated Total Cost of Project (All Accounts)

\$3,786,218

Funding Source

Traffic Improvement / Drainage Bond Fund

Location

Bicentennial Blue Line, Tamarack Avenue to Harvey Avenue

Work to be Performed

Replacement of four existing bridge structures with three multiple barrel box culvert structures and one prefabricated pedestrian bridge.

Reason for Work

Improve the efficiency of stormwater conveyance and capacity along the channel.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: NORTHGATE LANE DRAINAGE IMPROVEMENT

Estimated Total Cost of Project (All Accounts)

\$1,436,465

Funding Source

Traffic Improvement / Drainage Bond Fund

Location

Northgate Lane from North 2nd Street to North 10th Street

Work to be Performed

Construction of a new storm sewer trunk line and related inlet structures/storm sewer laterals.

Reason for Work

Reduce flood potential to capture and convey excess stormwater in an area previously lacking the necessary infrastructure.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: PARKS ADMINISTRATION FACILITIES

Estimated Total Cost of Project (All Accounts)

\$6,023,008

Funding Source

Parks Facilities / Fire Station #2 Construction

Location

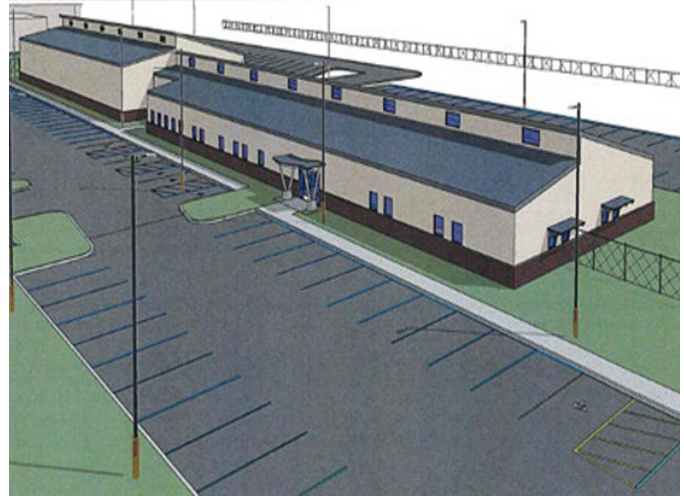
23rd Street and Trophy Drive

Work to be Performed

Design and construction of a new Parks and Recreation operations building.

Reason for Work

To construct a larger and up to date Parks and Recreation operating building.

**Impact on Operating Budget**

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: CAMPGROUND PROJECTS

Estimated Total Cost of Project (All Accounts)

\$5,600,000

Funding Source

Infrastructure and Improvement Fund

Location

8701 North 23rd Street

Work to be Performed

Development of camp ground to include: tent pads, campfire rings, ponds, archery lanes, entrance booth, office cabin, picnic tables, rustic pavilion.

Reason for Work

Urban campgrounds for programming and rental space.

**Impact on Operating Budget**

Slight

Personnel	Supplies	Services	Capital	Other	Total
\$ 26,501	\$ -	\$ -	\$ -	\$ -	\$ 26,501

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: ENERGY EFFICIENCY PROGRAM

Estimated Total Cost of Project (All Accounts)

\$4,800,000

Funding Source

Infrastructure and Improvement Fund

Location

Various city's premises

Work to be Performed

HVAC mechanical and building automated control system upgrades.

Reason for Work

Upgrade HVAC equipment and controls to provide for a more energy efficient buildings.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: ALLEYS

Estimated Total Cost of Project (All Accounts)

\$4,000,000

Funding Source

Infrastructure and Improvement Fund

Location

Unpaved alleys throughout the City

Work to be Performed

Upgrade existing caliche and milling alleys to asphalt.

Reason for Work

Enhance structural integrity of alleys to provide better city collection services. Improve drainage and reduce runoff to comply with State regulations.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: FIREFIGHTER TRAINING FACILITY CENTER

Estimated Total Cost of Project (All Accounts)

\$3,300,000

Funding Source

Infrastructure and Improvement Fund

Location

10700 North La Lomita Road

Work to be Performed

New Construction of Firefighters Training Facility Center.

Reason for Work

To provide state of the art classroom and training facility for internal, local, state, regional, national, and international first responders.

Impact on Operating Budget

Slight



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ 5,000	\$ 9,000	\$ -	\$ 5,000	\$ 19,000

PROJECT NAME: FIRE STATION #8

Estimated Total Cost of Project (All Accounts)

\$3,000,000

Funding Source

Infrastructure and Improvement Fund

Location

Tres Lagos

Work to be Performed

New construction of Fire Station #8.

Reason for Work

To maintain the standards of emergency response times for residents and businesses in that area.

Impact on Operating Budget

Slight



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ 5,000	\$ 7,000	\$ -	\$ 5,000	\$ 17,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: NEW PARKS & RECREATION AREAS SOUTH OF EXPRESSWAY

Estimated Total Cost of Project (All Accounts)

\$2,600,000

Funding Source

Infrastructure and Improvement Fund

Location

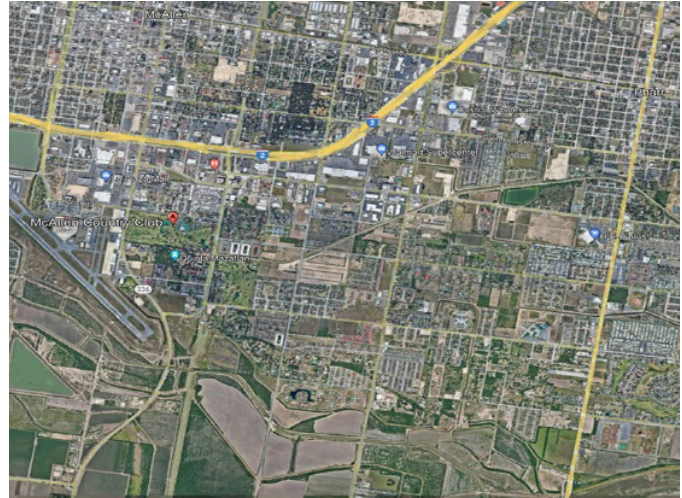
Land acquisition to be determined

Work to be Performed

Acquisition of land to develop parks.

Reason for Work

Expand park space through development of new parks in the South district of the city.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: TENNIS CENTER

Estimated Total Cost of Project (All Accounts)

\$2,600,000

Funding Source

Infrastructure and Improvement Fund

Location

Land acquisition to be determined

Work to be Performed

Acquisition of land to construct and develop a tennis center.

Reason for Work

Expand venues for recreation; construct and develop tennis center.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: LAS PALMAS CC PARK SOCCER FIELDS & ARTIFICIAL TURF

Estimated Total Cost of Project (All Accounts)

\$800,000

Funding Source

Infrastructure and Improvement Fund

Location

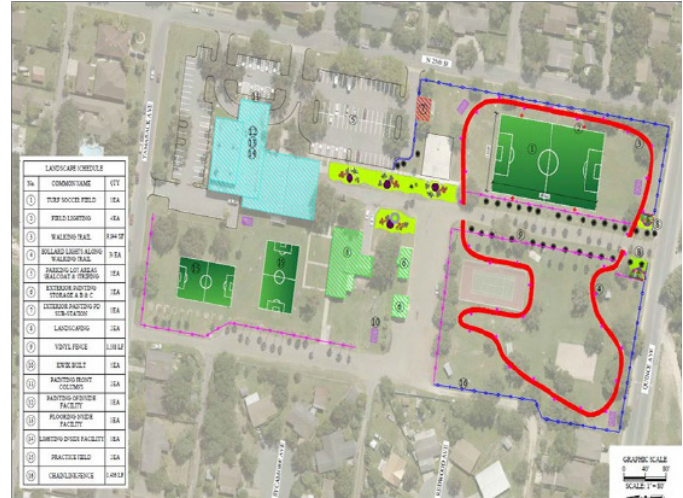
1921 North 25th Street

Work to be Performed

Complete update of park: turf soccer fields, field lighting, trail, fencing, landscaping, and parking lot update.

Reason for Work

Artificial turf soccer fields for recreational use.



Impact on Operating Budget

Slight

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ 17,000	\$ -	\$ 8,200	\$ -	\$ 25,200

PROJECT NAME: BALBOA LIFT STATION

Estimated Total Cost of Project (All Accounts)

\$700,000

Funding Source

Infrastructure and Improvement Fund

Location

Covina Avenue at South 24th Street

Work to be Performed

Upgrades to existing stormwater pump station that include new stormwater pumps, a backup power system, and remote monitoring/operation.

Reason for Work

Improve stormwater removal for historically flood prone, low-lying area.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: CROCKETT ELEMENTARY PARK

Estimated Total Cost of Project (All Accounts)

\$500,000

Funding Source

Infrastructure and Improvement Fund

Location

2112 North Main Street

Work to be Performed

Construction of skate park, dog run, and garden.

Reason for Work

Development of park amenities and expansion of skate parks within the city.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: 41ST STREET TO BENTSEN

Estimated Total Cost of Project (All Accounts)

\$2,153,534

Funding Source

Street Improvement Fund

Location

Dove Avenue from 41st Street to Bentsen Road

Work to be Performed

Development of a four lane, including construction of a bridge class culvert crossing.

Reason for Work

To connect Dove from Ware to Bentsen.



Impact on Operating Budget

Negligible

Personnel	Supplies	Services	Capital	Other	Total
\$ 500	\$ -	\$ 1,500	\$ -	\$ -	\$ 2,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: TERMINAL RESTROOM RENOVATION

Estimated Total Cost of Project (All Accounts)

\$1,200,000

Funding Source

Passenger Facility Charge Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Rehabilitate and improve the existing pre-security and post-security public restrooms.

Reason for Work

Current public restrooms have been in place for years and have exceeded their useful lives.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

PROJECT NAME: TERMINAL PASSENGER BOARDING BRIDGES

Estimated Total Cost of Project (All Accounts)

\$2,122,500

Funding Source

Passenger Facility Charge Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Replacement of two existing bridges that are past their useful life.

Reason for Work

Improvements to existing passenger boarding bridges for increase efficiency and reliability of wait times for customer travel experience.

Impact on Operating Budget

Slight



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: RUNWAY & TAXIWAY SAFETY IMPROVEMENTS

Estimated Total Cost of Project (All Accounts)

\$29,663,623

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Improvements to runway and taxiway storm water management system.

Reason for Work

To address and mitigate on-going safety and operational issues associated with the existing stormwater management system.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ 7,500

PROJECT NAME: CARGO RAMP CONSTRUCTION

Estimated Total Cost of Project (All Accounts)

\$8,813,000

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Reconstructing the asphalt portions of the cargo apron to concrete.

Reason for Work

To increase safety, space and flexibility of operations for existing and future users.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: QUINTA PARK AND RIDE

Estimated Total Cost of Project (All Accounts)

\$4,700,000

Funding Source

Bus Terminal Fund

Location

10th and Bales Drive

Work to be Performed

Construction of a Park and Ride adjacent to the Quinta Mazatlan Development.

Reason for Work

To keep up with increasing demands for public transportation services in south McAllen.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: NORTH HUB CONSTRUCTION

Estimated Total Cost of Project (All Accounts)

\$4,570,032

Funding Source

Bus Terminal Fund

Location

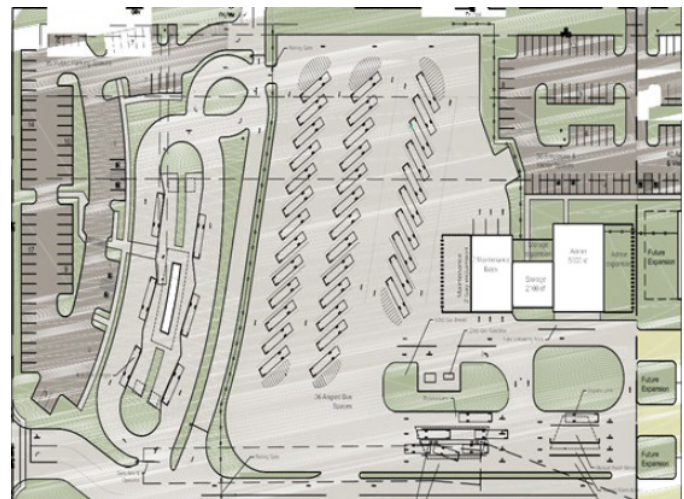
23rd Street and Trophy Drive

Work to be Performed

Construction of a North Transfer Center and Maintenance Shop.

Reason for Work

To keep up with increasing demands for public transportation services.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: NORTHBOUND PEDESTRIAN EXPANSION

Estimated Total Cost of Project (All Accounts)

\$790,000

Funding Source

Bridge Capital Improvement Fund

Location

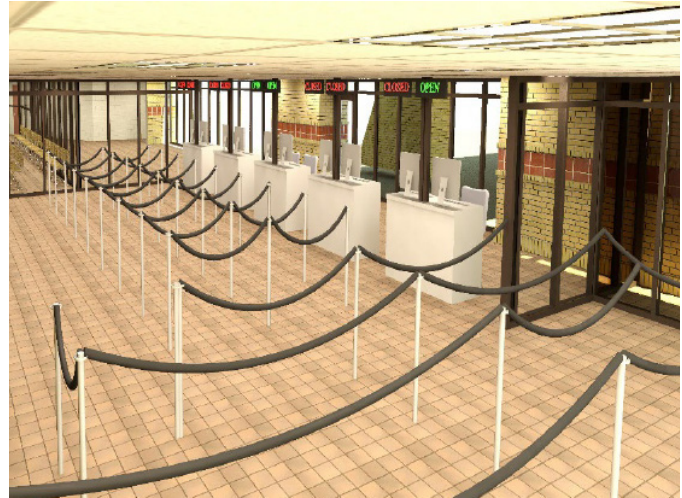
1023 International Boulevard

Work to be Performed

Renovation of existing pedestrian inspection booths.

Reason for Work

To provide additional pedestrian lanes for processing additional people through the port of entry.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: TRES LAGOS RECLAIMED WATER ELEVATED TOWER

Estimated Total Cost of Project (All Accounts)

\$200,000

Funding Source

Wastewater Capital Improvement Fund

Location

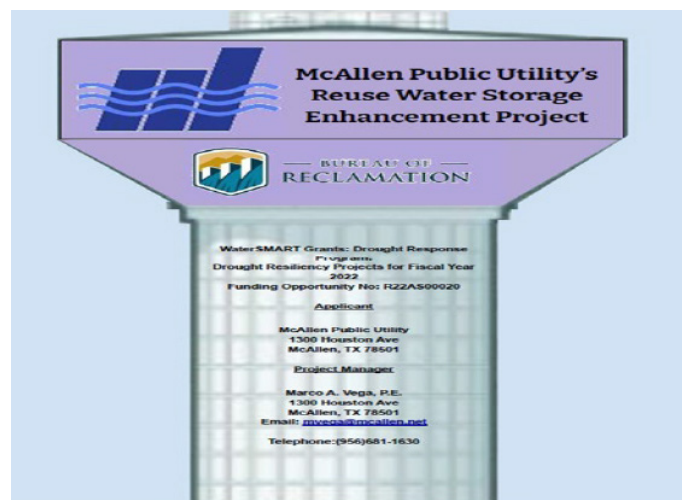
Approximate location is at intersection of Stuart Road and Tres Lagos Boulevard

Work to be Performed

Fund will be used for Consulting Design Phase Services such as to produce a "shovel-ready" Project.

Reason for Work

Design plans and specifications will be for an Elevated Reuse Water Tower within Tres Lagos.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: NWTP EXPANSION

Estimated Total Cost of Project (All Accounts)

\$1,600,000

Funding Source

Water Capital Improvement Fund

Location

North Bentsen Road

Work to be Performed

This funding will be used to procure Professional Consulting Engineering Services to develop Plans and Specifications for a plant expansion.

Reason for Work

The intent is to prepare construction documents such as to develop a "shovel-ready" project to increase capacity and provide redundancy.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: AMI PROJECT

Estimated Total Cost of Project (All Accounts)

\$18,000,000

Funding Source

Water Revenue Bond Fund

Location

City of McAllen - Entire Water Service Area

Work to be Performed

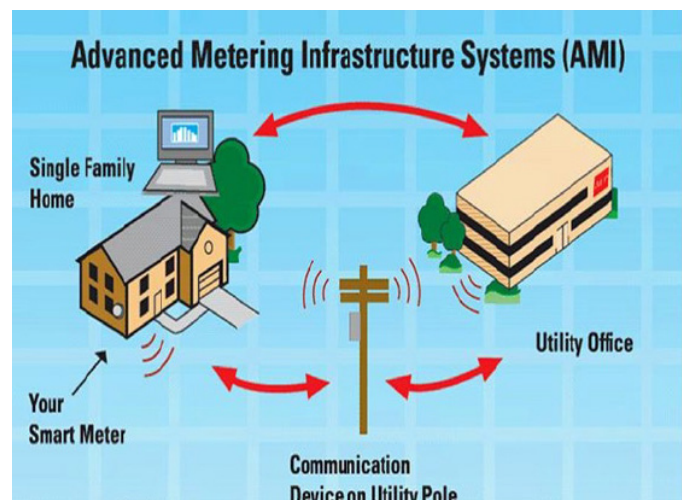
Replace all existing water meters with SMART Meters.

Reason for Work

Increase in overall efficiency and equipment modernization.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: HCID #1 - RAW WATERLINE

Estimated Total Cost of Project (All Accounts)

\$1,500,000

Funding Source

Water Revenue Bond Fund

Location

North Water Treatment Plant

Work to be Performed

Installation of new Alternate Source Raw Water Supply Line.

Reason for Work

Provide MPU an Alternate Source of Water Supply.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: DICKER ROAD SEWER

Estimated Total Cost of Project (All Accounts)

\$1,600,000

Funding Source

Wastewater Capital Improvement Fund

Location

Dicker Road between 23rd and 10th Street

Work to be Performed

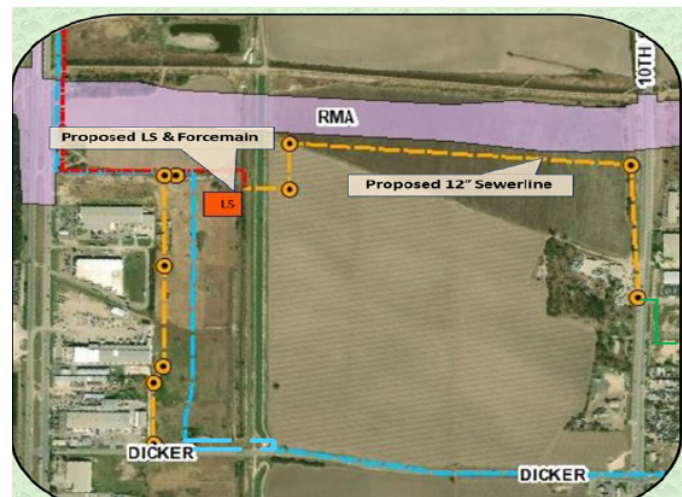
Installation of new Wastewater Lift Station and corresponding Gravity Sewer Line.

Reason for Work

Extend sewer service to the south-east section of McAllen.

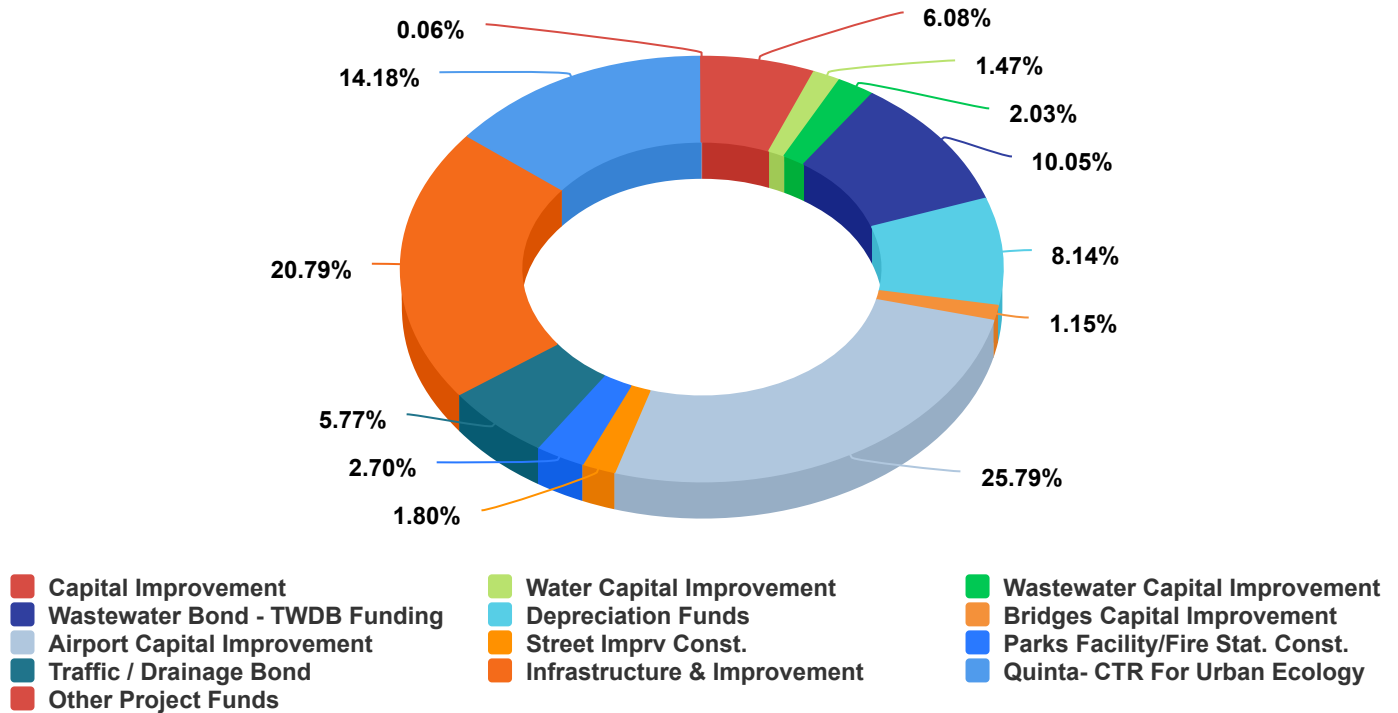
Impact on Operating Budget

Not Applicable

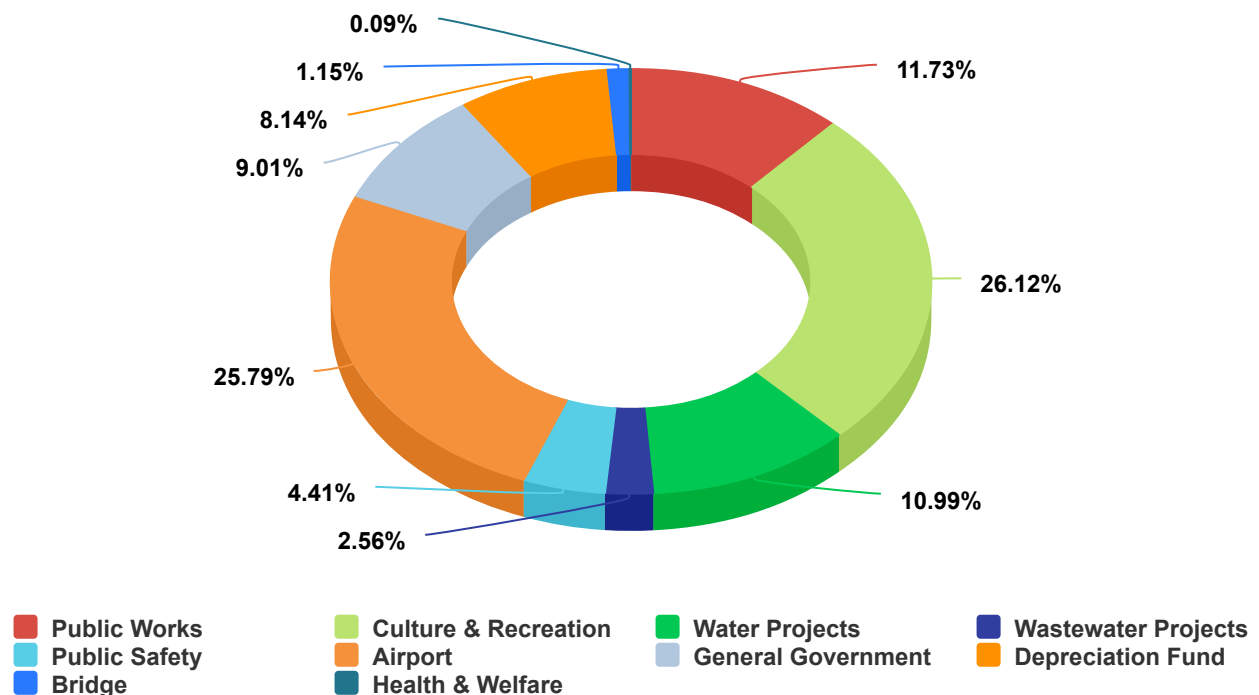


Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Capital Project Funds Appropriations
by Fund
\$223,433,684**



**Capital Project Funds Appropriations
by Category
\$223,433,684**



CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2021-2022

Department Name	Description	N R	Total
CAPITAL IMPROVEMENTS FUND (300)			
BUSINESS PLAN PROJECTS	SEE PAGE 197 FOR PROJECTS	-	\$ -
GENERAL GOVERNMENT	SEE PAGE 197 FOR PROJECTS	-	2,176,214
PUBLIC SAFETY	SEE PAGE 197 FOR PROJECTS	-	2,680,410
HIGHWAYS AND STREETS	SEE PAGE 198 FOR PROJECTS	-	2,835,042
HEALTH & WELFARE	SEE PAGE 198 FOR PROJECTS	-	-
CULTURE AND RECREATIONS	SEE PAGE 198 FOR PROJECTS	-	5,455,477
GOLF COURSE PROJECTS	SEE PAGE 198 FOR PROJECTS	-	434,537
	FUND TOTAL		13,581,680
QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY (302)			
CAPITAL PROJECTS	PALM HOUSE MASTERPLAN / DESIGN	N	1,040,580
	PALM HOUSE CONSTRUCTION	N	29,790,557
	PALM HOUSE - FURNITURE, FIXTURE, & EQUIPMENT	N	861,204
	FUND TOTAL		31,692,341
TRAFFIC/DRAINAGE BOND FUND (318)			
CAPITAL PROJECTS	SEE PAGE 200 FOR PROJECTS	N/A	12,887,554
	FUND TOTAL		12,887,554
PARKS FACILITY/FIRE STATION #2 FUND (320)			
CAPITAL PROJECTS	PARKS ADMINISTRATION - FACILITY	R	6,023,008
	FUND TOTAL		6,023,008
STREET IMPROVEMENT CONSTRUCTION FUND (322)			
CAPITAL PROJECTS	SEE PAGE 202 FOR PROJECTS	N/A	4,015,740
	FUND TOTAL		4,015,740
SPORTS FACILITY CONSTRUCTION FUND (326)			
CAPITAL PROJECTS	BASEBALL COMPLEX - 1ST PHASE	N	60,000
	FUND TOTAL		60,000
INFORMATION TECHNOLOGY FUND (340)			
CAPITAL PROJECTS	OFFSITE BACKUP	N	65,000
	FUND TOTAL		65,000
INFRASTRUCTURE AND IMPROVEMENT (321)			
CAPITAL PROJECTS	TOTAL PROJECTS	N/A	46,442,395
	FUND TOTAL		46,442,395
WATER DEPRECIATION FUND (410)			
WATER PLANTS	BASIN SLUICE GATE VALVE	R	18,000
	1 TON CHLORINE SCALES	R	7,250
	4 TON CHLORINE SCALES	R	17,500
	HOLDING POND PUMP & MOTOR	R	25,000
	FILTER #3 VENTURI	R	15,000
	FORKLIFT	R	90,000
	RAPID MIXER GEARBOX & MOTOR	R	35,000
	DEPT. TOTAL		207,750

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021-2022

Department Name	Description	N R	Total
WATER LAB	MICROSCOPE WITH CAMERA/SCREEN	R	10,000
	MARKET FORGE STERILIZER	R	13,500
	DEPT. TOTAL		23,500
TRANSMISSION & DISTRIBUTION	SMALLER METER BOXES	R	56,000
	LARGE METER BOXES	R	25,000
	METER BOX LIDS	R	24,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	122,500
	WATER METER - 3/4"	R	88,000
	WATER METER - 1"	R	88,000
	WATER METER - 2"	R	50,000
	WATER METER - 3"	R	4,950
	WATER METER - 4"	R	6,600
	3" METER STRAINER	R	1,725
	4" METER STRAINER	R	3,000
	6' METER STRAINER	R	3,000
	TRANSCEIVERS FOR AMI/AMR METER	R	175,000
	4-INCH REPAIR COUPLINGS	R	6,000
	6-INCH REPAIR COUPLINGS	R	11,400
	8-INCH REPAIR COUPLINGS	R	15,600
	12-INCH REPAIR COUPLINGS	R	14,400
	16-INCH REPAIR COUPLINGS	R	4,480
	FIRE HYDRANTS	R	54,000
	4-INCH VALVES	R	14,400
	6-INCH VALVES	R	23,250
	8-INCH VALVES	R	36,000
	12-INCH VALVES	R	42,300
	DEPT. TOTAL		869,605
METER READERS	1/2 TON CREW CAB SHORT BED V8 TRUCK - PU2505	R	36,000
	1/2 TON CREW CAB SHORT BED V8 TRUCK - PU2008	R	35,000
	1/2 TON CREW CAB SHORT BED V8 TRUCK - PU2013	R	35,000
	DEPT. TOTAL		106,000
DEPRECIATION PROJECTS	SEE PAGE 207 FOR PROJECTS	N/A	4,255,020
	FUND TOTAL		5,461,875
WATER CAPITAL IMPROVEMENT FUND (430)			
WATER PLANTS	NORTH WATER PLANT VARIABLE FREQUENCY DRIVE (VFD)	R	25,500
	20-TON A/C UNIT	R	19,000
	DEPT. TOTAL		44,500
WATER LAB	LAB EXPANSION	R	371,657
	DEPT. TOTAL		371,657
TRANSMISSION & DISTRIBUTION	3/4-TON REGULAR CAB LONG BED 2WD TRUCK	R	35,000
	SMALL METER BOXES	R	49,000
	LARGE METER BOXES	R	25,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	105,000
	WATER METER - 3/4"	R	66,000
	WATER METER - 1"	R	17,600
	WATER METER - 2"	R	25,000
	WATER METER - 3"	R	4,950
	WATER METER - 4"	R	6,600
	3" METER STRAINER	R	3,450
	4" METER STRAINER	R	6,000
	6" METER STRAINER	R	3,000

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)

FISCAL YEAR 2021-2022

Department Name	Description	N R	Total
	TRANSCEIVER FOR AMI/AMR METER	R	93,750
	DEPT. TOTAL		440,350
WATER PROJECTS	SEE PAGE 208 FOR PROJECTS	N/A	2,430,000
	DEPT. TOTAL		2,430,000
	FUND TOTAL		3,286,507
WATER REVENUE BOND ISSUES (441)			
CAPITAL PROJECTS	SEE PAGE 209 FOR PROJECTS	N/A	21,261,460
	FUND TOTAL		21,261,460
WASTEWATER DEPRECIATION FUND (460)			
WASTEWATER PLANTS	3/4-TON UTILITY SERVICE BODY GAS (PU2506)	R	40,000
	1/2-TON REGULAR CAB SHORT BED 2WD GAS (PU2504)	R	30,000
	NORTH - ORDER CONTROL PUMP & MOTOR	R	8,000
	NORTH - GRIT SNAIL BOTTOM ASSEMBLY REPLACEMENT	R	17,000
	NORTH - LIFT STATION PUMP REPAIR (185 HP)	R	80,000
	NORTH -35 HP SAM REPAIR	R	10,000
	NORTH - LIFT STATION PUMP VFD	R	15,000
	NORTH - RAS PUMP VFD	R	10,000
	NORTH - RAS MOTOR	R	10,500
	SOUTH - 3V3 WEMCO GRIT PUMP	R	15,000
	SOUTH - 70 HP LIFT STATION PUMP	R	40,000
	NORTH - FLOW METER & TRANSMITTER NEUROS BLOWERS	R	16,000
	NORTH - WASHER CONVEYOR	R	17,000
	DEPT. TOTAL		308,500
WASTEWATER COLLECTION	3/4 TON REGULAR CAB LONG BED 2WD GAS (PU2511)	R	35,000
	FLUSH VACUUM TRUCK (PU8000)	R	500,000
	1/2 TON REGULAR CAB SHORT BED 2WD GAS (PU1508)	R	30,000
	6" SUBMERSIBLE PUMPS 25 HP (CARDONA LS)	R	28,000
	4" SUBMERSIBLE PUMPS 5 HP (OCHOA LS ALTON)	R	11,500
	4" SUBMERSIBLE PUMPS 5 HP (ALTON INDUSTRIAL LS)	R	22,500
	4" SUBMERSIBLE PUMPS 5 HP (AVOCET LS)	R	22,500
	4" SUBMERSIBLE PUMPS 5 HP (LOS VECINOS LS)	R	22,500
	ELECTRICAL PANEL (CASCADE LS)	R	9,000
	ELECTRICAL PANEL (LA PUERTA LS)	R	12,500
	ELECTRICAL PANEL (BLOSSOM RIDGE LS)	R	9,000
	ELECTRICAL PANEL (DOMINION LS)	R	9,000
	PANEL VIEW (BALBOA LS)	R	8,200
	COMPOSITE MANHOLE COVERS	R	42,375
	DEPT. TOTAL		762,075
DEPRECIATION PROJETS	SEE PAGE 210 FOR PROJECTS	N/A	5,330,020
	DEPT. TOTAL		5,330,020
	FUND TOTAL		6,400,595
WASTEWATER CAPITAL IMPROVEMENT FUND (480)			
WASTEWATER PLANT	PRETREATMENT - 1/2-TON REGULAR CAB SHORT BED 2WD GAS	R	30,000
	SOUTH - STAINLESS CHUTE FABRICATION	R	7,500
	SOUTH - LOAD BANK TEST 600 KW	R	6,000
	SOUTH - LOAD BANK TEST 1600 KW	R	8,200
	SOUTH - LOAD BANK TEST 1000 KW	R	6,000
	NORTH - LOAD BANK TEST 750 KW	R	6,000

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021-2022

Department Name	Description	N R	Total
	NORTH - LOAD BANK TEST 500 KW	R	6,000
	NORTH & SOUTH - PALO ALTO FIREWALL PROTECTION	R	22,032
	DEPT. TOTAL		91,732
WASTEWATER LAB	1/2-TON REGULAR CAB SHORT BED 2WD GAS	R	30,000
	DEPT. TOTAL		30,000
WASTEWATER COLLECTIONS	SEWER LINE RAPID ASSESSMENT TOOL	R	26,500
	LOAD BANK TEST 500 KW	R	6,000
	1" RECLAIMED WATER METER WITH ENCODED REGISTER	R	38,000
	2" RECLAIMED WATER METER WITH ENCODED REGISTER	R	2,625
	1" RECLAIMED WATER METER	R	18,000
	2" RECLAIMED WATER METER	R	800
	ASSORTED FITTING TYPES & CUTOFFS	R	5,000
	TRANSCIEVERS FOR AMI/AMR METER	R	20,000
	DEPT. TOTAL		116,925
WASTEWATER ADMINISTRATION	OFFICE REMODELING FURNITURE	R	20,000
	DEPT. TOTAL		20,000
CAPITAL PROJECTS	SEE PAGE 211 FOR PROJECTS	N/A	4,281,000
	PROJECT TOTAL		4,281,000
	FUND TOTAL		4,539,657
WASTEWATER REVENUE BOND (491)			
CAPITAL PROJECTS	SEE PAGE 212 FOR PROJECTS	N/A	750,000
	FUND TOTAL		750,000
WASTEWATER REVENUE BOND CLEAN WATER (495)			
CAPITAL PROJECTS	SEE PAGE 213 FOR PROJECTS	N/A	435,098
	FUND TOTAL		435,098
SANITATION DEPRECIATION FUND (502)			
RESIDENTIAL	3/4 TON CREW CAB TRUCK 4WD (SA2500)	R	40,000
	MID-SIZE REAR LOAD REFUSE TRUCK (SA2500)	R	150,000
	REFUSE TRUCK (SA8013/SA8014)	R	620,000
	SIDE LOADER TRUCK (SA8011,8012)	R	571,135
	DEPT. TOTAL		1,381,135
COMMERCIAL	3/4 TON CREW CAB TRUCK 4WD (SA2502)	R	40,000
	FRONT LOADER (SA8203,8260,8261)	R	797,517
	RETRIEVER TRUCK (SA8350)	R	120,000
	ROUGH TERRAIN FORKLIFT (SA9000)	R	66,000
	SIDE LOADER REFUSE TRUCK (SA8204,8205)	R	580,000
	DEPT. TOTAL		1,603,517
COMPOSTING	3/4 TON CREW CAB TRUCK (SA2505)	R	50,000
	DEPT. TOTAL		50,000
RECYCLING	1/2 TON REGULAR CAB SHORT BED 2WD TRUCK	N	60,000
	COMPACT WHEEL LOADER (SA9007)	R	100,000
	PAPER SHREDDER	N	100,000
	DEPT. TOTAL		260,000

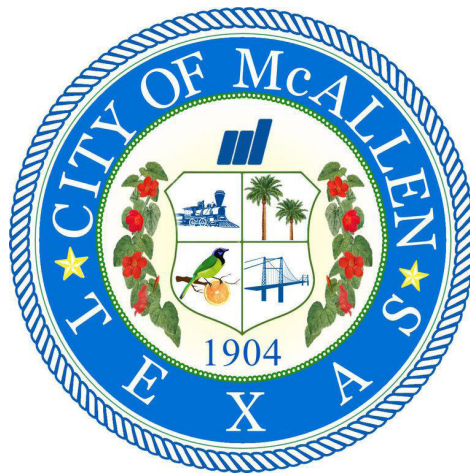
CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)

FISCAL YEAR 2021-2022

Department Name	Description	N R	Total
ROLL OFF	REFUSE TRUCK (SA8304)	R	190,000
	ROLL OFF TRUCKS (SA8301, 8303)	R	324,674
	DEPT. TOTAL		514,674
BRUSH	BRUSH TRUCKS (SA8400,8401)	R	250,676
	GRAPPLE ROLL-OFF TRUCK (SA8501)	R	240,000
	OPEN TOP BRUSH TRUCK (SA804,8405,8406,8407)	R	560,000
	ROLL OFF TRUCKS (SA8403, 8503)	R	453,406
	DEPT. TOTAL		1,504,082
STREET CLEANING	STREET SWEEPER (SD7000,SD7001,SD7002)	R	600,000
	DEPT. TOTAL		600,000
	FUND TOTAL		5,913,408
PALMVIEW GOLF COURSE DEPRECIATION FUND (520)			
MAINTENANCE & OPERATIONS	SPRAYER	R	45,000
	BLOWER	R	8,300
	REEL SET	N	16,000
	TOP DEPRESSING BRUSH	R	5,000
	FUND TOTAL		74,300
CONVENTION CENTER DEPRECIATION FUND (544)			
MAINTENANCE & OPERATIONS	WATER COOLING PIPE	R	105,000
	DISHWASHER	R	60,000
	JOHN DEERE GATOR XUV560E	R	20,000
	SPEAKER SYSTEM LINE ARRAY	N	77,000
	CAMERA STATION 85TB RECORDER	R	30,000
	FURNITURE	R	45,000
	FUND TOTAL		337,000
MCALLEN INT'L AIRPORT PFC FUND (552)			
CAPITAL PROJECTS	AIRCRAFT RESCUE AND FIREFIGHTER UNIT	R	1,000,000
	TERMINAL PASSENGER BOARDING BRIDGES	R	2,122,500
	TERMINAL RESTROOM RENOVATIONS	R	1,200,000
	FUND TOTAL		4,322,500
AIRPORT CIP FUND (554)			
CAPITAL PROJECTS	CARGO RAMP CONSTRUCTION		8,813,000
	FLOOR SCRUBBER	R	70,000
	GA LAND ACQUISITION	N	2,874,097
	GA MASTER BUSINESS PLAN	N	50,000
	MOBILE GPU/PC AIR UNIT	R	250,000
	PARALLEL RUNWAY FEASIBILITY STUDY	R	500,000
	RUNWAY & TAXIWAY SAFETY IMPROVEMENTS	R	29,663,623
	RUNWAY 14-32 REHABILITATION	R	3,101,000
	TERMINAL AMENITY	R	500,000
	TERMINAL ELEVATOR REHABILITATION	R	660,000
	TERMINAL EXPANSION FEASIBILITY STUDY	N	500,000
	TERMINAL HVAC & LIGHTING EFFICIENCY IMPROVEMENTS	R	2,200,000

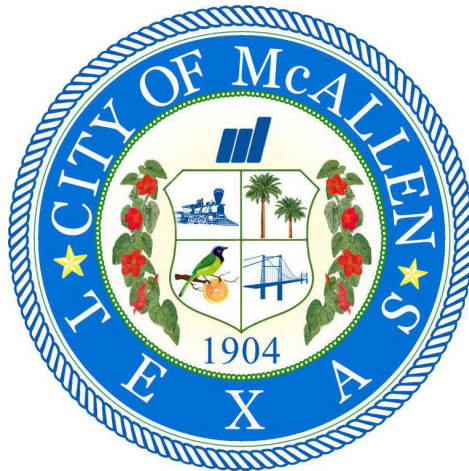
CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021-2022

Department Name	Description	N R	Total
	TERMINAL PASSENGER BOARDING BRIDGE IMPROVEMENTS	R	2,122,500
	TERMINAL TILED ROOF REPLACEMENT	R	2,000,000
	<i>FUND TOTAL</i>		<u>53,304,220</u>
	BRIDGE CAPITAL IMPROVEMENT FUND (566)		
CAPITAL PROJECTS	BRIDGE BUILDING FANS	N	60,000
	CANOPY IMPROVEMENTS	R	200,000
	FEDERAL MOTOR CARRIER PROJECT	N	130,836
	FENCE RESTORATION	R	170,000
	I.T. STORAGE & NETWORK EQUIPMENT	R	40,000
	NORTH BOUND PEDESTRIAN EXPANSION	R	790,000
	OFFICE BUILDING UPGRADES	R	90,000
	POE MASTER PLAN DESIGN	R	30,000
	RESTROOM ADDITION - BUILDING A	N	261,750
	RESTROOM ADDITION - BUILDING C	R	236,750
	<i>FUND TOTAL</i>		<u>2,009,336</u>
	ANZALDUAS CAPITAL IMPROVEMENT FUND (586)		
CAPITAL PROJECTS	ADDITIONAL NORTHBOUND TOLL BOOTH	N	234,000
	BRIDGE CANOPY	R	66,010
	COMPUTER UPGRADES	R	40,000
	FACILITY UPGRADES	R	50,000
	NORTHBOUND LANES	N	180,000
	<i>FUND TOTAL</i>		<u>570,010</u>
	CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL		<u>\$ 223,433,684</u>





ENTERPRISE FUND



Water Fund



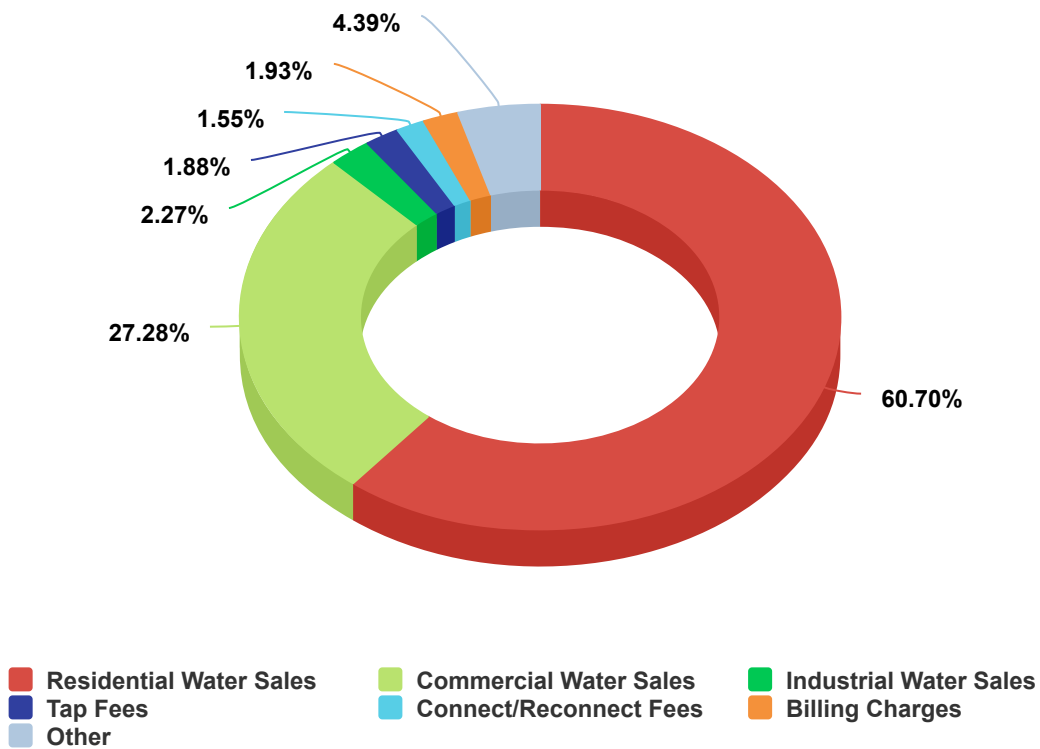
The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

WATER FUND

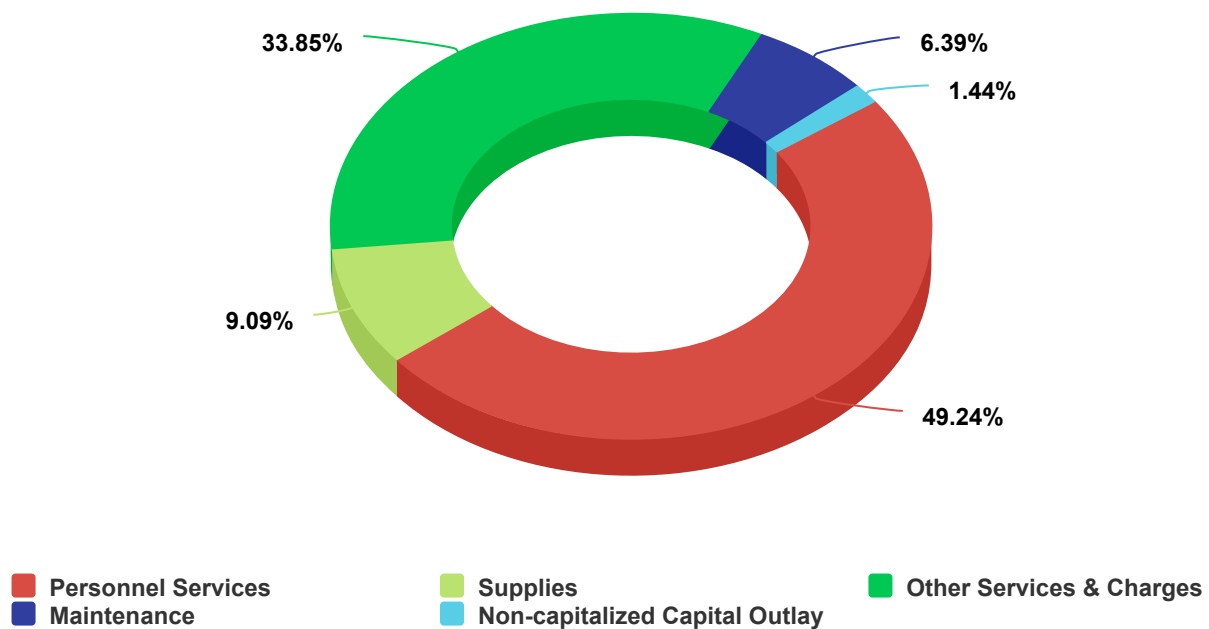
Fund Balance Summary

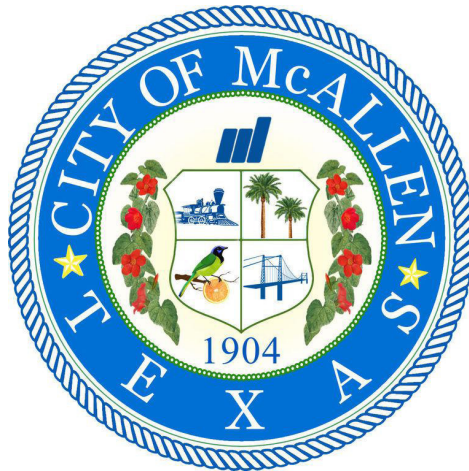
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 7,483,742	\$ 7,283,791	\$ 8,220,732	\$ 9,522,382
Revenues:				
Residential Water Sales	\$ 12,145,741	\$ 14,428,560	\$ 13,263,041	\$ 14,490,648
Commercial Water Sales	6,067,968	6,508,437	6,390,284	6,513,810
Industrial Water Sales	414,513	541,053	408,803	541,053
Regional Water Sales	172,339	340,000	175,000	340,000
Misc. Operating Revenues	414,561	400,000	470,805	400,000
Tap Fees	357,350	450,000	379,250	450,000
Connect Fees	178,150	180,000	178,350	180,000
Reconnect Fees	160,950	190,000	203,450	190,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	52,393	35,500	55,931	35,500
Misc. Non-Operating Revenues	379,841	235,000	244,663	235,000
Interest Earned	203,929	84,637	42,767	38,090
Total Revenues	21,007,736	23,853,187	22,272,344	23,874,101
TOTAL RESOURCES	\$ 28,491,478	\$ 31,136,978	\$ 30,493,076	\$ 33,396,483
Operating Expenses:				
Administration and General/Benefits	\$ 2,444,763	\$ 1,977,641	\$ 1,720,139	\$ 2,122,020
Employee Benefits/Contingency	3,500	115,452	35,000	615,014
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,266,171	5,077,161	4,715,474	5,133,432
Cost of Raw Water	2,163,329	2,593,905	2,200,000	2,833,803
Water Laboratory	398,754	456,976	444,758	473,109
Transmission & Distribution	2,248,733	3,071,806	2,429,314	2,864,634
Water Meter Readers	983,289	1,132,291	1,084,729	1,337,195
Utility Billing	756,960	869,886	829,882	883,970
Customer Relations	1,073,638	1,090,664	1,040,237	1,088,791
Treasury Management	503,092	584,671	491,250	542,602
Total Operations	14,881,289	17,025,552	15,045,882	17,949,669
Non-operating Expense:				
Transfers To Depreciation Fund	1,592,024	1,606,935	1,579,342	1,698,664
Transfers to Debt Service-2015 Issue	1,096,228	1,090,082	1,098,281	1,092,182
Transfers to Debt Service-2016 Issue	809,324	803,552	807,368	802,208
Transfers to Debt Service-2018 Issues	530,668	530,143	373,878	528,124
Transfers to Planned Debt Service	-	220,917	-	156,924
Transfers to Capital Improvements	1,271,960	1,875,415	1,875,415	1,356,507
Other Non-operating expenses	393,521	101,370	101,370	-
TOTAL APPROPRIATIONS	\$ 20,575,014	\$ 23,253,966	\$ 20,881,536	\$ 23,584,278
Revenues over/(under) Expenditures	432,722	599,221	1,390,808	289,823
Other Changes Affecting Working Capital	304,266	(89,158)	(89,158)	(251,964)
ENDING WORKING CAPITAL	\$ 8,220,732	\$ 7,793,854	\$ 9,522,382	\$ 9,560,241

Water Fund Revenues \$23,874,101



Water Fund Appropriation By Category \$17,949,669





WATER FUND Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Administration and General	\$ 2,444,763	\$ 1,977,641	\$ 1,720,139	\$ 2,122,020
Employee Benefits/Contingency	3,500	115,452	35,000	615,014
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,266,171	5,077,161	4,715,474	5,133,432
Cost of Raw Water	2,163,329	2,593,905	2,200,000	2,833,803
Water Laboratory	398,754	456,976	444,758	473,109
Transmission & Distribution	2,248,733	3,071,806	2,429,314	2,864,634
Water Meter Readers	983,289	1,132,291	1,084,729	1,337,195
Utility Billing	756,960	869,886	829,882	883,970
Customer Relations	1,073,638	1,090,664	1,040,237	1,088,791
Treasury Management	503,092	584,671	491,250	542,602
TOTAL OPERATING EXPENSES	<u>14,881,289</u>	<u>17,025,552</u>	<u>15,045,882</u>	<u>17,949,669</u>
TOTAL EXPENDITURES	<u>\$ 14,881,289</u>	<u>\$ 17,025,552</u>	<u>\$ 15,045,882</u>	<u>\$ 17,949,669</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 5,879,493	\$ 6,230,462	\$ 5,804,256	\$ 6,187,721
Employee Benefits	2,243,794	2,078,106	2,000,316	2,650,504
Supplies	1,286,745	1,540,700	1,373,725	1,631,650
Other Services and Charges	4,618,415	5,940,468	4,875,555	6,075,409
Maint. and Repair Services	719,076	959,486	865,275	1,146,335
Non-capitalized Capital Outlay	133,763	276,330	126,756	258,050
TOTAL OPERATING EXPENSES	<u>14,881,285</u>	<u>17,025,552</u>	<u>15,045,883</u>	<u>17,949,669</u>
TOTAL EXPENDITURES	<u>\$ 14,881,287</u>	<u>\$ 17,025,552</u>	<u>\$ 15,045,882</u>	<u>\$ 17,949,669</u>
PERSONNEL				
Admin. and General	11	9	9	9
Water Treatment Plant	34	35	35	36
Laboratory Services	6	6	6	6
Trans & Distribution	47	47	47	47
Meter Readers	19	19	19	19
Utility Billing	9	9	9	9
Customer Relations	20	20	20	20
Treasury Management	4	4	4	4
TOTAL PERSONNEL	<u>150</u>	<u>149</u>	<u>149</u>	<u>150</u>



Water Fund Administration

<http://www.mcallenpublicutility.com/>

Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet our commitments to the many constituencies we serve.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 873,860	\$ 764,464	\$ 734,236	\$ 754,151
Employee Benefits	1,093,080	198,985	210,409	210,409
Supplies	15,366	12,000	7,000	12,000
Other Services and Charges	445,532	967,442	733,744	1,118,060
Maintenance	12,431	26,100	26,100	26,100
Operations Subtotal	2,440,269	1,968,991	1,711,489	2,120,720
Capital Outlay	4,495	8,650	8,650	1,300
Operations & Capital Outlay Total	2,444,763	1,977,641	1,720,139	2,122,020
Non-Departmental	-	-	-	-
Contingency	3,500	115,452	35,000	615,014
Insurance	39,060	55,099	55,099	55,099
Total Expenditures	\$ 2,487,325	\$ 2,148,192	\$ 1,810,238	\$ 2,792,133

PERSONNEL

Exempt	4	4	4	4
Non-Exempt	7	5	5	5
Total Positions Authorized	11	9	9	9

Contact Us:

Mark A. Vega
General Manager
Utility Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

MAJOR FY 21-22 GOALS

- 1.) Management and oversight of the Utility
- 2.) Continue Educational Programs and Tours
- 3.) Host workshops and presentations (VR tours/water use)
- 4.) Continue Employee Development of all MPU employees
- 5.) Development of Annual Grants Strategy Plan
- 6.) Social Media Plan and Campaign
- 7.) SWTP Expansion Filter/Clarifier. (6.4.1)
- 8.) AMI Project. (6.4.5)
- 9.) NW Water Plant Expansion. (6.4.6)
- 10.) Geo-Water (Deep Well). (6.4.10)
- 11.) HCID #1 Raw Waterline. (6.4.11)
- 12.) SWTP Electrical Generator Project. (6.4.12)

Description:

Water Administration includes 11 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of trustees and meetings.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	11	9	9	9
Department Expenditures	\$ 2,487,325	\$ 2,148,192	\$ 1,810,238	\$ 2,792,133
Outputs:				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
Effectiveness Measures:				
Maintain/Improve S & P/Fitch Ratings: Water/ Sewer Revenue Bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
Efficiency Measures:				
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capita	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55
Population:	151,352	153,622	153,622	156,649



Water Fund Water Plant

<http://www.mcallenpublicutility.com/>

Mission Statement:

To provide a safe continuous supply of potable water for public consumption.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,221,837	\$ 1,372,335	\$ 1,360,785	\$ 1,383,659
Employee Benefits	274,510	443,126	439,896	467,353
Supplies	1,139,264	1,373,410	1,223,410	1,454,260
Other Services and Charges	1,182,172	1,255,290	1,225,883	1,250,590
Maintenance	405,928	462,500	420,500	452,500
Operations Subtotal	4,223,710	4,906,661	4,670,474	5,008,362
Capital Outlay	42,459	170,500	45,000	125,070
Total Expenditures	\$ 4,266,170	\$ 5,077,161	\$ 4,715,474	\$ 5,133,432
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	29	30	30	31
Part-Time	1	1	1	1
Total Positions Authorized	34	35	35	36

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 21-22 GOALS

- 1.) To provide public with potable water without interruption.
- 2.) Continue education for staff to acquire higher licenses.
- 3.) Continue to be in compliance with TCEQ Regulation without violations.
- 4.) Continue with our repair in-house program.
- 5.) Continue performing PM on electrical system and chlorine scrubber systems.
- 6.) Continue working on filter/clarifier upgrade at Expansion Plant.
- 7.) Continue with our Preventative Maintenance Program.
- 8.) Continue researching for new technology to improve plant operations.

Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 33 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	33	34	34	35
Department Expenditures	\$ 4,266,170	\$ 5,077,161	\$ 4,670,474	\$ 5,133,432
Outputs:				
Total raw water treated	9,223,163,000	11,330,000,000	11,330,000,000	11,330,000,000
Total HI-Service water produced (mgd)	9,127,236,000	11,000,000,000	11,000,000,000	11,000,000,000
Average daily consumption (mgd)	26	24	26	26
Maximum daily consumption (mgd)	39	35	35	38
Capacity (mgd)	59	59	60	60
Water analysis	291,000	312,900	312,900	312,900
Effectiveness Measures:				
Turbidity removal	99.00%	99.00%	99.00%	99.00%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regulations	99.00%	100.00%	100.00%	100.00%
Compliance with all water quality	100.00%	100.00%	100.00%	100.00%
Efficiency Measures:				
Chemical cost per MG	\$ 122	\$ 121	\$ 107	\$ 128
Power cost per MG	\$ 101	\$ 86	\$ 86	\$ 86
Maintenance cost per MG	\$ 44	\$ 42	\$ 38	\$ 41
Personnel cost per MG	\$ 164	\$ 165	\$ 164	\$ 168
Department expenditures per capita	\$ 28.19	\$ 32.25	\$ 30.70	\$ 32.77
Population:	151,352	153,622	153,622	156,649

*N/A=Not Available, N/P=Not Provided



Water Fund Cost of Raw Water

<http://www.mcallenpublicutility.com/>

Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,163,329	2,593,905	2,200,000	2,833,803
Maintenance	-	-	-	-
Operations Subtotal	2,163,329	2,593,905	2,200,000	2,833,803
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,163,329	\$ 2,593,905	\$ 2,200,000	\$ 2,833,803

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 21-22 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



Water Fund Water Lab

<http://www.mcallenpublicutility.com/>

Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 229,867	\$ 235,339	\$ 231,927	\$ 240,625
Employee Benefits	54,330	73,772	73,216	77,340
Supplies	30,422	34,130	34,130	34,130
Other Services and Charges	47,739	68,235	63,235	65,514
Maintenance	24,051	33,450	33,450	40,950
Operations Subtotal	386,409	444,926	435,958	458,559
Capital Outlay	12,347	12,050	8,800	14,550
Total Expenditures	\$ 398,755	\$ 456,976	\$ 444,758	\$ 473,109
PERSONNEL				
Exempt	1	1	2	2
Non-Exempt	5	5	4	4
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 21-22 GOALS

Expenditure Discussion: Our expenditures have been concurrent with the preceding years as noted. Our NELAP accreditation is and continues to be very demanding. Salary for lab staff, lab supplies, lab instrumentation, and lab analyses account for approximately 90% of the labs total budget. Lab staff training, certifications, and contingency expenses account for about 10% . The McAllen Central Water Lab has oriented on high standards, high productivity, and cost efficiency and will continue to do so in the year to come.

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue compliance with TCEQ and EPA programs.
- 3.) Continue to strive for 2% cost savings.
- 4.) Continue to improve and implement safety.
- 5.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 6.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 7.) Continue to improve the R & D section in laboratory.
- 8.) Continue Performance Management.
- 9.) Continue to improve laboratory analytical capabilities with new technology.

Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 6 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 7000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 398,755	\$ 456,976	\$ 444,758	\$ 473,109
Outputs:				
Culture & Microbiological Analyses	6,837	4,500	5,794	4,500
General Chemical & Analytical Analyses	96,124	80,000	94,308	85,000
Consumer Confidence Report (CCR)	56,000	50,000	59,500	55,000
Total Organic Carbon Analyses				
Ion Chromatography Analyses	570	400	483	400
Effectiveness Measures:	8,010	7,000	7,860	7,000
Monthly Culture & Microbiological Analyses	10	10	10	10
Number of Inquiries for CCR	17,160	14,083	16,684	14,917
Efficiency Measures:	34	41	41	42
Workload per employee	10,224	10,552	8,895	10,066
Lab cost per million gallons	\$ 39	\$ 43	\$ 50	\$ 47
Department expenditures per capita	\$ 2.63	\$ 2.95	\$ 2.90	\$ 3.02
Population:	151,352	153,622	153,622	156,649

*N/A=Not Available, N/P=Not Provided



Water Fund Transmission & Distribution

<http://www.mcallenpublicutility.com/>

Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,542,200	\$ 1,755,204	\$ 1,465,143	\$ 1,746,982
Employee Benefits	362,908	593,492	593,542	612,832
Supplies	37,984	40,000	39,700	50,100
Other Services and Charges	163,874	381,070	81,929	124,570
Maintenance	120,152	253,000	218,000	268,000
Operations Subtotal	2,227,117	3,022,766	2,398,314	2,802,484
Capital Outlay	21,611	49,040	31,000	62,150
Total Expenditures	2,248,730	3,071,806	2,429,314	2,864,634
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	44	44	44	44
Part-Time	-	-	-	-
Total Positions Authorized	47	47	47	47

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 21-22 GOALS

- 1.) Continue with TWUA Certification for the Transmission & Distribution employees
- 2.) Continue working on JBS Program to replace old meters and test large meters annually.
- 3.) Exercise water valves and replace broken valves throughout the City.
- 4.) Enforce and maintain Backflow Cross-Connection Program.
- 5.) Continue flushing program to prevent bacteriological contamination.

Description:

The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	47	47	47	47
Department expenditures	\$ 2,248,730	\$ 3,071,806	\$ 2,429,314	\$ 2,864,634
Outputs:				
Number of New Taps	638	850	800	700
Number of complaints/requests completed	14,143	3,300	12,000	10,000
Number of service orders completed, i.e., tests, raise, relocate, replace meters, etc.	5,147	4,500	4,500	7,500
Total workload	19,928	8,650	18,728	12,000
Effectiveness Measures:				
Meters exchanged (JBS Report)	502	1,200	300	2,000
Main and service line repairs	517	300	587	400
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	30	30	30	30
Efficiency Measures:				
Meters exchanged (average/month)	60	100	110	100
Meters installed (average/month)	52	100	70	75
Requests/complaints completed monthly	1,000	800	1,000	750
Water lines maintained (miles)	802	725	850	802
Fire hydrants maintained	4,041	4,100	4,200	4,041
Department expenditures per capita	\$ 14.86	\$ 19.88	\$ 15.81	\$ 18.29
Population:	151,352	153,622	153,622	156,649

*N/A=Not Available, N/P=Not Provided



Water Fund Meter Readers

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 678,706	\$ 725,224	\$ 705,411	\$ 715,693
Employee Benefits	165,158	234,718	234,718	240,331
Supplies	17,533	25,600	18,465	25,600
Other Services and Charges	37,066	59,031	41,260	71,531
Maintenance	69,411	80,600	77,775	250,740
Operations Subtotal	967,875	1,125,173	1,077,629	1,303,895
Capital Outlay	15,414	7,118	7,100	33,300
Total Expenditures	\$ 983,289	\$ 1,132,291	\$ 1,084,729	\$ 1,337,195
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
Total Positions Authorized	19	19	19	19

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 21-22 GOALS

- 1.) Promote a safe work environment by emphasizing the importance of following all health-related protocols, injury prevention, accident avoidance and public health.
- 2.) Promote continuous professional development of the Meter Reader Department employees through trainings, conferences, webinars, etc.
- 3.) Enhance the quality of service to our customers through technology.
- 4.) Enhance the collaboration between the citizens and staff regarding the significance of keeping the meter area accessible and clean.

Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 9 meter readers, the department reads approximately 45,000 meters a month. A staff of 6 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	19	19	19	19
- Asst. Mgr / Working Supervisors	4	4	4	4
- Meter Readers	9	9	9	9
- Meter Technicians	6	6	6	6
Department Expenditures	\$ 983,289	\$ 1,132,291	\$ 1,084,729	\$ 1,337,195
Outputs:				
Number of manual Meter Reads	569,359	568,670	567,850	561,150
Number of AMI Meter Reads	42,546	49,960	54,800	63,090
Number of service orders completed	43,717	46,800	46,755	46,800
Number of meters/readings checked	16,277	15,890	16,500	16,600
Effectiveness Measures:				
24 - hour service percentage	100%	100%	100%	100%
Reading accuracy percentage	99.9%	100.0%	99.9%	100.0%
Efficiency Measures:				
Number of meters read daily per meter reader	277	277	277	273
Number of service orders processed by meter tech. monthly.	607	650	649	650
Cost per Meter Read	\$ 1.61	\$ 1.83	\$ 1.74	\$ 2.14
Department expenditures per capita	\$ 6.50	\$ 7.37	\$ 7.06	\$ 8.54
Population:	151,352	153,622	153,622	156,649

*N/A=Not Available, N/P=Not Provided



Water Fund Utility Billing

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages	\$ 356,683	\$ 364,904	\$ 367,022	\$ 363,636
Employee Benefits	79,162	112,280	112,280	115,804
Supplies	33,701	38,000	32,600	38,000
Other Services and Charges	271,336	327,130	304,780	335,630
Maintenance	2,952	13,600	1,200	13,600

Operations Subtotal	743,835	855,914	817,882	866,670
Capital Outlay	13,125	13,972	12,000	17,300
Total Expenditures	\$ 756,960	\$ 869,886	\$ 829,882	\$ 883,970

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
617 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 21-22 GOALS

- 1.) Promote e-bills for faster communication with citizens and cost savings
- 2.) Promote continuous professional development of Utility Billing Department employees through trainings, conferences, webinars, etc.
- 3.) Enhance the quality of service to our customers through technology by Utility Billing Department assisting the Meter Reader Department; ensuring that the emails notification program is developed to inform customers when service order requests are completed.

Description:

With a staff of 9 employees, the Utility Billing Department reviews and processes 40,107 utility statements and about 5,620 e-bills which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges. Total monthly revenues of \$5,130,612, water consumption of 820,712,300 gallons and approximately 14,034 accounts reviewed. Staff also inserts approximately 8,476 delinquent notices monthly.

PERFORMANCE MEASURES

	Actual 19-20	Goal 20-21	Estimated 20-21	Goal 21-22
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 756,960	\$ 869,886	\$ 829,882	\$ 883,970
Outputs:				
Utility bills processed	493,183	502,332	506,540	514,200
E-notifications processed	68,410	67,500	69,100	71,320
Service orders processed	14,580	13,500	16,100	16,200
Total amount billed	\$ 61,599,677	\$ 62,696,725	\$ 61,562,550	\$ 62,172,000
Delinquent notices generated	85,893	102,000	99,500	102,120
Effectiveness Measures:				
# of Billing dates billed as scheduled	36	36	36	36
% of accounts billed timely	100%	100%	100%	100%
% of accounts billed accurately	100%	100%	100%	100%
Efficiency Measures:				
Utility bills processed per employee monthly	9,360	9,497	9,594	9,759
Service orders processed per employee monthly	243	225	268	270
Cost per bill	1	2	1	2
Number of bills not billed timely	19	13	21	6
Number of accounts billed incorrectly	78	46	40	24
Department expenditures per capita	\$ 5.00	\$ 5.66	\$ 5.40	\$ 5.64
Population:	151,352	153,622	153,622	156,649

*N/A=Not Available, N/P=Not Provided



Water Fund Treasury Management

<http://www.mcallenpublicutility.com/>

Mission Statement:

Charged with performing financial, investment, procurement accounting and treasury functions, the Financial Operations & Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide the best and most

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 262,555	\$ 274,153	\$ 236,909	\$ 252,394
Employee Benefits	45,833	69,896	64,870	67,521
Supplies	2,301	2,000	2,040	2,000
Other Services and Charges	116,959	157,506	108,081	140,687
Maintenance	71,006	76,216	74,481	80,000
Operations Subtotal	498,651	579,771	486,380	542,602
Non-capitalized Capital Outlay	4,441	4,900	4,870	-
Operations & Capital Outlay Total	503,092	584,671	491,250	542,602
Total Expenditures	\$ 503,092	\$ 584,671	\$ 491,250	\$ 542,602

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	2	2	2	2
Total Positions Authorized	4	4	4	4

Contact Us:

Melba D. Carvajal, CPM
Director of Finance for
Utilities
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

MAJOR FY 21-22 GOALS

- 1.) To operate in full compliance with all applicable legal requirements and supplementary governmental understandings.
- 2.) To perform rate analyses for water and sewer services resulting in rates, fees and charges that generally reflect all costs of supplying those services to the customer.
- 3.) To manage MPU's credit rating at as favorable a level as can be maintained consistent with the needs of the financing and the cost of debt.
- 4.) To implement a program to educate and professionally develop staff.

Description:

The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 503,092	\$ 584,671	\$ 491,250	\$ 542,602
Outputs:				
Preparation of the annual budget	Yes	Yes	Yes	Yes
Preparation/presentation of financial reports	Yes	Yes	Yes	Yes
Annual approval of Investment Policy	Yes	Yes	Yes	Yes
Quarterly approval of investment reports	Yes	Yes	Yes	Yes
Maintenance/enhancement of credit rating	Yes	Yes	Yes	Yes
MPU Funds monitored/reported	13	13	13	13
Procurement transactions verified, City-wide	20,459	21,600	21,600	21,800
Procurement card charges, City-wide	\$ 5,540,533	\$ 4,500,000	\$ 4,500,000	\$ 4,600,000
Outstanding Long-term Debt (principal only)	\$ 130,182,000	\$ 132,876,000	\$ 132,876,000	\$ 150,876,000
Investment portfolio managed **	\$ 275,442,099	\$ 270,000,000	\$ 310,000,000	\$ 270,000,000
Effectiveness Measures:				
Credit rating of revenue bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Efficiency Measures:				
Percentage of procurement card transactions verified	100%	100%	100%	100%
Total Outstanding Long-term Debt Per Capita (principal only)	\$ 860	\$ 865	\$ 865	\$ 963
Blended yield of investment holdings	0.95%	1.50%	0.40%	0.40%
Monthly turn-key cost to manage City-wide investment portfolio	46	38	53	41
Department expenditures per employee	\$ 125,773	\$ 146,168	\$ 122,813	\$ 135,651
Department expenditures per capita	\$ 3.32	\$ 3.81	\$ 3.20	\$ 3.46
Population:	151,352	153,622	153,622	156,649

*N/A=Not Available, N/P=Not Provided

**City-wide investment holdings



Water Fund Customer Relations

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 713,785	\$ 738,839	\$ 702,823	\$ 730,581
Employee Benefits	165,313	236,385	236,385	243,900
Supplies	10,174	15,560	16,380	15,560
Other Services and Charges	151,350	75,760	61,544	79,925
Maintenance	13,145	14,020	13,769	14,445
Operations Subtotal	1,053,767	1,080,564	1,030,901	1,084,411
Capital Outlay	19,871	10,100	9,336	4,380
Total Expenditures	\$ 1,073,638	\$ 1,090,664	\$ 1,040,237	\$ 1,088,791
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	17	17	17	17
Total Positions Authorized	20	20	20	20

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities

Pablo M. Rodriguez
Assistant Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1600

MAJOR FY 21-22 GOALS

- 1.) Enhance the quality of service provided to customers through implementation of a Mobile Application as an additional source of payment
- 2.) Increase volume of E-Bill customers by 300 accounts.

Description:

The Customer Relations Department with a staff of 20 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	20	20	20	20
Number of customer service agents	9	11	9	11
Number of cashiers	9	9	9	9
Department Expenditures	\$ 1,073,638	\$ 1,090,664	\$ 1,040,237	\$ 1,088,791
Outputs:				
Number of incoming calls	90,800	91,500	91,650	93,383
Number of payments processed	531,245	535,820	536,380	538,110
Number of customers serviced	147,875	149,780	150,355	152,777
Number of active water accounts	48,415	47,395	49,135	49,855
Number of active sewer accounts	43,218	43,394	44,115	45,000
Number of customer complaints	268	280	265	270
Effectiveness Measures:				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Customer service complaints / 1000 accounts:				
Active Water accounts	0.46	0.49	0.45	0.45
Active Sewer accounts	0.52	0.54	0.50	0.50
Efficiency Measures:				
Incoming calls responded per employee	8,255	8,318	8,332	8,489
Payments processed per employee	59,027	59,536	59,598	59,790
Customers serviced per employee	7,394	7,489	7,518	7,639
Department expenditures per employee	\$ 53,682	\$ 54,533	\$ 52,012	\$ 54,440
Department expenditures per capita	\$ 7.09	\$ 7.10	\$ 6.77	\$ 6.95
Population:	151,352	153,622	153,622	156,649

*N/A=Not Available, N/P=Not Provided

Wastewater Fund



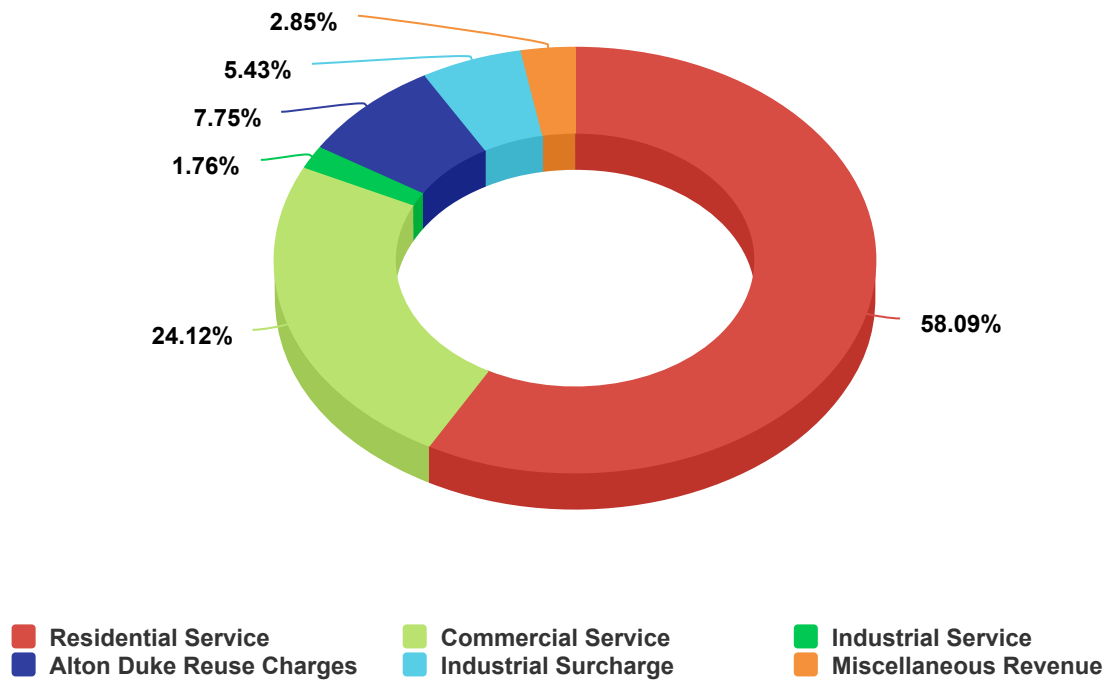
The **Wastewater Fund** is a major fund that is used to account for the provision of wastewater treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

WASTEWATER FUND

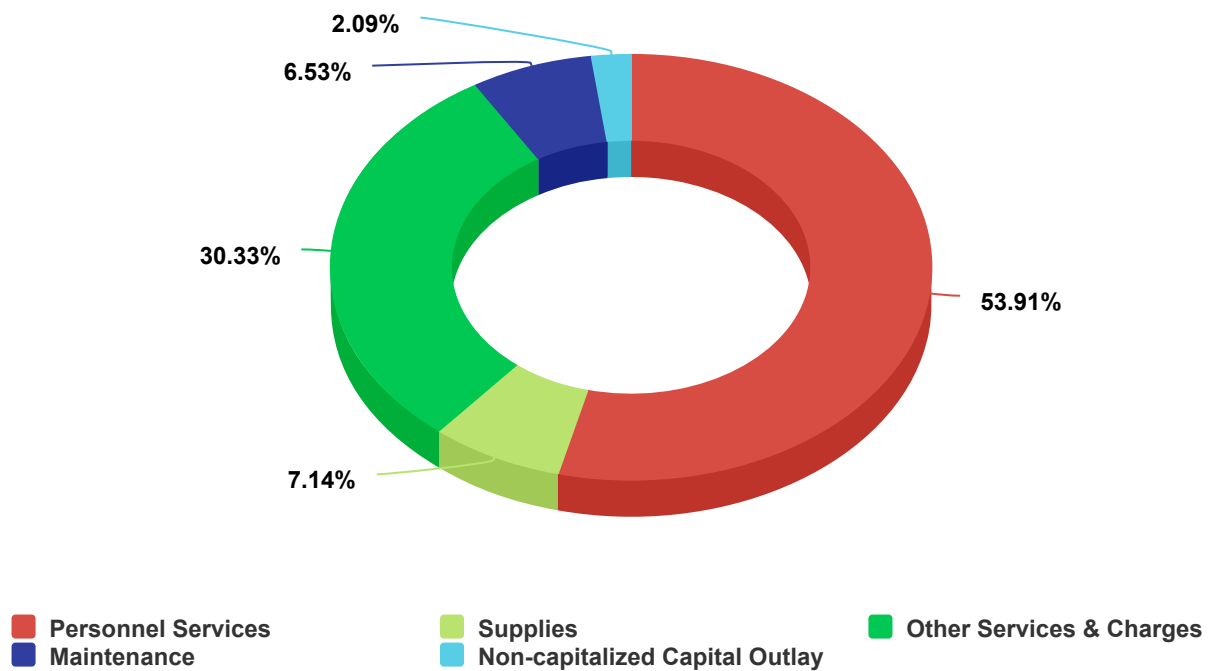
Fund Balance Summary

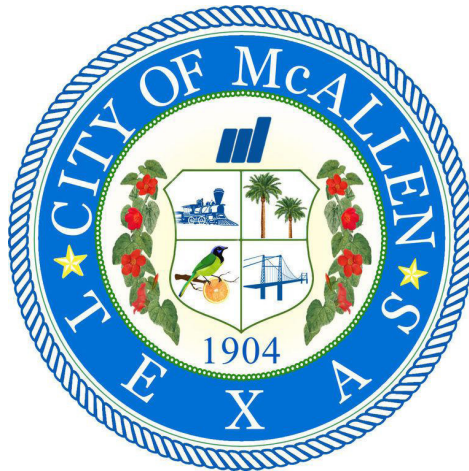
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,986,643	\$ 5,945,270	\$ 4,480,774	\$ 5,709,308
Revenues:				
Residential Service	\$ 11,843,895	\$ 13,186,882	\$ 12,980,582	\$ 13,273,282
Commercial Service	3,896,587	5,500,970	4,137,111	5,512,490
Industrial Service	256,983	402,851	243,372	402,851
Alton User Charges	820,855	750,000	681,928	750,000
Calpine/Duke Reuse Charges	822,299	1,783,500	1,083,367	1,020,000
Industrial Surcharge	690,922	1,240,000	1,021,811	1,240,000
Misc Non-operating Revenues	738,846	538,500	924,901	538,500
Interest Earned	112,357	60,527	17,468	22,837
Reimbursements	110,972	91,000	127,861	91,000
Total Revenues	<u>19,293,714</u>	<u>23,554,230</u>	<u>21,218,401</u>	<u>22,850,960</u>
TOTAL RESOURCES	<u>\$ 23,280,357</u>	<u>\$ 29,499,500</u>	<u>\$ 25,699,175</u>	<u>\$ 28,560,268</u>
APPROPRIATIONS				
Operating Expenses:				
Administration & General	\$ 1,657,580	\$ 2,260,795	\$ 1,998,862	\$ 1,917,455
Wastewater Treatment Plants	4,202,035	4,868,091	4,560,174	4,862,956
Wastewater Laboratory	523,534	654,044	630,292	630,780
Wastewater Collections	2,248,793	2,444,235	2,244,839	2,428,369
Employee Benefits/Contingency	-	49,333	-	643,952
Liability and Misc. Insurance	42,529	65,261	65,261	65,261
Total Operations	<u>8,674,471</u>	<u>10,341,759</u>	<u>9,499,428</u>	<u>10,548,773</u>
Non-Operating Expenses:				
Transfers to Depreciation Funds	3,335,902	3,472,730	3,394,106	3,567,862
Transfers to Debt Service: 2009 - TWDB	1,355,150	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	132,270	131,603	132,376	135,574
Transfers to Debt Service: 2013 - TWDB	626,200	624,835	623,348	626,266
Transfers to Debt Service: 2015	861,168	856,493	855,338	858,143
Transfers to Debt Service: 2015 - TWDB	1,702,714	1,701,839	1,702,714	1,698,526
Transfers to Debt Service: 2016	1,072,655	1,065,173	1,068,308	1,063,392
Transfers to Debt Service: 2016 - TWDB	97,394	99,061	94,061	279,061
Transfers to Debt Service: 2018 - TWDB	105,525	107,183	102,192	107,162
Planned Debt Service	-	-	-	-
Transfers to Capital Improvements	837,270	892,853	892,853	858,657
Other Non-operating expenses	(297,903)	51,039	51,039	-
Total Non-Operating	<u>9,828,345</u>	<u>10,357,809</u>	<u>10,271,334</u>	<u>10,549,642</u>
TOTAL APPROPRIATIONS	<u>\$ 18,502,816</u>	<u>\$ 20,699,568</u>	<u>\$ 19,770,762</u>	<u>\$ 21,098,415</u>
Other Changes Affecting Working Capital	<u>(296,767)</u>	<u>(219,104)</u>	<u>(219,104)</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 4,480,774</u>	<u>\$ 8,580,828</u>	<u>\$ 5,709,308</u>	<u>\$ 7,461,853</u>

Wastewater Fund Revenues \$22,850,960



Wastewater Fund Appropriation By Category \$10,548,773





WASTEWATER FUND Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Admin. and General	\$ 1,657,580	\$ 2,260,795	\$ 1,998,862	\$ 1,917,455
Employee Benefits/Contingency	-	49,333	-	643,952
Liability and Miscellaneous Insurance	42,529	65,261	65,261	65,261
Plants and Stations	4,202,035	4,868,091	4,560,174	4,862,956
Laboratory Services	523,535	654,044	630,292	630,780
Wastewater Collection	2,248,793	2,444,235	2,244,839	2,428,369
TOTAL OPERATING EXPENSES	<u>8,674,472</u>	<u>10,341,759</u>	<u>9,499,428</u>	<u>10,548,773</u>
TOTAL EXPENDITURES	<u>\$ 8,674,471</u>	<u>\$ 10,341,759</u>	<u>\$ 9,499,428</u>	<u>\$ 10,548,773</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,371,828	\$ 3,832,033	\$ 3,770,540	\$ 3,782,984
Employee Benefits	1,294,432	1,299,073	1,232,403	1,904,054
Supplies	683,121	753,305	670,973	753,305
Other Services and Charges	2,490,273	3,565,640	3,130,922	3,199,757
Maintenance and Repair Services	634,375	603,013	458,490	688,413
Non-capitalized Capital Outlay	200,445	288,695	236,100	220,260
TOTAL OPERATING EXPENSES	<u>8,674,474</u>	<u>10,341,759</u>	<u>9,499,428</u>	<u>10,548,773</u>
TOTAL EXPENDITURES	<u>\$ 8,674,471</u>	<u>\$ 10,341,759</u>	<u>\$ 9,499,428</u>	<u>\$ 10,548,773</u>
PERSONNEL				
Admin. and General	9	11	11	11
Plants and Stations	46	46	46	46
Laboratory Services	10	10	10	10
Wastewater Collection	26	26	26	26
TOTAL PERSONNEL	<u>91</u>	<u>93</u>	<u>93</u>	<u>93</u>



WasteWater Fund Administration

<http://www.mcallenpublicutility.com/>

Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 481,529	\$ 694,896	\$ 678,896	\$ 682,736
Employee Benefits	618,505	221,663	211,746	211,746
Supplies	4,485	17,500	17,500	17,500
Other Services and Charges	545,874	1,258,173	1,038,657	951,010
Maintenance	7,188	46,563	34,063	49,563
Operations Subtotal	1,657,580	2,238,795	1,980,862	1,912,555
Capital Outlay	-	22,000	18,000	4,900
Operations & Capital Outlay Total	1,657,580	2,260,795	1,998,862	1,917,455
Non- Departmental				
Employee Benefits/Contingency	-	49,333	-	643,952
Insurance	42,528	65,261	65,261	65,261
Total Expenditures	\$ 1,700,108	\$ 2,375,389	\$ 2,064,123	\$ 2,626,668

PERSONNEL

Exempt	4	4	4	4
Non-Exempt	4	6	6	6
Part-Time	1	1	1	1
Total Positions Authorized	9	11	11	11

Contact Us:

Marco A. Vega, P.E.
General Manager
311 N. 15th St P.O. Box
220 McAllen, TX 78501
956) 681-1770

MAJOR FY 21-22 GOALS

- 1.) Continuing with Geographical Positioning System (GPS) - survey of all water and sewer line infrastructure.
- 2.) Implement sewer modeling software to compliment the water model.
- 3.) North WWTP Electrical & SCADA Programming. (6.4.2)
- 4.) Sprague Sewer Interceptor Extension. (6.4.3)
- 5.) South WWTP Administration & Operations Building. (6.4.4)
- 6.) Dicker Road Sewer project (Phase I). (6.4.7)
- 7.) Tres Lagos Reclaimed Water Storage. (6.4.8)
- 8.) Sprague Sewer Lateral (Ware Road) (6.4.9)

Description:

This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the South Wastewater Treatment Plant Upgrade project funded by the TWDB.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Total Number of full time employees	9	11	11	11
Number of full time employees processing Building Permits	1	1	1	1
Number of full time employees processing Subdivision Applications	1	1	1	1
Number of Utility Engineers	2	2	2	2
Number of GIS/Mapping Techs	2	2	2	3
Number of Construction Inspectors	2	-	-	3
Number of Administrative Support Staff	1	1	1	1
Department Expenditures	\$ 1,700,108	\$ 2,375,389	\$ 2,064,123	\$ 2,626,668
Number of Subdivision Applications Received	46	20	30	20
Number of Subdivision Construction Plans Submitted for Review	21	16	16	16
Number of Building Permit Applications Received	634	600	600	600
Number of Water CIP Projects Budgeted	5	5	5	9
Number of Sewer CIP Projects Budgeted	9	7	7	8

Number of Water Depreciation Projects Budgeted	8	8	8	8
Number of Sewer Depreciation Projects Budgeted	3	3	3	3
Number of TWDB Financial Applications Prepared	2	2	3	2
Number of Grants Applications Submitted	2	2	3	2
Number of In-house Design Projects	0	2	3	2
Output:				
Number of Subdivision Applications presented for MPUB consideration	46	20	30	20
Number of Subdivision Related Notice to Proceed with Construction Letters Issued	21	16	16	16
Number of Building Permit Utility Approvals	634	600	600	600
Number of Water CIP Projects Budgeted	5	5	5	9
Number of Sewer CIP Projects Budgeted	9	7	7	8
Number of Water Depreciation Projects Budgeted	8	8	8	8
Number of Sewer Depreciation Projects Budgeted	3	3	3	3
Number of TWDB Financial Applications	2	2	3	2
Number of Grants Applications Submitted	2	2	2	2
Number of In-house Design Projects Completed	0	2	2	2
Effectiveness Measures:				
Percent of Applications Receiving MPUB Consideration	100%	100%	100%	100%
Percent of Subdivision Construction Plans Approved with Issuance of NTP	100%	100%	100%	100%
Percent of Building Permit Utility Approvals	100%	100%	100%	100%
Percent of Water CIP Projects Commencing Construction	100%	100%	100%	100%
Percent of Sewer CIP Projects Commencing Construction	100%	100%	100%	100%
Percent of Water Depreciation Projects Commencing Construction	100%	100%	100%	100%
Percent of Sewer Depreciation Projects Commencing Construction	100%	100%	100%	100%
Percent of TWDB Financial Applications Processed	100%	100%	100%	100%
Percent of Grants Applications Submitted	100%	100%	67%	100%
Percent of In-house Design Projects Completed	100%	100%	67%	100%
Efficiency Measures:				
Percent of Subdivision Applications completed in compliance of statutory time limits	N/A	N/A	N/A	100.00%
Percent of Building Permit Utility Reviews completed in compliance of statutory time limits	N/A	N/A	N/A	90.00%
Percent of Total Water Projects Budgeted Completed in FY	N/A	N/A	N/A	90.00%
Percent of Total Sewer Projects Budgeted Completed in FY	N/A	N/A	N/A	90.00%
Percent of TWDB Financial Applications Approved	N/A	N/A	N/A	100.00%
Percent of Grant Applications Awarded	N/A	N/A	N/A	100.00%
Percent of In-house Design Projects Completed within FY	N/A	N/A	N/A	90.00%
Department expenditures per capita	\$ 11.23	\$ 15.46	\$ 13.44	\$ 16.77
Population:	151,352	152,046	153,622	156,649

*N/A=Not Available, N/P=Not Provided



WasteWater Fund Plants and Stations

<http://www.mcallenpublicutility.com/>

Mission Statement:

Pretreatment -Protecting Public Health and the Environment Wastewater Treatment Plants - Provide safe, well maintained Wastewater Treatment for the citizens of McAllen, TX

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 1,587,496	\$ 1,771,573	\$ 1,745,730	\$ 1,763,314
Employee Benefits	367,171	574,922	570,707	584,436
Supplies	184,666	161,700	155,133	161,700
Other Services and Charges	1,667,544	1,981,486	1,778,204	1,923,766
Maintenance	254,319	253,050	199,000	325,450
Operations Subtotal	4,061,195	4,742,731	4,448,774	4,758,666
Capital Outlay	140,840	125,360	111,400	104,290
Operations & Capital Outlay Total	4,202,035	4,868,091	4,560,174	4,862,956
Total Expenditures	\$ 4,202,035	\$ 4,868,091	\$ 4,560,174	\$ 4,862,956
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	41	41	41	41
Total Positions Authorized	46	46	46	46

Contact Us:

David Garza
Director of Wastewater
Systems
4100 Idela Road Mcallen, Tx
78503
(956) 681-1750

MAJOR FY 21-22 GOALS

- 1.) Continue to produce high quality effluent in accordance with TPDES Permit, State, Federal and Local requirements.
- 2.) Provide Better Supervisor to Operator Communication to Ensure all Employees are aware of events going on in MPU.
- 3.) Attend internal and external safety training meetings to increase safety awareness at the workplace.
- 4.) Keep customers informed about Federal, state and local rules & regulations by providing outreach meetings and BMPs,
- 5.) Inform and provide educational outreach of the treatment facilities for area schools and other interested citizens through a National Night Out Event.
- 6.) Ensure continuity of wastewater treatment operations to protect public health and the environment.
- 7.) Increase reuse water discharge for future developments such as 3 Lagos Subdivision with Type 1 Reuse Water

Description:

The North and South Plant protects the Environment and People from exposure to Pathogens by following strict rules and regulations set forth by the state of Texas Commission On Environmental Quality. Biosolids by product of Wastewater treatment are Dewatered and dried to an acceptable set of rules as well, to be used for Beneficial Land Applications.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	46	46	46	46
Department Expenditures	\$ 4,202,035	\$ 4,868,091	\$ 4,560,174	\$ 4,862,956
Outputs:				
Wastewater treated (MGD)	4,617,320	4,619,680	4,456,899,000	4,451,377,000
Number of Biosolid Belt Press Roll Offs	990	970	816	841
Number of Drying Beds Harvested	45	40	52	45
Gallons of Reclaim Water taken by Calpine (No.)	1,057,018,000	777,210,000	445,000	450,000,000
Gallons of Reclaimed Effluent to Golf Course (So.)	489,440,000	509,000,000	565,000,000	570,000,000
CBOD TCEQ Permit Parameters	10 mg/l	10 mg/L or Less	3 mg/L	1 mg/L
TSS TCEQ Permit Parameters	15 mg/L	15 mg/L or Less	4 mg/L	3 mg/L
Ammonia Nitrogen Permit Parameters	2 mg/L	2 mg/L or less	1.0 mg/L	0.50 mg/L
Number of applications (Pretreatment)	616	675	660	700
Number of inspections (Pretreatment)	2,150	1,230	1,160	1,200
Total workload	2,766	1,905	2,100	2,350
Effectiveness Measures:				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Ammonia N Influent to Effluent % Reduction	99%	99%	99%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of application completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Wastewater treated per employee (MGD)	100,377	100,428	96,889,109	96,769,065
Department expenditures per capita	\$ 27.76	\$ 31.98	\$ 29.68	\$ 31.04
Population:	151,352	152,046	153,622	156,649

*N/A=Not Available, N/P=Not Provided



Wastewater Fund Lab

<http://www.mcallenpublicutility.com/>

Mission Statement:

To provide excellent laboratory service to the Wastewater Systems through our dedication in accuracy in Quality Assurance and Control Analysis. Excellence is not an act, but a habit.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 352,294	\$ 382,453	\$ 376,878	\$ 379,063
Employee Benefits	84,994	131,506	130,597	135,832
Supplies	66,077	83,905	81,340	88,905
Other Services and Charges	9,828	12,580	10,250	12,580
Maintenance	8,982	9,400	8,527	9,400
Operations Subtotal	522,175	619,844	607,592	625,780
Capital Outlay	1,360	34,200	22,700	5,000
Operations & Capital Outlay Total	523,535	654,044	630,292	630,780
Total Expenditures	\$ 523,535	\$ 654,044	\$ 630,292	\$ 630,780
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	9	9	9	9
Part-Time	-	-	-	-
Total Positions Authorized	10	10	10	10

Contact Us:

David Garza
Director of Wastewater
Systems
Joel David Garcia
Laboratory Manager
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 21-22 GOALS

- 1.) To provide continued technical and analytical support to the pretreatment department for industrial and commercial sampling in accordance with the pretreatment program.
- 2.) To provide reliable analytical support to the Wastewater Treatment Plants to optimize Wastewater Treatment and operations.
- 3.) Continued pursuit of professional development of all Wastewater Laboratory personnel to obtain their Wastewater Class "A" Certification.
- 4.) Continued development of WW Laboratory personal for technical skills and training to continue to achieve and maintain the WW Lab's DMRQA testing results at 100% passing rate.

Description:

Ensure all laboratory tests performed by 8 lab analysts required by Texas Pollutant Discharge Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	10	10	10	10
Department expenditures	\$ 523,535	\$ 654,044	\$ 630,292	\$ 630,780
Outputs:				
Total BOD Analysis	18,417	18,417	18,417	22,067
Total General Analysis	77,150	78,561	81,042	90,566
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
Effectiveness Measures:				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	260
Efficiency Measures:				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 3.46	\$ 4.18	\$ 4.10	\$ 4.03
Population:	151,352	152,046	153,622	156,649

*N/A=Not Available, N/P=Not Provided



WasteWater Fund Wastewater Collections

<http://www.mcallenpublicutility.com/>

Mission

Statement:

All Wastewater Collection employees are part of an organization that takes pride in representing one of the leading cities in Sout Texas. They will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 950,509	\$ 983,111	\$ 969,036	\$ 957,871
Employee Benefits	223,762	321,649	319,353	328,088
Supplies	427,893	490,200	417,000	485,200
Other Services and Charges	224,498	248,140	238,550	247,140
Maintenance	363,886	294,000	216,900	304,000
Operations Subtotal	2,190,549	2,337,100	2,160,839	2,322,299
Capital Outlay	58,245	107,135	84,000	106,070
Operations & Capital Outlay Total	2,248,794	2,444,235	2,244,839	2,428,369
Non- Departmental				
Total Expenditures	\$ 2,248,793	\$ 2,444,235	\$ 2,244,839	\$ 2,428,369

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	25	25	25	25
Part-Time	-	-	-	-
Total Positions Authorized	26	26	26	26

Contact Us:

David Garza
Director of Wastewater
Systems
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 21-22 GOALS

- 1.) Train appropriate personnel to implement and promote safety in the workforce.
- 2.) Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing odor complaints.
- 3.) Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
- 4.) Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
- 5.) Continue GPS of sanitary manholes in order to update sewer atlas.
- 6.) Provide quick response to customer inquiries & service requests to all residents and visitors of McAllen.
- 7.) Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and efficient operation and maintenance of the Collection System.

Description:

The Wastewater Collections Department oversees 58 liftstations, 550 miles of various size sewer lines, 6"-54" and 8500 manholes. The departments goal is to maintain in in good working order the entire sanitary sewer system, to provide the citizens of McAllen & Alton a healthy and safe environment, ensuring the safe transport of all wastewater to it's destination for treatment & disposal.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	26	26	26	26
Department Expenditures	\$ 2,248,793	\$ 2,444,235	\$ 2,244,839	\$ 2,428,369
Outputs:				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
Effectiveness Measures:				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Sanitary sewer interruption on city side	244	200	200	200
Sanitary sewer interruption on customer side	225	200	200	200
Respond to stoppages within one hour or less	100%	100%	100%	100%
Efficiency Measures:				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 14.86	\$ 14.37	\$ 14.61	\$ 15.50
Population:	151,352	152,046	153,622	156,649

*N/A=Not Available, N/P=Not Provided

Sanitation Fund

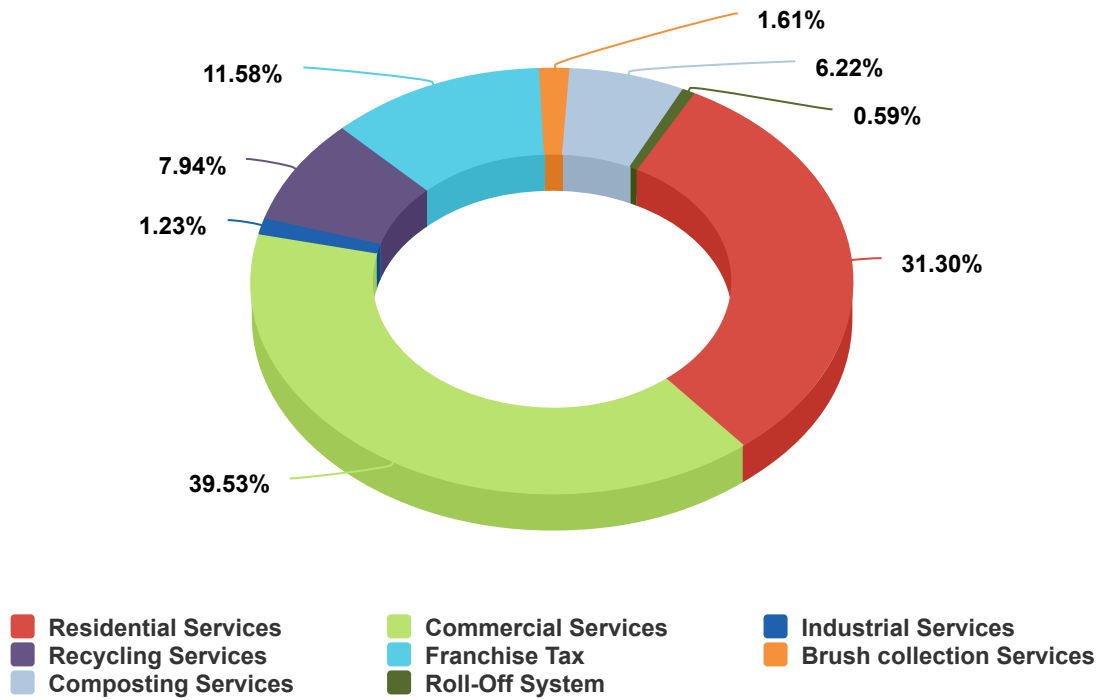


The **Sanitation Fund** is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

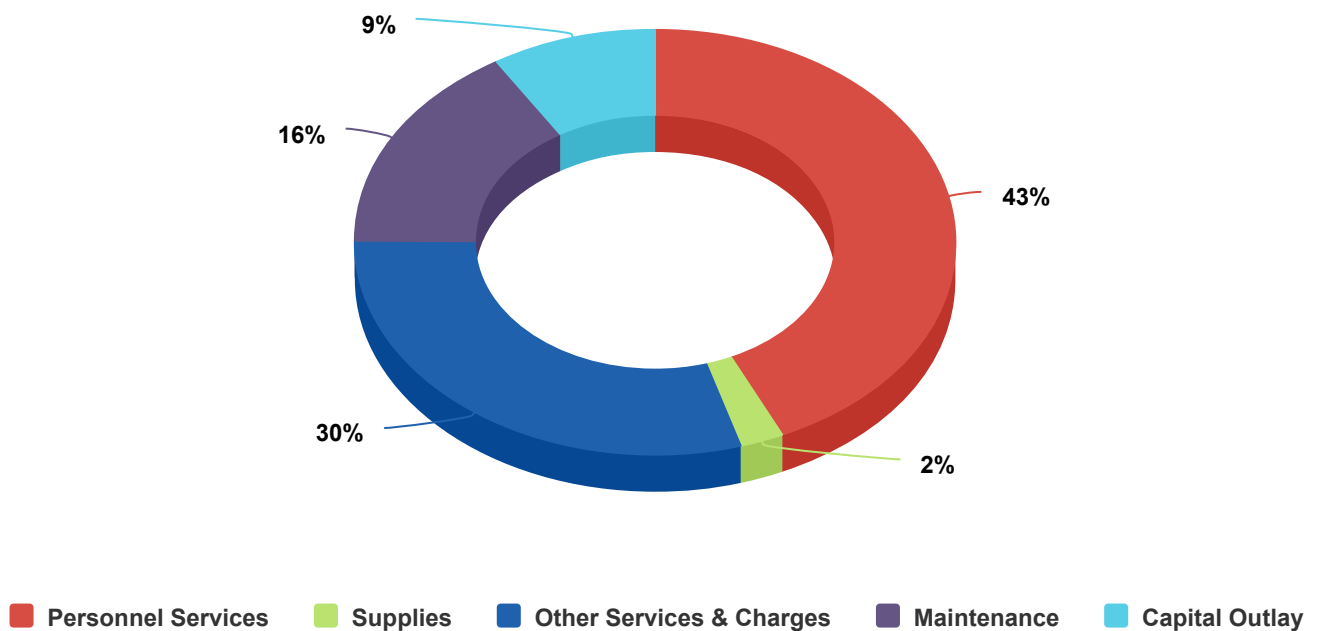
SANITATION FUND Fund Balance Summary

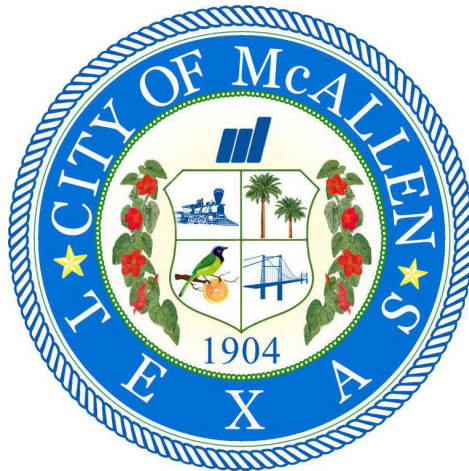
	Actual 19-20	Adj.Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 13,405,909	\$ 13,840,305	\$ 14,703,818	\$ 16,854,909
Revenues:				
Residential Collection	\$ 6,683,514	\$ 6,475,000	\$ 6,775,000	\$ 6,800,000
Commercial Collection	8,740,353	8,350,000	8,585,706	8,590,000
Industrial Collection	272,361	250,000	265,000	268,000
Brush Collection	2,499,647	2,401,000	2,481,753	2,486,000
Recycling Fee	1,232,661	1,175,000	1,220,000	1,225,000
Recycling Sales	335,769	500,000	500,000	500,000
Drop-off Disposal Fee	686	2,000	310	2,000
Roll-off System	1,355,683	1,300,000	1,380,000	1,350,000
Composting	388,280	300,000	350,000	350,000
Brush Disposal	39,793	30,000	21,830	30,000
Fixed assets - Sale of Property	185,006	-	-	-
Garbage Franchise Tax	89,635	60,000	60,725	60,000
Miscellaneous	30,797	-	7,039	-
Interest Earned	229,938	138,403	58,815	67,420
Total Revenues	<u>22,084,123</u>	<u>20,981,403</u>	<u>21,706,178</u>	<u>21,728,420</u>
TOTAL RESOURCES	<u>\$ 35,490,032</u>	<u>\$ 34,821,708</u>	<u>\$ 36,409,997</u>	<u>\$ 38,583,328</u>
APPROPRIATIONS				
Expenses:				
Composting	\$ 835,239	\$ 965,207	\$ 953,057	\$ 1,021,355
Residential	3,796,407	3,843,011	3,767,668	3,938,008
Commercial Box	4,754,287	4,750,740	4,567,178	4,743,535
Roll-Off	978,745	1,077,386	1,054,652	1,067,435
Brush Collection	3,580,340	3,348,722	3,521,020	3,287,349
Recycling	1,757,933	1,844,741	1,758,761	1,940,559
Street Cleaning	513,997	512,654	506,084	586,030
Administration	3,382,458	2,429,609	2,493,013	2,884,509
Liability Insurance	104,034	104,034	104,034	111,176
Capital Outlay	1,367,203	1,293,450	684,575	1,904,100
Other Agencies	41,550	41,550	41,550	41,550
Total Operating Expenses	<u>21,112,193</u>	<u>20,211,104</u>	<u>19,451,592</u>	<u>21,525,606</u>
Other Financing Sources (Uses):				
Transfers Out - Health Insurance Fund	<u>199,784</u>	<u>103,496</u>	<u>103,496</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 21,311,977</u>	<u>\$ 20,314,600</u>	<u>\$ 19,555,088</u>	<u>\$ 21,525,606</u>
Revenues over/(under) Expenditures	<u>772,146</u>	<u>666,803</u>	<u>2,151,090</u>	<u>202,814</u>
Other Items Affecting Working Capital	<u>525,763</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 14,703,818</u>	<u>\$ 14,507,108</u>	<u>\$ 16,854,909</u>	<u>\$ 17,057,722</u>

**Sanitation Fund Revenues
By Source
\$21,728,420**



**Sanitation Fund Appropriation
By Category
\$21,525,606**





SANITATION FUND Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Composting	\$ 844,934	\$ 984,207	\$ 972,082	\$ 1,032,355
Residential	3,900,734	4,224,211	3,939,868	4,173,908
Commercial Box	4,898,813	5,046,740	4,752,178	5,135,135
Roll Off	1,000,785	1,137,486	1,079,852	1,157,835
Brush Collection	4,009,895	3,514,722	3,547,020	3,637,349
Street Cleaning	513,997	512,654	506,084	682,430
Recycling	2,129,088	1,983,491	1,897,511	2,372,359
Facilities Administration	3,813,947	2,807,593	2,756,997	3,334,235
TOTAL EXPENDITURES	\$ 21,112,193	\$ 20,211,104	\$ 19,451,592	\$ 21,525,606
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 6,118,480	\$ 6,403,910	\$ 5,958,018	\$ 6,481,707
Employee Benefits	2,601,892	2,324,885	2,402,640	2,784,127
Supplies	479,947	453,294	537,859	506,294
Other Services and Charges	6,880,342	6,256,027	6,360,042	6,243,542
Maintenance and Repair Services	3,421,880	3,331,110	3,361,279	3,453,110
Disaster Expense	96,866	2,844	1,595	-
Liability Insurance	104,034	104,034	104,034	111,176
TOTAL OPERATING EXPENSES	19,703,441	18,876,104	18,725,467	19,579,956
Capital Outlay	1,367,203	1,293,450	684,575	1,904,100
Other Agencies	41,550	41,550	41,550	41,550
TOTAL EXPENDITURES	\$ 21,112,193	\$ 20,211,104	\$ 19,451,592	\$ 21,525,606
PERSONNEL				
Composting	10	10	10	10
Residential	33	33	33	34
Commercial Box	31	31	31	31
Roll Off	7	7	7	7
Brush Collection	39	39	39	39
Street Cleaning	6	6	6	6
Recycling	31	31	31	34
Facilities Administration	20	20	20	21
TOTAL PERSONNEL	177	177	177	182



Sanitation Fund Composting

<https://www.mcallenrecycles.com/compost>

Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 313,706	\$ 342,819	\$ 339,719	\$ 337,903
Employee Benefits	78,063	126,609	126,609	130,652
Supplies	62,007	26,000	46,800	46,000
Other Services and Charges	253,136	347,804	342,129	384,825
Maintenance	128,327	121,975	97,800	121,975
Operations Subtotal	835,239	965,207	953,057	1,021,355
Capital Outlay	9,695	19,000	19,025	11,000
Total Expenditures	\$ 844,934	\$ 984,207	\$ 972,082	\$ 1,032,355

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	9	9	9	9
Part-Time	-	-	-	-
Total Positions Authorized	10	10	10	10

RESOURCES

Related Revenue Generated	\$ 388,280	\$ 300,000	\$ 350,000	\$ 350,000
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Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4050

MAJOR FY 21-22 GOALS

- 1.) Continue marking/advertising Nature Organics products through multimedia outlets
- 2.) Increase sales of Nature Organics Products by 10%
- 3.) Increase Nitrogen feedstock by 5%.

Description:

The Compost Facility is a division under Public Works. The Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

PERFORMANCE MEASURES

	Actual 19-20	Goal 20-21	Estimated 20-21	Goal 21-22
Inputs:				
Number of full time employees	10	10	10	10
Department Expenditures	\$ 844,934	\$ 984,207	\$ 972,082	\$ 1,032,355
Total Brush Received (Cubic Yards)	326,122	260,000	340,000	280,000
Brush Department Collection (Cubic Yards)	300,005	230,000	300,000	250,000
Brush from Landscapers/Parks (Cubic Yards)	26,117	30,000	40,000	30,000
Vegetable/Green Waste (Tons)	2,329	4,000	3,000	3,500
Outputs:				
Brush Ground (Cubic Yards)	145,037	200,000	250,000	200,000
Mulch produced (Cubic Yards)	9,141	15,000	12,000	15,000
Organic Compost Produced (Cubic Yards)	10,020	10,000	12,000	12,000
Mulch and Compost provided for City Projects (Cubic Yards)	589	1,000	1,500	1,200
Effectiveness Measures:				
Compost and Mulch Sales (Cubic Yards)	14,611	15,000	18,000	16,000
Compost and Mulch Sales	\$ 388,280	\$ 300,000	\$ 350,000	\$ 350,000
Cost avoidance of brush disposal fee	\$ 1,074,545	\$ 844,100	\$ 1,217,797	\$ 895,439
Cost avoidance - to City projects	9,424	16,000	20,000	20,000
Efficiency Measures:				
Processing cost per cubic yard	\$ 6	\$ 5	\$ 4	\$ 5

*N/A=Not Available, N/P=Not Provided



Sanitation Fund Residential

<https://www.mcallenpublicworks.net/>

Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,103,358	\$ 1,248,567	\$ 1,044,480	\$ 1,269,318
Employee Benefits	300,849	466,883	466,883	494,645
Supplies	26,852	35,859	36,724	35,859
Other Services and Charges	1,457,743	1,276,121	1,314,581	1,203,605
Maintenance	907,603	815,581	905,000	934,581
Operations Subtotal	3,796,407	3,843,011	3,767,668	3,938,008
Capital Outlay	104,327	381,200	172,200	235,900
Total Expenditures	\$ 3,900,734	\$ 4,224,211	\$ 3,939,868	\$ 4,173,908
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	31	31	31	32
Total Positions Authorized	33	33	33	34
RESOURCES				
Related Revenue Generated	\$ 31,235,094	\$ 34,650,678	\$ 33,585,779	\$ 35,110,166

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Continue to identify and transition residential alley collection to curbside collection for 1,000 homes to increase efficiency.
- 2.) Perform condition assessments on refuse and recycling bins for 2,000 accounts annually
- 3.) Perform a complete inventory and reconciliation of refuse bins for every address using GIS tracking system.
- 4.) Refurbish 2,000 recycling bins annually at residential service locations to improve aesthetics.
- 5.) Implement refuse truck camera systems program to increase efficiency in collection and reduce missed containers.
- 6.) Implement door hanger program to encourage residents to place trash/recycling containers out on time and reduce missed bins.

Description:

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

PERFORMANCE MEASURES

	Actual 19-20	Goal 20-21	Estimated 20-21	Budget 21-22
Inputs:				
Number of full time employees	33	33	33	34
Department Expenditures	\$ 3,900,734	\$ 4,224,211	\$ 3,939,868	\$ 4,173,908
Outputs:				
Total number of customers / service points	37,028	35,448	37,097	36,000
Number of Solid Waste collection routes per week	40	40	40	40
Number of Recycling collection routes per week	27	27	27	27
Number of "Missed Service" calls	5,332	2,000	5,844	2,000
Revenue generated	\$ 6,683,514	\$ 6,475,000	\$ 6,775,000	\$ 6,800,000
Total solid waste tonnage landfill	41,484	36,000	38,553	36,500
Landfill tipping costs - Residential	\$ 712,128	\$ 621,000	\$ 665,039	\$ 669,000
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	144	56	158	56
Efficiency Measures:				
Solid Waste tonnage (black bin) collected per account per year	1.12	1.02	1.04	1.01
Solid Waste tonnage collected per route per week	20	17	19	18
Total cost per ton - collected and disposal	\$ 94.03	\$ 116.75	\$ 102.19	\$ 114.35
Total Cost per Service Point	\$ 105.35	\$ 118.57	\$ 106.20	\$ 115.94
Accounts served per route	926	886	927	900
Population:	151,352	153,546	153,622	156,649

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good



Sanitation Fund Commercial Box

<https://www.mcallenpublicworks.net/>

Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,082,423	\$ 1,165,515	\$ 1,090,679	\$ 1,149,205
Employee Benefits	297,943	451,375	451,375	462,969
Supplies	47,533	44,479	45,229	44,479
Other Services and Charges	2,189,503	1,929,895	1,929,895	1,927,406
Maintenance	1,136,884	1,159,476	1,050,000	1,159,476
Operations Subtotal	4,754,287	4,750,740	4,567,178	4,743,535
Capital Outlay	144,526	296,000	185,000	391,600
Total Expenditures	\$ 4,898,813	\$ 5,046,740	\$ 4,752,178	\$ 5,135,135
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	30	30	30	30
Total Positions Authorized	31	31	31	31
RESOURCES				
Related Revenue Generated	\$ 9,012,714	\$ 8,600,000	\$ 8,850,706	\$ 8,858,000

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Refurbish and repaint 1200 refuse dumpsters annually to defer expenditure purchases by approximately \$600,000.
- 2.) Refurbish and repaint all downtown mounted trash receptacles.
- 3.) Identify dissimilar dumpster types on collection routes and standardize to increase route efficiencies.
- 4.) Identify dumpster pick-up days efficiently with use of identification program.

Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

PERFORMANCE MEASURES

	Actual 19-20	Goal 20-21	Estimated 20-21	Goal 21-22
Inputs:				
Number of full time employees	31	31	31	31
Waste collection routes - Dumpsters	14	14	14	14
Department Expenditures	\$ 4,898,813	\$ 5,046,740	\$ 4,752,178	\$ 5,135,135
Outputs:				
Number of customers/service points	4,996	4,902	5,092	5,210
Number of "Missed Service" calls	103	100	115	100
Revenue generated - Dumpsters	\$ 9,012,714	\$ 8,600,000	\$ 8,850,706	\$ 8,858,000
Total solid waste landfilled - tons	70,079	75,000	70,617	70,000
Landfill tipping costs - Commercial	\$ 1,209,994	\$ 1,293,750	\$ 1,218,720	\$ 1,207,500
Effectiveness Measures:				
Solid Waste tonnage collected per account per year	21	20	23	19
Solid Waste tonnage collected per route per week				
Number of accounts per route - Dumpsters	14	15	14	13
Total cost per ton - collection and disposal	96.26	103.02	97.00	96.15
Average Cost per Service Point	357	350	364	372
Total cost per ton - collection and disposal	\$ 69.90	\$ 67.02	\$ 67.30	\$ 73.36
Average Cost per Service Point	\$ 980.55	\$ 1,025.41	\$ 933.26	\$ 985.63
Population:	151,352	153,546	153,622	156,649

N/A=Not Available, N/P=Not Provided



Sanitation Fund Roll-Off

<https://www.mcallenpublicworks.net/roll-off-services>

Mission

Statement:

"A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 213,422	\$ 263,820	\$ 247,960	\$ 260,083
Employee Benefits	60,657	102,466	102,466	104,778
Supplies	5,055	5,750	5,750	5,750
Other Services and Charges	440,006	455,476	465,476	446,950
Maintenance	259,605	249,874	233,000	249,874
Operations Subtotal	978,745	1,077,386	1,054,652	1,067,435
Capital Outlay	22,040	60,100	25,200	90,400
Total Expenditures	\$ 1,000,785	\$ 1,137,486	\$ 1,079,852	\$ 1,157,835

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	6	6	6	6
Total Positions Authorized	7	7	7	7

RESOURCES

Related Revenue Generated	\$ 1,355,683	\$ 1,300,000	\$ 1,380,000	\$ 1,350,000
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Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Refurbish and repaint 50 roll-off containers annually to defer capital expenditures by approximately \$200,000.
- 2.) Continue partnerships with the Imagine Tomorrow project to support revitalization efforts within the City.
- 3.) Develop consistent advertising/marketing programs to increase sales by 10%

Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	7	7	7	7
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 1,000,785	\$ 1,137,486	\$ 1,079,852	\$ 1,157,835
Outputs:				
Number of new placements	505	475	458	475
Number of Empty & Returns	3,060	3,000	2,711	3,000
Number of closed out accounts	512	450	504	450
Revenue generated - Roll-Offs	\$ 1,355,683	\$ 1,300,000	\$ 1,380,000	\$ 1,350,000
Total solid waste collected (tons)	19,887	19,500	15,301	19,500
Landfill tipping costs	\$ 319,253	\$ 302,250	\$ 260,710	\$ 302,250
Efficiency Measures:				
Average Cost/Service per Empty & Return	\$ 280.17	\$ 328.37	\$ 335.88	\$ 335.60
Solid waste tonnage collected per truck per year	3,315	3,250	2,550	3,250
Solid waste tonnage collected per truck per week	64	63	49	63
Total cost per ton - collection and disposal	\$ 50	\$ 58	\$ 71	\$ 59
Total number of empty & returns serviced per driver	595	575	536	575
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



Sanitation Fund Brush

<https://www.mcallenrecycles.com/brush>

Mission

Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Total Positions Authorized

RESOURCES

Related Revenue Generated

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 1,447,368	\$ 1,375,814	\$ 1,356,718	\$ 1,355,470
Employee Benefits	481,055	619,386	619,386	631,857
Supplies	267,767	257,320	317,170	287,320
Other Services and Charges	756,259	555,671	572,746	472,171
Maintenance	627,889	540,531	655,000	540,531
Operations Subtotal	3,580,340	3,348,722	3,521,020	3,287,349
Capital Outlay	429,555	166,000	26,000	350,000
Total Expenditures	\$ 4,009,895	\$ 3,514,722	\$ 3,547,020	\$ 3,637,349
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	38	38	38	38
Total Positions Authorized	39	39	39	39
RESOURCES				
Related Revenue Generated	\$ 3,321,771	\$ 3,159,419	\$ 3,298,003	\$ 3,309,419

Contact Us:

Elvira Alonzo
Director

4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4050

MAJOR FY 21-22 GOALS

- 1.) Continue to collaborate with Code Enforcement to prevent illegal dumping through education outreach.
- 2.) Continue collaboration efforts with Keep McAllen Beautiful (KMB) with neighborhood cleanups.
- 3.) Continue education outreach on placement of brush and debris.
- 4.) Provide monthly Brush Collection service twelve (12) times per year. (5.2.4)

Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 39 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	39	39	39	39
Number of Brush collection crews	14	14	14	14
Department Expenditures	\$ 4,009,895	\$ 3,514,722	\$ 3,547,020	\$ 3,637,349
Outputs:				
Total customer accounts/service points per month	42,024	40,350	42,333	42,638
Total Brush curbside collection recycled (cubic yards)	300,005	230,000	300,000	250,000
Total bulky waste collected - tonnage	7,197	6,700	6,000	6,500
Number of Missed Service calls per month	43	30	30	30
Number of Hotshot Crew Work Order requests	1	10	10	10
Number of work orders - Tree Trimming Service	25	150	100	100
Effectiveness Measures:				
Percent recycled of total collection	83%	81%	86%	82%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment	60%	60%	60%	60%
Efficiency Measures:				
Brush (cu yd) collected per crew per week	412	316	412	343

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good



Sanitation Fund Street Cleaning

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Salaries and Wages	\$ 233,264	\$ 223,849	\$ 223,849	\$ 220,600
Employee Benefits	66,770	88,731	88,731	91,031
Supplies	2,255	2,530	2,530	2,530
Other Services and Charges	107,341	73,117	72,974	147,442
Maintenance	104,369	124,427	118,000	124,427
Operations Subtotal	513,997	512,654	506,084	586,030
Capital Outlay	-	-	-	96,400
Total Expenditures	\$ 513,997	\$ 512,654	\$ 506,084	\$ 682,430

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	6	6	6	6
Total Positions Authorized	6	6	6	6

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Target six (6) sweeping cycles for arterial road right-of-ways including City facilities and four (4) sweeping cycles for residential areas.
- 2.) Sweep downtown areas 6 days a week and City facilities weekly to improve aesthetics and retail curb appeal.
- 3.) Continue maintaining surface road drainage for prevention of stormwater pollution and to preserve water quality in compliance with MS4 Stormwater Permit.
- 4.) Work with County to adopt McAllen's Storm Water Management in other cities. (4.4.1)
- 5.) Adopt Stormwater Management Ordinance; Implement. (6.3.1)
- 6.) Reprofile main drain ditches (wider/deeper). (6.3.3)
- 7.) Drainage Channel Maintenance Access Improvements. (6.3.4)
- 8.) Storm System Inspection and Flushing. (6.3.5)
- 9.) Storm sewer Infrastructure Maintenance/Installation. (6.3.7)
- 10.) Stormwater Public Education & Outreach. (6.3.8)

Description:

The Street Cleaning Department is a division of Public Works.

Through its staff of five (6) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with storm water pollution prevention regulations.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY20-21	Estimated FY20-21	Goal FY21-22
Inputs:				
Number of full time employees/sweepers	6	6	6	6
Department Expenditures	\$ 513,997	\$ 512,654	\$ 506,084	\$ 682,430
Total street inventory - gutter miles	1,200	1,200	1,200	1,200
Residential - gutter miles	800	800	800	800
Arterial & collector - gutter miles	386	386	386	386
Downtown district - gutter miles	14	14	14	14
Outputs:				
Citizen request for service	314	300	275	300
Special events	10	15	10	10
In-house requests	30	50	45	30
Gutter miles swept - All	13,191	12,500	13,300	12,500
Gutter miles swept - Residential	4,235	4,200	5,000	4,300
Gutter miles swept - Arterial & Collector	4,036	2,500	2,700	2,700
Gutter miles swept - Downtown District	3,559	4,200	3,800	3,700
Gutter miles swept - City properties	1,361	1,600	1,800	1,800
Street cleaning debris collected - cubic yards	8,041	8,000	8,100	8,000



Sanitation Fund Recycling

<https://www.mcallenrecycles.com/>

Mission Statement:

"The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 922,622	\$ 888,322	\$ 792,535	\$ 950,543
Employee Benefits	212,376	291,705	291,705	320,584
Supplies	42,040	53,606	52,906	53,606
Other Services and Charges	389,281	343,959	370,636	348,677
Maintenance	191,614	267,149	250,979	267,149
Operations Subtotal	1,757,933	1,844,741	1,758,761	1,940,559
Capital Outlay	371,155	138,750	138,750	431,800
Total Expenditures	\$ 2,129,088	\$ 1,983,491	\$ 1,897,511	\$ 2,372,359
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	19	19	19	20
Part-Time	9	9	9	11
Total Positions Authorized	31	31	31	34
RESOURCES				
Related Revenue Generated	\$ 1,568,430	\$ 1,675,000	\$ 1,720,000	\$ 1,725,000

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Increase the recycling commercial account by adding 30 new accounts.
- 2.) Increase outreach programs/presentations in schools, non-profit organizations, and city events.
- 3.) Increase curbside recycling tonnage by 5%.
- 4.) New program to eliminate trash contamination in recycling bins. (1.4.3)
- 5.) Increase commercial recycling. (1.4.4)
- 6.) Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs. (5.1.1)
- 7.) Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use. (5.1.2)

Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 31 employees accepting, processing, managing, and selling recyclable commodities to the various markets.

PERFORMANCE MEASURES

	Actual FY19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	22	22	22	23
Number of part-time equivalents	9	9	9	11
Department Operating Expenditures	\$ 2,129,088	\$ 1,983,491	\$ 1,897,511	\$ 2,372,359
Total Tons of Material Received	9,221	9,000	10,000	10,300
Outputs:				
Total residential accounts / service points	37,028	36,798	37,324	37,624
Total business / school service points	850	1,000	900	1,000
Total solid waste recycled - tons	5,472	5,800	6,000	6,300
Total curbside collections - tons	1,820	2,500	2,200	2,500
Total drop-off collections - tons	725	800	900	950
Total business / school collections - tons	2,312	2,000	2,000	2,200
Total municipalities - tons	616	500	650	650
Total tonnage landfill	3,749	4,000	4,000	4,000
Recycling sales revenue	\$ 335,769	\$ 500,000	\$ 500,000	\$ 500,000
Effectiveness Measures:				
Cost avoidance - Recyclables diverted from landfill	\$ 173,192	\$ 226,505	\$ 189,900	\$ 199,395
Residential Blue Bin Recycling Diversion Rate	33%	38%	35%	38%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment	74%	74%	74%	74%
Efficiency Measures:				
Tonnage sorted per week	177	173	192	198
Recyclable processing cost per ton	\$ 320.89	\$ 254.12	\$ 251.27	\$ 313.17



Sanitation Fund Facilities Administration

<https://www.mcallenpublicworks.net/>

Mission Statement:

Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 802,316	\$ 895,204	\$ 862,078	\$ 938,585
Employee Benefits	1,104,179	255,485	255,485	278,033
Supplies	26,433	27,750	30,750	30,750
Other Services and Charges	1,383,940	1,276,828	1,293,200	1,312,466
Maintenance	65,590	52,097	51,500	55,097
Operations Subtotal	3,382,458	2,507,364	2,493,013	2,614,931
Capital Outlay	285,905	232,400	118,400	297,000
Other Agencies	41,550	41,550	41,550	41,550
Total Operations & Capital Outlay	3,709,913	2,781,314	2,652,963	2,953,481
Non Departmental				
Insurance	104,034	104,034	104,034	111,176
Contingency	-	(77,755)	-	269,578
Total Expenditures	\$ 3,813,947	\$ 2,807,593	\$ 2,756,997	\$ 3,334,235
PERSONNEL				
Exempt	7	7	7	7
Non-Exempt	11	11	11	12
Part-Time	2	2	2	2
Total Positions Authorized	20	20	20	21

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Utilize and integrate technology to increase efficiency by implementing a Departmental Technology Improvement Plan
- 2.) Develop strategic Facility Maintenance and Improvement Program for replacement and maintenance of Departmental Assets.
- 3.) Prepare and equip the Department for Disaster Response and Recovery by conducting semi-annual emergency and disaster response exercises.
- 4.) Enhance compost marketing. (1.4.2)
- 5.) Use GPS/ GIS technology to track and inventory assets in the field. (5.3.3)
- 6.) Continually improve Public Works, Composting large trucks, equipment & facilities. (6.1.4)
- 7.) Annual Major Street Repaving. (6.2.4)

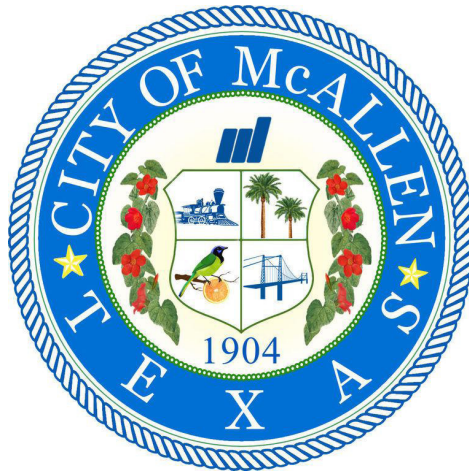
Description:

The Facility Administration Department through its staff of nineteen (20) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

PERFORMANCE MEASURES

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Inputs:				
Number of full time employees	18	18	18	19
Department Expenditures	\$ 3,813,947	\$ 2,807,593	\$ 2,756,997	\$ 3,334,235
Total Revenues Managed	\$ 22,084,123	\$ 20,981,403	\$ 21,785,766	\$ 21,728,420
Total Expenditures Managed	\$ 21,311,976	\$ 20,231,756	\$ 19,555,088	\$ 21,324,049
Number of Sanitation Accounts	42,024	41,700	42,333	42,638
Outputs:				
Number of Public Outreach Events	3	3	3	3
Number of Educational Sessions Presented	23	48	10	24
Effectiveness Measures:				
Number of individuals reached	147,054	160,000	150,000	160,000
Number of educational material distributed	44,597	50,000	43,000	50,000
Social Media Reach	430,000	500,000	280,000	500,000
Efficiency Measures:				
Expenditure dollars managed per member of the management staff	\$ 1,183,999	\$ 1,123,986	\$ 1,086,394	\$ 1,122,318
Population:	151,352	153,546	153,622	156,649

*N/A=Not Available, N/P=Not Provided



Palm View Golf Course Fund

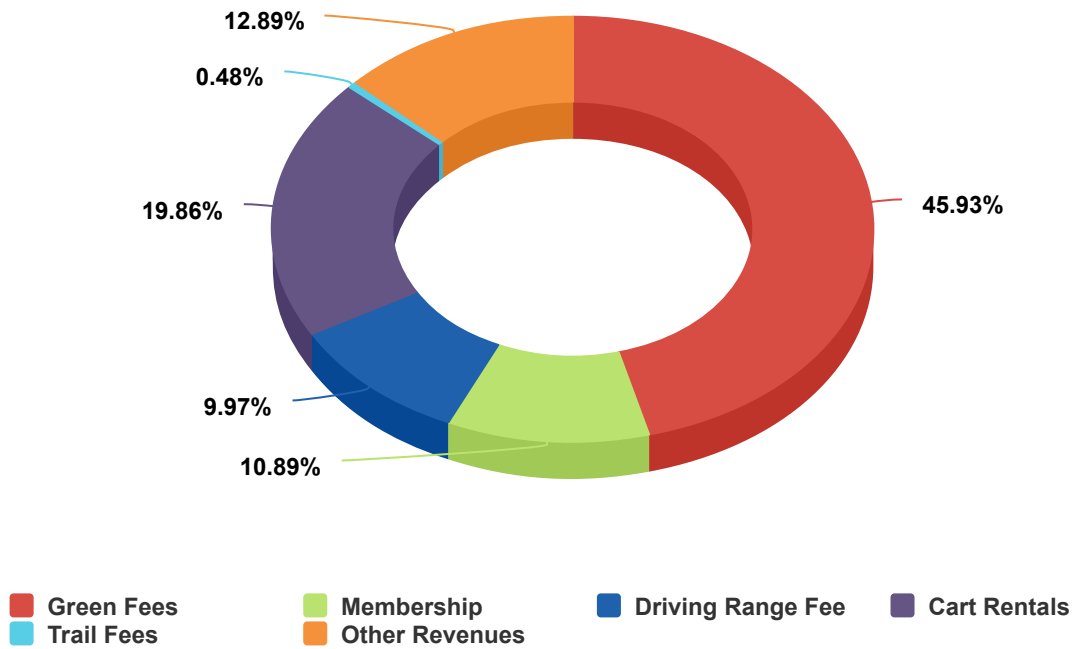


The **Palm View Golf Course Fund** is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

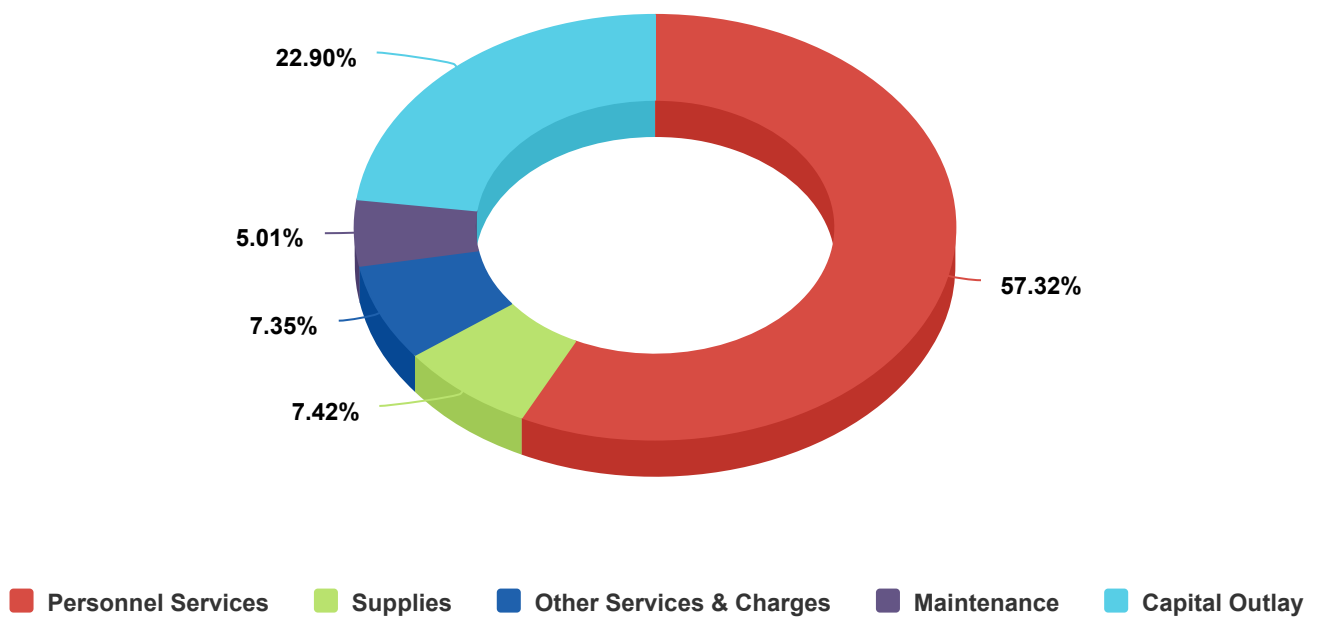
PALM VIEW GOLF COURSE FUND Fund Balance Summary

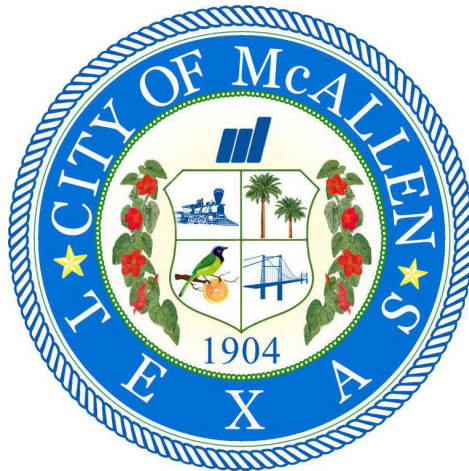
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,015,803	\$ 1,019,730	\$ 1,379,111	\$ 1,581,971
Revenues:				
Green Fees	\$ 786,920	\$ 729,419	\$ 795,926	\$ 794,419
Annual Membership	169,182	178,293	176,123	188,293
Driving Range Fees	167,547	147,416	197,229	172,416
Trail fees	5,695	8,235	9,296	8,235
Handicap Carts	425	-	264	-
Rental	9,425	8,700	8,700	8,700
Cart Rental	369,643	334,425	402,705	334,425
Pull Cart Rentals	224	332	148	332
Other Financial Resources	35,315	37,000	37,000	61,000
Interest Earned	17,723	10,197	5,516	6,328
Miscellaneous	(84,727)	-	-	-
Sale of property	769	155,600	-	155,600
Total Revenues	<u>1,478,140</u>	<u>1,609,617</u>	<u>1,632,907</u>	<u>1,729,748</u>
TOTAL RESOURCES	<u>\$ 2,493,943</u>	<u>\$ 2,629,347</u>	<u>\$ 3,012,018</u>	<u>\$ 3,311,719</u>
APPROPRIATIONS				
Expenses:				
Maintenance & Operations	\$ 686,422	\$ 730,001	\$ 716,226	\$ 826,814
Dining Room	772	2,000	2,000	2,000
Pro-Shop	384,652	405,543	403,123	409,096
Golf Carts	123,924	556,399	140,716	555,147
Total Operating Expenses	<u>1,195,770</u>	<u>1,693,943</u>	<u>1,262,065</u>	<u>1,793,057</u>
Other Financing Sources (Uses):				
Transfer-Out PVGC Depreciation Fund	150,000	160,000	160,000	200,000
Transfer-Out Heath Insurance Fund	19,676	7,798	7,798	-
Debt Service - Motorola Lease Payment	-	184	184	184
TOTAL APPROPRIATIONS	<u>\$ 1,365,446</u>	<u>\$ 1,861,925</u>	<u>\$ 1,430,047</u>	<u>\$ 1,993,241</u>
Revenues over/(under) Expenditures	<u>112,694</u>	<u>(252,308)</u>	<u>202,860</u>	<u>(263,493)</u>
Other Items Affecting Working Capital	<u>250,614</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,379,111</u>	<u>\$ 767,422</u>	<u>\$ 1,581,971</u>	<u>\$ 1,318,478</u>

Palm View Golf Course Fund Revenues
\$1,729,748



Palm View Golf Course Fund Appropriation
By Category
\$1,793,056





PALM VIEW GOLF COURSE FUND Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Maintenance & Operations	\$ 686,422	\$ 730,001	\$ 716,226	\$ 826,813
Dining Room	772	2,000	2,000	2,000
Pro-Shop	384,652	405,543	403,123	409,096
Golf Carts	123,924	556,399	140,716	555,147
TOTAL EXPENDITURES	<u>\$ 1,195,770</u>	<u>\$ 1,693,943</u>	<u>\$ 1,262,065</u>	<u>\$ 1,793,055</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 633,650	\$ 711,521	\$ 682,967	\$ 727,690
Employee Benefits	229,638	223,619	226,483	300,135
Supplies	145,795	133,024	128,734	133,024
Other Services and Charges	112,814	124,448	123,586	131,712
Maintenance and Repair Services	68,905	89,895	100,295	89,895
Disaster Expenses	4,969	836	-	-
TOTAL OPERATING EXPENSES	<u>1,195,770</u>	<u>1,283,343</u>	<u>1,262,065</u>	<u>1,382,455</u>
Capital Outlay	-	410,600	-	410,600
TOTAL EXPENDITURES	<u>\$ 1,195,770</u>	<u>\$ 1,693,943</u>	<u>\$ 1,262,065</u>	<u>\$ 1,793,055</u>
PERSONNEL				
Maintenance & Operations	12	12	12	12
Dining Room	-	-	-	-
Pro-Shop	6	6	6	6
Golf Carts	6	6	6	6
TOTAL PERSONNEL	<u>24</u>	<u>24</u>	<u>24</u>	<u>24</u>



Palm View Golf Course Fund Maintenance & Operations/

Dining Room

Mission Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

DINING ROOM

To compliment the operation of the Palm View Golf course by providing high quality food and beverage services

Contact Us:

Lee Gravett
Superintendent,
Annette Espinoza,
Manager (Dining)
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3450

Description:

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of two (2) Exempt employees, (7) Full time employees and four (4) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 310,262	\$ 369,853	\$ 344,751	\$ 390,990
Employee Benefits	162,668	138,066	138,066	141,994
Supplies	121,278	104,550	104,450	104,550
Other Services and Charges	36,247	45,849	42,662	45,384
Maintenance	52,122	70,700	82,450	70,700
Operations Subtotal	682,575	729,018	712,379	753,618
Non-Departmental Insurance	3,847	3,847	3,847	4,111
Contingency	-	(2,864)	-	69,086
Total Expenditures	\$ 686,422	\$ 730,001	\$ 716,226	\$ 826,813

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	7	7	7	11
Part-Time	4	4	4	-
Total Positions Authorized	12	12	12	12

DINING ROOM SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Maintenance	772	2,000	2,000	2,000
Total Expenditures	772	2,000	2,000	2,000

MAJOR FY 21-22 GOALS

- 1.) Strive to always have a minimum of 2 licensed Chemical Applicators on Staff
- 2.) Modify the Green's Salinity Management Program to lower sodium contents in the Saturated Paste samplings
- 3.) Continue addressing erosion at lakes and other key areas of the golf course
- 4.) Golf Course - Resurfacing and Restriping of Parking lot. (1.1.18)
- 5.) Golf Course Entrance Redesign. (1.1.19)
- 6.) Palm View Golf Course continual improvements to maintain top quality. (1.5.1)

DINING ROOM:

- 1). The Dining Room is currently leased and operates under the direction of the Director of Golf. The Dining Room's primary goal is to compliment the operation of the Golf Course by providing the public with a quality short order food menu.

PERFORMANCE MEASURES

	Actual FY19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	8	8	8	12
Department Expenditures	\$ 686,422	\$ 730,001	\$ 716,226	\$ 826,813
Outputs:				
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Champions G 12 Bermuda grass greens	21	21	21	21
419 Bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
Effectiveness Measures:				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for short game area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
Efficiency Measures:				
Weekly man hours for fairways / tees	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for short game practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

*N/A=Not Available, N/P=Not Provided



Palm View Golf Course Fund PVGC Pro Shop

<https://www.mcallen.net/departments/golf>

Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Part-Time

Total Positions Authorized

RESOURCES

Related Revenue Generated

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 242,939	\$ 248,073	\$ 246,652	\$ 244,488
Employee Benefits	51,907	66,020	66,020	66,529
Supplies	12,472	13,122	11,984	13,122
Other Services and Charges	71,844	68,128	69,617	74,757
Maintenance	5,489	10,200	8,850	10,200
Operations Subtotal	384,652	405,543	403,123	409,096
Capital Outlay	-	-	-	-
Total Expenditures	\$ 384,652	\$ 405,543	\$ 403,123	\$ 409,096
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	3	3	3	3
Total Positions Authorized	6	6	6	6
RESOURCES				
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Rex Flores
Head Golf Professional
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 21-22 GOALS

- 1.) Continue to cover the annual operations costs of Palm View Golf Course
- 2.) Continue funding its own Maintenance Equipment and Golf Cart replacements fund
- 3.) Maintain revenues and rounds played among the top 25% of municipal facilities in the State of Texas
- 4.) Continue presenting the public with a quality facility at the lowest possible price

Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 384,652	\$ 405,543	\$ 403,123	\$ 409,096
Outputs:				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
18 Hole Green Fees	11,575	7,934	12,501	12,501
9 Hole Green Fees	3,063	2,217	3,308	3,308
Sundowner Green Fees	145	1,347	157	157
Tournament Green Fees	698	2,557	754	754
Twilight Green Fees	5,370	2,827	5,800	5,800
Effectiveness Measures:				
18 Hole Green Fee Revenue	\$ 324,100	\$ 222,140	\$ 350,028	\$ 350,028
9 Hole Green Fee Revenue	\$ 55,743	\$ 40,358	\$ 60,206	\$ 60,206
Sundowner Green Fee Revenue	\$ 1,328	\$ 15,827	\$ 1,434	\$ 1,434
Tournament Green Fee Revenue	\$ 18,898	\$ 68,254	\$ 21,108	\$ 21,108
Twilight Green Fee Revenue	\$ 120,417	\$ 63,489	\$ 130,027	\$ 130,027
Efficiency Measures:				
18 Hole Green Fee Revenue per round	\$ 28.00	\$ 28.00	\$ 28.00	\$ 28.00
9 Hole Green Fee Revenue per round	\$ 18.20	\$ 18.20	\$ 18.20	\$ 18.20
Sundowner Green Fee Revenue per round	\$ 9.16	\$ 11.75	\$ 9.16	\$ 9.16
Tournament Green Fee Revenue per round	\$ 27.07	\$ 26.69	\$ 28.00	\$ 28.00
Twilight Green Fee Revenue per round	\$ 22.42	\$ 22.45	\$ 22.42	\$ 22.42



Palm View Golf Course Fund PVGC Golf Carts

<https://www.mcallen.net/departments/golf>

Mission

Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 80,449	\$ 93,595	\$ 91,564	\$ 92,212
Employee Benefits	15,063	22,397	22,397	22,527
Supplies	12,045	15,352	12,300	15,352
Other Services and Charges	5,845	7,460	7,460	7,460
Maintenance	10,522	6,995	6,995	6,995
Operations Subtotal	123,924	145,799	140,716	144,546
Capital Outlay	-	410,600	-	410,600
Total Expenditures	\$ 123,924	\$ 556,399	\$ 140,716	\$ 555,147

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
Total Positions Authorized	6	6	6	6

RESOURCES

Related Revenue Generated	\$ 543,791	\$ 490,407	\$ 609,378	\$ 490,407
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Contact Us:

Luis Zarate
Golf Cart Crew Leader
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 21-22 GOALS

- 1.) Improve the Preventive Maintenance Program for better aesthetic presentation of the cart fleet
- 2.) Minimize the downtime on the cart fleet for optimum service to tournaments and special events

Description:

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	1	1	1	1
Number of Carts in the Golf cart fleet	70	70	70	70
Department Expenditures	\$ 123,924	\$ 556,399	\$ 140,716	\$ 555,147
Outputs:				
Annual Number of Cart Rentals	37,899	33,042	40,931	35,685
Annual Number of 18 Hole Cart Rentals	17,935	14,087	19,370	15,214
Annual Number of 9 Hole Cart Rentals	4,511	3,642	4,872	3,933
Annual Number of Twilight Cart Rentals	5,357	2,775	5,786	2,997
Annual Number of Tournament Cart Rentals	658	2,359	711	2,548
Annual Number of Sundowner Cart Rental	146	1,751	146	1,751
Effectiveness Measures:				
Annual Cart Rental Revenue	\$ 369,643	\$ 318,202	\$ 402,705	\$ 402,705
Annual 18 Hole Cart Rental Revenue	\$ 215,400	\$ 169,185	\$ 232,632	\$ 182,720
Annual 9 Hole Cart Rental Revenue	\$ 32,521	\$ 26,253	\$ 35,123	\$ 28,353
Annual Twilight Cart Rental Revenue	\$ 42,652	\$ 22,150	\$ 46,064	\$ 23,922
Annual Tournament Cart Rental Revenue	\$ 7,903	\$ 27,340	\$ 8,535	\$ 29,527
Annual Sundowner Cart Rental Revenue	\$ 911	\$ 10,926	\$ -	\$ -
Efficiency Measures:				
Annual Revenue Per Cart Rental	9.75	9.63	9.84	11.28
Annual Revenue Per 18 Hole Cart Rental	12.01	12.01	12.01	12.01
Annual Revenue Per 9 Hole Cart Rental	7.21	7.21	7.21	7.21
Annual Revenue Per Twilight Cart Rental	7.96	7.98	7.96	7.98
Annual Revenue Per Tournament Cart Rental	12.01	11.59	12.01	11.59
Annual Revenue Per Sundowner Cart Rental	6.24	6.24	\$ -	\$ -

McAllen Convention Center Fund

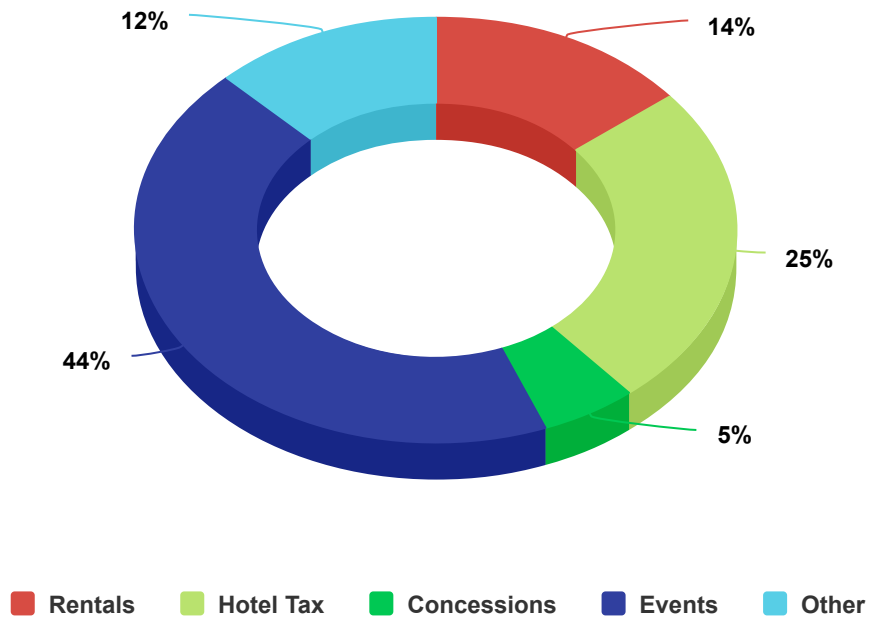


The **Convention Center Fund** is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

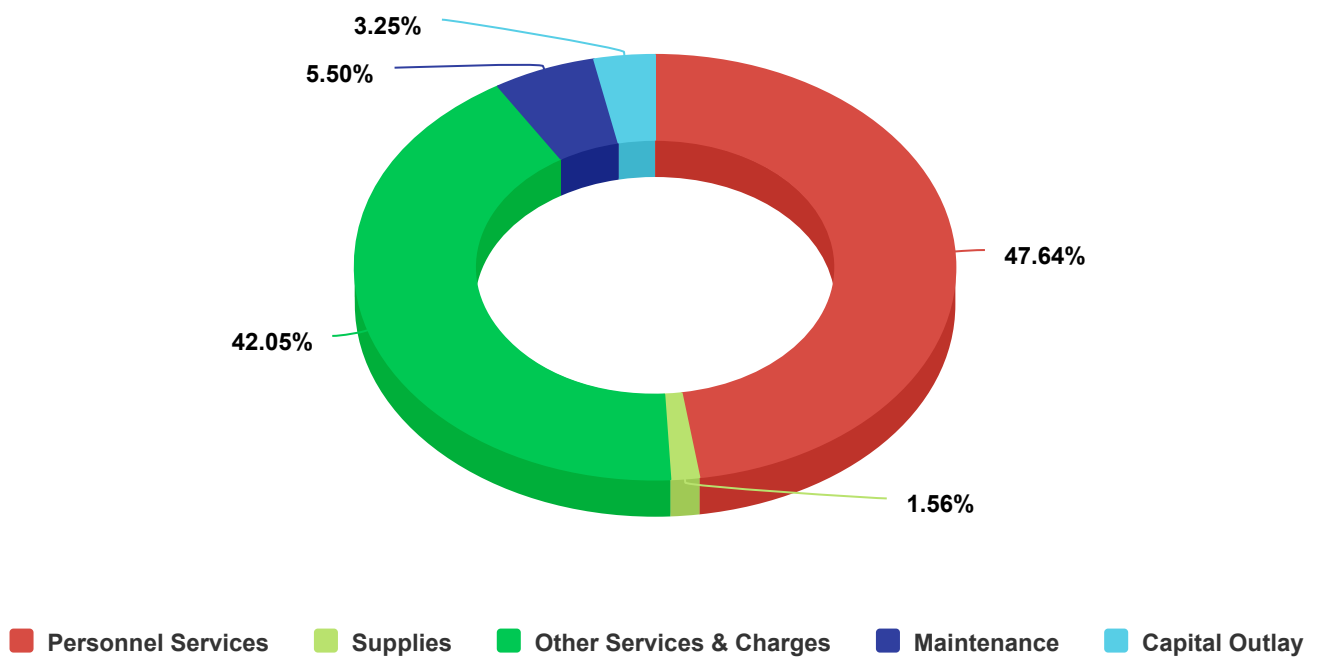
MCALLEN CONVENTION CENTER FUND Fund Balance Summary

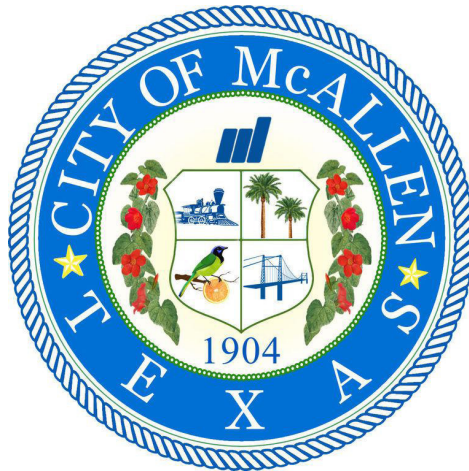
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,397,154	\$ 231,638	\$ 1,348,103	\$ 4,200,284
Revenues:				
User Fees-Rentals	\$ 1,082,951	\$ 2,104,887	\$ 2,104,887	\$ 800,000
Concession Other	12,654	5,000	5,964	5,000
Audio Visual	45,754	90,000	5,070	90,000
Standard Services	111,223	50,000	181,675	50,000
Equipment Rental	13,699	18,000	1,800	18,000
Standard Labor	2,711	20,000	75,000	20,000
Food & Beverage	69,848	52,918	52,918	300,000
Event % - Ticket Sales	90,656	25,000	250,465	275,000
Security	129,505	100,000	5,652	115,000
Management Fee	600,000	600,000	600,000	600,000
Special Events	945,025	1,984,060	1,722,945	1,984,060
Interest Earned	21,547	2,316	5,392	16,801
Parking Fees	79,446	75,000	2,900	75,000
Miscellaneous	385,571	20,744	13,819	20,444
Total Revenues	<u>3,590,595</u>	<u>5,147,925</u>	<u>5,028,487</u>	<u>4,369,305</u>
Other Financing Sources:				
Transfer-in - Hotel Tax Fund	1,592,157	1,643,197	1,444,522	1,434,785
Transfer-in - C.O. Performing Arts 2014	<u>-</u>	<u>1,500,517</u>	<u>1,500,517</u>	<u>-</u>
Total Revenues and Other Sources	<u>5,182,752</u>	<u>8,291,639</u>	<u>7,973,526</u>	<u>5,804,090</u>
TOTAL RESOURCES	<u>\$ 6,579,906</u>	<u>\$ 8,523,277</u>	<u>\$ 9,321,629</u>	<u>\$ 10,004,373</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	\$ 5,049,905	\$ 6,015,044	\$ 4,802,637	\$ 6,116,512
Liability Insurance	36,991	30,712	30,712	32,820
Capital Outlay	<u>133,237</u>	<u>-</u>	<u>-</u>	<u>206,870</u>
Total Operating Expenses	<u>5,220,133</u>	<u>6,045,756</u>	<u>4,833,349</u>	<u>6,356,202</u>
Other Financing Sources (Uses):				
Transfer Out - Performing Arts Center Fund	-	-	-	-
Transfer Out - Convention Center Depr. Fund	-	250,000	250,000	250,000
Transfer Out - Health Insurance Fund	51,460	29,773	29,773	-
Debt Service - Motorola Lease Payment	<u>1,551</u>	<u>8,224</u>	<u>8,223</u>	<u>8,224</u>
TOTAL APPROPRIATIONS	<u>\$ 5,273,144</u>	<u>\$ 6,333,753</u>	<u>\$ 5,121,345</u>	<u>\$ 6,614,426</u>
Revenues over/(under) Expenditures	<u>(90,392)</u>	<u>1,957,886</u>	<u>2,852,181</u>	<u>(810,336)</u>
Other Items Affecting Working Capital	<u>41,341</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,348,103</u></u>	<u><u>\$ 2,189,524</u></u>	<u><u>\$ 4,200,284</u></u>	<u><u>\$ 3,389,949</u></u>

**Convention Center Fund Revenues
By Source
\$5,804,090**



**Convention Center Fund Appropriation
By Category
\$6,356,202**







Convention Center Fund Administration

<https://www.mcallen.net/departments/convention>

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,622,880	\$ 2,101,063	\$ 1,541,975	\$ 2,226,791
Employee Benefits	610,309	628,710	471,698	680,057
Supplies	57,735	99,000	167,843	99,000
Other Services and Charges	2,437,532	2,898,601	2,318,432	2,639,750
Maintenance	321,453	299,582	302,688	349,582
Operations Subtotal	5,049,905	6,026,956	4,802,637	5,995,180
Capital Outlay	133,237	-	-	206,870
Operations & Capital Outlay Total	5,183,142	6,026,956	4,802,637	6,202,050
Non Departmental				
Insurance	36,991	30,712	30,712	32,820
Contingency	-	(11,912)	-	121,332
Total Expenditures	\$ 5,220,133	\$ 6,045,756	\$ 4,833,349	\$ 6,356,202
PERSONNEL				
Exempt	9	12	9	12
Non-Exempt	29	36	25	38
Part-Time	11	22	10	37
Total Positions Authorized	49	70	44	87
RESOURCES				
Related Revenue Generated	\$ 3,590,594	\$ 5,147,925	\$ 5,028,487	\$ 4,369,305

Contact Us:

Yajaira Flores,
Director
700 Convention Center
Blvd. McAllen, TX 78501
(956) 681-3800

MAJOR FY 21-22 GOALS

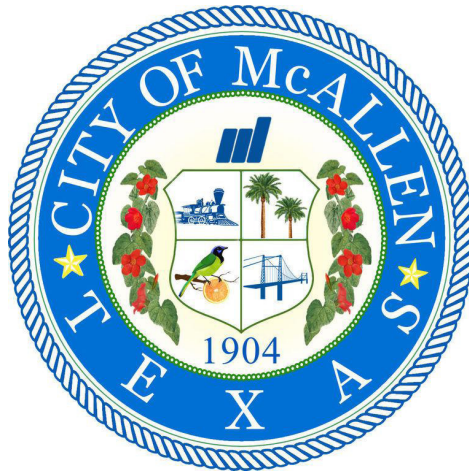
- 1.) To recover quickly from lost business and build momentum to continue to be the entertainment capital of South Texas .
- 2.) To position the City of McAllen as a destination city through quality of life programming by redefining events and festivals post COVID-19.
- 3.) To launch a brand that will redefine our brand essence that can be used for both the community and the tourism sector.
- 4.) Improve operational efficiency by implementing key performance indicators for lean management.
- 5.) Destination Events: Continue to enhance and improve Fiesta de Palmas. (1.1.3)
- 6.) Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center. (1.1.4)
- 7.) Expand entertainment events which attract attendees from both South Texas and Northern Mexico. (2.1.5)
- 8.) Continually improve Convention Center. (6.1.3)

Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community. In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	38	48	34	50
Total Appropriations	\$ 5,220,133	\$ 6,045,756	\$ 4,833,349	\$ 6,356,202
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
Outputs:				
Convention Center Events	160	350	50	350
Exhibit Hall Bookings	374	300	574	400
Ballroom Bookings	642	500	1,108	208
Meeting Room Bookings	847	1,500	435	936
Total Number of Bookings	159	2,200	2,314	1,894
Effectiveness Measures:				
Total Resources	\$ 3,590,595	\$ 2,939,030	\$ 7,973,526	\$ 5,804,090
Banquet Event Order Net Revenue	\$ 69,848	\$ 457,000	\$ 52,918	\$ 300,000
Attendance	202,881	500,000	333,000	450,000
Exhibit Hall Occupancy	51%	55%	75%	45%
Ballroom Occupancy	10%	33%	75%	30%
Meeting Room Occupancy	32%	45%	18%	40%
Total Occupancy	43%	52%	63%	43%



McAllen Performing Arts Center Fund

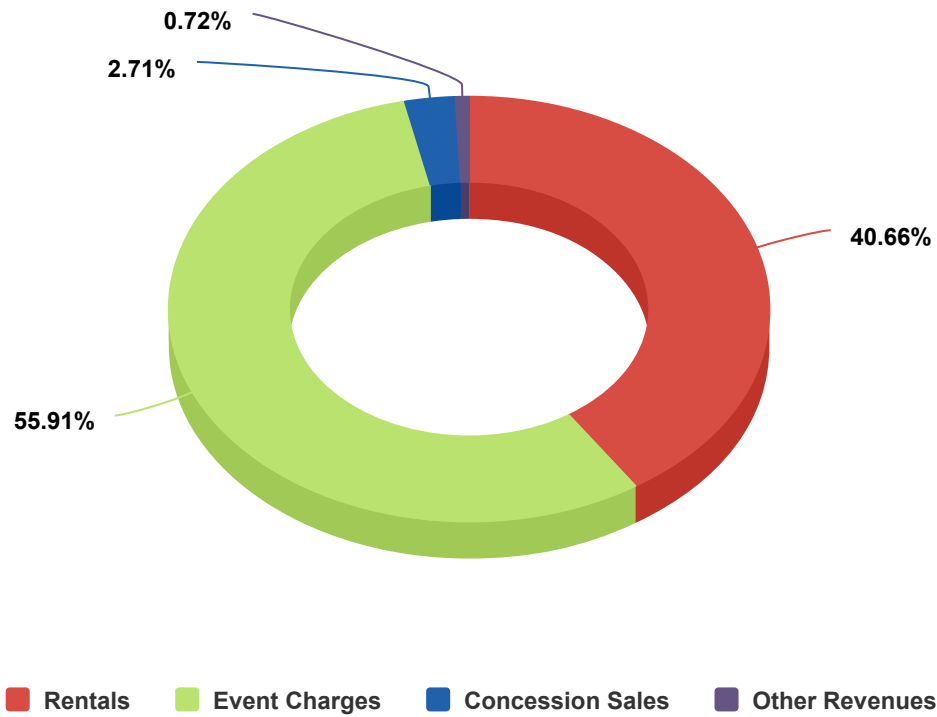


The **Performing Arts Center** is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

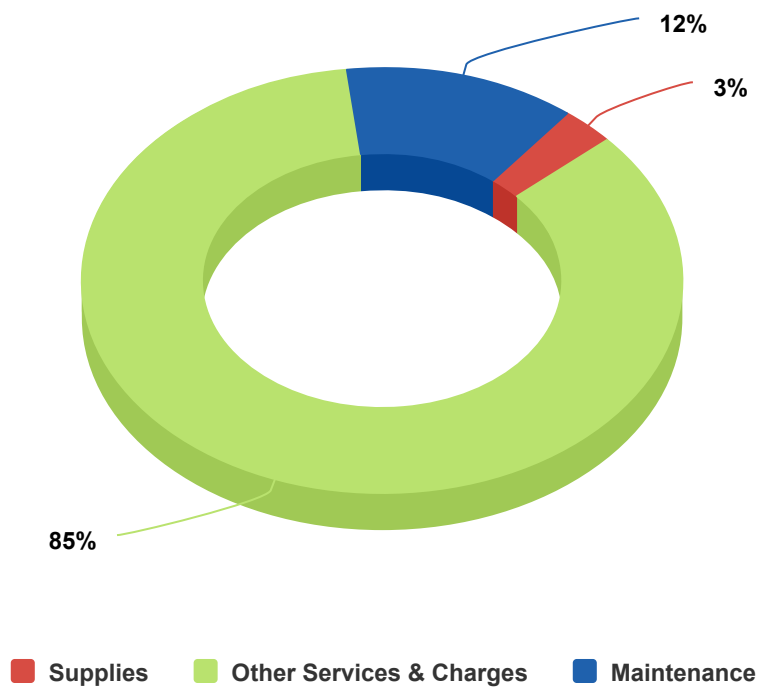
MCALLEN PERFORMING ARTS CENTER Fund Balance Summary

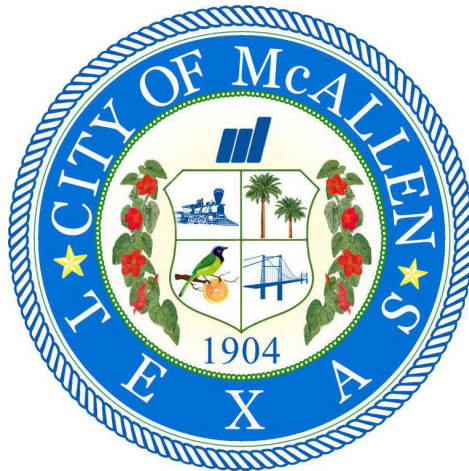
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,349,534	\$ 2,024,978	\$ 2,237,932	\$ 1,330,966
Revenues:				
User Fees- Rentals	\$ 325,136	\$ 75,360	\$ 75,360	\$ 300,000
Concession -Other	21,756	30,000	278	20,000
Audio Visual	34,014	40,000	6,816	30,000
Event % ticket sales	208,532	32,819	32,819	250,000
Equipment rental	1,100	3,000	-	300
Standard Labor	38,791	70,000	33,273	70,000
Standard Services	20,459	20,000	-	20,000
Membership Fees/Dues	2,750	-	-	-
Security	28,262	40,000	21,147	40,000
Special Events	2,300	3,000	2,500	3,000
Interest	21,370	20,250	8,951	5,324
Miscellaneous	3,243	-	70	-
Total Revenues	707,712	334,429	181,214	738,624
Other Financing Sources:				
Transfer-in - Hotel Tax Fund	398,179	411,362	361,257	358,822
Transfer-in - Venue Tax Fund	-	-	-	232,867
Total Revenues and Other Sources	1,105,891	745,791	542,471	1,330,313
TOTAL RESOURCES	\$ 3,455,425	\$ 2,770,769	\$ 2,780,403	\$ 2,661,279
APPROPRIATIONS				
Operating Expenses:				
Performing Arts Center	\$ 1,201,769	\$ 1,576,375	\$ 1,166,575	\$ 1,561,000
Liability Insurance	15,724	15,730	32,862	16,803
Total Operations	1,217,493	1,592,105	1,199,437	1,577,803
Other Financing Sources (Uses):				
Transfer Out - Performing Arts Depreciation Fund	-	250,000	250,000	250,000
TOTAL APPROPRIATIONS	\$ 1,217,493	\$ 1,842,105	\$ 1,449,437	\$ 1,827,803
Revenues over/(under) Expenditures	(111,602)	(1,096,314)	(906,966)	(497,490)
ENDING WORKING CAPITAL	\$ 2,237,932	\$ 928,664	\$ 1,330,966	\$ 833,476

McAllen Performing Arts Center Fund Revenues
\$738,624



McAllen Performing Arts Center Fund Appropriation
\$1,577,803







McAllen Performing Arts Center Fund Administration

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	21,824	46,000	20,500	46,000
Other Services and Charges	1,116,853	1,339,375	1,069,301	1,319,000
Maintenance	63,093	191,000	76,774	196,000
Operations Subtotal	1,201,769	1,576,375	1,166,575	1,561,000
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	1,201,769	1,576,375	1,166,575	1,561,000
Non Departmental Insurance	15,724	15,730	32,862	16,803
Total Expenditures	\$ 1,217,493	\$ 1,592,105	\$ 1,199,437	\$ 1,577,803
PERSONNEL*				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Total Positions Authorized	-	-	-	-
RESOURCES				
Related Revenue Generated	\$ 707,714	\$ 334,429	\$ 181,214	\$ 738,624

Contact Us:

Yajaira Flores,
Director
801 Convention Center
Boulevard McAllen, TX
78501
(956) 681-3800

MAJOR FY 21-22 GOALS

- 1.) To recover quickly from lost business and build momentum to continue to be the entertainment capital of South Texas.
- 2.) To bring cultural diversity in events and festivals that position the City of McAllen as a destination city, bring cultural tourism, and stimulate the economy.
- 3.) To position City of McAllen events as part of the healing process as we move forward and reshape our cultural community targeting our local community and tourism sector.
- 4.) To establish the McAllen Performing Arts Foundation and move forward with educational initiatives at the Performing Arts Center.

*NOTE: Performing Arts personnel budgeted in Convention Center fund

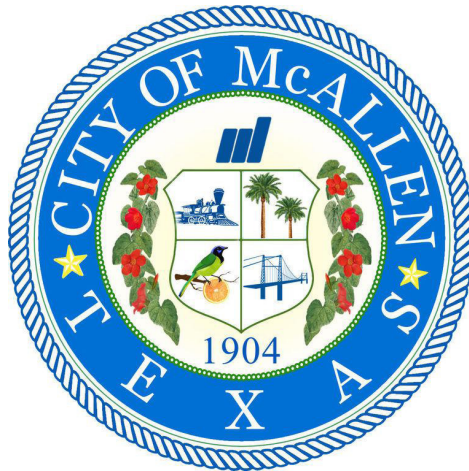
Description:

The McAllen Performing Arts Center is an 1800 seat multi-purpose proscenium theatre with adjustable acoustics presenting the best of touring Broadway shows, Plays, Dance, Symphony Orchestra and Live Concerts.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Department expenditures	\$ 1,201,769	\$ 1,576,375	\$ 1,166,575	\$ 1,561,000
Outputs:				
Shows	89	100	55	75
Booked days	98	130	80	100
Effectiveness Measures:				
Gross Revenue	\$ 1,105,891	\$ 745,791	\$ 542,471	\$ 1,330,313
Occupied Square Foot Days (OSFD)	98	130	80	100
Attendance	81,958	120,000	25,000	100,000
Efficiency Measures:				
Expenditures/Attendance	\$ 15.00	\$ 13.00	\$ 47.00	\$ 16

*N/A=Not Available, N/P=Not Provided



McAllen International Airport Fund



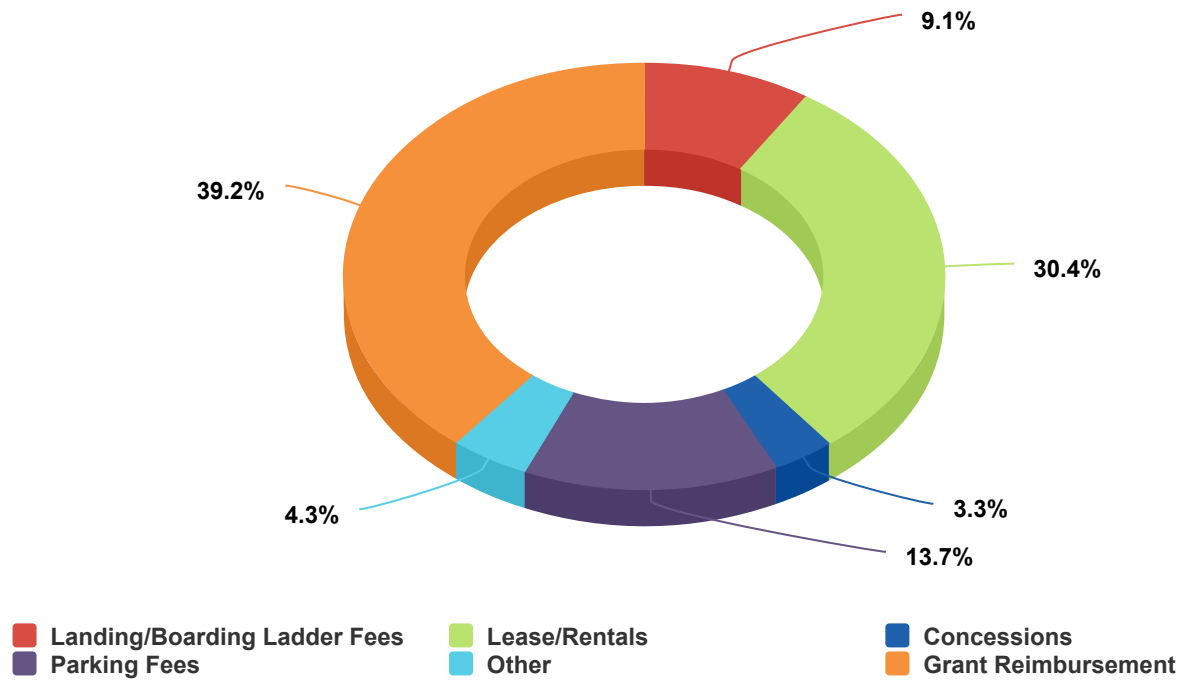
The **Airport Fund** is a major fund that is used to account for the operational activities of the City's Airport.

MCALLEN INTERNATIONAL AIRPORT FUND

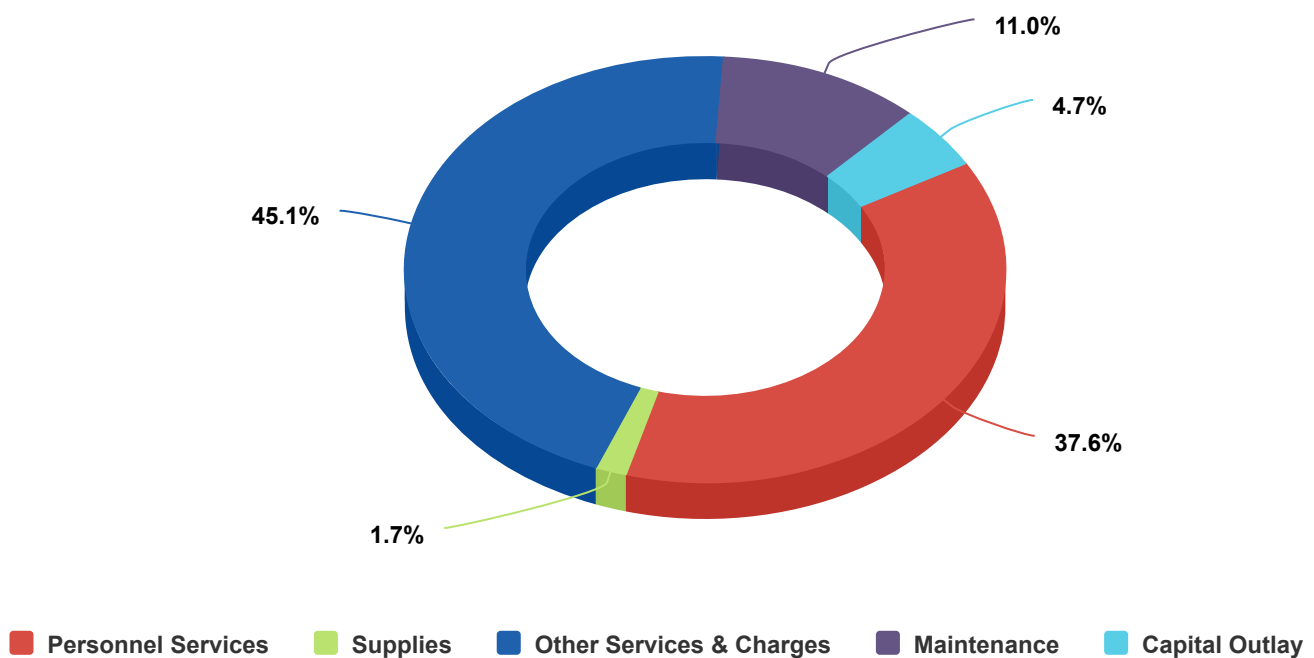
Fund Balance Summary

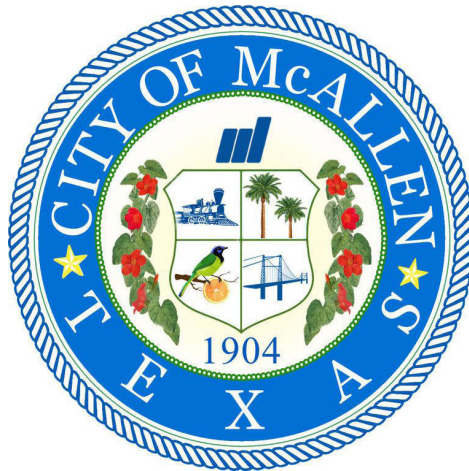
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,211,084	\$ 10,494,940	\$ 10,359,144	\$ 11,215,698
Revenues:				
<u>Federal Grants</u>				
FAA CARES Act	\$ 2,700,547	\$ 2,949,446	\$ 2,949,446	\$ 4,340,205
<u>Aeronautical Operating</u>				
Landing Fees	641,820	470,409	580,482	766,235
Terminal area rental/charges	1,133,799	874,456	1,105,537	1,119,835
Boarding Ladder Fees	135,302	87,968	131,279	131,279
FBO Revenue: contract/sponsors	179,254	179,254	179,254	179,254
Cargo and hangar rentals	106,423	94,273	106,423	106,423
Fuel Sales (net profit/loss)	78,397	62,472	105,633	106,272
Perimeter rentals	53,786	76,015	76,557	76,557
Remain Overnight	21,675	21,085	25,850	26,025
Ramp Fees	14,070	13,920	14,963	14,713
TSA Lease	124,505	124,429	124,718	124,718
	2,489,030	2,004,281	2,450,695	2,651,311
<u>Non-aeronautical Operating</u>				
Terminal - food and beverages	88,528	78,151	108,200	133,989
Terminal - retail stores	32,280	20,000	115,131	126,023
Terminal - other	152,374	75,000	107,789	107,670
Rental Cars	1,903,930	1,758,007	1,898,006	1,880,190
Parking	863,581	760,944	966,879	1,517,803
TSA Utility & LEO Reimbursement	186,931	186,879	251,358	186,969
Miscellaneous	828	-	6,078	-
	3,228,453	2,878,981	3,453,441	3,952,644
<u>Non-operating Revenues</u>				
Interest Earned	109,321	104,949	27,675	44,863
Sale of Assets	4,646	-	-	-
Other	88,946	61,770	(650,777)	73,420
Total Revenues	\$ 8,620,945	\$ 7,999,427	\$ 8,230,481	\$ 11,062,444
<u>Other Financing Sources:</u>				
Transfer In: PFC Airport Fund	138,285	-	-	-
Total Revenues and Other Sources	8,759,230	7,999,427	8,230,481	11,062,444
TOTAL RESOURCES	\$ 16,970,315	\$ 18,494,367	\$ 18,589,626	\$ 22,278,141
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 3,909,394	\$ 5,524,412	\$ 4,955,696	\$ 6,115,840
Liability Insurance	27,314	27,314	27,314	29,189
Capital Outlay	130,317	-	-	304,000
Total Operations	4,067,025	5,551,726	4,983,010	6,449,029
Other Financing Sources (Uses):				
Transfer Out - General Fund	1,103,965	1,103,965	1,103,965	2,162,925
Transfer Out - Airport Capital Improvement Fund	199,875	81,635	467,040	8,285,397
Transfer Out - Health Insurance Fund	51,460	25,520	25,520	-
Debt Service - Motorola Lease Payment	751	3,980	3,980	3,980
TOTAL APPROPRIATIONS	\$ 5,423,076	\$ 6,766,826	\$ 6,583,516	\$ 16,901,331
Revenues over/(under) Expenditures	383,353	(1,821,794)	(1,330,157)	(10,223,956)
Other Items Affecting Working Capital	(1,188,093)	(790,412)	(790,412)	-
ENDING WORKING CAPITAL	\$ 10,359,144	\$ 10,937,129	\$ 11,215,698	\$ 5,376,808

**Airport Fund Revenues
By Source
\$11,062,444**



**Airport Fund Appropriation
By Category
\$6,449,029**







Airport Fund Administration

<https://www.mcallen.net/departments/airport>

Mission Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,500,258	\$ 1,705,133	\$ 1,525,746	\$ 1,742,087
Employee Benefits	595,172	546,623	480,828	578,448
Supplies	69,033	104,000	107,757	108,000
Other Services and Charges	1,351,085	2,513,790	2,175,983	2,907,032
Maintenance	393,847	665,380	665,380	706,373
Operations Subtotal	3,909,393	5,534,926	4,955,696	6,041,940
Capital Outlay	130,317	-	-	304,000
Non Departmental				
Liability Insurance	27,314	27,314	27,314	29,189
Contingency	-	(10,514)	-	73,900
Total Expenditures	\$ 4,067,025	\$ 5,551,726	\$ 4,983,010	\$ 6,449,029
PERSONNEL				
Exempt	7	7	8	8
Non-Exempt	34	34	33	34
Part-Time	6	6	5	6
Total Positions Authorized	47	47	46	48
RESOURCES				
Related Revenue Generated	\$ 8,620,943	\$ 7,999,427	\$ 8,230,481	\$ 11,062,443

Contact Us:

Elizabeth Suarez
Director of Aviation
2500 S. Bicentennial
Blvd., Suite 100
McAllen, TX 78501
(956) 681-1500

MAJOR FY 21-22 GOALS

- 1.) Increase international outreach efforts to promote McAllen as a destination and to grow airport business.
- 2.) Increase all marketing efforts to remain competitive with RGV market.
- 3.) Focus on legislative efforts to grow federal funding for major infrastructure projects.
- 4.) Increase air and bus travel options to and from key Mexico markets. (2.1.7)
- 5.) Enhance connectivity for our passengers, through Air Service Incentives. (3.4.5)
- 6.) Airport Improvements. (6.1.5)
- 7.) RWY 14-32/TWY A Safety Improvements. (6.1.6)

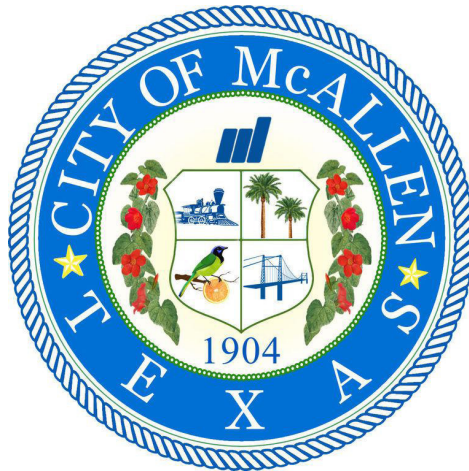
Description:

The Airport employs 41 full time persons dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	41	41	41	42
Department Expenditures	\$ 4,039,710	\$ 5,534,926	\$ 4,955,696	\$ 6,345,940
Average Airline Costs	\$ 324,444	\$ 244,640	\$ 244,640	\$ 343,015
Total Terminal Sq Ft	155,000	155,000	155,000	155,000
Outputs:				
Enplaned passengers	252,040	281,982	324,301	422,849
Average Airline Enplanements	63,010	70,495	81,075	105,712
Operating Revenues	\$ 5,920,398	\$ 5,049,981	\$ 5,281,035	\$ 6,722,238
Effectiveness Measures:				
Percent of change in enplaned passengers	-39.1%	11.9%	28.7%	30.4%
Terminal Sq Ft per FTE	3,780	3,780	3,780	3,690
Efficiency Measures:				
Airline cost per enplaned passenger	\$ 5.15	\$ 3.47	\$ 3.02	\$ 3.24
Airport cost per enplaned passenger	\$ 16.03	\$ 19.63	\$ 15.28	\$ 15.01
Airport operating revenue per enplaned passenger	\$ 23.49	\$ 17.91	\$ 16.28	\$ 15.90

*N/A=Not Available, N/P=Not Provided



Metro McAllen Fund

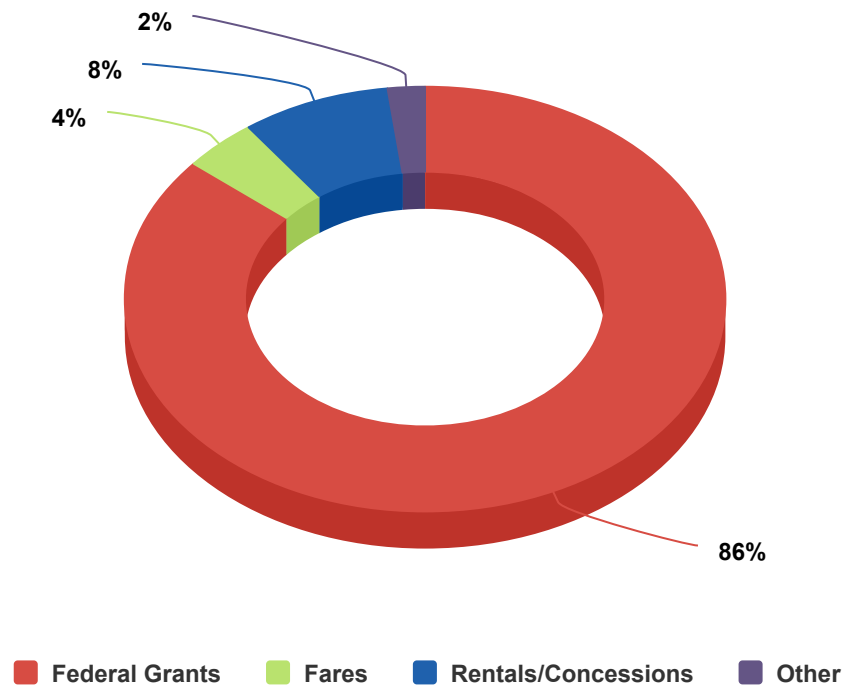


The **Metro McAllen Fund** is a non major fund that is used to account for revenues and expenses for the operation of the buses located in Downtown McAllen.

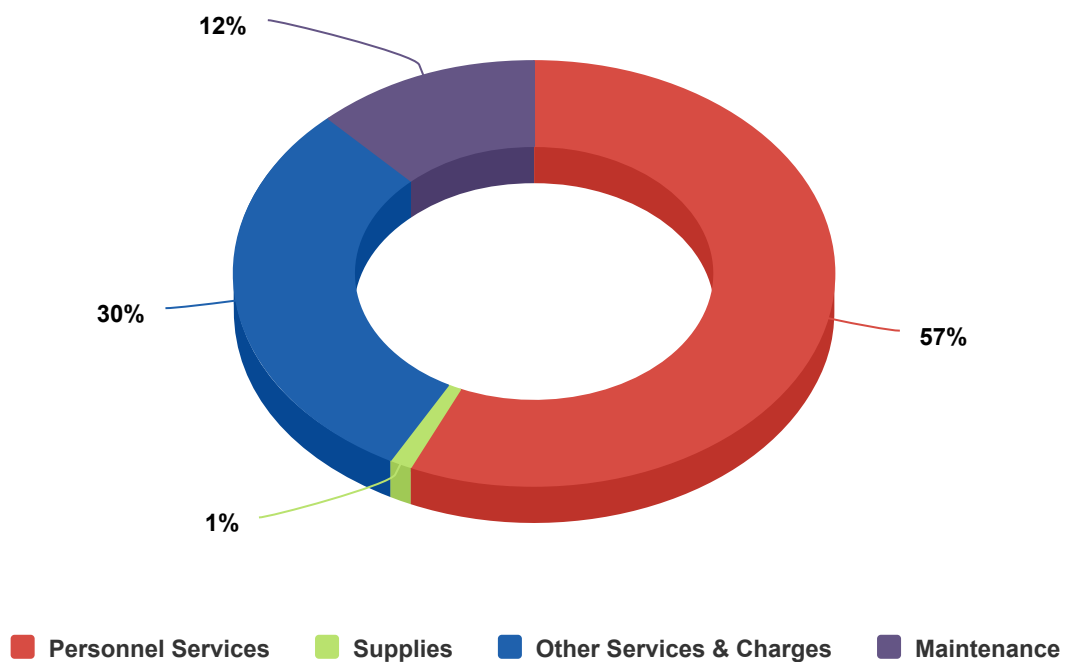
METRO MCALLEN FUND Fund Balance Summary

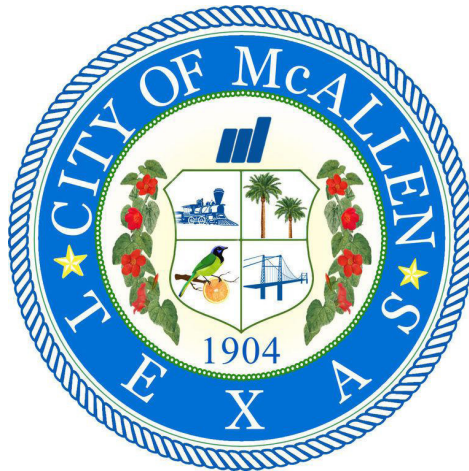
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 731,779	\$ 731,779	\$ 766,761	\$ 812,311
Revenues:				
Federal Grants / FTA				
O & M Subsidy	\$ 2,283,701	\$ 3,427,783	\$ 3,255,206	\$ 3,770,461
Capital Outlay Subsidy	6,976	-	-	-
O & M Subsidy TXDOT	303,772	300,000	308,250	-
Fares	215,903	195,000	56,247	195,000
Space Rental	232,618	290,000	193,294	290,000
Concessions	41,885	75,000	26,100	75,000
Concessions - Other	-	8,807	3,680	8,807
Reimbursement - Agencies	94,538	33,600	3,914	63,600
Other and use	57,133	-	126,750	-
Interest	6,051	5,318	3,067	3,249
Total Revenues	3,242,576	4,335,508	3,976,508	4,406,117
Other Financing Sources:				
Transfer-In- Development Corp	540,537	67,000	67,000	67,000
Total Revenues and Other Sources	3,783,113	4,402,508	4,043,508	4,473,117
TOTAL RESOURCES	<u>\$ 4,514,892</u>	<u>\$ 5,134,287</u>	<u>\$ 4,810,269</u>	<u>\$ 5,285,429</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 3,677,255	\$ 4,234,161	\$ 3,816,635	\$ 4,510,302
Liability Insurance	5,803	5,803	5,803	6,201
	3,683,058	4,239,964	3,822,438	4,516,503
Other Financing Sources (Uses):				
Transfer-Out - Downtown Services Fund	150,000	150,000	150,000	35,000
Transfer-Out - Health Insurance Fund	49,946	25,520	25,520	-
TOTAL APPROPRIATIONS	<u>\$ 3,883,004</u>	<u>\$ 4,415,484</u>	<u>\$ 3,997,958</u>	<u>\$ 4,551,503</u>
Revenues over/(under) Expenditures	(99,891)	(12,976)	45,550	(78,386)
Other Items Affecting Working Capital	134,870	-	-	-
ENDING WORKING CAPITAL	<u>\$ 766,761</u>	<u>\$ 718,803</u>	<u>\$ 812,311</u>	<u>\$ 733,926</u>

**Metro McAllen Fund Revenues
By Source
\$4,406,117**



**Metro McAllen Fund Appropriation
By Category
\$4,516,503**





METRO MCALLEN FUND Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Administration	\$ 3,683,055	\$ 4,239,964	\$ 3,822,438	\$ 4,516,503
TOTAL EXPENDITURES	<u>\$ 3,683,055</u>	<u>\$ 4,239,964</u>	<u>\$ 3,822,438</u>	<u>\$ 4,516,503</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,631,168	\$ 1,839,932	\$ 1,654,488	\$ 1,810,694
Employee Benefits	656,233	646,373	477,974	751,752
Supplies	44,076	53,729	40,402	53,729
Other Services and Charges	1,066,335	1,152,514	1,348,960	1,352,514
Maintenance and Repair Services	279,443	541,613	294,811	541,613
Liability Insurance	5,803	5,803	5,803	6,201
TOTAL OPERATING EXPENSES	<u>3,683,055</u>	<u>4,239,964</u>	<u>3,822,438</u>	<u>4,516,503</u>
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 3,683,055</u>	<u>\$ 4,239,964</u>	<u>\$ 3,822,438</u>	<u>\$ 4,516,503</u>
PERSONNEL				
Administration	49	57	49	57
TOTAL PERSONNEL	<u>49</u>	<u>57</u>	<u>49</u>	<u>57</u>



Metro McAllen Administration

<https://www.mcallen.net/metro>

www.facebook.com/metromcallen

Mission Statement:

"To provide safe, reliable and cost effective public transportation."

DEPARTMENT SUMMARY

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,631,168	\$ 1,839,932	\$ 1,654,488	\$ 1,810,694
Employee Benefits	656,234	661,025	501,242	679,995
Supplies	44,075	53,729	40,402	53,729
Other Services and Charges	1,066,335	1,152,514	1,348,960	1,352,514
Maintenance	279,443	541,613	294,811	541,613
Operations Subtotal	3,677,255	4,248,813	3,839,903	4,438,545
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	3,677,255	4,248,813	3,839,903	4,438,545
Insurance	5,803	5,803	5,803	6,201
Contingency	-	(14,652)	(23,268)	71,757
Total Expenditures	\$ 3,683,058	\$ 4,239,964	\$ 3,822,438	\$ 4,516,503
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	35	43	35	43
Part-Time	8	8	8	8
Total Positions Authorized	49	57	49	57
RESOURCES				
Related Revenue Generated	\$ 3,242,577	\$ 4,335,508	\$ 3,976,508	\$ 4,406,117

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100 McAllen, TX
78501
(956) 681-3500

MAJOR FY 21-22 GOALS

- 1.) Implement Micro Transit Services in North West McAllen
- 2.) Bring back ridership to pre Covid-19 numbers
- 3.) Maximize FTA and TXDOT Revenue
- 4.) Finalize Service Expansion Plan for FY 2023 Implementation
- 5.) TRANSIT: METRO McALLEN - city portion. (7.2.6)

Metro McAllen

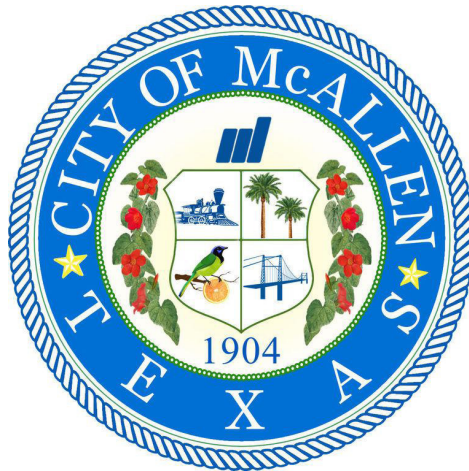
<https://www.mcallen.net/metro>
www.facebook.com/metromcallen

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	41	48	41	49
Number of Fixed Routes	9	9	9	9
Number of Operating Paratransit Units	4	4	4	4
Rolling Stock				
Department Operating Expenditures	\$ 3,677,255	\$ 4,248,813	\$ 3,839,903	\$ 4,438,545
Metro McAllen Fixed Route				
Total Operating Expenditures	\$ 1,171,135	\$ 3,795,281	\$ 1,222,315	\$ 3,795,281
Metro McAllen Paratransit Service				
Total Operating Expenditures	\$ 147,298	\$ 421,698	\$ 220,939	\$ 421,698
Outputs:				
FTA Operating Funding	\$ 2,290,677	\$ 3,127,783	\$ 3,255,206	\$ 3,127,783
TXDOT Operating Funding	\$ 303,772	\$ 300,000	\$ 308,250	\$ 300,000
Metro McAllen Fixed Route				
Number of passengers / ridership	525,653	700,000	470,302	700,000
Number of revenue miles	505,965	516,000	430,734	516,000
Total operating revenue hours	35,635	36,500	31,807	36,500
Total fare revenue	\$ 155,575	\$ 390,000	\$ 22,944	\$ 390,000
Metro McAllen Paratransit Service				
Number of passengers / ridership	11,620	17,000	9,182	17,000
Number of miles	65,135	86,000	66,190	86,000
Total operating revenue hours	5,657	7,600	4,667	7,600
Total fare revenue	\$ 2,976	\$ 7,500	\$ 2,976	\$ 7,500
Efficiency Measures:				
Metro McAllen Fixed Route				
Number of passengers per revenue mile	1.04	1.36	1.04	1.04
Number of passengers per revenue hour	14.75	19.18	14.75	14.75
Cost per revenue hour	\$ 32.86	\$ 103.98	\$ 38.43	\$ 103.98
Cost per passenger	\$ 2.23	\$ 5.42	\$ 2.60	\$ 5.42
Fare revenue per passenger	\$ 0.30	\$ 0.56	\$ 0.30	\$ 0.30
Farebox recovery rate	13%	10%	2%	10%
Metro McAllen Paratransit Service				
Number of passengers per revenue mile	0.18	0.20	0.14	0.20
Number of passengers per revenue hour	2.05	2.24	1.97	2.24
Cost per revenue hour	\$ 0.53	\$ 11.55	\$ 0.64	\$ 0.99
Cost per passenger	\$ 12.68	\$ 24.81	\$ 24.06	\$ 24.81
Fare revenue per passenger	\$ 0.26	\$ 0.44	\$ 0.32	\$ 0.44
Farebox recovery rate	2%	2%	1%	2%

Description:

Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.



Bus Terminal Fund



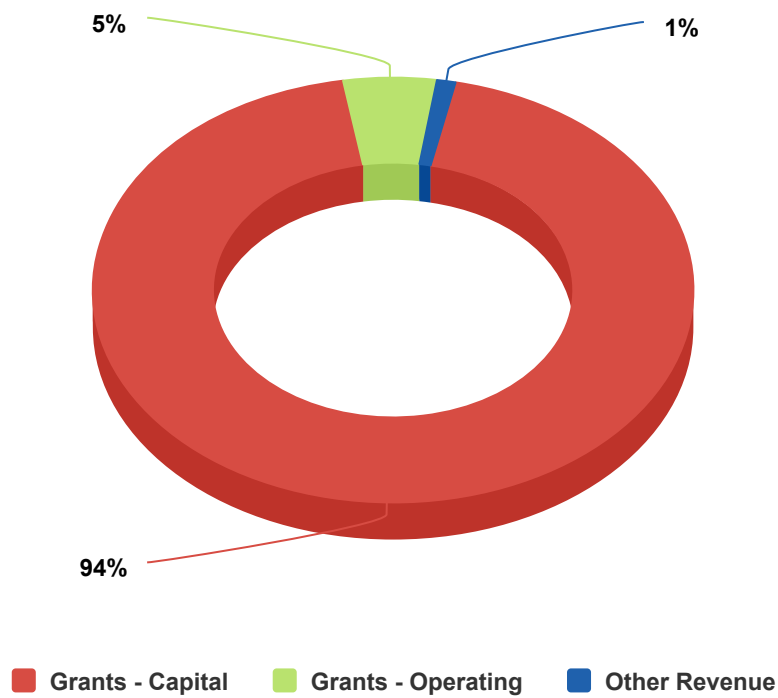
The **Bus Terminal Fund** is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

BUS TERMINAL FUND

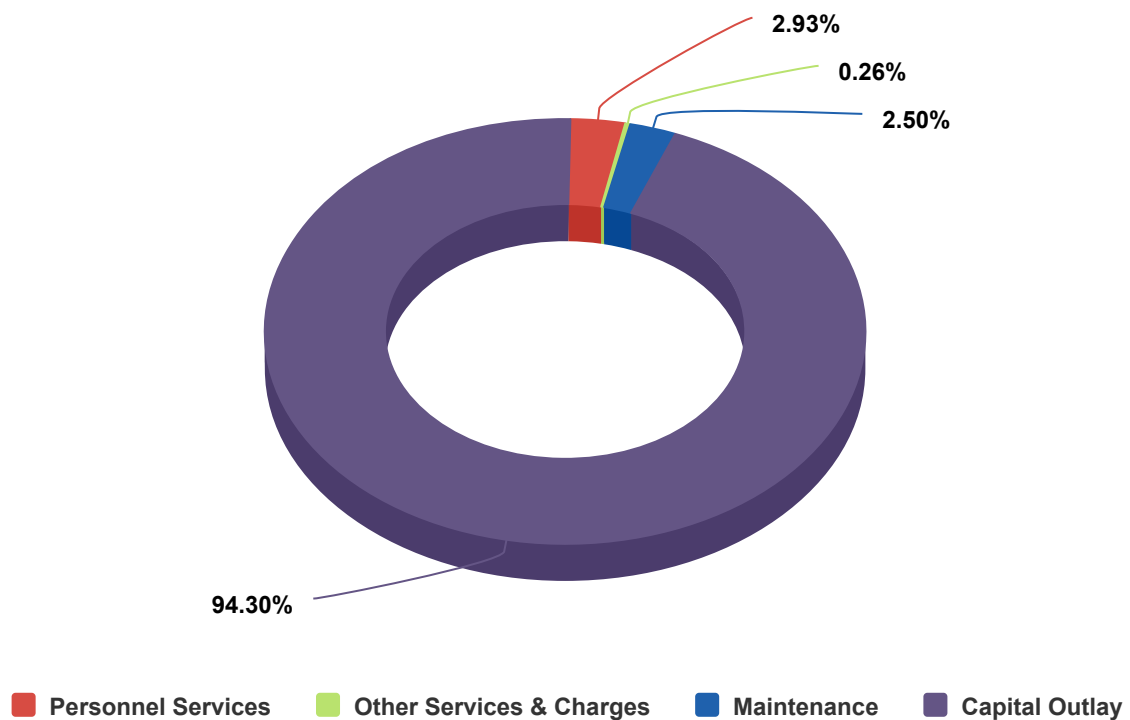
Fund Balance Summary

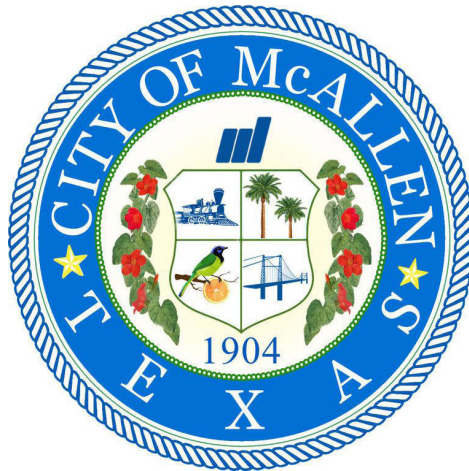
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,351,834	\$ 1,360,993	\$ 1,289,801	\$ 1,294,885
Revenues:				
Grant - FTA				
O & M Subsidy	\$ 475,949	\$ 786,327	\$ 770,776	\$ 794,733
Capital Outlay Subsidy	1,386,374	16,916,808	5,011,271	14,789,414
Reimbursements - Other Agencies	8,813	-	-	-
Miscellaneous	8,396	-	2,008	-
Interest Earned	15,050	13,610	5,159	5,180
Total Revenues	<u>1,894,583</u>	<u>17,716,745</u>	<u>5,789,214</u>	<u>15,589,327</u>
Other Financing Sources:				
Transfer-In- Development Corp.	<u>406,856</u>	<u>466,441</u>	<u>31,092</u>	<u>75,000</u>
Total Revenues and Other Sources	<u>2,301,439</u>	<u>18,183,186</u>	<u>5,820,306</u>	<u>15,664,327</u>
TOTAL RESOURCES	<u>\$ 3,653,273</u>	<u>\$ 19,544,179</u>	<u>\$ 7,110,107</u>	<u>\$ 16,959,212</u>
APPROPRIATIONS				
Operating Expenses:				
Bus Terminal	\$ 616,608	\$ 851,955	\$ 770,776	\$ 893,311
Capital Outlay	<u>1,236,241</u>	<u>17,308,249</u>	<u>5,036,448</u>	<u>14,789,414</u>
	<u>1,852,849</u>	<u>18,160,204</u>	<u>5,807,224</u>	<u>15,682,725</u>
Other Financing Sources (Uses):				
Transfer Out - Health Insurance Fund	7,568	4,962	4,962	-
Transfer Out - Parks Facility Construction Fund	1,343,472	-	-	-
Debt Service - Motorola Lease Payment	<u>572</u>	<u>3,033</u>	<u>3,033</u>	<u>3,033</u>
TOTAL APPROPRIATIONS	<u>\$ 3,204,461</u>	<u>\$ 18,168,199</u>	<u>\$ 5,815,219</u>	<u>\$ 15,685,758</u>
Revenues over/(under) Expenditures	<u>(903,022)</u>	<u>14,987</u>	<u>5,087</u>	<u>(21,431)</u>
Other Items Affecting Working Capital	<u>840,988</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,289,801</u></u>	<u><u>\$ 1,375,980</u></u>	<u><u>\$ 1,294,885</u></u>	<u><u>\$ 1,273,453</u></u>

Bus Terminal Fund Revenues by Source
\$15,664,327



Bus Terminal Fund Appropriation By Category
\$15,682,725





BUS TERMINAL FUND

Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Bus Terminal	\$ 1,852,852	\$ 18,160,204	\$ 5,807,224	\$ 15,682,725
TOTAL EXPENDITURES	<u>\$ 1,852,852</u>	<u>\$ 18,160,204</u>	<u>\$ 5,807,224</u>	<u>\$ 15,682,725</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 196,009	\$ 311,244	\$ 248,440	\$ 326,860
Employee Benefits	76,682	110,118	83,509	133,201
Supplies	81	-	-	-
Other Services and Charges	48,701	38,696	42,349	41,353
Maintenance and Repair Services	295,138	391,897	396,478	391,897
TOTAL OPERATING EXPENSES	<u>616,611</u>	<u>851,955</u>	<u>770,776</u>	<u>893,311</u>
Capital Outlay	1,236,242	17,308,249	5,036,448	14,789,414
TOTAL EXPENDITURES	<u>\$ 1,852,852</u>	<u>\$ 18,160,204</u>	<u>\$ 5,807,224</u>	<u>\$ 15,682,725</u>
PERSONNEL				
Administration	9	9	9	9
TOTAL PERSONNEL	<u>9</u>	<u>9</u>	<u>9</u>	<u>9</u>



Bus Terminal Fund Transit

<https://www.mcallen.net/metro>

Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 196,010	\$ 311,244	\$ 248,440	\$ 326,860
Employee Benefits	76,682	113,507	83,509	123,184
Supplies	81	-	-	-
Other Services and Charges	10,006	-	3,653	-
Maintenance	295,138	391,897	396,478	391,897
Operations Subtotal	577,917	816,648	732,080	841,941
Capital Outlay	1,236,242	17,308,249	5,036,448	14,789,414
Non Departmental				
Liability Insurance	38,696	38,696	38,696	41,353
Contingency	-	(3,389)	-	10,017
Total Expenditures	\$ 1,852,852	\$ 18,160,204	\$ 5,807,224	\$ 15,682,725

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Resources

Related Revenue Generated	\$ 1,894,583	\$ 17,716,745	\$ 5,789,214	\$ 15,589,327
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Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83, Suite
100 McAllen, TX 78501
(956) 681-3500

MAJOR FY 21-22 GOALS

- 1.) Complete Construction of North Hub
- 2.) Complete Construction of Quinta Park and Ride
- 3.) Complete Sidewalk Project
- 4.) Expand the Shelter Program for Metro Routes
- 5.) Secure 100% funding for Electric Bus Expansion
- 6.) Quinta Mazatlán Center of Urban Ecology Facility. (1.1.5)
- 7.) Increase air and bus travel options to and from key Mexico markets. (2.1.7)
- 8.) Continually improve transit facilities. (6.1.2)
- 9.) Accessibility and Walkways. (6.2.9)
- 10.) Work with STC, A&M and UTRGV; Increase public transportation to their respective campuses. (7.1.4)
- 11.) TRANSIT: New North Hub & Maintenance Facility. (7.2.7)
- 12.) Added shelters & passenger amenities for transit (bus) users. (7.2.8)
- 13.) Quinta Park and Ride. (7.2.9)
- 14.) Electric Bus Project Expansion. (7.2.13)

Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Workload Measures:				
Number of full time employees	9	9	9	9
Number of People Departing	103,863	280,000	86,344	150,000
Number of Visitors	1,767,489	3,608,145	825,844	1,250,000
Number of Operating Hours	8,815	8,815	8,815	8,815
Rental Revenue	\$ 274,503	\$ 365,000	\$ 219,394	\$ 365,000
Total Operating Expenditures	\$ 1,814,159	\$ 18,124,897	\$ 5,768,528	\$ 15,631,355
Total Square Footage	22,000	22,000	22,000	22,000
Efficiency Measures:				
Number of People Departing/Hour	12	32	10	17
Cost per Visitor	\$ 0.33	\$ 0.23	\$ 0.89	\$ 0.67
Operating Cost/Square Foot	\$ 26.00	\$ 37.12	\$ 33.28	\$ 38.27
Effectiveness Measures:				
Percent of change in departures per hour	N/A	169.59%	-69.16%	73.72%
Percent of change in cost per visitor	N/A	41.82%	-10.36%	15.01%
Percent of change in cost per square foot	N/A	17.23%	-6.55%	17.23%

*N/A=Not Available, N/P=Not Provided

McAllen International Toll Bridge Fund



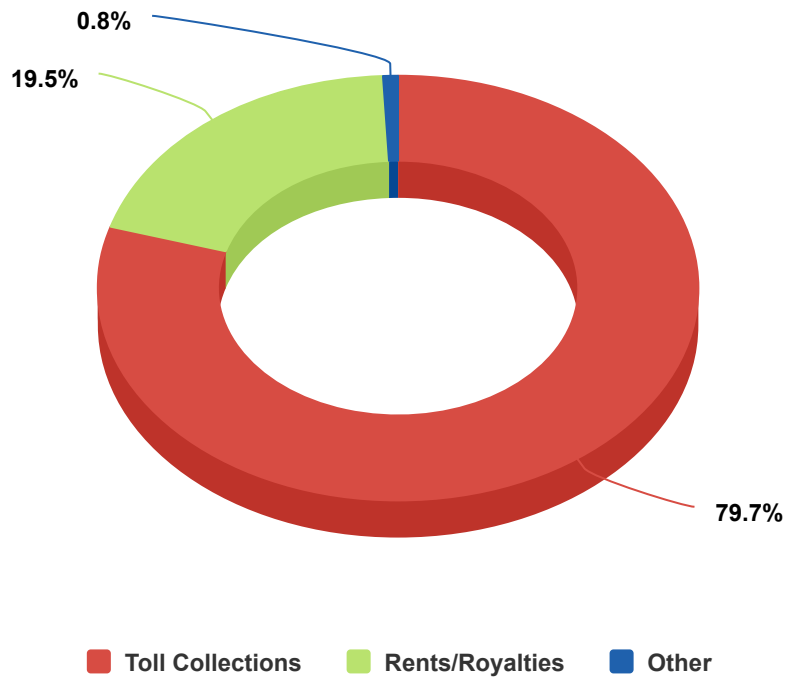
The **Bridge Fund** is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Tamaulipas, Mexico.

MCALLEN INTERNATIONAL TOLL BRIDGE FUND

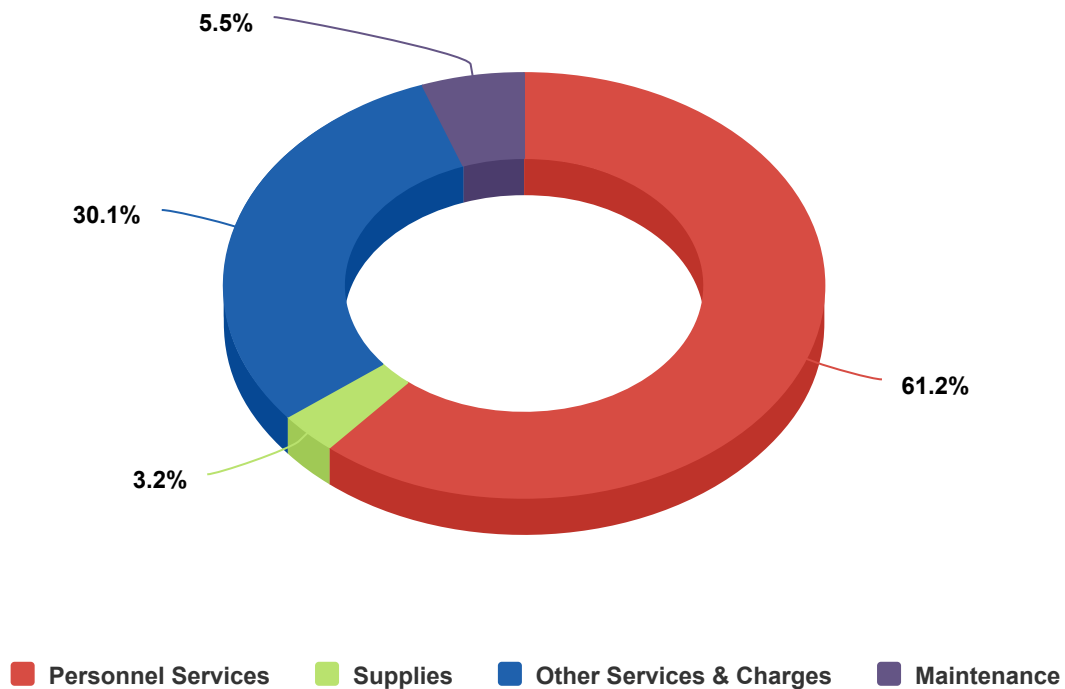
Fund Balance Summary

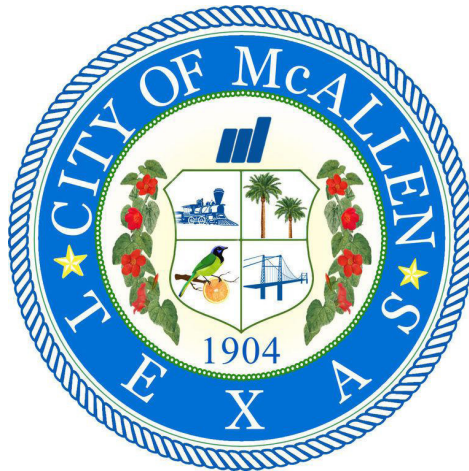
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263
<u>Revenues:</u>				
Highways & Streets Toll Bridge	\$ 7,844,802	\$ 7,617,135	\$ 7,617,135	\$ 10,917,471
UETA Turnstile	432	-	-	-
Rents & Royalties	2,716,342	2,670,467	2,701,605	2,676,159
Miscellaneous	163,229	105,000	100,831	105,000
Interest Earned	39,955	12,973	5,189	5,189
Total Revenues	<u>10,764,761</u>	<u>10,405,575</u>	<u>10,424,760</u>	<u>13,703,819</u>
TOTAL RESOURCES	<u>\$ 12,062,024</u>	<u>\$ 11,702,838</u>	<u>\$ 11,722,023</u>	<u>\$ 15,001,082</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Bridge Operations	\$ 2,035,838	\$ 2,489,134	\$ 2,039,983	\$ 2,501,353
Administration	967,380	820,568	669,869	935,738
Capital Outlay	1,174	16,385	16,385	-
Total Operations	<u>3,004,392</u>	<u>3,326,087</u>	<u>2,726,237</u>	<u>3,437,091</u>
<u>Other Financing Sources (Uses):</u>				
City of Hidalgo	2,469,797	2,421,231	2,421,231	3,212,470
City of McAllen-G.F.Restricted Acct	5,223,378	3,468,435	3,468,435	4,870,382
Transfer out - Heath Insurance Fund	40,865	24,811	24,811	-
Transfer out - Toll Bridge CIP	944,722	1,341,025	945,894	1,341,025
Board Advance - Anzalduas Int'l Xng for "B"	842,725	835,975	835,975	840,675
Debt Service - Motorola Lease Payment	410	2,177	2,177	2,177
TOTAL APPROPRIATIONS	<u>\$ 12,526,289</u>	<u>\$ 11,419,741</u>	<u>\$ 10,424,760</u>	<u>\$ 13,703,819</u>
Revenues over/(under) Expenditures	<u>(1,761,528)</u>	<u>(1,014,166)</u>	<u>-</u>	<u>-</u>
Other Items Affecting Working Capital ("A")	<u>1,761,528</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 283,097</u></u>	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 1,297,263</u></u>

**International Toll Bridge Fund Revenues
By Source
\$13,703,819**



**International Toll Bridge Fund Appropriation
By Category
\$3,437,091**





MCALLEN INTERNATIONAL TOLL BRIDGE FUND

Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Bridge Operations	\$ 2,035,838	\$ 2,505,519	\$ 2,056,368	\$ 2,501,353
Administration	968,556	820,568	669,869	935,737
TOTAL EXPENDITURES	\$ 3,004,392	\$ 3,326,087	\$ 2,726,237	\$ 3,437,091
BY EXPENSE GROUP				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 1,201,418	\$ 1,466,158	\$ 1,171,087	\$ 1,453,584
Employee Benefits	494,329	508,915	375,661	650,207
Supplies	92,238	109,800	93,010	109,800
Other Services and Charges	946,230	1,033,746	911,283	1,035,337
Maintenance and Repair Services	185,226	188,162	155,890	188,162
Disaster Expense	83,780	2,921	2,921	-
TOTAL OPERATING EXPENSES	3,003,218	3,309,702	2,709,852	3,437,090
Capital Outlay	1,174	16,385	16,385	-
TOTAL EXPENDITURES	\$ 3,004,392	\$ 3,326,087	\$ 2,726,237	\$ 3,437,091
PERSONNEL				
Operations	29	41	41	41
Administration	3	4	4	4
TOTAL PERSONNEL	32	45	45	45



International Toll Bridge Fund Toll Bridge Operations

<https://www.mcallen.net/departments/bridge/mcallen-hidalgo>

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 1,019,599	\$ 1,241,111	\$ 981,272	\$ 1,233,677
Employee Benefits	269,813	448,773	334,026	468,426
Supplies	79,108	85,000	77,480	85,000
Other Services and Charges	488,406	538,250	497,805	538,250
Maintenance	178,912	176,000	149,400	176,000
Operations Subtotal	2,035,838	2,489,134	2,039,983	2,501,353
Capital Outlay	-	16,385	16,385	-
Total Expenditures	\$ 2,035,838	\$ 2,505,519	\$ 2,056,368	\$ 2,501,353

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	28	40	40	40
Part-Time	-	-	-	-
Total Positions Authorized	29	41	41	41

Resources

Related Revenue Generated	\$ 7,845,234	\$ 7,617,135	\$ 7,617,135	\$ 10,917,471
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Contact Us:

Juan Olaguibel
Superintendent of Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

MAJOR FY 21-22 GOALS

- 1.) Continue efforts to ease bridge crossings to and from Mexico
- 2.) Facility upgrades
- 3.) Enhance and upgrade pedestrian crossings

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	32	41	41	41
Department Expenditures	\$ 2,035,838	\$ 2,505,519	\$ 2,056,368	\$ 2,501,353
Number of full time - Collectors	21	21	21	21
Number of full time - Cashiers	4	4	4	4
Number of full time - Maintenance	6	13	6	13
Outputs:				
Southbound vehicular crossings	1,910,261	2,710,894	1,305,888	2,710,894
Southbound pedestrians crossings	1,521,170	1,423,862	741,193	1,423,862
Total southbound crossings	3,431,431	4,134,756	2,047,081	4,134,756
Effectiveness Measures:				
Total toll revenues	\$ 7,844,802	\$ 11,691,217	\$ 5,315,074	\$ 10,917,471
Expenditure to revenue ratio	\$ 0.26	\$ 0.21	\$ 0.39	\$ 0.21
Efficiency Measures:				
Crossings processed per collector	163,401	196,893	97,480	196,893
Cost per crossing	\$ 0.59	\$ 0.61	\$ 1.00	\$ 0.60
Department expenditures per capita	\$ 13.45	\$ 16.32	\$ 13.39	\$ 15.97
Population:	\$ 151,352	\$ 153,546	\$ 153,622	\$ 156,649

*N/A=Not Available, N/P=Not Provided



International Toll Bridge Fund Toll Bridge Administration

<https://www.mcallen.net/departments/bridge/mcallen-hidalgo>

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow providing a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	181,820	225,047	189,815	219,907
Employee Benefits	224,515	54,611	41,635	54,238
Supplies	13,129	24,800	15,530	24,800
Other Services and Charges	518,433	475,246	393,228	472,325
Maintenance	6,314	12,162	6,490	12,162
Operations Subtotal	944,211	791,866	646,698	783,432
Capital Outlay	1,174	-	-	-
Operations & Capital Outlay Total	945,385	791,866	646,698	783,432
Non Departmental				
Insurance	23,171	23,171	23,171	24,762
Contingency	-	5,531	-	127,543
Total Expenditures	\$ 968,556	\$ 820,568	\$ 669,869	\$ 935,737

PERSONNEL

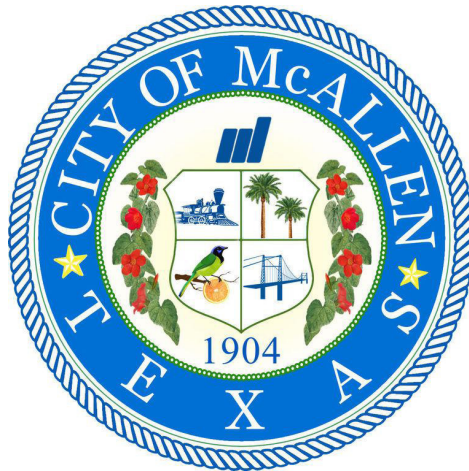
Exempt	2	3	3	3
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	3	4	4	4

Contact Us:

Juan Olaguibel
Superintendent of Bridges
1023 S. International
Boulevard Hidalgo, TX
78557 (956) 681-1800

MAJOR FY 21-22 GOALS

- 1.) Pedestrian Expansion Project
- 2.) Roof improvements
- 3.) Upgrades to Port of Entry Facility
- 4.) Continue efforts to ease bridge crossing to and from Mexico. (2.1.2)
- 5.) Canopy improvements for pedestrian crossing queuing @ Hidalgo International Bridge. (2.1.3)
- 6.) Office Building Upgrades. (2.1.8)
- 7.) Federal Motor Carrier Project. (2.1.9)
- 8.) Continue efforts to ease bridge crossing to and from Mexico; secure grants to facilitate truck traffic. (3.1.9)
- 9.) Construction of FMCSA at the Hidalgo Port of Entry. (3.1.12)
- 10.) Canopy Improvements. (3.4.8)
- 11.) Fence Restoration Project. (3.4.9)
- 12.) NorthBound Pedestrian Expansion. (3.4.10)
- 13.) Restrooms Additions. (3.4.12)



Anzalduas International Crossing Fund



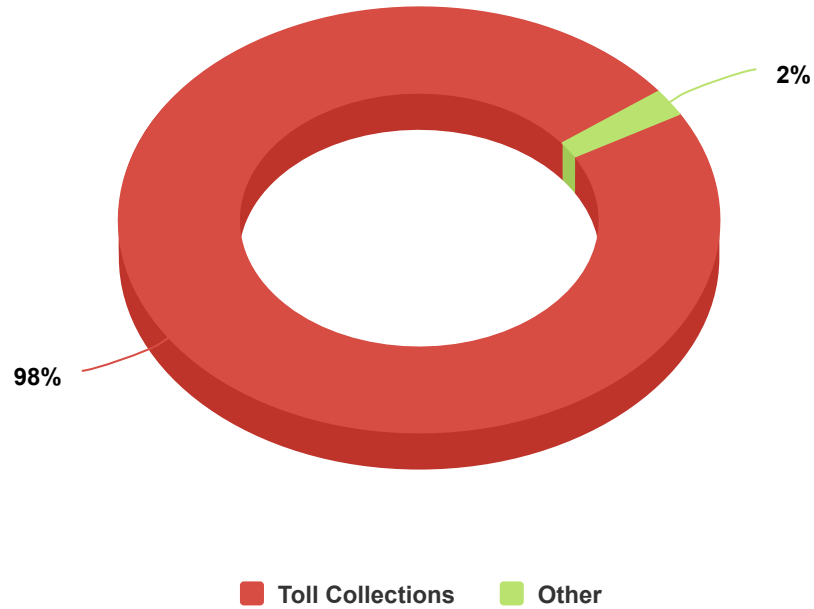
The **Anzalduas International Crossing Fund** is a major fund that is used to account for the revenues and expenses for the Anzalduas International Bridge located between Mission, Texas and the western side of Reynosa, Tamaulipas, Mexico.

ANZALDUAS INTERNATIONAL CROSSING FUND

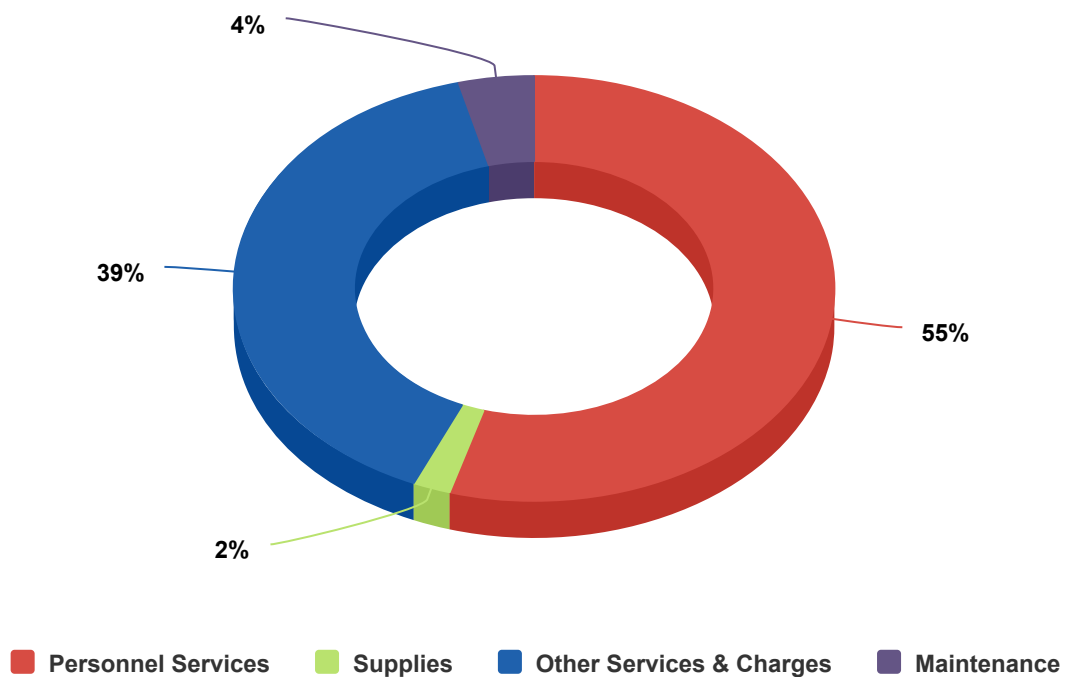
Fund Balance Summary

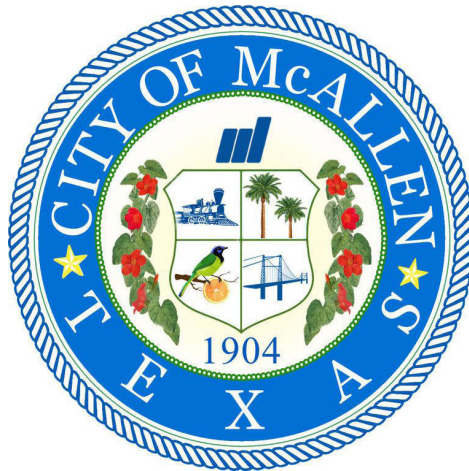
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 772,046	\$ 751,053	\$ 378,138	\$ 165,839
Revenues:				
Highways & Streets Toll Bridge	\$ 2,586,553	\$ 2,744,332	\$ 2,289,783	\$ 2,744,332
Southbound Commercial	311,651	276,710	317,873	276,680
Facilities Rental	12,206	12,204	12,204	12,204
Miscellaneous	63,475	40,797	50,823	40,797
Interest Earned	53,390	7,511	1,513	663
Total Revenues	<u>3,027,274</u>	<u>3,081,554</u>	<u>2,672,196</u>	<u>3,074,676</u>
Other Financing Sources:				
Transfer from Hidalgo Bridge for "B"	<u>-</u>	<u>835,975</u>	<u>835,975</u>	<u>840,675</u>
Total Revenues and Other Sources	<u>3,027,274</u>	<u>3,917,529</u>	<u>3,508,171</u>	<u>3,915,351</u>
TOTAL RESOURCES	<u>\$ 3,799,320</u>	<u>\$ 4,668,582</u>	<u>\$ 3,886,309</u>	<u>\$ 4,081,190</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 272,180	\$ 493,121	\$ 337,121	\$ 495,863
Administration	497,265	562,634	414,138	579,722
Other Agencies	17,431	-	35,146	-
Total Operations	<u>786,876</u>	<u>1,055,755</u>	<u>786,405</u>	<u>1,075,585</u>
Other Financing Sources (Uses):				
Transfer out - Contingency Fund	45,000	45,000	45,000	-
Transfer out - Debt Service "A"	805,583	1,738,600	1,738,600	1,733,100
Transfer out - Debt Service "B"	-	835,975	835,975	840,675
Transfer out - Anzalduas CIP Fund	353,633	380,541	311,653	380,541
Transfer out - Anzalduas CIP Commercial	224,496	-	-	-
Transfer out - Health Insurance Fund	12,108	2,836	2,836	-
TOTAL APPROPRIATIONS	<u>\$ 2,227,695</u>	<u>\$ 4,058,707</u>	<u>\$ 3,720,469</u>	<u>\$ 4,029,901</u>
Revenues over/(under) Expenditures	<u>799,579</u>	<u>(141,178)</u>	<u>(212,298)</u>	<u>(114,550)</u>
Other Items Affecting Working Capital	<u>(1,193,487)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 378,138</u>	<u>\$ 609,875</u>	<u>\$ 165,839</u>	<u>\$ 51,289</u>

**Anzalduas International Crossing Fund Revenues
By Source
\$3,074,676**



**Anzalduas International Crossing Fund Appropriation
By Category
\$1,075,585**





ANZALDUAS INTERNATIONAL CROSSING FUND

Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 272,179	\$ 493,121	\$ 337,121	\$ 495,863
Administration	514,696	562,634	449,284	579,722
TOTAL EXPENDITURES	<u>\$ 786,876</u>	<u>\$ 1,055,755</u>	<u>\$ 786,405</u>	<u>\$ 1,075,585</u>
<u>BY EXPENSE GROUP</u>				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 246,043	\$ 419,418	\$ 263,898	\$ 414,039
Employee Benefits	116,339	145,070	147,740	168,840
Supplies	10,334	23,200	11,380	23,200
Other Services and Charges	349,483	419,973	334,607	421,412
Maintenance and Repair Services	60,632	48,094	28,780	48,094
Disaster Expense	4,045	-	-	-
TOTAL OPERATING EXPENSES	<u>\$ 786,876</u>	<u>\$ 1,055,755</u>	<u>\$ 786,405</u>	<u>\$ 1,075,585</u>
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 786,876</u>	<u>\$ 1,055,755</u>	<u>\$ 786,405</u>	<u>\$ 1,075,585</u>
<u>PERSONNEL</u>				
Operations	5	12	12	12
Administration	3	3	3	3
TOTAL PERSONNEL	<u>8</u>	<u>15</u>	<u>15</u>	<u>15</u>



Anzalduas International Bridge Anzalduas Operations

<https://www.mcallen.net/departments/bridge/anzalduas>

Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow by developing relationships with local businesses, trade partners, and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

Expenditure Detail:	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 143,714	\$ 280,549	\$ 169,852	\$ 277,525
Employee Benefits	50,857	115,468	115,468	121,234
Supplies	3,892	15,000	5,816	15,000
Other Services and Charges	19,800	41,010	20,127	41,010
Maintenance	53,916	41,094	25,858	41,094
Operations Subtotal	272,179	493,121	337,121	495,863
Capital Outlay	-	-	-	-
Total Expenditures	\$ 272,179	\$ 493,121	\$ 337,121	\$ 495,863
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	9	9	9
Part-Time	-	3	3	3
Total Positions Authorized	5	12	12	12
Resources				
Related Revenue Generated	\$ 2,898,203	\$ 3,021,042	\$ 2,607,656	\$ 3,021,012

Contact Us:

Juan Olaguibel
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

MAJOR FY 21-22 GOALS

- 1.) Complete construction of additional northbound lane
- 2.) Begin construction for northbound and southbound commercial facilities
- 3.) Continue marketing for southbound empty commercial traffic

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	5	9	9	9
Department Expenditures	\$ 272,179	\$ 493,121	\$ 337,121	\$ 495,863
Number of full time - Collectors	2	6	6	6
Number of full time - Cashiers	2	3	2	3
Number of full time - Maintenance	1	1	1	1
Outputs:				
Southbound vehicular crossings	744,599	808,701	655,082	808,701
Effectiveness Measures:				
Total toll revenues	\$ 2,898,204	\$ 3,021,042	\$ 2,607,656	\$ 3,021,012
Expenditure to revenue ratio	9%	16%	13%	16%
Efficiency Measures:				
Crossings processed per collector	372,300	134,784	109,180	134,784
Cost per crossing	\$ 0.37	\$ 0.60	\$ 0.51	\$ 0.61

*N/A=Not Available, N/P=Not Provided



Anzalduas International Bridge Anzalduas Administration

<https://www.mcallen.net/departments/bridge/anzalduas>

Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 102,329	\$ 138,869	\$ 94,046	\$ 136,514
Employee Benefits	65,482	32,272	32,272	32,012
Supplies	6,442	8,200	5,564	8,200
Other Services and Charges	295,333	358,000	258,371	358,000
Maintenance	6,716	7,000	2,922	7,000
Operations Subtotal	476,302	544,341	393,175	541,726
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	476,302	544,341	393,175	541,726
Non Departmental				
Insurance	20,963	20,963	20,963	22,402
Other Agencies	17,431	-	35,146	-
Contingency	-	(2,670)	-	15,594
Total Expenditures	\$ 514,696	\$ 562,634	\$ 449,284	\$ 579,722

PERSONNEL

Exempt	2	3	3	3
Non-Exempt	1	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Juan Olaguibel
Superintendent of
Bridges 1600 S. Stewart
Road Mission, TX 78572
(956) 681-1820

MAJOR FY 21-22 GOALS

- 1.) Continue efforts to ease bridge crossings to and from Mexico
- 2.) Begin construction phase for Anzalduas Bridge Commercial Truck Traffic
- 3.) Facilitate expansion of Anzalduas International Bridge to accommodate truck traffic. (3.1.1)
- 4.) Additional Northbound Toll Booth. (3.4.13)
- 5.) NorthBound Commercial Lanes. (3.4.14)
- 6.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area. (6.1.1)

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2021 - 2022

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
WATER FUND (400)				
WATER PLANT	TSURUMI DEWATERING PUMP 1HP	R	3	\$ 4,050
	PRINTER MECHANICS OFFICE	N	1	600
	3/4" MARCH CHEMICAL PUMPS	R	4	4,000
	MAINTENANCE TOOLS	N	2	2,000
	HAZMAT SUITS	R	2	2,000
	OFFICE CHAIRS	R	20	2,000
	FLAP VALVE FOR DOME DRAIN	R	3	2,500
	AIR RELEASE VALVES	R	4	1,470
	BACKFLOW TEST KIT	N	2	2,700
	DVR SECURITY CAMERAS	N	1	3,000
	TV MONITOR	N	1	600
	HIGH SPEED FLOOR BUFFER	N	1	2,800
	DOME OVER SPILL FLAP VALVES	R	2	5,100
	SCAFFOLD	N	1	2,450
	SAFETY CLIMBING GEAR FOR WATER TOWERS	R	1	2,000
	ACCESS CONTROL PANELS	N	3	7,500
	SCBA EQUIPMENT	R	2	9,900
	CHLORINE REGULATORS	R	7	23,800
	HACH HQ440D PH METER KIT	R	2	5,000
	CL17 ANALYSER W/SC200 CONTROLLER	R	3	13,500
	TITRATOR	N	1	4,500
	SINGLE CHLORINE SCALE	R	1	4,500
	SC200 FOR CL17 CHLORINE ANALYZER	N	1	2,300
	TU5200 FOR LAB	N	1	4,300
	CHEMICAL DIAPHRAGM PUMPS	N	1	3,500
	FORKLIFT STORAGE SHED	N	1	4,500
	RESERVOIR FLOW METER RTU ROOF	N	1	4,500
	DEPT. TOTAL			125,070
WATER LAB	WATER SAMPLING STATION	R	10	9,500
	DR 900 COLORIMETER WITH CASE	N	1	1,700
	DR300 POCKET COLORIMETER	N	1	550
	DESK	R	2	1,600
	WI-FI	N	1	1,200
	DEPT. TOTAL			14,550
TRANS & DISTRIBUTION	ICE MARKER	R	1	4,200
	CHOP SAWS	R	4	6,200
	GATE OPERATORS	R	2	8,400
	REFRIGERATOR	R	1	1,800
	PORTABLE CHLORINE METERS	N	10	4,750
	OFFICE CHAIRS	R	10	5,000
	DESKS	R	6	28,800
	OFFICE SHELVES	R	6	3,000
	DEPT. TOTAL			62,150
METER READERS	WORKBENCH VISE	N	1	500
	WORK BENCH	N	1	900
	DESK	R	1	1,300
	TABLETS	R	15	30,600
	DEPT. TOTAL			33,300
UTILITY BILLING	SCANNER	N	4	3,600
	DVR WITH CAMERAS	R	1	3,000
	HEAVY DUTY SHREDDER	N	1	2,800
	CHAIRS	R	2	800

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021 - 2022

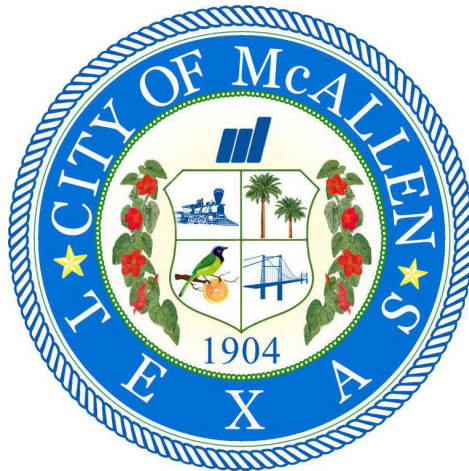
Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	CONFERENCE TABLE WITH CHAIRS	R	1	1,600
	CHAIRS FOR GUESTS	N	2	800
	PERMANENT CARPORT WITH PICNIC TABLES	R	1	4,700
	DEPT. TOTAL			17,300
CUSTOMER RELATIONS	DESKTOP COMPUTER	R	1	1,100
	MONITORS	N	3	480
	COMMERCIAL SHREDDER			2,800
	DEPT. TOTAL			4,380
ADMINISTRATION	LAPTOP	R	1	1,300
	DEPT. TOTAL			1,300
	FUND TOTAL			258,050
WASTEWATER FUND (450)				
WASTEWATER COLLECTION	ANNUAL NIGHT OUT ITEMS	N	1	2,000
	DESKTOP COMPUTER & MONITOR	R	1	1,000
	2500 PSI 600 FOOT PIRANHA HOSES	R	2	3,400
	2500 PSI 1000 FOOT PIRANHA HOSES	R	1	2,750
	30 UNHINGED COMP. MHC	R	20	17,000
	24 UNHINGED COMP. MHC	R	50	28,250
	32" MANHOLE RING & COVER	R	20	8,820
	24" MANHOLE RING & COVER	R	50	16,500
	MH COVER ONLY	R	100	23,000
	CONCRETE GRADE RINGS	R	100	2,500
	AMMONIA HIGH RANGE PORTABLE PHOTOMETER	N	2	850
	DEPT. TOTAL			106,070
WASTEWATER PLANT	M-DESKTOP COMPUTER & MONITOR	R	1	1,100
	P-ACCELA LICENSE	R	5	15,000
	S- PORTABLE TABLET	N	1	2,100
	S-LOAD BANK TEST 400 KW	N	1	3,000
	MAIN OFFICE - ANNUAL NIGHT OUT ITEMS	N	1	3,500
	MAIN OFFICE - ANNUAL NIGHT OUT SHIRTS	N	25	1,500
	MAIN OFFICE - SCHOOL TOURS	N	1	1,500
	N- 10HP SAM VFD (DIGESTER)	N	4	8,000
	N-20HP SAM VFD (THICKENER)	N	1	3,000
	N-NEUROS NX300 BLOWER FILTERS	R	1	2,000
	N-STATIONARY AIR COMPRESSOR/GENERATOR	N	1	4,000
	P-AUTOMATIC SAMPLER	N	2	9,000
	P-HAND HELD PUMP	N	2	3,500
	P-NITRILE GLOVES	R	200	7,000
	P- BATTERY F/PORTABLE SAMPLER	R	10	3,000
	P-BATTERY CHARGER F/PORTABLE SAMPLER	N	3	1,050
	P-CAMERA'S	R	2	1,000
	P- PH ELECTRODE	N	2	800
	S- UV LAMPS	R	72	30,240
	S- POLYMER PUMP	R	1	4,000
	DEPT. TOTAL			104,290
WASTEWATER LAB	LABORATORY REFRIGERATOR	R	1	5,000
	DEPT. TOTAL			5,000
ADMINISTRATION	TSC-5 GPS CONTROLLER	R	1	4,900
	DEPT. TOTAL			4,900
	FUND TOTAL			220,260

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021 - 2022

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
SANITATION FUND (500)				
COMPOSTING FACILITY	PICKUP	R	1	11,000
	DEPT. TOTAL			11,000
RESIDENTIAL	REFUSE TRUCKS	R	1	90,000
	REFUSE BINS - 96 GALLON	N	2,500	137,500
	RADIOS	R	2	8,400
	DEPT. TOTAL			235,900
COMMERCIAL BOX	REFUSE TRUCKS	R	1	111,000
	REFUSE TRUCKS	R	1	95,000
	MIG WELDER/GENERATOR	R	1	6,000
	DUMPSTERS	N	100	90,000
	FLOORS	R	400	80,000
	RADIOS	R	2	8,400
	DESKTOP COMPUTER	N	1	1,200
	DEPT. TOTAL			391,600
ROLL OFF	REFUSE TRUCKS	R	1	34,900
	REFUSE TRUCKS	R	1	24,000
	ROLL-OFF DUMPSTERS	R	5	31,500
	DEPT. TOTAL			90,400
BRUSH	ROLL-OFF CONTAINERS	R	4	30,000
	GRAPPLE BUCKETS	R	2	60,000
	BRUSH TRUCKS	R	1	120,000
	BRUSH TRUCKS	R	1	140,000
	DEPT. TOTAL			350,000
STREET CLEANING	STREET SWEEPER	R	1	88,000
	RADIOS	R	2	8,400
	DEPT. TOTAL			96,400
RECYCLING	PAPER SHREDDER	R	1	100,000
	30 CY ROLL-OFF CONTAINER	R	4	27,600
	1/2 TONS PICKUP TRUCKS	R	2	60,000
	SCALE SYSTEM / AREA UPGRADE	N	1	25,000
	LOADER	R	1	37,000
	RECYCLING BINS -96 GALLON	N	2,500	150,000
	CARDBOARD DUMPSTERS - 8CY	N	15	18,000
	LID LOCKS FOR CARDBOARD DUMPSTERS	N	250	10,000
	RADIOS	N	1	4,200
	DEPT. TOTAL			431,800
ADMINISTRATION	OFFICE RENOVATION	R	1	90,000
	FACILITY PAVING/REPAIR	R	1	25,000
	RECYCLING CENTER -FACILITY DESIGN	N	1	140,000
	WEATHER MONITORING STATION & MONITORS	R	1	30,000
	FACILITY CAMERAS	R	10	10,000
	LAPTOP	R	1	2,000
	DEPT. TOTAL			297,000
	FUND TOTAL			1,904,100
PALMVIEW GOLF COURSE FUND (520)				
GOLF CARTS	GOLF CARTS	R	80	410,600
	FUND TOTAL			410,600

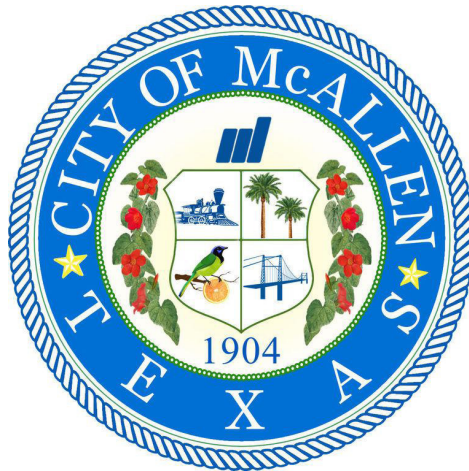
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021 - 2022

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
CONVENTION CENTER FUND (541)				
CONVENTION CENTER	ELECTRICAL METER PANEL OUTLET	R	2	32,000
	48" AV CART	N	8	2,000
	25' BLACK EXTENSION CORDS	N	35	1,050
	IN LINE PHANTOM POWER MODULES	N	16	1,200
	BEHRINGER DIGITAL MIXER	N	1	2,700
	12 CHANNEL MIXER	N	6	2,100
	BEHRINGER DIGITAL SNAKE	N	2	1,400
	PIPE AND CABLE LOCATOR UTILITIES	N	1	4,500
	CISCO POLE MOUNT KIT	N	8	1,120
	CISCO AIRNET DUAL ANTENNA	N	8	2,000
	CISCO POWER CABLE 40 FOOT	N	8	2,000
	20 X 20 PORTABLE POLE TENTS	R	4	11,600
	LED WALLS PANELS	R	20	24,000
	AXIS CAMERA SURVEILLANCE	R	5	14,000
	9 X 2 FRONT PROJECTION SCREEN	N	6	7,800
	HANDHELD WIRELESS MICROPHONES	N	6	7,800
	20 X 25 BLACK CURTAIN	N	16	17,600
	10 X 8 RENTAL HUTS MERCADO	R	12	24,000
	BEARING GROUNDS - OVAL PARK	R	40	32,000
	AP WIRELESS OUTDOOR UNITS	R	5	16,000
<i>FUND TOTAL</i>				<u>206,870</u>
MCALLEN INT'L AIRPORT FUND (550)				
AIRPORT	PD OFFICE FURNITURE	R	1	10,000
	SECURITY SURVEILLANCE CAMERAS & EQUIPMENT	N	1	49,000
	RIDING MOWER	R	1	15,000
	AIRPORT INSPECTION HARDWARE	N	1	15,000
	PA SYSTEM HARDWARE	R	1	15,000
	AIRPORT INSPECTION SOFTWARE	N	1	45,000
	PERIMETER SIGNAGE	R	1	25,000
	AIRFIELD LED SIGN RETROFIT KITS	R	1	49,000
	AIRPORT TERMINAL WINDOWS	R	1	49,000
	ICOMM RADIO	R	8	18,000
	COMPUTER DESKTOP	R	8	8,000
	LAPTOP	R	4	6,000
<i>FUND TOTAL</i>				<u>304,000</u>
BUS TERMINAL FUND (558)				
ADMINISTRATION	BUS SHELTERS		38	381,138
	CAMERAS		13	138,810
	PEDESTRIAN ACCESS/WALKWAYS		1	1,750,407
	CIVIL INFRASTRUCTURE		1	249,027
	ELECTRIC BUS PROJECT EXPANSION		1	3,000,000
	QUINTA PARK AND RIDE		1	3,000,000
	NORTH HUB		1	3,770,032
	QUINTA PARK AND RIDE		1	1,700,000
	NORTH HUB		1	800,000
<i>FUND TOTAL</i>				<u>14,789,414</u>
ENTERPRISE FUNDS GRAND TOTAL				<u>\$ 18,093,294</u>





INTERNAL SERVICE FUNDS



INTERNAL SERVICE FUNDS

The **Inter - Department Service Fund** was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The **General Depreciation Fund** was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The **Employee Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The **Retiree Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

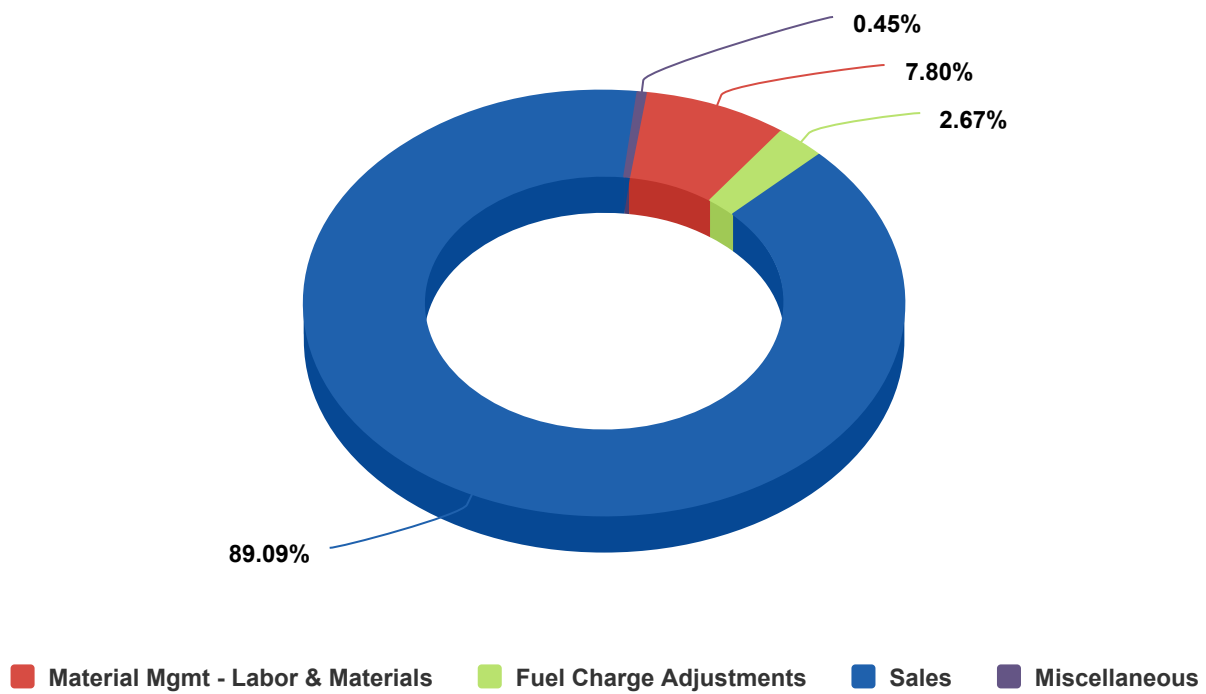
The **Workmen's Compensation Fund** was established to account for all expenses related to workmen's compensation claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The **Property and Casualty Insurance Fund** was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

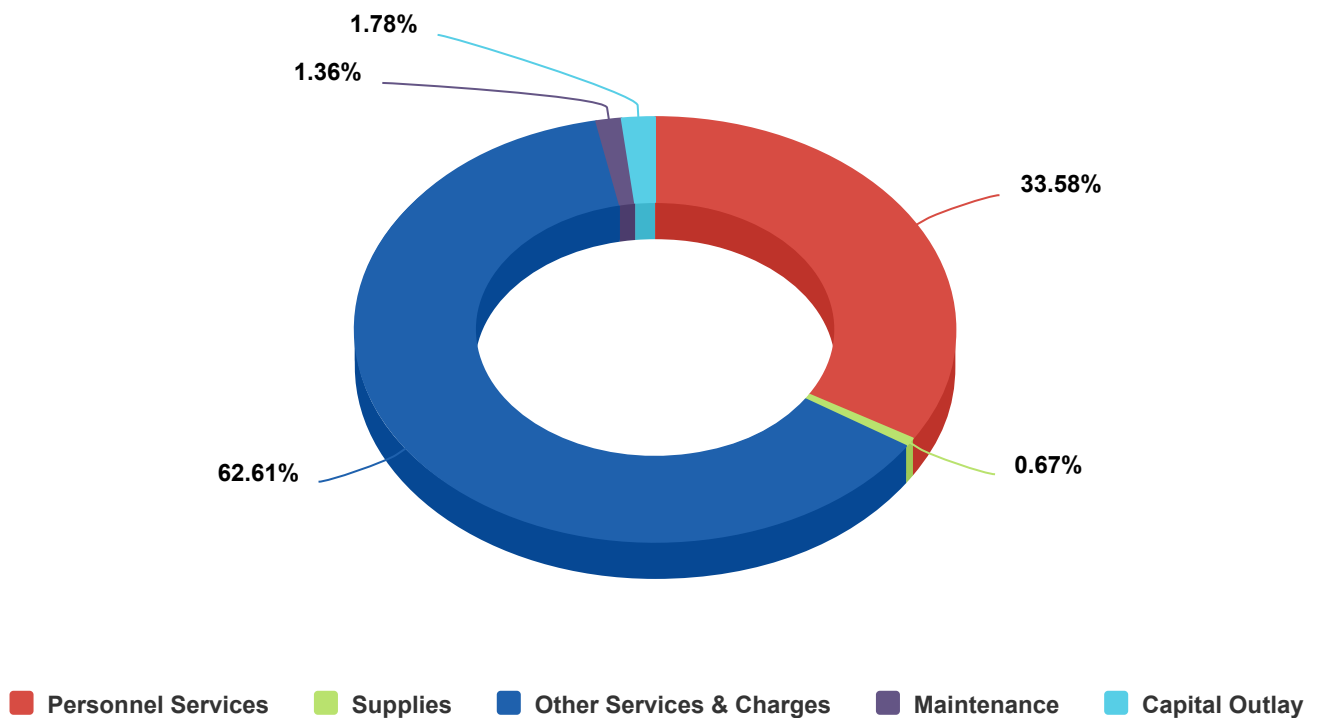
INTER-DEPARTMENTAL SERVICE FUND Fund Balance Summary

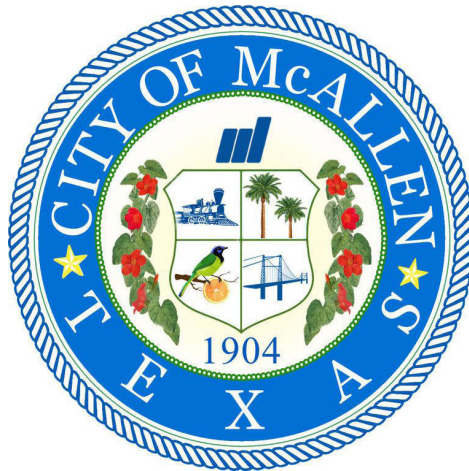
	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 982,806	\$ 507,146	\$ 135,422	\$ 146,538
<u>Revenues:</u>				
Materials Management - Overhead	\$ 389,233	\$ 350,000	\$ 365,000	\$ 350,000
Fuel Charge Adjustment	118,757	120,000	112,000	120,000
Sales	5,111,910	4,755,000	4,755,000	4,000,000
Interest Earned	-	-	-	-
Miscellaneous	50,741	20,000	50,000	20,000
Total Revenues	<u>5,670,641</u>	<u>5,245,000</u>	<u>5,282,000</u>	<u>4,490,000</u>
TOTAL RESOURCES	<u>\$ 6,653,448</u>	<u>\$ 5,752,146</u>	<u>\$ 5,417,422</u>	<u>\$ 4,636,538</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Fleet Operations	\$ 5,517,552	\$ 5,024,617	\$ 4,895,961	\$ 3,797,544
Materials Management	143,149	158,486	153,086	157,470
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,710
Capital Outlay	960,838	382,700	204,620	71,600
	<u>6,623,140</u>	<u>5,567,403</u>	<u>5,255,267</u>	<u>4,028,324</u>
Other Financing Sources (Uses):				
Transfers- Out - Health Insurance Fund	31,784	14,886	14,886	-
Debt Service - Motorola Lease Payment	138	731	731	731
TOTAL APPROPRIATIONS	<u>\$ 6,655,062</u>	<u>\$ 5,583,020</u>	<u>\$ 5,270,884</u>	<u>\$ 4,029,055</u>
Revenues over/(under) Expenditures	<u>(984,421)</u>	<u>(338,020)</u>	<u>11,116</u>	<u>460,945</u>
Other Items Affecting Working Capital	<u>137,036</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 135,422</u></u>	<u><u>\$ 169,125</u></u>	<u><u>\$ 146,538</u></u>	<u><u>\$ 607,482</u></u>

**Inter-Departmental Service Fund Revenues
By Source
\$4,490,000**



**Inter-Departmental Service Fund Appropriation
By Category
\$4,028,324**





INTER-DEPARTMENTAL SERVICE FUND

Expense Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BY DEPARTMENT				
Fleet Operations	\$ 6,476,796	\$ 5,368,917	\$ 5,070,061	\$ 3,862,854
Materials Management	<u>146,344</u>	<u>198,486</u>	<u>185,206</u>	<u>165,470</u>
TOTAL EXPENDITURES	<u><u>\$ 6,623,140</u></u>	<u><u>\$ 5,567,403</u></u>	<u><u>\$ 5,255,267</u></u>	<u><u>\$ 4,028,324</u></u>
BY EXPENSE GROUP				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 825,020	\$ 960,226	\$ 832,538	\$ 946,513
Employee Benefits	336,778	320,773	326,869	406,397
Supplies	29,177	31,364	33,400	26,864
Other Services and Charges	4,422,510	3,814,500	3,807,660	2,522,110
Maint. and Repair Services	46,293	57,840	50,180	54,840
Disaster Expenses	<u>2,523</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL OPERATING EXPENSES	<u><u>\$ 5,662,302</u></u>	<u><u>\$ 5,184,704</u></u>	<u><u>\$ 5,050,648</u></u>	<u><u>\$ 3,956,725</u></u>
Capital Outlay	<u>960,838</u>	<u>382,700</u>	<u>204,620</u>	<u>71,600</u>
TOTAL EXPENDITURES	<u><u>\$ 6,623,140</u></u>	<u><u>\$ 5,567,403</u></u>	<u><u>\$ 5,255,267</u></u>	<u><u>\$ 4,028,324</u></u>
PERSONNEL				
Fleet Operations	21	24	23	24
Materials Management	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL PERSONNEL	<u><u>24</u></u>	<u><u>27</u></u>	<u><u>26</u></u>	<u><u>27</u></u>



Inter-Departmental Service Fund Fleet Operations

<https://www.mcallenpublicworks.net/>

Mission Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 715,712	\$ 849,607	\$ 722,669	\$ 837,496
Employee Benefits	308,826	290,242	290,242	300,705
Supplies	27,555	28,614	32,100	24,114
Other Services and Charges	4,421,690	3,809,800	3,805,000	2,517,300
Maintenance	43,769	52,450	45,950	49,450
Operations Subtotal	5,517,552	5,030,713	4,895,961	3,729,065
Capital Outlay	957,644	342,700	172,500	63,600
Operations & Capital Outlay Total	6,475,196	5,373,413	5,068,461	3,792,665
Non-Departmental				
Non- Departmental Insurance	1,600	1,600	1,600	1,710
Contingency	-	(6,096)	-	68,479
Total Expenditures	\$ 6,476,796	\$ 5,368,917	\$ 5,070,061	\$ 3,862,854

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	18	20	19	20
Part-Time	-	1	1	1
Total Positions Authorized	21	24	23	24

Resources

Related Revenue Generated	\$ 5,281,408	\$ 4,895,000	\$ 4,917,000	\$ 4,140,000
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Contact Us:

Elvira Alonzo,
Director of Public Works
4201 N. Bentsen Rd.,
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Decrease number of outsourced jobs to private sector by 5%.
- 2.) Monitor department vehicle utilization and assign as needed to maintain efficiency.
- 3.) Increase number of PM services performed in-house by 5%

Description:

The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (23) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	21	23	22	23
Department Expenditures	\$ 6,476,796	\$ 5,368,917	\$ 5,070,061	\$ 3,862,854
Number of mechanics (FTE)	12	14	12	14
Number of mechanics (PT)	-	1	1	1
Outputs:				
In house labor	\$ 713,264	\$ 750,000	\$ 685,000	\$ 750,000
In house parts	\$ 2,227,472	\$ 2,500,000	\$ 2,300,000	\$ 2,500,000
Outsourced parts & labor	\$ 1,702,633	\$ 1,500,000	\$ 1,650,000	\$ 1,500,000
Number of State Inspections on City fleet units conducted in house	302	500	425	500
City fleet serviced (vehicles/equipment)	1,020	1,000	1,050	1,050
Number of purchase orders processed	6,765	6,500	6,600	6,500
Work orders created	11,271	10,000	10,500	10,000
Jobs completed	13,588	15,000	13,000	15,000
Total hours for in-house labor billed to departments.	13,457	13,000	12,000	13,000
Effectiveness Measures:				
Fleet units in operation	95%	95%	95%	95%
Number of vehicles per mechanic (FTE)	85	77	90	77
Internal Customer Survey - Overall Quality of Service	N/A	90%	N/P	N/P
Efficiency Measures:				
Number of jobs completed per mechanic (FTE)	\$ 1,132	\$ 1,250	\$ 1,150	\$ 1,250
Savings on billable hours (in-house vs private sector)	\$ 565,194	\$ 611,000	\$ 540,000	\$ 611,000
Hours billed as a percentage of hours available	69%	75%	70%	75%
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00



Inter-Departmental Service Fund Material Management

Mission Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

DEPARTMENT SUMMARY

Expenditure Detail:	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 109,308	\$ 110,619	\$ 109,869	\$ 109,017
Employee Benefits	27,952	36,627	36,627	37,213
Supplies	1,622	2,750	1,300	2,750
Other Services and Charges	1,743	3,100	1,060	3,100
Maintenance	2,524	5,390	4,230	5,390
Operations Subtotal	143,149	158,486	153,086	157,470
Capital Outlay	3,195	40,000	32,120	8,000
Total Expenditures	\$ 146,344	\$ 198,486	\$ 185,206	\$ 165,470
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3
Resources				
Related Revenue Generated	\$ 389,233	\$ 350,000	\$ 365,000	\$ 350,000

Contact Us:

Elvira Alonzo
Director of Public Works
4201 N. Bentsen Rd.,
McAllen, TX 78504
(956) 681-4000

MAJOR FY 21-22 GOALS

- 1.) Reduce physical inventory variances below 2.0%.
- 2.) Obtain an inventory turnover ratio of six (6).
- 3.) 5% of sales to be in goods delivered to departments' location.

Description:

Our division, has (1) Supervisor, (1) Lead Warehouse Technician, and (1) Warehouse Technician that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 146,344	\$ 198,486	\$ 185,206	165,470
Number of departments	57	57	57	57
Inventory	\$ 325,995	\$ 275,000	\$ 360,000	325,000
Outputs:				
Number of Issue Slips	7,986	11,000	7,600	9,000
Number of Issue Slip Transactions	19,509	26,000	19,500	20,000
Number of Items Issued	154,866	120,000	156,000	130,000
Total Yearly Sales - "Issue Tickets"	\$ 1,883,189	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000
Effectiveness Measures:				
Total Yearly Purchases - "Receipts"	\$ 1,416,868	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Number of Receipts	706	350	300	350
Number of Receipts Transaction	1,517	2,000	1,500	2,000
Number of Items Received	125,875	120,000	135,000	120,000
Efficiency Measures:				
Number of issuances/receipts per employee	2,897	3,783	2,633	3,117
Number of transactions per employee	7,009	9,333	7,000	7,333
Number of Items Handled per employee	93,580	80,000	97,000	83,333
Sales & Receipts per employee (dollars)	\$ 1,100,019	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

*N/A=Not Available, N/P=Not Provided

GENERAL DEPRECIATION FUND Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 10,320,435	\$ 11,138,984	\$ 11,914,944	\$ 12,365,855
Revenues:				
Rentals - General Fund	\$ 2,935,642	\$ 2,965,878	\$ 2,965,878	\$ 3,078,514
Other	(3,020)	-	-	-
Vehicle Shortage	-	133,500	-	-
Interest Earned	222,377	111,390	47,660	49,463
Total Revenue	3,154,999	3,210,768	3,013,538	3,127,977
TOTAL RESOURCES	\$ 13,475,434	\$ 14,349,752	\$ 14,928,482	\$ 15,493,832
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	\$ 1,564,778	\$ 3,317,252	\$ 2,517,627	\$ 3,729,399
Other Financing Sources (Uses):				
Transfer out - General Fund	-	45,000	45,000	-
TOTAL APPROPRIATIONS	\$ 1,564,776	\$ 3,362,252	\$ 2,562,627	\$ 3,729,399
Revenues over/(under) Expenditures	1,590,223	(151,484)	450,911	(601,422)
Airport Fund Loan Payment	-	395,206		
Other items affecting Working Capital	4,286	-	-	-
ENDING WORKING CAPITAL	\$ 11,914,944	\$ 11,382,706	\$ 12,365,855	\$ 11,764,433

HEALTH INSURANCE FUND

Fund Balance Summary

RESOURCES	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
BEGINNING WORKING CAPITAL	\$ (1,587,863)	\$ 196,575	\$ (177,123)	\$ 739,838
Revenues:				
Contributions:				
General Fund	\$ 5,442,436	\$ 6,096,552	\$ 6,037,470	\$ 6,606,132
CDBG Fund	16,152	20,448	20,448	22,692
Downtown Services Fund	61,632	74,760	65,698	73,584
Water Fund	601,986	727,632	686,908	755,736
Wastewater Fund	360,471	367,272	410,391	461,880
Sanitation Fund	650,908	732,672	732,731	831,216
Palm View Golf Course Fund	49,016	54,144	60,004	67,884
Convention Center Fund	173,136	202,728	175,752	201,444
Airport Fund	160,401	176,976	178,758	200,412
Bus Terminal Fund	26,207	37,152	34,368	41,124
Toll Bridge Fund	141,829	166,152	137,111	169,572
Metro McAllen Fund	170,136	182,136	184,818	196,152
Anzalduas Crossing Fund	23,753	19,200	30,679	21,336
Fleet/Mat. Mgm't Fund	103,693	109,224	127,158	124,200
Workmans Compensation Fund	22,187	28,272	26,846	31,356
Life Insurance (All funds)	64,233	65,000	54,971	55,000
Health Department	26,784	25,872	30,048	28,848
Employees	2,501,642	2,523,300	2,643,394	2,700,000
Cobra	43,596	59,808	65,216	74,664
Spousal Subcharge	1,200	-	1,400	-
Other Agencies	818,770	902,268	875,479	943,200
Other	248,939	144,000	198,364	201,959
Total Contributions	\$ 11,709,107	\$ 12,715,568	\$ 12,778,012	\$ 13,808,391
Other Financing Sources:				
Transfer In -				
General Fund	\$ 800,650	\$ 806,704	\$ 806,704	-
Downtown Services Fund	28,757	11,342	11,342	-
Water Fund	207,352	101,370	101,370	-
Wastewater Fund	118,054	51,039	51,039	-
Sanitation Fund	199,784	103,496	103,496	-
Palm View Golf Course Fund	19,676	7,798	7,798	-
Convention Center Fund	51,460	29,773	29,773	-
Airport Fund	51,460	25,520	25,520	-
Bus Terminal Fund	7,568	4,962	4,962	-
Toll Bridge Fund	40,865	24,811	24,811	-
Metro McAllen Fund	49,946	25,520	25,520	-
Anzalduas Crossing Fund	12,108	2,836	2,836	-
Fleet/Mat. Mgm't Fund	31,784	14,886	14,886	-
Workmans Compensation Fund	2,766,736	1,390,151	1,390,151	-
Total Revenues	16,095,307	15,315,776	15,378,220	13,808,391
TOTAL RESOURCES	<u>\$ 14,507,444</u>	<u>\$ 15,512,351</u>	<u>\$ 15,201,097</u>	<u>\$ 14,548,229</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 434,207	\$ 626,503	\$ 525,931	\$ 552,865
Administrative Cost	1,425,745	1,314,047	1,489,828	1,680,260
Life Insurance Premiums	63,696	67,000	55,000	67,000
Health Claims	12,760,920	13,600,000	12,390,500	12,220,000
Total Operations	14,684,568	15,607,550	14,461,259	14,520,125
TOTAL APPROPRIATIONS	<u>\$ 14,684,567</u>	<u>\$ 15,607,550</u>	<u>\$ 14,461,259</u>	<u>\$ 14,520,125</u>
Revenues over/(under) Expenditures	1,410,740	(291,774)	916,961	(711,734)
ENDING WORKING CAPITAL	<u>\$ (177,123)</u>	<u>\$ (95,199)</u>	<u>\$ 739,838</u>	<u>\$ 28,104</u>



Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 297,867	\$ 314,099	\$ 312,599	\$ 309,741
Employee Benefits	73,953	88,650	80,482	90,274
Supplies	2,837	3,500	3,500	3,500
Other Services and Charges	59,550	218,656	129,350	123,927
Maintenance	-	-	-	-
Operations Subtotal	434,207	624,905	525,931	527,442
Capital Outlay	-	1,700	-	3,000
Contingency	-	(102)	-	22,423
Total Expenditures	\$ 434,207	\$ 626,503	\$ 525,931	\$ 552,865

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

Resources

Related Revenue Contributions	16,095,307	15,315,776	15,378,220	13,808,391
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Contact Us:

Jolee Perez
Director of Employee
Benefits
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1400

MAJOR FY 21-22 GOALS

- 1.) Execute first post-pandemic health fair event for the City Employees.
- 2.) Implement new payment portal for Retirees.
- 3.) Transition COBRA administration to internal process.
- 4.) Hold employee "Health Fair" to encourage increased health screening and health awareness levels. (5.1.5)

Health Insurance Fund Administration

www.mcallen.net/departments/benefits

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of Full Time Employees	6	6	6	6
Department Administrative Expenditures	\$ 434,207	\$ 626,503	\$ 525,931	\$ 552,865
Health Claims (Med & Rx)	\$ 14,722,319	\$ 13,000,000	\$ 14,233,590	\$ 14,060,500
Administration & Stop Loss Expenses	\$ 1,500,073	\$ 1,969,341	\$ 1,564,828	\$ 1,766,033
Health Plan Net Fixed Costs	\$ 58	\$ 65	\$ 67	\$ 75
Avg # Health Plan Enrollees - Active	\$ 3,600	\$ 3,640	\$ 3,664	\$ 3,664
Avg # Health Plan Enrollees - Retirees > 65	\$ 45	\$ 40	\$ 31	\$ 31
Avg # Health Plan Enrollees - Retirees < 65	\$ 135	\$ 160	\$ 128	\$ 128
Avg # Health Plan Enrollees - Cobra	\$ 15.00	\$ 13.00	\$ 15.00	\$ 15.00
Outputs:				
Number of Benefits Orientations Executed	-	4	-	4
Monthly Newsletter Executions	12	12	12	12
Host Annual Health Fair	No	Yes	No	Yes
Annual Screenings Conducted	No	Yes	No	Yes
Flu Shots Conducted Annually	No	Yes	No	Yes
Wellness Programs Executed (Percentage)	45%	80%	45%	80%
EAP Utilization (%)	2.00%	5.00%	2.80%	3.25%
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes	Yes
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes	Yes
Civil Service - Number of Entry Level Exam Opportunities	2	2	2	2
Civil Service - Number of Promotional Exam Opportunities	6	6	6	6
Effectiveness Measures:				
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes

*N/A=Not Available, N/P=Not Provided

Description:

The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.

RETIREE HEALTH INSURANCE FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 747,839	\$ 953,667	\$ 47,009	\$ (407,218)
Revenues:				
Annual Required Contributions (ARC):				
General Fund	\$ 606,264	\$ 606,264	\$ 605,016	\$ 708,074
Downtown Services Fund	5,496	5,496	5,160	6,775
Water Fund	55,236	55,236	54,336	67,482
Wastewater Fund	31,584	31,584	33,432	39,170
Sanitation Fund	56,208	56,208	55,872	69,917
Palm View Golf Course Fund	6,084	6,084	6,204	7,181
Convention Center Fund	18,504	18,504	18,324	21,794
Airport Fund	14,916	14,916	14,868	18,297
Bus Terminal Fund	2,340	2,340	2,724	2,980
Toll Bridge Fund	12,216	12,216	12,804	15,232
McAllen Express Transit Fund	16,104	16,104	16,044	19,485
Anzalduas Crossing	3,696	3,696	3,660	4,062
Fleet/Mat. Mgm't Fund	8,280	8,280	8,376	10,199
Workmens Compensation Fund	3,168	3,168	3,228	3,716
Health Insurance Administration	2,760	2,760	2,736	3,217
Employees	-	-	34	-
Property & Casualty Fund	900	900	984	900
Retirees	541,596	600,000	704,360	715,920
Interest Earned	11,933	9,537	188	1,301
Total Revenues	<u>1,397,283</u>	<u>1,453,293</u>	<u>1,548,350</u>	<u>1,715,702</u>
TOTAL RESOURCES	<u>\$ 2,145,125</u>	<u>\$ 2,406,960</u>	<u>\$ 1,595,359</u>	<u>\$ 1,308,484</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 74,748	\$ 83,052	\$ 78,577	\$ 85,774
Health Claims	<u>2,023,369</u>	<u>2,033,000</u>	<u>1,924,000</u>	<u>1,222,000</u>
Total Operations	<u>2,098,117</u>	<u>2,116,052</u>	<u>2,002,577</u>	<u>1,307,774</u>
TOTAL APPROPRIATIONS	<u>\$ 2,098,117</u>	<u>\$ 2,116,052</u>	<u>\$ 2,002,577</u>	<u>\$ 1,307,774</u>
Revenues over/(under) Expenditures	<u>(700,831)</u>	<u>(662,759)</u>	<u>(454,227)</u>	<u>407,928</u>
ENDING WORKING CAPITAL	<u>\$ 47,009</u>	<u>\$ 290,908</u>	<u>\$ (407,218)</u>	<u>\$ 710</u>

WORKMEN'S COMPENSATION FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,790,146	\$ 6,912,139	\$ 6,704,744	\$ 4,916,875
Revenues:				
Fund Contributions:				
Workmens Compensation	\$ 2,052,937	\$ 1,738,494	\$ 1,738,494	\$ 1,753,496
Other Sources	127,445	120,000	125,000	133,500
Interest Earned	178,040	69,121	40,409	19,667
Total Revenues	2,358,420	1,927,615	1,903,903	1,906,663
TOTAL RESOURCES	\$ 11,148,566	\$ 8,839,754	\$ 8,608,647	\$ 6,823,538
APPROPRIATIONS				
Operating Expenses:				
Risk Management	\$ 775,835	\$ 1,018,764	\$ 1,021,976	\$ 990,835
Insurance Administration Fees	282,336	583,506	295,093	292,132
Workers' Compensation Claims	618,914	731,000	731,000	850,000
Total Operations	1,677,086	2,333,270	2,048,069	2,132,967
Other Financing Sources (Uses):				
Transfer out - Health Insurance Fund	2,766,736	1,390,151	1,390,151	-
Transfer out - Property & Casualty Fund	-	253,552	253,552	-
TOTAL APPROPRIATIONS	\$ 4,443,822	\$ 3,976,973	\$ 3,691,772	\$ 2,132,967
Revenues over/(under) Expenditures	(2,085,402)	(2,049,358)	(1,787,869)	(226,304)
ENDING WORKING CAPITAL	\$ 6,704,744	\$ 4,862,781	\$ 4,916,875	\$ 4,690,571



Workmen's Comp. Fund Risk Management

www.mcallen.net/departments/risk

Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
Personnel Services				
Salaries and Wages	\$ 295,284	\$ 369,434	\$ 370,934	\$ 377,290
Employee Benefits	64,159	120,719	120,719	123,019
Supplies	2,896	5,500	5,500	5,500
Other Services and Charges	408,551	518,170	512,670	453,170
Maintenance	2,331	3,640	1,800	3,640
Operations Subtotal	773,222	1,017,464	1,011,623	962,619
Capital Outlay	2,614	1,525	10,353	6,600
Contingency	-	(224)	-	21,995
Total Expenditures	\$ 775,836	\$ 1,018,764	\$ 1,021,976	\$ 991,214

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	8	9	9	9

Resources

Related Revenue Contributions	\$ 2,358,420	\$ 1,927,615	\$ 1,903,903	\$ 1,908,156
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Contact Us:

Yolanda Perez
Risk Management
Director
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

MAJOR FY 21-22 GOALS

- 1.) Continue with effective cost containment measures for workers compensation claims and incident reporting and prevention of property and casualty claims.
- 2.) Continue to promote a positive safety culture within our organization that exemplifies effective safety practices, policies and procedures.
- 3.) Continue in our efforts to successfully administer the City's Drug and Alcohol Program in order to maintain a drug free workplace.



Workmen's Compensation Fund

www.mcallen.net/departments/risk

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Inputs:				
Number of full time employees	8	9	9	9
Total Department Expenditures	\$ 1,677,086	\$ 2,333,270	\$ 2,048,069	\$ 2,132,967
Risk - Administration Costs	\$ 775,836	\$ 1,018,764	\$ 1,021,976	\$ 990,835
Workers Compensation Claims Expenses	\$ 618,914	\$ 731,000	\$ 731,000	\$ 850,000
Insurance Administration Fees	\$ 282,336	\$ 583,506	\$ 295,093	\$ 292,132
Outputs:				
Number of WC Claims submitted to Third Party Administrator	484	200	185	200
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	228	200	200	200
Number of Auto Liability Claims processed	179	125	125	125
Number of General Liability Claims processed	104	125	60	75
Number of Property Damage Claims processed	371	350	485	350
Number of Safety & Loss Control Trainings	70	160	100	160
Number of Drug Screens Administered	2,498	2,780	2,400	2,500
Number of Breath Alcohol Tests Administered	2,082	2,300	2,100	2,100
Effectiveness Measures:				
Number of WC claims that incurred lost time.	244	40	100	75
Number of WC claims that did not incur lost time.	240	70	80	75
Number of Drug Screens submitted for MRO specimen review.	14	15	20	15
Number of Breath Alcohol Tests that have required confirmation testing.	4	-	2	-
Efficiency Measures:				
Average number of days to Workers' Compensation claims closure.	30	10	19	15
Number of Quality Assurance Surveys Completed	88	120	160	180

*N/A=Not Available, N/P=Not Provided

Description:

The Risk Management Department executes the administration of various programs: Workers Compensation, Property and Casualty, Safety and Drug & Alcohol services.

PROPERTY & CASUALTY INSURANCE FUND

Fund Balance Summary

	Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (12,365)	\$ (194,549)	\$ (127,462)	\$ 13,191
Revenues:				
Fund Contributions:	\$ 815,724	\$ 800,000	\$ 815,724	\$ 871,723
Other	7,447	-	30,425	-
Other Financing Sources				
Workers Comp Fund	-	253,552	253,552	-
Total Revenues	823,171	1,053,552	1,099,701	871,723
TOTAL RESOURCES	\$ 810,806	\$ 859,003	\$ 972,239	\$ 884,914
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 104,390	\$ 181,654	\$ 176,828	\$ 201,382
Insurance Premiums	357,044	366,267	469,220	366,267
Claims	476,831	313,000	313,000	313,000
Total Operations	938,268	860,921	959,048	880,649
TOTAL APPROPRIATIONS	\$ 938,268	\$ 860,921	\$ 959,048	\$ 880,649
Revenues over/(under) Expenditures	(115,097)	192,631	140,653	(8,926)
ENDING WORKING CAPITAL	\$ (127,462)	\$ (1,918)	\$ 13,191	\$ 4,265

Property & Casualty Insurance Fund Administration

www.mcallen.net/departments/risk

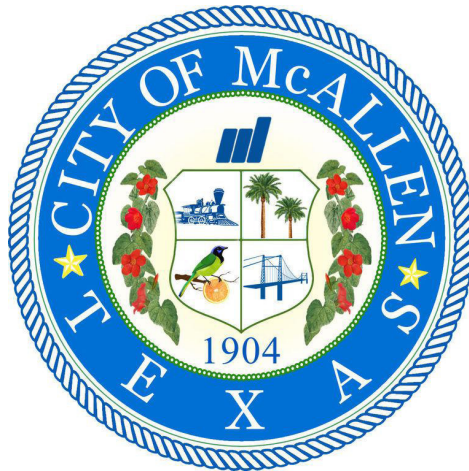
Mission Statement: Our mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling.	DEPARTMENT SUMMARY				
		Actual 19-20	Adj. Budget 20-21	Estimated 20-21	Budget 21-22
	Expenditure Detail:				
	Personnel Services				
	Salaries and Wages	\$ 59,482	\$ 113,207	\$ 113,686	\$ 113,686
	Employee Benefits	23,379	31,237	25,794	32,017
	Supplies	904	1,500	1,500	1,500
	Other Services and Charges	20,626	35,848	35,848	50,848
	Maintenance	-	-	-	-
	Operations Subtotal	104,392	181,792	176,828	198,051
	Capital Outlay	-	-	-	-
	Operations & Capital Outlay total	104,392	181,792	176,828	198,051
	Non- Departmental				
	Premiums Insurance	357,045	366,267	469,220	366,267
	Claims Expenses	476,831	313,000	313,000	313,000
	Contingency	-	(138)	-	3,331
	Total Expenditures	\$ 938,268	\$ 860,921	\$ 959,048	\$ 880,649
	PERSONNEL				
	Exempt	2	2	2	2
	Non-Exempt	-	-	-	-
	Part-Time	-	-	-	-
	Total Positions Authorized	2	2	2	2
	Resources				
Related Revenue Contributions	\$ 823,170	\$ 1,053,552	\$ 1,099,701	\$ 871,723	
Contact Us: Isaac Tawil City Attorney 1300 W. Houston McAllen, TX 78501 (956) 681-1410	MAJOR FY 21-22 GOALS				
	1.) Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations.				
	2.) Achieve a cost effective approach in the mitigation of losses.				
	3.) Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation cost.				

INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2021 - 2022

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
INTERDEPARTMENTAL SERVICE FUND (670)				
FLEET	MID SIZE TRUCK	N	2	\$ 60,000
	DESKTOP COMPUTER	N	2	3,600
	DEPT. TOTAL			63,600
MATERIAL MANAGEMENT	ELECTRIC PALLET JACK	R	1	8,000
	DEPT. TOTAL			8,000
	FUND TOTAL			71,600
GENERAL DEPRECIATION FUND (678)				
BUILDING MAINTENANCE	3/4 TON RC UTILITY SERVICE BODY GAS	R	1	40,000
	1 TON XL CARGO VAN	R	1	30,440
	DEPT. TOTAL			70,440
POLICE	POLICE PKG'D SEDAN	R	4	120,000
	FORD EXPLORER POLICE PKG'D SUV	R	11	517,000
	1 TON TRUCK	R	1	31,726
	PD SEDANS	R	2	53,678
	FULL SIZE PRISONER TRANSPORT VANS	R	2	92,274
	DEPT. TOTAL			814,678
FIRE	LADDER FIRE TRUCK	R	1	1,000,000
	3/4 TON CC SB 4WD DIESEL	R	1	50,000
	DEPT. TOTAL			1,050,000
TRAFFIC	3/4 TON DIESEL TRUCK	R	1	37,981
	DEPT. TOTAL			37,981
STREET MAINTENANCE	BROOM SWEEPER	R	1	70,000
	3/4 TON CC SB 4WD GAS	R	2	80,000
	POTHOLE PATCH TRUCK	R	1	190,000
	MOTOR GRADER	R	2	500,000
	PNEUMATIC ROLLER	R	1	100,000
	DEPT. TOTAL			940,000
SIDEWALK CONSTRUCTION	BACKHOE FRONT LOADER	R	1	88,000
	DEPT. TOTAL			88,000
DRAINAGE	BACKHOE/FRONT LOADER	R	1	125,000
	3/4 TON CC LB 4WD GAS	R	1	40,000
	CRANE SVC TRUCK	R	1	103,880
	DEPT. TOTAL			268,880
GRAFFITI CLEANING	3/4 TON EC SB 4WD	R	1	46,000
	DEPT. TOTAL			46,000
PARKS	3/4 TON RC UTILITY SERVICE BODY	R	1	40,000
	MOWER	R	1	80,000
	3/4 TON RC TRUCKS	R	2	67,720
	3/4 TON CC TRUCKS	R	2	56,700
	UTILITY CAB TRACTOR 4WD	R	1	49,845
	UTILITY CAB TRACTOR 2WD	R	1	34,155
	DEPT. TOTAL			328,420
RECREATION	22 PASSENGER BUS	R	1	85,000
	DEPT. TOTAL			85,000

INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2021 - 2022

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	<i>FUND TOTAL</i>			<u>3,729,399</u>
	HEALTH INSURANCE FUND (680)			
HEALTH INSURANCE	LAPTOP-LATITUDE E7440	R	1	1,400
	LAPTOP-HP ELITE X2 1012 G1	R	1	<u>1,600</u>
	<i>FUND TOTAL</i>			<u>3,000</u>
	WORKMANS COMPENSATION FUND (690)			
WORKERS COMPENSATION	LAPTOP	N	1	1,800
	OFFICE CHAIR	R	2	500
	DESK	R	2	<u>4,300</u>
	<i>FUND TOTAL</i>			<u>6,600</u>
	INTERNAL SERVICE FUND GRAND TOTAL			<u>\$ 3,810,599</u>





SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The McAllen Public Utility (MPU) General Manager is primarily responsible for the development of the MPU annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

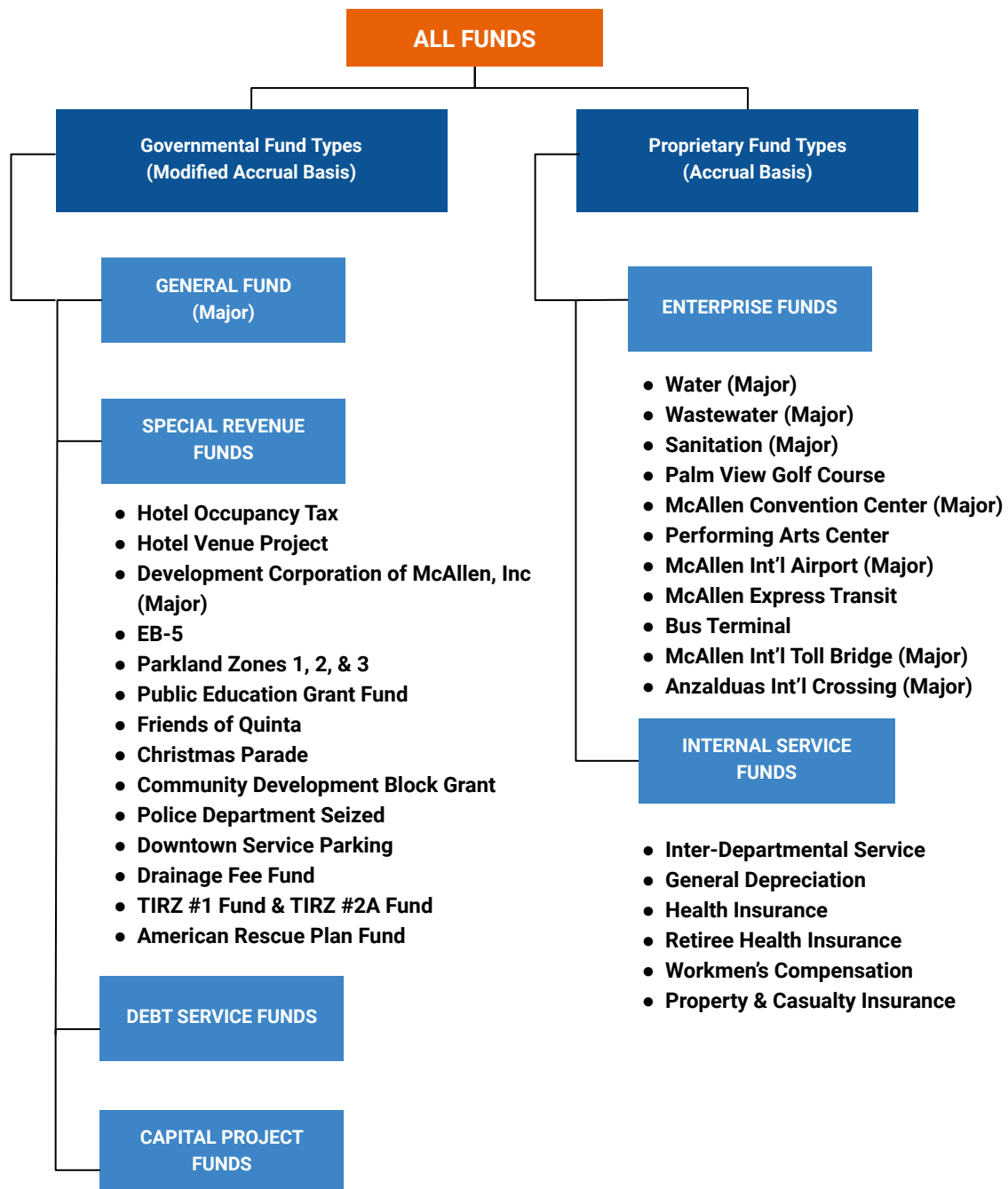
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Basis of Accounting

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.

City of McAllen, Texas Fund Structure Overview

The chart below represents the various fund types contained within the City of McAllen Adopted Budget, including their budgetary basis. The City has additional funds that are audited but not included in the budget because assets are held by the City in a trustee capacity for other entities.



Financial and Budget Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June, the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Financial and Budget Policies and Procedures

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstance in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 40% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 40% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Financial and Budget Policies and Procedures

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating costs.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

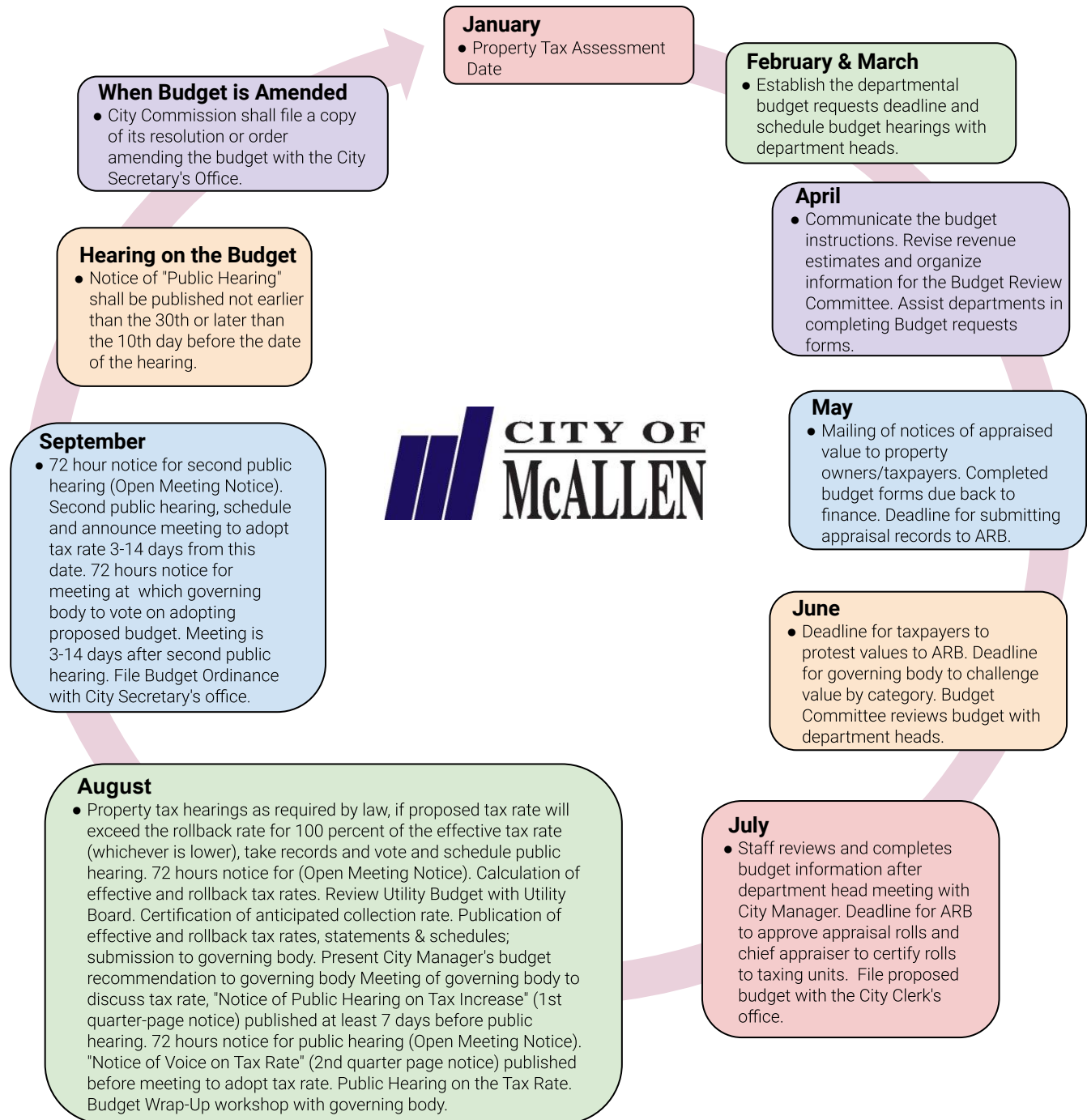
Revenue Bond Sinking Fund

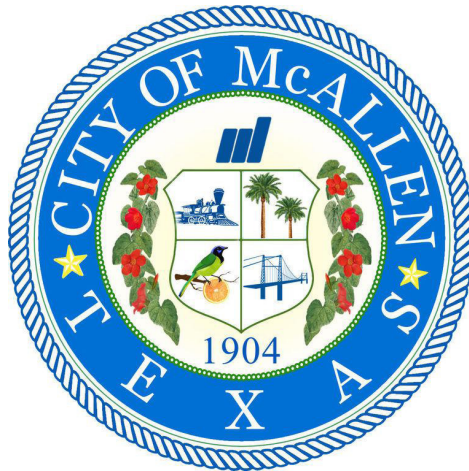
The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such funds to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

Budget Planning Calendar FY 2021-2022



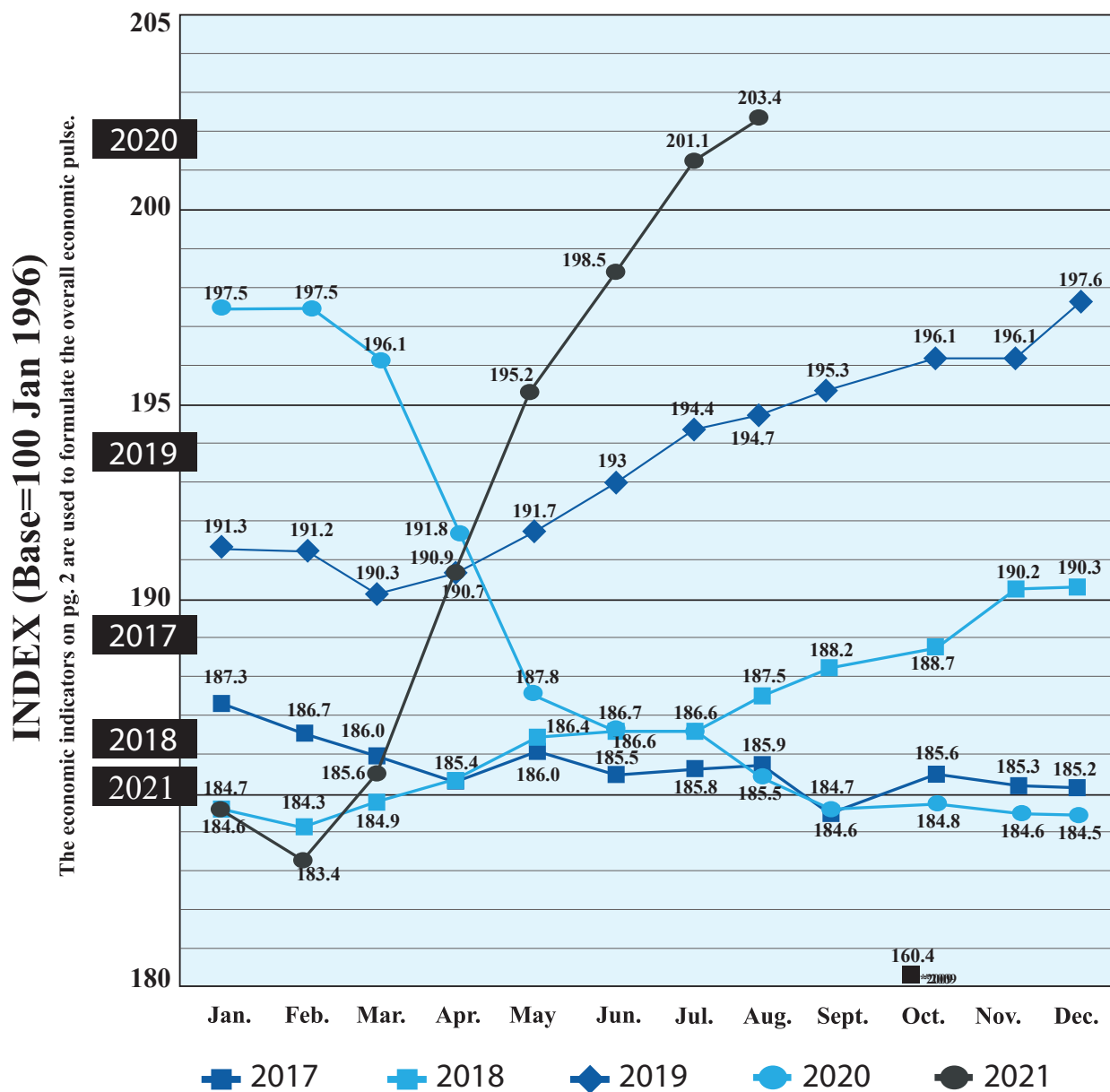


McAllen Area ECONOMIC PULSE

McAllen • Mission • Edinburg • Pharr

August 2021 Economic Pulse

The McAllen Chamber of Commerce Economic Index



The McAllen Area Economy

ECONOMIC INDICATORS*	THIS YEAR August 2021	LAST YEAR August 2020	% CHANGE 2020-2021
Retail Sales (Per August sales tax rebate)	\$ 755,605,750	\$ 621,986,449	21.5%
Retail Sales (Year-To-Date)	\$ 5,318,457,207	\$ 4,430,580,503	20.0%
Dollars Spent on Auto Purchases (August)	\$ 214,016,794	\$ 186,240,159	14.9%
Dollars Spent on Auto Purchases (YTD)	\$ 1,763,814,510	\$ 1,468,633,475	20.1%
Lodging Tax Receipts (August)	\$ 358,280	\$ 214,201	67.3%
Lodging Tax Receipts (YTD)	\$ 2,330,945	\$ 1,685,741	38.3%
Airline Boardings (August)	47,636	13,601	250.2%
Airline Boardings (YTD)	288,645	127,954	125.6%
Value All Construction Permits (August)	\$ 72,957,763	\$ 55,120,354	32.4%
Value All Construction Permits (YTD)	\$ 671,017,902	\$ 349,834,958	91.8%
New Home Permits (August)	209	184	13.6%
New Home Permits (YTD)	1,538	1,083	42.0%
Home Sales (August)	399	371	7.5%
Home Sales (YTD)	2,847	2,410	18.1%
Average Home Sale Price (August)	\$ 215,938	\$ 191,713	12.6%
Average Home Sale Price (YTD)	\$ 212,879	\$ 182,855	16.4%
Dollar Volume Residential Real Estate Sales (August)	\$ 86,159,460	\$ 72,935,549	18.1%
Dollar Volume Residential Real Estate Sales (YTD)	\$ 611,224,490	\$ 454,114,582	34.6%
Hidalgo Bridge Crossings (August)	296,920	201,906	47.1%
Hidalgo Bridge Crossings (YTD)	2,177,860	2,093,180	4.0%
Peso/Dollar Exchange Rate (August)	20.08	22.17	-9.4%
Employment			
Wage & Salary Employment (August)	269,900	255,900	5.5%
Wage & Salary Employment (YTD Avg)	266,290	262,350	1.5%
Unemployment Rate (McAllen City - August)	6.2	8.5	-27.1%
Unemployment Rate (YTD Avg)	7.4	9.5	-22.5%
INDEX - August (Base =100 January 1996)	203.4	185.8	9.5%

* With the exception of the average monthly home sale price, all economic indicators expressed in dollar form above are adjusted for inflation by restating prior periods in current dollars

Key Points

The McAllen Economic Index increased by another sizable chunk in August improving to 203.4 for the month up from 201.1 in July, and up 9.5% from the August 2020 MEI of 185.8. The index moved above 200.0 for the first time ever in July and continued to expand in August.

Also in August, seasonally adjusted employment (meaning these estimates can be compared with any prior month) reached its pre-COVID high point at 273,500, which was the record seasonally adjusted employment level last achieved in September 2019. Non-seasonally adjusted employment (which can only be compared to the same month in prior years, and is the estimate listed on the table of economic indicators) is an August monthly record, and is up by 5.5% compared to August 2020 reflecting the addition of 14,000 jobs over the last 12 months.

Spending increases reflect the rapid pace of improvement in the McAllen metro area economy with real (inflation-adjusted) spending in the four-city metro area* up by 21.5% in August compared to August of a year ago, and the year-to-date spending total up by 20% compared to the first eight months of 2020.

Auto spending per county motor vehicle sales tax numbers was up by 15% in real terms, and that factors in an inflation rate of over 17% (the raw motor vehicle sales tax total for August was up by

Key Points (continued)

nearly 35% compared to August 2020). Real auto spending for the year-to-date is up by 20% compared to the total through August of a year ago, and again, inflation is taking a big bite out of that growth rate.

Passenger enplanements at McAllen International Airport are close to making up the deep COVID declines with 288,645 recorded January-August 2021, compared to 291,549 through August of 2019 (and 127,954 through August 2020).

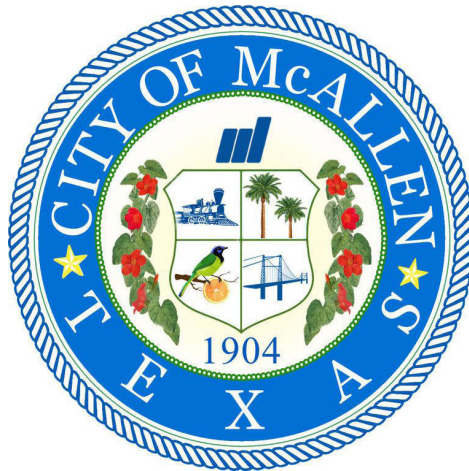
Construction activity continues to put up impressive numbers in 2021 with the August real total building permit valuation in the four cities up by 32% compared to August of a year ago, and up by 92% for the year-to-date. Building activity is enjoying its first strong growth year since 2016, and began its turnaround in the second half of 2020 after declining fairly sharply in 2017, 2018, 2019, and the first half of 2020.

New housing construction experienced no such sustained dips in activity, declining only very modestly in 2017 before improving each year thereafter, including the COVID year of 2020 in which a record number of permits was issued. That record performance continues in 2021 with the number of new single-family construction permits up by a whopping 42% through August compared to the total through August 2020, and the August monthly permit total up by nearly 14%.

After a slight year-over-year decline in July, existing home sales returned to growth and record numbers in August with the August closed sale total up by 7.5% year-over-year and the year-to-date total up by over 18%, again both record sales totals for those time periods at 399 in August and 2,847 through the first nine months of the year. The average price of those sales continued its strong upward trend as well posting a 12.6% year-over-year increase in August and over 16% for the year-to-date.

Adjusted for inflation, then, the total dollar volume of residential real estate sales activity in the McAllen market area was up by over 18% in August, and nearly 38% January – August compared to year-ago levels, both record totals by far.

*McAllen, Edinburg, Mission, and Pharr



ORDINANCE NO. 2021- 73
ORDER NO. 2021- 17

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 30, 2021; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 13, 2021 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2021, and ending September 30, 2022, as submitted by the City Manager of the City of McAllen to the City Secretary on July 30, 2021 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2021 and ending the 30th day of September, 2022.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of

operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

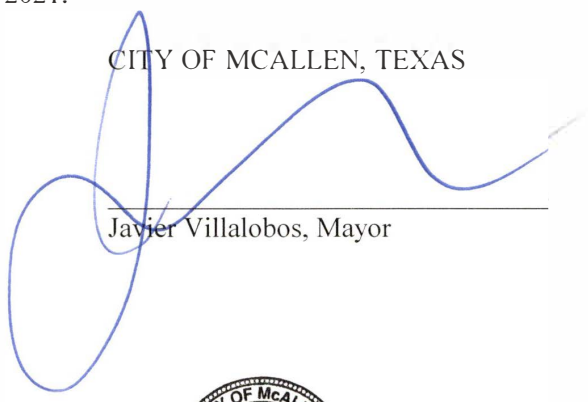
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 27th day of September, 2021 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.


SIGNED this 28th day of September, 2021.

CITY OF MCALLEN, TEXAS



Javier Villalobos, Mayor

ATTEST:



Perla Lara, TRMC/CMC, CPM
City Secretary



APPROVED AS TO FORM:



Isaac J. Tawil, City Attorney

CONSIDERED, PASSED and APPROVED this 28th day of September, 2021, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 28th day of September, 2021.

McALLEN PUBLIC UTILITY
BOARD OF TRUSTEES


Charles Amos, Chairman

ATTEST:


Nyla L. Flatau, TRMC/CMC, CPM
Utility Board Secretary

APPROVED AS TO FORM:


Isaac J. Tawil, City Attorney

ORDINANCE NO. 2021-74

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2022 AND THE TAX YEAR 2021 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **“I move that the property tax rate be increased by the adoption of a tax rate of \$0.495600, which is effectively a 4.64 percent increase in the tax rate”** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	Nay	<u>Absent</u>
Mayor Javier Villalobos	<u>X</u>	_____	_____
Mayor Pro Tem/Commissioner			
Joaquin “J.J.” Zamora	<u>X</u>	_____	_____
Commissioner Antonio “Tony” Aguirre	<u>X</u>	_____	_____
Commissioner J. Omar Quintanilla	<u>X</u>	_____	_____
Commissioner Tania Ramirez	<u>X</u>	_____	_____
Commissioner Victor “Seby” Haddad	<u>X</u>	_____	_____
Commissioner Jose R. “Pepe” Cabeza de Vaca	<u>X</u>	_____	_____

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR’S TAX RATE** and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 4.17 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$4.90.**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30,

2022 and the Tax year 2021, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1st day of January A.D. 2021, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.447362 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2022, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the “General Fund” and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.048238 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said City of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 27th day of September 2021. at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 28th day of September 2021

CITY OF MCALLEN

Javier Villalobos, Mayor

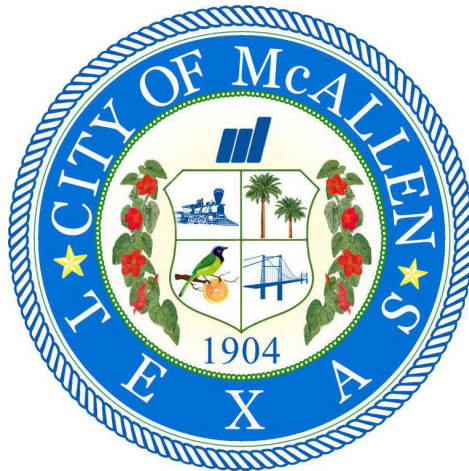
ATTEST:

Perla Lara, TRMC/CMC. CPM
City Secretary



APPROVED AS TO FORM:

Isaac J. Tawil, City Attorney



City of McAllen
Fiscal Year 2021-2022
Budget Cover Page

September 27, 2021

This budget will raise more revenue from property taxes than last year's budget by an amount of \$2,774,162, which is a 5.90 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$735,383.

The members of the governing body voted on the budget as follows:

FOR:

Mayor Javier Villalobos

Mayor Pro Tem/Commissioner Joaquin "J.J" Zamora,

Commissioner Antonio "Tony" Aguirre,

Commissioner J. Omar Quintanilla,

Commissioner Tania Ramirez,

Commissioner Victor "Seby" Haddad,

Commissioner Jose R. "Pepe" Cabeza de Vaca

AGAINST: None

PRESENT and not voting: None

ABSENT: None

Property Tax Rate Comparison

	2021-2022	2020-2021
Property Tax Rate:	\$0.495600/100	\$0.495600/100
No-New-Effective Tax Rate:	\$0.473627/100	\$0.492583/100
No-New-Effective Maintenance & Operations Tax Rate:	\$0.429449/100	\$0.614969/100
Voter-Approval Tax Rate:	\$0.497338/100	\$0.505277/100
Debt Rate:	\$0.048238/100	\$0.053140/100

Total debt obligation for City of McAllen secured by property taxes: \$4,843,179

**COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2021**

Assessed valuation 2020 tax roll for fiscal year 2020-2021	\$ 10,640,133,512
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>532,006,676</u>
Deduct amount available in debt service fund	<u>3,365,444</u>
Economic debt margin	<u><u>\$ 528,641,232</u></u>

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	62.80
Acres (estimated)	40,260
Miles of Streets:	
Paved within City limits - City maintained	614
Paved within City limits - State maintained	100
Miles of Sewer:	
Storm	242
Sanitary	648
Building Permits:	
Permits issued	2,463
Estimated cost	\$ 375,874,737
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	179
- Civilian	21
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	296
- Civilian	148
Recreation:	
Developed parks (acres)	714
Undeveloped (acres)	140
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	36
Lighted baseball diamonds/athletic fields	66
Education	
(City of McAllen within the McAllen Independent School District)	
Number of teachers	1,547
Number of registered students	21,602
Total Number of City Employees (Including part-time employees):	2,537
Hospitals:	
Number of hospitals	3
Number of hospital beds	831

Growth Statistics

Population (U.S. Census)		Number	Percent Increase
2012	(Estimate)	133,978	1.2
2013	(Actual)	135,435	1.1
2014	(Actual)	137,457	1.5
2015	(Actual)	139,776	1.7
2016	(Actual)	143,023	2.3
2017	(Actual)	146,337	2.3
2018	(Actual)	147,302	0.7
2019	(Actual)	149,189	1.3
2020	(Actual)	151,352	1.4
2021	(Estimate)	153,622	1.5

MISCELLANEOUS STATISTICAL DATA (continued)

	2017	2018	2019	2020	2021
Acres in City	37,064	37,427	40,200	40,200	40,260
% Change	-	0.98	7.41	-	0.15
Miles of Street in City	552	552	609	610	614
% Change (Decrease)	-	-	10.33	0.18	0.69
Miles in Sanitary Sewer	598	607	617	644	648
% Change (Decrease)	-	1.51	1.65	4.38	0.62
Miles of Water Lines	782	790	768	770	780
% Change	(3.52)	1.02	(2.78)	0.26	1.30
Building Permits	1,551	1,512	1,547	2,100	2,463
% Change (Decrease)	(0.19)	(2.51)	2.31	35.75	17.29
Number of City Employees	2,398	2,417	2,487	2,497	2,537
% Change (Decrease)	1.87	0.79	2.90	0.40	1.60
Population	146,337	147,302	149,189	151,352	153,622
% Change	2.32	0.66	1.28	1.45	1.50

* According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	41,411	4,343,152,600
Commercial	7,766	3,022,365,300
Industrial	154	244,007,700
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		8,819,912,000
Number of gallons billed		(7,609,525,600)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		<u>1,161,386,400</u>

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended September 23, 2019 to all classes of customers is as follows:

Inside City Minimum Rate	(1) Commodity Rate
\$9.95	

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.45/1,000 gallons for the first 7,999 gallons; plus \$1.75/1,000 for the next consumption of 8,000 to 12,999 gallons; plus \$1.95/1,000 for consumption between 13,000 gallons to 17,999, and \$2.05 per 1,000 thereafter.

Commercial, Multi-family, and Industrial- \$1.45/1,000 gallons up to the 12-month average base consumption; plus \$1.95/1,000 gallons for consumption over the 12-month average base consumption.

Sprinkler- \$1.95/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number of Customers	
		Water	Sewer
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802
2015	29.56	45,362	40,390
2016	15.55	46,195	40,912
2017	15.72	46,780	41,660
2018	33.50	47,399	42,286
2019	19.99	47,950	42,804
2020	31.70	48,415	43,218
2021	30.37	49,331	43,914

DEMOGRAPHIC AND ECONOMIC STATISTICS Last Ten Years

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2012	134,729	2,845,881	21,123	32.50	25,310	7.80%
2013	135,435	2,834,113	20,926	32.40	24,815	6.90%
2014	137,457	2,942,954	21,410	32.00	25,217	6.30%
2015	139,776	2,956,682	21,153	32.60	24,692	5.10%
2016	143,023	3,026,796	21,163	32.30	24,330	5.20%
2017	145,249	3,085,815	21,245	32.60	23,821	4.80%
2018	147,302	3,172,590	21,538	32.60	23,721	4.50%
2019	149,189	3,234,865	21,683	32.90	22,875	4.00%
2020	151,352	3,620,945	23,924	35.30	22,427	10.20%
2021 est	153,622 (A)	3,571,097 (B)	23,246 (C)	35.30	21,602 (D)	5.90% (E)

SOURCE:

(A) U.S Census Bureau and local estimates--City's planning department; 2020 Official U.S. Census

(B) U.S Census Bureau-2020 and 2019 American Community Survey.

(C) U.S Census Bureau-2020 and 2019 American Community Survey.

(D) McAllen Independent School District

(E) Texas Workforce Commission

ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY (1) Last Ten Fiscal Years

Fiscal Year Ended September 30	Residential Property	Commercial Property	Industrial Property	Minerals / Utilities	Other	Less: Tax-Exempt Property	Total Net Taxable Assessed Value
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620
2014	4,476,237,958	3,503,723,046	132,720,411	71,783,017	1,313,318,239	1,662,356,661	7,835,426,010
2015	4,746,229,093	3,533,253,705	126,566,665	72,738,133	997,868,428	1,350,855,169	8,125,800,855
2016	5,114,367,540	3,738,805,476	129,302,716	84,633,250	348,986,424	981,705,562	8,434,389,844
2017	5,260,686,958	4,171,943,818	157,106,970	88,357,613	572,492,539	1,138,914,251	9,111,673,647
2018	5,500,272,539	4,364,401,680	139,316,745	95,586,419	430,681,304	1,233,505,496	9,296,753,191
2019	5,687,332,451	4,258,218,328	129,770,200	108,951,572	845,897,869	1,299,139,240	9,731,031,180
2020	5,960,894,628	4,258,218,328	129,770,200	93,140,992	1,183,072,825	1,321,860,611	10,303,236,362
2021	6,562,175,926	4,118,203,878	140,213,169	103,720,493	1,067,987,164	1,352,167,118	10,640,133,512

(1) The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt	Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
						Ratio to Assessed Value	Per Capita
2012	134,729	7,501,532,024	24,355,000	229,407	24,125,593	0.32	179
2013	135,435	7,563,343,620	21,735,000	268,286	21,466,714	0.28	159
2014	137,457	7,835,425,010	61,375,000	284,610	61,090,390	0.78	444
2015	139,776	8,125,800,855	57,910,000	570,105	57,339,895	0.71	410
2016	143,023	8,434,389,844	77,930,000	632,705	77,297,295	0.92	540
2017	145,249	9,111,673,647	72,670,000	1,052,180	71,617,820	0.79	493
2018	147,302	9,296,753,191	73,995,000	1,635,419	72,359,581	0.78	491
2019	149,189	9,731,031,180	92,030,000	2,439,513	89,590,487	0.92	601
2020	151,352	10,303,236,362	86,755,000	2,840,353	83,914,647	0.81	554
2021	153,622	10,640,133,512	94,635,000	3,365,444	91,269,556	0.86	594

PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	6,249,842,000
2016	9,111,673,647	353,323,748	6,182,919,000
2017	9,111,673,647	405,016,525	6,230,886,750
2018	9,296,753,191	215,819,387	6,347,468,000
2019	9,731,031,180	239,812,255	6,805,023,000
2020	10,303,236,362	207,471,611	7,915,004,000
2021	10,640,133,512	375,874,737	6,540,713,250
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

(a) City of McAllen Tax Department

(b) City of McAllen Building Code Compliance Department

(c) Federal Deposit Insurance Corporation

* Note that this number reflects data as of June 30, 2021 (3 Qtrs)

LARGEST 10 EMPLOYERS

Employer	Number of employees	Type of Service
McAllen Independent School District	3,335	Education
City of McAllen	2,537	Government
South Texas College	2,321	Education
BBVA Compass Bank	1,500	Finance
Walmart /Sam's	1200+	Retail
IBC Bank	1,200	Finance
McAllen Medical Center - South Texas Health System	1,200	Healthcare
Rio Grande Regional Hospital	1,150	Healthcare
HEB	1000+	Retail
GE Aviation	600	Manufacturing

Source: McAllen Chamber of Commerce

PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

	2021			2012		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Taxpayer						
Simon Property Group McAllen No 2	\$155,336,606	1	1.67%	51,503,892	3	0.68%
AEP Texas Central Co.	72,040,800	2	0.77%	25,085,920	6	0.33%
Big Sky Commercial Property	62,589,825	3	0.67%	n/a		n/a
La Plaza Mall LLC	51,211,149	4	0.55%	n/a		n/a
Rio Grande Regional Hospital	51,167,987	5	0.55%	56,871,910	1	0.75%
Universal Health Services	45,243,201	6	0.49%	53,599,944	2	0.71%
United Parcel Services Inc.	43,969,370	7	0.47%	n/a		n/a
Palm Crossing Town Center LLC	41,337,244	8	0.44%	40,248,350	4	0.53%
Shops At 29 LTD	31,078,810	9	0.33%	n/a		n/a
DHR Real Estate Management	26,442,877	10	0.28%	n/a		n/a
H E Butt Grocery Company	25,258,057		0.27%	23,258,338	7	0.31%
Inland Western McAllen Trenton	-		n/a	20,014,530	8	0.26%
Wal-Mart Real Estate	24,197,084		0.26%	17,299,560	10	0.23%
Mcallen Medical Center	24,080,983		0.26%	19,185,516	9	0.25%
GE Engine Services	24,021,334		0.26%	29,385,687	5	0.39%
	<u>\$ 677,975,327</u>		7.29%	<u>\$ 336,453,647</u>		4.44%
	(1)			(2)		

Sources:

(1) Hidalgo County Appraisal District

(2) City of McAllen Tax Office

BUDGET GLOSSARY

Accrual Basis Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This is commonly referred to as a property tax.

Appraised Value To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and firefighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remain unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers.

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which is a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current assets over current liabilities.

ACRONYM GLOSSARY

The FY - Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition	Acronym	Definition
ADA	Americans with Disabilities Act	FMLA	Family Medical Leave Act
AEP	American Electric Power	FTA	Federal Transit Administration
AFG	Assistance to Firefighters Grant	FTE	Full Time Equivalent
AIP	Airport Improvement Program/Project	FTZ	Foreign Trade Zone
AMI	Advanced Metering Infrastructure	FR	Fitch Rating
ARC	Annual Required Contributions	GA	General Aviation
ARPA	American Rescue Plan	GAAP	Generally Accepted Accounting Principles
ARRA	American Recovery and Reinvestment Act	GASB	Governmental Accounting Standards Board
ATM	Automated Teller Machine	GF	General Fund
BOD	Biochemical Oxygen Demand	GFOA	Government Finance Officers Association
CAFR	Comprehensive Annual Financial Report	GIS	Geographical Information Systems
CAMP	Can Achieve Maximum Potential	GO	General Obligation
CARES	Coronavirus Aid, Relief, and Economic Security	GPS	Geographical Positioning System
CASA	Court Appointed Special Advocates	GSA	General Services Administration
CBP	Customs Border Protection	HAZMAT	Hazardous Materials
CC	City Commission / Community Center	HCAD	Hidalgo County Appraisal District
CCR	Consumer Confidence Report	HCWID	Hidalgo County Water Improvement District
CCO	Contract Compliance Officer	HGAC	Houston Galveston Area Council
CDBG	Community Development Block Grant	HCID	Hidalgo County Irrigation District
CFE	Certified Fraud Examiner	HMAP	Hazardous Material Afloat Program
CFM	Certified Floodplain Manager	HMGP	Hazard Mitigation Grant Program
CGFO	Certified Government Finance Officer	HOA	Homeowners Association
CIA	Certified Internal Auditor	HOTC	Heart of The City
CIP	Capital Improvement Program / Project	HR	Human Resources
CIS	Communication Interface System	HUD	Housing & Urban Development
CO	Certificate of Obligation	HVAC	Heating, Ventilation, & Air Conditioning
COPC	Community Oriented Primary Care	I&S	Interest & Sinking Fund
COPS	Community Oriented Policing Services	IBC	International Bank of Commerce
CPA	Certified Public Accountant	ICMA	Int'l City/County Management Assoc.
CPM	Certified Public Manager	ICC	International Code Council
CTA	Certified Tax Assessor	ICSC	International Council of Shopping Center
CUP	Conditional Use Permit	IMAS	International Museum of Arts & Sciences
CVB	Convention & Visitors Bureau	IOJ	Injury on Job
CWSRF	Clean Water Act State Revolving Fund	ISD	Independent School District
DCM	Deputy City Manager	IRWA	International Right of Way Association
DME	Durable Medical Equipment	KMB	Keep McAllen Beautiful
DMRQA	Discharge Monitoring Report Quality Assurance	LED	Light Emitting Diode
DOL	Department of Labor	LLC	Limited Liability Company
DOT	Department of Transportation	LP	Limited Partnership
EAP	Employee Assistance Program	LPCC	Las Palmas Community Center
EB-5	Employment Based 5th Preference Visa	LPG	Liquified Petroleum Gas
ED	Economic Development	LPOE	Land Port of Entry
EDA	Economic Development Administration	LRGVDC	Lower Rio Grande Valley Development Corp.
EEO	Equal Employment Opportunity	MAHI	McAllen Affordable Homes Incorporated
EEOC	Equal Employment Opportunity Commission	MCL	Maximum Contaminate Level
EMC	Emergency Management Coordinator	MEDC	McAllen Economic Development Corporation
EMAS	Engineered Material Arresting System	MVEC	Magic Valley Electric Co-op
EOC	Emergency Operations Center	MET	McAllen Express Transit
EPA	Environmental Protection Agency	MG	Million Gallons
ERP	Enterprise Resource Planning	MGD	Million Gallons Per Day
FAA	Federal Aviation Administration	MPA	Master of Public Administration
FBO	Fixed Based Operation	MISD	McAllen Independent School District
FD	Fire Department	MPU	McAllen Public Utility
FEMA	Federal Emergency Management Agency	MPUB	McAllen Public Utility Board
FLSA	Fair Labor Standards Act	MSA	Metropolitan Statistical Area
FM	Farm Road	M&O	Maintenance and Operations
FMCSA	Federal Motor Carrier Safety Administration	MSC	McAllen Swim Club

ACRONYM GLOSSARY (continued)

Acronym	Definition	Acronym	Definition
NA	Neighborhood Association / Not Applicable	SWSC	Sharyland Water Supply Corporation
NACSLGB	National Advisory Council on State and Local Government Budgeting	SWWTP	South Wastewater Treatment Plant
NAFTA	North American Free Trade Agreement	TABC	Tobacco, Alcohol, & Beverage Commission
NAS	Network Attached Storage	TAV	Taxable Assessed Value
NELAP	National Environmental Laboratory Accreditation Program	TAAF	Texas Amateur Athletic Federation
NIMS	National Incident Management System	TAG	Texas Anti-Gang Grant Program
NPDES	National Pollutant Discharge Eliminating System	TBD	To Be Determined
NRC	National Research Center	TCEQ	Texas Commission Environmental Quality
NWTP	North Water Treatment Plant	TCFP	Texas Commission of Fire Protection
		TEC	Texas Employment Commission (now WS)
ORCA	Office of Rural Community Affairs	TDLR	Texas Department of Licensing and Regulation
PARD	Parks and Recreation Department	TIF	Telecommunications Infrastructure Fund
PE	Professional Engineer	TIRZ	Tax Increase Reinvestment Zone
PEG	Public Educational & Governmental Access Channels	TML	Texas Municipal League
PD	Police Department	TMRS	Texas Municipal Retirement System
PDCA	Plan Do Check Act	TPA	Third Party Administration
PFC	Passenger Facility Charge	TSA	Transportation Security Administration
POE	Port of Entry	TSS	Total suspended solids
PSI	Pounds Per Square Inch	TTIC	Texas Transnational Intelligence Center
PT	Part-Time	TWDB	Texas Water Development Board
PUB	Public Utility Board	TWTL	Two Way Turn Lane
PW	Public Works	TWUA	Texas Water Utility Association
QA/QC	Quality Assurance/Quality Control	TxDOT	Texas Department of Transportation
QC, LL	Quality Control, Local Limits	UETA	United Export Traders Association
QM	Quinta Mazatlan	UHF	Ultra High Frequency
R&D	Research & Development	UIL	University Interscholastic League
RDF	Regional Detention Facility	US	United States
RFP	Request for Proposal	USCIS	United States Citizenship & Immigration Services
RFQ	Request for Qualifications		
RGV	Rio Grande Valley	USERRA	Uniformed Services Employment & Reemployment Act
ROW	Right of Way	USMCA	United States - Mexico - Canada Agreement
S&P	Standard & Poors	UTB	University of Texas Brownsville
SB	Senate Bill / South Bound	UTEP	University of Texas at El Paso
SCADA	Supervisory Control and Data Acquisition	UTRGV	University of Texas Rio Grande Valley
SE	South East	UV	Ultra Violet
SH	State Highway	VOIP	Voice Over Internet Protocol
SOQ	Statement of Qualifications	WBC	World Birding Center
SRTS	Safe Routes to School	WC	Workers Compensation
SS	Sanitary Sewer	WS	Workforce Solutions
STC	South Texas College	WW	Waste Water
		WWTP	Wastewater Treatment Plant
		XGA	Extended Graphics Array



FIVE YEAR FINANCIAL PLAN

GENERAL FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
UNASSIGNED BEGINNING FUND BALANCE	\$ 63,927,013	\$ 54,378,605	\$ 56,933,564	\$ 62,502,952	\$ 70,472,666
<u>Revenues:</u>					
Taxes	\$111,682,521	\$ 113,976,589	\$ 116,564,441	\$ 119,231,254	\$ 121,975,183
Licenses and Permits	2,570,234	2,634,490	2,703,940	2,773,424	2,844,864
Intergovernmental	-	-	-	-	-
Charges for Services	4,950,258	4,967,231	5,041,098	5,120,689	5,333,255
Fines and Forfeits	840,500	852,050	874,218	897,026	920,623
Investment Earnings	642,616	642,616	658,681	675,148	692,027
Miscellaneous Revenues	1,546,791	1,301,900	1,273,532	1,276,654	1,279,829
Total Revenues	122,232,920	124,374,876	127,115,911	129,974,195	133,045,781
<u>Other Financing Sources:</u>					
Transfers In	18,996,881	6,174,347	6,661,016	6,728,048	6,728,791
Total Revenues and Other Sources	141,229,801	130,549,223	133,776,927	136,702,243	139,774,572
TOTAL RESOURCES	<u>\$205,156,814</u>	<u>\$ 184,927,828</u>	<u>\$ 190,710,490</u>	<u>\$ 199,205,195</u>	<u>\$ 210,247,238</u>
APPROPRIATIONS					
<u>Operating Expense:</u>					
General Government	\$ 23,763,828	\$ 22,052,266	\$ 21,249,564	\$ 21,237,730	\$ 21,309,573
Public Safety	63,293,390	62,839,230	63,166,331	63,617,483	65,286,074
Highways and Streets	13,025,375	12,997,067	13,125,849	12,985,049	12,985,049
Health and Welfare	3,389,006	3,574,948	4,030,849	3,978,427	3,978,427
Culture and Recreation	21,522,086	21,223,350	21,279,550	21,509,971	21,383,471
Total Operations	124,993,685	122,686,861	122,852,143	123,328,660	124,942,594
<u>Other Financing Sources (Uses):</u>					
Transfers Out	25,521,349	4,799,229	4,847,221	4,895,693	4,944,650
Debt Service - Motorola Lease Payment	263,174	508,174	508,174	508,174	508,174
TOTAL APPROPRIATIONS	<u>150,778,208</u>	<u>127,994,264</u>	<u>128,207,538</u>	<u>128,732,528</u>	<u>130,395,419</u>
Revenue over/under Expenditures	(9,548,407)	2,554,958	5,569,389	7,969,715	9,379,153
Unadj ENDING FUND BALANCE	<u>\$ 54,378,605</u>	<u>\$ 56,933,562</u>	<u>\$ 62,502,952</u>	<u>\$ 70,472,666</u>	<u>\$ 79,851,819</u>
<u>Adjustments:</u>					
Board Advances	-	-	-	-	-
Prepays	-	-	-	-	-
Other Changes Affecting Working Capital	-	-	-	-	-
UNASSIGNED FUND BALANCE	<u>\$ 54,378,605</u>	<u>\$ 56,933,564</u>	<u>\$ 62,502,952</u>	<u>\$ 70,472,666</u>	<u>\$ 79,851,819</u>
<u>MINIMUM FUND BALANCE TEST</u>					
Total Operations - Expenditures	124,993,685	122,686,861	122,852,143	123,328,660	124,942,594
Less: Capital Outlay	1,764,447	1,545,054	1,274,133	1,076,035	1,296,001
Net Operations - Expenditures	123,229,238	121,141,807	121,578,010	122,252,625	123,646,593
1 Day Operating Expenditures	337,614	331,895	333,090	334,939	338,758
No. of Day's Operating Expenditures in Fund Balance	<u>161</u>	<u>172</u>	<u>188</u>	<u>210</u>	<u>236</u>

HOTEL OCCUPANCY TAX FUND Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING					
WORKING CAPITAL	\$ 368	\$ 368	\$ 368	\$ 368	\$ 368
Revenues:					
Hotel Taxes	\$ 2,800,000	\$ 2,828,000	\$ 2,856,280	\$ 2,884,843	\$ 2,913,691
Penalty & Interest	5,000	5,050	5,101	5,152	5,204
Short Term Rentals	6,000	6,060	6,121	6,182	6,244
Total Sources	<u>2,811,000</u>	<u>2,839,110</u>	<u>2,867,502</u>	<u>2,896,177</u>	<u>2,925,139</u>
TOTAL RESOURCES	<u>\$ 2,811,368</u>	<u>\$ 2,839,478</u>	<u>\$ 2,867,870</u>	<u>\$ 2,896,545</u>	<u>\$ 2,925,507</u>
APPROPRIATIONS					
Chamber of Commerce	\$ 717,393	\$ 725,424	\$ 733,535	\$ 741,728	\$ 750,002
Other Financing Sources (Uses):					
Transfer Out -					
Convention Center	1,434,785	1,450,847	1,467,071	1,483,455	1,500,005
Performing Arts Center Fund	358,822	362,839	366,896	370,994	375,132
Parade Fund	100,000	100,000	100,000	100,000	100,000
Marketing Campaign	200,000	200,000	200,000	200,000	200,000
Total Other Sources	<u>2,093,607</u>	<u>2,113,686</u>	<u>2,133,967</u>	<u>2,154,449</u>	<u>2,175,137</u>
TOTAL APPROPRIATIONS	<u>\$ 2,811,000</u>	<u>\$ 2,839,110</u>	<u>\$ 2,867,502</u>	<u>\$ 2,896,177</u>	<u>\$ 2,925,139</u>
ENDING WORKING CAPITAL	<u>\$ 368</u>	<u>\$ 368</u>	<u>\$ 368</u>	<u>\$ 368</u>	<u>\$ 368</u>

VENUE TAX FUND Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING					
WORKING CAPITAL	\$ 384,127	\$ 152,507	\$ 212,085	\$ 278,602	\$ 352,561
Revenues:					
Hotel Taxes	\$ 803,815	\$ 860,082	\$ 868,683	\$ 877,370	\$ 886,144
Total Revenues	<u>803,815</u>	<u>860,082</u>	<u>868,683</u>	<u>877,370</u>	<u>886,144</u>
TOTAL RESOURCES	<u>\$ 1,187,942</u>	<u>\$ 1,012,589</u>	<u>\$ 1,080,768</u>	<u>\$ 1,155,972</u>	<u>\$ 1,238,705</u>
APPROPRIATIONS					
Other Financing Sources (Uses):					
Transfers Out -					
Hotel Debt Service Fund	\$ 568,706	\$ 566,906	\$ -	\$ -	\$ -
G.O Debt Service Fund	233,862	233,598	802,166	803,411	803,095
Performing Arts Center Fund	232,867	-	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 1,035,435</u>	<u>\$ 800,504</u>	<u>\$ 802,166</u>	<u>\$ 803,411</u>	<u>\$ 803,095</u>
ENDING WORKING CAPITAL	<u>\$ 152,507</u>	<u>\$ 212,085</u>	<u>\$ 278,602</u>	<u>\$ 352,561</u>	<u>\$ 435,610</u>

DOWNTOWN SERVICES PARKING FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ (6,717)	\$ 962	\$ 110,828	\$ 221,138	\$ 331,889
Revenues:					
Parking Meter Fees	\$ 650,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000
Parking Fines	140,000	150,000	150,000	150,000	150,000
Transportation	15,000	15,000	15,000	15,000	15,000
Special Permit	15,000	15,000	15,000	15,000	15,000
Parking Garage Fee	310,000	330,000	330,000	330,000	330,000
Parking Garage Lease	39,000	39,000	39,000	39,000	39,000
Misc./Decal Parking Reg. Fees	3,900	3,300	3,300	3,300	3,300
Facility Rental	5,000	-	-	-	5,000
Interest Earned	-	-	443	885	1,328
Total Revenues	<u>1,177,900</u>	<u>1,252,300</u>	<u>1,252,743</u>	<u>1,253,185</u>	<u>1,258,628</u>
Operating Financing Sources:					
Transfer-In Metro McAllen Fund	<u>35,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Transfers-In and Revenues	<u>1,212,900</u>	<u>1,252,300</u>	<u>1,252,743</u>	<u>1,253,185</u>	<u>1,258,628</u>
TOTAL RESOURCES	<u>\$ 1,206,183</u>	<u>\$ 1,253,262</u>	<u>\$ 1,363,571</u>	<u>\$ 1,474,323</u>	<u>\$ 1,590,517</u>
APPROPRIATIONS					
Operating Expenses:					
Downtown Services	\$ 1,195,509	\$ 1,132,721	\$ 1,132,721	\$ 1,132,721	\$ 1,132,721
Liability Insurance	4,837	4,837	4,837	4,837	4,837
Capital Outlay	-	-	-	-	-
Total Operations	<u>1,200,346</u>	<u>1,137,558</u>	<u>1,137,558</u>	<u>1,137,558</u>	<u>1,137,558</u>
Other Financing Sources (Uses):					
Debt Service Motorola Lease Payment	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>
TOTAL APPROPRIATIONS	<u>1,205,221</u>	<u>1,142,433</u>	<u>1,142,433</u>	<u>1,142,433</u>	<u>1,142,433</u>
ENDING WORKING CAPITAL	<u>\$ 962</u>	<u>\$ 110,828</u>	<u>\$ 221,138</u>	<u>\$ 331,889</u>	<u>\$ 448,083</u>

CAPITAL IMPROVEMENT FUND Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
BEGINNING FUND BALANCE	\$ 7,664,472	\$ 263,653	\$ (5,181,486)	\$ (5,370,932)	\$ (26,591,579)
Revenues:					
Grant Reimbursement	\$ 661,732	\$ -	\$ -	\$ -	\$ -
Interest Earned	27,418	-	-	-	-
Total Revenues	689,150	-	-	-	-
Other Financing Sources:					
Transfer In - General Fund	5,491,712	4,799,229	4,847,221	4,895,693	4,944,650
Total Revenues and Other Sources	6,180,861	4,799,229	4,847,221	4,895,693	4,944,650
TOTAL RESOURCES	<u>\$ 13,845,333</u>	<u>\$ 5,062,882</u>	<u>\$ (334,265)</u>	<u>\$ (475,239)</u>	<u>\$ (21,646,929)</u>
APPROPRIATIONS					
Expenditures:					
General Government	2,176,214	550,000	1,000,000	300,000	300,000
Public Safety	2,680,410	440,000	440,000	3,580,339	2,517,624
Highways and Streets	2,835,042	8,807,700	3,150,000	22,036,000	100,000
Health & Welfare	-	446,667	446,666	200,000	200,000
Culture and Recreation	5,890,014	-	-	-	-
Total Expenditures	<u>\$ 13,581,680</u>	<u>\$ 10,244,367</u>	<u>\$ 5,036,666</u>	<u>\$ 26,116,339</u>	<u>\$ 3,117,624</u>
Revenues over / (under) Expenditures	<u>(7,400,819)</u>	<u>(5,445,138)</u>	<u>(189,445)</u>	<u>(21,220,646)</u>	<u>1,827,026</u>
ENDING FUND BALANCE	<u>\$ 263,653</u>	<u>\$ (5,181,486)*</u>	<u>\$ (5,370,932)*</u>	<u>\$ (26,591,579)*</u>	<u>\$ (24,764,554)*</u>

* Projects will be done as pay as you go.

DEVELOPMENT CORPORATION of McALLEN, Inc. Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
BEGINNING FUND BALANCE	\$ 13,639,524	\$ 9,446,747	\$ 19,216,445	\$ 28,344,569	\$ 37,898,580
Revenues:					
Sales Tax Revenue	\$ 17,300,745	\$ 17,473,753	\$ 17,648,490	\$ 17,824,975	\$ 18,003,225
Sales Tax - Incentive	1,520,904	1,536,113	1,551,474	1,566,989	1,582,659
Grant Reimbursement - FEMA	583,400	-	-	-	-
Hackberry Building Lease Reimbursement	18,000	130,000	130,000	130,000	130,000
McAllen Marathon	130,000	-	-	-	-
Miscellaneous / Recovery Prior Year Exp	-	37,787	76,866	113,378	151,594
Interest	53,910	-	-	-	-
Total Revenues	19,606,959	19,177,653	19,406,830	19,635,342	19,867,478
TOTAL RESOURCES	<u>\$ 33,246,483</u>	<u>\$ 28,624,400</u>	<u>\$ 38,623,275</u>	<u>\$ 47,979,911</u>	<u>\$ 57,766,058</u>
Expenditures					
Skill Job Training & Learning Centers	\$ 950,000	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000
Health Clinic Facility	250,000	230,000	230,000	230,000	230,000
Business District Improvements	7,842,192	5,255,202	5,149,202	4,954,202	5,029,202
Street and Drainage Improvements	7,734,818	-	-	-	-
Recreation / Community Centers Impv & Entertainment	935,460	170,000	170,000	170,000	170,000
Other	4,219,403	1,615,633	1,615,633	1,615,633	1,615,633
Total Expenditures (Detail Schedule Attached)	<u>21,931,873</u>	<u>8,155,835</u>	<u>8,049,835</u>	<u>7,854,835</u>	<u>7,929,835</u>
Other Financing Sources (Uses):					
Transfer to General Fund	200,000	200,000	200,000	200,000	200,000
Transfer to Metro McAllen Fund	67,000	67,000	933,914	933,914	933,914
Transfer to Transit System Fund	75,000	75,000	185,782	185,782	185,782
Transfer to Street Improvement Construction Fund	620,678	-	-	-	-
Transfer to Local Govt. Co. Debt Service Fund	905,185	910,120	909,175	906,800	910,317
Total Other Sources	1,867,863	1,252,120	2,228,871	2,226,496	2,230,013
TOTAL APPROPRIATIONS	<u>\$ 23,799,736</u>	<u>\$ 9,407,955</u>	<u>\$ 10,278,706</u>	<u>\$ 10,081,331</u>	<u>\$ 10,159,848</u>
Revenues over/(under) Expenditures	<u>(4,192,777)</u>	<u>9,769,698</u>	<u>9,128,124</u>	<u>9,554,011</u>	<u>9,707,630</u>
UNRESERVED ENDING FUND BALANCE	<u>\$ 9,446,747</u>	<u>\$ 19,216,445</u>	<u>\$ 28,344,569</u>	<u>\$ 37,898,580</u>	<u>\$ 47,606,210</u>

WATER FUND Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 9,522,380	\$ 9,560,239	\$ 8,949,485	\$ 7,651,578	\$ 7,561,346
Revenues:					
Water Sales	\$ 21,885,511	\$ 21,629,091	\$ 21,712,671	\$ 23,660,799	\$ 24,399,493
Tap Fees	450,000	450,000	450,000	450,000	450,000
Connect/Reconnect Fees	370,000	370,000	370,000	370,000	370,000
Other Sources	670,500	1,010,500	1,010,500	1,010,500	1,010,500
Interest Earned	38,090	38,241	134,242	114,774	113,420
Billing Charges	460,000	460,000	460,000	460,000	460,000
Total Revenues	<u>23,874,101</u>	<u>23,957,831</u>	<u>24,137,413</u>	<u>26,066,072</u>	<u>26,803,415</u>
TOTAL RESOURCES	<u>\$ 33,396,481</u>	<u>\$ 33,518,070</u>	<u>\$ 33,086,898</u>	<u>\$ 33,717,649</u>	<u>\$ 34,364,761</u>
APPROPRIATIONS					
Operating Expenses:					
Administration and General/Benefits	\$ 2,122,020	\$ 2,209,141	\$ 2,300,182	\$ 2,395,320	\$ 2,494,740
Employee Benefits/Contingency	615,014	35,000	35,000	35,000	35,000
Liability and Misc. Insurance	55,099	55,099	55,099	55,099	55,099
Water Treatment Plant	5,133,432	5,364,436	5,605,836	5,858,099	6,121,713
Cost of Raw Water	2,833,803	2,890,479	2,948,289	3,007,254	3,067,400
Water Laboratory	473,109	494,399	516,647	539,896	564,191
Transmission & Distribution	2,864,634	2,993,543	3,128,252	3,269,023	3,416,129
Water Meter Readers	1,337,195	1,397,369	1,460,250	1,525,962	1,594,630
Utility Billing	883,970	923,749	965,317	1,008,757	1,054,151
Customer Relations	1,088,791	1,137,787	1,188,987	1,242,491	1,298,404
Treasury Management	542,602	567,019	592,535	619,199	647,063
Total Operations	<u>17,949,669</u>	<u>18,068,020</u>	<u>18,796,394</u>	<u>19,556,100</u>	<u>20,348,519</u>
Transfers To Depreciation Fund	1,698,664	1,694,594	1,668,204	1,628,202	1,597,020
Transfers to Debt Service-2015 Issue	1,092,182	1,092,042	1,092,392	1,095,822	255,752
Transfers to Debt Service-2016 Issue	802,208	860,473	859,936	859,989	859,785
Transfers to Debt Service-2018 Issues	528,124	530,956	692,548	692,795	1,005,744
Transfers to Planned Debt Service	156,924	1,047,631	1,050,975	1,048,526	1,050,195
Transfers to Capital Improvements	1,356,507	1,000,000	1,000,000	1,000,000	1,000,000
Other Non-operating expenses	-	-	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 23,584,278</u>	<u>\$ 24,293,716</u>	<u>\$ 25,160,449</u>	<u>\$ 25,881,434</u>	<u>\$ 26,117,015</u>
Other Changes Affecting Working Capital	<u>(251,964)</u>	<u>(274,870)</u>	<u>(274,870)</u>	<u>(274,870)</u>	<u>(274,870)</u>
ENDING WORKING CAPITAL	<u>\$ 9,560,239</u>	<u>\$ 8,949,485</u>	<u>\$ 7,651,578</u>	<u>\$ 7,561,346</u>	<u>\$ 7,972,875</u>

WASTEWATER FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 5,709,308	\$ 7,461,853	\$ 9,155,121	\$ 10,799,373	\$ 12,242,623
Revenues:					
Wastewater Sales	\$ 20,958,623	\$ 20,918,360	\$ 21,016,280	\$ 21,114,200	\$ 21,212,120
Industrial Surcharge	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000
Interest Earned	22,837	29,847	137,327	161,991	183,639
Other Sources	629,500	899,644	899,644	899,644	899,644
Total Revenues	22,850,960	23,087,851	23,293,251	23,415,834	23,535,403
TOTAL RESOURCES	<u>\$ 28,560,268</u>	<u>\$ 30,549,704</u>	<u>\$ 32,448,372</u>	<u>\$ 34,215,207</u>	<u>\$ 35,778,026</u>
APPROPRIATIONS					
Operating Expenses:					
Administration & General	\$ 1,917,455	\$ 1,993,525	\$ 2,073,019	\$ 2,156,090	\$ 2,242,899
Wastewater Treatment Plants	4,862,956	5,081,789	5,310,470	5,549,441	5,799,165
Wastewater Laboratory	630,780	659,165	688,828	719,825	752,217
Wastewater Collections	2,428,369	2,537,646	2,651,840	2,771,172	2,895,875
Employee Benefits	643,952	656,831	669,968	683,367	697,034
Liability and Misc. Insurance	65,261	65,261	65,261	65,261	65,261
Total Operations	10,548,773	10,994,217	11,459,384	11,945,156	12,452,452
Transfers to Debt Service: 2009 - TWDB	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	135,574	-	-	-	-
Transfers to Debt Service: 2013 - TWDB	626,266	621,871	287,865	285,576	288,131
Transfers to Debt Service: 2015	858,143	858,033	858,308	861,003	200,948
Transfers to Debt Service: 2015 - TWDB	1,698,526	1,697,700	1,700,074	1,700,864	1,705,215
Transfers to Debt Service: 2016	1,063,392	1,140,627	1,139,915	1,139,986	1,139,715
Transfers to Debt Service: 2016 - TWDB	279,061	318,975	318,559	317,714	311,563
Transfers to Debt Service: 2018 - TWDB	107,162	107,137	211,749	210,940	349,381
Planned Debt Service	-	-	-	-	-
Transfers to Depreciation Funds	3,567,862	3,601,023	3,618,146	3,456,346	3,207,553
Transfers to Capital Improvements	858,657	700,000	700,000	700,000	700,000
Other Non-operating expenses	-	-	-	-	-
Total Non-Operating	10,549,643	10,400,366	10,189,615	10,027,428	9,257,506
TOTAL APPROPRIATIONS	<u>\$ 21,098,416</u>	<u>\$ 21,394,583</u>	<u>\$ 21,648,999</u>	<u>\$ 21,972,584</u>	<u>\$ 21,709,958</u>
ENDING WORKING CAPITAL	<u>\$ 7,461,853</u>	<u>\$ 9,155,121</u>	<u>\$ 10,799,373</u>	<u>\$ 12,242,623</u>	<u>\$ 14,068,068</u>

SANITATION FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 16,854,909	\$ 17,057,722	\$ 18,784,025	\$ 13,407,733	\$ 15,198,436
Revenues:					
Residential Collection	\$ 6,800,000	\$ 6,650,000	\$ 6,700,000	\$ 6,750,000	\$ 6,800,000
Commercial Collection	8,590,000	8,570,000	8,580,000	8,590,000	8,590,000
Industrial Collection	268,000	260,000	260,000	260,000	268,000
Brush Collection	2,486,000	2,430,000	2,440,000	2,450,000	2,485,000
Recycling Fee	1,225,000	1,000	1,000	1,000	1,000
Recycling Sales	500,000	1,210,000	1,210,000	1,210,000	1,225,000
Drop-off Disposal Fee	2,000	500,000	500,000	500,000	500,000
Roll-off System	1,350,000	2,000	2,000	2,000	2,000
Composting	350,000	1,350,000	1,350,000	1,350,000	1,350,000
Brush Disposal	30,000	300,000	300,000	300,000	350,000
Fixed assets - Sale of Property	-	30,000	30,000	30,000	30,000
Garbage Franchise Tax	60,000	60,000	60,000	60,000	60,000
Miscellaneous	-	-	-	-	-
Interest Earned	67,420	68,231	75,136	53,631	60,794
Total Revenues	21,728,420	21,431,231	21,508,136	21,556,631	21,721,794
TOTAL RESOURCES	\$ 38,583,329	\$ 38,488,953	\$ 40,292,161	\$ 34,964,364	\$ 36,920,230
APPROPRIATIONS					
Expenses:					
Composting	\$ 1,021,355	\$ 1,021,355	\$ 1,021,355	\$ 1,021,355	\$ 1,021,355
Residential	3,938,008	3,938,008	3,938,008	3,938,008	3,938,008
Commercial Box	4,743,535	4,743,535	4,743,535	4,743,535	4,743,535
Roll-Off	1,067,435	1,067,435	1,067,435	1,067,435	1,067,435
Brush Collection	3,287,349	3,287,349	3,287,349	3,287,349	3,287,349
Recycling	1,940,559	1,940,559	1,940,559	1,940,559	1,940,559
Street Collection	586,030	586,030	586,030	586,030	596,030
Administration	2,884,509	2,614,931	2,614,931	2,614,931	2,614,931
Liability Insurance	111,176	111,176	111,176	111,176	111,176
Capital Outlay	1,904,100	353,000	7,532,500	414,000	516,000
Other Agencies	41,550	41,550	41,550	41,550	41,550
Total Operating Expenses	21,525,606	19,704,928	26,884,428	19,765,928	19,877,928
Other Financing Sources (Uses):					
Transfers Out - Health Insurance Fund	-	-	-	-	-
TOTAL APPROPRIATIONS	\$ 21,525,606	\$ 19,704,928	\$ 26,884,428	\$ 19,765,928	\$ 19,877,928
Other Items Affecting Working Capital	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 17,057,722	\$ 18,784,025	\$ 13,407,733	\$ 15,198,436	\$ 17,042,302

PALM VIEW GOLF COURSE FUND Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 1,581,971	\$ 1,318,478	\$ 1,209,195	\$ 1,099,474	\$ 989,315
Revenues:					
Green Fees	\$ 794,419	\$ 693,864	\$ 693,864	\$ 693,864	\$ 729,419
Annual Membership	188,293	172,237	172,237	172,237	178,293
Driving Range Fees	172,416	136,016	136,016	136,016	147,416
Trail fees	8,235	7,921	7,921	7,921	8,235
Handicap Carts	-	400	400	400	-
Rental	8,700	8,700	8,700	8,700	8,700
Cart Rental	334,425	312,643	312,643	312,643	334,425
Pull Cart Rentals	332	216	216	216	332
Other Financial Resources	61,000	37,000	37,000	37,000	61,000
Interest Earned	6,328	5,274	4,837	4,398	3,957
Miscellaneous	-	-	-	-	-
Sale of property	155,600	-	-	-	-
Total Revenues	1,729,748	1,374,271	1,373,834	1,373,395	1,471,777
TOTAL RESOURCES	<u>\$ 3,311,719</u>	<u>\$ 2,692,749</u>	<u>\$ 2,583,029</u>	<u>\$ 2,472,869</u>	<u>\$ 2,461,092</u>
APPROPRIATIONS					
Expenses:					
Maintenance & Operations	\$ 826,814	\$ 757,727	\$ 757,727	\$ 757,727	\$ 757,727
Dining Room	2,000	2,000	2,000	2,000	2,000
Pro-Shop	409,096	409,096	409,096	409,096	409,096
Golf Carts	555,147	144,547	144,547	144,547	144,547
Total Operating Expenses	1,793,057	1,313,370	1,313,370	1,313,370	1,313,370
Other Financing Sources (Uses):					
Transfer Out -					
PVGC Depreciation Fund	200,000	170,000	170,000	170,000	170,000
Heath Insurance Fund	-	-	-	-	-
Debt Service-Motorola Lease Payment	184	184	184	184	184
TOTAL APPROPRIATIONS	<u>\$ 1,993,241</u>	<u>\$ 1,483,554</u>	<u>\$ 1,483,554</u>	<u>\$ 1,483,554</u>	<u>\$ 1,483,554</u>
Other Items Affecting Working Capital	-	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ 1,318,478</u>	<u>\$ 1,209,195</u>	<u>\$ 1,099,474</u>	<u>\$ 989,315</u>	<u>\$ 977,538</u>

MCALLEN CONVENTION CENTER FUND Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 4,200,284	\$ 3,389,949	\$ 2,490,876	\$ 1,604,430	\$ 730,823
Revenues:					
User Fees-Rentals	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
Concession Other	5,000	5,000	5,000	5,000	5,000
Audio Visual	90,000	90,000	90,000	90,000	90,000
Standard Services	50,000	50,000	50,000	50,000	50,000
Equipment Rental	18,000	18,000	18,000	18,000	18,000
Standard Labor	20,000	20,000	20,000	20,000	20,000
Food & Beverage	300,000	300,000	300,000	300,000	300,000
Event % - Ticket Sales	275,000	275,000	275,000	275,000	275,000
Security	115,000	115,000	115,000	115,000	115,000
Management Fee	600,000	600,000	600,000	600,000	600,000
Special Events	1,984,060	1,554,300	1,554,300	1,554,300	1,554,300
Interest Earned	16,801	13,560	9,964	6,418	2,923
Parking Fees	75,000	75,000	75,000	75,000	75,000
Miscellaneous	20,444	20,444	20,444	20,444	20,444
Total Revenues	<u>4,369,305</u>	<u>3,936,304</u>	<u>3,932,708</u>	<u>3,929,162</u>	<u>3,925,667</u>
Other Financing Sources:					
Transfer In - Hotel Tax Fund	1,434,785	1,450,847	1,467,071	1,483,455	1,500,005
Total Revenues and Other Sources	<u>5,804,090</u>	<u>5,387,151</u>	<u>5,399,779</u>	<u>5,412,617</u>	<u>5,425,672</u>
TOTAL RESOURCES	<u>\$ 10,004,374</u>	<u>\$ 8,777,099</u>	<u>\$ 7,890,655</u>	<u>\$ 7,017,047</u>	<u>\$ 6,156,495</u>
APPROPRIATIONS					
Operating Expenses:					
Convention Center	\$ 6,116,512	\$ 5,995,180	\$ 5,995,180	\$ 5,995,180	\$ 5,995,180
Liability Insurance	32,820	32,820	32,820	32,820	32,820
Capital Outlay	206,870	-	-	-	-
Total Operating Expenses	<u>6,356,202</u>	<u>6,028,000</u>	<u>6,028,000</u>	<u>6,028,000</u>	<u>6,028,000</u>
Other Financing Sources (Uses):					
Transfer Out -					
Convention Center Depr. Fund	250,000	250,000	250,000	250,000	250,000
Debt Service - Motorola Lease Payment	8,224	8,224	8,224	8,224	8,224
TOTAL APPROPRIATIONS	<u>\$ 6,614,426</u>	<u>\$ 6,286,224</u>	<u>\$ 6,286,224</u>	<u>\$ 6,286,224</u>	<u>\$ 6,286,224</u>
ENDING WORKING CAPITAL	<u>\$ 3,389,949</u>	<u>\$ 2,490,876</u>	<u>\$ 1,604,430</u>	<u>\$ 730,823</u>	<u>\$ (129,728)</u>

MCALLEN PERFORMING ARTS CENTER Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 1,330,966	\$ 833,476	\$ 1,147,846	\$ 1,517,531	\$ 1,892,792
Revenues:					
User Fees- Rentals	\$ 300,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000
Concession -Other	20,000	40,000	40,000	40,000	40,000
Audio Visual	30,000	50,000	50,000	50,000	50,000
Event % ticket sales	250,000	400,000	400,000	400,000	400,000
Equipment rental	300	8,000	8,000	8,000	8,000
Standard Labor	70,000	75,000	75,000	75,000	75,000
Standard Services	20,000	25,000	25,000	25,000	25,000
Membership Fees/Dues	-	-	-	-	-
Security	40,000	50,000	50,000	50,000	50,000
Special Events	3,000	3,000	3,000	3,000	3,000
Sponsorships	-	650,000	700,000	700,000	650,000
Interest	5,324	3,334	4,591	6,070	7,571
Miscellaneous	-	-	-	-	-
Total Revenues	<u>738,624</u>	<u>1,779,334</u>	<u>1,830,591</u>	<u>1,832,070</u>	<u>1,783,571</u>
Other Financing Sources:					
Transfer-in - Hotel Tax Fund	358,822	362,839	366,896	370,994	375,132
Transfer-in - Venue Tax Fund	<u>232,867</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Other Sources	<u>1,330,313</u>	<u>2,142,173</u>	<u>2,197,487</u>	<u>2,203,064</u>	<u>2,158,703</u>
TOTAL RESOURCES	<u>\$ 2,661,279</u>	<u>\$ 2,975,649</u>	<u>\$ 3,345,333</u>	<u>\$ 3,720,595</u>	<u>\$ 4,051,495</u>
APPROPRIATIONS					
Operating Expenses:					
Performing Arts Center	\$ 1,561,000	\$ 1,561,000	\$ 1,561,000	\$ 1,561,000	\$ 1,561,000
Liability Insurance	16,803	16,803	16,803	16,803	16,803
Capital Outlay	-	-	-	-	-
Total Operations	<u>1,577,803</u>	<u>1,577,803</u>	<u>1,577,803</u>	<u>1,577,803</u>	<u>1,577,803</u>
Other Financing Sources (Uses):					
Transfer Out - Performing Arts Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>\$ 1,827,803</u>	<u>\$ 1,827,803</u>	<u>\$ 1,827,803</u>	<u>\$ 1,827,803</u>	<u>\$ 1,827,803</u>
Other Items Affecting Working Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 833,476</u>	<u>\$ 1,147,846</u>	<u>\$ 1,517,531</u>	<u>\$ 1,892,792</u>	<u>\$ 2,223,692</u>

MCALLEN INTERNATIONAL AIRPORT FUND Fund Balance Summary

RESOURCES	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
BEGINNING WORKING CAPITAL	\$ 11,215,698	\$ 5,376,808	\$ 6,093,381	\$ 3,123,613	\$ 1,171,965
Revenues:					
Federal Grant					
FAA CARES Act	\$ 4,340,205	\$ 2,659,209	\$ -	\$ -	\$ -
Aeronautical Operating					
Landing Fees	766,235	831,686	831,686	831,686	831,686
Terminal area rental/charges	1,119,835	1,119,835	1,119,835	1,119,835	1,119,835
Boarding Ladder Fees	131,279	164,316	164,316	164,316	164,316
FBO Revenue: contract/spo	179,254	179,254	179,254	179,254	179,254
Cargo and hangar rentals	106,423	106,423	106,423	106,423	106,423
Fuel Sales (net profit/loss)	106,272	106,272	106,272	106,272	106,272
Perimeter rentals	76,557	76,557	76,557	76,557	76,557
Remain Overnight	26,025	26,025	26,025	26,025	26,025
Ramp Fees	14,713	14,713	14,713	14,713	14,713
TSA Lease	124,718	124,718	124,718	124,718	124,718
	<u>2,651,311</u>	<u>2,749,799</u>	<u>2,749,799</u>	<u>2,749,799</u>	<u>2,749,799</u>
Non-aeronautical Operating					
Land and non-terminal facilities					
Terminal - food and beverages	133,989	133,989	133,989	133,989	133,989
Terminal - retail stores	126,023	126,023	126,023	126,023	126,023
Terminal - other	107,670	107,670	107,670	107,670	107,670
Rental Cars	1,880,190	1,920,884	1,920,884	1,920,884	1,920,884
Parking	1,517,803	1,517,803	1,517,803	1,517,803	1,517,803
TSA Utility & LEO Reimbursement	186,969	186,969	186,969	186,969	186,969
	<u>3,952,644</u>	<u>3,993,338</u>	<u>3,993,338</u>	<u>3,993,338</u>	<u>3,993,338</u>
Non-operating Revenues					
Interest Earned	44,863	21,507	24,374	12,494	4,688
Other	73,420	73,420	73,420	73,420	73,420
	<u>11,062,443</u>	<u>9,497,273</u>	<u>6,840,931</u>	<u>6,829,051</u>	<u>6,821,245</u>
Total Revenues					
Other Financing Sources:					
Total Revenues	<u>11,062,443</u>	<u>9,497,273</u>	<u>6,840,931</u>	<u>6,829,051</u>	<u>6,821,245</u>
TOTAL RESOURCES	<u>\$ 22,278,141</u>	<u>\$ 14,874,081</u>	<u>\$ 12,934,312</u>	<u>\$ 9,952,664</u>	<u>\$ 7,993,210</u>
APPROPRIATIONS					
Operating Expenses:					
Airport	\$ 6,115,840	\$ 5,584,605	\$ 5,584,605	\$ 5,584,605	\$ 5,584,605
Liability Insurance	29,189	29,189	29,189	29,189	29,189
Capital Outlay	304,000	-	-	-	-
	<u>6,449,029</u>	<u>5,613,794</u>	<u>5,613,794</u>	<u>5,613,794</u>	<u>5,613,794</u>
Total Operations					
Other Financing Sources (Uses):					
Transfer Out - General Fund	2,162,925	2,162,925	2,162,925	2,162,925	2,162,925
Transfer Out - Airport CIP Fund	8,285,397	1,000,000	2,030,000	1,000,000	-
Debt Service - Motorola Lease Payment	3,980	3,980	3,980	3,980	3,980
	<u>16,901,331</u>	<u>8,780,699</u>	<u>9,810,699</u>	<u>8,780,699</u>	<u>7,780,699</u>
TOTAL APPROPRIATIONS	<u>\$ 16,901,331</u>	<u>\$ 8,780,699</u>	<u>\$ 9,810,699</u>	<u>\$ 8,780,699</u>	<u>\$ 7,780,699</u>
ENDING WORKING CAPITAL	<u>\$ 5,376,808</u>	<u>\$ 6,093,381</u>	<u>\$ 3,123,613</u>	<u>\$ 1,171,965</u>	<u>\$ 212,510</u>

METRO MCALLEN FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 812,311	\$ 733,926	\$ 937,484	\$ 1,141,857	\$ 1,347,047
Revenues:					
Federal Grants / FTA:					
O & M Subsidy	\$ 3,770,461	\$ 3,470,461	\$ 3,470,461	\$ 3,470,461	\$ 3,470,461
Capital Outlay Subsidy	-	-	-	-	-
State Grants / TXDOT:					
O & M Subsidy TXDOT	-	315,500	315,500	315,500	315,000
Fares	195,000	390,000	390,000	390,000	390,000
Browsville Interlocal	-	-	-	-	-
Space Rental	290,000	290,000	290,000	290,000	290,000
Concessions	75,000	75,000	75,000	75,000	75,000
Concessions - Other	8,807	8,807	8,807	8,807	8,807
Agencies - other	63,600	60,000	60,000	60,000	60,000
Other and use	-	3,600	3,600	3,600	3,600
Interest	3,249	2,936	3,750	4,567	5,388
Total Revenues	<u>4,406,117</u>	<u>4,616,304</u>	<u>4,617,118</u>	<u>4,617,935</u>	<u>4,618,256</u>
Other Financing Sources:					
Transfer-In- Development Corp	<u>67,000</u>	<u>67,000</u>	<u>67,000</u>	<u>67,000</u>	<u>67,000</u>
Total Revenues and Other Sources	<u>4,473,117</u>	<u>4,683,304</u>	<u>4,684,118</u>	<u>4,684,935</u>	<u>4,685,256</u>
TOTAL RESOURCES	<u>\$ 5,285,428</u>	<u>\$ 5,417,230</u>	<u>\$ 5,621,602</u>	<u>\$ 5,826,792</u>	<u>\$ 6,032,303</u>
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 4,510,302	\$ 4,438,545	\$ 4,438,545	\$ 4,438,545	\$ 4,438,545
Liability Insurance	<u>6,201</u>	<u>6,201</u>	<u>6,201</u>	<u>6,201</u>	<u>6,201</u>
Other Financing Sources (Uses):					
Transfer-Out - Downtown Services Fund	35,000	35,000	35,000	35,000	35,000
Transfer-Out - Health Insurance Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 4,551,503</u>	<u>\$ 4,479,746</u>	<u>\$ 4,479,746</u>	<u>\$ 4,479,746</u>	<u>\$ 4,479,746</u>
Other Items Affecting Working Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 733,926</u>	<u>\$ 937,484</u>	<u>\$ 1,141,857</u>	<u>\$ 1,347,047</u>	<u>\$ 1,552,557</u>

BUS TERMINAL FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 1,294,885	\$ 1,273,453	\$ 1,455,565	\$ 1,238,406	\$ 1,020,378
Revenues:					
Grant - FTA					
O & M Subsidy	\$ 794,733	\$ 588,346	\$ 588,346	\$ 588,346	\$ 793,701
Capital Outlay Subsidy	14,789,414	400,000	-	-	-
Reimbursements - Other Agencies	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Interest Earned	5,180	5,094	5,822	4,954	4,082
Total Revenues	15,589,327	993,440	594,168	593,300	797,783
Other Financing Sources:					
Transfer-In- Development Corp.	75,000	75,000	75,000	75,000	75,000
Total Revenues and Other Sources	15,664,327	1,068,440	669,168	668,300	872,783
TOTAL RESOURCES	\$ 16,959,212	\$ 2,341,893	\$ 2,124,733	\$ 1,906,706	\$ 1,893,161
APPROPRIATIONS					
Operating Expenses:					
Bus Terminal	\$ 893,311	\$ 883,294	\$ 883,294	\$ 883,294	\$ 883,294
Capital Outlay	14,789,414	-	-	-	-
Other Financing Sources (Uses):					
Transfer Out - Health Insurance Fund	-	-	-	-	-
Transfer Out - Parks Facility Construction Fund	-	-	-	-	-
Debt Service - Motorola Lease Payment	3,033	3,033	3,033	3,033	3,033
TOTAL APPROPRIATIONS	\$ 15,685,758	\$ 886,327	\$ 886,327	\$ 886,327	\$ 886,327
Other Items Affecting Working Capital	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,273,453	\$ 1,455,565	\$ 1,238,406	\$ 1,020,378	\$ 1,006,833

MCALLEN INTERNATIONAL TOLL BRIDGE FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263
Revenues:					
Highways & Sts Toll Bridge	\$ 10,917,471	\$ 11,791,867	\$ 11,893,528	\$ 11,893,528	\$ 11,893,528
Rents & Royalties	2,676,159	2,436,359	2,436,359	2,436,359	2,436,359
Miscellaneous	105,000	105,000	105,000	105,000	105,000
Interest Earned	5,189	5,189	5,189	5,189	5,189
Total Revenues	13,703,819	14,338,415	14,440,076	14,440,076	14,440,076
TOTAL RESOURCES	<u>\$ 15,001,082</u>	<u>\$ 15,635,678</u>	<u>\$ 15,737,339</u>	<u>\$ 15,737,339</u>	<u>\$ 15,737,339</u>
APPROPRIATIONS					
Operating Expenses:					
Bridge Operations	\$ 2,501,353	\$ 2,501,353	\$ 2,501,353	\$ 2,501,353	\$ 2,501,353
Administration	935,738	808,195	808,195	808,195	808,195
Total Operations	3,437,091	3,309,548	3,309,548	3,309,548	3,309,548
Other Financing Sources (Uses):					
City of Hidalgo	3,212,470	3,486,840	3,523,438	3,523,438	3,523,438
City of McAllen-G.F.Restricted Acct	4,870,382	5,357,051	5,424,083	5,424,826	5,426,764
Transfer out - Toll Bridge CIP	1,341,025	1,341,025	1,341,025	1,341,025	1,341,025
Board Advance - Anzalduas Int'l Xng for "B"	840,675	2,177	2,177	2,177	2,177
Debt Service - Motorola Lease Payment	2,177	841,775	839,806	839,063	837,125
TOTAL APPROPRIATIONS	<u>\$ 13,703,819</u>	<u>\$ 14,338,416</u>	<u>\$ 14,440,077</u>	<u>\$ 14,440,077</u>	<u>\$ 14,440,077</u>
ENDING WORKING CAPITAL	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>

ANZALDUAS INTERNATIONAL CROSSING FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 165,839	\$ 51,289	\$ 1,127,146	\$ 2,207,681	\$ 2,118,022
Revenues:					
Highways & Sts Toll Bridge	\$ 2,744,332	\$ 3,921,973	\$ 3,921,973	\$ 2,744,332	\$ 3,921,973
Southbound Commercial	276,680	276,710	276,710	276,710	839,806
Facilities Rental	12,204	18,552	18,552	18,552	12,204
Miscellaneous	40,797	34,449	34,449	34,449	34,449
Interest Earned	663	205	4,509	8,831	8,472
Total Revenues	<u>3,074,676</u>	<u>4,251,889</u>	<u>4,256,193</u>	<u>3,082,874</u>	<u>4,816,904</u>
Other Financing Sources:					
Transfer from Hidalgo Bridge for "B"	840,675	841,775	839,806	839,063	837,125
Total Revenues and Other Sources	<u>3,915,351</u>	<u>5,093,664</u>	<u>5,095,999</u>	<u>3,921,937</u>	<u>5,654,029</u>
TOTAL RESOURCES	<u>\$ 4,081,190</u>	<u>\$ 5,144,953</u>	<u>\$ 6,223,145</u>	<u>\$ 6,129,618</u>	<u>\$ 7,772,051</u>
APPROPRIATIONS					
Operating Expenses:					
Bridge Operations	\$ 495,863	\$ 495,863	\$ 495,863	\$ 495,863	\$ 495,863
Administration	579,722	564,128	564,128	564,128	564,128
Total Operations	<u>1,075,585</u>	<u>1,059,991</u>	<u>1,059,991</u>	<u>1,059,991</u>	<u>1,059,991</u>
Other Financing Sources (Uses):					
Transfer out - Debt Service "A"	1,733,100	1,735,500	1,735,125	1,732,000	1,735,875
Transfer out - Debt Service "B"	840,675	841,775	839,806	839,063	837,125
Transfer out - Anzalduas CIP Fund	380,541	380,541	380,541	380,541	380,541
TOTAL APPROPRIATIONS	<u>\$ 4,029,901</u>	<u>\$ 4,017,807</u>	<u>\$ 4,015,463</u>	<u>\$ 4,011,595</u>	<u>\$ 4,013,532</u>
Revenues over/(under) Expenditures	(114,550)	638,119	1,162,096	275,882	1,640,497
ENDING WORKING CAPITAL	<u>\$ 51,289</u>	<u>\$ 1,127,146</u>	<u>\$ 2,207,681</u>	<u>\$ 2,118,022</u>	<u>\$ 3,758,519</u>

INTER-DEPARTMENTAL SERVICE FUND

Fund Balance Summary

	Budget 21-22	Four Year Plan			
		22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 146,538	\$ 607,482	\$ 1,208,506	\$ 1,734,530	\$ 2,335,554
Revenues:					
Fleet Operations-Labor and Overhead	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Fuel Charge Adjustment	120,000	120,000	125,000	125,000	125,000
Sales	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Miscellaneous	20,000	20,000	15,000	15,000	15,000
Total Revenues	<u>4,490,000</u>	<u>4,490,000</u>	<u>4,490,000</u>	<u>4,490,000</u>	<u>4,490,000</u>
TOTAL RESOURCES	<u>\$ 4,636,538</u>	<u>\$ 5,097,482</u>	<u>\$ 5,698,506</u>	<u>\$ 6,224,530</u>	<u>\$ 6,825,554</u>
APPROPRIATIONS					
Expenses:					
Fleet Operations	\$ 3,797,544	\$ 3,729,065	\$ 3,729,065	\$ 3,729,065	\$ 3,729,065
Materials Management	157,470	157,470	157,470	157,470	159,020
Insurance Liability & Workmen's Comp.	1,710	1,710	1,710	1,710	1,710
Capital Outlay	71,600	-	75,000	-	90,000
Other Financing Sources (Uses):					
Debt Service - Motorola Lease Payment	731	731	731	731	731
TOTAL APPROPRIATIONS	<u>\$ 4,029,055</u>	<u>\$ 3,888,976</u>	<u>\$ 3,963,976</u>	<u>\$ 3,888,976</u>	<u>\$ 3,980,526</u>
ENDING WORKING CAPITAL	<u>\$ 607,482</u>	<u>\$ 1,208,506</u>	<u>\$ 1,734,530</u>	<u>\$ 2,335,554</u>	<u>\$ 2,845,027</u>

GENERAL DEPRECIATION FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 12,365,855	\$ 11,764,433	\$ 12,104,304	\$ 14,716,620	\$ 16,230,635
Revenues:					
Rentals - General Fund	\$ 3,078,514	\$ 3,984,813	\$ 3,773,899	\$ 3,599,149	\$ 2,164,349
Interest Earned	<u>49,463</u>	<u>47,058</u>	<u>48,417</u>	<u>58,866</u>	<u>64,923</u>
Total Revenue	<u>3,127,977</u>	<u>4,031,871</u>	<u>3,822,316</u>	<u>3,658,015</u>	<u>2,229,272</u>
TOTAL RESOURCES	<u>\$ 15,493,832</u>	<u>\$ 15,796,304</u>	<u>\$ 15,926,620</u>	<u>\$ 18,374,635</u>	<u>\$ 18,459,907</u>
APPROPRIATIONS					
Capital Outlay for General Fund:					
Vehicles	<u>\$ 3,729,399</u>	<u>\$ 3,692,000</u>	<u>\$ 1,210,000</u>	<u>\$ 2,144,000</u>	<u>\$ 1,919,000</u>
Other Financing Sources (Uses):					
TOTAL APPROPRIATIONS	<u>\$ 3,729,399</u>	<u>\$ 3,692,000</u>	<u>\$ 1,210,000</u>	<u>\$ 2,144,000</u>	<u>\$ 1,919,000</u>
ENDING WORKING CAPITAL	<u><u>\$ 11,764,433</u></u>	<u><u>\$ 12,104,304</u></u>	<u><u>\$ 14,716,620</u></u>	<u><u>\$ 16,230,635</u></u>	<u><u>\$ 16,540,907</u></u>

HEALTH INSURANCE FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 739,838	\$ 28,104	\$ (331,567)	\$ (665,576)	\$ (999,585)
Revenues:					
Contributions:					
General Fund	\$ 6,606,132	\$ 6,685,728	\$ 6,685,728	\$ 6,685,728	\$ 6,685,728
CDBG Fund	22,692	16,656	16,656	16,656	16,656
Downtown Services Fund	73,584	117,448	117,448	117,448	117,448
Water Fund	755,736	804,796	804,796	804,796	804,796
Wastewater Fund	461,880	353,152	353,152	353,152	353,152
Sanitation Fund	831,216	741,580	741,580	741,580	741,580
Palm View Golf Course Fund	67,884	95,512	95,512	95,512	95,512
Convention Center Fund	201,444	165,984	165,984	165,984	165,984
Airport Fund	200,412	206,926	206,926	206,926	206,926
Bus Terminal Fund	41,124	25,850	25,850	25,850	25,850
Toll Bridge Fund	169,572	208,788	208,788	208,788	208,788
Metro McAllen Fund	196,152	159,152	159,152	159,152	159,152
Anzalduas Crossing Fund	21,336	31,000	31,000	31,000	31,000
Fleet/Mat. Mgm't Fund	124,200	121,000	121,000	121,000	121,000
Workmans Compensation Fund	31,356	37,796	37,796	37,796	37,796
Life Insurance (All funds)	55,000	65,000	65,000	65,000	65,000
Health Department	28,848	19,236	19,236	19,236	19,236
Employees	2,700,000	2,868,752	2,868,752	2,868,752	2,868,752
Cobra	74,664	53,000	53,000	53,000	53,000
Spousal Surcharge	-	103,000	103,000	103,000	-
Other Agencies	943,200	1,110,674	1,110,674	1,110,674	1,110,674
Other	201,959	144,000	144,000	144,000	194,000
Total Revenues	13,808,391	14,135,030	14,135,030	14,135,030	14,082,030
Transfer In -					
Total Revenues and Other Sources	13,808,391	14,135,030	14,135,030	14,135,030	14,082,030
TOTAL RESOURCES	\$ 14,548,229	\$ 14,163,134	\$ 13,803,463	\$ 13,469,454	\$ 13,082,445
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 552,865	\$ 527,442	\$ 527,442	\$ 527,442	\$ 527,442
Admin Cost	1,680,260	1,680,260	1,655,148	1,655,148	1,655,148
Life Insurance Premiums	67,000	67,000	67,000	67,000	67,000
Health Claims	12,220,000	12,220,000	12,219,449	12,219,449	12,219,449
Total Operations	14,520,125	14,494,702	14,469,039	14,469,039	14,469,039
TOTAL APPROPRIATIONS	\$ 14,520,125	\$ 14,494,702	\$ 14,469,039	\$ 14,469,039	\$ 14,469,039
ENDING WORKING CAPITAL	\$ 28,104	\$ (331,567)	\$ (665,576)	\$ (999,585)	\$ (1,386,594)

WORKMEN'S COMPENSATION FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 4,916,875	\$ 4,690,571	\$ 5,520,045	\$ 6,253,090	\$ 6,263,395
Revenues:					
Fund Contributions: Wkrs Comp	\$ 1,753,496	\$ 2,765,463	\$ 2,665,717	\$ 1,956,544	\$ 1,956,544
Other Sources	133,500	150,000	150,000	133,500	133,500
Interest Earned	19,667	18,762	22,080	25,012	2,632
Total Revenues	1,906,663	2,934,225	2,837,797	2,115,056	2,092,676
TOTAL RESOURCES	<u>\$ 6,823,538</u>	<u>\$ 7,624,796</u>	<u>\$ 8,357,842</u>	<u>\$ 8,368,146</u>	<u>\$ 8,356,071</u>
APPROPRIATIONS					
Operating Expenses:					
Risk Management	\$ 990,835	\$ 962,998	\$ 962,998	\$ 962,998	\$ 962,998
Insurance Administration Fees	292,132	291,753	291,753	291,753	291,753
Workers' Compensation Claims	850,000	850,000	850,000	850,000	850,000
Total Operations	2,132,967	2,104,751	2,104,751	2,104,751	2,104,751
Other Financing Sources (Uses):					
TOTAL APPROPRIATIONS	<u>\$ 2,132,967</u>	<u>\$ 2,104,751</u>	<u>\$ 2,104,751</u>	<u>\$ 2,104,751</u>	<u>\$ 2,104,751</u>
ENDING WORKING CAPITAL	<u>\$ 4,690,571</u>	<u>\$ 5,520,045</u>	<u>\$ 6,253,090</u>	<u>\$ 6,263,395</u>	<u>\$ 6,251,320</u>

PROPERTY & CASUALTY INSURANCE FUND

Fund Balance Summary

	Budget	Four Year Plan			
	21-22	22-23	23-24	24-25	25-26
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 13,191	\$ 4,265	\$ (1,329)	\$ (6,923)	\$ (12,518)
Revenues:					
Fund Contributions	\$ 871,723	\$ 871,723	\$ 871,723	\$ 871,723	\$ 871,723
Total Revenues	<u>\$ 871,723</u>	<u>\$ 871,723</u>	<u>\$ 871,723</u>	<u>\$ 871,723</u>	<u>\$ 871,723</u>
Other Financing Sources					
TOTAL RESOURCES	<u>\$ 884,914</u>	<u>\$ 875,988</u>	<u>\$ 870,394</u>	<u>\$ 864,800</u>	<u>\$ 859,205</u>
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 201,382	\$ 198,051	\$ 198,051	\$ 198,051	\$ 198,051
Insurance	366,267	366,267	366,267	366,267	366,267
Claims Expenses	<u>313,000</u>	<u>313,000</u>	<u>313,000</u>	<u>313,000</u>	<u>313,000</u>
Total Operations	<u>880,649</u>	<u>877,318</u>	<u>877,318</u>	<u>877,318</u>	<u>877,318</u>
TOTAL APPROPRIATIONS	<u>\$ 880,649</u>	<u>\$ 877,318</u>	<u>\$ 877,318</u>	<u>\$ 877,318</u>	<u>\$ 877,318</u>
ENDING WORKING CAPITAL	<u>\$ 4,265</u>	<u>\$ (1,329)</u>	<u>\$ (6,923)</u>	<u>\$ (12,518)</u>	<u>\$ (18,113)</u>