

**FISCAL YEAR
2023**



ANNUAL BUDGET



PARKS & RECREATION ADMINISTRATION BUILDING



MCALLEN METRO NORTH TRANSFER STATION



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its Annual Budget for the fiscal year beginning October 1, 2021 and ending September 30, 2022.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2023 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morill

Executive Director

McAllen Board of Commissioners



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Commissioner
(District 1)**



**Joaquin "J.J." Zamora
Mayor Pro-Tem, Commissioner
(District 2)**



**Omar Quintanilla
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**Rodolfo "Rudy" Castillo
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(District 4)**



**Victor "Seby" Haddad
Commissioner
(District 5)**



**Pepe Cabeza De Vaca
Commissioner
(District 6)**



**Roel "Roy" Rodriguez, P.E., M.P.A.
City Manager**

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Mayor/Ex-Officio Member



Marco A. Vega, P.E.
MPU General Manager



TABLE OF CONTENTS

PAGE

GFOA Distinguished Budget Presentation Award	1
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INTRODUCTORY SECTION

Budget Message	11
Executive Summary	17
Accomplishment of Major Goals Established in Prior Year Budget	33
Strategic Business Plan	36
City's Location in Relation to the State	73
City Organizational Chart	74
Public Utility Organizational Chart	75

COMBINED FINANCIAL SECTION

Fund Balance Analysis (All Funds)	78
Summary of Major Revenues & Expenditures	80
Combined Budget Summary Percentage Changes in Fund Balance	85
Appropriated Transfers	86
Legal Debt Limit	89
Personnel Summary	90
Department/Fund Relationship – General Fund and Governmental Funds	92
Department/Fund Relationship – Enterprise Funds	94

GENERAL FUND

General Unreserved Fund Balance Summary	98
General Fund Revenues By Source	101
Budget Summary By Department	104
General Government Summaries	106
Public Safety Summaries	135
Highways and Streets Summaries	144
Health and Welfare Summaries	152
Culture and Recreation Summaries	157
General Fund Capital Outlay Listing by Department	174

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund	180
Venue Tax Fund	181
Development Corp of McAllen, Inc. Fund	182
Christmas Parade Fund	185
EB – 5 Fund	186
Parkland Zone #1, #2, #3 Fund	187
P.E.G. Fund	190
Friends of Quinta Fund	191
Community Development Block Grant Fund	192
Police Department Seized Fund	194
Downtown Services Parking Fund	195
Drainage Fee Fund	198
America Rescue Plan Fund	199
TIRZ#1 Fund	200
TIRZ#2A Fund	201
McAllen Marketing	202
City Special Events	203

TABLE OF CONTENTS

PAGE

DEBT SERVICE FUNDS

Combined Debt Service Summary	206
General Obligation Debt Service Fund Summary	208
TIRZ #1 Debt Service	210
Sales Tax Revenue Bonds Fund Summary	212
Local Government Finance Corporation Debt Service Fund Summary	213
Hotel Tax Venue Debt Service Fund Summary	214
Water Debt Service Fund Summary	215
Wastewater Debt Service Fund Summary	216
Airport Passenger Facility Charge Certificate of Obligation Fund Summary	217
Anzalduas International Crossing Revenue Bonds Debt Service A Fund Summary	218
Anzalduas International Crossing Revenue Bonds Debt Service B Fund Summary	219

CAPITAL PROJECTS FUND

Capital Improvement Fund Un-appropriated Fund Balance Summary	224
Quinta Center for Urban Ecology Fund Balance Summary	227
Traffic/Drainage Bond Fund Balance Summary	228
Parks Facility /Fire Station #2 Fund Balance Summary	229
Street Improvement Construction Fund Balance Summary	230
Sports Facility Construction Fund Balance Summary	231
Certificate of Obligation Series 2014 Performing Arts Facility Fund Balance Summary	232
Information Technology Fund Balance Summary	233
Infrastructure and Improvement Fund Balance Summary	234
Water Depreciation Fund Balance Summary	235
Water Capital Improvement Fund Balance Summary	236
Water Revenue Bond Issues Fund Balance Summary	237
Wastewater Depreciation Fund Balance Summary	238
Wastewater Capital Improvement Fund Balance Summary	239
Wastewater Revenue Bond Fund Balance Summary	240
Wastewater Revenue Bond Fund – Clean Water Fund Balance Summary	241
Sanitation Depreciation Fund Balance Summary	242
Champion Lakes Golf Course Depreciation Fund Balance Summary	243
Convention Center Depreciation Fund Balance Summary	244
Performing Arts Depreciation Fund Balance Summary	245
Passenger Facility Charge Fund Balance Summary	246
Airport Capital Improvement Fund Balance Summary	247
McAllen International Bridge Capital Improvement Fund Balance Summary	248
Anzalduas International Bridge Capital Improvement Fund Balance Summary	249
Anzalduas Construction Fund	250
Capital Improvement Projects Summary	251
Depreciation Funds Capital Outlay Listings	264

TABLE OF CONTENTS**PAGE****ENTERPRISE FUND**

Water Fund	273
Wastewater Fund	289
Sanitation Fund	301
Champion Lakes Golf Course Fund	317
McAllen Convention Center Fund	327
McAllen Performing Arts Center Fund.....	333
McAllen International Airport Fund.....	339
Metro McAllen Fund.....	345
Bus Terminal Fund	353
McAllen International Toll Bridge Fund.....	359
Anzalduas International Crossing Fund	367
Enterprise Funds Capital Outlay Listing by Fund	374

INTERNAL SERVICE FUND

Inter-Departmental Service Fund	384
General Depreciation Fund	390
Health Insurance Fund.....	391
Retiree Health Insurance Fund.....	394
Workmen's Compensation Fund	395
Property & Casualty Insurance Fund	398
Internal Service Funds Capital Outlay Listing by Fund	400

SUPPLEMENTAL INFORMATION

Budget – Related Policies and Procedures.....	404
Budget Planning Calendar	409
Budget Ordinance – City of McAllen and Public Utility Board	415
Tax Rate Ordinance.....	419
Budget Cover Page	423
Computation of Legal Debt Margin.....	424
Miscellaneous Statistical Data.....	425
Demographic and Economic Statistics	427
Assessed Value and Actual Value of Taxable Property.....	428
Ratio of Net General Bonded Debt to Assessed Value and Net Bonded Debt Per Capita.....	429
Property Value, Construction and Bank Deposits	430
Largest Employers	431
Principal Property Taxpayers	432
Budget Glossary.....	433
Acronym Glossary.....	435

TABLE OF CONTENTS

PAGE

FIVE YEAR FINANCIAL PLAN

General Fund Summary	438
Hotel Occupancy Tax Fund / Venue Tax Fund Summary	439
Downtown Services Parking Fund Summary	440
Capital Improvement Fund Summary	441
Development Corp of McAllen, Inc. Fund Summary	442
Water Fund Summary	443
Wastewater Fund Summary	444
Sanitation Fund Summary	445
Champion Lakes Golf Course Fund Summary	446
McAllen Convention Center Fund Summary	447
McAllen Performing Arts Center Fund Summary	448
McAllen International Airport Fund Summary	449
Metro McAllen Fund Summary	450
Bus Terminal Fund Summary	451
McAllen International Toll Bridge Fund Summary	452
Anzalduas International Crossing Fund Summary	453
Inter-Departmental Service Fund Summary	454
General Depreciation Fund Summary	455
Health Insurance Fund Summary	456
Workmen's Compensation Fund Summary	457



INTRODUCTORY SECTION





JAVIER VILLALOBOS, Mayor
 JOAQUIN "J.J." ZAMORA, Mayor Pro Tem & Commissioner District 2
 TONY AGUIRRE, JR., Commissioner District 1
 J. OMAR QUINTANILLA, Commissioner District 3
 RODOLFO "RUDY" CASTILLO, Commissioner District 4
 VICTOR "SEBY" HADDAD, Commissioner District 5
 PEPE CABEZA DE VACA, Commissioner District 6

ROEL "ROY" RODRIGUEZ, P.E., City Manager

October 1, 2022

Honorable Mayor
 Members of the City Commission
 Public Utility Board of Trustees
 Citizens of McAllen
 City of McAllen
 McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for the fiscal year ending September 30, 2023, which was adopted on September 26, 2022. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's website, www.mcallen.net.

The Fiscal Year 2023 Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$641 million. The General Fund is \$132 million in total operations expense, a 4.9% increase over the prior year operating expenses. The budget is balanced and reduces the City's property tax rate by 1.57 cents per \$100 valuation. This is the first property tax rate decrease since FY 2020.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

The budget has been developed consistent with the City's Mission Statement: "Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." The budget complements the Strategic Business Plan and will be implemented by City staff according to our Core Values – Integrity, Accountability and Commitment.

The budget process and resulting official document reflect the "Recommended Budget Practices" of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written Strategic Plan as a foundation, with linkages to departmental goals as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City services perform.

LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents almost 10 million people. According to the 2020 census, McAllen's estimated population was 142,210.

Trade with Mexico, including the impact of the Renegotiated North American Free Trade Agreement (NAFTA) now known as the new United States-Mexico-Canada Agreement (USMCA), has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2021, Texas exported \$122.7 billion to Mexico and imported \$108.4 billion from Mexico making it our number one trading partner. As USMCA continues to mature, the City of McAllen's international toll bridges connecting Hidalgo, Texas with Reynosa, Tamaulipas as well as Anzalduas connecting Mission, Texas to Reynosa, Tamaulipas will continue to facilitate trade between Mexico and the United States.

Local economic trends, Rebound from COVID Pandemic

The City's economy has maintained an excellent financial position and has seen a rebound from the COVID Pandemic. The calendar year 2022 has been marked with an increase in interest rates, labor shortages, rising energy prices, and supply chain issues affecting manufacturing and industry. The City's economy has historically been linked to that of Northern Mexico and its shoppers, but this has been shifting over the past decade to one with higher average wages centered around the rapid expansion of both the medical service and education sectors. The City's many construction projects were noted by a rating agency as a major reason for continued economic stability. These projects will continue for some years into the future. Additionally, there has been high levels of pent-up demand, sales not consummated during COVID Pandemic, for single-family residences nationwide, statewide and in McAllen. This created seldom seen increases in median home sales prices in McAllen and drastically reduced the inventory of available homes which has led to higher prices locally. Local industry has adapted to rising costs and supply chain issues by creatively using different inputs, finding efficiencies, and evolving to meet consumer demands.

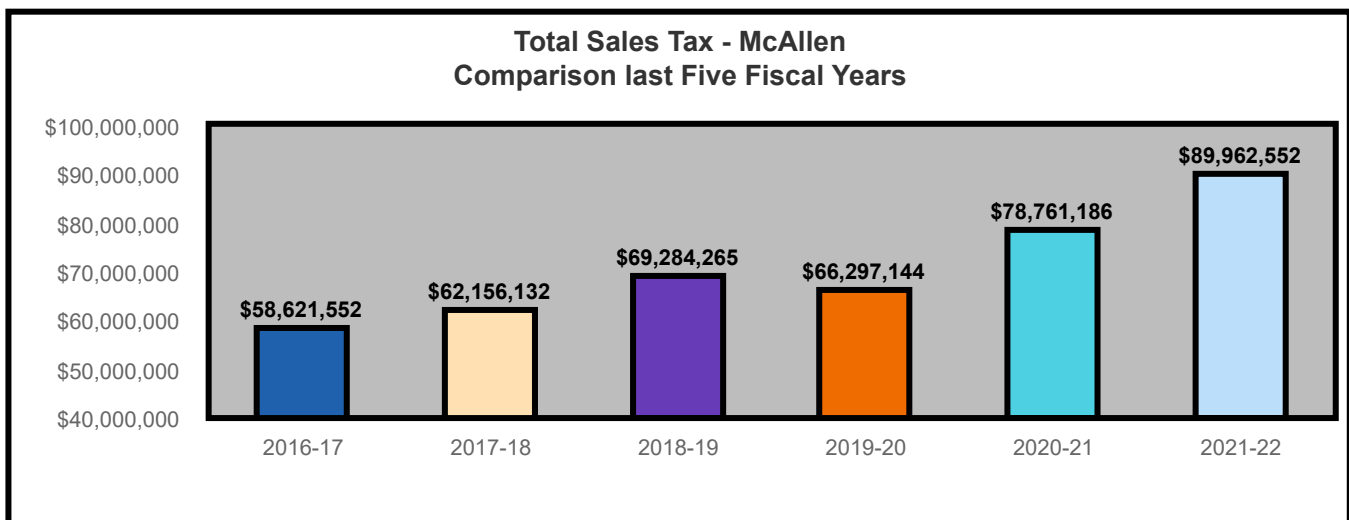
Metro area Employment Trends, McAllen differential

According to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission Metro Employment has grown from 292,840 in 2012 to 342,815 in 2022—a 17% increase. The City of McAllen's Employment has grown from 57,459 in 2012 to 65,841 in 2022—a 14% increase. The Metro's Unemployment Rate is now 8% vs a City of McAllen Rate of 5.4%.

McAllen's important retail sector

Fiscal Year 2020-2021 saw strong demand in the Retail Sector. Retail businesses showed resiliency during the Pandemic and bounced back having demonstrated sustainability with local Rio Grande Valley shoppers during the Federal Government's travel restrictions of international shoppers at air and land ports of entry with restrictions lifted November 8, 2021.

Fiscal Year 2021-2022, saw increases in inflation and rising gas prices leading households to increase demand of budget friendly offerings; households made less trips to the store but left the store with bigger baskets, with visit durations increasing, leading to higher overall sales. During this time, at the other end of the spectrum, luxury goods saw an increase in pent up demand from shoppers looking to socialize, seek out entertainment, and enjoy other forms of conspicuous consumption. Discretionary spending, or the power in spending for non-essential items, is coming back with the summer of 2022 being the first year since the pandemic when more and more households made the conscious choice to spend on family vacations or other forms of recreation. Domestic travel, summer vacations, and international travel has seen a return to normal. For the retail sector, the trend is a return to brick and mortar with consumers wanting to participate in immersive experiences, a trend known as "experiential" retail or "retailtainment." The idea is that if you capture the consumers time and attention, then you will also capture wallet share.



McAllen Tax Rate; Overall Impact on Citizens' Ad Valorem Taxes

This year, the city reduced its property tax rate to 0.4799 per \$100 of valuation. This is a savings for taxpayers after a year of rising inflation and energy prices. For property owners, the home is not only hearth and shelter but also typically their biggest asset. Housing across the United States has seen rising interest rates and shortage of inventory. As such, values of single-family homes have had notable increases. However, even with increased prices locally, McAllen remains an attractive place to reside offering a high quality of life, but with costs of living much more affordable than other metros in Texas and the rest of the nation.

McAllen share of the total local property tax rate is 0.4799 of (\$2.4799 per \$100) for only 19.35%

McAllen's Share of Property Tax Bill



Overall revenues

In addition to the Sales Tax and Property Tax revenues, the City will continue to utilize dedicated revenue for specific purpose. Details of this revenues are listed in the Executive Summary section on pages 17-20.

Another useful source of information for assessing the area's economy is the McAllen Area Economic Pulse published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget, pages 411-413 and includes data for the entire McAllen Metro of Hidalgo County, Texas. The report's "Economic Index" for the Metro has increased from 203.4 in 2021 to 219.6, mainly due to a continued slowly recovery from the effects of Covid, and includes an increase in retail sales of 6.6%, airline boarding's decrease of -6.6%, a decrease in lodging tax receipts of -16.2%, an increase in motor vehicle purchases of 13.5%, and new home purchases down by nearly -12%.

CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by 4% over last year's adjusted budget. When compared to the preceding fiscal year FY 20-21, it increased by 8.73%. Transfers-in are budgeted to decrease by 66% mainly due to less federal funding from the American Rescue Plan Act 2021.

In this year's budget, expenditures were increased by \$5.2M or 4% over last year's adjusted budget. This increase in expenditures was adopted while taking into consideration the anticipated revenue increases and maintaining a healthy fund balance. Refer to pages 17-32 of the Executive Summary for additional information.

During the budget process, several issues were raised:

Personnel-Related Issues

Employee Pay Raises

This year's budget provides a 3% increase in Cost-of-Living Adjustment and an Updated Service Credit to city employee's future pension benefits. In 2021-2022, the City Commission approved a compensation study

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time as well as part-time employees to \$12.7535 per hour.

City Retirement Plan (TMRS) Funding

The City's contribution rate for the City of McAllen for calendar year 2022 and 2023 was 8.13% and 7.82%, respectively for a blended rate for the fiscal year 2022-23 of 7.90%. The plan is almost fully funded with a funded ratio of 94.8%.

Health Insurance

This year, the City's cost of providing health insurance is budgeted a decreased from last year's adjusted budget level. The total amount budgeted for claims is \$8.9M.

Debt Discussion

The City has an outstanding debt balance of \$67M in General Obligation and Combination of Tax and Revenue Certificate of Obligations. Furthermore, the City issued \$38M General Obligation Refunding Bonds, Taxable Series 2021 to lower the overall debt service requirements of the City.

The Development Corporation of McAllen, Inc. issued \$4,400,000 in Sales Tax Revenue Refunding Bonds, Taxable Series 2021. Proceeds from the sale of the Bonds were used to refund certain obligations of the Corporation.

In addition, the City has \$136M outstanding in Revenue Bonds in the Waterworks and Sewer System. This amount includes McAllen Public Utility undertaking various water projects including the sludge dewatering at the South Water Treatment Plant, HCID #1 raw water line, improvements to the South Water Treatment Plant Expansion Filter/Clarifier and City-wide implementation of an Advanced Metering Infrastructure platform to replace all existing, manually read water meters. Appropriations include improvements to the electrical system at the North Wastewater Treatment Plant.

The other Revenue Bonds the City has outstanding are the Airport and Anzalduas bonds which were used for the Airport Expansion and the construction of the Anzalduas International Crossing Bridge.

Furthermore, the City borrowed \$63 million for the Anzaldua's Land Port of Entry Expansion Project for the construction of commercial vehicle for the southbound and northbound inspection facilities at the Anzalduas Bridge. This was financed by the North American Development Bank (NADBank).

A detail listing of the individual bonded indebtedness is provided in pages 206-219.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. Major projects for which funding was provided through the issuance of bonds generally has a ten-year financial plan prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund and the Infrastructure and Improvement Fund have been evaluated for their impact, as presented on pages 225-226 and page 234. This year such improvements will have a significant impact in operating and maintenance expenditures in the amount of \$1.3M in the General Fund. Additional projects undertaken by other funding sources will have an additional impact in operating and maintenance of \$1.1M. Refer to pages 251-262 for those projects that will have an impact on operating and maintenance.

THE FY 2022-23 BUDGET – AS A WHOLE***Overall Budget Basis of Accounting***

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$575M. Of that amount, transfers-in account for \$62M with the balance of \$513M related to revenues. Total appropriation of \$641M and \$62M of transfers-out are budgeted with \$22M for debt, leaving \$619M in expenditures. Almost 58% of the budgeted expenditures are for Capital Projects. City fund balances and/or working capital as of September 30, 2023, are estimated to total to \$214M—a \$27M net increase mainly due to additional revenue on Taxes, a reduction in the American Rescue Plan funding, as well as undertaking more capital projects. A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Growth

McAllen's rapid growth in the recent decades has been accompanied by economic prosperity, but the speed of growth presents its own challenges. Although much has been done to provide an adequate transportation system that continuously alleviates traffic congestion within the City, including the maintenance of city streets, as well as an adequate drainage system, much remains to be done and has been confirmed via formal surveying as top citizen priorities.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality-of-life issues. In **2022's Citizen Survey**, McAllen was ranked very high by its citizens for quality of life. We believe that efforts made over the last several years are a major factor in why businesses and residents have chosen to be in McAllen.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable by almost any standard, including growth in taxable values, job growth, and personal/family income.

Financing Capital Costs

Over the next five years, the City of McAllen will embark on an impressive schedule to complete 168 projects but not all projects will be completed this fiscal year. Prior to this, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State and Federal Grants. This year 2022, the City of McAllen received a \$63 million loan for the Anzaldua's Land Port of Entry Expansion Project from North American Development Bank (NADBank).

Balancing Demands for Service vs. the Tax Rate

As the City considers all the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers. Texas Senate Bill 2 (S.B2) will now limit cities ability to increase property tax rates beyond 3.5% annually. While all these issues are indeed challenges that must be addressed, they are indicative of a city on the grow and are considered favorable.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2021. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

We believe that this Budget is realistic, attainable, and cost-effectively meets not only the existing level of services which elected leaders have directed City staff to provide and which our citizens have come to expect, but also addresses the issues that arose during the budget process. Revenue performance and budgeted operating and capital expenditures will be continually monitored with reports provided to the City Commission, the Public Utility Board of Trustees and management on a regular basis.

Immediately following is an Executive Summary which includes a detailed discussion of the budget by individual funds. We recommend that you read it in conjunction with this message as well as the financial schedules which follow.

In closing, I want to thank Mark Vega, P.E., MPU General Manager, Angie Rodriguez, Budget Director, Sergio Villasana, Finance Director, Melba Carvajal, Director Finance for Utilities, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission, and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,

A handwritten signature in dark ink, appearing to read "R. Rodriguez", is written over a light blue horizontal line.

Roel "Roy" Rodriguez, P.E., M.P.A.
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

BUDGET AS A WHOLE

The City of McAllen's budget for FY 2022-2023, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$575.5M in revenues and transfers in while spending \$260.5M for operations, \$358.5M for capital expenditures and \$22.0M for debt service, leaving an estimated combined fund balance and working capital of \$213.9M.

GENERAL FUND

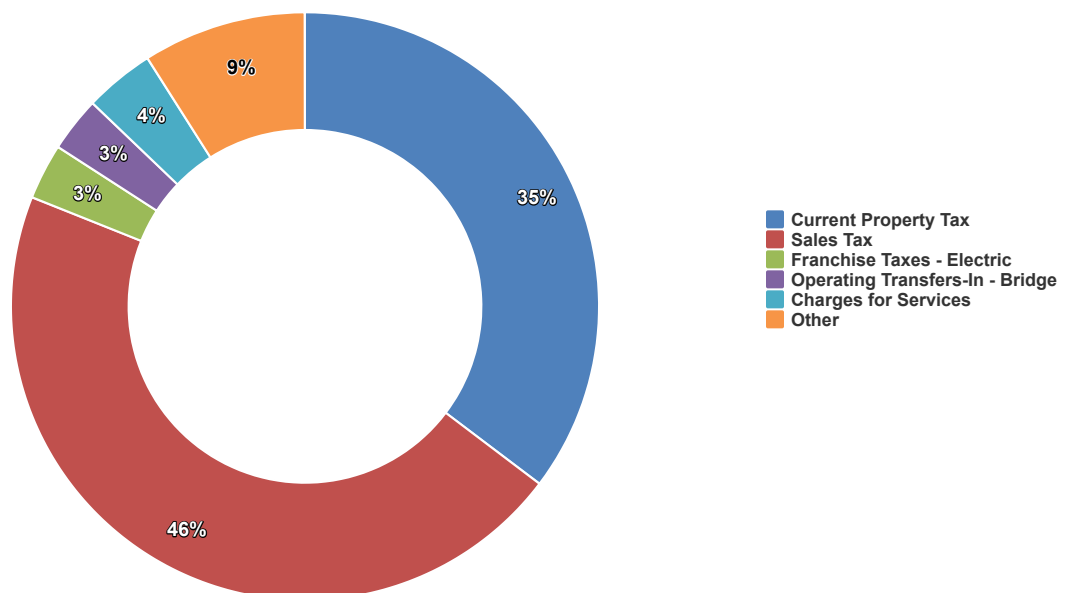
The General Fund is used to account for resources traditionally associated with the government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$145.1M, a decrease by \$8.05M, 5.26% less than last year's amended budget. The decrease is primarily attributable to a reduction of the transfer-in from the American Rescue Plan Fund of \$14.3M; which is offset by an increase of \$615K in Sales Tax, an increase of \$3.9M in Property Tax, and an increase of \$989K in the transfer-in from the Toll Bridge Fund.

As illustrated in the following graph, five major revenue/transfer-in line items account for \$132M, which is 91% of the total.

Revenues & Transfers-In Relative Significance as a % of Total



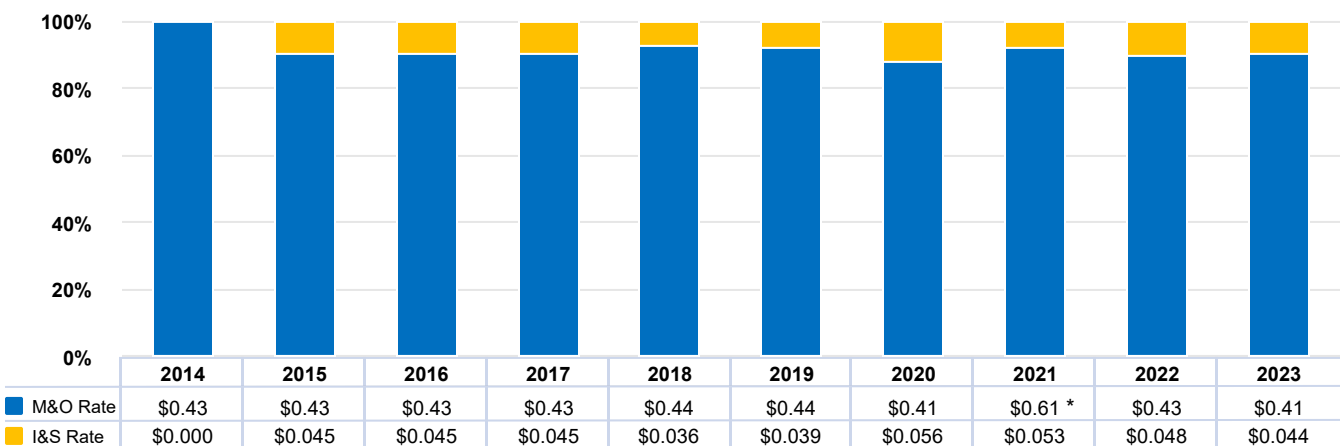
Current Property Tax

Current property taxes represent 35% of General Fund revenues and transfers-in. The property tax rate decreased to 47.99¢ per \$100 valuation to provide relief to taxpayers. The certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 11.66% from last year. New improvements and/or annexed property represents 2% of the certified taxable value. The tax rate of 41¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 4.4¢ is for general obligation debt requiring repayment from property taxes. The \$56.1M budgeted for collection of current property tax increased due to the moderate increase in values and new improvements. The increase was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION FY 2022-23 Compared to FY 2021-22

	In Millions		Increase/Decrease	
	FY 2022-23	FY 2021-22	Amount	%
Certified Taxable Value	\$12,531	\$11,056		
Properties Under Protest	0.227	0.370		
Certified Taxable Value plus Properties Under Protest	\$12,758	\$11,426	\$1332	11.66%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving "over-65 and/or disabled" eligibility)	(1.255)	(1.104)		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$11,503	\$10,321		
Tax Rate	\$.4799/\$100	\$.4956/\$100		
Tax Levy on Non-Freeze Properties	\$55.201	\$51.152	\$4.049	7.92%
Tax Levy on Freeze Properties	\$6.022	\$5.472	\$0.550	10.05%
Total Tax Levy	\$61.224	\$56.624	\$4.600	8.12%
Collection Rate	96.5%	96.5%		
Budgeted Current Property Tax Revenue	\$56.081	\$51.196	\$4.885	9.54%
Dedicated for I&S (Debt Service Fund)	\$4.837	\$4.843		
Dedicated for M&O (General Fund)	\$51.244	\$47.320	\$3.924	8.29%

Property Tax Rates Per \$100 in Valuation



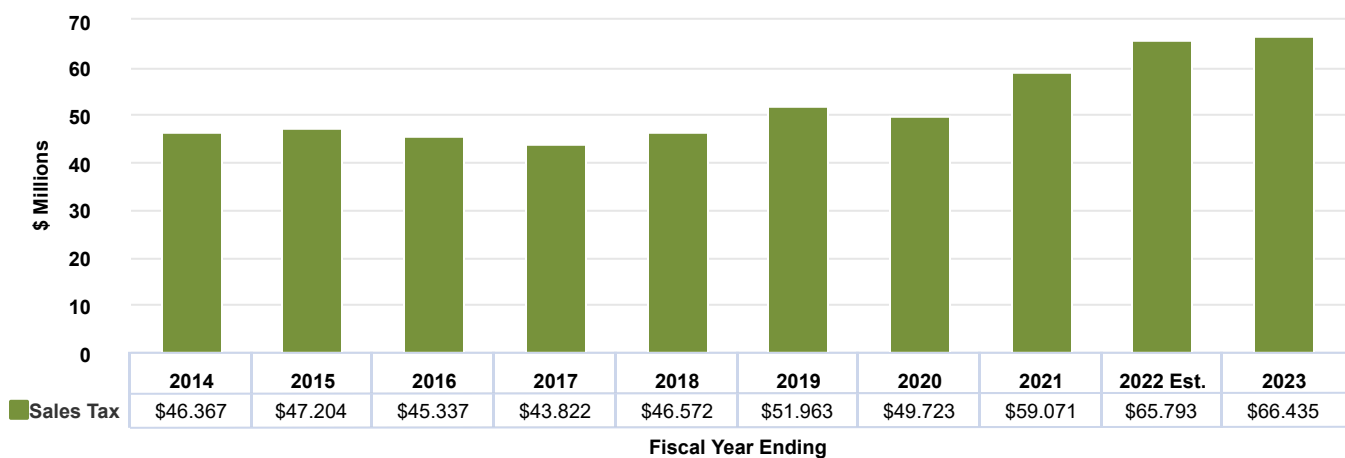
Fiscal Years Ending

*Required new tax rate calculation without adjusted for Sales Tax. Actual rate \$0.4956

Sales Tax

Accounting for 46% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. In FY 2014-15, actual sales tax showed an increase of 1.8% or 838K. In FY 2015-16, sales tax dropped \$1.9M or 4% from \$47M to \$45M followed by a more moderate decrease of \$1.5M or 3% to \$43.8M in FY 2017. This decrease generally reflects, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies reacted toward the recession. In FY 2018, sales tax increased by \$2.75M or 6% from FY 2017. In FY 2019, sales tax increased by \$5.4M or 12% from FY 2018. Due to the Covid-19 pandemic, the City saw a decrease of \$2.2M or 4.3% for FY 2020. In FY 2021, sales tax increased by \$9.3M or 19% due to an impressive rebound of sales experienced throughout the region. In FY 2022, the City is estimating an increase of \$6.7M or 11% due to the continuity of increasing sales. The City is projecting sales tax at \$66.4M, an increase of 1% from last year's estimates for FY 2023. The City will be taking a conservative approach this fiscal year due to the uncertainty of the economic situation related to a rise of inflation.

Sales Tax Receipts - 1-1/2%



Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year's franchise tax from the electric companies to be \$4.5M. Total franchise taxes are estimated at \$6.2M, a slight increase of \$125k from last year's adjusted budget.

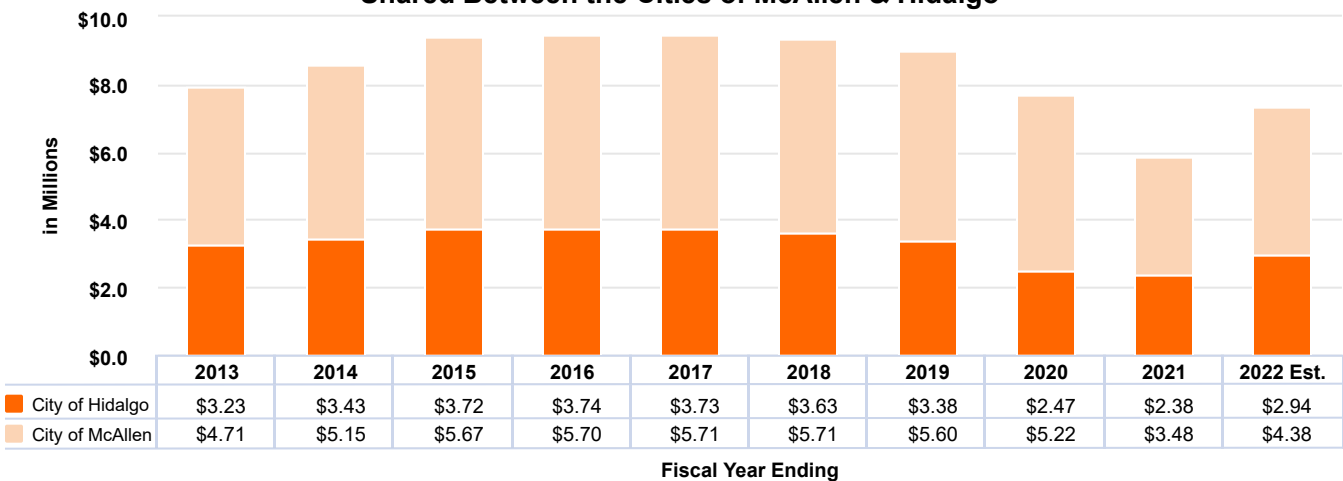
Transfer-In-American Rescue Plan

The City of McAllen was awarded \$42M from the American Rescue Plan Act of 2021. In FY 2022, the American Rescue Plan Fund Transferred \$14.4M to the General Fund. This year, the American Rescue Plan fund will transfer the remainder of the funds of \$110K. The funds are to be used to fund infrastructure and improvement projects throughout the City.

Transfer-In-Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. From FY 2013 through FY 2017, the Toll Bridge saw steady growth in surplus revenues due to increases in southbound traffic and periodic car toll rate increases. In FY 2018 through FY 2019, the Toll Bridge began to see a decrease in southbound crossings, due to instability of Mexico, resulting in a decrease of net surplus revenue. In FY 2020 and FY 2021 the Toll Bridge saw a significant decrease due to the travel restriction for non-essential travelers across the Border imposed by the United States to limit the spread of Covid-19. The amount budgeted for as a transfer-in to the City's General Fund from the McAllen International Toll Bridge Fund is \$4.4M, an increase of nearly \$1M. The City anticipates the Toll Bridge crossings to increase since the travel restrictions have now been lifted.

**McAllen International Toll Bridge - Surplus Revenues
Shared Between the Cities of McAllen & Hidalgo**



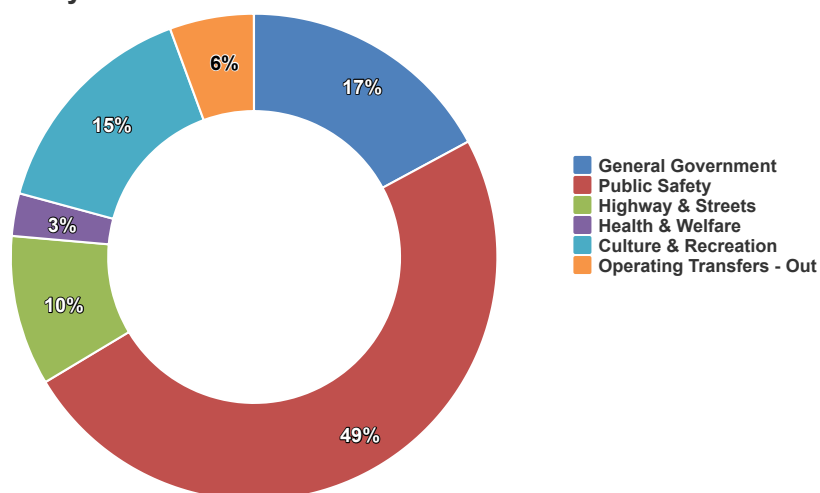
Oil & Gas Royalties

The oil and gas royalties have been budgeted at \$300K—a slight reduction of \$21K from last year's adjusted budget.

Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$139.6M, a \$16.0M decrease from last year's adjusted budget. Total Operations are budgeted at \$132M, an increase of \$5.2M from last year's adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.

**Allocation of General Fund Expenditures
by Function and Transfers-Out**



Increase in Expenditures – By Function
Allocation of Increase in Expenditures by Function
(000's Omitted)

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

	Fiscal Year		Increase (Decrease)	
	2022-23	2021-22	Amount	Percentage
General Government	\$23,880	\$21,968	\$1,911	8.70%
Public Safety	68,643	65,689	2,954	4.50%
Highways and Streets	13,897	13,519	378	2.79%
Health and Welfare	3,948	3,631	317	8.73%
Culture and Recreation	21,142	21,472	(330)	-1.54%
Total	\$131,510	\$124,994	\$5,230	23.18%

General Government

Appropriations for the General Government function increased by \$1.91M. The increase is mostly attributed to a Cost-of-Living Adjustment of 3% given to all personnel. Four authorized positions were added in this function, a Receptionist/Admin Clerk in the Tax Office, a Contract Compliance Office in the Purchasing department, a Planner II in the Planning department, and an Information Security Analyst in the Information Technology department.

Public Safety

Departmental budgets comprising the Public Safety function have increased by \$2.95M. The increase can be attributed to contractual obligations for the Collective Bargaining Agreements to the Police and Fire civil service personnel; as well as various capital outlay requests with the most significant requests attributable to the Police and Fire Departments, amounting to \$663K and \$951K, respectively. Five authorized positions were added in this function, including two Police Officers in the Police department; an Emergency Communication Specialist in the Fire department; and a Senior Administrative Clerk and a Fire Plans Examiner in the Building Permits & Inspections department.

Highways and Streets

Highways and streets are budgeted with an increase of \$378K. The increase is due to an increase of \$200k in electricity costs for Street Lighting and capital outlay requests throughout the departments.

Health and Welfare

Health and welfare budget was increased by \$317K, which can be attributed to the addition of one Code Enforcement Supervisor and one Groundskeeper I in the Environmental & Health Code Compliance department; as well as capital outlay requests between the two departments.

Culture and Recreation

Culture and recreation are budgeted with a decrease of \$330K. The decrease can be attributed to emergency replacements of air condition units in the Lark and Palmview Community centers that were recognized last fiscal year rather than this year's budget.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$5.6M. Resulting fund balance amounts to \$78.5M and represents 223 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$3.60M in hotel occupancy tax revenues—an increase of 28% from last year's budget. This year the Chamber of Commerce will continue to be allocated 2¢ (\$0.9M); the Convention Center, 4¢ (\$1.9M); with the remaining 1¢ (\$473K) allocated to the Performing Arts Center to support operations. An additional \$100K and \$200K will be allocated to the Parade Fund and Marketing Fund, respectively. This allocation translates to a minimal fund balance being projected by year end.

Venue Tax Fund

The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.

The Venue Tax Fund is estimated to generate \$1M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the additional 2% was allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities. This year's funds will be used to meet the debt requirements (\$566K & \$234K) and a transfer to the Performing Arts Center Fund (\$250K) to support operations.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues this year are estimated at \$22M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures include funding for outside agencies, Business District Improvements, Drainage Improvements, Industrial Incentive programs and cultural activities. Funding for programs are listed on pages 183-184.

Christmas Parade Fund

The Christmas Parade Fund was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

The Christmas Parade Fund is expected to generate total revenue of \$900K, inclusive of a \$100K transfer from the Hotel Occupancy Tax Fund. A total of \$977K is expected to be appropriated for the Christmas Parade. The remaining fund balance is estimated to be \$431K.

EB-5 Regional Center Fund

The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) for the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.

Minimal interest is expected to be collected with no activity for expenditures for the fund this year.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 – 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Funding for Neighborhood Parks has been provided for three zones. Parkland Zone #1 has been appropriated \$917K for improvements on two parks within the zone. Parkland Zone #2 has appropriated \$361K to make improvements on two parks within the zone. Parkland Zone #3 currently has no appropriations this budget year.

P.E.G. Fund

The Public, Educational and Governmental Fund (PEG) was established to account for the resources received on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.

Capital improvements of \$140K to update old equipment and remodel the City Commission Room Dias. The anticipated fund balance will be in the amount of \$1.2M.

Friends of Quinta Fund

The Friends of Quinta Fund was established to account for the private funds raised for Quinta Mazatlán to further education in the community of the establishment and surrounding environment.

Funds were appropriated for the operations of fund for special events in the amount of \$74K and a transfer of \$1M to the Quinta – Center for Urban Ecology fund.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which is used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.4M, slightly less than last year. The programs funded this year are listed on page 192. Funding for the oversight and administration of these activities has been budgeted at \$405K for CDBG and HOME programs.

P.D. Seized Fund

The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.

This year, the P.D. Seized Fund will have no appropriated activity this fiscal year with a fund balance of \$1.3M.

Downtown Services Fund

The Downtown Services Fund was established to account for the parking meter fees and parking fines, as well as the activities associated with downtown services, including operation of a new parking garage.

Revenues are estimated at \$1.18M. This year's budgeted expenditures amount to \$1.21M, The estimated fund balance for the fiscal year will be \$185K..

Drainage Fee Fund

The Drainage Fee Fund was established to account for the resources received under Ordinance 2018-02 for providing improvements that relate to a stormwater management system within the corporate City limits.

Revenues are estimated at \$1.3M with improvements to be undertaken in the amount of \$5.3M. Nine projects have been budgeted as listed on page 198.. The fund balance is estimated to be \$0K.

American Rescue Plan Fund

The American Rescue Plan Fund was established to account for funds received from the American Rescue Plan Act of 2021. The American Rescue Plan Act of 2021 is an economic recovery package designed to facilitate communities recovery from the economic and health effects of the COVID-19 Pandemic.

A total of \$42M was allocated to the City from the American Rescue Plan Act of 2021. The city expects to receive \$1.68M in recovery funds for this year. \$1.57M will be used to fund programs related to COVID recovery, while the remaining \$110K will be transferred to the General Fund.

TIRZ #1 Fund

The Tax Increment Reinvestment Zone (TIRZ) #1 Fund was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the northern area of the City.

TIRZ#1 is expected to receive a total of \$784K in revenue, mostly through a transfer from the General Fund. Minimal administrative expenses of \$13k are expected. The fund balance is expected to be \$1.3M.

TIRZ #2A Fund

The Tax Increment Reinvestment Zone #2A Fund was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the south-central area of the City.

TIRZ #2A is expected to receive a total of \$745K in revenue, mostly through a transfer from the General Fund. The fund will have minimal administrative expenses of \$5K and expects to undertake five drainage projects for \$3.5M. The fund balance is expected to be \$1M.

McAllen Marketing Fund

The McAllen Marketing Fund was established to account for the revenues received and expenditures for the purpose of centralizing the City marketing.

This fund will receive \$408K in transfer ins from various funds and will appropriate \$408K in advertising costs related to City marketing.

City Special Events Fund

The City Special Events Fund was established to account for the revenues received and expenditures for special events organized by the City.

This fund is expected to generate \$130K in revenue related to the McAllen Marathon event. \$130K has been appropriated to account for the costs associated with the McAllen Marathon.

DEBT SERVICE FUNDS**Debt Service Fund - General Obligation Bonds**

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 89. The City held a Bond Election (Series 2014) and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex, and Street Improvements with each major project allocated \$15M; after a partial refunding an outstanding balance of \$2M remains. The City issued a Certificate of Obligations in the amount of \$5.9M for the construction of a Parks Facility building and the reconstruction of Fire Station #2; an outstanding balance of \$5.3M remains. In addition, the City issued Series 2018 and Series 2019 General Obligations for Traffic and Drainage Improvements for \$4M and \$19M, respectively, with an outstanding balance of \$3.7M and \$18M remaining, respectively. The City issued a General Obligations in 2021 for a partial refunding of the Certificate of Obligation Series 2014 and General Obligation Series 2014 in the amount of \$38.5M, an outstanding balance of \$37.9M remains. The total outstanding amount for the current year is \$66.9M.

The City issued a Certificate of Obligations of \$25M for Drainage Improvements, which is to be paid through contributions from the Tax Increment Reinvestment Zone (TIRZ) #1; an outstanding balance of \$23.85M remains. The City also has a \$12M Certificate of Obligation for the Performing Arts Facility, which is to be paid with revenue generated from the Hotel Tax Venue. After a partial refunding, this Certificate of Obligation has a remaining outstanding balance of \$555K. In addition, the City has a General Obligation Refunding Bond (Series 2019) in the amount of \$5.6M which will be paid with the Passenger Facility Charge (PFC) Fund. This General Obligation has a remaining outstanding balance of \$4.7M. Therefore, a provision has been made in the Airport Fund to allocate a portion of the revenues for debt service.

Debt Service Funds – Revenue Bond Issues
Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to such as the Water, Wastewater, Airport, or Bridge funds. See pages 206-207 for a listing of debt that relates to said funds.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Parks and Information Technology. Each committee is composed of a minimum; a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

Beginning fund balance of \$9.4M is expected to be supplemented with revenues of \$1.2M and a transfer-in, amounting to \$4.6M, to provide resources of \$14.8M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented on pages 225-226 of this budget document. By fiscal year end, fund balance is estimated to be at \$356.0K.

Quinta Mazatlán – Center for Urban Ecology Fund

The Quinta Mazatlan - Center for Urban Ecology Fund was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The Quinta Mazatlán- Center for Urban Ecology fund is expected to generate a total of \$23M in revenues while project costs amount to \$45M. Fund balance is expected to be at a negative \$11.8M balance. Additional funding will be sought to offset the negative fund balance in the later years.

Parks Facility / Fire Station #2 Construction Fund

The Parks Facility / Fire Station #2 Construction Fund was established to account for all proceeds received from Certificate of Obligation Series 2018 for the construction of a new Park Facility and Fire Station #2.

The City issued Certificate of Obligations in fiscal year 2018 to undertake the construction of a new Parks Facilities and Fire Station in the amount of \$6.2M. The Fire Station #2 construction was completed in the fiscal year 2019. The City expects to appropriate \$3M this year to complete the Parks Facility.

General Obligation Street Improvement Construction Fund

The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.

The General Obligation Street Improvement Construction Fund accounts for the G.O. Series 2014 issue in the amount of \$15M for street improvements throughout the City as well as acquisition of Right of Way. This year additional funding was obtained from the Texas Department of Transportation in the amount of \$1.1M. Seven projects will be undertaken for street and associated drainage improvements in the amount of \$2.8M. Page 230 lists the streets to be improved.

General Obligation Sports Facility Construction Fund

The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Baseball Complex and the Girls Softball Complex have been completed. The fund is expected to be phased out after the completion of the restroom facilities.

Certificate of Obligation Series 2014 Construction Fund

The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.

The Certificate of Obligation Series 2014 Performing Arts Fund was for additional funding on the construction of a New Performing Arts Facility. This fund has no activity and is expected to be phased out.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund generates \$65K in revenue, mostly attributed to a Fiber Optic Lease. \$270K has been appropriated for computer equipment, software and projects this year.

Traffic/Drainage Bond Fund

The Traffic/Drainage Bond fund was established with Ordinance 2018-56 to account for all General Obligation Bond Series 2018 proceeds for Traffic and Drainage Improvements within the City Limits.

The Traffic/Drainage Bond was initially issued Bond proceeds in the amount \$25M. This year, \$453K will be allocated for one traffic improvement project, and \$13.3M will be allocated for twenty-one drainage improvements projects. A detailed listing of the projects that will be constructed can be found on page 228.

Infrastructure and Improvements Fund

The Infrastructure and Improvements Fund was established to account for resources used for the acquisition and/or construction of capital for improvements to the City.

The Infrastructure and Improvements Fund received resources from the American Rescue Plan Act through transfers from the General Fund. This year, the fund expects to receive another transfer of \$1.6M to fund a total of \$38.7M in projects. A detailed listing of the projects that will be undertaken can be found on page 234.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.8M into this fund. This fund will provide \$1.4M for replacements and \$3.3M for projects, leaving a fund balance of \$1.1M.

The Water and Wastewater Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and Wastewater lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$519K and projects in the amount of \$2.0M, leaving an estimated fund balance of \$2.7M.

Water Revenue Bond Issues Fund

Resources for this fund are primarily provided by Bond Proceeds in the amount of \$18.7M. Expenditures are budgeted at \$18.7M, leaving a remaining fund balance of \$0. Projects to be undertaken are presented in page 237 of this budget document with the major project being the replacement of meters to an Advanced Metering Infrastructure (AMI) platform.

Wastewater Depreciation Fund

This section also includes the working capital summaries for Wastewater Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 40% of the monthly depreciation cost and is transferred in from the Wastewater Fund revenues.

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Wastewater Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation was reduced to 40% as of October 1, 2018. This year it is estimated the Wastewater Fund will transfer \$3.9M into this fund. \$675K has been budgeted to provide for replacements and \$4.6M for projects (page 238) leaving an estimated fund balance of \$14.5M.

Wastewater Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Wastewater Fund. Revenues and transfers are budgeted for a sum of \$2.65M. Expenditures for capital acquisitions are budgeted at \$701K. Individual projects to be undertaken are budgeted at \$5.1M and are presented in page 239 of this budget document. Fund balance is projected at \$2.1M by year-end.

Wastewater Revenue Bond Construction Funds

No funds have been budgeted for capital projects this year. Fund balance is estimated to be \$0 by year end.

Wastewater Revenue Bond Fund- Clean Water

With anticipated revenue bond proceeds in the Clean Water funding (Series 2016, & 2013A) in the amount of \$272K, the City is undertaking several projects with a budget of \$241K. The estimated ending fund balance is estimated to be \$0 at year-end.

Sanitation Depreciation Fund

This section also includes the working capital summary for the Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 15% add-on to provide for inflation. Rental income this year amounts to \$1.9M. The cost of replacements this year is \$5.3M, leaving working capital at \$7M at year-end.

Champion Lakes Golf Course Depreciation Fund

This section also includes the working capital summary for Champion Lakes Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Champion Lakes Golf Course Fund.

The Champion Lakes Golf Course Fund will transfer \$200K with appropriations in the amount of \$150K leaving \$640K in working capital at year-end.

Convention Center Depreciation Fund

This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of the facility. Funding has been provided by the Convention Center Fund.

The Convention Center Fund will transfer \$250K into this fund with appropriations in the amount of \$1.4M for a marquee screen and various equipment replacement. The ending fund balance is estimated to be \$1.3M.

Performing Arts Depreciation Fund

This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of the facility. Funding has been provided by the Performing Arts Center Fund.

The Performing Arts Center Fund will transfer \$250K into this fund with appropriations in the amount of \$210K for equipment replacement this year. The ending fund balance is estimated to be \$1.3M.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management has funded three projects and professional services this year at a total of \$2.3M. The fund will continue paying the debt (\$644K) pledge with PFC monies and transfer monies (\$2.9M) to the Airport Capital Improvement Fund. The PFC Fund is anticipated to generate revenue of \$1.7M and have a year-end working capital of \$2.3M.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.

Projects amounting to \$51.4M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Fund and the Airport PFC Fund. The individual projects are listed in page 247 of this budget document.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This Toll Bridge Capital Improvement Fund is funded by the collection of 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates transferring \$1.4M and spending \$3.2M for improvements, leaving an ending fund balance of \$1.9M. The individual projects to be undertaken are presented in page 248 of this budget document.

Anzalduas International Crossing Capital Improvement Fund

The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is also being built up through the collection of 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates transferring \$506K and spending \$743K in projects. The estimated ending fund balance will be \$421K.

Anzalduas Bridge Cargo Construction Fund

The Anzalduas Bridge Cargo Construction Fund was established to account for all proceeds and expenditures related to the construction of northbound facilities and improvements to southbound facilities to expand the Anzalduas International Bridge to a fully commercial bridge.

This fund will receive funding from a \$63M loan and \$22M in grants. \$83M has been appropriated for the construction of commercial inspection facilities at the Anzalduas Land Port of Entry and improvements to the existing inspections facilities.

ENTERPRISE FUNDS**Water Fund**

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

Revenues have been budgeted at \$26.9M, with an increase of \$3.0M over the prior year's adjusted budget, assuming a growth of 600 residential customers; an increase of 80 commercial customers and no increase in industrial customers. The same 9B gallons in consumption assumed in fy 2021-2022 was assumed for fy 2022-2023. The monthly minimum base rate was increased from \$9.95 to \$12.45. The user charge commodity rates for all categories of customers was increased by \$0.20 per 1,000 gallons in accordance with the following table:

Effective 10/1/2022

	<u>Inside City Base Rate</u>	<u>Commodity Rate (per 1,000 gallons to 4,999 gallons)</u>	<u>Commodity Rate (per 1,000 gallons from 5,000 gallons to 9,999 gallons)</u>	<u>Commodity Rate (per 1,000 from 10,000 gallons to 14,999 gallons)</u>	<u>Commodity Rate (per 1,000 gallons over 15,000 gallons)</u>
Residential	\$ 12.45	\$ 1.65	\$ 1.95	\$ 2.15	\$ 2.25
Reclaimed Water	\$ 12.45	\$ 1.32	\$ 1.32	\$ 1.32	\$ 1.32
	<u>Inside City Base Rate</u>	<u>Commodity Rate (per 1,000 gallons up to 12 mo. Avg. Base Consumption)</u>	<u>Commodity Rate (per 1,000 gallons over 12 mo. Avg. Base Consumption)</u>		
Commercial	\$ 12.45	\$ 1.65	\$ 2.15		
Multi-Family	\$ 12.45	\$ 1.65	\$ 2.15		
Industrial	\$ 12.45	\$ 1.65	\$ 2.15		
Irrigation	\$ 12.45	\$ 2.15	\$ 2.15	\$ 2.15	\$ 2.15

Operating expenses are budgeted to increase by \$965K to \$19.3M. One staff member was added to this fund, a Utility Billing Clerk for the Utility Billing Department. At these budgeted levels of operation, the debt coverage is estimated to be 2.13x the debt service requirements. Working capital is expected to be \$6.9M by year-end, which represents 129 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Wastewater Fund

The Wastewater Fund is used to account for the provision of wastewater treatment and reclaimed water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$23.6M, an increase of \$767K from the prior year adjusted budget. The assumptions on growth, the base rate and commodity rates as well as consumption are the same as in the Water Fund. Operating expenses are budgeted to increase by \$457K to \$11.4M from previous year. One additional staff member has been budgeted for this fund; a Pretreatment Inspector for the Wastewater Plant.

At these budgeted levels of operation, the debt coverage is estimated to be 2.01x the debt service requirements. Working capital is expected to amount to \$4.9M at year-end, which represents 156 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Wastewater Fund is 2.03x the debt service requirements and 139 days of working capital.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, street cleaning and recycling operations.

Revenues, related to collection services, are budgeted at \$22.1M, increased by \$403K from the prior year's adjusted budget. Operating expenses have been budgeted with a \$1.2M decrease compared to last year's adjusted budget from \$24.2M to \$23M. The decrease can be attributed to a capital outlay purchase of land acquisition that was recognised in the prior year's adjusted budget. One new position was added to the fund, which was an Administrative Clerk in the Sanitation Administration department. Fund balance is expected to be \$13.6M at year-end.

Champion Lakes Golf Course Fund

The Champion Lakes Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

In FY 2022, the City Commission approved to change the name of Palm View Golf Course to Champion Lakes Golf Course. This year, revenues are anticipated to increase by \$113K. Expenses will increase by \$118K due to the replacement of a Public Address System, as well various increases in costs of maintenance, supplies and fees. This year \$200K is budgeted to be transferred to the Champion Lakes Golf Course Depreciation Fund. Working capital at year-end will be \$1.4M.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

Revenues will increase by \$729K, due to an increase in management fees, food & beverage, and rental charges . Operating expenses are expected to increase by \$3.1M due to an addition of personnel and capital projects. One Audio Visual Technician; Two Event Coordination positions; and six Seasonal positions were added to this fund. The Convention Center will be undertaking two major capital projects this year, construction of a storage building and installation of a pedestrian crossing. Operating fund will transfer \$250K to the depreciation fund for replacements and/or improvements. Additional support of \$1.9M from the Hotel Occupancy Tax Fund has been provided. Working capital at year end is expected to be \$4.6M.

McAllen Performing Arts Center Fund

The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups of which a significant portion is financed through user charges.

Performing Arts Center revenue is projected at \$1.3M as well as transfers from the Hotel and Venue Tax funds in the amount of \$723K. Operational needs will be paid with revenues from events and \$2.2M is appropriated for this venue. Working capital is expected to be \$2.8M by year-end.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to decrease by \$2.2M from last year's budget, which can mostly be attributed to Federal Grants received in prior year's adjusted budget. Operating expenditures will increase by \$685K from last year's level due to various operating expenses. Major capital outlay projects are appropriated in the Airport Capital Improvement Fund. Working capital is expected to settle in at \$6.5M.

Metro McAllen Fund

The Metro McAllen Fund is used to account for the activities of the City's public transportation system.

Revenues are expected to decrease by \$539K from last year's budget. Federal Transportation Administration (FTA) and TxDOT grants are expected to provide \$3.1M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$1.5M, which will fund operations and provide local match for the FTA grants activity. Operating expenses are expected to increase by \$619K due to personnel costs and an increase in fuel costs. Ten Transit Operators have been added to this fund. Working capital is expected to amount to \$1.1M by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Funding of this fund is from grants and a transfer-in from the Development Corporation fund. There was an increase of revenues, \$2.6M, due to Federal Transportation Administrative (FTA) funding of projects. Operating expenses increased by \$2.5M mostly due to capital expenditures. Capital expenditures amount to \$17.2M, which will be funded with FTA and local funds. The individual projects to be undertaken are presented in page 379 of this budget document. Working capital is expected to amount to \$1M by year end.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.

Revenues are projected to slightly decrease, \$36K, from last year's adjusted budget due to a decrease in facility rentals. Operating expenses are budgeted to increase by \$71K due to an increase in fees and personnel adjustments. Working capital will remain at \$1.3M by year-end.

Anzalduas International Crossing Fund

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.

Revenues for the Anzalduas Bridge have been budgeted with an increase of 906K due to an increase in crossings. Operating expenses are budgeted to slightly decrease by \$29k. Working capital is expected to be \$2.3M by year-end.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The activities provided by this fund is for Fleet Operations and Materials Management. The level of activity is expected to increase by \$300K due to fleet sales with revenues budgeted to generate \$4.8M. Expenses are budgeted at \$4.5M. The projected ending working capital will be \$679K.

General Depreciation Fund

This section also includes the working capital summary for the General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus various inflation factors to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$3.2M. Capital expenditures planned this year amounts to \$6.3M. Working Capital at year-end will be \$15.9M. A detailed listing of the acquisitions is listed on pages 400-401.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable covers 95% of the employee cost and 70% of the dependent cost, with the differences of 5% and 30% being contributed by the employees respectively effective this fiscal year amount to \$13.7M. Expenses have been budgeted at \$13M, leaving working capital with about \$614K by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

Revenues are expected to come in at \$1.5M, of which \$843K will come from the annual required cost from other funds and the balance primarily from retiree premiums and some interest revenue. Claims expense and administrative expenses have been budgeted at \$1.2M. Working capital is expected to amount to \$524K.

Workmen's Compensation Fund

The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transferred from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation. Revenues primarily derived from other City funds to which these coverages are attributable will amount to \$2M . Expenses have been budgeted at \$2.2M. Working capital is expected to amount to \$7.2M at year-end.

Property & Casualty Insurance Fund

The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transferred from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable will be \$1.5M and are initially expected to offset any costs--\$1.5M. The ending working capital balance is expected to amount to \$277.

Mission Statement

Dedicated to consistently providing high quality services and quality of life to all who live, work, and visit the City of McAllen.

Accomplishment of Major Goals Established in Prior Year Budget (Fiscal Year 2021-2022)

The goals adopted by the Mayor and City Commission for FY 2021-2022 as well as each status as follows:

Continue to implement City Business Plan

- McAllen Holiday Parade-South Pole & Beyond
Management's Response: Parade includes a 1.5 Mile stadium & street parade route, over sixty illuminated floats and surprises, over thirty larger-than-life character balloons, Celebrity hosts and guest appearances, Marching bands & dance teams, and Christmas in the Park. The 2021 McAllen Holiday Parade had more than 260,000 spectators and 27 million TV Viewers.

City assets currently in progress

- Quinta Mazatlán Palm House
Management's Response: The project will create a destination venue and promote environmental conservation to the public. A park and ride will be included as part of the project. Design completed and construction has begun on the Palm House. Project design completed January 2022.
- Anzalduas Land Port of Entry Expansion Project
Management's Response: This \$84.5 million project consists of a \$63 million loan from North American Development Bank (NADBank), a \$25 million grant from the U.S. Department of Transportation, and \$21.7 million grant from Texas Department of Transportation. The project will construct commercial inspection facilities at the Anzalduas Land Port of Entry, including inspection booths, inspection docks, equipment, roadway, parking, and sidewalks. The project will make improvements to the southbound inspection facilities and construct northbound facilities. Project design completed January 2022 with construction awarded September 2022.
- Parks Administration Facility
Management's Response: Construction in progress for new Park's administration facility, which will compose of 10,820 square feet of office space; 9,400 square feet of warehouse and building space; parking areas for vehicles and trailers; equipment storage area; chemical storage building; and necessary site infrastructure. Project began construction in August 2021 and will be completed by May 2023.
- Metro Transfer Station Project
Management's Response: Transfer Station will include an 8,000 square feet Bus Transfer facility with a small interior lobby and bays for 6-8 transit buses, one hundred parking spaces (vehicles and buses) as well as a Maintenance facility with two bays and approximately 3,500 square feet of office space, electric bus charging station, and a vehicle and bus fueling station. Project is expected to be completed in May 2023.
- All Inclusive Playground at Los Encinos Park
Management's Response: In partnership with Hidalgo County Pct. 2, the City will add an accessible playground designed for all. The playground will include elements for children ages 2-5 years old and a play system for kids 5 to 12 years old. The playground includes musical elements of chimes and drums. Most notable is the entire play surface is safety surfacing which serves for the fall zones as well as for easy access across the entire play area. Project is expected to be completed in December 2022.
- McAllen International Airport
Management's Response: The McAllen International Airport has been progressing with its multi-year and phased safety improvement projects associated with the existing airfield storm water management system. In addition, the Airport is taking on pavement maintenance and rehabilitation projects including the main commercial runway. Also included is the cargo apron reconstruction to allow for heavy aircraft safety and increased maneuverability space. Other improvements include replacement of the tile portion of roof and skylight windows, HVAC and Lighting components, elevator rehabilitation, improvement of existing passenger boarding bridges, rehabilitation of restrooms for the public, and inclusion of travel amenity for traveling customers. Various projects are expected to be completed in September 2024.

Improve City Traffic flow

- **Bicentennial Boulevard Extension**
Management's Response: Bicentennial's expansion to the north, from the airport to 107. This project consists of the extension of a 4-lane urban curb and gutter paved roadway from Trenton Road to State Highway 107 (University Drive). The extension of Bicentennial Boulevard is 2.80 miles and includes a storm water management system, potable water, and sanitary sewer infrastructure, installation of two raw water underground mains for irrigation, sidewalks, and noise attenuation barriers along the right of way at existing residential subdivisions. This adds another major arterial roadway to the City. Project completed December 2021.
- **Dove Avenue Widening**
Management's Response: Dove Avenue between Bicentennial and 23rd Street-This project added capacity to the roadway by widening Dove Avenue to construct a center turn lane between Bicentennial and 23rd Street. Project completed February 2022.
- **Traffic Signal Study**
Management's Response: Various locations around City of McAllen-The project consists of a Comprehensive Traffic Study for signal timing coordination of 155 signals along major north/south and east/west corridors. Collection of data for signal timings began in Fall 2021 with implementation city wide May 2022. Project implemented May 2022 but will continually monitor for effectiveness.

Improve City Storm Drainage

- **Dove Avenue Drainage Improvements**
Management's Response: Intersection of North 10th Street and Dove Avenue, as well as reducing the strain on existing storm sewer systems between North 2nd and North 6th Streets-This project consists of storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Project completed January 2022.
- **Northwest Blueline Hibiscus Tributary Drainage Improvements**
Management's Response: Northwest Blueline Hibiscus Tributary West of North 23rd Street-This project consists of channel regrading and reprofiling to improve stormwater storage and conveyance capacity. Project completed January 2022.
- **North 8th Camelia Avenue Drainage Improvements**
Management's Response: North 8th Street between Harvey and Camellia Avenue-This project consists of improvements to storm sewer infrastructure to address area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Project completed March 2022.
- **Gardenia Avenue at 12th Street Drainage Improvements**
Management's Response: Gardenia Avenue between North 12th Street and Bicentennial Blueline-This project consists of improvements to storm sewer infrastructure to address area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Project completed March 2022.
- **Vine Avenue at North 48th Street Bypass Drainage Improvements**
Management's Response: North 48th Street at Vine Avenue-This project consists of storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Project completed September 2022.

Leisure, Cultural and Entertainment

- **Crockett Skate Park**
Management's Response: Crockett Park has been improved to include a skatepark and other amenities: two youth soccer fields and a dog run. The pavilion received a concrete overlay for sports play and an exercise station with five units. Landscaping on the north field will be completed in December with the addition of the City's 3rd Urban Forest with 50+ Native trees. Skatepark was completed November 2021.

- Adaptive Playground-Blanca Sanchez Inclusive Park
Management's Response: In partnership with Hidalgo County Precinct 4, McAllen I.S.D., Capable Kids Foundation, H.E.B., and Driscoll Children's Hospital, the park includes a three-part play system specifically formulated for children who may have mobility or other challenges. In addition to playground equipment, upgrades include ADA-accessible restrooms and an expanded parking lot. Project completed January 2022.
- La Vista Park
Management's Response: The La Vista Park revitalization plan included new picnic tables, new trash receptacles, replaced picnic shelters, upgraded Rental Pavilion fencing, a piñata pole, parking lot pavers, a Parking lot seal coat, and upgrades to the previous restroom. The new La Vista restroom was designed and constructed in phases. The new masonry brick restroom is the 2nd City of McAllen Park location to include a Family Restroom with an adult changing table. The new restroom is south of the rental pavilion and kitchenette which also received in-house renovations. The kitchenette's original west brick wall and roof remained, but new walls, new windows, doors, lighting, paint, and fixtures were all built and installed, while Parks crews finalized grading, irrigation, and landscaping. Last year the City Commission approved the final phase of the La Vista Park revitalization with playground improvements. Parts were installed and the playground was reopened in March 2022 for Spring Break. Projected completed by May 2022
- Fireman's Park - H2O Hut
Management's Response: The H2O Hut at Town Lake at Fireman's Park is an added amenity that will continue to provide experiences for current and future visitors of the park. The building was repurposed from an already existing container unit and the design and construction of the H2O Hut was done in-house by McAllen Parks & Recreation crews. The vibrant colors of the H2O Hut elevate the atmosphere of the environment and add to the high-quality attractions already at the park, including the pump house, pavilion, play structure and the running trail. Project completed July 2022
- Champion Lakes Golf Course
Management's Response: Resurfacing and restriping of parking lot for Golf Course. Project completed August 2022.

McAllen Public Utility Assets

- South Wastewater Treatment Plant Administration & Operations Building
Management's Response: This project consists of construction of a new Administration and Operations Building, which is necessary for day-to-day operations of the South Wastewater Treatment Plant Facility. Project completed in May 2022.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen.

Goal #1 relates to making McAllen a mid-sized city with "big-city quality of life" features which assist in driving educated workers, young families and retirees to "destination cities" in great numbers. This shift is occurring worldwide, but noticeably in Texas cities of Austin, Dallas, Houston and, to a degree, San Antonio. Smaller metros such as McAllen's can compete by maintaining affordability while also offering a competitive lifestyle and quality of life. There has been a shift toward cities, especially in Texas with the larger metros - and most notably Austin - "booming" so far. Residential real estate in McAllen has experienced record increases with median sales prices jumping substantially. The 2022 Citizen Survey confirmed further increased satisfaction related to McAllen's "Quality of Life" by showing an increase in 55 of 89 satisfaction ratings since previous survey in 2019 and rating above the National Average in 63 of 71 city services.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 1.1: Expand venues for family gathering & recreation.							
1.1.1	Continual general Park upgrades & replacements	Parks & Recreation	Ongoing	Ongoing	Program	Program	Replaces equipment and materials due to use, wear, age.
1.1.2	Expand offerings of "first to market" entertainment at McAllen Performing Arts Center	City Comm, City Mgr., Convention Center	Ongoing	Ongoing	Program	Program	Broadway shows, Entertainers and Performers continue to use the center during non-summer "Season".
1.1.3	Destination Events: Continue to enhance and improve Fiesta de Palmas, Car Fest, 40 Days of Christmas	Convention Center	Ongoing	Ongoing	Program	Program	Convention Center continues to enhance selection of Destination Events.
1.1.4	Continually improve Convention Center	Convention Center	Ongoing	Program	Program	Program	Maintain building so that it continues to be state of the art facility.
1.1.5	Campground Projects	Parks & Recreation	July 2022- September 2024	\$5,040,000	\$0	\$5,040,000	8701 N 23rd St-Develop Kappler Property into a camp ground. Establish trails, fishing docks, archery alleys, birding blinds, campsites, and picnic shelters.
1.1.6	Tennis Center	Parks & Recreation	October 2022 - October 2023	\$2,340,000	\$0	\$90,000	Site To be Determined- Increase access to tennis courts for McAllen Residents and visitors.
1.1.7	New Parks & Recreation Areas South of Expressway	Parks & Recreation	October 2022 - October 2023	\$2,340,000	\$0	\$2,050,855	Location to be determined- Purchase of a minimum of 5 acres of land to develop a regional park with amenities South of Expressway 83.
1.1.8	Morris Hike and Bike	Engineering	October 2022 - September 2023	\$2,085,656	\$0	\$995,000	Bicentennial H & B Extension (from to 2nd Street to Bicentennial Blvd)- Extension of Hike and Bike Trail. Continue construction of trail from Bicentennial to 2nd Street.
1.1.9	Irrigation District ROW - Trails	Parks & Recreation	October 2022 - October 2023	\$1,800,000	\$0	\$238,700	Various Irrigation Canals and Drainage Ditches-Develop new mini trails around irrigation district right of ways.
1.1.10	McAllen Convention Center Pedestrian Crossing at Ware Rd.	Engineering	October 2022 - September 2023	\$1,650,000	\$0	\$562,993	McAllen Convention Center campus west entrance at Ware Road-Installation of an underground pedestrian crossing at Ware Road to allow access and connectivity form the McAllen convention center campus to West Side Park and City wide running, cycling and pedestrian routes. Part of McAllen's multimodal infrastructure.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
1.1.11	Morris Park Improvement-Phase 2 out 3	Parks & Recreation	May 2020 - August 2023	\$1,155,920	\$59,254	\$1,096,666	1400 Trenton Road- Development of park system in and around the south Morris location. Amenities to include picnic tables, field lighting, restrooms, ramp access, lighting, entry arch, irrigation, and landscaping. A donation of \$50,000 has been received for the implementation of an Urban Forest as part of Morris Park improvements.
1.1.12	Springfest Park	Parks & Recreation	July 2021 - September 2023	\$744,000	\$43,348	\$700,652	3501 S. 23rd Street-Complete improvements of a restroom, with a family room, sidewalk access, field lighting, and perimeter fencing.
1.1.13	Splash Grounds at City Parks	Parks & Recreation	June 2022 - January 2023	\$570,000	\$0	\$570,000	Curtis Park and Morris Sensory Park-): Improve two existing parks with a splash pad amenity. Improve Curtis Park with a 30'x 20' splash pad. Improve Morris Sensory Park with a 600 square feet splash pad.
1.1.14	Adaptive Playground - Los Encinos	Parks & Recreation	December 2021 - December 2022	\$503,000	\$10,055	\$492,945	2900 Sarah Avenue- Installation of inclusive play structure at Los Encinos Park.
1.1.15	Las Palmas CC Park Soccer Fields & Artificial Turf	Parks & Recreation	January 2022 - December 2022	\$800,000	\$473,410	\$326,590	1921 N 25th Street-Improve Las Palmas Park with a synthetic turf field and MUSCO field lighting. Upgrade Las Palmas Community Center with lobby flooring, lobby painting, new roofs for storage buildings and exterior painting.
1.1.16	Hike & Bike Trail Amenities	Parks & Recreation	October 2022 - August 2023	\$150,000	\$0	\$150,000	2nd Street Hike and Bike Trail- Add water fountains, shade structures, and benches south of La Vista to El Rancho Road.
1.1.17	Bill Schupp Park	Parks & Recreation	June 2021 - September 2023	\$325,700	\$64,550	\$261,150	1300 Zinnia Avenue-Update amenities such as picnic tables, trash cans, and benches. Replacement of irrigation parts. Sidewalk additions for access to ADA picnic tables. Playground replacement and repairs.
1.1.18	Stadium Parking	Engineering	October 2022 - September 2023	\$460,000	\$213,680	\$246,320	West side stadium parking lot off of La Vista Avenue-Repave the West Stadium Parking at McHi for Christmas Parade.
1.1.19	Cascade Park	Parks & Recreation	February 2018 - September 2023	\$216,437	\$0	\$216,437	1000 S. Bales-Install LED Lighting and repave existing parking lot with seal coat and striping. Complete parking lot overlay, striping, and seal for pool side parking lot.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
1.1.20	Assorted Parks Amenities	Parks & Recreation	October 2022 - September 2023	\$765,000	\$100,000	\$200,000	All Parks-Annual park amenities are replaced due to deterioration. Amenities include grills, tables, trashcans, fountains, trail and park equipment as well as repairs to playground structures. Phased Improvements include: 6 additional exercise stations, Dog Park Improvements, Sewer connection repair at DeLeon Soccer restrooms, and LED Lighting upgrades to rental pavilions.
1.1.21	Crockett Elementary - Master Plan	Parks & Recreation	February 2021 - December 2022	\$500,000	\$329,530	\$170,470	2112 N. Main Street-Park improvements such as lighting, exercise equipment, and playground equipment. Complete the revitalization and improvements to Crockett City School Park with solar lighting upgrades, new decomposed granite trail, exercise equipment, and landscaping to include an urban forest with seating. Construction of skateboard park is complete.
1.1.22	Westside Park Improvements	Parks & Recreation	April 2022 - January 2023	\$519,000	\$350,000	\$169,000	1000 S. Ware Road-Upgrade paving and asphalt. Remodel of Ramiro Guerra Kitchenette and gazebo. Replace three toddler playgrounds. Upgrade lighting and painting on four rental pavilions.
1.1.23	Zinnia Park	Parks & Recreation	October 2022 - September 2023	\$100,000	\$0	\$100,000	5201 N. 29th Street-Relocate and upgrade playground structure away from splash pad to extend the life of the structure.
1.1.24	Municipal Pool - Filter & Pump Replacement	Parks & Recreation	April 2022 - November 2022	\$85,000	\$0	\$85,000	Municipal Pool 1921 N. Bicentennial Boulevard- Replacement of filters and pumps at pool.
1.1.25	McAllen Heritage Center -Downtown	City Commission	Ongoing	Annual	\$80,000	\$115,000	Downtown-Historic Main Street building provides a place to exhibit and assist in the preservation of historical and cultural artifacts. Focus is to educate about the customs of the people, traditions, folklore, and community life of historic McAllen, Texas.
1.1.26	McAllen Heritage Center -Downtown Design	City Commission	One-Time	\$149,000	\$0	\$149,000	Study feasibility of expansion for McAllen Heritage Center. This is meant to further beautify downtown area.
1.1.27	La Floresta Park	Parks	August 2021 - November 2022	\$85,503	\$85,503	\$0	N. 20th & Stanford Avenue-Development of new park area on 6.5 acres. Includes trail, benches, picnic shelters, fencing, playground, and right of way sidewalk.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
1.1.28	Adaptive Playground - Baseball Field (Amenities)	Parks & Recreation	November 2021 - October 2022	\$40,000	\$40,000	\$0	8201 N. 29th Street-Build a new restroom with a family restroom and 3 adult changing tables to serve Blanca Sanchez Inclusive Park and Baseball Complex visitors.
1.1.29	Golf Course-Improvements	Champions Lakes Golf Course	August 2022 - September 2023	\$1,065,000	\$81,000	\$978,000	2701 S. Ware Road- Various improvement projects include installation of erosion control wall on sections of lake, expansion of Parking lot, upgrades to west side golf cart bridge, installation of LED lights at driving range, and resurfacing and restriping of parking lot.

Strategy 1.2: Promote a strong arts and cultural community.

1.2.1	Expand & Improve City Parades, most prominently the illuminated Holiday Parade	City Manager, City Commission	Annual	Goal: Self supported	\$0, net	\$0, net	McAllen Holiday Parade-draws visitors from Mexico, the RGV, and throughout country for family friendly, popular event.
1.2.2	Continue City-funded public events: 4th of July celebration, Vida Verde, Fiesta de Palmas, Moon over Mazatlán - and more.	City Manager, Chamber	Ongoing	Ongoing	Program	Program	Plan to continue & expand events that draw attendees from the larger Metro area and beyond. McAllen Chamber will provide a supportive role by marketing such events.
1.2.3	Continue and expand music events; funding	City Manager, Chamber	Ongoing	Ongoing	Program	Program	Music after hours, music at Quinta events, and funding of music. McAllen Chamber will market these events and other cultural activities.
1.2.4	Continue Concerts on the Lake at Convention Center	City Manager	Ongoing	Ongoing	Program	Program	Continue creating popular outdoor music events.
1.2.5	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Ongoing	Program	Program	Parks and Recreation host the annual Golden Age Olympics drawing Winter Texans.
1.2.6	War Memorial	City Commission	October 2022 - September 2023	\$190,000	\$20,000	\$190,000	Convention Center Outparcel-Project to consist of sidewalk, pedestals under flag poles, freestanding pedestals, and completion of granite and engraving.
1.2.7	Children's Museum at IMAS	City Commission	Ongoing	Program	\$0	\$1,000,000	Children's Museum at IMAS
1.2.8	International Museum of Art & Science (IMAS)	City Commission	Ongoing	Program	\$700,000	\$700,000	Museum promotes a deeper appreciation of the arts and sciences through exhibitions, cultural events, and educational programs. Museum preserves and expands display of permanent art and science collections for the benefit of the public.
1.2.9	McAllen Public Library- Upgrades	City Commission	One-Time	\$450,000	\$0	\$450,000	McAllen Public Library System-Furniture for Palm View Library & Lark Library and Audio Visual Equipment for Main Library.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
1.2.10	Valley Symphony Orchestra	City Commission	Annual	Varies	\$73,824	\$84,000	Orchestra provides classical music performances as a resident ensemble at McAllen Performing Arts Center (MPAC), located in the heart of the Convention Center district, bringing culture and growth of the arts.
1.2.11	Museum of South Texas History	City Commission	Ongoing	Program	\$40,000	\$40,000	Museum is a significant research hub curating exhibits, archives, and collections representing the collective history of the Rio Grande Valley. Focus is on the creation and delivery of high quality educational experiences for local families, schools, and visitors.
1.2.12	RGV International Music Festival	City Commission	Ongoing	Program	\$10,176	\$10,176	RGV International Music Festival
1.2.13	McAllen Town Band Association	City Commission	Annual	Varies	\$11,000	\$15,000	Organization of Community Musicians that perform at McAllen Performing Arts Center (MPAC), through new mediums, and are a regular presence at annual public events, serving as the unofficial band for our community's most cherished traditions.
1.2.14	Bethel Gardens	Parks & Recreation	October 2021 - December 2022	\$20,000	\$6,000	\$14,000	1322 S. 16th Street-Improve gardens with amenities and beautification. Improve historic site with implementing park amenities, landscaping, and beautification components.

Strategy 1.3: Maintain visual attractiveness of key corridors and venues.

1.3.1	Refresh 50/50-Revitalization Project	Retail & Business Development	Ongoing	Program	\$400,000	\$425,000	Matches funds for commercial properties' that upgrade their exterior's appearance up to \$15,000.
1.3.2	City Hall Front Canopy Upgrades	Engineering	June 2022 - January 2023	\$250,000	\$18,000	\$232,000	City Hall Building-1300 W. Houston Avenue-Provide facelift to front canopy and walkway lighting at City Hall.
1.3.3	Street Lights Upgrade	Traffic Operations	October 2022 - September 2023	\$200,000	\$35,000	\$165,000	Throughout City-Funds used to provide lighting in older established neighborhoods.
1.3.4	Beautification of Bicentennial (Noise Barrier)	Parks & Recreation	October 2022 - September 2023	\$260,962	\$74,806	\$142,839	Installation of white panel fence, landscaping on areas disturbed by TXDOT, revitalization of Frontage Park fencing and landscaping.
1.3.5	Horticulture Improvements	Parks & Recreation	October 2022 - September 2023	\$202,000	\$92,000	\$110,000	Citywide-Continued maintenance, addition, and replacement of landscaping and horticulture for parks, city buildings, and medians. War memorial landscaping is also supported by this project as well as yearly tree plantings.
1.3.6	Development Monument Sign	Engineering	October 2022 - October 2023	\$48,000	\$0	\$48,000	Development Center located at 311 N. 15 Street-To construct one main sign and sub-sign at Development Center.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
1.3.7	Youth Baseball Complex Additional Parking	Parks & Recreation	February 2022 - February 2023	\$569,374	\$537,705	\$31,669	3201 N. 29th Street-Additional parking will create a total of 180 parking spots with additional dedicated Handicap parking to support the Miracle field and inclusive playground at Blanca Sanchez Elementary. With the increase in tournaments, the additional parking will be used by visitors to the complex.
1.3.8	Matching Grant program - Neighborhood	Planning	Ongoing	\$145,000	\$10,000	\$25,000	Throughout City-Grants can be awarded for 50% of landscaping improvements up to \$5,000. To encourage subdivisions to beautify their landscaped areas.
1.3.9	Matching Grant program-Commercial	Planning	Ongoing	\$142,500	\$7,500	\$25,000	Throughout commercial corridors-Grants can be awarded for 50% of landscaping improvements up to \$5,000. To encourage businesses to beautify their exterior.

Strategy 1.4: Regional Leader in Sustainability

1.4.1	Increase commercial recycling	Public Works	Ongoing	Program	Program	Program	Add multiple commercial routes by adding 30 new Accounts to recycling to increase commercial recycling.
1.4.2	Enhance compost marketing	Public Works	Ongoing	Ongoing	Program	Program	Continual efforts to increase sales of composting and promote composting/recycling at City Events.
1.4.3	Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs	Public Works	Ongoing	Net Savings	Net Savings	Net Savings	Program to increase revenue to Solid Waste program and reduce costs in recycling program with major improvement in compliance by 40%.
1.4.4	Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use	Public Works	Ongoing	Net Savings	Net Savings	Net Savings	Educate Community through Bin Inspections. Reduce recycle workload related to non-compliant bins, objective is to reduce costs & waste to landfill over time.
1.4.5	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Convention Center	Ongoing	Ongoing	Program	Program	Quinta Mazatlán will continue to expand green education project.
1.4.6	Energy Efficiency Program	Engineering	February 2022 - October 2023	\$4,111,928	\$1,053,657	\$3,058,271	Various City of McAllen Facilities-This program involves the replacement or repair of outdated equipment with new energy efficient equipment and HVAC Building Automated Systems that will replace outdated system.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 1.5: Promote improved health of McAllen citizens.							
1.5.1	Grow number of running/walking events held in Linear Parks annually	Parks & Recreation	Ongoing	Ongoing	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, McAllen Marathon Scott Crane Memorial Run, and assists private, non-profit groups, and City Departments with benefit runs.
1.5.2	UT Health RGV Cancer and Surgery Center	City Commission	Ongoing	Ongoing	\$1,000,000	\$1,000,000	Development of UT Health RGV Cancer and Surgery Center at Pecan between Jackson & McColl Roads. This will be a world class center aimed at providing comprehensive cancer and surgical services that will train physicians and research scientists.
1.5.3	Boys & Girls Club of McAllen	City Commission	Ongoing	Program	\$730,000	\$740,000	Boys & Girls Club-Support of Summer programs and learning centers focused on youth development.
1.5.4	Boys & Girls Club of McAllen: After School Learning Centers	City Commission	Ongoing	Program	\$250,000	\$330,000	Boys & Girls Club-Support of after school programs and learning centers focused on youth development.
1.5.5	McAllen Marathon	Parks & Recreation	October 2022 - September 2023	\$238,586	\$108,586	\$130,000	Citywide-McAllen Marathon is held annually in January offering 6 races/events including the Kids Marathon Final Mile.
1.5.6	Amigos Del Valle	City Commission	Ongoing	Program	\$107,000	\$107,000	Amigos Del Valle-Mission is to positively impact the quality of life of residents with special emphasis in assisting the elder population to maintain active, healthy and independent lives. Amigos provides hot meals, safety checks, and companionship to seniors.
1.5.7	Children's Bereavement Center	City Commission	Ongoing	Program	\$0	\$44,000	Children's Bereavement Center- Gives children the opportunity to heal through recent loss of loved ones through peer, family, and community support.

Strategic Business Plan

Goal 2: Strengthen McAllen's dominance as the retail, hospitality, sports, medical, and entertainment destination of the region.

Goal #2 relates to the City of McAllen's strong sales tax generation primarily due to retail sales which provides the lion's share (56%) of total sales tax revenue to the City. The theory behind "destination" retail and entertainment is that consumers will visit and become acquainted with a particular attraction leading to an increase in visits in the medium term, while a memorable experience will encourage long term loyalty to the destination itself. This goal is about the creation of a destination image or positive perception of a place as the main reason driving tourism. Furthermore, this goal aims at increasing distinctive attractions, services, and venues making McAllen the destination of choice for the region.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 2.1: Enhance McAllen's bond with shoppers from south Texas, northern Mexico, and beyond.							
2.1.1	City of McAllen Marketing Cooperative	City Manager, Chamber, & City Departments	Ongoing	Program	Program	Program	Brand management omnichannel campaign using pooled resources from various City Departments and in partnership with McAllen Chamber to help marketing of City of McAllen events and services.
2.1.2	City of McAllen Conference & Event Marketing	City Manager, Retail	Ongoing	Program	Program	Program	The "I Know a Place" omnichannel campaign seeks to highlight McAllen as a "destination" for Events & Conferences.
2.1.3	City of McAllen Developer Marketing	City Manager, Retail	Ongoing	Program	Program	Program	The "McAllen Means Business" omnichannel campaign seeks to make McAllen the "investment of choice" for Developers.
2.1.4	City of McAllen Consumer Marketing	City Manager, Retail	Ongoing	Program	Program	Program	The "Explore McAllen" omnichannel campaign seeks to make McAllen the "entertainment, hospitality, and dining venue" of choice for Consumers.
2.1.5	Increase air and land travel options to and from key Mexico markets	Airport, Transit, Bridge, CVB	Ongoing	Program	Program	Program	Continue expansion and existing route support efforts to/from Mexico via our various air/land ports.
2.1.6	Expand entertainment events which attract attendees from both South Texas and Northern Mexico	City Manager, CVB, Parks & Rec., Retail, Convention Center	Ongoing	Varies	Each event varies with the goal of self-funded events.	Each event varies with the goal of self-funded events.	Events already include Fiesta de las Palmas, MXLAN, Holiday Parade, "FRIO", Christmas display, Posada and more.
Strategy 2.2: Bring key "destination" retail to the city.							
2.2.1	Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages	City Commission, City Manager	Multi-year	\$20,000,000	Ongoing	Ongoing	Parking Garages complete. This complex contributes millions of dollars in General Fund revenue annually.
2.2.2	Business Development & Recruitment	City Manager	Ongoing	Program	\$292,000	\$251,000	Business Development, recruitment, and promotion; includes major ICSC presence in Dallas and Las Vegas working to bring first to market retail to McAllen.
2.2.3	Retail -Recruiting Consulting	City Manager	Ongoing	Program	\$60,000	\$60,000	Retail Consumer Intelligence firm to compliment McAllen shopping, dining, and entertainment as the "investment of choice."

Strategic Business Plan

Goal 2: Strengthen McAllen's dominance as the retail, hospitality, sports, medical, and entertainment destination of the region. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
2.2.4	Christmas in the Park - Entertainment & Logistics	Parks & Recreation	October 2022 - March 2023	\$94,254	\$54,254	\$40,000	Municipal Park-Recurring City event that provides an area for Holiday Parade attendees to enjoy food, activities, and entertainment.
Strategy 2.3: Promote tourism to the area such as ecotourism, medical, recreational, and sports.							
2.3.1	City of McAllen Marketing Cooperative	City Manager, Chamber, & City Departments	Ongoing	Program	Program	Program	Brand management using pooled resources from various City Departments and in partnership with McAllen Chamber to help marketing of City of McAllen events and services.
2.3.2	Increase Winter Texan & Retiree loyalty to McAllen	City Manager	City Manager	Ongoing	Program	Program	Winter Texans and Retirees are an important market to the greater region.
2.3.3	Expand Medical Tourism	City Manager	City Manager	Ongoing	Program	Program	Expanding medical tourism, both international and regional, is an opportunity for McAllen as it provides wider health care services through quality Hospital, Clinic, and UTRGV Cancer Center partnership with MD Anderson.
2.3.4	Expand Sports Tourism	City Manager, CVB, and Parks & Rec.	Ongoing	Program	Program	Program	Convention & Visitors Bureau (CVB) in conjunction with Parks & Recreation attract Tournaments and Sports leagues to compete in McAllen. The economic impact to businesses in McAllen is in the millions.
2.3.5	Palm House-Quinta Mazatlán	City Commission	October 2022 - October 2023	\$45,412,486	\$68,094		600 Sunset Drive-Improvements include a State Grant for a PALM House center for education about plants, animals, the land, and mankind; part of Quinta Mazatlán's master plan to continue to attract eco-tourism from across the globe.
2.3.6	Air Service Incentives	Airport	Ongoing	Program	\$17,991	\$1,387,958	Airport Airlines Incentives
2.3.7	McAllen Veterans Memorial Stadium-Press Box	City Commission, City Manager	Ongoing	\$1,000,000	\$0	\$1,000,000	McAllen Veterans Memorial Stadium-Press Box to promote Sports/Recreational Tourism.
2.3.8	MXLAN Event	City Event & Chamber	Ongoing	Varies	\$125,000	\$150,000	This is a City-led event, with key support from McAllen Chamber, drawing tourism and featuring artists/culture/musicians from Mexico. Event is designed to attract visitors during traditionally slowest tourism month of the year.

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term.

Goal #3 is about diversification of not only the local economy, but the city's revenue as well. Employment data indicates that the local economy is transitioning from one with a concentration in the service sector to one more balanced, with increased jobs and wages related to education and medical. As this long-term goal is implemented, the city's revenue will become more traditional & stable as the ad valorem values are generally more stable, year to year, than are sales taxes. In 2007, by comparison, the Sales to Property Tax revenues in the City's General Fund was 64% to 36%. As projected for this year 2022, this ratio is 55/45 which is closer to 50/50. This will provide more predictable & stable sources of revenue - important for long-term planning and budgeting.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 3.1: Strategically bring new industry to the region.							
3.1.1	Increase efforts to recruit and retain business	City Manager, Retail	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements, and various omnichannel campaigns.
3.1.2	Work with UTRGV to attract medical manufacturing opportunities to McAllen. Plan to work with drug companies to do clinical trials here.	MEDC	Ongoing	Ongoing	Program	Program	Provides opportunity to encourage pharmaceutical research and ready to market manufacturing. This is on-going project with UTRGV and also involves Medical institutions from Mexico.
3.1.3	Continue to expand manufacturing base by attracting primary service and manufacturing investment/jobs to McAllen	MEDC	Multi-year	Program	Program	Program	This sector has the greatest impact on bringing new money into the local economy and provides long-term revenue growth.
3.1.4	Increase focus on attracting higher skilled, higher wage jobs & professional careers in medical & research fields	MEDC	Multi-year	Program	Program	Program	Recent growth in local educational institutions has resulted in an enhanced MEDC focus on jobs in this area, working with regional stakeholders.
3.1.5	Establish Technology & Health Improvement Districts	MEDC	Multi-year	Program	Program	Program	Creation of a respective Technology District and Health District in the City will attract both technology and medical sectors. Note: These two sectors have been shown to drive jobs and population growth.
3.1.6	Work closely with the local development community to insure we have available buildings necessary to support new manufacturing related-companies	MEDC	Multi-year	Program	Program	Program	As the demand for larger buildings, often with specialized requirements, continues to grow, it is important to respond quickly to customers' demands for available space.
3.1.7	Continue efforts to ease bridge crossing to and from Mexico; secure grants/funding to facilitate truck traffic.	Bridge	Ongoing	Program	Program	Program	Work to enhance and expand commercial business & international trade.
3.1.8	City Fiber Optic Networking	City Manager, Information Technology	Ongoing	Ongoing	Program	Program	Multi-year project to further connect City systems and facilities together via fiber optic lines. Work involves trenching/boring, fiber/conduit/pull boxes, and fiber pull.

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
3.1.9	Expansion of Anzalduas Bridge for Commercial Traffic	Anzalduas Bridge, Bridge Board, City Commission	Multi-year	\$84.5M	\$1,053,967	\$82,443,914	Anzalduas Bridge-Land Port of Entry-International Trade between Mexico and U.S.A. with expansion to facilitate commercial traffic. Project involves \$63M Loan from North American Development Bank, \$25M Grant from U.S. Department of Transportation, and Texas Department of Transportation Grant for \$21.7M. Project includes \$83M for Construction and \$1.5M for additional equipment/furnishings.
3.1.10	Continue 380 Economic Incentive Agreements for new & existing businesses for general business and property base expansion.	City Manager, MEDC	Ongoing	Varies	\$4,700,039	\$3,977,322	380 Economic Incentive Agreements for Business and Industrial Incentives-Vary depending upon prospect's impact on the community such as new jobs, major new added property value, etc.
3.1.11	McAllen Economic Development Corp (MEDC)	City Commission	Ongoing	Program	\$950,000	\$950,000	McAllen Economic Development Corporation will be recruiting advanced industries such as aerospace, Bio-Tech, automotive, and life sciences which will lead to higher paying and higher skilled positions for McAllen residents.
Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.							
3.2.1	Refresh 50/50-Revitalization Project	Retail & Business Development	Ongoing	Program	\$425,000	\$450,000	Matches funds for commercial properties' that upgrade their exterior's appearance up to \$15,000.
3.2.2	Project Imagine Tomorrow	Environmental Health & Code Enforcement	Recurring	Program	\$300,000	\$400,000	Various throughout City. - Home Repair Economic Incentives include: 1.) Incentives for New Construction on Single Family and Duplex-Fourplex Empty Lots 2.) Incentives for Demolition/ Rehabilitation/Upgrade Cost of Substandard, Vacant Homes 3.) Incentives for Renovation of and Homes built 50 + years ago.
3.2.3	Affordable Homes of South Texas, Inc. (AHSTI)-Home Repairs	City Commission	Ongoing	Ongoing	\$236,500	\$244,000	Agency provides Home Repair, Renewal, and New Home Construction services to first time home owners, elderly, and low to moderate income residents of McAllen.

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
3.2.4	McAllen Heritage Center -Downtown	City Commission	Ongoing	Annual	\$80,000	\$115,000	Downtown-Historic Main Street building provides a place to exhibit and assist in the preservation of historical and cultural artifacts. Focus is to educate about the customs of the people, traditions, folklore, and community life of historic McAllen, Texas.
3.2.5	McAllen Heritage Center -Downtown Design	City Commission	One-Time	\$149,000	\$0	\$149,000	Design cost of expansion for McAllen Heritage Center. This is meant to further beautify downtown area.
3.2.6	Matching Grant program - Neighborhood	Planning	October 2022 - September 2023	\$145,000	\$10,000	\$25,000	Throughout City-Grants can be awarded for 50% of landscaping improvements up to \$5,000. To encourage subdivisions to beautify their landscaped areas.
3.2.7	Matching Grant program- Commercial	Planning	October 2022 - September 2023	\$142,500	\$7,500	\$25,000	Throughout commercial corridors-Grants can be awarded for 50% of landscaping improvements up to \$5,000. To encourage businesses to beautify their exterior.

Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.

3.3.1	Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance	City Manager's Office/ City Commission	Ongoing	Program	Program	Program	Ordinance changes to improve processes and reduce impediments to new business and development.
3.3.2	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	McAllen Chamber, MEDC	Ongoing	Program	Program	Program	McAllen Chamber of Commerce will partner with McAllen Economic Development Corp. (MEDC) to enhance program for commercialization and innovation.
3.3.3	New Development & Infrastructure: Real Estate Purchase	City Manager	TBD	\$4,000,000	\$0	\$4,000,000	Real Estate Purchase
3.3.4	McAllen Chamber of Commerce	City Commission	Ongoing	Program	\$644,000	\$789,000	McAllen Chamber of Commerce-Programs include promotion of members' businesses, entrepreneurship led economic development, and innovation to encourage/promote business. McAllen Chamber will also arrange for Government/Public Affairs Advocacy such as McAllen Day in Austin and representation in Washington, D.C..

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
3.3.5	Potential Investments	City Manager	Ongoing	Program	\$750,000	\$750,000	Potential Investments
3.3.6	McAllen Chamber of Commerce-Economic Development Strategy	McAllen Chamber	October 2022 - September 2023	One-Time	\$0	\$201,500	McAllen Chamber of Commerce will develop a new Economic Development Strategy.
3.3.7	Planning - Comprehensive Plan	Planning	October 2022 - September 2023	\$517,000	\$50,000	\$467,000	The Comprehensive Plan project will allow the City to hire a consultant for the purpose of updating Foresight McAllen, will be renamed Envision McAllen, the City's Comprehensive Planning document. The Comprehensive Plan will address how development is handled within the City.

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness.

Goal #4 is a commitment to continue to be the regional leader in Public Safety. Public Safety accounts for over half of all General Fund expenditures and continues to be the priority. In the 2022 McAllen Citizen Survey, citizens' ratings of Police and Fire protection saw substantial increases from already high satisfaction scores of 2019. Overall, community satisfaction with "Quality of..." Police services, Fire services, and Disaster preparedness not only increased, but are substantially above the National Average. Citizens were clearly satisfied with the emphasis placed upon overall public safety.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.							
4.1.1	Use 311 App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This makes it easier for citizens to contact/ understand code compliance efforts/process. New "311" system rolled out October, 2019.
4.1.2	Continually update International Building Codes	Building Inspections	Ongoing	Program	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws. These are enforced locally and lead to improved safety based upon national experience.
4.1.3	Adoption & Enforcement of McAllen Property Maintenance Code	City Commission	Effective February 2022	Code of Ordinances	Code of Ordinances	Code of Ordinances	City adopted the McAllen Property Maintenance Code in February 2022 addressing previously unaddressed areas such as fence maintenance, insect infestation, garbage and rubbish, structural deterioration, and general appearance and upkeep.
Strategy 4.2: Promote and enhance safety in the community.							
4.2.1	Continue efforts to keep McAllen a "Safe City"	Police	Ongoing	Program	Program	Program	In 2022, McAllen ranked #6 in Top 10 Safest Cities in America by SmartAsset.com, financial website. Report looked at the metrics of 200 of largest cities such as: violent crime, poverty, vehicular mortality rate, drug poisoning mortality rate, and the percentage of population engaging in excessive drinking.
4.2.2	Continue high citizen satisfaction rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Crime rates have been decreasing by more than a decade; At the end of 2021, McAllen recorded its lowest crime in thirty-seven (37) years.
4.2.3	Humane Society	City Commission	Annual	Varies	\$1,068,000	\$1,068,000	Non-profit is an animal welfare organization seeking to save the lives of animals and create a safe, humane community. Intake facility accepts stray and surrendered companion animals and works to save them through progressive adoption, foster care, and rescue transfer programs.

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
4.2.4	Animal Intake Facility Study	Engineering	October 2022 - March 2023	\$50,000	\$5,000	\$45,000	A comprehensive Animal Shelter/Adoption Services Feasibility Study. The City of McAllen is looking at alternative methods to deliver sheltering, medical treatment, and adoption services.
4.2.5	Street Lights	Engineering	Program	Recurring	\$100,000	\$600,000	This helps with the installation of new street lights in areas that do not meet spacing requirements in new and existing roadways. It also helps for streetlight improvements by District for existing arterial roadways and established neighborhoods.
4.2.6	Vision Zero-Traffic/ Transportation Safety	Engineering	October 2022 - September 2023	\$150,000	\$10,000	\$140,000	Project Study-Vision Zero is an approach that states that no deaths or serious injuries are acceptable on our transportation system. McAllen's Vision Zero will use education, engineering, evaluation, enforcement, and policy to provide a platform to tie in our transportation infrastructure while seeking to eliminate deaths and serious accidents.
4.2.7	Environmental Health-Aerial Bucket Truck	Environmental Health & Code Enforcement	Program	Program	\$0	\$220,000	Bucket Truck to help install fleet of 30 cameras at sites throughout city in order to curb illegal dumping.
4.2.8	Involuntary Demolitions	Environmental Health & Code Enforcement	In Progress	Program	\$100,000	\$150,000	Various throughout City -The Health & Code Enforcement Department is presenting substandard, vacant structures to the Building Board of Adjustments with recommendation for involuntary demolition of structures that pose threat to public health and safety.
4.2.9	Environmental Health-Tractor Mowing	Environmental Health & Code Enforcement	Recurring	Program	\$0	\$85,000	During a rainy year, 1/4 of all lots mowed by Environmental Health & Code Enforcement will be over 10,000 square feet requiring a large Tractor for Mowing.
4.2.10	Dynamic Message Board with Trailer Hitch	Environmental Health & Code Enforcement	Program	Program	\$0	\$54,000	Mobile Dynamic Message Board to help educate public on no illegal dumping.
4.2.11	Tire Cleanup	Environmental Health & Code Enforcement	In Progress	\$95,918	\$50,000	\$0	Environmental Health & Code Enforcement-Tire Removal Project of illegal dumping site with thousands of tires.

Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.

4.3.1	Continue high citizen rating of Fire service and low ratio of fires per population	Fire Department	Ongoing	Program	Program	Program	2022 Citizen Survey indicates continued improvement in very high satisfaction rates for City's fire protection and safety.
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Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
4.3.2	Maintain McAllen's high ISO Rating	Fire Department	Ongoing	Program	Program	Program	The rating is "2" for Insurance Service Office rate, which is the best rating in the Valley.
4.3.3	Firefighter Training Facility Center	Fire Department	February 2022 - September 2023	\$3,742,000	\$197,820	\$3,544,180	10700 N. La Lomita Road -The Firefighters Training Facility Center will meet a variety of training needs. It will include a large tiered seating classroom for meetings and trainings and will also include a lobby, restrooms, administrative offices and conference rooms. The proposed facility will be approximately 10,000 square feet and have accessible parking.
4.3.4	Fire Station #8	Fire Department	February 2022 - September 2023	\$3,389,000	\$179,820	\$3,209,180	Tres Lagos-New construction of Fire Station #8-In design phase.
4.3.5	Fire - Aerial Ladder Fire Truck	Fire Department	October 2022 - September 2023	\$1,235,000	\$0	\$1,235,500	Aerial Ladder Fire Truck
4.3.6	Fire Truck	Fire Department	October 2022 - September 2023	\$675,000	\$0	\$675,000	Fire Truck for Fire Station#8.
4.3.7	Fire - Fire Records Management Software	Fire Department	March 2022 - May 2023	\$350,000	\$350,000	\$0	McAllen Fire Department-Emergency Operations Center-Fire Records Management Software
4.3.8	Fire - Single Head Mobile Radio	Fire Department	October 2022 - September 2023	\$108,000	\$0	\$108,000	McAllen Fire Department Emergency Vehicles-Replace 14 obsolete mobile radios in order to enhance radio communication for emergency personnel.
4.3.9	Fire - Emergency Operations Technology Refresh	Fire Department	October 2022 - September 2023	\$100,000	\$0	\$100,000	McAllen Fire Department-Emergency Operations Center-Need to update the technology for radio communication for emergency personnel in the Emergency Operations Center.
4.3.10	Fire - Portable Radios	Fire Department	October 2022 - September 2023	\$60,750	\$0	\$60,750	Replace 10 obsolete and unsupported portable radios.
4.3.11	Airport ARFF Unit-Fire Engine	Department of Aviation, Fire Department	Purchase	\$1,000,000	\$950,000	\$50,000	Airport- ARFF Unit -Replace Fire Engine dedicated for Airport.
4.3.12	Fire Station #2 & #3 Building Improvement	Fire Department	September 2021 - December 2022	\$84,230	\$84,230	\$0	Fire Station #2 & #3 Building Improvements-Ongoing, Fire Station#2 -Work Done & Fire Station#3 pending.
Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.							
4.4.1	Emergency Operations	Emergency Operations	Program	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all emergency hazards.

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
4.4.2	Work with County to adopt McAllen's Storm Water Management in other cities	Public Works; Engineering	Ongoing	Program	Program	Program	Goal is to reduce countywide flooding. Hidalgo County widening ditches in City of McAllen.
4.4.3	Traffic Operation - Equipment	Traffic Operations	October 2022 - October 2023	\$114,920	\$0	\$114,920	1901 W. Hackberry Avenue- New Traffic Operations Facility-New generator for Traffic Operations Facility.
4.4.4	IT - Equipment at Emergency Operations Center	Information Technology	Ongoing	One Time Purchase	\$542,000	\$0	Emergency Operations Center (EOC)-Replace and Install Universal Power Supply to help power data center at EOC. Blade chassis w/fabric interconnect licenses / file storage replacement / ups replacement for EOC.

Strategy 4.5: Enhance public outreach on public safety and emergency preparedness initiatives.

4.5.1	Emergency Operations-Website & Outreach	Emergency Operations	Program	Program	Program	Program	Emergency Operations Center (EOC)-Update website to contain FEMA tools and other disaster recovery information to public. EOC will also increase outreach and encourage enrollment in City's emergency notification system.
4.5.2	Police-Safety Education Program	Police	Program	Program	Program	Program	Police Department-Public outreach includes conducting safety tactical training at public schools and "Citizens' Police Academy" to educate the community on Police procedures.
4.5.3	Fire-Safety Education Program	Fire Department	Program	Program	Program	Program	Fire Department-Update website and increase social media presence. This also involves providing Fire Safety Education Programs in public schools year round.
4.5.4	Environmental Health & Code Enforcement-Education Program	Environmental Health & Code Enforcement	Program	Program	Program	Program	"Citizen Code Academy" program launched in 2022 aims at educating resident volunteers regarding Environmental Health & Code Enforcement concerns and how they are addressed by City of McAllen. Program will also have a science component teaching residents about mosquito trapping and sample collections for testing.
4.5.5	Environmental Health & Code Enforcement-Environmental Program	Environmental Health & Code Enforcement	Program	Program	Program	Program	Tool rental program allows residents to borrow gardening tools free of charge to help eliminate blight.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.

Goal #5 relates to the continual improvement of service delivery while maintaining the conservative management of city finances. These efforts were confirmed in 2022 Citizen Survey results with "Leadership provided by city's elected officials" ranking 28 points higher than national benchmarks (67% vs. 39% nationally) and "Overall effectiveness of city management" ranking 29 points higher than national benchmarks (68% vs. 39% nationally). The "McAllen as a place to live" had the largest positive response vs. national benchmarks (94% vs. 50% nationally). FYE 2022 results were largely a consumer rebound from the COVID Pandemic with pent up demand driving sales and new home purchases. For FYE 2022, both sales tax and property tax revenues hit new record highs with sales taxes exceeding the prior record of 2020-21 by \$11 million. The City will diligently work to move more capital projects "up" in timing using federal stimulus funds from the American Rescue Plan Act of 2021 and expects strong FYE 2023 results.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 5.1: Limit growth in expenditures, improve efficiency, and scale for excellence.							
5.1.1	Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc.)	Development Group, I.T.	Ongoing	Program	Program	Program	Reduce need for customers to come in for face-to-face customer service, adding another channel for customer service.
5.1.2	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Manager	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.3	Improve health plan membership to increase health screening and health awareness levels	Benefits	Ongoing	Program	Program	Program	Reduce long-term employee related health costs.
5.1.4	Workers' Compensation-Self Insurance Program	Risk	Ongoing	Net Savings	Program	Program	Maintain cost containment within the workers' compensation program by working collectively with our third-party administrator in the mitigation of claims.
5.1.5	Project SMART-ERP Replacement	Information Technology	One Time Setup Cost (Implementation within 18 months to 2 & 1/2 Years)	\$6,700,000	\$0	\$5,100,000	Enterprise Resource Planning Software in need of replacement. This is replacement Utility billing software, Financial software, and HR Software to control cost and improve efficiency.
5.1.6	Project SMART-Implementation Maintenance	Information Technology	Recurring	Program	\$32,000	\$35,000	Research & Development and Implementation Cost-Enterprise Resource Planning Software in need of replacement. This is replacement Utility billing software, Financial software, and HR Software to control cost and improve efficiency.
5.1.7	City Hall Expansion	Engineering	October 2022 - October 2023	\$19,600,000	\$0	\$2,100,000	1300 W. Houston Avenue-Expansion to existing city hall, proposed expansion will be four levels with first level parking. The expansion will be used to relocate departments that need additional space, this is due to the growth in number of staff at certain departments.
5.1.8	Offsite Backup	Information Technology	Recurring	Program	\$12,000	\$20,000	Offsite backup of data in cloud for disaster recovery servicing Police & Information Technology Department.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 5.2: Improve customer service in all levels of city government.							
5.2.1	Continue to improve the "McAllen 311" Customer Service Center & mobile app	311 Center	Ongoing	Program	Program	Program	Either via Call Center or through mobile app, residents can submit city complaints and receive updated notices of timely resolution.
5.2.2	Plan for improvements based upon 2022 external & internal service surveys	City Manager	Ongoing	Program	Program	Program	Using a 3 year improvement cycle. New, larger Community Survey took place in Spring 2022. A follow-up survey is scheduled for 2023.
5.2.3	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	Ongoing	Program	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical.
5.2.4	Provide monthly Brush Collection service twelve (12) times per year	Public Works	Ongoing	Program	Program	Program	Sustain an on-time collection schedule 90% of the time.
5.2.5	Provide Street Sweeping Service	Public Works	Ongoing	Program	Program	Program	Public Works will provide street sweeping with 4 Cycles for Residential and 6 Cycles for Arterial Road R.O.W. per year. Public Works will meet additional request from public for street sweeping via 311 app.
5.2.6	Municipal Court-Become a Court of Record	Municipal Court, City Commission	Ongoing	Program	Program	Program	Municipal Court-In September 2022, McAllen municipal court became a court of record. Technology updates and ordinance approval have made for a more efficient Municipal Court system with increased powers, transparency, and accountability.
5.2.7	City Fiber Optic Networking	I.T., Police, Traffic, others	Ongoing	Program	\$245,000	\$300,000	Multi-year project to further connect City systems and facilities together via fiber optic lines. Work involves trenching/boring, fiber/conduit/pull boxes, and fiber pull.
5.2.8	Development Center Conference Room Renovation	Engineering	October 2022 - September 2023	\$55,200	\$0	\$55,200	Development Center-311 N. 15th Street-Scope is for the renovation of an existing work area to create a conference room.
Strategy 5.3: Improve and measure performance of objectives; compare versus peers.							
5.3.1	Use Citizen Surveys, Internal Service Surveys & best practices to continually improve delivery of services	All Departments, City Management	Ongoing	Program	Program	Program	As seen on the "Transparency" tab of "Open Government" on city's website, continue use of PDCA (Plan; Do; Check; Act) continual improvement cycle.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
5.3.2	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.3	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	Ongoing	Program	Program	Program	Identify all service points (residence & commercial accounts) geographically to optimize collection routes and reduce fuel consumption.
5.3.4	Professional Services	City Manager	N/A	N/A	\$267,500	\$300,000	Consulting Fees
5.3.5	Airport Professional Services	Department of Aviation	Per Application	\$40,000	\$6,394	\$40,000	Airport- Professional Services for Passenger Facility Funds Application process with the Federal Aviation Administration.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network.

Infrastructure has for decades been a key asset of the City of McAllen. In the 2022 Citizen Survey, citizens' strongest recommendations for increased focus were related to traffic congestion, drainage projects, and condition of streets. Substantial investments in the infrastructure network include: McAllen International Airport, McAllen-Hidalgo International Bridge and Anzalduas International Bridge, Drainage, Roadways, and Water & Sewer services projects. A strong focus has been placed on these projects with the outsourcing of numerous projects to several engineering firms so that work can be done concurrently.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 6.1: Provide state of the art service-delivery assets.							
6.1.1	Continually improve Public Works, Composting large trucks, equipment & facilities	Public Works	Ongoing	Program	Program	Program	Continually maintain the highest standards for large vehicles/equipment for refuse, recycling and brush collection. Continually improve Public Works facilities.
6.1.2	Continually improve transit facilities	Transit	Ongoing	Program	Program	Program	New north Hub to have wash / repair buildings and refueling station.
6.1.3	Continually improve Convention Center	Convention Center	Ongoing	Program	Program	Program	Maintain building so that it continues to be state of the art facility.
6.1.4	Expansion of Anzalduas Bridge for Commercial Traffic	Anzalduas Bridge, Bridge Board, City Commission	Multi-year	\$84.5M	\$1,053,967	\$82,443,914	Anzalduas Bridge-Land Port of Entry-International Trade between Mexico and U.S.A. with expansion to facilitate commercial traffic. Project involves \$63M Loan from North American Development Bank, \$25M Grant from U.S. Department of Transportation, and State of Texas Grant for \$22M. Project includes \$83M for Construction and \$1.5M for additional equipment/ furnishings.
6.1.5	Airport Improvements	Depart of Aviation	January 2021 - September 2023	\$11,259,293	\$1,296,589	\$9,962,704	Airport-Various projects within the Airport inclusive of improvements to passenger boarding bridges, building improvements, HVAC/lighting, restrooms upgrades, elevator rehabilitation, and installation of travel amenities.
6.1.6	Airport Cargo Ramp Construction	Department of Aviation	December 2022 - August 2023	\$8,813,000	\$0	\$8,813,000	Airport-Reconstructing the asphalt portions of the apron to concrete for maneuverability of heavy aircraft. The improvements to the apron will increase safety. The proposed improvements would allow for anticipated fleet mixes to operate with space and flexibility.
6.1.7	Airport Runway 14-32 Rehabilitation	Department of Aviation	December 2022 - September 2023	\$3,101,000	\$0	\$3,101,000	Airport- Will ensure continued safety by rehabilitation of Runway 14-32 pavement.
6.1.8	Airport General Aviation Land Acquisition	Department of Aviation	March 2022 - December 2022	\$2,874,097	\$11,380	\$2,862,717	Airport- Land acquisition

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.1.9	Airport Terminal Expansion Feasibility Study	Department of Aviation	December 2022 - September 2023	\$500,000	\$0	\$500,000	Airport-Feasibility Study to provide the data and statistics for study of an expansion to the existing terminal.
6.1.10	Airport Parallel Runway Feasibility Study	Department of Aviation	December 2022 - September 2023	\$500,000	\$0	\$500,000	Airport-Feasibility Study to provide the data and statistics for study of a parallel runway to the airfield.
6.1.11	Airport Pavement Management Program	Department of Aviation	November 2022 - May 2023	\$240,000	\$0	\$240,000	Airport-Address requirements set forth by Federal Aviation Administration- Airport Pavement Management Program to be used to make cost-effective decisions about airport pavement maintenance and rehabilitation. Need Plan every 3 years for compliance.
6.1.12	Airport RIM-HS1 Environmental and Design	Department of Aviation	November 2022 - May 2023	\$130,000	\$0	\$130,000	Airport-Address and mitigate on-going safety and operational issues associated with Runway 14 hold position. The proposed improvements will assist in increasing the safety for all pilots utilizing Runway 14 at McAllen International Airport.
6.1.13	Airport GA Master Business Plan	Department of Aviation	December 2022 - September 2023	\$50,000	\$0	\$50,000	Airport-Master Plan will provide the data and statistics for study of additional development in the General Aviation sector of the Airport.
6.1.14	Hidalgo Bridge Improvements	Hidalgo Bridge	October 2021 - September 2023	\$3,154,610	\$197,150	\$3,244,610	Hidalgo Bridge-various improvement projects involve pedestrian expansion, restroom additions, and upgrade of facilities.
6.1.15	Parks Administration-Administration/Operations facility	Parks & Recreation	October 2021 - July 2023	\$6,023,008	\$2,878,717	\$3,144,291	Trophy Drive/23rd Street-New Parks & Recreation Administration/Operations facility; this building will be shared with Metro McAllen.
6.1.16	Boeye Redevelopment	Engineering	October 2022 - September 2023	\$26,405,000	\$0	\$1,805,000	Boeye Reservoir Between 23rd Street and Bicentennial Blvd. along U.S. 83 (I-2) -proposed fill of site for future development and site infrastructure.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.1.17	McAllen Convention Center Pedestrian Crossing at Ware Rd.	Convention Center	October 2022 - September 2023	\$1,650,000	\$0	\$1,650,000	McAllen Convention Center campus west entrance at Ware Road-Installation of an underground pedestrian crossing at Ware Road to allow access and connectivity form the McAllen convention center campus to West Side Park and City wide running, cycling and pedestrian routes. Part of McAllen's multimodal infrastructure.
6.1.18	FM2220 (Ware Rd.) - Monte Cristo Rd. to SH107 Median	Engineering	October 2022 - September 2023	\$1,400,000	\$0	\$1,147,269	Yuma Avenue - 2nd Street to Jackson Road - Redo Ditch-Landscape and irrigation infrastructure to beautify and enhance roadway median, also adjustment and relocation of public utilities along the right of way.
6.1.19	Traffic Building Renovation	Engineering	May 2022 - July 2023	\$967,680	\$57,000	\$910,680	1901 W. Hackberry Avenue- To expand building to account for additional personnel and expanded operations.
6.1.20	Fiber Optic	Engineering	October 2022 - September 2023	\$2,185,000	\$20,000	\$453,000	Various locations around City of McAllen-Fiber optic materials, Wi-Fi and construction to complete the Bond 2018 Traffic Signal Improvements.
6.1.21	Finance & Budget Department Remodel	Engineering	October 2022 - September 2023	\$274,339	\$0	\$274,339	City Hall - 1300 W. Houston Avenue. -Remodel the Finance & Budget Department to accommodate more spacing for employees.
6.1.22	Engineering - Storage Building	Engineering	October 2022 - September 2023	\$164,670	\$4,670	\$160,000	Public Works at 4201 N. Bentsen Road- Build storage facility adjoining existing structure at Public Works. The facility would be used to store files for the Engineering Department related to development and capital improvement projects.
6.1.23	City Hall Commission Chambers	Public Information Office	January 2022 - September 2023	\$263,000	\$140,000	\$124,000	The existing Commission Chambers is in need of carpet replacement, along with new seating. Other modifications include upgrading the back acoustical wall. Recent upgrades include new lighting system.
6.1.24	Downtown Improvements	Engineering	October 2022 - September 2023	\$200,000	\$100,000	\$100,000	Downtown McAllen-Variou infrastructure and traffic improvements in the downtown area including wayfinding signs, restriping, replace broken curb and gutters, and stop flooding at intersections.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.1.25	Traffic Signal Study	Engineering	March 2020 - October 2022	\$550,000	\$550,000	\$0	Comprehensive traffic study for signal timing coordination. Collection of data for signal timings began Fall 2021. Signal timings implemented May 2022. Retained Consultant to monitor software. Installation of fiber and Wi-Fi along major corridors (roadways) to service traffic signals at intersections along corridors. Communication to signal improves response time for signal malfunctions and maintenance.
Strategy 6.2: Maintain excellent roadways; improve mobility.							
6.2.1	Daffodil - Taylor Road to Ware Road	Engineering	October 2021 - September 2023	\$6,839,896	\$171,260	\$6,668,636	Daffodil from Taylor to Ware Road-Roadway paving and drainage improvements to widen existing Daffodil Avenue from Taylor Road to Ware Road (FM 2220). Proposed construction includes development of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately one mile.
6.2.2	Alleys	Public Works	Ongoing	\$3,600,000	\$0	\$3,600,000	Alley -Maintenance, Replace, Repair existing alleys based on Assessment Criteria Rankings of 66 alleys. Convert caliche to paved (asphalt) throughout City of McAllen.
6.2.3	Dove:41st Street to Bentsen	Engineering	October 2021 - September 2023	\$3,815,072	\$1,067,998	\$2,747,074	Dove Avenue from 41st Street to Bentsen Road-Roadway paving and drainage improvements to complete east/west Dove Avenue corridor from Bentsen Road to 41st Street. Proposed construction includes development of a four lane, urban roadway within 70-feet of right of way along a length of approximately quarter of a mile, including the construction of a bridge class culvert crossing along the Mission/McAllen Lateral and a siphon crossing along the Hidalgo County Irrigation District Number 1 main canal.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.2.4	Bicentennial - Trenton to 107 (Construction)	Engineering	October 2021 - October 2022	\$1,341,557	\$1,034,551	\$307,006	Bicentennial Parkway from Trenton to SH 107 -Bicentennial Parkway from Trenton to SH 107 (ROW). 4-Lane Urban Section - 2.8 miles. The proposed extension would consist of constructing a new location roadway. The roadway would consist of two 12' wide inside travel lanes, two 14' outside travel lanes, and a center left turn lane at intersections.
6.2.5	Bentsen Road Widening - Buddy Owens to 5 mile	Engineering	October 2021 - September 2023	\$9,870,400	\$10,000	\$1,190,400	Bentsen Road from 5 mile line to Buddy Owens (3 mile line)-Roadway paving and drainage improvements to widen existing Bentsen Road from Buddy Owens (3 Mile Line) to 5 Mile Line. Proposed construction includes development of a 5 lane, urban roadway within 100-feet of right of way along a length of approximately 2.0 miles.
6.2.6	Taylor Road Widening From 4 Mile Ln. to 2 Mile Ln.	Engineering	October 2021 - September 2023	\$9,870,400	\$10,000	\$1,190,400	Taylor Rd. 4 Mile Line to 2 Mile Line.-Roadway paving and drainage improvements to widen existing Taylor Road From Lark Avenue (4 Mile Line) to Daffodil Avenue (2 Mile Line). Proposed construction includes development of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately 2.0 miles.
6.2.7	Industrial Park	Engineering	October 2022 - September 2023	\$3,025,000	\$0	\$995,000	Industrial Park-Provide Infrastructure to meet Industrial demands.
6.2.8	33rd Street Extension From Oxford Avenue to Auburn Avenue	Engineering	October 2021 - September 2023	\$4,010,000	\$10,000	\$780,000	33rd Street from Oxford Avenue to Auburn Avenue- Roadway paving and drainage improvements to extend 33rd Street form Oxford Avenue to Auburn Avenue. Proposed construction includes development of a 4 lane, urban roadway within 80- feet of right of way along a length of approximately 0.75 mile.
6.2.9	Auburn/Trenton Intersection Improvement	Engineering	October 2020 - September 2023	\$525,565	\$38,762	\$486,803	Auburn and Trenton-Extend Auburn Avenue to connect to Trenton Avenue.
6.2.10	Traffic Signal Installation	Engineering	Program	Recurring	\$213,310	\$440,000	Rebuild outdated traffic signals and new signals for new roadways in congested areas- 29th & SH 107; 29th & Auburn; Dove & Bentsen; 10th & Business 83; Daffodil & Adobe Wells

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.2.11	Subdivision Paving & Drainage Oversizing	Engineering	Program	Recurring	\$3,834	\$350,000	Various locations-Allows City to participate with roadway improvements constructed during the subdivision process. Proposed funding to assist Developers with City participation with paving and drainage improvements along major roadways to include oversizing.
6.2.12	23rd and Hackberry	Engineering	October 2021 -September 2023	\$317,518	\$55	\$317,463	23rd and Hackberry Avenue is a project identified as a bond project that will improve traffic flow by adding a southbound left turn lane.
6.2.13	23rd and Ebony	Engineering	October 2021 - September 2023	\$313,526	\$6,984	\$306,542	23rd Street and Ebony Avenue is a project identified as a bond project that will improve traffic flow by adding a north and south left turn lanes.
6.2.14	17 1/2 from 29th Street to Ware Road	Engineering; Hidalgo County	October 2022 - September 2023	\$304,019	\$0	\$304,019	Collaborative Project with Hidalgo County-Improve East/West Mobility- 17 1/2 Road from 29th Street to Ware Road-Project will add paving and drainage improvements to realign 17 1/2 road From 29th Street to 29th Street. Proposed construction includes development of a 5 lane, urban roadway within 100-feet of right of way.
6.2.15	23rd and Jackson	Engineering	October 2021 - September 2023	\$286,249	\$2,597	\$286,194	23rd Street and Jackson Avenue is a project identified as a bond project that will improve traffic flow by adding a southbound left turn lane.
6.2.16	10th and Bus 83	Engineering	October 2021 - September 2023	\$261,962	\$1,849	\$261,907	10th and Bus 83- Project identified as a bond project that will improve traffic flow by adding a northbound right turn lane.
6.2.17	Asphalt Crack Sealing	Engineering	October 2021 - September 2023	\$500,000	\$250,000	\$250,000	Various locations-Project is for the sealing of cracks in existing asphalt streets to slow the pavement deterioration and extend life of street.
6.2.18	Downtown Signal Improvement	Engineering	October 2022 - October 2023	\$250,000	\$0	\$250,000	Replace old signal heads in the downtown area with more aesthetically pleasing heads and poles. Replacement of 10 intersections within the downtown area.
6.2.19	23rd and Kendlewood	Engineering	October 2021 - September 2023	\$234,078	\$55	\$234,023	23rd Street and Kendlewood Avenue is a project identified as a bond project that will improved traffic flow by adding a southbound left turn lane.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.2.20	Roadway Safety Improvements	Engineering	Program	Recurring	\$100,000	\$150,000	Improvements at intersections that have experienced an increase in congestion due to the lack of left turn or right turn lanes. Adding a right turn or left turn lane will improve travel times and level of service at signalized intersections.
6.2.21	Loop Cutting Project By Corridors	Engineering	Program	Recurring	\$80,000	\$120,000	Continued maintenance of vehicle detection loops at signalized intersections with old replacements and new installations required to communicate with the online Central Traffic Management System (Centracs).
6.2.22	Pavement Markings	Engineering	Program	Recurring	\$120,000	\$120,000	Project to maintain pavement markings on major corridors through the City.
6.2.23	Traffic Sign Upgrades	Engineering	Program	Recurring	\$50,000	\$50,000	Purchase of aluminum blades to replace signs that do not meet state requirements for reflectivity. Project involves studying the entire City limits.

Strategy 6.3: Provide excellent storm water management.

6.3.1	Storm water Quality Monitoring	Public Works; Engineering	Ongoing	Program	Program	Program	Establish baseline storm water quality (WQ) parameters to monitor watershed health and develop/ implement necessary best management practices (BMPs) to reduce potential pollutants. Maintenance annually of 30 miles of drain ditches. Collaborate with Texas A&M University on studies that lead to education on dredging.
6.3.2	Storm water Management Ordinance- Enforcement	Public Works; Engineering	Ongoing	Program	Program	Program	Adopted in McAllen 2019. Now working with neighboring cities which will follow McAllen's Ordinance for regional impact.
6.3.3	Drainage Channel Maintenance Access Improvements	Public Works and Engineering	Ongoing	Program	Program	Program	Public Works/Engineering- Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function.
6.3.4	Reprofile main drain ditches (wider/deeper)	Public Works; Engineering	Ongoing	Program	Program	Program	Reprofiling to increase water flow/ reduce flooding. This is done every other year as needed City Wide.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.3.5	Storm System Inspection and Flushing	Public Works	Ongoing	Program	Program	Program	Inspect and flush existing storm water infrastructure to ensure proper function and ultimately reduce likelihood of flooding. This is done regularly during Hurricane Season.
6.3.6	Storm sewer Infrastructure Maintenance/Installation	Public Works	Ongoing	Program	Program	Program	Small/medium scale repair of existing, deteriorated storm sewer infrastructure; in-house storm sewer infrastructure construction projects.
6.3.7	Storm water Public Education & Outreach	Public Works	Ongoing	Program	Program	Program	Educate the public about storm water infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants. Annual Permit renewal requires compliance with Texas Commission on Environmental Quality (TCEQ).
6.3.8	Airport Runway & Taxiway Safety Improvements	Department of Aviation	Phase 1&2 from January 2020 - November 2022; Phase 3, 4A & 4C from May 2022 - September 2023; & Phase 4B from September 2023 - May 2024	\$34,534,745	\$6,583,964	\$27,486,041	Airport- This project will address and mitigate on-going safety and operational issues associated with the existing storm water management system at McAllen International Airport.
6.3.9	Northwest Regional Stormwater Detention Facility	Engineering	October 2021 - September 2023	\$3,758,187	\$71,000	\$3,687,187	29th and Oxford-Excavation of a new regional stormwater detention facility as well as expanding existing channels to improve stormwater conveyance and storage capacity for upstream contributing drainage basins.
6.3.10	Bicentennial Blueline	Engineering	October 2021 - September 2023	\$3,986,357	\$423,367	\$3,562,990	Improvements to the drainage channel bridge crossings along Bicentennial Boulevard at Tamarack, La Vista, Highland, and Harvey Avenues to improve stormwater conveyance capacity and performance of upstream storm sewer systems. La Vista & Highland Completed 2022.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.3.11	El Rancho Drainage Improvements	Engineering	October 2022 - September 2023	\$1,610,000	\$0	\$1,610,000	El Rancho Area-Storm sewer infrastructure improvements to address an area with a limited and undersized exiting storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Included are three projects: El Rancho Santa Cruz Subdivision Drainage Improvements, Augusta Avenue Drainage Improvements, and final phase of the El Rancho RDF.
6.3.12	McAllen lateral Channel Improvements	Engineering	October 2021 - September 2023	\$3,427,000	\$27,000	\$1,484,104	McAllen Lateral- Main Street to McColl Road- Excavation and grading of existing drainage channel to improve stormwater conveyance and storage.
6.3.13	Northgate Lane Drainage Improvements	Engineering	October 2021 - September 2023	\$1,398,425	\$40,906	\$1,357,519	Northgate Lane between 2nd Street and 10th Street- This project proposes construction of new storm sewer infrastructure to reduce the extents of localized flooding during moderate to severe storm events. The project would include construction of new storm sewer inlets/laterals to efficiently intercept surface flows and a new storm sewer trunkline to convey those flows to the available downstream receiving stream (McAllen Lateral).
6.3.14	Martin Avenue Bypass	Engineering	October 2021 - September 2023	\$1,255,392	\$134,597	\$1,120,795	Martin between 6th Street Drainage at East City Limit-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.3.15	Stewart & 107-Drainage	Engineering	October 2022 - September 2023	\$998,942	\$0	\$998,942	SH 107 from Mayberry Road to Glasscock- This project introduces new storm sewer infrastructure in and around the vicinity of Stewart Road and SH 107. The project will facilitate future storm sewer connections for existing underserved areas within the City's previously annexed, developing areas and Extraterritorial Jurisdiction (ETJ). The project is collaborative partnership between the Hidalgo County Drainage District No. 1 (HCDD#1), the City of McAllen, and Hidalgo County Precinct 3.
6.3.16	Storm Water Compliance - Vector Trucks (2)	Public Works	To Be Determined	\$900,000	\$0	\$900,000	Purchase Two Vector trucks for storm water cleaning.
6.3.17	Quamasia Avenue at North 11th Street	Engineering	October 2021 - September 2023	\$817,038	\$0	\$817,038	Quamasia between 10th and Bicentennial-This project proposes to introduce new storm sewer infrastructure to reduce the extent of localized flooding in the vicinity of Quamasia Avenue at N 11th Street.
6.3.18	Quince Ave at N. 27th St Drainage Improvements-HMPG	Engineering	October 2022 - September 2023	\$777,900	\$0	\$777,900	Along Quince between 27th Street and 23rd Street- This project proposes the construction of new storm sewer infrastructure to reduce the extents of localized flooding during moderate to severe storm events. The project includes installation of new inlets/ laterals to efficiently capture surface flows and convey them through a new storm sewer truck line.
6.3.19	Harvey stormwater Pump Station Upgrades	Engineering	October 2021 - September 2023	\$779,503	\$32,702	\$746,801	Harvey and 2nd- Replacement of existing stormwater pump and back-up power.
6.3.20	Balboa Lift Station	Engineering	To Be Determined	\$700,000	\$0	\$700,000	Stormwater lift station to pump floodwater Mission Inlet paid from Drainage Utility Fees.
6.3.21	Main (North) Street at Jay Avenue	Engineering	October 2021 - September 2023	\$692,323	\$28,105	\$664,218	Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.3.22	Torres Acres	Engineering	October 2021 - September 2023	\$522,523	\$26,812	\$495,711	Torres Acres, west of Bentsen on south side of 3 Mile-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.23	Northeast McAllen/ Edinburg Lateral	Engineering	October 2021 - September 2025	\$1,326,650	\$80,418	\$446,232	NE Lateral - Redbud to Zinnia-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.24	Balboa Ditch Sluice Gate Improvement	Engineering	October 2021 - September 2024	\$492,160	\$58,253	\$433,907	Balboa ditch, west of Ware Road, north of Waste Water Treatment Plant- Improvements and Repairs to the Existing sluice gate structure west of Ware Road on the Mission Inlet.
6.3.25	Northwest Blueline Regrade	Engineering	October 2021 - September 2023	\$739,040	\$372,881	\$366,159	Northwest Blueline from Trenton to Auburn-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.26	Balboa Acres Stormwater Infrastructure & Pump Station Improvement	Engineering	October 2021 - September 2025	\$2,284,723	\$50,383	\$334,340	Balboa Acres-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.27	Engineering Drainage Study	Engineering	October 2022 - September 2023	\$650,000	\$0	\$325,000	Project Study-Various locations-Master Drainage Plan of newly annexed areas that identifies potential locations for drainage ditches and outfalls.
6.3.28	Drainage Study	Engineering	Ongoing	Ongoing	\$215,000	\$216,000	Drainage Study -Development Corporation

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.3.29	2nd Street at Byron Nelson	Engineering	October 2021 - September 2022	\$431,744	\$153,207	\$278,537	Byron Nelson, west of 2nd Street-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.30	Quince Avenue at N. 8th Street	Engineering	October 2021 - September 2023	\$369,300	\$95,550	\$273,750	Quince at N 8th-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.31	Collardo Subdivision Drainage Improvements	Engineering	October 2022 - September 2023	\$262,000	\$0	\$262,000	Collardo Subdivision: Savannah Avenue at S. 26th Street-Upgrade existing storm sewer system serving the Collardo Subdivision and provide additional offsite stormwater storage capacity within an existing City owned drainage ditch.
6.3.32	Trade Zone Pump Station Improvement	Engineering	October 2021 - September 2023	\$250,000	\$12,321	\$237,679	McAllen Foreign Trade Zone Stormwater Detention Pond-Upgrade of existing stormwater pump station to include pump replacement with new backup power supply.
6.3.33	South 1st Street at Beaumont Avenue Drainage Improvements	Engineering	October 2022 - September 2023	\$163,500	\$0	\$163,500	Beaumont Avenue between South 1st and South 2nd Streets-Introduce new storm sewer infrastructure to address flooding during moderate to heavy storm events.
6.3.34	Mona Avenue Drainage Improvements	Engineering	October 2022 - September 2023	\$130,000	\$0	\$130,000	Mona Avenue between North 23rd Street and the NW Blueline Drainage Ditch-Upgrades to aged storm sewer infrastructure required to address flooding at the intersection of Mona Avenue at North 23rd Street improvements to the overall system.
6.3.35	Primrose Avenue at Bicentennial	Engineering	October 2021 - September 2023	\$203,224	\$81,289	\$121,935	Primrose at Bicentennial-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.3.36	Pump Bypass Station 255	Engineering	October 2021 - September 2023	\$194,679	\$97,340	\$97,339	Along IBWC Levee, east of 23rd Street-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.37	North 41st Street at Daffodil Avenue Drainage Improvements	Engineering	October 2022 - September 2023	\$83,000	\$0	\$83,000	North 41st Street at Daffodil Avenue-Improve existing storm sewer system to address flooding: North 41st at Daffodil Avenue and vicinity.
6.3.38	MS4 Stormwater Quality Monitoring Program	Engineering	October 2021 - September 2023	\$60,000	\$0	\$60,000	Various Locations-Proposed water monitoring stations at various drainage outfalls.
6.3.39	Burns Drive Drainage Improvements	Engineering	October 2022 - September 2025	\$295,050	\$0	\$50,000	Burns Drive between Sandy Lane to Kent Lane-Introduce new storm sewer infrastructure to address flooding along Burns Drive between Sandy and Kent Lanes.
6.3.40	Lindberg Avenue Drainage Improvements	Engineering	October 2021 - September 2022	\$392,000	\$0	\$42,000	Lindberg Avenue (S. Col Rowe to S. 6th Street)-Project is for Storm Sewer System that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.41	Tamarack (East)	Engineering	October 2018 - September 2023	\$23,626	\$3,000	\$20,626	East Tamarack Avenue at Drainage ditch-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.42	Dallas Avenue at S. 1st Drainage Improvements	Engineering	October 2021 - September 2022	\$191,520	\$0	\$20,520	Dallas Avenue at S. 1st Street-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.43	Country Club Terrace Drainage Improvements	Engineering	October 2021 - September 2022	\$175,840	\$0	\$18,840	Country Club Terrace-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.3.44	North 11th Street at Shasta Avenue Drainage Improvements	Engineering	October 2022 - September 2024	\$196,200	\$0	\$16,200	North 11th Street at Shasta Avenue-Upgrade existing storm sewer infrastructure to address flooding during moderate to heavy storm events.
6.3.45	Gray Subdivision Drainage Outfall Improvements	Engineering	October 2022 - September 2025	\$151,250	\$0	\$15,000	Gray Subdivision: North 46th Street at Pecan Boulevard-Upgrade/improve existing storm sewer outfall serving the Gray Subdivision to address flooding during moderate to heavy storm events.
6.3.46	Houston Avenue at South 2nd Street Drainage Improvements	Engineering	October 2022 - September 2023	\$130,000	\$0	\$10,000	Houston Avenue at South 2nd Street-Upgrade existing storm sewer infrastructure (siphon under irrigation canal) to improve function and efficiency of upstream storm sewer network.
6.3.47	North 4th Street at Tulip Avenue Drainage Improvements	Engineering	October 2022 - September 2024	\$86,000	\$0	\$6,000	North 4th Street at Tulip Avenue (rear alley)-Upgrade to existing storm sewer infrastructure to address flooding in alley and rear of properties during moderate to heavy storm events.

Strategy 6.4: Provide high quality water and sewer services.

6.4.1	AMI Project (Automatic Metering Infrastructure)	MPU	Multi-year	\$18,000,000	\$300,000	\$17,700,000	Multi-phase Project to replace conventional water meters with advanced metering infrastructure.
6.4.2	Tres Lagos Reclaimed Water Storage	MPU	Multi-year	\$3,151,203	\$200,000	\$2,951,203	Design and Construction of 1.0 Million Gallon Reuse Water Elevated Tank in north-west McAllen.
6.4.3	Dicker Road Sewer project (Phase I)	MPU	18 months	\$1,800,000	\$200,000	\$1,600,000	Installation of a wastewater system to provide services to the Southern sewer CCN area.
6.4.4	NW Water Plant Expansion Design Phase Only (not Construction)	MPU	Multi-year	\$1,600,000	\$0	\$1,600,000	Phase 1 - Design to expand the Northwest WTP from 11.25 Million Gallons per day (MGD) to 22.50 MGD Capacity. (No Construction with this budget item) Phase 2 - Future Construction. This will double capacity.
6.4.5	Downtown Sewer Improvements Project	MPU	Multi-year	\$5,000,000	\$0	\$1,000,000	Multi-phase Project to replace or rehabilitate older sewer lines within the Downtown Area.
6.4.6	North Waste Water Treatment Plant Electrical & SCADA Programming (Monitoring Dashboard)	MPU	6 months	\$2,414,550	\$2,018,988	\$435,098	Installation of Back-up Power Generators necessary to maintain the Plant's Process Operational during events of Power Loss.
6.4.7	HCID #1 Raw Waterline	MPU	18 months	\$1,650,000	\$1,500,000	\$150,000	Under Construction Raw water line to deliver a new source water to our South Water Treatment Plant.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
6.4.8	SWTP Electrical Generator Project (Planning and Design Phase Only)	MPU	6 months	\$250,000	\$100,000	\$150,000	A study will be conducted to evaluate options for increasing Generator Capacity at South Water Treatment Plant.
6.4.9	Geo-Water (Deep Well)-Feasibility Study	MPU	12 months	\$200,000	\$50,000	\$150,000	A study will be conducted to evaluate options and possibilities of geothermal power generation to serve WTP(s).
6.4.10	South Water Treatment Plant Expansion Filter/Clarifier	MPU	12 months	\$10,000,000	\$904,430	\$50,000	Increase Capacity at the South Water Treatment Plant and upgrade the SCADA system (Electronic Dashboard Monitoring System) for both water plants.

Strategic Business Plan

Goal 7: Improve Workforce Preparedness

While Goal #1's mission is to create a city which is attractive to students, educated professionals & retirees as well as families, GOAL #7 seeks to increase opportunity and improve the economic futures of those who choose to live and work in McAllen. The creation of UTRGV, its Medical School, Texas A&M branch campus, and the expansion of South Texas College all serve to expand opportunity and have had a noticeable impact on area incomes. Strong growth of the local medical industry has worked with educators to expand new, well paying medical careers in the area. Together with affordable transportation, these will have a pronounced impact on workforce preparedness and will continue to increase average household incomes in the City.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
Strategy 7.1: Expand educational opportunity in the Region.							
7.1.1	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool.	MEDC	Ongoing	Program	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated work force. An example of this is STC providing training programs in Automotive, Robotics, and Electronics to supply skilled workforce to manufacturing industry.
7.1.2	Transit Department	Metro	Ongoing	Program	Program	Program	Continue to provide affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on various campuses.
7.1.3	Assist in funding UTRGV Medical School-McAllen assets	Commission	Ongoing	Conditional Commitment	\$1,000,000	\$1,000,000	Development of UT Health RGV Cancer and Surgery Center at Pecan between Jackson & McColl Roads. This will be a world class center aimed at providing comprehensive cancer and surgical services that will train physicians and research scientists.
7.1.4	Technology Park	City Commission, City Manager	Multi-year	\$550,000	\$0	\$550,000	Technology Park- This will involve Texas A&M Higher Education, UTRGV, and STC as a technology park for Industry and Higher Education to conduct Research & Development (R&D).
7.1.5	South Texas College- Supplement Training in Region	City Commission	Ongoing	Program	\$260,000	\$330,000	Help increase the number of highly trained workers and offer credentials in STEM, advanced robotics, automation technology and other advanced manufacturing fields while offering the latest advancements in training automation.
Strategy 7.2: Improve community development in order to reduce barriers to citizen success.							
7.2.1	VIDA funded to assist in workforce development	Dev. Corp.	Ongoing	Program	\$440,000	\$500,000	Motivated low-income and low-skilled adults receive comprehensive services: career counseling, intensive case management, tuition, books, and emergency assistance to ensure high College graduation rates and to successfully join skilled workforce.

Strategic Business Plan

Goal 7: Improve Workforce Preparedness (Continued)							
No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 21-22	Budget FY 22-23	Status - Rationale
7.2.2	Project Imagine Tomorrow	Environmental Health & Code Enforcement	Recurring	Program	\$300,000	\$400,000	Various throughout City. - Home Repair Economic Incentives include: 1.) Incentives for New Construction on Single Family and Duplex-Fourplex Empty Lots 2.) Incentives for Demolition/Rehabilitation/ Upgrade Cost of Substandard, Vacant Homes 3.) Incentives for Renovation of and Homes built 50 + years ago.
7.2.3	Health Clinic Facility- El Milagro	Dev. Corp.	Ongoing	Program	\$250,000	\$280,000	El Milagro Clinic provides access to affordable primary, disease prevention and behavioral health services to the low-income population of the RGV. Programs funded by Development Corporation as part of the original mission (per ballot 1997).
7.2.4	Affordable Homes of South Texas	Dev. Corp.	Ongoing	Program	\$236,500	\$244,000	Agency provides Home Repair, Renewal, and New Home Construction services to first time home owners, elderly, and low to moderate income residents of McAllen.
7.2.5	LIFT: Funding for Small Business & Startups	Dev. Corp.	Ongoing	Program	\$200,000	\$200,000	Non-profit is lending for small business and start-ups which do not have access to traditional financing. Grants available for 0% interest loans and consultations to small business owners and entrepreneurs in McAllen.
7.2.6	Comfort House	City Commission	Ongoing	Program	\$115,000	\$115,000	Funding is for palliative hospice center in the city.
7.2.7	Women Together-Mujeres Unidas	City Commission	Annual	Varies	\$15,000	\$15,000	Non-profit agency provides emergency shelter, transitional housing, and supportive services programs for victims of domestic violence and sexual assault.
7.2.8	Rio Grande Literacy Center	City Commission	Annual	Varies	\$8,500	\$15,000	Non-profit focuses on providing adult literacy classes. Addressing low literacy will open pathways for participants to attain higher education and provide a better economic future for their families.

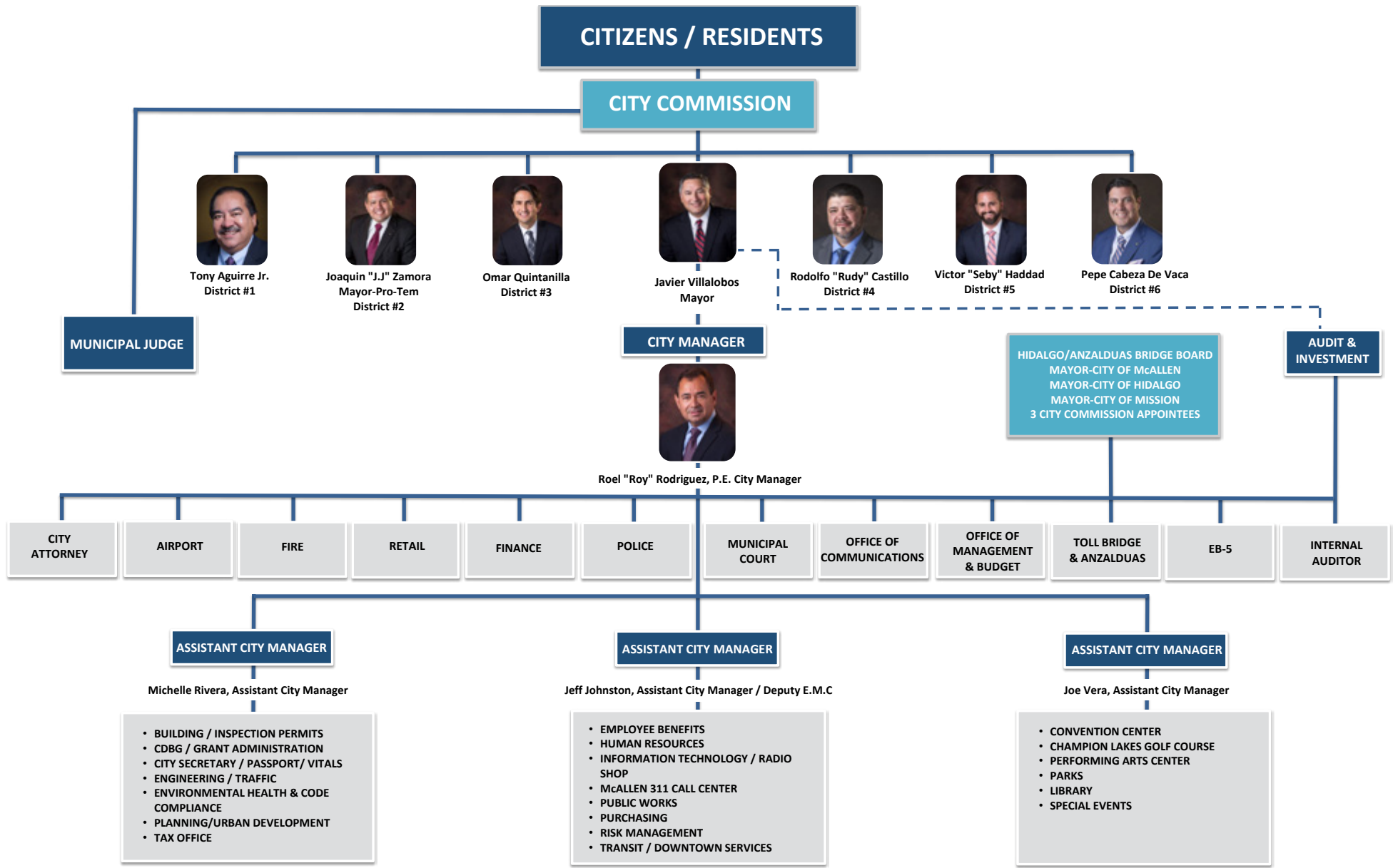
**City of McAllen's Location
in Relation to the State of Texas**



The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



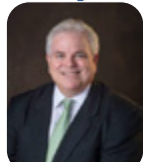
McALLEN PUBLIC UTILITY

CITIZENS / RESIDENTS

McALLEN PUBLIC UTILITY BOARD



Charles Amos
Chairman - Place A



Ricardo R. Godinez
Trustee - Place B



Javier Villalobos
Mayor / Ex-Officio Member



Albert Cardenas
Trustee - Place C



Ernest R. Williams
Vice Chairman - Place D



Marco A. Vega, P.E.
General Manager

SAFETY
COORDINATOR

ASSISTANT GENERAL
MANAGER

DIRECTOR OF FINANCE
FOR UTILITIES / FINANCIAL
OPERATIONS

DIRECTOR OF
WATER SYSTEMS

UTILITY BOARD
SECRETARY / DIRECTOR
OF ADMINISTRATIVE
SERVICES

UTILITY
ENGINEERING

UTILITY
ENGINEERING

DIRECTOR OF
WASTEWATER
SYSTEM

PROCUREMENT
ACCOUNTING

TREASURY
ACCOUNTANT

ASSISTANT
DIRECTOR
UTILITY BILLING

ASSISTANT
DIRECTOR
CUSTOMER
RELATIONS

WATER EDUCATION
/ CONSERVATION

STRATEGIC
PLANNING

DEVELOPMENT
SERVICES

INSPECTIONS

ASSIST. DIRECTOR
OF WASTEWATER
SYSTEM

UTILITY
BILLING
MANAGER

METER READER
MANAGER

CUSTOMER
RELATIONS
MANAGER

ASSIST. DIRECTOR
OF WATER
SYSTEM

GRANTS

WATER PLANT
MANAGER

WATER PLANT
MANAGER

TRANSMISSION &
DISTRIBUTION
MANAGER

WATER LAB
MANAGER

WASTEWATER
PLANT
MANAGER

WASTEWATER
PLANT
MANAGER

WASTEWATER
COLLECTION
MANAGER

WASTEWATER
PRETREATMENT
MANAGER

WASTEWATER
WATER LAB
MANAGER





COMBINED FINANCIAL SECTION

2022-2023 Combined Budget Summary All Funds

	Beginning Fund Balance	Projected Revenues	Transfers In	Out Transfers
General Fund				
General Fund	\$ 72,981,391	\$ 138,275,174	\$ 6,863,814	\$ (7,807,084)
Total General Fund	72,981,391	138,275,174	6,863,814	(7,807,084)
Special Revenue Funds				
Hotel Occupancy Tax	388	3,611,000	-	(2,665,047)
Hotel Venue Tax	543,886	1,032,372	-	(1,049,698)
Development Corp. of McAllen, Inc.	22,766,750	22,193,692	-	(2,863,645)
Christmas Parade	508,148	800,000	100,000	(12,000)
EB - 5	57,148	143	-	-
Parklands Zone #1,2,&3	2,959,779	7,399	-	-
Public, Educational, and Governmental (PEG)	1,099,570	222,816	-	-
Friends of Quinta	358,762	1,206,897	-	(1,000,000)
Community Development Block Grant	-	2,449,818	-	-
Police Department Seized	1,255,196	-	-	-
Downtown Services Parking	217,940	1,178,445	-	-
Drainage Fee	4,064,682	1,269,662	-	-
American Rescue Plan	-	1,680,024	-	(110,024)
Tax Increment Reinvestment Zone TIRZ#1 & 2A	4,352,843	10,882	1,517,868	-
McAllen Marketing	-	-	408,000	-
City Special Events	-	130,000	-	-
Total Special Revenue Funds	38,185,092	35,793,150	2,025,868	(7,700,414)
Debt Service Funds				
Sales Tax Revenue Bond Debt Service	-	754,510	-	-
Local Government Finance Corporation Debt Service	347,262	-	910,120	-
General Obligation Debt Service	3,880,392	4,838,232	233,598	-
TIRZ #1 Debt Service	243,962	1,517,357	-	-
Hotel Tax Venue Debt Service	4	-	566,100	-
Water Debt Service	548,973	-	3,544,396	-
Wastewater Debt Service	2,902,028	-	6,099,343	-
Airport PFC C.O. Series 2011	250,641	-	644,000	-
McAllen International Contingency	-	-	-	-
Anzalduas Intl Crossing Debt Service 2007 A	606,639	-	1,735,500	-
Anzalduas Intl Crossing Debt Service 2007 B	387,233	-	841,775	-
Anzalduas Intl Crossing - Contingency	-	-	-	-
Total Debt Service Funds	9,167,134	7,110,099	14,574,832	-
Capital Projects Funds				
Capital Improvement	9,409,252	1,209,666	4,604,192	(117,000)
Quinta Mazatlán - Center for Urban Ecology Facility	9,678,654	22,438,714	1,000,000	-
Traffic/Drainage Fund	14,687,475	1,435,144	-	-
Parks Facility/Fire Station #2 Construction	3,019,976	7,550	117,000	-
Street Improvement Construction	2,365,540	1,089,702	-	-
Infrastructure and Improvement	38,264,808	-	1,680,024	-
Sports Facility Construction	810	-	-	-
Information Technology	220,548	65,263	-	-
Water Depreciation	3,999,977	24,000	1,768,040	-
Water Capital Improvement	4,165,305	22,902	1,018,790	-
Water Revenue Bond Issues	-	18,725,000	-	-
Wastewater Depreciation	15,860,902	83,555	3,861,464	-
Wastewater Capital Improvement	5,249,213	1,353,551	1,301,007	-
Wastewater Revenue Bond - Clean Water & SWIRFT	(31,070)	272,431	-	-
Sanitation Depreciation	11,186,037	1,936,629	-	-
Champion Lakes Golf Course Depreciation	588,047	1,470	200,000	-
Convention Center Depreciation	2,491,594	6,229	250,000	-
Performing Arts Depreciation	1,291,815	3,230	250,000	-
Passenger Facility Charge	6,424,403	1,743,360	-	(3,553,805)
McAllen International Airport Capital Impr.	487	40,301,436	11,121,592	-
Bridge Capital Improvement	3,733,693	9,334	1,389,360	-
Anzalduas Bridge Capital Improvement	656,743	1,642	505,584	-
Anzalduas Construction Fund	-	84,737,600	-	-
Total Capital Project Funds	133,264,209	175,468,409	29,067,053	(3,670,805)
Enterprise Funds				
Water	5,898,891	26,878,327	-	(6,331,226)
Wastewater	3,868,727	23,617,891	-	(11,261,814)
Sanitation	14,497,553	22,131,244	-	(25,000)
Champion Lakes Golf Course	1,751,600	1,842,754	-	(200,000)
McAllen Convention Center	7,392,069	5,098,243	1,891,905	(274,500)
McAllen Performing Arts Center	3,275,725	1,271,489	723,142	(274,500)
McAllen International Airport	15,153,572	8,884,283	-	(10,399,712)
Metro McAllen Transit	904,636	3,867,024	1,495,683	(25,000)
Bus Terminal	1,041,229	18,181,898	208,842	-
McAllen International Toll Bridge	1,297,263	13,668,286	-	(6,990,430)
McAllen Intl Toll Bridge - Restricted Acct	4,881,884	-	4,750,295	(4,390,865)
Anzalduas International Crossing	1,648,546	4,131,362	841,775	(3,091,859)
Total Enterprise Funds	61,611,695	129,572,801	9,911,642	(43,264,905)
Internal Service Funds				
Inter-Departmental Service	394,122	4,790,000	-	-
General Depreciation	18,981,036	3,248,078	-	-
Health Insurance	(3,690)	13,707,771	-	-
Retiree Health Insurance	169,894	1,530,749	-	-
Workmen's Compensation Fund	7,359,317	2,037,787	-	-
Property & Casualty Insurance Fund	11,221	1,512,171	-	-
Total Internal Service Funds	26,911,900	26,826,556	-	-
TOTALS	\$ 342,121,421	\$ 513,046,188	\$ 62,443,209	\$ (62,443,209)

Operations	Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 128,812,307	\$ 2,697,718	\$ 263,174	\$ 131,773,199	\$ 5,558,705	\$ -	\$ 78,540,095
128,812,307	2,697,718	263,174	131,773,199	5,558,705	-	78,540,095
945,953	-	-	945,953	-	-	388
-	-	-	-	(17,326)	-	526,560
15,622,413	15,508,827	-	31,131,240	(11,801,193)	-	10,965,557
915,200	50,000	-	965,200	(77,200)	-	430,948
-	-	-	-	143	-	57,290
-	1,278,239	-	1,278,239	(1,270,840)	-	1,688,939
-	140,419	-	140,419	82,397	-	1,181,967
74,000	-	-	74,000	132,897	-	491,659
852,818	1,597,000	-	2,449,818	-	-	-
-	-	-	-	-	-	1,255,196
1,206,855	-	4,875	1,211,730	(33,285)	-	184,655
-	5,334,343	-	5,334,343	(4,064,681)	-	-
1,570,000	-	-	1,570,000	-	-	-
18,333	3,496,360	-	3,514,693	(1,985,943)	-	2,366,900
408,000	-	-	408,000	-	-	-
130,000	-	-	130,000	-	-	-
21,743,572	27,405,188	4,875	49,153,635	(19,035,031)	-	19,150,059
-	-	754,510	754,510	-	-	-
-	-	910,120	910,120	-	-	347,262
-	-	5,071,830	5,071,830	-	-	3,880,392
-	-	1,517,357	1,517,357	-	-	243,962
-	-	566,100	566,100	-	-	4
-	-	3,544,396	3,544,396	-	-	548,974
-	-	6,099,343	6,099,343	-	-	2,902,028
-	-	644,000	644,000	-	-	250,641
-	-	-	-	-	-	-
-	-	1,735,500	1,735,500	-	-	606,639
-	-	841,775	841,775	-	-	387,233
-	-	-	-	-	-	-
-	-	21,684,931	21,684,931	-	-	9,167,134
-	14,750,158	-	14,750,158	(9,053,300)	-	355,952
-	44,929,851	-	44,929,851	(21,491,137)	-	(11,812,484)
-	13,343,043	-	13,343,043	(11,907,899)	-	2,779,575
-	3,144,291	-	3,144,291	(3,019,741)	-	235
-	2,798,672	-	2,798,672	(1,708,970)	-	656,570
370,000	38,355,280	-	38,725,280	(37,045,256)	-	1,219,552
-	-	-	-	-	-	810
-	270,420	-	270,420	(205,157)	-	15,391
1,365,690	3,320,000	-	4,685,690	(2,893,649)	-	1,106,327
518,790	2,025,000	-	2,543,790	(1,502,098)	-	2,663,207
-	18,725,000	-	18,725,000	-	-	-
674,615	4,645,000	-	5,319,615	(1,374,596)	-	14,486,306
701,007	5,128,203	-	5,829,210	(3,174,652)	-	2,074,561
-	241,361	-	241,361	31,070	-	-
-	5,737,026	64,264	5,801,290	(3,864,661)	-	7,321,376
-	150,000	-	150,000	51,470	-	639,518
-	1,403,800	-	1,403,800	(1,147,571)	-	1,344,023
-	210,000	-	210,000	43,230	-	1,335,045
40,000	2,272,434	-	2,312,434	(4,122,879)	-	2,301,524
1,420,000	50,003,028	-	51,423,028	-	-	487
-	3,244,610	-	3,244,610	(1,845,916)	-	1,887,777
-	743,210	-	743,210	(235,984)	-	420,759
-	83,000,000	-	83,000,000	1,737,600	-	1,737,600
5,090,102	298,440,387	64,264	303,594,753	(102,730,096)	-	30,534,112
19,322,586	-	-	19,322,586	1,224,515	(272,619)	6,850,787
11,358,164	-	-	11,358,164	997,914	-	4,866,640
20,578,975	2,392,600	-	22,971,575	(865,331)	-	13,632,222
1,521,978	450,600	184	1,972,762	(330,008)	-	1,421,591
6,651,252	2,893,410	8,224	9,552,886	(2,837,238)	-	4,554,831
2,015,648	219,300	-	2,234,948	(514,817)	-	2,760,909
6,856,498	278,958	3,980	7,139,436	(8,654,865)	-	6,498,705
5,137,540	-	-	5,137,540	200,167	-	1,104,802
1,181,147	17,241,803	3,033	18,425,983	(35,243)	-	1,005,986
6,675,679	-	2,177	6,677,856	-	-	1,297,263
-	-	-	-	-	-	5,241,314
1,202,573	-	-	1,202,573	678,705	-	2,327,251
82,502,039	23,476,671	17,598	105,996,309	(10,136,201)	(272,619)	51,562,301
4,295,223	209,200	731	4,505,154	284,846	-	678,968
-	6,284,380	-	6,284,380	(3,036,302)	-	15,944,734
13,086,254	4,000	-	13,090,254	617,517	-	613,827
1,176,923	-	-	1,176,923	353,826	-	523,720
2,239,467	6,800	-	2,246,267	(208,480)	-	7,150,837
1,523,115	-	-	1,523,115	(10,944)	-	277
22,320,982	6,504,380	731	28,826,093	(1,999,537)	-	24,912,363
\$ 260,469,002	\$ 358,524,344	\$ 22,035,573	\$ 641,028,920	\$ (128,342,163)	\$ (272,619)	\$ 213,866,069

2022-2023 Summary of Major Revenues & Expenditures and Fund Balances

	GENERAL FUND				SPECIAL REVENUE FUNDS			
	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
FINANCING SOURCES								
Ad Valorem Taxes	\$ 46,126,857	\$ 48,294,215	\$ 48,416,732	\$ 52,296,099	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	1,166,071	1,083,165	1,114,817	1,137,113	-	-	-	-
Sales Taxes	59,070,890	66,855,792	66,855,792	67,470,676	19,690,295	21,930,885	21,930,885	21,550,714
Franchise Taxes	6,278,905	6,057,000	6,369,992	6,182,000	217,249	222,816	222,816	222,816
Hotel Taxes	-	-	-	-	4,178,181	3,614,815	4,687,601	4,643,372
Licenses and Permits	2,642,610	2,570,234	2,463,440	2,540,452	10,926	15,000	16,761	15,000
Intergovernmental Revenues	1,444,949	914,691	981,813	937,652	22,754,837	23,115,552	22,532,152	4,713,242
Charges for Services	5,337,981	4,934,211	5,169,755	5,552,694	3,360,318	3,022,500	3,336,816	3,209,500
Contributions	-	-	-	-	1,845,970	-	150,000	-
Fines and Forfeitures	991,653	960,029	978,968	875,005	33,601	140,000	111,321	140,000
Miscellaneous	2,492,203	973,409	1,151,550	801,458	1,205,661	2,446,750	1,008,822	1,209,900
Interest	462,683	325,828	325,826	350,000	69,459	92,341	70,741	83,606
Rentals	68,284	5,500	78,025	82,025	8,775	5,000	8,925	5,000
Sale of Property	123,592	5,000	50,000	50,000	-	-	-	-
Debt/Loan Proceed	-	-	-	-	4,400,000	-	-	-
Total Revenues	126,206,678	132,979,074	133,956,710	138,275,174	57,775,268	54,605,659	54,076,841	35,793,150
Transfers from other funds	24,997,486	20,211,693	20,211,693	6,863,814	5,967,373	3,114,137	3,148,141	2,025,868
Total Financing Sources	\$ 151,204,164	\$ 153,190,767	\$ 154,168,403	\$ 145,138,988	\$ 63,742,641	\$ 57,719,796	\$ 57,224,981	\$ 37,819,018
FINANCIAL USES:								
Salaries and Wages	66,455,842	72,711,630	70,243,105	74,296,218	1,180,192	1,056,076	914,135	1,080,883
Employee Benefits	19,359,699	20,779,949	21,889,484	22,334,110	135,592	201,368	156,952	203,602
Supplies	2,229,526	2,212,051	2,074,942	2,235,051	36,961	47,368	53,364	47,368
Other Services and Charges	17,641,858	17,442,302	17,523,871	18,887,971	16,476,651	16,388,932	17,182,476	20,370,759
Maintenance	9,519,827	10,581,825	10,623,681	11,058,958	32,085	42,453	62,288	40,960
Capital Outlay	685,154	2,552,404	1,742,139	2,697,718	4,856,692	27,311,822	8,278,529	27,405,188
Debt Service	508,174	263,174	263,174	263,174	4,875	4,875	4,875	4,875
Total Expenditures/Expenses	116,400,081	126,543,335	124,360,396	131,773,200	22,723,045	45,052,894	26,652,619	49,153,635
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	37,436,500	29,026,366	29,060,370	7,807,084	28,634,925	23,367,662	22,129,977	7,700,414
Total Financial Uses	\$ 153,836,581	\$ 155,569,701	\$ 153,420,762	\$ 139,580,285	\$ 51,357,970	\$ 68,420,556	\$ 48,782,596	\$ 56,854,049
Revenue over/under Expenditures	(2,632,418)	(2,378,934)	747,641	5,558,704	12,384,671	(10,700,760)	8,442,385	(19,035,031)
FUND BALANCES/WORKING CAPITAL								
Unassigned Fund Balances/Unrestricted	-	-	-	-	-	-	-	-
Working Capital Beginning of Year	75,232,267	63,927,013	72,233,751	72,981,391	17,358,036	29,515,836	29,742,707	38,185,092
Other Items Affecting Working Capital	(366,096)	-	-	-	-	-	-	-
Unassigned Fund Balances/Unrestricted	-	-	-	-	-	-	-	-
Working Capital End of Year	\$ 72,233,751	\$ 61,548,079	\$ 72,981,391	\$ 78,540,095	\$ 29,742,707	\$ 18,815,076	\$ 38,185,092	\$ 19,150,059
1. Special Revenue Funds: Hotel Occupancy Tax Fund Venue Tax Fund Development Corporation Fund EB-5 Fund Parkland 1,2 & 3 Funds Public, Educational, & Governmental (PEG) Fund Friends of Quinta Community Development Block Grant Police Department Seized Fund Downtown Services Parking Fund Drainage Fee Fund Christmas Parade Fund TIRZ #1 & 2A American Rescue Plan Fund McAllen Marketing City Special Events								

2022-2023 Summary of Major Revenues & Expenditures All Funds Cont.

DEBT SERVICE FUNDS				CAPITAL PROJECTS FUNDS				ENTERPRISE FUNDS			
Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
\$ 5,544,189	\$ 4,843,179	\$ 4,843,179	\$ 4,836,565	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
110,847	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	14,496,885	62,930,482	5,963,122	145,643,473	13,940,370	23,694,813	13,148,215	23,333,712
-	-	-	-	-	5,000,000	-	5,000,000	81,811,904	92,315,102	86,721,593	98,081,244
316,521	1,515,547	1,515,547	2,271,867	2,063,521	2,087,221	1,887,221	3,485,969	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
13,873	-	-	-	1,403,246	2,279,674	1,942,672	2,292,011	2,735,154	2,544,065	2,925,132	3,043,085
8,224	54	54	1,667	488,978	320,803	302,639	321,955	285,167	215,944	155,193	165,058
-	-	-	-	-	-	-	-	6,116,782	4,352,016	4,638,227	4,794,102
-	-	-	-	-	-	-	-	62,500	155,600	1,786,093	155,600
38,490,000	-	-	-	3,805,663	21,261,460	2,656,000	18,725,000	-	-	-	-
44,483,654	6,358,780	6,358,780	7,110,099	22,258,296	93,879,640	12,751,654	175,468,409	104,951,878	123,277,540	109,374,453	129,572,801
6,812,280	13,628,890	13,630,107	14,574,832	48,116,816	58,048,372	46,840,919	29,067,053	7,140,817	6,410,936	8,025,540	9,911,642
\$ 51,295,935	\$ 19,987,670	\$ 19,988,887	\$ 21,684,931	\$ 70,375,110	\$ 151,928,012	\$ 59,592,573	\$ 204,535,462	\$ 112,092,695	\$ 129,688,476	\$ 117,399,993	\$ 139,484,443
-	-	-	-	-	-	-	-	22,814,146	27,339,378	25,069,739	27,604,417
-	-	-	-	-	-	-	-	6,197,344	9,096,206	8,407,539	9,942,727
-	-	-	-	602	-	-	-	3,103,552	3,466,802	3,467,719	4,823,364
-	-	-	-	3,167	3,143,577	1,142,971	5,070,102	26,814,199	29,238,177	27,208,236	30,929,044
-	-	-	-	-	265,000	12,000	20,000	7,704,327	8,217,210	8,809,734	9,202,487
-	-	-	-	41,287,462	220,597,874	42,006,461	298,440,387	5,832,050	20,657,398	8,999,422	23,476,671
50,294,689	19,987,670	19,988,887	21,684,931	10,538	64,264	64,264	64,264	2,856	17,598	17,598	17,598
50,294,689	19,987,670	19,988,887	21,684,931	41,301,768	224,070,715	43,225,696	303,594,753	72,468,474	98,032,769	81,979,987	105,996,309
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,978,718	9,496,030	7,261,901	3,670,805	25,179,800	39,301,827	33,182,009	43,264,905
\$ 50,294,689	\$ 19,987,670	\$ 19,988,887	\$ 21,684,931	\$ 44,280,485	\$ 233,566,745	\$ 50,487,597	\$ 307,265,558	\$ 97,648,274	\$ 137,334,596	\$ 115,161,996	\$ 149,261,214
1,001,246	-	-	-	26,094,625	(81,638,733)	9,104,976	(102,730,096)	14,444,421	(7,646,120)	2,237,997	(9,776,771)
-	-	-	-	-	-	-	-	-	-	-	-
8,165,885	8,046,622	9,167,134	9,167,134	100,253,394	122,810,317	123,484,192	133,264,209	46,523,610	54,051,924	55,375,753	61,611,695
-	-	-	-	(2,863,827)	562,894	675,042	-	(5,592,278)	8,098,355	3,997,944	(272,619)
\$ 9,167,134	\$ 8,046,622	\$ 9,167,134	\$ 9,167,134	\$ 123,484,192	\$ 41,734,478	\$ 133,264,209	\$ 30,534,112	\$ 55,375,753	\$ 54,504,159	\$ 61,611,695	\$ 51,562,301

4. Enterprise Funds:

2. Debt Service Funds:
 General Obligation
 TIRZ#1 Debt Service
 Sales Tax Revenue Bond
 Hotel Tax Venue
 Water Revenue Bonds
 Wastewater Revenue Bonds
 Anzalduas International Crossing Bond (A&B)
 Airport PFC Certificate of Obligation
 Local Government Finance Corporation

3. Capital Projects Funds:
 - Capital Improvements Fund
 - Information Technology Fund
 - Street Improvement Construction Fund
 - CO Fund (Performing Arts)
 - Parks Facility/Fire Station #2 Construction Fund
 - Sports Facility Construction Fund
 - Traffic/Drainage Bond Fund
 - Water & Wastewater Depreciation Funds
 - Water & Wastewater Capital Improv. Bond Constr. Funds
 - Sanitation and Champion Lakes Golf Course Depreciation Funds
 - Convention Center & Performing Arts Depreciation Funds
 - Passenger Facility Charge Fund
 - Airport Capital Impv Fund
 - Toll Bridge and Anzalduas Capital Improvement Fund
 - Quinta Mazatlán-Center for Urban Ecology Facility Fund
 - Infrastructure & Improvements Fund
 - Anzalduas Construction Fund

Water Fund
 Wastewater Fund
 Sanitation Fund
 Champion Lakes Golf Course Fund
 Convention Center Fund
 Performing Arts Center Fund
 McAllen International Airport Fund
 Metro McAllen Fund
 Bus Terminal Fund

 McAllen International Toll Bridge Fund
 Anzalduas International Crossing Fund

2022-2023 Summary of Major Revenues & Expenditures All Funds Cont.

INTERNAL SERVICE FUNDS				TOTALS				FINANCING SOURCES	
Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23		
\$ -	\$ -	\$ -	\$ -	\$ 51,671,046	\$ 53,137,394	\$ 53,259,911	\$ 57,132,664	Ad Valorem Taxes	
-	-	-	-	1,276,918	1,083,165	1,114,817	1,137,113	Penalty & Interest	Property Taxes
-	-	-	-	78,761,185	88,786,677	88,786,677	89,021,390	Sales Taxes	
-	-	-	-	6,496,154	6,279,816	6,592,808	6,404,816	Franchise Taxes	
-	-	-	-	4,178,181	3,614,815	4,687,601	4,643,372	Hotel Taxes	
-	-	-	-	2,653,536	2,585,234	2,480,201	2,555,452	Licenses and Permits	
51,424	-	-	-	52,688,465	110,655,538	42,625,302	174,628,079	Intergovernmental Revenues	
6,042,063	4,478,500	6,086,500	4,770,000	96,552,266	109,750,313	101,314,664	116,613,438	Charges for Services	
17,016,960	17,946,052	17,700,884	18,301,509	21,242,972	21,548,820	21,253,652	24,059,345	Contributions	
-	-	-	-	1,025,254	1,100,029	1,090,289	1,015,005	Fines and Forfeitures	
496,826	344,000	491,314	492,665	8,346,963	8,587,898	7,519,490	7,839,119	Miscellaneous	
154,011	73,390	48,650	50,216	1,468,522	1,028,360	903,103	972,502	Interest	
2,965,878	3,078,514	3,078,514	3,212,166	9,159,719	7,441,030	7,803,691	8,093,293	Rentals	
79,279	7,960,145	7,962,634	-	265,371	8,120,745	9,798,727	205,600	Sale of Property	
-	-	-	-	46,695,663	21,261,460	2,656,000	18,725,000	Debt/Loan Proceed	
26,806,441	33,880,601	35,368,497	26,826,556	382,482,215	444,981,294	351,886,935	513,046,188	Total Revenues	
2,832,631	979,292	979,292	-	95,867,403	102,393,320	92,835,692	62,443,209	Transfers from other funds	
\$ 29,639,072	\$ 34,859,893	\$ 36,347,788	\$ 26,826,556	\$ 478,349,617	\$ 547,374,614	\$ 444,722,625	\$ 575,489,397	Total Financing Sources	
									FINANCIAL USES:
1,528,072	1,856,260	1,730,790	1,916,204	91,978,252	102,963,344	97,957,769	104,897,722	Salaries and Wages	
418,468	616,569	610,992	655,021	26,111,103	30,694,092	31,064,967	33,135,460	Employee Benefits	
40,823	35,364	36,614	37,364	5,411,464	5,761,585	5,632,639	7,143,147	Supplies	
22,945,583	21,292,655	23,276,421	19,628,851	83,881,458	87,505,643	86,333,975	94,886,727	Other Services and Charges	
55,446	60,280	61,766	83,542	17,311,685	19,166,768	19,569,469	20,405,947	Maintenance	
2,098,214	4,718,099	1,943,431	6,504,380	54,759,572	275,837,597	62,969,982	358,524,344	Capital Outlay	
120	731	731	731	50,821,252	20,338,312	20,339,529	22,035,573	Debt Service	
27,086,723	28,579,958	27,660,745	28,826,093	330,274,780	542,267,341	323,868,330	641,028,921	Total Expenditures/Expenses	
-	-	-	-	-	-	-	-	Extraordinary Expense/Loan Payback	
1,637,460	1,201,435	1,201,435	-	95,867,403	102,393,320	92,835,692	62,443,209	Transfers to other funds	
\$ 28,724,183	\$ 29,781,393	\$ 28,862,180	\$ 28,826,093	\$ 426,142,182	\$ 644,660,661	\$ 416,704,018	\$ 703,472,130	Total Financial Uses	
914,889	5,078,500	7,485,608	(1,999,537)	52,207,434	(97,286,047)	28,018,607	(127,982,729)	Revenue over/under Expenditures	
									FUND BALANCES/WORKING CAPITAL
-	-	-	-	-	-	-	-	Unassigned Fund Balances/	
-	-	-	-	-	-	-	-	Unrestricted	
18,497,534	17,775,079	19,426,289	26,911,900	266,030,727	296,126,791	309,429,827	342,121,421	Working Capital -- Beginning of Year	
13,866	-	-	-	(8,808,335)	8,661,249	4,672,986	(272,619)	Other Items Affecting Working Capital	
\$ 19,426,289	\$ 22,853,579	\$ 26,911,900	\$ 24,912,363	\$ 309,429,827	\$ 207,501,993	\$ 342,121,421	\$ 213,866,069	Unassigned Fund Balances/Unrestricted	
									Working Capital - End of Year

5. Internal Service Funds:

Inter-Departmental Service Fund

General Depreciation

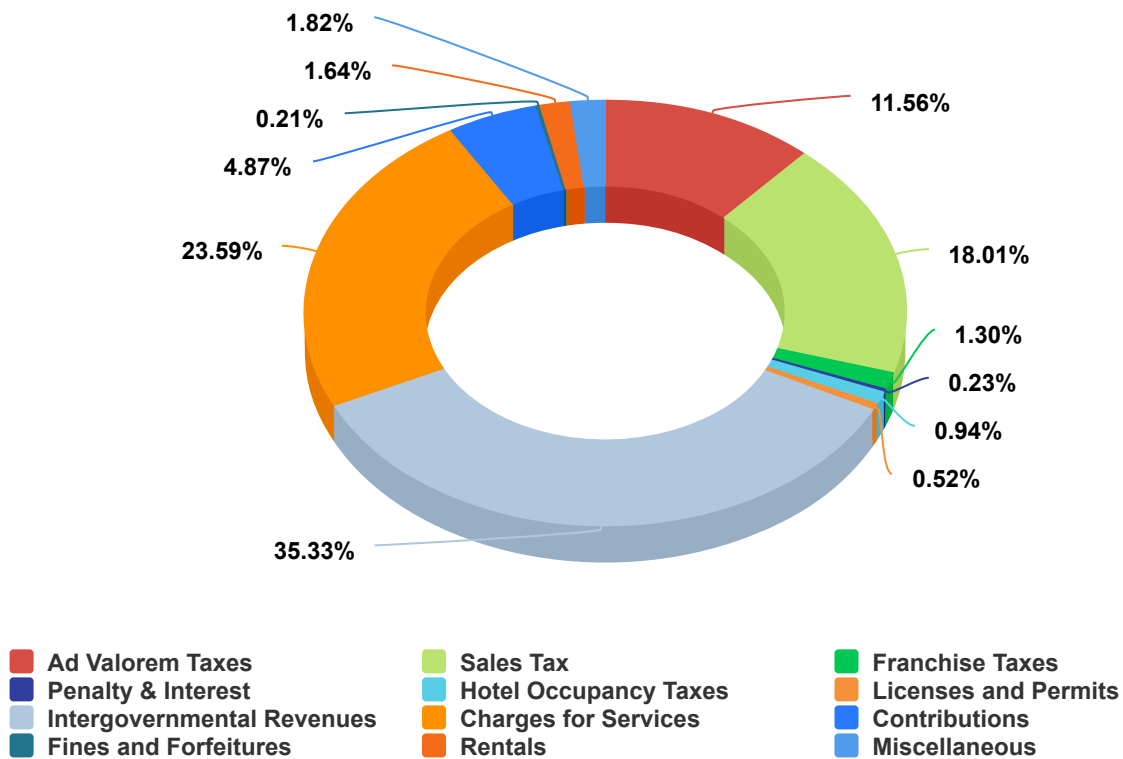
Employee Health Insurance Fund

Retiree Health Insurance Fund

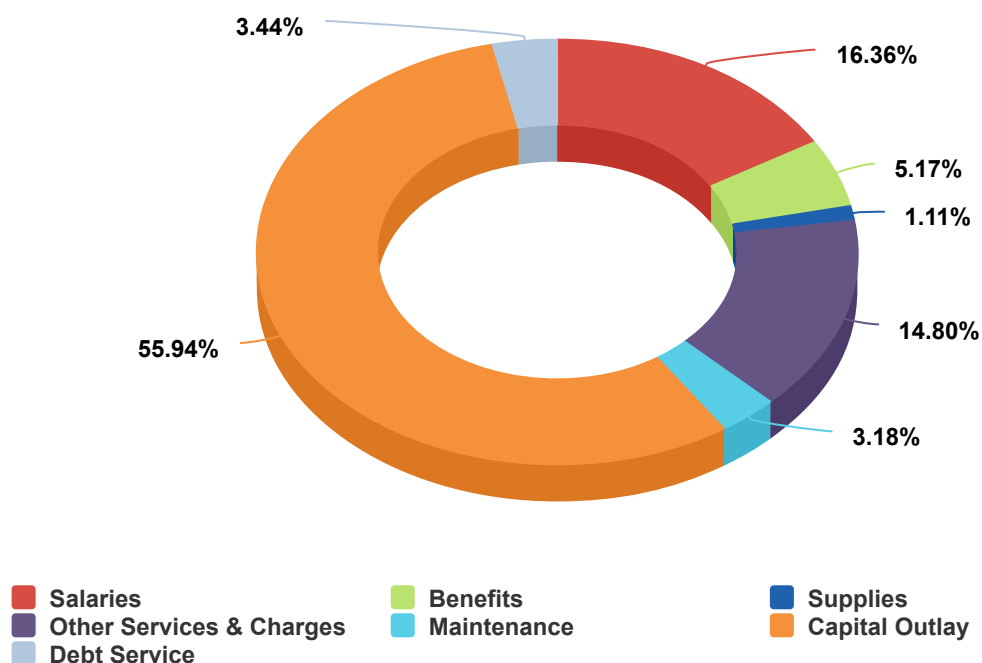
General Insurance & Workman's Compensation Fund

Property & Casualty Insurance Fund

Summary of Major Revenues - All Funds
\$513,046,188



Summary of Major Expenditures - All Funds
By Category
\$641,028,921





2022-2023 Combined Budget Summary

Percent (%) Changes in Fund Balance

All Funds

	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
General Fund					
General Fund	\$ 72,981,391	\$ 145,138,988	\$ 139,580,284	\$ 78,540,095	7.62%
Total General Fund	72,981,391	145,138,988	139,580,284	78,540,095	7.62%
Special Revenue Funds					
Hotel Occupancy Tax	388	3,611,000	3,611,000	388	0.00%
Hotel Venue Tax	543,886	1,032,372	1,049,698	526,560	-3.19%
Development Corp. of McAllen, Inc.	22,766,750	22,193,692	33,994,885	10,965,557	-51.84%
Christmas Parade	508,148	900,000	977,200	430,948	-15.19%
EB-5	57,148	143	-	57,291	0.25%
Parkland Zone #1,2,3	2,959,779	7,399	1,278,239	1,688,939	-42.94%
Public, Educational, and Governmental (PEG)	1,099,570	222,816	140,419	1,181,967	7.49%
Friends of Quinta	358,762	1,206,897	1,074,000	491,659	37.04%
Community Development Block Grant	-	2,449,818	2,449,818	-	0.00%
Police Department Seized	1,255,196	-	-	1,255,196	0.00%
Downtown Services Parking	217,940	1,178,445	1,211,730	184,655	15.27%
Drainage Fee	4,064,682	1,269,662	5,334,343	-	-100.00%
American Rescue Plan	-	1,680,024	1,680,024	-	0.00%
Tax Increment Reinvestment Zone TIRZ#1 & 2A	4,352,843	1,528,750	3,514,693	2,366,900	-45.62%
McAllen Marketing	-	408,000	408,000	-	0.00%
City Special Events	-	130,000	130,000	-	0.00%
Total Special Revenue Funds	38,185,092	37,819,018	56,854,049	19,150,059	-49.85%
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	-	754,510	754,510	-	0.00%
Local Government Finance Corporation Debt Service	347,262	910,120	910,120	347,262	0.00%
General Obligation-Tax Note/C.O.	3,880,392	5,071,830	5,071,830	3,880,392	0.00%
TIRZ #1 Debt Service	243,962	1,517,357	1,517,357	243,962	0.00%
Hotel Tax Venue Debt Service	4	566,100	566,100	4	0.00%
Water Debt Service	548,973	3,544,396	3,544,396	548,974	0.00%
Wastewater Debt Service	2,902,028	6,099,343	6,099,343	2,902,028	0.00%
Airport PFC C.O. Series 2011	250,641	644,000	644,000	250,641	0.00%
Anzalduas int Crossing Debt Service 2007 A & B	993,872	2,577,275	2,577,275	993,872	0.00%
Total Debt Service Funds	9,167,134	21,684,931	21,684,931	9,167,134	0.00%
Capital Projects Funds					
Capital Improvement	9,409,252	5,813,858	14,867,158	355,952	-96.22%
Quinta Mazatlán - Center for Urban Ecology Facility	9,678,654	23,438,714	44,929,851	(11,812,484)	222.05%
Traffic/Drainage Bond Fund	14,687,475	1,435,144	13,343,043	2,779,575	-81.08%
Parks Facility / Fire Station #2 Construction	3,019,976	124,550	3,144,291	235	-99.99%
Street Imprv Construction	2,365,540	1,089,702	2,798,672	656,570	-72.24%
Infrastructure and Improvement	38,264,808	1,680,024	38,725,280	1,219,552	-96.81%
Sports Facility Construction	810	-	-	810	0.00%
Information Technology	220,548	65,263	270,420	15,391	-93.02%
Water Depreciation	3,999,977	1,792,040	4,685,690	1,106,327	-72.34%
Water Capital Improvement	4,165,305	1,041,692	2,543,790	2,663,207	-36.06%
Water Revenue Bond - Series	-	18,725,000	18,725,000	-	0.00%
Wastewater Depreciation	15,860,902	3,945,019	5,319,615	14,486,306	-8.67%
Wastewater Capital Improvement	5,249,213	2,654,558	5,829,210	2,074,561	-60.48%
Wastewater Revenue Bond - Clean Water & SWIRFT	(31,070)	272,431	241,361	-	-100.00%
Sanitation Depreciation	11,186,037	1,936,629	5,801,290	7,321,376	-34.55%
Champion Lakes Golf Course Depreciation	588,047	201,470	150,000	639,518	8.75%
Convention Center Depreciation	2,491,594	256,229	1,403,800	1,344,023	-46.06%
Performing Arts Depreciation	1,291,815	253,230	210,000	1,335,045	3.35%
Passenger Facility Charge	6,424,403	1,743,360	5,866,239	2,301,524	-64.18%
McAllen International Airport Capital Impr.	487	51,423,028	51,423,028	487	0.00%
Bridge Capital Improvement	3,733,693	1,398,694	3,244,610	1,887,777	-49.44%
Anzalduas Bridge Capital Improvement	656,743	507,226	743,210	420,759	-35.93%
Anzalduas Construction Fund	-	84,737,600	83,000,000	1,737,600	0.00%
Total Capital Project Funds	133,264,209	204,535,461	307,265,558	30,534,112	-77.09%
Enterprise Funds					
Water	5,898,891	26,878,327	25,653,812	6,850,787	16.14%
Wastewater	3,868,727	23,617,891	22,619,978	4,866,640	25.79%
Sanitation	14,497,553	22,131,244	22,996,575	13,632,222	-5.97%
Champion Lakes Golf Course	1,751,600	1,842,754	2,172,762	1,421,592	-18.84%
McAllen Convention Center	7,392,069	6,990,148	9,827,386	4,554,830	-38.38%
McAllen Performing Arts Center	3,275,725	1,994,631	2,509,448	2,760,909	-15.72%
McAllen International Airport	15,153,572	8,884,283	17,539,148	6,498,705	-57.11%
Metro McAllen Transit	904,636	5,362,707	5,162,540	1,104,802	22.13%
Bus Terminal	1,041,229	18,390,740	18,425,983	1,005,986	-3.38%
McAllen International Toll Bridge	1,297,263	13,668,286	13,668,286	1,297,263	0.00%
McAllen Intl Toll Bridge - Restricted Acct	4,881,884	4,750,295	4,390,865	5,241,314	7.36%
Anzalduas International Crossing	1,648,546	4,973,137	4,294,432	2,327,251	41.17%
Total Enterprise Funds	61,611,695	139,484,443	149,261,214	51,562,301	-16.31%
Internal Service Funds					
Inter-Departmental Service	394,122	4,790,000	4,505,154	678,968	72.27%
General Depreciation	18,981,036	3,248,078	6,284,380	15,944,734	-16.00%
Health Insurance	(3,690)	13,707,771	13,090,254	613,827	16734.88%
Retiree Health Insurance	169,894	1,530,749	1,176,923	523,720	-208.26%
Workmen's Compensation Fund	7,359,317	2,037,787	2,246,267	7,150,837	-2.83%
Property & Casualty Insurance Fund	11,221	1,512,171	1,523,115	277	-97.53%
Total Internal Service Funds	26,911,900	26,826,556	28,826,093	24,912,363	-7.43%
TOTALS	\$ 342,121,421	\$ 575,489,397	\$ 703,472,129	\$ 213,866,069	-37.49%

Appropriated Operating Transfers

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
TO GENERAL FUND FROM:				
International Bridge Fund	\$ 3,479,937	\$ 3,401,787	\$ 3,401,787	\$ 4,390,865
Airport Fund	1,103,965	2,162,925	2,162,925	2,162,925
Development Corp. Fund	200,000	200,000	200,000	200,000
American Rescue Plan Fund	20,213,584	14,446,981	14,446,981	110,024
General Fund Total	24,997,486	20,211,693	20,211,693	6,863,814
TO DEVELOPMENT CORP. FROM:				
General Fund	4,865,587	-	-	-
Friends of Quinta Fund	-	50,000	50,000	-
General Depreciation Fund	-	807,762	807,762	-
Workers' Comp Fund	-	377,650	377,650	-
Development Corp. Fund Total	4,865,587	1,235,412	1,235,412	-
TO CHRISTMAS PARADE FROM:				
Hotel Occupancy Tax Fund	25,000	100,000	100,000	100,000
TO TAX INCREMT REINVESTMENT ZONE(TIRZ) #1 FROM:				
General Fund	441,578	573,449	569,057	782,664
TO TAX INCREMT REINVESTMENT ZONE(TIRZ) #2A FROM:				
General Fund	485,208	778,935	817,331	735,204
TO MCALLEN MARKETING FROM:				
International Toll Bridge Fund	-	-	-	9,000
McAllen International Airport Fund	-	25,000	25,000	25,000
General Fund	-	190,091	190,091	5,000
Development Corp Fund	-	8,000	8,000	49,000
Hotel Occupancy Tax Fund	-	100,000	100,000	200,000
Sanitation Fund	-	6,250	6,250	25,000
Convention Center Fund	-	17,500	17,500	24,500
Anzalduas Int'l Crossing Fund	-	-	-	9,000
Metro McAllen Fund	-	25,000	25,000	25,000
Performing Arts Center Fund	-	15,500	15,500	24,500
Christmas Parade Fund	-	4,000	4,000	12,000
McAllen Marketing Fund Total	-	391,341	391,341	408,000
TO SALES TAX REVENUE BONDS FROM:				
Development Corp Fund	900	-	-	-
TO LOCAL GOVERNMENT CORP DEBT SERVICE FROM:				
TIRZ#1 Fund	189,804	-	-	-
Development Corp Fund	709,532	905,185	905,185	910,120
LGFC TAMU Construction Fund	113,948	-	-	-
Local Government Corp Debt Service Total	1,013,284	905,185	905,185	910,120
TO GENERAL OBLIGATION-TAX NOTE/C.O. FROM:				
Hotel Tax Venue Fund	47,172	233,862	233,862	233,598
TO TIRZ#1 DEBT SERVICE FROM:				
TIRZ#1 Fund	679,697	-	-	-
TO HOTEL TAX VENUE DEBT SVC FROM:				
Hotel Tax Venue Fund	714,217	568,706	568,706	566,100
TO DOWNTOWN SERVICE PARKING FROM:				
Metro McAllen Fund	150,000	35,000	35,000	-
TO CAPITAL IMPROVEMENTS FUND FROM:				
General Fund	5,372,876	5,365,371	5,365,371	4,604,192
TO PARKS FACILITY/FIRE STATION#2 CONSTRUCTION FROM:				
Certificate of Obligation Series 2014	580,085	5,147	5,147	-
Development Corporation Fund	2,321,164	-	-	-
Capital Improvement Fund	-	-	-	117,000
Parks Facility/Fire Station#2 Construction Fund Total	2,901,249	5,147	5,147	117,000

Appropriated Operating Transfers (continued)

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
<u>TO QUINTA MAZATLAN-CENTER FOR URBAN ECOLOGY FROM:</u>				
Infrastructure & Improvement Fund	-	5,430,000	5,430,000	-
Development Corp. Fund	-	1,700,915	1,700,915	-
Friends of Quinta	1,362,150	2,252,850	500,000	1,000,000
Quinta Mazatlan-CUE Fund Total	1,362,150	9,383,765	7,630,915	1,000,000
<u>TO INFRASTRUCTURE AND IMPROVEMENT FROM:</u>				
General Fund	25,464,547	21,483,713	21,483,713	1,680,024
<u>TO STREET IMPROVEMENT CONSTRUCTION FUND FROM:</u>				
Development Corporation Fund	-	620,678	620,678	-
Capital Improvement Fund	-	325,520	325,520	-
Street Improvement Construction Fund Total	-	946,198	946,198	-
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,575,935	1,698,664	1,608,631	1,768,040
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	996,415	2,579,438	2,580,038	3,544,396
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	1,875,415	941,469	941,469	1,018,790
<u>TO WASTEWATER DEPRECIATION FUND FROM:</u>				
Wastewater Fund Total	3,397,920	3,567,862	3,583,139	3,861,464
<u>TO WASTEWATER DEBT SERVICE FUND FROM:</u>				
Wastewater Fund	1,482,159	6,123,124	6,123,124	6,099,343
<u>TO WASTEWATER CAPITAL IMPRV. FROM:</u>				
Wastewater Fund	892,853	858,657	858,657	1,301,007
<u>TO WASTEWATER REVENUE BOND - CWSTF FUNDING FROM:</u>				
Wastewater Fund	2,532,338	-	200,000	-
Wastewater Capital Improvement Fund	26,601	-	-	-
Wastewater Revenue Bond Fund Total	2,558,939	-	200,000	-
<u>TO CHAMPION LAKES GOLF COURSE DEPRECIATION FUND FROM:</u>				
Champion Lakes Golf Course Fund	160,000	200,000	200,000	200,000
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	1,728,165	1,434,785	1,911,194	1,891,905
C.O. Performing Arts 2014	1,500,517	-	-	-
Convention Center Fund Total	3,228,682	1,434,785	1,911,194	1,891,905
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO PERFORMING ARTS CENTER FROM:</u>				
Hotel Occupancy Tax Fund	432,192	358,822	477,966	473,142
Hotel Venue Tax Fund	-	232,867	232,867	250,000
Performing Arts Facility Total	432,192	591,689	710,833	723,142
<u>TO PERFORMING ARTS DEPR FROM:</u>				
Performing Arts Facility Fund	250,000	250,000	250,000	250,000
<u>TO AIRPORT FUND FROM:</u>				
Passenger Facility Charge Fund	-	-	98,255	-
Airport Capital Improvement Fund	-	-	6,500	-
Airport Fund Total	-	-	104,755	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	271,094	644,800	644,800	644,000

Appropriated Operating Transfers (continued)

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
<u>TO AIRPORT PFC FUND FROM:</u>				
Airport Fund	129,880	-	-	-
<u>TO AIRPORT CIP FUND FROM:</u>				
Passenger facility Charge Fund	655,380	3,090,563	751,679	2,909,805
McAllen International Airport Fund	89,723	8,285,397	1,044,773	8,211,787
Airport CIP Fund Total	745,103	11,375,960	1,796,452	11,121,592
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	-	67,000	67,000	1,495,683
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	6	75,000	4,962	208,842
<u>TO BRIDGE RESTRICTED ACCOUNT FROM:</u>				
McAllen Int'l Toll Bridge Fund	3,479,937	3,401,787	4,376,821	4,750,295
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	825,136	1,341,025	1,197,353	1,389,360
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	840,675	849,975	841,775
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	760,700	1,733,100	1,733,100	1,735,500
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	846,642	840,675	840,675	841,775
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Anzalduas International Crossing Fund	354,814	380,541	523,874	505,584
<u>TO GENERAL DEPRECIATION FUND FROM:</u>				
General Fund	-	25,000	25,000	-
<u>TO HEALTH INSURANCE FUND FROM:</u>				
General Fund	806,704	609,807	609,807	-
Downtown Services Fund	11,342	8,011	8,011	-
Water Fund	101,370	80,729	80,729	-
Wastewater Fund	51,039	49,916	49,916	-
Sanitation Fund	103,496	88,740	88,740	-
Champion Lake Golf Course Fund	7,798	8,628	8,628	-
Convention Center Fund	29,773	21,569	21,569	-
Airport Fund	25,520	21,569	21,569	-
Transit Fund	4,962	4,314	4,314	-
Toll Bridge Fund	24,811	22,801	22,801	-
McAllen Express Fund	25,520	19,720	19,720	-
Anzalduas International Crossing Fund	2,836	2,465	2,465	-
Fleet / Material Management Fund	14,886	11,709	11,709	-
Workers' Compensation Fund	1,390,151	4,314	4,314	-
Health Insurance Total	2,600,208	954,292	954,292	-
<u>TO PROPERTY & CASUALTY INSURANCE FUND FROM:</u>				
Workers' Compensation Fund	232,423	-	-	-
TOTAL ALL FUNDS	\$ 95,867,402	\$ 102,393,320	\$ 92,835,075	\$ 62,443,209

Ad Valorem Tax Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT	
Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2022-2023	\$ 12,530,735,753
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 313,268,394</u>
YEAR LEVY	
Certified Taxable Value	\$ 12,530,735,753
Taxable Assessed Values of Freezed Property for FY 2022-2023	<u>(1,254,865,766)</u>
Taxable Assessed Values for FY 2022-2023	11,275,869,987
Properties Under Protest for FY 2022-2023	<u>226,830,701</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2022-2023	11,502,700,688
FY 2022-2023 Ad Valorem Tax Rate per \$100	<u>0.4799</u>
Ad Valorem Tax Levy	55,201,461
Ad Valorem Tax Levy on Freezed Properties	<u>6,022,101</u>
Total FY 2022-2023 Ad Valorem Tax Levy	<u>\$ 61,223,561</u>

Personnel Summary

	Actual 19-20	Actual 20-21	Budget 21-22	Budget 22-23	Net Change in Positions
GENERAL FUND					
Full-time	760	742	829	837	8
Civil Service	466	447	474	476	2
Part-time	442	147	456	457	1
Total	1,668	1,336	1,759	1,770	11
DOWNTOWN SERVICES FUND					
Full-time	15	12	15	15	-
Part-time	6	2	8	8	-
Total	21	14	23	23	-
WATER FUND					
Full-time	149	149	149	150	1
Part-time	1	1	1	1	-
Total	150	150	150	151	1
WASTEWATER FUND					
Full-time	90	90	92	93	1
Part-time	1	1	1	1	-
Total	91	91	93	94	1
SANITATION FUND					
Full-time	166	166	169	170	1
Part-time	11	11	13	13	-
Total	177	177	182	183	1
CHAMPION LAKES GOLF COURSE FUND					
Full-time	12	13	17	17	-
Part-time	12	4	7	7	-
Total	24	17	24	24	-
CONVENTION CENTER FUND					
Full-time	38	32	50	53	3
Part-time	11	10	37	42	5
Total	49	42	87	95	8
AIRPORT FUND					
Full-time	41	37	42	42	-
Part-time	6	1	6	6	-
Total	47	38	48	48	-
METRO McALLEN FUND					
Full-time	41	35	49	59	10
Part-time	8	4	8	8	-
Total	49	39	57	67	10
BUS TERMINAL FUND					
Full-time	9	6	9	9	-
Total	9	6	9	9	-
BRIDGE FUND					
Full-time	32	32	45	45	-
Total	32	32	45	45	-
ANZALDUAS INT'L CROSSING FUND					
Full-time	8	8	9	9	-
Part-time	-	-	3	3	-
Total	8	8	12	12	-

Personnel Summary (continued)

	Actual 19-20	Actual 20-21	Budget 21-22	Budget 22-23	Net Change in Positions
<u>FLEET/MAT. MGMT FUND</u>					
Full-time	24	26	26	26	-
Part-time	-	1	1	1	-
Total	24	27	27	27	-
<u>HEALTH INSURANCE FUND</u>					
Full-time	6	6	6	6	-
Total	6	6	6	6	-
<u>WORKMENS COMPENSATION FUND</u>					
Full-time	8	6	9	10	1
Total	8	6	9	10	1
<u>PROPERTY & CASUALTY INS FUND</u>					
Full-time	2	2	2	2	-
Total	2	2	2	2	-
<u>TOTAL ALL FUNDS</u>					
Full-time	1,401	1,362	1,518	1,543	25
Civil Service	466	447	474	476	2
Part-time	498	182	541	547	6
Grand Total	2,365	1,991	2,533	2,566	33

Departmental/ Fund Relationship (General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Christmas Parade (Non-Major)	Public Education Grant (Non-Major)	Community Development (Non-Major)	Marketing Fund (Non-Major)
City Commission	✓							
Special Services	✓							
City Manager	✓	✓			✓			✓
City Secretary	✓							
Audit Office	✓							
Vital Statistics	✓							
Passport Facility	✓							
Municipal Court	✓							
Finance	✓							
Office of Management & Budget	✓							
Tax Office	✓							
Purchasing	✓							
Legal	✓							
Grant Administration	✓							
Right of Way	✓							
Human Resources	✓							
Planning	✓							
Information Technology	✓							
Office of Communication	✓					✓		
McAllen 311 Call Center	✓							
City Hall	✓							
Building Maintenance	✓							
Development Center	✓							
Police	✓							
Animal Control	✓							
Radio Shop	✓							
Fire	✓							
Traffic Operations	✓							
Building Permits & Inspection	✓							
Engineering	✓	✓						
Street Maintenance	✓							
Street Lighting	✓							
Sidewalk Construction	✓							
Drainage	✓						✓	
Environmental & Health Code Comp.	✓							
Graffiti Cleaning	✓							
Parks & Recreation Administration	✓				✓			
Parks	✓	✓		✓			✓	
Recreation	✓							
Pools	✓	✓						
Las Palmas Community Center	✓							
Recreation Centers (Lark/ Palmview)	✓							
Quinta Mazatlan	✓							
Library	✓							
Library Branches (Lark/ Palmview)	✓							
Administration		✓					✓	
Other Agencies	✓	✓	✓				✓	

Departmental/ Fund Relationship Cont.

Downtown Services (Non-Major)	Debt Service (Non-Major)	Capital Projects Funds (Major) 1	Inter- departmental Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	Workers' Comp. (Non-Major)	Property & Casualty Insurance (Non-Major)	Department
		√			√	√	√	City Commission
								Special Services
					√	√	√	City Manager
			√		√	√	√	City Secretary
					√	√	√	Audit Office
					√	√	√	Vital Statistics
					√	√	√	Passport Facility
					√	√	√	Municipal Court
					√	√	√	Finance
			√		√	√	√	Office of Management & Budget
					√	√	√	Tax Office
					√	√	√	Purchasing
					√	√	√	Legal
					√	√	√	Grant Administration
					√	√	√	Right of Way
			√		√	√	√	Human Resources
			√	√	√	√	√	Planning
		√	√	√	√	√	√	Information Technology
			√		√	√	√	Office of Communication
					√	√	√	McAllen 311 Call Center
		√			√	√	√	City Hall
			√		√	√	√	Building Maintenance
					√	√	√	Development Services
			√	√	√	√	√	Police
			√	√	√	√	√	Animal Control
					√	√	√	Radio Shop
		√	√	√	√	√	√	Fire
		√	√	√	√	√	√	Traffic Operations
			√		√	√	√	Building Permits & Inspection
		√	√		√	√	√	Engineering
	√	√	√	√	√	√	√	Street Maintenance
		√						Street Lighting
			√		√	√	√	Sidewalk Construction
		√	√	√	√	√	√	Drainage
			√	√	√	√	√	Environmental & Health Code Comp.
			√		√	√	√	Graffiti Cleaning
					√	√	√	Parks & Recreation Administration
	√	√	√	√	√	√	√	Parks
			√		√	√	√	Recreation
		√	√		√	√	√	Pools
			√		√	√	√	Las Palmas Community Center
					√	√	√	Recreation Centers (Lark/ Palmview)
					√	√	√	Quinta Mazatlan
	√		√		√	√	√	Library
					√	√	√	Library Branches (Lark/ Palmview)
√			√		√	√	√	Administration
								Other Agencies

1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

Departmental/Fund Relationship (Enterprise Funds)

	Water (Major)	Wastewater (Major)	Sanitation (Major)	Champion Lakes Golf Course (Non-Major)	Convention Center (Major)	Performing Arts Center (Non- Major)	McAllen Int'l Airport (Major)	Metro McAllen (Non-Major)
Water Plant	✓							
Water Lab	✓							
Transmission & Distribution	✓							
Water Meters	✓							
Utility Billing	✓							
Financial Administration	✓							
Customer Relations	✓							
Wastewater Plant		✓						
Wastewater Lab		✓						
Sewer Collection		✓						
Composting			✓					
Brush Collection			✓					
Residential Collection			✓					
Commercial Box Collection			✓					
Roll-Offs			✓					
Recycling			✓					
Street Cleaning			✓					
CLGC M&O				✓				
CLGC Dining				✓				
CLGC Pro Shop				✓				
CLGC Golf Carts				✓				
Convention Center					✓			
Performing Arts Center						✓		
McAllen Int. Airport							✓	
Metro Mcallen Transit								✓
Bus Terminal								
Toll Bridge Operations								
Anzalduas Operations								
Administration	✓	✓	✓	✓	✓		✓	✓

Departmental/Fund Relationship Cont.

Bus Terminal (Non-Major)	McAllen Toll Bridge (Major)	Anzalduas Bridge (Major)	Capital Projects (Non-Major)	Depreciation Funds (Non- Major)	Health Insurance (Non-Major)	Workmen's Compensation (Non-Major)	Property & Casualty Insurance (Non-Major)	
			✓	✓	✓	✓	✓	Water Plant
			✓		✓	✓	✓	Water Lab
			✓	✓	✓	✓	✓	Transmission & Distribution
				✓	✓	✓	✓	Water Meters
					✓	✓	✓	Utility Billing
								Financial Administration
					✓	✓	✓	Customer Relations
			✓	✓	✓	✓	✓	Wastewater Plant
				✓	✓	✓	✓	Wastewater Lab
			✓	✓	✓	✓	✓	Sewer Collection
				✓	✓	✓	✓	Composting
				✓	✓	✓	✓	Brush Collection
				✓	✓	✓	✓	Residential Collection
				✓	✓	✓	✓	Commercial Box Collection
				✓	✓	✓	✓	Roll-Offs
				✓	✓	✓	✓	Recycling
				✓	✓	✓	✓	Street Cleaning
					✓	✓	✓	CLGC M&O
								CLGC Dining
					✓	✓	✓	CLGC Pro Shop
				✓	✓	✓	✓	CLGC Golf Carts
				✓	✓	✓	✓	Convention Center
				✓	✓	✓	✓	Performing Arts Center
			✓		✓	✓	✓	McAllen Int. Airport
					✓	✓	✓	Metro Mcallen Transit
✓			✓		✓	✓	✓	Bus Terminal
	✓		✓		✓	✓	✓	Toll Bridge Operations
		✓	✓		✓	✓	✓	Anzalduas Operations
✓	✓	✓			✓	✓	✓	Administration





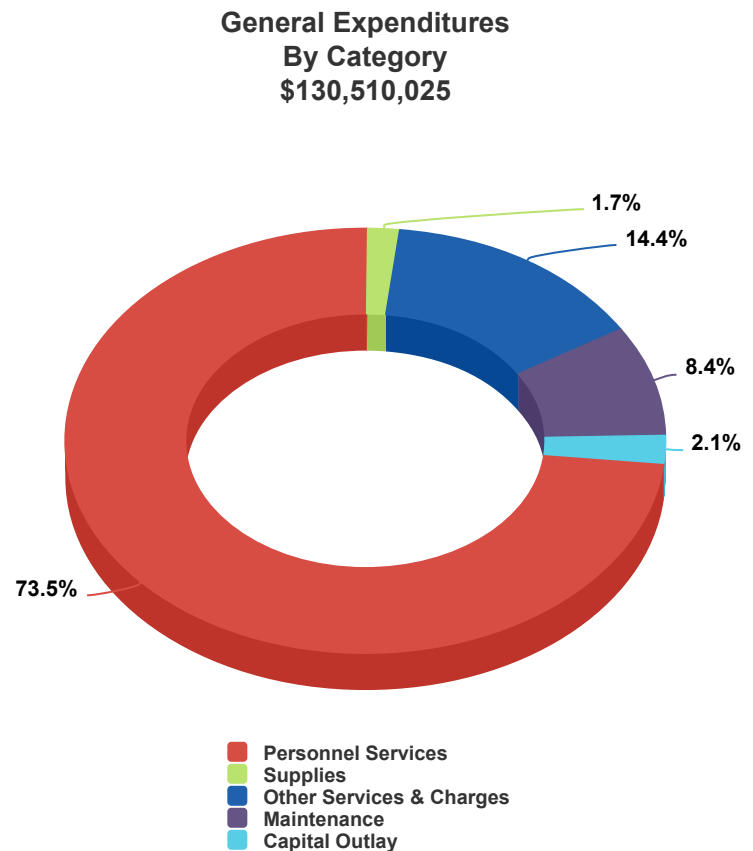
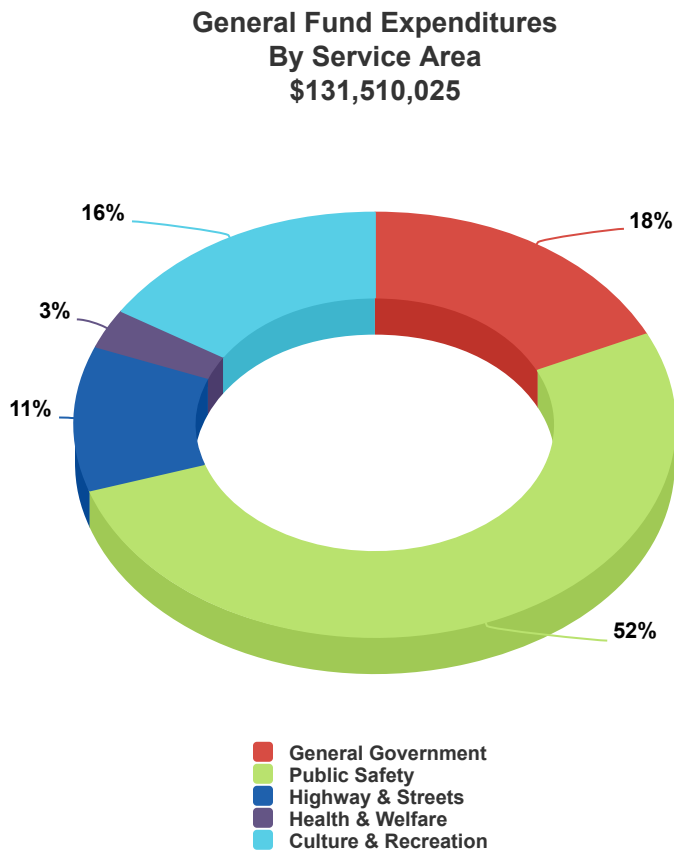
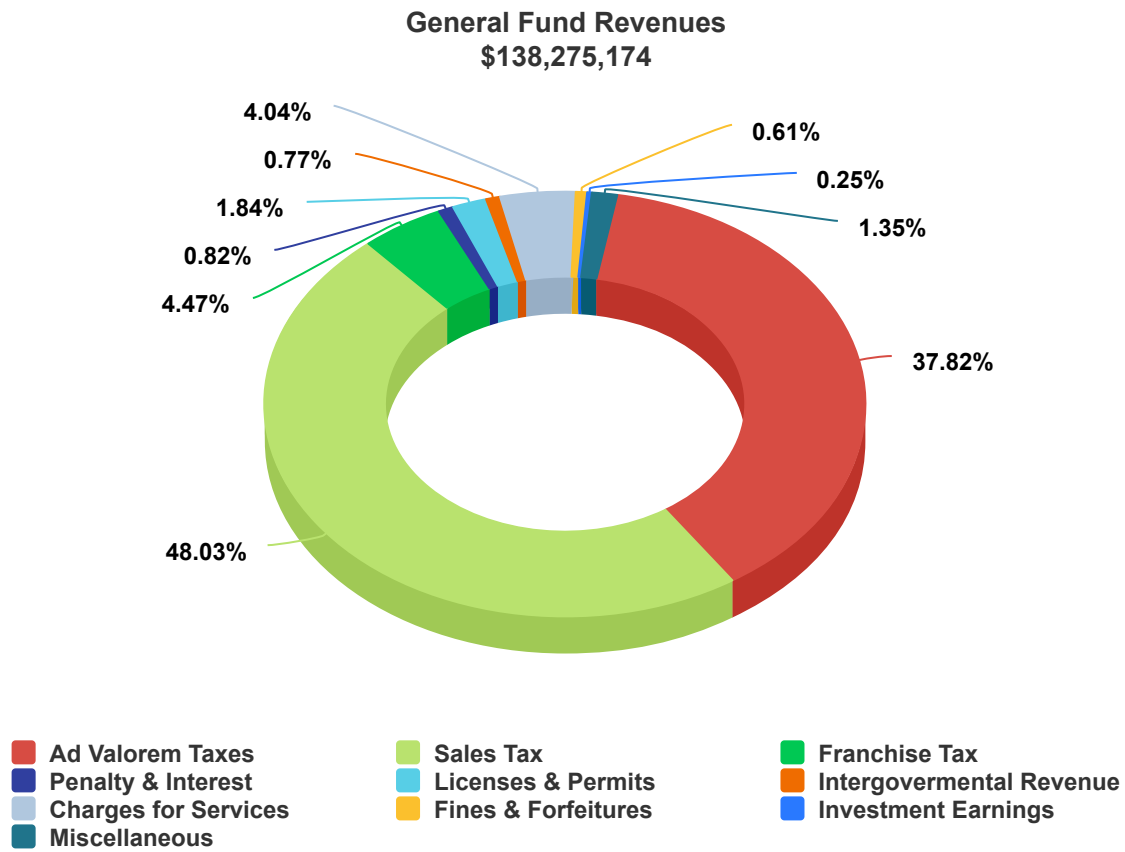
GENERAL FUND

The **General Fund** is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

GENERAL FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
UNASSIGNED BEGINNING FUND BALANCE	\$ 75,232,267	\$ 63,927,013	\$ 72,233,751	\$ 72,981,391
Revenues:				
Taxes	\$ 113,755,479	\$ 122,290,172	\$ 122,757,333	\$ 127,085,888
Licenses and Permits	2,642,608	2,570,234	2,463,440	2,540,452
Intergovernmental	332,194	-	-	-
Charges for Services	5,359,758	4,950,258	5,205,682	5,589,699
Fines and Forfeits	969,878	943,982	941,282	838,000
Investment Earnings	462,683	325,828	325,826	350,000
Miscellaneous Revenues	2,684,078	1,898,600	2,263,147	1,871,135
Total Revenues	<u>126,206,678</u>	<u>132,979,074</u>	<u>133,956,710</u>	<u>138,275,174</u>
Other Financing Sources:				
Transfers In	<u>24,997,486</u>	<u>20,211,693</u>	<u>20,211,693</u>	<u>6,863,814</u>
Total Revenues and Other Sources	<u>151,204,164</u>	<u>153,190,767</u>	<u>154,168,403</u>	<u>145,138,988</u>
TOTAL RESOURCES	<u>\$ 226,436,431</u>	<u>\$ 217,117,780</u>	<u>\$ 226,402,153</u>	<u>\$ 218,120,379</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 19,552,104	\$ 21,968,424	\$ 22,136,516	\$ 23,879,907
Public Safety	62,361,921	65,689,391	65,703,915	68,643,283
Highways and Streets	12,002,402	13,519,002	13,099,817	13,896,819
Health and Welfare	3,225,579	3,631,057	3,589,151	3,948,070
Culture and Recreation	18,749,901	21,472,287	19,567,818	21,141,946
Total Operations	<u>115,891,907</u>	<u>126,280,161</u>	<u>124,097,217</u>	<u>131,510,025</u>
Other Financing Sources (Uses):				
Transfers Out	37,436,500	29,026,366	29,060,370	7,807,084
Debt Service - Motorola Lease Payment	<u>508,174</u>	<u>263,174</u>	<u>263,174</u>	<u>263,174</u>
TOTAL APPROPRIATIONS	<u>\$ 153,836,581</u>	<u>\$ 155,569,701</u>	<u>\$ 153,420,762</u>	<u>\$ 139,580,285</u>
Revenue over/under Expenditures	(2,632,417)	(2,378,934)	747,641	5,558,703
Unadj ENDING FUND BALANCE	<u>\$ 72,599,850</u>	<u>\$ 61,548,079</u>	<u>\$ 72,981,391</u>	<u>\$ 78,540,095</u>
Adjustments :				
Board Advances	(310,686)	-	-	-
Prepays	(55,410)	-	-	-
UNASSIGNED ENDING FUND BALANCE	<u>\$ 72,233,751</u>	<u>\$ 61,548,079</u>	<u>\$ 72,981,391</u>	<u>\$ 78,540,095</u>





GENERAL FUND Revenue by Source

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current Property Tax	\$ 45,213,905	\$ 47,320,179	\$ 47,320,179	\$ 51,243,766
Delinquent	1,056,127	1,134,882	1,189,439	1,201,333
Rollback Taxes	42,940	21,654	37,656	40,000
Penalty and Interest	1,089,839	1,013,165	1,052,553	1,073,604
Property Tax-Refund	(206,931)	(200,000)	(200,000)	(210,000)
Special Inventory-Vehicles	20,816	17,500	69,458	21,000
Late Rendition Penalty	76,232	70,000	62,264	63,509
<i>Sales and Use Taxes:</i>				
Sales tax	59,070,890	65,792,655	65,792,655	66,407,539
Franchise Tax - Electric	4,495,555	4,200,000	4,592,500	4,450,000
Natural Gas	375,808	365,000	418,046	390,000
Telephone	348,267	397,000	308,779	300,000
Cable	1,059,275	1,090,000	1,048,167	1,037,000
PEG Fee	-	5,000	2,500	5,000
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	1,112,755	1,063,137	1,063,137	1,063,137
TOTAL TAXES	\$ 113,755,479	\$ 122,290,172	\$ 122,757,333	\$ 127,085,888
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	\$ 79,746	\$ 70,000	\$ 71,880	\$ 73,000
Electrician's License	15,333	20,771	750	-
Sign License	2,450	2,575	300	309
Food Handler's Permit	477,255	494,400	475,490	494,400
House Mover's License	100	103	100	103
Other - Plumbing, Mechanical, & Irrigation	13,877	17,821	4,550	4,687
<i>Occupational Licenses:</i>				
Building Permits	1,089,335	1,026,729	915,488	942,953
Electrical Permits	212,601	202,838	226,094	232,877
Plumbing Permits	258,932	261,552	289,167	297,842
Mechanics Permits	102,353	95,244	113,282	116,680
House Moving Permits	6,710	5,838	6,215	6,401
Garage Sale Permits	68,830	61,800	42,000	50,000
Alarm Ordinance	218,835	225,000	225,000	230,000
Intinerant Vendor's License	3,700	-	-	-
On side Septic Tank	900	1,030	1,000	1,200
Special Use Permit	91,653	84,533	92,124	90,000
TOTAL LICENSES AND PERMITS	\$ 2,642,608	\$ 2,570,234	\$ 2,463,440	\$ 2,540,452
<u>INTERGOVERNMENTAL REVENUES</u>				
State Shared Revenues	\$ 332,194	\$ -	\$ -	\$ -
TOTAL LICENSES AND PERMITS	\$ 332,194	\$ -	\$ -	\$ -

GENERAL FUND
Revenue by Source (continued)

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
CHARGES FOR SERVICES				
<i>General Government:</i>				
Management Services	\$ 2,203,500	\$ 2,153,500	\$ 2,153,500	\$ 2,610,500
State Court Costs Fees	51,112	53,000	52,000	52,000
Subdivision application preliminary	46,844	36,000	48,000	40,000
Developer's fee	297,014	50,000	143,373	50,000
Zone application Fees	60,675	55,000	50,000	55,000
Sale Documents - Maps, Code Books	22,852	8,800	9,000	8,800
Plans & Specifications	-	100	-	-
Plan Review Fee	103,682	80,000	63,500	80,000
Site Plan Review Fee	12,600	9,800	12,000	10,000
Expedited Plan Review Fee	-	100	-	-
Miscellaneous Revenues	18,840	19,300	17,590	18,990
Rent Payment - Consulate	49,488	49,488	49,488	49,488
Rent Payment - Catalina Mobile Park	140,163	137,400	118,287	137,400
Temporary Signs	3,200	4,000	2,600	3,000
<i>Public Safety:</i>				
Accident Reports	53,176	53,000	53,000	55,000
Traffic Case	8,445	7,000	7,000	7,500
Abandoned Vehicles	17,195	9,500	42,000	42,000
Rural Fire Protection	36,565	43,000	36,000	36,000
United States Marshall Contract	304,200	300,000	300,000	320,000
False Alarms	60,150	42,000	42,000	45,000
Miscellaneous Revenues	15,160	10,100	9,700	10,000
Fire Inspection Fees	103,950	105,000	110,000	115,000
<i>Highways and Streets:</i>				
Construction Penalty	21,775	16,047	35,927	37,005
<i>Health:</i>				
Vital Statistics	332,625	275,000	360,000	360,000
Weed and Lot Cleaning	57,194	30,900	27,000	30,000
Animal Licenses	-	130	200	200
Passport Acceptance Fees	335,650	270,000	361,025	361,000
Passport Identification Photo Fees	120,145	96,000	130,575	96,000
<i>Recreation:</i>				
Yearly Recreation Program	106,698	60,000	107,973	100,000
League Registration	111,755	98,150	120,048	115,900
Aquatic Program Entry	51,338	24,300	66,797	59,067
Tournament Fees	128,261	100,000	127,633	127,000
Program Entry Fees	66,890	60,000	67,168	65,000
Athletic User Fees	24,236	40,000	26,750	25,000
Swimming Pools-Municipal-Laps/Aerobic	17,742	49,515	18,238	15,800
Swimming Pools-Cascade-Laps/ Aerobic	824	2,700	1,257	1,400
Swimming Pools-Boy's Club- laps/ Aerobic	572	9,300	536	1,795
Los Encinos Pool	1,050	16,000	-	1,000
Park Concessions/Fireman's Boat Rentals	8,984	7,000	8,652	8,000
Facilities Use Fees Park	36,355	36,000	54,858	38,200
Senior Citizens	810	5,000	861	1,000
Quinta Mazatlan	86,065	150,000	101,802	111,982
Quinta Mazatlan Admission Fees	146,343	230,000	134,520	147,972
Rental/Lark Community Center	2,949	5,500	5,607	5,500
Rental/Palm View Community Center	4,294	6,500	7,274	6,500
Use Fees-Library Copier	32,696	25,000	35,000	36,000
Library Room Rental Fees	10,358	15,128	7,500	7,500
Library Donated Books Sales	12,703	5,000	22,800	22,800
After - School Program	24,218	60,000	49,334	50,000
Library Facility Commission	8,364	6,000	2,989	4,400
Equipment Rental	50	25,000	4,320	8,000
TOTAL CHARGES FOR SERVICES	\$ 5,359,758	\$ 4,950,258	\$ 5,205,682	\$ 5,589,699

GENERAL FUND
Revenue by Source (continued)

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
<u>FINES AND FORFEITURES</u>				
Municipal Court	\$ 955,663	\$ 830,000	\$ 830,000	\$ 830,000
Court Technology/Security	-	103,482	103,482	-
Library Fines	14,215	10,500	7,800	8,000
TOTAL FINES AND FORFEITURES	\$ 969,878	\$ 943,982	\$ 941,282	\$ 838,000
<u>INVESTMENT EARNINGS</u>				
Interest & Net Income in fair value of investments	521,857	325,828	325,826	350,000
Gain/(Loss) sale of investments	(59,174)	-	-	-
TOTAL INVESTMENT EARNINGS	\$ 462,683	\$ 325,828	\$ 325,826	\$ 350,000
<u>OTHER REVENUES</u>				
Royalties-Natural Gas	293,991	321,179	321,179	300,000
Miscellaneous Rentals	86,825	5,500	78,025	82,025
Fixed assets	123,592	5,000	50,000	50,000
Reimbursements/Grants	1,678,451	1,164,430	1,244,572	1,199,110
Recovery prior year expenses	89,889	-	32,189	-
Private Donation	109,497	136,800	166,050	115,000
Insurance Recoveries	63,585	5,000	15,700	5,000
Legal recording fees	43,730	20,600	23,000	30,000
Other	194,518	240,091	332,432	90,000
TOTAL OTHER REVENUES	\$ 2,684,078	\$ 1,898,600	\$ 2,263,147	\$ 1,871,135
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	3,479,937	3,401,787	3,401,787	4,390,865
McAllen International Airport Fund	1,103,965	2,162,925	2,162,925	2,162,925
Development Corporation Fund	200,000	200,000	200,000	200,000
American Rescue Plan Fund	20,213,584	14,446,981	14,446,981	110,024
TOTAL OPERATING TRANSFERS	\$ 24,997,486	\$ 20,211,693	\$ 20,211,693	\$ 6,863,814
TOTAL GENERAL FUND REVENUES	\$ 151,204,164	\$ 153,190,767	\$ 154,168,403	\$ 145,138,988

GENERAL FUND

Budget Summary by Department

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
EXPENDITURES:				
GENERAL GOVERNMENT				
City Commission	\$ 345,793	\$ 385,268	\$ 384,135	\$ 401,301
Special Service	348,040	726,898	726,898	702,898
City Manager	1,654,637	1,826,012	1,779,420	1,837,008
City Secretary	545,805	643,603	627,662	630,637
Audit Office	221,880	235,650	235,854	260,979
Vital Statistics	164,895	206,228	203,633	196,637
Passport Facility	186,744	217,810	213,512	212,708
Municipal Court	1,376,155	1,903,813	1,403,486	1,785,005
Finance	1,412,520	1,756,027	1,676,003	1,715,393
Office of Management & Budget	446,597	455,790	438,136	467,019
Tax Office	1,281,828	1,293,555	1,336,177	1,429,676
Purchasing and Contracting	548,548	658,331	528,873	773,996
Legal	1,716,425	1,925,357	1,890,464	1,905,798
Grant Administration	438,022	533,272	524,466	519,221
Human Resources	717,199	896,288	872,569	917,858
Employee Benefits	25,425	(1,509,141)	-	(398,686)
General Insurances	457,085	488,464	488,464	847,335
Planning	1,311,923	1,496,946	1,468,943	1,494,484
Information Technology	3,296,143	3,983,463	3,803,733	4,117,026
Office of Communication	706,576	875,914	876,330	900,654
McAllen 311 Call Center	321,956	526,769	527,667	547,359
City Hall	500,770	547,490	533,978	558,638
Building Maintenance	822,383	1,112,669	832,182	1,102,376
Development Center	114,511	127,948	109,931	155,585
<i>Economic Development:</i>				
Chamber of Commerce	584,850	644,000	644,000	789,000
CDBG Administrative Cost Agency	5,386	10,000	10,000	10,000
TOTAL GENERAL GOVERNMENT EXPENDITURES	\$ 19,552,104	\$ 21,968,424	\$ 22,136,516	\$ 23,879,907
PUBLIC SAFETY				
Police	\$ 36,760,244	\$ 39,145,923	\$ 39,109,591	\$ 40,173,018
Animal Control	340,393	380,786	380,982	475,536
Radio Shop	652,892	761,553	761,927	732,902
Fire	21,404,830	21,446,139	21,755,087	23,236,727
Traffic Operations	2,265,492	2,603,890	2,382,951	2,562,259
Building Permits & Inspection	938,072	1,351,100	1,313,377	1,462,841
TOTAL PUBLIC SAFETY	\$ 62,361,921	\$ 65,689,391	\$ 65,703,915	\$ 68,643,283
HIGHWAYS AND STREETS				
Engineering Services	\$ 1,944,613	\$ 2,367,851	\$ 2,308,288	\$ 2,410,006
Street Maintenance	5,770,541	6,787,226	6,447,302	6,718,553
Street Lighting	2,280,358	2,224,065	2,224,065	2,424,065
Sidewalk Construction	345,591	403,057	416,912	393,152
Drainage	1,661,302	1,736,803	1,703,250	1,951,043
TOTAL HIGHWAYS AND STREETS	\$ 12,002,402	\$ 13,519,002	\$ 13,099,817	\$ 13,896,819
HEALTH AND WELFARE				
Environmental & Health Code Compliance	\$ 2,026,803	\$ 2,363,914	\$ 2,327,294	\$ 2,639,913
Graffiti Cleaning	166,017	179,143	173,857	225,158
Other Agencies:				
Humane Society	1,002,756	1,068,000	1,068,000	1,068,000
Valley Environment Council	-	5,000	5,000	-
Mujeres Unidas	15,000	-	-	-
Comfort House	15,000	15,000	15,000	15,000
TOTAL HEALTH AND WELFARE	\$ 3,225,579	\$ 3,631,057	\$ 3,589,151	\$ 3,948,070
CULTURE AND RECREATION:				
Parks Administration	\$ 546,683	\$ 645,392	\$ 569,284	\$ 638,422
Parks	8,180,066	9,218,023	8,250,143	9,243,630
Recreation	1,211,366	1,892,260	1,731,113	2,145,574
Pools	677,702	973,008	950,639	1,085,663

GENERAL FUND
Budget Summary by Department (continued)

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Las Palmas Community Center	358,168	426,719	368,506	416,274
Recreation Center - Lark	426,395	874,355	767,334	544,285
Recreation Center - Palmview	397,753	827,832	745,518	498,053
Quinta Mazatlan	845,131	1,127,159	1,124,780	1,224,421
Library	3,471,177	3,950,244	3,722,668	4,007,543
Library Branch Lark	471,803	623,570	512,245	518,946
Library Branch Palm View	515,407	663,225	575,088	558,133
<i>Other Agencies:</i>				
Amigos del Valle	76,000	107,000	107,000	107,000
Museum of South Texas History	38,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	720,000	-	-	-
McAllen Int'l museum	645,500	-	-	-
Town Band	10,500	11,000	11,000	15,000
RGV International Music Festival	-	10,176	10,176	10,176
South Texas Symphony	84,000	73,824	73,824	73,824
McAllen Heritage Center	70,000	-	-	-
Literacy Center	4,250	8,500	8,500	15,000
TOTAL CULTURE AND RECREATION	\$ 18,749,901	\$ 21,472,287	\$ 19,567,818	\$ 21,141,946
TOTAL OPERATIONS	\$ 115,891,907	\$ 126,280,161	\$ 124,097,216	\$ 131,510,025
OPERATING TRANSFERS				
Transfer to Marketing Fund	\$ -	\$ 190,091	\$ 190,091	\$ 5,000
Transfer to Capital Improvement Fund	5,372,876	5,365,371	5,365,371	4,604,192
Transfer to General Depreciation	-	25,000	25,000	-
Transfer to Health Insurance Fund	806,704	609,807	609,807	-
Transfer to Infrastructure & Improvements Fund	25,464,547	21,483,713	21,483,713	1,680,024
Transfer to Development Corp. Fund	4,865,587	-	-	-
Transfer to TIRZ #1 Fund	441,578	573,449	569,057	782,664
Transfer to TIRZ #2A Fund	485,208	778,935	817,331	735,204
TOTAL OPERATING TRANSFERS OUT	\$ 37,436,500	\$ 29,026,366	\$ 29,060,370	\$ 7,807,084
Motorola Lease Payment	\$ 508,174	\$ 263,174	\$ 263,174	\$ 263,174
TOTAL GENERAL FUND	\$ 153,836,581	\$ 155,569,701	\$ 153,420,762	\$ 139,580,285
EXPENDITURES BY FUNCTION:				
BY EXPENSE GROUP				
Salaries and Wages	\$ 66,455,842	\$ 72,711,630	\$ 70,243,105	\$ 74,296,218
Employee Benefits	19,359,699	20,779,949	21,889,482	22,334,110
Supplies	2,409,293	2,228,335	2,092,163	2,235,051
Other Services and Charges	17,462,091	17,426,018	17,506,648	18,887,971
Maintenance	9,519,827	10,581,825	10,623,681	11,058,958
Subtotal	\$ 115,206,753	\$ 123,727,757	\$ 122,355,078	\$ 128,812,308
Capital Outlay	685,154	2,552,404	1,742,139	2,697,718
TOTAL OPERATIONS	\$ 115,891,907	\$ 126,280,161	\$ 124,097,217	\$ 131,510,025

General Governmental Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
City Commission	\$ 345,793	\$ 385,268	\$ 384,135	\$ 401,301
Special Service	348,040	726,898	726,898	702,898
City Manager	1,654,637	1,826,012	1,779,420	1,837,008
City Secretary	545,805	643,603	627,662	630,637
Audit Office	221,880	235,650	235,854	260,979
Vital Statistics	164,895	206,228	203,633	196,637
Passport Facility	186,744	217,810	213,512	212,708
Municipal Court	1,376,155	1,903,813	1,403,486	1,785,005
Finance	1,412,520	1,756,027	1,676,003	1,715,393
Office of Management & Budget	446,597	455,790	438,136	467,019
Tax Office	1,281,828	1,293,555	1,336,177	1,429,676
Purchasing & Contracting	548,548	658,331	528,873	773,996
Legal	1,716,425	1,925,357	1,890,464	1,905,798
Grant	438,022	533,272	524,466	519,221
Human Resources	717,199	896,288	872,569	917,858
Employee Benefits	25,425	(1,509,141)	-	(398,686)
Liability Insurance	457,085	488,464	488,464	847,335
Planning	1,311,923	1,496,946	1,468,943	1,494,484
Information Technology	3,296,143	3,983,463	3,803,733	4,117,026
Office of Communication	706,576	875,914	876,330	900,654
McAllen 311 Call Center	321,956	526,769	527,667	547,359
City Hall	500,770	547,490	533,978	558,638
Building Maintenance	822,383	1,112,669	832,182	1,102,376
Development Center	114,511	127,948	109,931	155,585
<i>Economic Development:</i>				
Chamber of Commerce	584,850	644,000	644,000	789,000
CDBG - Administrative Cost Agency	5,386	10,000	10,000	10,000
TOTAL	\$ 19,552,104	\$ 21,968,424	\$ 22,136,516	\$ 23,879,907
BY EXPENSE GROUP				
<i>Personnel Services:</i>				
Salaries and Wages	\$ 10,871,313	\$ 12,465,544	\$ 11,656,775	\$ 12,575,826
Employee Benefits	2,783,862	1,962,712	3,391,516	3,079,244
Supplies	249,974	349,900	281,132	304,683
Other Services and Charges	4,258,740	5,072,380	4,982,264	5,744,741
Maintenance and Repair Services	1,307,760	1,650,215	1,693,019	1,913,159
Capital Outlay	80,454	467,673	131,809	262,254
TOTAL APPROPRIATIONS	\$ 19,552,104	\$ 21,968,424	\$ 22,136,516	\$ 23,879,907
PERSONNEL				
City Commission	1	1	1	1
City Manager	11	15	15	15
City Secretary	10	10	10	10
Audit Office	2	2	2	2
Vitals Statistics	4	4	4	4
Passport Facility	4	4	4	4
Municipal Court	21	29	22	29
Finance	20	21	21	21
Office of Management & Budget	5	5	5	5
Tax Office	6	7	7	8
Purchasing & Contracting	9	10	10	11
Legal	9	15	15	15
Grant Administration	6	7	7	7
Human Resources	10	11	11	11
Planning	22	23	23	24
Information Technology	30	30	30	31
Office of Communication	8	9	8	9
McAllen 311 Call Center	6	9	9	9
City Hall	3	3	3	3
Building Maintenance	12	16	16	16
Development Center	1	1	1	1
TOTAL PERSONNEL	200	232	224	236



General Fund City Commission

<https://mcallen.net/departments/commission>

Mission Statement:
"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." Accountable for ethical, transparent and sound practices in the best interest of the City.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 200,448	\$ 178,707	\$ 177,593	\$ 193,997
Employee Benefits	22,574	45,901	45,882	46,644
Supplies	4,242	4,380	4,380	4,380
Other Services and Charges	98,588	137,280	139,280	139,280
Maintenance	16,918	17,000	17,000	17,000
Operations Subtotal	342,769	383,268	384,135	401,301
Capital Outlay	3,024	2,000	-	-
Total Expenditures	\$ 345,793	\$ 385,268	\$ 384,135	\$ 401,301
PERSONNEL				
Non-Exempt	1	1	1	1
Total Positions Authorized	1	1	1	1

Contact Us:

Alice Johnson
Executive Administrator
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1006

MAJOR FY 22-23 GOALS

1. The expansion of the McAllen Performing Arts will continue for the use during non-summer season. (1.1.2)
2. The Downtown McAllen Heritage Center provides a place to exhibit and assist in the preservation of historical and cultural artifacts through education. (1.1.25)
3. The expansion of the McAllen Heritage Center will beautify the downtown area. (1.1.26)
4. Expand and improve the City Holiday Parade, which draws visitors from Mexico to the RGV. (1.2.1)
5. The City will continue to expand funded public events that draws attendees from the large Metro area. (1.2.2)
6. The City will continue to expand and fund Music Events. (1.2.3)
7. The City will be upgrading the Convention Center Outparcel Project to beautify the War Memorial. (1.2.6)
8. We will continue with the Children's Museum at IMAS program. (1.2.7)
9. The City will continue with the International Museum of Art & Science (IMAS) program by promoting the appreciation of the arts through exhibits, cultural events and educational programs for the benefit of the public. (1.2.8)
10. McAllen Public Library will have upgrades to better serve the public. (1.2.9)
11. Valley Symphony Orchestra proves classical music bringing culture and growth of the arts. (1.2.10)
12. The Museum of South Texas History program is a research hub representing the history of the Rio Grande Valley. (1.2.11)
13. The RGV International Music Festival program will continue to entertain the residents bring communities from around the valley. (1.2.12)
14. McAllen Town Band Association is a community of musicians that perform at McAllen Performing Arts Center. (1.2.13)
15. UT Health RGV Cancer and Surgery Center will train physicians and research scientists aiming at providing comprehensive cancer and surgical services. (1.5.2)
16. The Boys & Girls Club of McAllen program supports summer programs and learning centers focused on youth development. (1.5.3)
17. The Boys & Girls Club of McAllen after school Learning Centers supports after school programs and learning centers focused on youth development. (1.5.4)
18. The Amigos Del Valle program assists the elder population to maintain active, healthy and independent lives. (1.5.6)
19. Children's Bereavement Center program gives children the opportunity to heal through recent loss of loved ones through peer, family and community support. (1.5.7)
20. Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages. (2.2.1)
21. Palm House -Quinta Mazatlan continue to attract ecotourism from across the globe. (2.3.5)
22. The McAllen Veterans Memorial Stadium - Press Box promotes sports/recreational Tourism. (2.3.7)
23. The Expansion of Anzalduas Bridge for Commercial Traffic will continue with International trade between Mexico and U.S.A. (3.1.9)
24. McAllen Economic Development Corp (MEDC) will be recruiting advanced industries which will lead to higher paying and higher skilled positions for McAllen residents. (3.1.11)
25. Affordable Homes of South Inc. (AHSTI) proves home repair, renewal and new home construction services for residents of McAllen. (3.2.3)
26. McAllen Heritage Center Downtown provides a place to exhibit and assist in the preservation of historical and cultural artifacts to focus on educating community life of McAllen, Texas. (3.2.4)
27. Downtown Design expansion for McAllen Heritage Center is to beautify downtown area. (3.2.5)
28. The Ordinance Review Committee Identifying Code/Ordinance items which can be improved to improve ease of compliance and reduce impediments to new business and development. (3.3.1)
29. McAllen Chamber of Commerce program helps promote members' by promoting their business. (3.3.4)
30. City will continue to enforce the Adoption & Enforcement of McAllen Property Maintenance Code. (4.1.3)

General Fund City Commission

31. The city will continue to help the Humane Society program which is a non-profit animal welfare organization that seeks to save the lives of animals and create a safe humane community. (4.2.3)
32. Municipal Court become a court of record. (5.2.6)
33. The city will expand the Anzalduas Bridge for Commercial Traffic. (6.1.4)
34. Assist in funding UTRGV Medical School-McAllen assets. (7.1.3)
35. South Texas College-Supplement Training in Region Help increase the number of highly trained workers and offer credentials in STEM, advanced robotics, automation technology and other advanced manufacturing fields while offering the latest advancements in training automation. (7.1.5)
36. Collaborating with Comfort House for palliative hospice center in the city. (7.2.6)
37. Collaborating with Women Together - Mujeres Unidas, non-profit agency that provides emergency shelter, transitional housing, and supportive services programs for victims of domestic violence and sexual assault. (7.2.7)
38. Collaborating with Rio Grande Literacy Center, a non-profit that focuses on providing adult literacy classes. Addressing low literacy will open pathways for participants to attain higher education and provide a better economic future for their families. (7.2.8)
39. Promote an unsurpassed quality of life in McAllen.
40. Strengthen McAllen's dominance as the retail destination of the region.
41. Diversify and strengthen the local economy in order to sustain revenues and maintain quality city services long term.
42. Set the standard for safety and emergency preparedness.
43. Provide strong stewardship of mcallen's financial resources while setting the standard for good governance.
44. Enhance McAllen's infrastructure network.
45. Improve workforce preparedness



Special Services

Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Other Services and Charges	\$ 348,040	\$ 726,898	\$ 726,898	\$ 702,898
Operations Subtotal	348,040	726,898	726,898	702,898
Capital Outlay	-	-	-	-
Total Expenditures	\$ 348,040	\$ 726,898	\$ 726,898	\$ 702,898



General Fund City Manager

www.mcallen.net/departments/manager

Mission

Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Part-Time

Total Positions Authorized

<u>Actual</u> <u>20-21</u>	<u>Adj. Budget</u> <u>21-22</u>	<u>Estimated</u> <u>21-22</u>	<u>Budget</u> <u>22-23</u>
\$ 1,289,025	\$ 1,426,828	\$ 1,380,958	\$ 1,433,789
248,230	293,571	292,906	298,224
8,151	8,930	8,930	8,930
108,519	94,806	94,749	94,181
714	1,877	1,877	1,884
1,654,637	1,826,012	1,779,420	1,837,008
-	-	-	-
<u><u>\$ 1,654,637</u></u>	<u><u>\$ 1,826,012</u></u>	<u><u>\$ 1,779,420</u></u>	<u><u>\$ 1,837,008</u></u>
7	8	8	8
3	4	4	4
1	3	3	3
<u>11</u>	<u>15</u>	<u>15</u>	<u>15</u>

Contact Us:

Roel "Roy" Rodriguez
P.E.,
M.P.A.
City Manager
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1001

MAJOR FY 22-23 GOALS

1. The expansion of the McAllen Performing Arts will continue for the use during non-summer season. (1.1.2)
2. Expand and improve the City Holiday Parade, which draws visitors from Mexico to the RGV. (1.2.1)
3. The City will continue to expand funded public events that draws attendees from the large Metro area. (1.2.2)
4. The City will continue to expand and fund Music Events. (1.2.3)
5. The City will continue to create concerts on the Lake at the Convention Center. (1.2.4)
6. The City will continue to create the Annual Golden Age Olympics and major recreation events that draws Winter Texans and Mexican tourist to the RGV. (1.2.5)
7. City of McAllen Marketing Cooperative partners with McAllen Chamber to help market the City of McAllen events and services. (2.1.1) (2.1.2) (2.1.3) (2.1.4)
8. Expand entertainment events which attract attendees from both South Texas and Northern Mexico. (2.1.6)
9. Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages. (2.2.1)
10. Business Development & Recruitment and promotion works to bring market retail to McAllen. (2.2.2)
11. The Retail Recruiting Consulting firm compliments McAllen as the investment of choice. (2.2.3)
12. The City of McAllen Marketing Cooperative works together to promote the City of McAllen events and services. (2.3.1)
13. The City of McAllen continues to promote to increase Winter Texan & Retiree loyalty to McAllen. (2.3.2)
14. The City will continue to Expand Medical Tourism to provide a wider health care services for the RGV. (2.3.3)
15. Continue to Expand Sports Tourism to attract tournaments and sports leagues to compete in McAllen. (2.3.4)
16. The McAllen Veterans Memorial Stadium - Press Box promotes sports/recreational Tourism. (2.3.7)
17. The City will continue to increase efforts to recruit and retain business. (3.1.1)
18. The City Fiber Optic Networking project will continue to further connect City systems. (3.1.8)
19. Continue the 380 Economic Incentive Agreements for new & existing businesses for general business and property base expansion. (3.1.10)
20. The Ordinance Review Committee Identifying Code/Ordinance items which can be improved to improve ease of compliance and reduce impediments to new business and development. (3.3.1)
21. The City will continue to purchase real estate with the New Development & Infrastructure Real Estate Purchase program. (3.3.3)
22. The City will continue to invest in Potential Investments for the city growth. (3.3.5)
23. Work with contract lobbyist to leverage contracts and state appointed leaders for funding possibilities. (5.1.2)
24. Plan for improvements based upon 2022 external & internal service surveys. (5.2.2)
25. Use Citizen Surveys, Internal Service Surveys & best practices to continually improve delivery of services. (5.3.1.)
26. The city will continue to use for Professional Services for consulting fees. (5.3.4)
27. The Technology Park for Industry and higher education to conduct research & development. (7.1.4)
28. Promote an unsurpassed quality of life in McAllen.
29. Strengthen McAllen's dominance as the retail destination of the region.
30. Diversify and strengthen the local economy in order to sustain revenues and maintain quality city services long term.
31. Set the standard for safety and emergency preparedness.
32. Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.
33. Enhance McAllen's infrastructure network.

General Fund City Manager

www.mcallen.net/departments/manager

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Department expenditures	\$ 1,654,637	\$ 1,826,012	\$ 1,779,420	\$ 1,837,008
Outputs:				
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	Over 50/yr.	Over 50/yr.	Over 50/yr.	Over 50/yr.
Effectiveness Measures:				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Much Above	Above	Above	Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Much Above	Above	Above	Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Much Above	Above	Above	Above
Efficiency Measures:				
Total General Fund full time employees per 1000 resident population	8.9000	9.0000	9.0000	9.0000
Department expenditures per capita	\$ 11.44	\$ 11.66	\$ 12.10	\$ 12.35
Population	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided

Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.



General Fund City Secretary

www.mcallen.net/departments/secretary

Mission Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 392,367	\$ 453,375	\$ 453,375	\$ 448,137
Employee Benefits	113,674	140,040	140,750	133,389
Supplies	4,671	5,000	5,000	5,000
Other Services and Charges	15,563	20,922	21,352	21,352
Maintenance	19,533	22,585	3,927	22,759
Operations Subtotal	545,805	641,922	624,404	630,637
Capital Outlay	-	1,681	3,258	-
Total Expenditures	\$ 545,805	\$ 643,603	\$ 627,662	\$ 630,637

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	8	8	8	8
Part-Time	-	-	-	-
Total Positions Authorized	10	10	10	10

Contact Us:

Perla Lara
City Secretary
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1020

MAJOR FY 22-23 GOALS

1. Conduct 2023 General City Election for Districts 4, 5 & 6 and conduct trainings for election workers.
2. Continue training Liaisons with Agenda Management - Civic Clerk.
3. Continue training Liaison on Open Records - Gov QA. (Trainings for current and new liaisons)
4. Continue record management liaison trainings on destruction of records and electronic storage.
5. Attend annual Open Government Trainings to comply with Public Information Act.

Description:

The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Full time employees	9	10	10	10
Department expenditures	\$ 545,805	\$ 643,603	\$ 627,662	\$ 630,637
Outputs:				
Minutes prepared	60	60	65	60
Ordinances published, codified, scanned and indexed	90	90	100	100
Resolutions processed	90	90	100	100
City commission meetings attended including workshops and special meetings	60	60	65	65
Electronic agendas packaged	65	65	65	65
Public notices posted per month	4	4	4	4
Permits issued (mass gathering, parade, TABC, itinerant vendors)	100	100	100	150
Requests for information received/processed	2,400	2,500	2,100	2,500
Effectiveness Measures:				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capita	\$ 3.77	\$ 4.11	\$ 4.27	\$ 4.24
Population:	144,650	156,649	147,034	148,714



General Fund Audit Office

www.mcallen.net/departments/auditor

Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 172,910	\$ 178,613	\$ 178,613	\$ 200,494
Employee Benefits	43,479	46,162	46,366	49,610
Supplies	1,049	1,375	1,375	1,375
Other Services and Charges	4,441	9,500	9,500	9,500
Operations Subtotal	221,880	235,650	235,854	260,979
Capital Outlay	-	-	-	-
Total Expenditures	\$ 221,880	\$ 235,650	\$ 235,854	\$ 260,979

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Total Positions Authorized	2	2	2	2

Contact Us:

Abraham Suarez,
1300 Houston Ave
McAllen, TX 78501
(956) 681-1126 Report
Fraud,
Waste or Abuse (956)
681-1127
fraudhotline@mcallen.net

MAJOR FY 22-23 GOALS

1. Prepare and submit a risk-based Annual Audit Plan for review and approval of the Investment and Audit Committee. Revise the Internal Audit Charter and Policies.
2. Continue to provide independent audit and review programs and to work closely with management to maximize cost effectiveness resulting in cost savings to the City.
3. Continue to provide support and guidance service to City Department to improve their system of internal controls by suggesting and recommending best practice rules and safeguards.
4. Continue staff professional development via education and training in the Auditing and Examination protocols and standards.
5. Promote a honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste and abuse of City resources.

Description:

In general, the audit department conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions. Compliance audits are conducted to standard operating policies and third party contracts. Investigate allegations pertaining to fraud, waste and abuse of city resources.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 221,880	\$ 235,650	\$ 235,854	\$ 260,979
Outputs:				
Audit Service Hours	3,404	3,404	3,404	3,404
Administrative Hours	756	756	756	756
Internal Audit Reports	4	5	6	8
Follow-up Audits	3	5	6	8
Surprise Cash and Inventory Counts	19	30	30	30
Fraud Allegations Reviewed	4	5	5	5
Reports Issued	26	40	42	46
Effectiveness Measures:				
Annual audit plan completed	1	1	1	1
Hours spent in auditing	90%	90%	90%	90%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	90%	100%	100%	100%
Efficiency Measures:				
Internal audit reports completed/ per auditor	2	3	3	4
Follow-ups completed/ per auditor	1.5	2.5	3.0	4.0
Surprise cash and inventory counts completed/ per auditor	9.5	15.0	15.0	15.0
Reviewed fraud allegations completed/ per auditor	13.0	20.0	21.0	23.0
Department expenditures per capita	\$ 1.53	\$ 1.50	\$ 1.60	\$ 1.75

*N/A=Not Available, N/P=Not Provided



General Fund Vital Statistics

<https://www.mcallen.net/departments/secretary/vitals>

Mission Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 98,907	\$ 138,724	\$ 138,804	\$ 133,330
Employee Benefits	24,372	31,547	31,852	31,944
Supplies	27,465	9,050	9,050	9,050
Other Services and Charges	14,151	22,168	22,168	22,313
Maintenance	-	-	-	-
Operations Subtotal	164,895	201,489	201,874	196,637
Capital Outlay	-	4,739	1,759	-
Total Expenditures	\$ 164,895	\$ 206,228	\$ 203,633	\$ 196,637

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	2	2	2	2
Part-Time	2	2	2	2
Total Positions Authorized	4	4	4	4

Contact Us:

Cynthia Gonzalez
Deputy Registrar
221 S. 15th Street
McAllen, TX 78501
(956) 681-1195

MAJOR FY 22-23 GOALS

1. Continue to receive birth & death records, replacements & amendments from the state. Issue certificates and burial transit permits.
2. Continue to meet States Criteria – Five Star and Exemplarity Award.
3. Continue to educate applicants about Acknowledgment of Paternity (AOP). Increase weekly AOP Appointments.
4. Implement opening one Saturday a month to serve the community, to obtain records.

Description:

A staff of four (4) employees, comprised of a Deputy Registrar, three (3) administrative staff members, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

PERFORMANCE MEASURES

	Goal FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	2	2	2	2
Department expenditures	\$ 164,895	\$ 206,228	\$ 203,633	\$ 196,637
Outputs:				
Number of burial transit permits issued	637	183,882	650	600
Number of birth certificates issued	12,877	13,500	14,500	14,000
Number of death certificates issued	2,259	1,500	2,500	2,000
Effectiveness Measures:				
Average submission time of vital statistics to the State (days)	4	4	4	4
Average birth certificates issued per employee daily	21	21	21	21
Average death certificates issued per employee daily	6	6	6	6
Efficiency Measures:				
Average cost per birth certificate issued	\$ 12.81	\$ 15.28	\$ 14.04	\$ 14.05
Average cost per death certificate issued	\$ 73.00	\$ 137.49	\$ 81.45	\$ 98.32
Department expenditures per capita	\$ 1.14	\$ 1.19	\$ 1.38	\$ 1.32
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Passport Facility

<https://www.mcallen.net/departments/secretary/passports>

Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 137,989	\$ 152,011	\$ 152,107	\$ 151,739
Employee Benefits	42,367	44,554	44,919	47,653
Supplies	1,969	2,425	2,425	2,425
Other Services and Charges	4,418	8,620	8,620	10,690
Maintenance	-	200	200	200
Operations Subtotal	186,744	207,810	208,271	212,708
Capital Outlay	-	10,000	5,241	-
Total Expenditures	\$ 186,744	\$ 217,810	\$ 213,512	\$ 212,708

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	4	4	4	4

Contact Us:

Norma Rodriguez
Passport Services
Coordinator
221 S. 15th Street
McAllen, TX 78501
(956) 681-1450

MAJOR FY 22-23 GOALS

1. The priority goal is to continue providing our best customer service to better serve the citizens by complying with the City of McAllen's core values.
2. To increase passport appointments and continue to serve citizens on a first-come-first-serve basis.
3. To implement a service that will allow citizens to schedule passport appointments through the City of McAllen Website.
4. Continue to offer Notary Services

Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	4	4	4	4
Department expenditures	\$ 186,744	\$ 217,810	\$ 213,512	\$ 212,708
Outputs:				
Number of walk-ins assisted with questions and information only	16,347	15,000	18,000	17,000
Number of applications processed for US Passport Book	9,560	10,000	13,000	11,000
Passport photos taken	8,650	7,000	9,000	8,000
Effectiveness Measures:				
Average number of walk-ins assisted with questions and information only (FTE) daily	20-40	65	40-70	75
Average number of applications processed for US Passport Book per employee daily	15-20	21	20-30	25
Average number of applications processed for US Passport Card per employee daily	15-20	21	20-30	25
Efficiency Measures:				
Average cost of applications processed for US Passport Book	\$ 35	\$ 35	\$ 35	\$ 35
Average cost of applications processed for US Passport Card	\$ 35	\$ 35	\$ 35	\$ 35
Department expenditures per capita	\$ 1.29	\$ 1.39	\$ 1.45	\$ 1.43
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Municipal Court

www.mcallen.net/municipalcourt

Mission Statement: The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.	DEPARTMENT SUMMARY			
	Expenditure Detail:	Actual 20-21	Adj. Budget 21-22	Estimated 21-22
	Personnel Services			Budget 22-23
	Salaries and Wages	\$ 991,088	\$ 1,205,388	\$ 836,594
	Employee Benefits	280,291	358,798	360,579
	Supplies	19,484	124,210	59,498
	Other Services and Charges	30,515	82,552	36,583
	Maintenance	54,778	83,068	60,253
	Operations Subtotal	1,376,155	1,854,016	1,353,507
	Capital Outlay	-	49,797	49,979
	Total Expenditures	\$ 1,376,155	\$ 1,903,813	\$ 1,403,486
PERSONNEL				
	Exempt	6	6	6
	Non-Exempt	15	20	16
	Part-Time	-	3	-
	Total Positions Authorized	21	29	22

Contact Us:
Honorable Lauren Sepulveda
Municipal Court
1601 N. Bicentennial
McAllen, TX 78501
(956) 681-2900

MAJOR FY 22-23 GOALS

1. Transitioning into becoming a court of record.
2. Maintaining the court with updated technology.

Description: The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD Police, The Texas Department of Public Safety, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 28 people who help process the paperwork, this includes 4 Police Department employees and 2 from the Legal.	PERFORMANCE MEASURES			
		Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22
	Inputs:			Goal FY 22-23
	Number of full time employees	21	26	18
	Number of Judges	5	5	5
	Department Expenditures	\$ 1,376,155	\$ 1,903,813	\$ 1,403,486
	Outputs:			
	Revenues generated	\$ 955,663	\$ 883,000	\$ 830,000
	Number cases filed with the court	16,865	20,000	18,000
	Number of hearings held	1,600	2,500	2,000
	Number of trials held	23	20	20
	Number of new non-traffic citations	6,105	5,500	6,000
	Number of cases disposed	13,555	15,000	14,000
	Number of warrants	2,498	2,500	2,400
	Number of Arrest warrants executed for A&B misdemeanors	3,427	3,000	2,000
	Number of Arrest warrants executed for Felonies	1,601	1,300	1,300
	Number of persons processed through the Jail	6,655	7,000	6,500
	Effectiveness Measures:			
	Community Service Hours worked throughout the City to pay fines & C/C	7,066	20,000	6,000
	Number of persons who keep insurance approx. 6 months for deferral	350	500	300
	Number of persons who get DL	42	100	50
	Percent of code violations where compliance is achieved	16%	50%	50%
	Number who attend Juvenile Education Programs	65	200	100
	Percent of dogs/cats vaccinated after initial hearing	80%	50%	50%
	Window payments a day	50	50	53
	Department expenditures per capita	9.51	12.15	9.55
	Population:	144,650	156,649	147,034
				148,714



General Fund Finance

www.mcallen.net/departments/finance

Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 861,940	\$ 1,081,868	\$ 1,047,754	\$ 1,062,946
Employee Benefits	231,491	309,858	291,779	296,915
Supplies	22,134	25,685	19,182	19,260
Other Services and Charges	187,914	254,960	229,336	258,449
Maintenance	87,117	78,156	85,565	77,823
Operations Subtotal	1,390,597	1,750,527	1,673,617	1,715,393
Capital Outlay	21,923	5,500	2,386	-
Total Expenditures	\$ 1,412,520	\$ 1,756,027	\$ 1,676,003	\$ 1,715,393
PERSONNEL				
Exempt	7	8	8	8
Non-Exempt	13	13	13	13
Part-Time	-	-	-	-
Total Positions Authorized	20	21	21	21

Contact Us:

Sergio Villasana
Finance Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1080

MAJOR FY 22-23 GOALS

1. Continue to implement new software system for preparing the City's Comprehensive Annual Financial Report.
2. Prepare a Comprehensive Annual Financial Report, meeting the requirements for the Government Finance Officers Association Financial Reporting Award.
3. Continue to train and cross train staff to ensure timely and accurate financial reporting.
4. Research Governmental Accounting Standard Board Statements and implement as applicable.

Description:

The Finance Department is responsible for accounting, financial reporting, as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	20	21	21	21
Department Expenditures	\$ 1,412,520	\$ 1,756,027	\$ 1,676,003	\$ 1,715,393
Outputs:				
Prepare CAFR	Yes	Yes	Yes	Yes
Funds maintained	87	87	87	87
Monthly Financial Reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 285,497,000	\$ 278,064,000	\$ 278,064,000	\$ 269,650,000
Effectiveness Measures:				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
Efficiency Measures:				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,353	\$ 1,682	\$ 1,605	\$ 1,643
Department expenditures per capita	\$ 9.77	\$ 11.21	\$ 11.40	\$ 11.53
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Management & Budget

<https://www.mcallen.net/departments/omb>

Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 346,281	\$ 329,559	\$ 321,359	\$ 329,695
Employee Benefits	84,648	88,649	88,747	84,822
Supplies	7,639	8,300	7,800	8,300
Other Services and Charges	5,229	16,282	7,230	16,282
Maintenance	2,500	11,000	11,000	27,920
Operations Subtotal	446,297	453,790	436,136	467,019
Capital Outlay	299	2,000	2,000	-
Total Expenditures	\$ 446,597	\$ 455,790	\$ 438,136	\$ 467,019
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	5

Contact Us:

Angie Rodriguez
Budget Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1078

MAJOR FY 22-23 GOALS

1. Continue obtaining "Distinguished Budget Presentation Award."
2. Continue to improve the Annual Budget Development Process by implementing processes and schedules to be more effective and user friendly.
3. Continue to improve Quarterly Report update for all Capital Improvement Projects.
4. Integrate existing Budget software into updated Cloud format.

Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 446,597	\$ 455,790	\$ 438,136	\$ 467,019
Outputs:				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	85	85	86	86
Effectiveness Measures:				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Estimate	33%	24%	25%	27%
General Fund Revenues as Percentage of City Wide Estimate	29%	28%	29%	30%
Efficiency Measures:				
Department expenditures per capita	\$ 3.09	\$ 2.91	\$ 2.98	\$ 3.14
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Tax Office

www.mcallen.net/departments/tax

Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 227,606	\$ 260,879	\$ 255,798	\$ 275,361
Employee Benefits	68,625	78,171	78,616	83,281
Supplies	6,436	5,800	6,800	6,800
Other Services and Charges	958,360	918,198	965,962	1,029,977
Maintenance	20,800	28,707	27,801	33,307
Operations Subtotal	1,281,828	1,291,755	1,334,977	1,428,726
Capital Outlay	-	1,800	1,200	950
Total Expenditures	\$ 1,281,828	\$ 1,293,555	\$ 1,336,177	\$ 1,429,676
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	1	1	2
Total Positions Authorized	6	7	7	8

Contact Us:

Rebecca Grimes
Tax Assessor-Collector
311 N. 15th Street
McAllen, TX 78501
(956) 681-1330

MAJOR FY 22-23 GOALS

1. Continue working with Tax Attorneys to remove accounts that have reached the Statutes of Limitations according to Property Tax Code.
2. Work with Hamer Enterprises to provide the ability to process Tax Payments via IVR System to eliminate barriers for taxpayers with limited or no computer access.
3. Lower the convenience fee when paying with a credit or debit card.

Description:

The Tax Office has two separate functions:
Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process.
Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Full Time Employees	6	6	6	6
Department Expenditures	\$ 1,281,828	\$ 1,293,555	\$ 1,336,177	\$ 1,429,676
Outputs:				
Revenues generated:				
Current Tax Collections	\$ 44,917,294	\$ 46,113,901	\$ 47,813,097	\$ 50,562,495
Delinquent Tax Collections	\$ 1,328,905	\$ 1,100,000	\$ 1,189,439	\$ 1,150,000
Tax Paid Due to Tax Suits	\$ 265,804	\$ 285,000	\$ 239,989	\$ 275,000
Tax Levy	\$ 46,193,059	\$ 47,540,105	\$ 49,238,176	\$ 52,126,283
Tax Accounts	57,154	57,534	57,510	58,403
Effectiveness Measures:				
Collection rate of current taxes	97%	97%	97%	97%
Dept expenditures as a % of tax levy	2.77%	2.72%	2.71%	2.74%
Efficiency Measures:				
Accounts handled per full time employee	10,012	9,589	9,585	9,734
Collections per full time employee	\$ 7,707,700	\$ 7,868,984	\$ 8,167,089	\$ 8,503,031
Department expenditures per capita	\$ 8.86	\$ 8.26	\$ 9.09	\$ 9.61
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Purchasing and Contracting

www.mcallen.net/departments/purchasing

Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 403,778	\$ 492,326	\$ 364,285	\$ 559,812
Employee Benefits	106,624	139,797	140,480	161,976
Supplies	9,886	7,415	9,215	9,215
Other Services and Charges	23,851	16,793	14,893	16,993
Maintenance	-	-	-	-
Operations Subtotal	544,142	656,331	528,873	747,996
Capital Outlay	4,406	2,000	-	26,000
Total Expenditures	\$ 548,548	\$ 658,331	\$ 528,873	\$ 773,996

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	6	7	7	8
Part-Time	-	-	-	-
Total Positions Authorized	9	10	10	11

Contact Us:

Gerardo Noriega,
Director of Purchasing
and Contracting
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1130

MAJOR FY 22-23 GOALS

1. Provide dept training which has not been done since Pre-Covid-19
2. Continue to work on scanning files to laserfiche and minimize the amount of storage files.
3. Work to use the Pcard amongst departments more.

Description:

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	9	10	10	11
Department Expenditures	\$ 548,548	\$ 658,331	\$ 528,873	\$ 740,266
Outputs:				
Requisitions	1,939	2,074	2,336	2,138
Purchase orders processed	691	1,956	774	733
Purchase contracts administered	84	61	136	110
Dollar value of purchases processed	\$ 18,620,459	\$ 107,574,747	\$ 19,404,182	\$ 19,012,321
Dollar Value of Cooperative purchases	\$ 8,364,972	\$ 10,656,200	\$ 19,614,599	\$ 13,989,786
Pre-bid conferences	26		50	38
Pre-construction conferences	27	41	48	38
Construction contracts administered	36	45	56	46
Dollar value of construction contracts processed	31,098,448	12,461,185	32,209,492	\$ 31,653,970
Supply/Service contracts	160	209	170	165
Cooperative Purchases	302	265	348	325
Requests for procurement cards	21	20	36	29
Bidders on file	13,151	13,251	13,840	13,496
Effectiveness Measures:				
Average number of days to process requisitions to purchase order status	3	3	3	3
Efficiency Measures:				
Requisitions per full time employee	485	519	584	535
Purchase Orders per full time employee	173	489	194	184
Purchase contracts administered	84	61	136	120
Department expenditures per capita	4	4	4	5
Population:	144,650	156,649	147,034	148,714



General Fund Legal

www.mcallen.net/departments/attorney

Mission Statement:

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the city in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing any potential liability. To protect and promote the City's interest by providing quality legal services to the Commissioners, City Management, City Boards, and other City Departments in the areas of opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, municipal court prosecution.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,049,711	\$ 1,158,705	\$ 1,122,301	\$ 1,108,943
Employee Benefits	230,268	282,479	283,990	277,976
Supplies	6,181	7,032	7,032	10,032
Other Services and Charges	430,266	477,141	477,141	508,847
Operations Subtotal	1,716,425	1,925,357	1,890,464	1,905,798
Capital Outlay	-	-	-	-
Total Expenditures	\$ 1,716,425	\$ 1,925,357	\$ 1,890,464	\$ 1,905,798
PERSONNEL				
Exempt	6	10	10	10
Non-Exempt	3	3	3	3
Part-Time	-	2	2	2
Total Positions Authorized	9	15	15	15

Contact Us:

Isaac Tawil
City Attorney
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1090

MAJOR FY 22-23 GOALS

1. Continue to review Code of Ordinances.
2. Continue developing and implementing Standard Operating Procedures.
3. Assist in completion of major projects.
4. Continue to implement changes to the insurance program.
5. Continue to implement In-House Litigation division.
6. Continue to implement General Counsel division.
7. Review and implement legislative changes.

ROW:

1. Continue to acquire right of way for Bicentennial.
2. Continue to acquire right of way for all the bond projects.

General Fund Legal

Description: The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation. The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall.	PERFORMANCE MEASURES			
	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	11	13	11	12
Number of Attorneys	5	8	5	6
Department Expenditures		\$ 450		
Outputs:				
Number of City Gov. Entities Represented	29	29	29	29
City Comm. mtgs & workshops attended	72	57	72	72
Subordinate agency meetings attended	350	372	350	375
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	450	465	450	475
Number of Municipal Court Hearings Supervised	1,900	2,020	2,500	2,550
Effectiveness Measures:				
Number of lawsuits filed against the City	16	20	16	20
Number of lawsuits filed by City	6	5	6	5
Number of lawsuits resolved before trial	12	20	20	20
Number of lawsuits tried	-	2	1	1
Number of lawsuits resolved w/Plf. Receiving no compensation	6	5	10	10
Efficiency Measures:				
Department expenditures per capita	\$ 11.87	\$ 12.29	\$ 12.86	\$ 12.82
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Grant Administration

www.mcallen.net/departments/grants

Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 303,222	\$ 354,165	\$ 356,975	\$ 349,884
Employee Benefits	81,881	106,323	100,027	95,950
Supplies	2,084	6,977	6,977	4,000
Other Services and Charges	50,834	62,687	60,187	64,587
Operations Subtotal	438,022	530,152	524,166	514,421
Capital Outlay	-	3,120	300	4,800
Total Expenditures	\$ 438,022	\$ 533,272	\$ 524,466	\$ 519,221

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	4	5	5	5
Total Positions Authorized	6	7	7	7

Contact Us:

Yvette Balderas
Director of Grant
Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1033

MAJOR FY 22-23 GOALS

1. Maintain or increase the number of grant submissions or amount of funding received.
2. Redevelop Standard Operating Procedures to include implementation methods during exigent circumstances.
3. Strengthen grant compliance processes to account for various funding sources/requirements.
4. Streamline Outside Agency funding cycle process.

General Fund Grant Administration

Description:	PERFORMANCE MEASURES			
	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of six City-funded and four grant-sponsored employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards.	Inputs:			
	Number of full time employees	6	7	7
	Department Expenditures	\$ 438,022	\$ 528,166	\$ 524,466
	Outputs:			
	Number of Active Grants	54	47	41
	Amount of Active Grants	\$ 191,694,679	\$ 189,183,508	\$ 166,203,890
	Amount of Grants Received	\$ 78,683,508	\$ 79,183,508	\$ 56,203,890
	Number of Service Grants Submitted	8	8	8
	Number of Building and Infrastructure Grants Submitted	2	2	2
	Number of Emergency Management Grants Submitted	18	10	10
	Number of COVID Grants Submitted	6	6	6
	Number of Designation or Award Applications Submitted	1	1	1
	Effectiveness Measures:			
	Number of Service Grants Awarded	3	3	2
	Number of Building and Infrastructure Grants Awarded	6	-	4
	Number of Emergency Management Grants Awarded	8	8	7
	Number of COVID Grants Awarded	14	5	5
	Number of Designations or Awards Received	-	1	1
	Number of Immigration Awards Received	3	1	1
	Number of Entitlement Awards Received	4	5	5
	Efficiency Measures:			
	Amount of Active Grants per Capita	\$ 1,325.23	\$ 1,207.69	\$ 1,130.38
	Amount of Grants Received (FY) per Capita	\$ 543.96	\$ 505.48	\$ 382.25
	Department Expenditures per Capita	\$ 3.03	\$ 3.37	\$ 3.57
	Population:	144,650	156,649	147,034
	148,714			

*N/A=Not Available, N/P=Not Provided



General Fund Human Resources

<https://www.mcallen.net/departments/hr>

Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 486,566	\$ 564,528	\$ 564,528	\$ 577,657
Employee Benefits	122,395	155,630	156,355	161,411
Supplies	27,850	32,151	32,151	32,151
Other Services and Charges	71,390	137,149	113,106	137,149
Maintenance	238	500	99	500
Operations Subtotal	708,439	889,958	866,239	908,868
Capital Outlay	8,759	6,330	6,330	8,990
Total Expenditures	\$ 717,199	\$ 896,288	\$ 872,569	\$ 917,858

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	8	8	8	8
Part-Time	-	1	1	1
Total Positions Authorized	10	11	11	11

Contact Us:

Christina Flores
HR Director
1300 Houston Avenue McAllen, TX
78501
(956) 681-1045

MAJOR FY 22-23 GOALS

1. Create an effective and efficient onboarding experience for new employees.
2. Establish leadership training opportunities for employees.
3. Implement software that improves processes for increased efficiencies.

General Fund Human Resources

Description:	PERFORMANCE MEASURES			
	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.	Inputs:			
	Full time employees (Non-Exempt)	8	8	10
	Full time employees (Exempt)	2	2	2
	Total full time employees	10	10	12
	Department Expenditures	\$ 717,199	\$ 896,288	\$ 917,858
	Outputs:			
	Total Number of Job Postings	530	500	500
	Total Number of Volunteers Assigned	88	150	275
	Total Number of Job Fairs Attended	8	5	5
	Total Number of Employees Trained on Preventing Harassment in the Workplace	1,213	500	500
	Total Number of Training Hours Conducted	126	1,000	250
	Effectiveness Measures:			
	Employee Turnover Rate	13%	11%	13.00%
	Total Number of Promotions	144	90	90
	% Increase of Volunteers Assigned to LY	-31%	0%	5%
	Efficiency Measures:			
	Total Number of New Employees Hired (New Measure)	347	450	400
	Avg No. of Days To Fill Open Position After Selection is Made	25	15	25
	Total Cost of Training per Employee	\$ 10.16	\$ 7.00	\$ 7.00
	Average Employee Years of Service (New Measure)	9	9	9
	Department Expenditures Per Employee	360.00	400.00	\$ 350.00
	Population	144,650	156,649	147,034
			147,034	148,714



General Fund Employee Benefits

www.mcallen.net/departments/benefits

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Turnover/Vacancies	\$ -	\$ (1,500,000)	\$ -	\$ (1,990,000)
Contingency	-	239,179	-	1,591,314
Workers' Comp. - Comp Adjustment	-	(248,320)	-	-
Other Services and Charges	25,425	-	-	-
	-	-	-	-
Operations Subtotal	25,425	(1,509,141)	-	(398,686)
Total Expenditures	\$ 25,425	\$ (1,509,141)	\$ -	\$ (398,686)

General Fund Liability Insurance

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Other Services and Charges	\$ 457,085	\$ 488,464	\$ 488,464	\$ 847,335
Operations Subtotal	457,085	488,464	488,464	847,335
Total Expenditures	\$ 457,085	\$ 488,464	\$ 488,464	\$ 847,335



General Fund Planning

<https://www.mcallen.net/departments/planning>

Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

PERFORMANCE MEASURES

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 975,463	\$ 1,067,199	\$ 1,046,078	\$ 1,078,201
Employee Benefits	260,755	317,851	319,028	306,330
Supplies	22,654	20,700	20,700	21,400
Other Services and Charges	43,813	56,900	48,841	50,988
Maintenance	9,239	19,296	19,296	19,651
Operations Subtotal	1,311,923	1,481,946	1,453,943	1,476,570
Capital Outlay	-	15,000	15,000	17,914
Total Expenditures	\$ 1,311,923	\$ 1,496,946	\$ 1,468,943	\$ 1,494,484
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	18	18	18	19
Part-Time	-	1	1	1
Total Positions Authorized	22	23	23	24

Contact Us:

Edgar Garcia
Planning Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1250

MAJOR FY 22-23 GOALS

1. Continue the matching grant program for neighborhoods to encourage subdivisions to beautify their landscape areas. (1.3.8) (3.2.6)
2. Continue the matching grant program for commercials to encourage businesses to beautify their exterior. (1.3.9) (3.2.7)
5. The Comprehensive Plan Project will address how development is handled within the city. (3.3.7)
6. Maintain visual attractiveness of key corridors and venues
7. Expand online permitting options
8. Improve internal efficiency

Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	22	23	22	23
Department Expenditures	\$ 1,311,923	\$ 1,496,946	\$ 1,468,943	\$ 1,494,484
Outputs:				
Number of applications	675	680	690	700
Number of permits	1,526	1,550	1,610	1,610
Number of inspections	3,501	3,650	3,650	3,725
Total workload	5,702	5,880	5,950	6,035
Effectiveness Measures:				
Percent of applications approved	91%	92%	94%	94%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	259	256	270	262
Expenditure per workload	\$ 230	\$ 255	\$ 247	\$ 248
Department expenditures per capita	\$ 9.07	\$ 9.56	\$ 9.99	\$ 10.05
Population:	144,650	156,649	147,034	148,714



General Fund Information Technology

<https://www.mcallen.net/>

Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services	\$ 1,637,241	\$ 1,762,755	\$ 1,762,755	\$ 1,798,445
Salaries and Wages	432,015	483,012	485,286	503,337
Employee Benefits	33,759	18,798	18,798	18,798
Supplies	318,075	334,146	334,131	323,575
Other Services and Charges	873,630	1,122,602	1,202,763	1,335,371
Maintenance				
Operations Subtotal	3,294,718	3,721,313	3,803,733	3,979,526
Capital Outlay	1,425	262,150	-	137,500
Total Expenditures	\$ 3,296,143	\$ 3,983,463	\$ 3,803,733	\$ 4,117,026

PERSONNEL

Exempt	17	17	17	18
Non-Exempt	12	12	12	12
Part-Time	1	1	1	1
Total Positions Authorized	30	30	30	31

Contact Us:

Robert Acosta
Information
Technology Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1100

MAJOR FY 22-23 GOALS

1. The City Fiber Optic Networking project will continue to further connect City systems. (3.1.8)
2. Replace & install Universal Power Supply to help power data center at the Emergency Operations Center. (4.4.4)
3. Facilitate more online transactions by reducing the customer need for face-to-face service. (5.1.1)
4. Purchase & implementation of ERP software to replace existing softwares used within the city. (5.1.5 & 5.1.6)
5. Offsite backup data in cloud for disaster recovery servicing Police and Information Technology Department. (5.1.8)
6. Multi-year project to further connect city systems and facilities together via fiber optic lines. (5.2.7)
5. Improve network security by implementing new tools
6. Replace outdated equipment

Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 29 full-time employees provide project services and support. For support, 17 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	29	29	29	30
Number of support personnel	17	17	17	18
Number of project personnel	12	12	12	12
Department Expenditures	\$ 3,296,143	\$ 3,983,863	\$ 3,803,733	\$ 4,117,026
Outputs:				
Number of servers supported	300	320	300	320
Number of Users supported	1,600	1,650	1,967	1,967
Number of printers/scanners supported	140	144	148	148
Number of networks supported	491	496	540	540
Number of work orders closed	7,800	9,300	8,350	8,800
Effectiveness Measures:				
Average days to close work orders	3	3	5	5
Percent of support hours	35%	35%	35%	35%
Percent of project hours	65%	65%	65%	65%
Efficiency Measures:				
Average monthly requests closed per person (Support personnel)	35	35	29	29
Expenditures per full time employee	\$ 113,660.09	\$ 137,360.79	\$ 131,163.21	\$ 137,234.22
Department expenditures per capita	\$ 22.79	\$ 25.43	\$ 25.87	\$ 27.68
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Office of Communication

<https://www.mcallen.net/departments/media>

Mission Statement:

The City of McAllen Public Information Office utilizes a vast array of resources to disseminate public information to Rio Grande Valley media and McAllen residents and visitors in a timely, accurate and efficient manner.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 449,066	\$ 551,172	\$ 551,172	\$ 556,416
Employee Benefits	133,613	155,315	155,675	149,735
Supplies	7,163	4,450	9,950	9,950
Other Services and Charges	97,837	137,700	114,256	144,200
Maintenance	4,557	14,277	40,277	40,353
Operations Subtotal	692,238	862,914	871,330	900,654
Capital Outlay	14,338	13,000	5,000	-
Total Expenditures	\$ 706,576	\$ 875,914	\$ 876,330	\$ 900,654
PERSONNEL				
Exempt	4	5	4	5
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	8	9	8	9

Contact Us:

Xochitl Mora
Director of Office of
Communication
1300 Houston Avenue
McAllen, Texas
(956)681-1200

MAJOR FY 22-23 GOALS

1. City Hall Commission Chambers improvements. (6.1.23)
2. Increase output for City of McAllen in local, state, national and international news by 10%.
3. Change narrative of national coverage of McAllen to more accurately reflect reality of city environment.
4. Increase coverage of McAllen Holiday Parade in local, state, national and international news by 10%.
5. Increase Spanish-language media relations in targeted markets.
6. Craft City of McAllen position in regards to national/federal issues.
7. Continue increasing social media presence on Facebook to reach 100,000. Currently at 81,500.
8. Utilize current and new forms of mass communication methods and tools: traditional, social, website, P.E.G. channel, podcast, etc. to get message to the media and constituents
9. Increase partnerships with departments to enhance publicity and awareness of programs and services.
10. Continue enhancing City of McAllen's reputation for quality programs, events and communication by applying for awards in these categories that promote the City of McAllen.
11. Develop standard boiler plate for City of McAllen departments and special events.
12. Develop partnerships and outreach with counterparts in partner agencies.
13. Staff, record, broadcast and attend 22 McAllen City Commission workshops and meetings and 22 McAllen Public Utility meetings.
14. Write, record and broadcast 22 McAllen Minutes, 12 McAllen News Update and 26 McAllen Now shows.
15. Staff, record and broadcast special events including: Women's History Month, 4th of July Parade, McAllen Holiday Parade, town hall meetings, election coverage and other department of City of McAllen outreach programs or special events.
16. Develop publicity campaigns for various City of McAllen initiatives.

General Fund Office of Communications

<https://www.mcallen.net/departments/media>

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 706,576	\$ 875,914	\$ 876,330	\$ 900,654
Outputs:				
Citizen's				
City Commission shows	23	23	23	23
PUB shows	23	23	23	23
PSA's	5	20	5	10
Vignettes	30	30	30	30
Live Shows	4	4	4	4
Special Event Production Videos	10	20	10	10
Website Stories	260	260	260	260
Photos	250	250	250	250
Special Event Planning	45	45	45	45
Media Releases -City of McAllen	60	260	60	75
Marketing - special events	10	20	10	10
All other shows	12	25	12	12
Total (PIO duties)	500	500	500	500
Total shows	20	30	20	20
Effectiveness Measures:				
Number of media interviews	350	350	350	350
Number of stories	300	300	300	300
Social media posts	2,650	2,650	2,650	2,650
Social media reach	21,650,000	21,650,000	21,650,000	21,650,000
Percentage of citizens rating of public info services as good or excellent exceeds 70%	75	75	75	75
Percentage of citizens who follow the City of McAllen on social media exceeds 55%	55	55	55	55
Number of people who view City of McAllen Channel	10,000	10,000	10,000	10,000
Number of people who view City of McAllen programs	10,000	10,000	10,000	10,000
Efficiency Measures:				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	5	3	5	5
Number of man hours to distribute and post City media releases	1	1	1	1
Number of man hours to post City social media content	1	1	1	1
Computer hours to load a file (show) into the playlist	1	1	1	1
Number of man hours to work on a Public Information duty	3	3	3	3
Total Dept expenditure per PIO duty	\$ 126	\$ 126	\$ 126	\$ 126
Total Dept expenditure per show	\$ 1,256	\$ 1,256	\$ 1,256	\$ 1,256
Department expenditures per capita	\$ 4.88	\$ 5.59	\$ 5.96	\$ 6.06
Population:	144,650	156,649	147,034	148,714

Description:

The Office of Communications manages, programs and produces shows for the City of McAllen's 24 hour cable channel, MCN 1300 on Spectrum Cable. The department operates the official social media site for the City of McAllen and promotes the city through advertisements, campaigns and media relations. This office is also responsible for writing and distributing press releases and information to the media; filming shows of various topics relevant to the City of McAllen; plan, cover and promotes special events for City of McAllen; produce PSA's and videos about McAllen; and take photos and videos on departments, directors, Mayor, Commissioners, City Managers and projects.



General Fund McAllen 311 Call Center

<https://www.mcallen.net/departments/311>

Mission Statement:

McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 220,983	\$ 311,744	\$ 311,744	\$ 338,967
Employee Benefits	51,038	107,669	108,487	106,391
Supplies	460	1,500	1,500	1,500
Other Services and Charges	13,152	38,500	38,580	72,500
Maintenance	25,059	28,000	28,000	28,000
Operations Subtotal	310,690	487,413	488,311	547,359
Capital Outlay	11,265	39,356	39,356	-
Total Expenditures	\$ 321,956	\$ 526,769	\$ 527,667	\$ 547,359
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	8	8	8
Part-Time	-	-	-	-
Total Positions Authorized	6	9	9	9

Contact Us:

Marco Tovias
1300 Houston Ave
McAllen, TX 78501
(956) 681-1000

MAJOR FY 22-23 GOALS

1. Use 311 App and McAllen 311 Center to encourage Code Compliance. (4.1.1)
2. Continue to improve the "McAllen 311" customer service center & mobile app by allowing residents to submit city complains and receive updated notice of timely resolution. (5.2.1)
3. Complete and stay current with National Incident Management System trainings for current and new call center staff.
4. Continue customer service training for McAllen 311 staff.
5. Continue assisting with EOC and Emergency Management programs and outbound calls as needed.
6. Continue to develop 311 software to simplify its use and make it more efficient.

Description:

Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	7	9	9	9
Department Expenditures	321,956	526,769	527,667	547,359
Outputs:				
Total number of customer contacts	135,655	128,000	124,000	125,000
Number of work orders processed	108,054	108,000	102,500	105,000
Effectiveness Measures:				
Average talk time (seconds)	66	100	110	120
Average queue time (seconds)	32	25	34	30
Efficiency Measures:				
Avg Speed of Answer (seconds)	28	20	30	25
Avg Calls per day	534	492	450	475
Department expenditures per capita	\$ 2.23	\$ 3.36	\$ 3.59	\$ 3.68
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund City Hall

www.mcallen.net

Mission Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 84,280	\$ 93,145	\$ 81,079	\$ 91,781
Employee Benefits	25,708	35,654	35,775	37,788
Supplies	10,599	19,900	19,200	19,900
Other Services and Charges	254,540	254,669	254,917	264,972
Maintenance	125,641	144,122	143,007	144,198
Operations Subtotal	500,770	547,490	533,978	558,638
Capital Outlay	-	-	-	-
Total Expenditures	\$ 500,770	\$ 547,490	\$ 533,978	\$ 558,638

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Eduardo Mendoza
City Engineer
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1151

MAJOR FY 22-23 GOALS

1. Maintain overall appearance of facility to promote a customer friendly environment for business in the City of McAllen

Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 500,770	\$ 547,490	\$ 533,978	\$ 558,638
Outputs:				
Number of bathrooms	12	12	12	12
Number of work orders completed	127	145	145	145
Number of times bathrooms cleaned (daily)	4	4	4	4
Effectiveness Measures:				
Percent of repair work orders completed within three working days	80%	85%	85%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
Efficiency Measures:				
Custodial cost per square foot	\$ 1.15	\$ 1.26	\$ 1.23	\$ 1.29
Department expenditures per capita	\$ 3.46	\$ 3.50	\$ 3.63	\$ 3.76
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Building Maintenance

www.mcallen.net

Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 516,859	\$ 673,499	\$ 524,271	\$ 672,616
Employee Benefits	168,048	237,298	170,403	230,982
Supplies	12,779	20,522	17,069	20,522
Other Services and Charges	58,697	71,325	70,235	64,863
Maintenance	50,989	60,825	50,204	64,193
Operations Subtotal	807,371	1,063,469	832,182	1,053,176
Capital Outlay	15,012	49,200	-	49,200
Total Expenditures	\$ 822,383	\$ 1,112,669	\$ 832,182	\$ 1,102,376
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	11	15	15	15
Part-Time	-	-	-	-
Total Positions Authorized	12	16	16	16

Contact Us:

Sergio Saldana
Parks Manager
Construction
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3332

MAJOR FY 22-23 GOALS

1. Upgrade 6 facility water fountains to refill bottle systems.
2. Add 5 water fountains to trail system.
3. Develop a relationship with STC HVAC for opportunities for student internships with Parks and Recreation.

Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	12	16	16	16
Total facilities maintained	58	61	59	60
Department Expenditures	\$ 822,383	\$ 1,112,669	\$ 832,182	\$ 1,102,376
Outputs:				
Number A/C jobs completed	114	240	108	200
Number of electrical jobs completed	132	290	242	250
Other building maintenance jobs completed	553	500	430	500
Total Work Order Labor Hours	2,212	2,833	1,720	2,000
Effectiveness Measures:				
Average time to complete work order	4 hr	2.75hrs	3.75hrs	3.5hrs
Efficiency Measures:				
Average Number of work orders per full time employee	73	64	65	59
Department expenditures per capita	\$ 5.69	\$ 7.10	\$ 5.66	\$ 7.41
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Development Center

www.mcallen.net
Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

DEPARTMENT SUMMARY
Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 25,581	\$ 30,354	\$ 28,632	\$ 30,023
Employee Benefits	11,767	13,574	13,614	13,316
Supplies	13,317	15,300	14,100	15,800
Other Services and Charges	47,799	50,720	51,835	61,046
Maintenance	16,048	18,000	1,750	18,500
Operations Subtotal	114,511	127,948	109,931	138,685
Capital Outlay	-	-	-	16,900
Total Expenditures	\$ 114,511	\$ 127,948	\$ 109,931	\$ 155,585

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

MAJOR FY 22-23 GOALS

1. Maintain overall appearance of facility to promote a customer friendly environment for development and business in the City of McAllen

General Fund Other Agencies

Economic Development

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Other Services and Charges	\$ 590,236	\$ 654,000	\$ 654,000	\$ 799,000
Operations Subtotal	590,236	654,000	654,000	799,000
Total Expenditures	\$ 590,236	\$ 654,000	\$ 654,000	\$ 799,000

DEPARTMENT: DETAIL
Other Services and Charges

Chamber of Commerce *	\$ 584,850	\$ 644,000	\$ 644,000	\$ 789,000
CDBG - Agency Administrative Cost	5,386	10,000	10,000	10,000
	\$ 590,236	\$ 654,000	\$ 654,000	\$ 799,000

* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

Public Safety Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
BY DEPARTMENT				
Police	\$ 36,760,244	\$ 39,145,923	\$ 39,109,591	\$ 40,173,018
Animal Control	340,393	380,786	380,982	475,536
Radio shop	652,892	761,553	761,927	732,902
Fire	21,404,830	21,446,139	21,755,087	23,236,727
Traffic Operations	2,265,492	2,603,890	2,382,951	2,562,259
Building Permits & Inspection	<u>938,072</u>	<u>1,351,100</u>	<u>1,313,377</u>	<u>1,462,841</u>
TOTAL	<u>\$ 62,361,921</u>	<u>\$ 65,689,391</u>	<u>\$ 65,703,915</u>	<u>\$ 68,643,283</u>
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 42,220,372	\$ 43,662,557	\$ 43,567,812	\$ 44,947,466
Employee Benefits	12,582,489	13,520,136	13,862,342	14,100,820
Supplies	1,057,718	901,265	910,849	919,582
Other Services and Charges	3,360,655	3,646,953	3,729,379	3,718,328
Maintenance and Repair Services	2,847,791	3,102,808	3,030,877	3,208,714
Capital Outlay	<u>292,896</u>	<u>855,672</u>	<u>602,656</u>	<u>1,748,373</u>
TOTAL APPROPRIATIONS	<u>\$ 62,361,921</u>	<u>\$ 65,689,391</u>	<u>\$ 65,703,915</u>	<u>\$ 68,643,283</u>
PERSONNEL				
Police	411	444	444	446
Animal Control	7	7	7	7
Radio Shop	5	5	5	5
Fire	192	200	200	201
Traffic Operations	32	36	36	36
Building Permits & Inspection	<u>19</u>	<u>22</u>	<u>22</u>	<u>24</u>
TOTAL PERSONNEL	<u>666</u>	<u>714</u>	<u>714</u>	<u>719</u>



General Fund Police

<https://www.mcallen.net/departments/pd>

Mission Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 25,888,039	\$ 27,041,218	\$ 27,041,218	\$ 27,773,820
Employee Benefits	7,090,815	7,922,821	7,960,640	7,982,982
Supplies	529,081	411,091	411,091	411,091
Other Services and Charges	1,410,803	1,499,400	1,517,310	1,582,569
Maintenance	1,681,502	1,806,116	1,714,095	1,759,258
Operations Subtotal	36,600,240	38,680,646	38,644,354	39,509,720
Capital Outlay	160,003	465,277	465,237	663,298
Total Expenditures	\$ 36,760,244	\$ 39,145,923	\$ 39,109,591	\$ 40,173,018
PERSONNEL				
Exempt	9	9	9	9
Non-Exempt	127	139	139	139
Part-Time	-	-	-	-
Civil Service	275	296	296	298
Total Positions Authorized	411	444	444	446

Contact Us:

Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 22-23 GOALS

1. Continue effort to keep McAllen a "Safe City". (4.2.1)
2. Continue high citizen satisfaction rating of Police service & decreasing crime rates. (4.2.2)
3. Educate the community on Police procedures by conducting safety tactical training at public schools and "Citizens' Police Academy". (4.5.2)
4. Multi-year project to further connect city systems and facilities together via fiber optic lines. (5.2.7)
5. It shall be the goal of the McAllen Police Department to prevent crime through its patrol function.
6. When a crime occurs in the City of McAllen, it shall be the goal of the McAllen Police Department to identify person(s) responsible through its investigative function.
7. Upon identification of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to lawfully arrest the person(s) responsible.
8. Upon lawful arrest of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to effectively assist the prosecution of the person(s) responsible
9. It shall be the goal of the McAllen Police Department to maintain the City of McAllen as a Safe City.
10. It shall be the goal of the McAllen Police Department to enhance public safety through development of multi agency workgroups at the TX RGV TAG/TTIC.
11. It shall be the goal of the McAllen Police Department to enhance public safety through development of department capacity to investigate electric technology laden crimes.
12. It shall be the goal of the McAllen Police Department to enhance public safety through development of a joint project with US DHS Secret Service for developing the South Texas
13. Regional Task Force (STXRTF) by establishing a multiagency at the TX RGV TAG.
14. It shall be the goal of the McAllen Police Department to enhance public safety through expansion of law enforcement facilities including completion of McAllen Public Safety Main Electrical Switchboard upgrade
15. It shall be the goal of the McAllen Police Department to enhance public safety through the acquisition of major law enforcement equipment through the TX RGV TAG.

General Fund Police

<https://www.mcallen.net/departments/pd>

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of sworn personnel	296	300	300	302
Number of non-sworn personnel	142	144	148	148
Total number of authorized personnel	440	444	444	446
Estimated Population	143,959	145,730	145,730	147,522
Department Expenditures	\$ 36,760,244	\$ 39,145,923	\$ 39,109,591	\$ 40,173,018
Outputs:				
Total Part 1 Crimes	2,791	2,800	3,000	3,100
Calls for service	132,367	144,000	144,000	145,000
Effectiveness Measures:				
Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	4	4	4	4
Efficiency Measures:				
Number of sworn personnel per 100 population	1.9	2.0	2.0	2.0
Calls for service to budget ratio	\$ 272	\$ 266	\$ 267	\$ 273
Sworn personnel-to-calls for service ratio	444	483	480	480
Total police personnel-to-calls for service ratio	301	323	321	322
Number of non-sworn to sworn personnel	0.48	0.50	0.49	0.49
Number Part 1 crimes per 1000 population	18	19	21	21
Part 1 crimes-to-budget ratio	\$ 12,356	\$ 13,701	\$ 12,797	\$ 12,758
Number of calls for service per 1000 population	838	988	988	983
Department expenditures per capita	\$ 254	\$ 263	\$ 266	\$ 270
Population:	144,650	156,649	147,034	148,714

Description:

The McAllen Police Department, through 444 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.



General Fund Animal Control

<https://www.mcallen.net/departments/pd/support-services/animal-control>

Mission Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 206,577	\$ 214,978	\$ 214,978	\$ 246,699
Employee Benefits	54,301	88,442	88,638	80,199
Supplies	13,394	12,000	12,000	12,000
Other Services and Charges	17,926	10,200	10,200	27,638
Maintenance	48,195	55,166	55,166	58,000
Operations Subtotal	340,393	380,786	380,982	424,536
Capital Outlay	-	-	-	51,000
Total Expenditures	\$ 340,393	\$ 380,786	\$ 380,982	\$ 475,536
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	7	7	7	7

Contact Us:

Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 22-23 GOALS

1. Increase through the use of city broadcast the awareness of the need for licensing pets.
2. Respond to animal complaints.
3. Investigate reports of aggressive animals.
4. Investigate reports of animal neglect or abuse.

Description:

The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 340,392	\$ 380,786	\$ 380,982	\$ 475,536
Outputs:				
Number of rabies vaccinations handled	8,080	10,000	6,000	8,000
Number of animals processed	13,654	17,000	14,000	15,000
Number of calls for service handled				
Effectiveness Measures:				
Total cost to process animals	75%	75%	75%	75%
Efficiency Measures:				
Number of animals process per full time employee	1,154	1,429	857	1,143
Number of calls for service handled per full time employee	1,951	2,429	2,000	2,143
Processing cost per animal	\$ 124	\$ 100	\$ 178	\$ 134
Department expenditures per capita	\$ 2.35	\$ 2.43	\$ 2.59	\$ 3.20
Population:	\$ 144,650	\$ 156,649	\$ 147,034	\$ 148,714



General Fund Radio Shop

<https://www.mcallen.net/>

Mission Statement:

The IT Communications Technology department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 271,989	\$ 276,454	\$ 276,454	\$ 291,816
Employee Benefits	74,850	82,379	82,767	81,022
Supplies	35,758	36,252	36,176	36,252
Other Services and Charges	264,192	300,178	300,240	300,178
Maintenance	1,588	5,490	5,490	5,635
Operations Subtotal	648,378	700,753	701,127	714,902
Capital Outlay	4,514	60,800	60,800	18,000
Total Expenditures	\$ 652,892	761,553	761,927	732,902
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	5

Contact Us:

Robert Acosta
Information
Technology Director
501 Pecan Boulevard
McAllen, TX 78501
(956) 681-1100

MAJOR FY 22-23 GOALS

1. Continue supporting Radio Infrastructure
2. Replace outdated radio equipment for General Fund departments

Description:

The City of McAllen Communication Technology department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 3 personnel.

PERFORMANCE MEASURES

	Actuals FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 652,892	\$ 761,553	\$ 761,927	\$ 732,902
Outputs:				
Number of systems supported	8	8	8	9
Number of radios supported	3,200	3,325	3,365	3,365
Number of repair calls	1,350	1,552	1,590	1,600
Number of repair corrected in 24 hrs	480	450	460	500
Number of Critical System Repair corrected in 4 hrs	80	90	85	95
Number of mobile installations	60	60	65	80
Number of mobile removals	80	25	40	40
Number of fixed installations	5	20	22	25
Effectiveness Measures:				
Average initial response hours per service request	1.00	1.00	1.00	1.00
Efficiency Measures:				
Average time to complete work requests in hours	1.50	1.00	2.00	2.00
Number of work orders per full time Technicians	430	420	318	435
Average Hourly Labor cost - in house	\$ 22.00	\$ 22.00	\$ 25.00	\$ 25.00
Average Hourly Labor cost - outsourced	\$ 125.00	\$ 125.00	\$ 150.00	\$ 150.00
Department expenditures per capita	\$ 4.51	\$ 4.86	\$ 5.18	\$ 4.93
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Fire

<https://www.mcallen.net/departments/fire>

Mission Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 14,123,651	\$ 13,889,763	\$ 14,045,420	\$ 14,340,361
Employee Benefits	4,834,050	4,773,168	5,087,085	5,307,250
Supplies	382,971	309,743	311,763	316,743
Other Services and Charges	1,240,364	1,367,572	1,432,436	1,354,797
Maintenance	750,059	862,243	876,633	966,691
Operations Subtotal	21,331,095	21,202,489	21,753,337	22,285,842
Capital Outlay	73,733	243,650	1,750	950,885
Total Expenditures	\$ 21,404,830	\$ 21,446,139	\$ 21,755,087	\$ 23,236,727
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	17	19	19	20
Civil Service	172	178	178	178
Total Positions Authorized	192	200	200	201

Contact Us:

James Schultz
Fire Chief
201 N. 21st Street
McAllen, TX 78501
(956) 681-2500

MAJOR FY 22-23 GOALS

1. Continue high citizen rating of Fire service and low ratio of fires per population. (4.3.1)
2. Maintain McAllen's high Insurance Service Office rating. (4.3.2)
3. Construct new Firefighter Training Facility Center that will meet of training needs. (4.3.3)
4. Construction of new Fire Station #8 in the Tres Lagos area. (4.3.4)
5. Purchase of Aerial Ladder Fire Truck. (4.3.5)
6. Purchase of new Fire Truck for Fire Station #8. (4.3.6)
7. Purchase of Fire Records Management Software. (4.3.7)
8. Replace 14 obsolete mobile radios in order to enhance radio communication for emergency personnel. (4.3.8)
9. Update the technology for radio communication in the Emergency Operations Center. (4.3.9)
10. Replace 10 obsolete and unsupported portable radios. (4.3.10)
11. Building improvements on Fire Stations #2 & #3; work done on Fire Station #2, pending for Fire Station #3 (4.3.12)
12. Provide Fire Safety Educational programs in public schools year round. (4.5.3)

General Fund Fire

<https://www.mcallen.net/departments/fire>

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23	Description:
Inputs:					<p>The Fire Administration/ EOC / Emergency Communications Center is located at 201 N. 21st. The Department is comprised of: (1) Fire Chief, non-civil service employee, (179) civil service firefighting personnel, (18) civilian employees, including administrative personnel. The Department has physical resources of (7) sub-stations located throughout the city, (1) Training Field, (1) Warehouse, and (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).</p>
Number of firefighting authorized positions	180	180	180	186	
Number of inspectors	9	9	9	9	
Number of Airport assigned firefighters	9	9	9	9	
Number of Public Education Officers	1	1	1	1	
Number of firefighting authorized apparatus	24	24	24	24	
Number of pumper companies with minimum three (persons)	11	11	11	12	
Department Expenditures	\$ 21,404,830	\$ 21,446,139	\$ 21,755,087	\$ 23,220,472	
Outputs:					
Fire Alarms					
Total Alarm Responses	4,279	8,250	7,125	8,000	
Alarms out of city	56	25	40	45	
Multiple Alarms	4	3	3	2	
Airport Alerts	3	2	2	2	
Operations Division					
Number of vehicles maintained by fire service personnel	54	54	55	55	
Total Man hours @ fires	38,257	29,750	30,000	28,000	
Water pumped (gallons) @ fires	98,525	100,000	75,000	60,000	
Fire Hydrant Maint. (Man hours)	3,650	3,750	3,900	4,000	
General Maint. (Man hours)	44,025	43,000	43,250	44,000	
Fire Prevention Division					
Fire Prevention Presentations	54	200	153	210	
Total Audience	2,450	10,000	6,800	10,500	
Fire Prevention Inspections	3,900	4,200	4,050	4,250	
Fire Prevention Investigations	8	10	8	6	
Training Division					
Training Man hours-In Service	40,100	39,000	40,200	41,000	
Continuous Education	3,900	4,800	4,850	5,000	
Hazardous Material	890	900	950	1,000	
Aircraft Rescue Firefighting	1,600	1,600	1,600	1,600	
Emergency Care Attendant	2,780	3,700	2,500	2,200	
Effective Measures:					
Average response times (minutes)	4:46	4:10	4:50	4:15	
Reported to dispatch	:13	:15	:14	:13	
Response to arrival (travel time)	3:25	3:05	3:24	3:05	
Percent estimated property fire loss	1.90%	2.00%	1.80%	1.50%	
Efficiency Measures:					
Operating cost per capita	\$ 144.40	\$ 142.00	\$ 142.00	\$ 142.50	
Average number of inspections per inspector per month	48	50	51	55	
Number of firefighters per 1000 residents	1.20	1.20	1.20	1.30	
Number of firefighters per square mile	3.30	3.30	3.30	3.40	
Department expenditures per capita	149.50	149.89	149.55	149.75	
Population:	144,650	156,649	147,034	148,714	

Notes: *Includes 7 pumpers, 2 trucks and 1 rescue.
5068 hydrants at 10 minutes each times 3 persons.



General Fund Traffic Operations

www.mcallen.net/departments/traffic

Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,103,719	\$ 1,321,265	\$ 1,127,427	\$ 1,310,294
Employee Benefits	348,623	365,289	353,280	340,686
Supplies	74,836	118,492	124,815	128,492
Other Services and Charges	341,669	371,219	346,604	347,744
Maintenance	350,988	353,006	356,206	394,063
Operations Subtotal	2,219,835	2,529,271	2,308,332	2,521,279
Capital Outlay	45,657	74,619	74,619	40,980
Total Expenditures	\$ 2,265,492	\$ 2,603,890	\$ 2,382,951	\$ 2,562,259
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	26	30	30	30
Part-Time	1	1	1	1
Total Positions Authorized	32	36	36	36

Contact Us:

Eduardo Mendoza
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 22-23 GOALS

1. Continue to upgrade street lights throughout the city. (1.3.3)
2. Purchase new generator for the new Traffic Operations Facility. (4.4.2)
3. Multi-year project to further connect city systems and facilities together via fiber optic lines. (5.2.7)
4. Finalize implementation of Traffic Signal Study and Traffic Bond Improvements.
5. Continue finding ways to extend Fiber connections with assistance from IT Department.
6. Continue sign upgrades based on sign survey being conducted with reflectometer device.

Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 36 employees, 28 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

PERFORMANCE MEASURES

	Actuals FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees - Signal Maintenance	19	19	19	19
Number of full time employees - Sign Maintenance	5	5	5	5
Number of full time employees - Pavement Markings	5	5	5	5
Number of full time employees - Traffic Studies	5	5	5	5
Department Expenditures	\$ 2,265,492	\$ 2,603,890	\$ 2,382,951	\$ 2,562,259
Outputs:				
Number of Traffic signals maintained	700	700	700	700
Number of signs installed / maintained	700	700	800	900
Linear feet of pavement markings installed	230,000	250,000	284,095	290,000
Number of traffic studies conducted	80	100	120	150
Proposed Efficiency Measures:				
Number of signals maintained per employee - Signal Maint.	37	37	37	40
Number of signs installed / maintained per employee - Sign Maintenance	140	140	160	180
Linear feet of pavement markings installed per employee - Pavement Markings	46,000	50,000	56,819	58,000
Number of street lights inspected	85%	85%	85%	85%
Department expenditures per capita	\$ 15.66	\$ 16.62	\$ 16.21	\$ 17.23
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Building Permits & Inspection

<https://www.mcallen.net/departments/permits>

Mission Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 626,395	\$ 918,879	\$ 862,315	\$ 984,476
Employee Benefits	179,849	288,037	289,932	308,682
Supplies	21,679	13,687	15,004	15,004
Other Services and Charges	85,699	98,384	122,589	105,402
Maintenance	15,459	20,787	23,287	25,067
Operations Subtotal	929,082	1,339,774	1,313,127	1,438,631
Capital Outlay	8,990	11,326	250	24,210
Total Expenditures	\$ 938,072	\$ 1,351,100	\$ 1,313,377	\$ 1,462,841

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	15	18	18	20
Part-Time	1	1	1	1
Total Positions Authorized	19	22	22	24

Contact Us:

Norma Yado
Chief Building Official
311 N. 15th
McAllen, TX 78501
(956) 681-1300

MAJOR FY 22-23 GOALS

1. Continually update International Building Codes. (4.1.2)
2. Increase percentage completed within 12 hours for periodic inspections. (5.2.3.)
3. Fully automate plan review and issuance of solar panel, change of occupancy and residential new permits two patrolling Saturday inspectors.

Description:

Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

PERFORMANCE MEASURES

	Actuals FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Total full time employees	18	21	21	23
Department Expenditures	\$ 938,072	\$ 1,351,100	\$ 1,313,377	\$ 1,462,841
Outputs:				
Residential permits issued	1,611	775	770	793
Commercial permits issued	852	803	1,050	1,082
Sub-Cont. Permits issued	6,319	6,129	6,770	6,973
Construction inspections made	32,265	36,287	47,102	48,515
Plan review	5,351	4,720	5,170	5,325
Effectiveness Measures:				
Permits - Residential Average Days Review	3	3	3	3
Permits - Commercial Average Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Plan review - Residential	3,625	3,284	3,142	3,236
Plan review - Commercial	1,726	1,436	2,028	2,089
Efficiency Measures:				
Average permits per Permit Technician	2,676	2,360	2,585	2,663
Average permits per clerk	2,509	2,202	2,454	2,528
Construction average inspections per Inspector	10,755	5,184	7,850	8,086
Plan review	5,351	4,720	5,170	5,325
Department expenditures per capita	N/P	N/P	N/P	N/P
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided

Highways & Streets Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Engineering	\$ 1,944,613	\$ 2,367,851	\$ 2,308,288	\$ 2,410,006
Street Maintenance	5,770,541	6,787,226	6,447,302	6,718,553
Street Lighting	2,280,358	2,224,065	2,224,065	2,424,065
Sidewalk Construction	345,591	403,057	416,912	393,152
Drainage	1,661,302	1,736,803	1,703,250	1,951,043
TOTAL	\$ 12,002,402	\$ 13,519,002	\$ 13,099,817	\$ 13,896,819
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 3,542,989	\$ 4,319,061	\$ 3,889,309	\$ 4,262,173
Employee Benefits	1,133,271	1,486,266	1,492,374	1,401,072
Supplies	109,165	94,541	84,800	98,641
Other Services and Charges	3,026,669	2,983,056	2,998,449	3,389,353
Maintenance and Repair Services	4,168,673	4,532,520	4,583,525	4,608,401
Capital Outlay	21,635	103,558	51,360	137,180
TOTAL APPROPRIATIONS	\$ 12,002,402	\$ 13,519,002	\$ 13,099,817	\$ 13,896,819
PERSONNEL				
Engineering	27	29	29	29
Street Maintenance	44	44	44	44
Sidewalk Construction	6	6	6	6
Drainage	20	20	20	20
TOTAL PERSONNEL	97	99	99	99



General Fund Engineering

<https://www.mcallen.net/departments/engineering>

Mission Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,407,246	\$ 1,678,898	\$ 1,625,514	\$ 1,661,805
Employee Benefits	383,954	484,711	487,280	469,852
Supplies	8,996	14,500	11,900	15,600
Other Services and Charges	100,908	112,502	129,052	156,152
Maintenance	33,445	52,882	47,982	55,816
Operations Subtotal	1,934,550	2,343,493	2,301,728	2,359,226
Capital Outlay	10,063	24,358	6,560	50,780
Total Expenditures	\$ 1,944,613	\$ 2,367,851	\$ 2,308,288	\$ 2,410,006
PERSONNEL				
Exempt	10	12	12	12
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
Total Positions Authorized	27	29	29	29

Contact Us:

Eduardo Mendoza,
City Engineer
311 N. 15th McAllen, TX
78501
(956) 681-1150

MAJOR FY 22-23 GOALS

1. Continue the extension of Morris Hike and Bike. (1.1.8)
2. Install the McAllen Convention Center Pedestrian Crossing at Ware Rd. (1.1.10)
3. Upgrade the Stadium Parking. (1.1.18)
4. Upgrade the City Hall Front Canopy. (1.3.2)
5. Construct a Development Monument Sign. (1.3.6)
6. The Energy Efficiency Program involves the replacement or repair of outdated equipment. (1.4.6)
7. A comprehensive Animal Intake Facility Study. (4.2.4)
8. Improvement of Street Lights. (4.2.5)
9. Vision Zero-Traffic/Transportation Safety. (4.2.6)
10. Reduce countrywide flooding by working with Hidalgo county to adopt McAllen's Storm Water management in other cities. (4.4.2)
11. Continue with the City Hall Expansion. (5.1.7)
12. Development Center Conference Room Renovation. (5.2.8)
13. Boeye Redevelopment will fill of site for future development and site infrastructure. (6.1.16)
14. Redo ditch and landscape and irrigation infrastructure through FM2220 (Ware Rd.) - Monte Cristo Rd. to SH107 Median. (6.1.18)
15. To expand the Traffic Building through renovation. (6.1.19)
16. Continue the improvements of Fiber Optic. (6.1.20)
17. Remodel the Finance & Budget Department. (6.1.21)
19. Various infrastructure and traffic improvements in Downtown area. (6.1.24)
20. Comprehensive Traffic Study for signal timing coordination. (6.1.25)
21. Continue improvements on Daffodil - Taylor Road to Ware Road. (6.2.1)
22. Extension to Bicentennial Parkway from Trenton to SH 107. (6.2.4)
23. Improvements to Bentsen Road from 5 mile line to Buddy Owens. (6.2.5)
24. Improvements to Taylor Road, 4 mile line to 2 mile line. (6.2.6)
25. Provide infrastructure to meet industrial demands. (6.2.7)

General Fund Engineering

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- 26. Improvements to 33rd Street from Oxford Avenue to Auburn Avenue. (6.2.8)
 - 27. Intersection improvements to Auburn and Trenton. (6.2.9)
 - 28. Rebuild outdated traffic signals and new signals for new roadways. (6.2.10)
 - 29. Proposed funding to assist Developers with City participation with paving and drainage improvements along major roadways to include oversizing. (6.2.11)
 - 30. Collaborative Project with Hidalgo County-Improve East/West Mobility- 17 1/2 Road from 29th Street to Ware Road-Project. (6.2.14)
 - 31. Asphalt crack sealing project seals cracks in existing asphalt streets to slow the pavement deterioration and extend life of street. (6.2.17)
 - 32. Replacement of Downtown signal heads. (6.2.18)
 - 33. Roadway safety improvements at intersections that have experienced an increase in congestion due to the lack of left turn or right turn lanes. (6.2.20)
 - 34. Loop Cutting Project By Corridors continued maintenance of vehicle detection loops at signalized intersections with old replacements and new installations required to communicate with the online Central Traffic Management System (Centracs). (6.2.21)
 - 35. Pavement markings project to maintain pavement markings on major corridors through the City. (6.2.22)
 - 36. Traffic sign upgrades to replace signs that do not meet state requirements for reflectivity. (6.2.23)
 - 37. Storm water quality monitoring for watershed health and develop/implement necessary best management practices (BMPs) to reduce potential pollutants. (6.3.1)
 - 38. Enforce stormwater management ordinance and working with neighboring cities which will follow McAllen's Ordinance for regional impact. (6.3.2)
 - 39. Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function. (6.3.3)
 - 40. Reprofiling to increase water flow/ reduce flooding. (6.3.4)
 - 41. Excavation of a new regional stormwater detention facility as well as expanding existing channels to improve stormwater conveyance and storage capacity for upstream contributing drainage basins.
 - 42. Begin/continue various drainage utility fee projects. (6.3.12) (6.3.19) (6.3.22) (6.3.23) (6.3.24) (6.3.26) (6.3.30) (6.3.32)
 - 43. Continue construction 2018 Bond projects. (6.3.10) (6.3.13) (6.3.14) (6.3.17) (6.3.21) (6.3.25) (6.3.29) (6.3.31) (6.3.33) (6.3.34) (6.3.35)(6.3.36) (6.3.37) (6.3.38) (6.3.39) (6.3.41) (6.3.44) (6.3.45) (6.3.46) (6.3.47)
 - 44. Continue construction of Street Bond projects. (6.2.3) (6.2.12) (6.2.13) (6.2.15) (6.2.16) (6.2.19)
 - 45. Began various TIRZ #2A drainage projects. (6.3.11) (6.3.40) (6.3.42) (6.3.43)
 - 46. Engineering Drainage Study to study recently annexed areas. (6.3.27)(6.3.28)
 - 47. Quince Avenue at North 27th st. Drainage Improvements. (6.3.18)
 - 48. This project introduces new storm sewer infrastructure in and around Stewart & 107. (6.3.15)
 - 49. Upgrade the Balboa Lift station to pump floodwater. (6.3.20)
 - 50. Approval of Roadway Masterplan and identification of funding mechanisms.
 - 51. Seek grant opportunities for paving and drainage improvements.
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Engineering

<https://www.mcallen.net/departments/engineering>

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees staff / Design Engineers	10	10	12	12
Number of full time employees / Support staff	17	15	17	17
Number of full time employees staff / Development Review	3	4	3	3
Department Expenditures	\$ 1,944,613	\$ 2,367,851	\$ 2,308,288	\$ 2,410,006
Outputs:				
Number of construction contracts executed	49	40	40	40
Number of in-house projects designed	35	30	30	30
Number of architect / engineer / survey consulting contracts monitored	69	40	40	40
Number of ROW permits processed / inspected / request for service	610	600	600	600
Number of subdivision plat & construction plans reviewed	85	90	90	90
Effectiveness Measures:				
Percent of projects completed within budget	95%	95%	95%	95%
Percent of construction contracts completed within contract time	95%	95%	95%	95%
Percent ROW permits reviewed within 1 working day	98%	95%	95%	95%
Percent of Subdivisions reviewed within 5 working days	93%	95%	95%	95%
Efficiency Measures:				
Number of construction contracts executed per full time employee - Engineer Staff	3	4	4	4
Number of in-house projects designed per full time employee - Engineer Staff	4	3	4	4
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	3	4	3	3
Number of ROW permits processed / inspected per full time employee - Support Staff	36	40	35	40
Number of Subdivisions reviewed per full time employee - Engineer Staff	28	23	30	23
Department expenditures per capita	\$ 13.44	\$ 13.99	\$ 15.70	\$ 16.21
Population:	144,650	156,649	147,034	148,714

Description:

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 28 employees and is located in the Development Center, 311 N 15th Street. Additionally, the Traffic Operations Division falls within the Engineering Department.



General Fund Street Maintenance

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

Dedicated to keeping all city streets and alleyways safe for vehicular traffic. Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 1,231,377	\$ 1,644,448	\$ 1,336,346	\$ 1,621,547
Employee Benefits	448,917	654,125	656,202	598,492
Supplies	40,488	29,857	19,000	29,857
Other Services and Charges	433,060	440,939	442,792	421,993
Maintenance	3,605,126	4,001,057	3,976,962	4,042,664
Operations Subtotal	5,758,969	6,770,426	6,431,302	6,714,553
Capital Outlay	11,572	16,800	16,000	4,000
Total Expenditures	\$ 5,770,541	\$ 6,787,226	\$ 6,447,302	\$ 6,718,553

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	42	42	42	42
Total Positions Authorized	44	44	44	44

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Repair forty five (45) alleys through the Alley Rehabilitation Program which includes 15 Asphalt, 15 Caliche and 15 Milling alleys.
2. Increase alley Pavement Condition Index (PCI) average by 4% from previous years through our Alley Rehabilitation Program.
3. Maintain twenty five (25) centerline miles of caliche roadway.

Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty four (44) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and readability of city streets and alleys for our citizens.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of pothole crews	4	4	4	4
Number of full time employees	44	44	44	44
Department Expenditures	\$ 5,770,541	\$ 6,787,226	\$ 6,447,302	\$ 6,718,553
Total Street inventory -paved centerline miles	541	541	541	541
Total street inventory -unpaved centerline miles	13	13	13	13
Total alley inventory - paved centerline miles	71	71	71	71
Total alley inventory - unpaved centerline miles	70	70	70	70
Outputs:				
Pothole patching citizen requested work orders	805	1,200	600	1,200
Pothole patching in-house work orders	3,230	2,500	2,700	2,500
Number of potholes patched	10,702	20,000	11,000	20,000
Pothole patched square feet	138,302	180,000	125,000	180,000
Street Repair Caliche- Centerline Miles	52	52	52	52
Alley rehabilitation caliche - linear feet	5,380	12,000	10,000	12,000
Alley rehabilitation millings - linear feet	4,212	10,000	7,500	10,000
Alley rehabilitation asphalt - linear feet*	13,688	10,000	15,000	15,000
Storm/emergency incident response	18	10	20	10
Center lane miles recycled	30	30	30	30
Preservation - Linear miles	10	10	10	10
Effectiveness Measures:				
Citizens Rating for Street Repair - Transportation Services*	1	1	1	1
Efficiency Measures:				
Number of potholes patched per crew- annually	2,676	5,000	2,750	5,000
Number of pothole patched work orders per crew- annually	1,009	925	825	925
Alley rehabilitation - linear feet per day	73	85	96	104
Department expenditures per capita	40	43	44	45
Population:	144,650	156,649	147,034	148,714



General Fund Street Lighting

www.mcallen.net/departments/traffic

Mission Statement:

To provide street lighting in residential and commercial areas.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,217,226	2,151,390	2,151,390	2,351,390
Maintenance	63,131	72,675	72,675	72,675
Operations Subtotal	2,280,358	2,224,065	2,224,065	2,424,065
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,280,358	\$ 2,224,065	\$ 2,224,065	\$ 2,424,065

Contact Us:

Eduardo Mendoza,
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 22-23 GOALS

1. Continue bi-annual street light surveys to report street lights around the City.
2. Continue with evaluation of various locations reported through the 311 App.
3. Coordinate with AEP for conversion of existing street lights from HPS to LED lights.

Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for coordinating the installation of new street lights, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Department Expenditures	\$ 2,280,358	\$ 2,224,065	\$ 2,224,065	\$ 2,424,065
Outputs:				
Number of street lights inspected	19,000	19,800	19,600	19,800
Efficiency Measures:				
Number of street lights inspected per full time employee	36	56	40	50
Number of lights per citizen per 1000	131	126	133	133
Department expenditures per capita	\$ 15.76	\$ 14.20	\$ 15.13	\$ 16.30
Population:	144,650	156,649	147,034	148,714



General Fund Sidewalk Construction

<https://www.mcallenpublicworks.net/>

Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Part-Time

Total Positions Authorized

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 193,764	\$ 215,633	\$ 216,633	\$ 212,406
Employee Benefits	68,980	76,899	77,341	73,257
Supplies	33,044	30,132	30,100	30,132
Other Services and Charges	13,870	23,945	23,990	30,270
Maintenance	35,933	35,448	48,448	38,587
Operations Subtotal	345,591	382,057	396,512	384,652
Capital Outlay	-	21,000	20,400	8,500
Total Expenditures	\$ 345,591	\$ 403,057	\$ 416,912	\$ 393,152
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Construct and repair 1.25 miles of concrete infrastructure.
2. Install fifteen (15) required amenities per year to provide accessible and compliant sidewalks.

Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 345,591	\$ 403,057	\$ 416,912	\$ 393,152
Outputs:				
Sidewalk installation/repair work orders	118	170	155	170
Concrete repair work orders completed	39	50	50	50
Concrete repair - sq. ft.	648	2,000	1,750	2,000
Sidewalk construction linear feet	2,560	6,600	3,000	6,600
Sidewalk construction miles	0.48	1.25	0.50	1.25
Number of ADA compliant ramps installed city facilities	14	15	15	15
Effectiveness Measures:				
Citizens rating for Ease of Walking as mode of transportation/mobility*	80%	80%	80%	80%
Citizens rating of Sidewalk Maintenance - Transportation Service*	80%	80%	80%	80%
Efficiency Measures:				
Department expenditures per capita	\$ 2.39	\$ 2.57	\$ 2.84	\$ 2.64
Population:	144,650	156,649	147,034	147,714

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good



General Fund Drainage

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

Dedicated to keeping all drainage ways/ ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 710,602	\$ 780,082	\$ 710,816	\$ 766,415
Employee Benefits	231,420	270,531	271,551	259,470
Supplies	26,637	20,052	23,800	23,052
Other Services and Charges	261,605	254,280	251,225	429,548
Maintenance	431,038	370,458	437,458	398,659
Operations Subtotal	1,661,302	1,695,403	1,694,850	1,877,143
Capital Outlay	-	41,400	8,400	73,900
Total Expenditures	\$ 1,661,302	\$ 1,736,803	\$ 1,703,250	\$ 1,951,043
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	18	18	18	18
Part-Time	-	-	-	-
Total Positions Authorized	20	20	20	20

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Continue stormwater management of the City's (30) miles of drainage ditch system for compliance with the MS4 permit in reducing stormwater runoff and improving water quality.
2. Establishment of (2) litter prevention structural controls and best management practices at McAuliffe RDF.
3. Optimize use of GIS Mapping to evaluate the (4) operational cycles.

Description:

The Drainage Department is a division of Public Works. Through its staff of 20 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	20	20	20	20
Department Expenditures	\$ 1,661,302	\$ 1,605,069	\$ 1,558,545	\$ 1,605,069
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	30	30	30	30
City ROW/Property - acres	1,304	1,304	1,304	1,304
Outputs:				
Number of manholes cleaned per year	504	500	500	500
Number of storm inlets cleaned per year	3,476	3,500	3,500	3,500
Collection system cleaned - linear feet	122,485	100,000	95,000	100,000
Box Culvert Crossings Cleaned	23	10	15	10
Excavator/drainage linear miles cleaned	17	30	10	30
ROW mowing - acres	13,435	13,500	13,400	13,500
Effectiveness Measures:				
Number of drain ditch inspections per year	4	100	100	100
Population:	144,650	156,649	147,034	148,714

Health & Welfare Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 2,026,803	\$ 2,363,914	\$ 2,327,294	\$ 2,639,913
Graffiti Cleaning	166,017	179,143	173,857	225,158
Other Agencies:				
Humane Society	1,002,756	1,068,000	1,068,000	1,068,000
Valley Environmental Council	-	5,000	5,000	-
Mujeres Unidas	15,000	-	-	-
Comfort House	15,000	15,000	15,000	15,000
TOTAL	<u>\$ 3,225,579</u>	<u>\$ 3,631,057</u>	<u>\$ 3,589,151</u>	<u>\$ 3,948,070</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 1,281,471	\$ 1,435,390	\$ 1,435,390	\$ 1,513,178
Employee Benefits	357,494	447,444	450,387	464,594
Supplies	78,529	45,926	50,268	69,726
Other Services and Charges	1,321,496	1,454,135	1,480,043	1,535,653
Maintenance and Repair Services	114,723	114,812	119,213	121,419
Capital Outlay	71,866	133,350	53,850	243,500
TOTAL APPROPRIATIONS	<u>\$ 3,225,579</u>	<u>\$ 3,631,057</u>	<u>\$ 3,589,151</u>	<u>\$ 3,948,070</u>
<u>PERSONNEL</u>				
Env./Health Code Compliance	30	32	32	34
Graffiti Cleaning	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL PERSONNEL	<u>33</u>	<u>35</u>	<u>35</u>	<u>37</u>



General Fund Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

Mission Statement:

To maintain quality of life and preserve the integrity of real property, food safety, and neighborhoods in the community through education and enforcement of State and City municipal code and regulations.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,194,853	\$ 1,347,978	\$ 1,347,978	\$ 1,426,833
Employee Benefits	323,998	411,924	414,754	429,855
Supplies	68,114	35,745	40,008	59,545
Other Services and Charges	277,817	348,622	374,508	427,234
Maintenance	90,156	93,795	96,196	98,445
Operations Subtotal	1,954,937	2,238,064	2,273,444	2,441,913
Capital Outlay	71,866	125,850	53,850	198,000
Total Expenditures	\$ 2,026,803	\$ 2,363,914	\$ 2,327,294	\$ 2,639,913
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	28	30	30	32
Part-Time	-	-	-	-
Total Positions Authorized	30	32	32	34

Contact Us:

Steven Kotsatos
Director of Environmental
and Health Code
Compliance
311 N. 15th McAllen, TX
78501
(956) 681-1900

MAJOR FY 22-23 GOALS

1. Continue with the Imagine Tomorrow project which gives home repair economic incentives to residents. (3.2.2) (7.2.2)
2. Environmental Health Aerial Bucket Truck will be use to install cameras at sites throughout the city in order to curb illegal dumping. (4.2.7)
3. Continue with involuntary demolitions of structures that pose threat to public health and safety. (4.2.8)
4. Environmental Health Tractor will continue to be use to mow properties. (4.2.9)
5. The Dynamic Message Board will help educate public of no illegal dumping. (4.2.10)
6. Tire removal project will remove tires from illegal dumping site. (4.2.11)
7. Continue with the education program which aims at educating residents regarding Environmental Health & Code Enforcement concerns. (4.5.4)
8. Continue with environmental program which lets residents borrow gardening tools to maintain resident. (4.5.5)
9. Continue Code Enforcement presence to encourage voluntary compliance of environmental and health codes and aim to become a Nationally Accredited Department.
10. Inspect all retail food establishments twice a year as required by State Law.
11. Improving existing internal Standard Operating Procedures for Health (Food safety establishment inspections), Code Enforcement inspections, and Vector (mosquito trapping, spraying, groundskeeper, and inspections) and Administrative (Liens, permit processing, billing, payroll, Commission agenda preparations, Travel).
12. Continue to participate in the Standardization Food Inspection Program for all Food Inspectors in accordance with the FDA and State of Texas. This is a two-year program that includes FDA online food safety coursework modules, joint inspections with a State Regulator and an Audit from DSHS – State Retail Group.
13. Improve and continue Health and Code Enforcements' Illegal Dumping Awareness Campaign to assist neighborhoods to dispose of trash and debris properly through education. This includes the expansion of Illegal Dumping Camera Surveillance program to include 30 cameras stationed throughout City.
14. Expand current garage sale online permitting process to include access to multiple Health and Code permits for the public.
15. Continue to ensure safe food for the public, an environment free of hazards and illegal solid wastes, vibrant neighborhoods, and to promote sound environmental practices and procedures.
16. The Imagine Tomorrow Program is an Economic Incentive program that targets Substandard, Vacant residential structures and Empty Lots in the City of McAllen by offering full demolition, development, and home repair incentives or grants to property owners. Recent Expansion of the program includes grants for home repair and landscaping of homes over 50+ years throughout McAllen.
17. Code Enforcement Department has take on Substandard Home Demolition Process by identifying, securing, and suggesting Demolition to Building Board of Adjustments.

General Fund Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	32(Everyone in Department-excluding 4 P.W.)	36(Everyone in Department-excluding 4 P.W.)	36(Everyone in Department-excluding 4 P.W.)	39 (Everyone in Department-excluding 4 P.W.)
Total number of inspectors	23 (Including 4 P.W.)	23 (Including 4 P.W.)	23 (Including 4 P.W.)	23 (Including 4 P.W.)
Number of Public Health Inspectors (weedy lot, illegal dumping)	18 (Including 4 P.W.)	18 (Including 4 P.W.)	18 (Including 4 P.W.)	18 (Including 4 P.W.)
Number of Environmental Health Inspectors (food inspections)	5	5	5	5
Number of Inspectors (Certified Vector Control)	8	14	14	27
Number of Sanitarian Inspectors food inspections and certification, vector control)	0	1	0	1
Department Expenditures	\$ 2,026,803	\$ 2,363,914	\$ 2,327,294	\$ 2,639,913
Outputs:				
Number of food inspections	3,568	3,800	3,600	3,900
Number of Permitted Establishments	1,731	2,100	1,773	1,850
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	32,288	27,000	33,000	34,000
Number of vector control activities conducted	2,295	1,200	2,000	2,000
Number of complaints (Excluding EOC, Vector, & Food Inspections)	32,288	30,000	33,000	34,000
Emergency Operations Control (EOC) Cases	1,624	N/A	0	0
Number of Total Liens Placed	47	200	300	200
Number of Total Release of Liens	250	70	50	300
Effectiveness Measures:				
Percent of establishments permitted / Inspections	49%	55%	49%	47%
**Percent of voluntary compliance Code Enforcement Cases (weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	65%	67%	61%	70%
**Percent of involuntary compliance Code Enforcement Cases (weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	35%	33%	39%	30%
Percentage of vector requested / conducted	100%	100%	100%	100%
Efficiency Measures:				
Number of food inspections per inspector	714	760	720	780
Number of weedy lot and illegal dumping per inspector (cases)-including 4 P.W.	1,794	1,670	1,840	1,890
Number of complaint inspections (Excluding EOC, Vector, & Food Inspections) per inspector (cases)- Including 4 P.W.	1,794	1,167	1,840	1,890
Department expenditures per capita	\$ 13.59	\$ 15.62	\$ 15.38	\$ 17.19
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided

Description:
Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.



General Fund Graffiti Cleaning

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 86,618	\$ 87,412	\$ 87,412	\$ 86,345
Employee Benefits	33,495	35,520	35,633	34,738
Supplies	10,415	10,181	10,260	10,181
Other Services and Charges	10,923	17,513	17,535	25,419
Maintenance	24,566	21,017	23,017	22,974
Operations Subtotal	166,017	171,643	173,857	179,658
Capital Outlay	-	7,500	-	45,500
Total Expenditures	\$ 166,017	\$ 179,143	\$ 173,857	\$ 225,158

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Abate 95% of graffiti requests within twenty four (24) hours of notification in order to prevent further vandalism.
2. Improve aesthetics of twenty (20) city buildings through routine power washing twice a year.

Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 166,017	\$ 179,143	\$ 173,857	\$ 225,158
Outputs:				
Total graffiti removed - sq-ft	30,093	70,000	30,000	70,000
Citizen request for service	94	70	90	70
In-house requests	338	1,500	400	1,500
Number of special requests	37	40	25	40
Effectiveness Measures:				
Percent within 24 hours (estimate)	95%	95%	95%	95%
Efficiency Measures:				
Cost per square foot - abatement	\$ 4.14	\$ 1.92	\$ 4.35	\$ 2.41
Department expenditures per capita	\$ 1.15	\$ 1.14	\$ 1.18	\$ 1.51
Population:	144,650	156,649	147,034	148,714



General Fund
Other Agencies
 Health and Welfare

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Other Services and Charges	\$ 1,032,756	\$ 1,088,000	\$ 1,088,000	\$ 1,083,000
Operations Subtotal	1,032,756	1,088,000	1,088,000	1,083,000
Total Expenditures	\$ 1,032,756	\$ 1,088,000	\$ 1,088,000	\$ 1,083,000

DEPARTMENT: DETAILOther Services and Charges

Humane Society	\$ 1,002,756	\$ 1,068,000	\$ 1,068,000	\$ 1,068,000
Valley Environment Council	-	5,000	5,000	-
Mujeres Unidas	15,000	-	-	-
Comfort House	15,000	15,000	15,000	15,000
	\$ 1,032,756	\$ 1,088,000	\$ 1,088,000	\$ 1,083,000

Culture & Recreation Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Parks and Recreation Administration	\$ 546,683	\$ 645,392	\$ 569,284	\$ 638,422
Parks	8,180,066	9,218,023	8,250,143	9,243,630
Recreation	1,211,366	1,892,260	1,731,113	2,145,574
Pools	677,702	973,008	950,639	1,085,663
Las Palmas Community Center	358,168	426,719	368,506	416,274
Recreation Center Lark	426,397	874,355	767,334	544,285
Recreation Center Palm View	397,753	827,832	745,518	498,053
Quinta Mazatlan	845,131	1,127,159	1,124,780	1,224,421
Library	3,471,177	3,950,244	3,722,668	4,007,543
Library Branch Lark	471,803	623,570	512,245	518,946
Library Branch Palm View	515,407	663,225	575,088	558,133
Other Agencies				
Amigos del Valle	76,000	107,000	107,000	107,000
Hidalgo County Museum	38,000	40,000	40,000	40,000
McAllen Boy's and Girl's Club	720,000	-	-	-
McAllen International Museum	645,500	-	-	-
Town Band	10,500	11,000	11,000	15,000
RGV International Music Festival	-	10,176	10,176	10,176
South Texas Symphony	84,000	73,824	73,824	73,824
McAllen Heritage Center	70,000	-	-	-
Literacy Center	4,250	8,500	8,500	15,000
TOTAL	\$ 18,749,901	\$ 21,472,287	\$ 19,567,818	\$ 21,141,946
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 8,539,697	\$ 10,829,078	\$ 9,693,819	\$ 10,997,575
Employee Benefits	2,502,583	3,363,391	2,692,863	3,288,381
Supplies	734,146	820,419	747,892	842,419
Other Services and Charges	5,674,296	4,285,778	4,333,734	4,499,896
Maintenance and Repair Services	1,080,879	1,181,470	1,197,047	1,207,265
Capital Outlay	218,302	992,151	902,464	306,411
TOTAL APPROPRIATIONS	\$ 18,749,901	\$ 21,472,287	\$ 19,567,818	\$ 21,141,946
PERSONNEL				
Parks and Recreation Administration	6	8	8	8
Parks	96	123	123	123
Recreation	87	276	276	276
Pools	24	129	129	129
Las Palmas Community Center	7	7	7	7
Recreation Center Lark	6	9	9	9
Recreation Center Palm View	7	8	8	8
Quinta Mazatlan	19	22	22	22
Library	66	74	74	74
Library Branch Lark	11	11	11	11
Library Branch Palm View	11	12	12	12
TOTAL PERSONNEL	340	679	679	679



General Fund Parks Administration

www.mcallen.net/parks

Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark Community Center, Palm View Community Center and Building Maintenance Department.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 336,798	\$ 373,192	\$ 322,286	\$ 366,417
Employee Benefits	88,337	105,266	108,025	105,071
Supplies	5,476	10,250	7,377	10,250
Other Services and Charges	94,678	127,387	102,913	127,387
Maintenance	21,393	24,097	23,483	29,297
Operations Subtotal	546,683	640,192	564,084	638,422
Capital Outlay	-	5,200	5,200	-
Total Expenditures	\$ 546,683	\$ 645,392	\$ 569,284	\$ 638,422

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	-	1	1	1
Total Positions Authorized	6	8	8	8

Contact Us:

Denny Meline
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 22-23 GOALS

1. Updated Strategic Plan for the department.
2. Improve the distribution of information and services through web-based tools (i.e. use mcallenparks.net to make electronic forms available).
3. Increase customer satisfaction by hosting in-person registration prior to the summer season to provide parents/guardians with educational sessions on RecTrac system and meet staff prior to the first day of class/camp.

Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	6	7	7	7
Department expenditures	\$ 546,683	\$ 645,392	\$ 569,284	\$ 638,422
Outputs:				
Number of rental pavilions available	11	13	11	11
Number of rental pools available	4	5	4	4
Effectiveness Measures:				
Number of pavilion rentals	217	529	360	598
All Parks & Recreation revenues	\$ 717,905	\$ 705,115	\$ 805,233	\$ 812,706
Efficiency Measures:				
Revenue per capita	\$ 4.96	\$ 4.50	\$ 5.48	\$ 5.46
Department expenditures per capita	\$ 3.78	\$ 4.12	\$ 3.87	\$ 4.29
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Parks

www.mcallen.net/parks

Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 3,477,148	\$ 4,226,716	\$ 3,612,257	\$ 4,234,153
Employee Benefits	1,162,490	1,559,204	1,178,378	1,504,221
Supplies	180,329	205,954	164,169	205,954
Other Services and Charges	2,508,858	2,325,790	2,353,241	2,315,815
Maintenance	720,228	776,914	804,143	797,977
Operations Subtotal	8,049,054	9,094,578	8,112,188	9,058,120
Capital Outlay	131,012	123,445	137,955	185,510
Total Expenditures	\$ 8,180,066	\$ 9,218,023	\$ 8,250,143	\$ 9,243,630
PERSONNEL				
Exempt	12	13	13	13
Non-Exempt	83	106	106	106
Part-Time	1	4	4	4
Total Positions Authorized	96	123	123	123

Contact Us:

Sarai Garcia, Deputy
Director of Operations
1000 S. Ware Road
McAllen, TX 78501 (956)
681-3333

MAJOR FY 22-23 GOALS

1. Continue to upgrade and replacements on Parks. (1.1.1)
2. Develop Campground Projects for trails, fishing docks, archery alleys, birding blinds, campsites, and picnic shelters. (1.1.5)
3. Increase the Tennis Center courts for McAllen residents and visitors. (1.1.6)
4. Develop new Parks & Recreation areas south of expressway. (1.1.7)
5. Develop new Irrigation District ROW Trails. (1.1.9)
6. Continue Morris Park Improvement Phase 2 out 3. (1.1.11)
7. Complete improvements to Springfest Park. (1.1.12)
8. Complete improvements to City Parks with Splash Grounds. (1.1.13)
9. Installation of Adaptive Playground to Los Encinos. (1.1.14)
10. Improve and upgrade Las Palmas CC and the parks Soccer Fields with artificial turf field. (1.1.15)
11. The city will upgrade the Hike & Bike Trail Amenities. (1.1.16)
12. The city will update the amenities at Bill Schupp Park. (1.1.17)
13. Make improvements to Cascade Park (1.1.19)
14. Make improvements to the city Parks by upgrading their amenities. (1.1.20)
15. Complete the revitalization and improvements to Crockett Elementary City Parks. (1.1.21)
16. Upgrade and improve Westside Park. (1.1.22)
17. We will be upgrading Zinnia Park (1.1.23)
18. Replacement of Municipal Pool Filter & Pump Rt. (1.1.24)
19. La Floresta Park improvements(1.1.27)
20. Upgrade the Baseball Field Amenities. (1.1.28)
21. Improve Bethel Gardens with amenities and beautification. (1.2.14)
22. The city will revitalize Bicentennial by installing a fence that will help and cancel the noise for the residents in the area. (1.3.4)
23. Continue improvements for horticulture on citywide parks, city buildings and medians. (1.3.5)
24. Add additional parking to the Youth Baseball Complex. (1.3.7)
25. Grow number of running/walking events held in Linear Parks annually. (1.5.1)
28. Use social media to improve marketing and promotion of Parks department, functions and events. (5.3.2)
29. New Parks & Recreation Administration/Operations facility. (6.1.15)
30. Develop 2 additional Urban Forests with 30 trees each.
31. Relocate Zinnia Park's Playground within the park to expand the play space.
32. Add a second exercise station per commission district for additional access to health equipment.

General Fund Parks

www.mcallen.net/parks

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 21-22
Inputs:				
Number of full time employees	95	119	119	119
Department expenditures	\$ 8,180,066	\$ 9,218,023	\$ 8,250,143	\$ 3,197,630
Outputs:				
Total number of properties maintained	90	90	90	91
Number of developed parks acres	714	760	714	715
Number of undeveloped park acres	140	439	140	170
Number of plays cape areas maintained	102	106	103	105
Number of athletic fields maintained	141	165	141	145
Number of irrigation systems maintained	228	230	229	230
Effectiveness Measures:				
City Park Ratings	82%	97%	93%	95%
% who visited City/Neighborhood Parks	81%	98%	92%	95%
Efficiency Measures:				
Number of acres maintained per full time employee	9.08	11.31	9.48	7.43
Unit cost per acres maintained	\$ 9,579	\$ 7,688	\$ 9,661	\$ 10,393
Department expenditures per capita	\$ 56.55	\$ 58.85	\$ 56.11	\$ 61.85
Population:	144,650	156,649	147,034	148,714

Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.



General Fund Recreation

<https://parks.mcallen.net/>

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 725,139	\$ 1,244,250	\$ 1,105,701	\$ 1,371,658
Employee Benefits	141,216	240,126	143,482	235,997
Supplies	60,129	63,000	71,000	78,000
Other Services and Charges	258,588	327,294	394,121	442,072
Maintenance	12,903	17,590	16,665	17,847
Operations Subtotal	1,197,974	1,892,260	1,730,968	2,145,574
Capital Outlay	13,392	-	145	-
Total Expenditures	\$ 1,211,366	\$ 1,892,260	\$ 1,731,113	\$ 2,145,574

PERSONNEL

Exempt	6	7	7	7
Non-Exempt	-	-	-	-
Part-Time	81	269	269	269

Total Positions Authorized	87	276	276	276
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Contact Us:

Carina Jimenez
Deputy Director of
Programs
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 22-23 GOALS

1. Increase adult softball league participation by 20% per season for an average of 48 new teams annually
2. Implement two new outreach activities that engage potential participants with special needs
3. Increase annual sponsorship revenue to the department through the addition of a Corporate Relations Manager

Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics, Firemen's Park, McAllen Nature Center and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	6	7	7	7
Department expenditures	\$ 1,211,366	\$ 1,892,260	\$ 1,731,113	\$ 2,145,574
Event expenditures (P&R Only)	\$ 85,112	\$ 90,000	\$ 152,740	\$ 115,000
Marketing/print expenditures	\$ 22,472	\$ 34,000	\$ 32,000	\$ 84,000
Outputs:				
Special Events (Park & Rec Hosted)	11	25	23	26
Special Event Attendance	29,294	362,900	308,147	370,000
Special Event Sponsorship Revenue	81,500	117,000	125,000	150,000
Total Special Event Revenue	\$ 75,253	\$ 121,391	\$ 202,174	\$ 318,968
Recreation Programs Offered	184	230	225	235
Recreation Programs Attendance	50,722	83,000	65,500	71,010
Recreation Programs Revenue	159,912	230,000	212,572	228,674
After-School Program Sites	8	9	8	8
After-School Program Attendance	9,918	95,000	72,087	80,616
Ball Field Rentals	1,283	1,660	1,273	1,450
Athletic League Registrants	5,580	7,600	7,360	9,950
Athletic Associations	13	9	13	13
Efficiency Measures:				
Cost per day of operation	\$ 3,319	\$ 5,184	\$ 4,743	\$ 5,878
Department expenditures per capita	\$ 8	\$ 12	\$ 12	\$ 14
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Pools

<https://parks.mcallen.net/aquatics>

Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 398,087	\$ 575,115	\$ 610,336	\$ 675,716
Employee Benefits	86,733	125,473	108,301	126,281
Supplies	80,042	89,800	72,886	89,800
Other Services and Charges	80,327	121,378	107,288	121,378
Maintenance	32,514	61,242	51,828	61,687
Operations Subtotal	677,702	973,008	950,639	1,074,863
Capital Outlay	-	-	-	10,800
Total Expenditures	\$ 677,702	\$ 973,008	\$ 950,639	\$ 1,085,663

PERSONNEL

Exempt	-	1	1	1
Non-Exempt	4	4	4	4
Part-Time	20	124	124	124
Total Positions Authorized	24	129	129	129

Contact Us:

Marcello Langoni
Superintendent of
Aquatics
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 22-23 GOALS

1. Increase lifeguard certification classes from 10 to 15 classes throughout the year - to increase program participation and recruitment opportunities
2. Increase private pool rentals by 10% annually by creating aesthetically pleasing seating areas
3. Establish a proactive approach to equipment repairs and replacements by developing and implementing a maintenance plan for all pool facilities

Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	4	5	5	5
Department expenditures	\$ 677,702	\$ 973,008	\$ 950,639	\$ 1,085,663
Outputs:				
Public pools	4	5	5	5
Total days of operation	296	306	348	348
Programs offered	190	215	200	200
Efficiency Measures:				
Private rentals	22	100	35	48
Public swim/laps/aerobics attendance	8,675	18,000	9,649	10,613
Program Registrants	990	3,200	1,800	2,500
Program Attendance	5,940	17,000	10,500	15,000
Private rental attendance	1,894	10,000	2,695	3,696
Program fees	\$ 23,685	\$ 35,000	\$ 26,000	\$ 35,000
Rental fees	\$ 6,106	\$ 28,000	\$ 9,065	\$ 15,000
Public swim/laps/aerobics fees	\$ 7,692	\$ 45,000	\$ 12,802	\$ 17,923
Effectiveness Measures:				
Cost recovery	0%	10%	0%	0%
Cost per attendee	\$ 38.73	\$ 17.30	\$ 38.57	\$ 34.13
Cost per day of operation	\$ 2,290	\$ 2,779	\$ 2,732	\$ 3,120
Department expenditures per capita	\$ 4.69	\$ 6.32	\$ 6.47	\$ 7.30
Population:	144,650	156,649	147,034	148,714



General Fund Las Palmas Community Center

<https://parks.mcallen.net/las-palmas-community-center>

Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 198,376	\$ 227,255	\$ 204,165	\$ 222,773
Employee Benefits	49,609	70,696	49,266	65,418
Supplies	10,292	16,180	13,269	16,180
Other Services and Charges	81,078	96,463	84,921	97,218
Maintenance	18,815	16,125	16,885	14,685
Operations Subtotal	358,168	426,719	368,506	416,274
Capital Outlay	-	-	-	-
Total Expenditures	\$ 358,168	\$ 426,719	\$ 368,506	\$ 416,274
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
Total Positions Authorized	7	7	7	7

Contact Us:

Sarah Canizalez
Center Manager
1921 N. 25th Street
McAllen, TX 78501
(956) 681-3350

MAJOR FY 22-23 GOALS

1. Increase annual facility usage and revenue by 12% by aiming to book more external rentals.
2. Seek more organizations to educate Senior citizens on topics such as health and safety to increase the number of average daily participants by 15%.
3. Increase adult (non-senior citizen) participation by 30% by providing drop-in, learn-to-play, or skill development opportunities geared towards this age group year-round.

Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	5	5	5	5
Department expenditures	\$ 358,168	\$ 428,274	\$ 368,506	\$ 416,274
Outputs:				
Days open to the public	253	253	253	253
Youth Programs offered	49	68	52	54
Effectiveness Measures:				
Private rentals	24	60	89	100
Rental attendance	1,216	1,305	2,601	2,746
Program attendance	104,005	33,154	34,180	36,000
Program fees	\$ 14,779	\$ 20,548	\$ 21,822	\$ 23,000
Rental fees	\$ 1,560	\$ 3,495	\$ 861	\$ 1,000
Efficiency Measures:				
Cost per day of operation	\$ 1,386	\$ 1,611	\$ 1,606	\$ 1,645
Cost of service provided per person	\$ 3.37	\$ 12.29	\$ 4.94	\$ 10.74
Average daily attendance	411	131	448	142
Department expenditures per capita	\$ 2.476	\$ 2.734	\$ 2.506	\$ 2.799
Population:	144,650	156,649	147,034	148,714



General Fund Recreation Lark

<https://parks.mcallen.net/lark-community-center>

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 236,478	\$ 278,169	\$ 231,792	\$ 269,013
Employee Benefits	71,841	82,130	55,139	88,769
Supplies	18,196	25,730	20,223	25,730
Other Services and Charges	88,843	129,573	111,161	126,273
Maintenance	11,037	16,500	17,520	16,500
Operations Subtotal	426,397	532,102	435,834	526,285
Capital Outlay	-	342,253	331,500	18,000
Total Expenditures	\$ 426,397	\$ 874,355	\$ 767,334	\$ 544,285
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	3	4	4	4
Part-Time	2	3	3	3
Total Positions Authorized	6	9	9	9

Contact Us:

Jorge Leal
Center Manager
2601 Lark Avenue
McAllen, TX 78501
(956) 681-3340

MAJOR FY 22-23 GOALS

1. Increase indoor rental space usage to an average of 15 rentals per month through increased social media advertising investment.
2. Integrate new sports fitness programs with a 75% enrollment rate.
3. Increase senior participation by promoting open gym for volleyball resulting in a weekly average of 12 players.

Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	4	6	6	6
Department expenditures	\$ 426,397	\$ 874,355	\$ 767,334	\$ 544,285
Outputs:				
Total days of operation	304	304	304	304
Youth Programs Offered	86	150	36	72
Effectiveness Measures:				
Private rentals	67	119	105	130
Private rental attendance	1,397	8,700	2,107	3,000
Program attendance	13,574	18,000	27,080	27,480
Program fees	\$ 47,219	\$ 31,476	\$ 13,942	\$ 30,000
Rental fees	\$ 2,329	\$ 7,500	\$ 5,607	\$ 8,000
Efficiency Measures:				
Cost per day of operation	\$ 1,403	\$ 2,876	\$ 2,524	\$ 1,790
Cost of service provided per person	\$ 28.48	\$ 32.75	\$ 26.29	\$ 17.86
Average daily attendance	0	88	0	0
Department expenditures per capita	2.95	5.58	5.22	3.66
Population:	144,650	156,649	147,034	148,714



General Fund Recreation Palmview

<https://parks.mcallen.net/palm-view-community-center>

Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 219,827	\$ 264,931	\$ 226,039	\$ 260,012
Employee Benefits	65,510	78,901	67,813	81,762
Supplies	17,975	23,205	14,317	23,205
Other Services and Charges	82,880	115,924	97,468	116,074
Maintenance	11,561	17,000	12,010	17,000
Operations Subtotal	397,753	499,961	417,647	498,053
Capital Outlay	-	327,871	327,871	-
Total Expenditures	\$ 397,753	\$ 827,832	\$ 745,518	\$ 498,053
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	4	4	4
Part-Time	2	2	2	2
Total Positions Authorized	7	8	8	8

Contact Us:

Pedro Garibaldi
3401 Jordan Road
McAllen, TX 78501
(956) 681-3360

MAJOR FY 22-23 GOALS

1. Implement a new program that will target young adults to engage in physical activity.
2. Implement a new family event that will enhance winter season offerings by 30% attendance.
3. Increase adult (non-senior citizen) participation by 30% by providing drop-in, learn-to-play, or skill development opportunities geared towards this age group year-round.

Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	5	6	6	6
Department expenditures	\$ 397,753	\$ 827,832	\$ 745,518	\$ 498,053
Outputs:				
Total days of operation	304	304	304	304
Youth Program Offered	89	90	161	164
Effectiveness Measures:				
Private rentals	111	115	180	200
Private rental attendance	3,777	5,460	6,435	7,700
Program participant attendance	15,576	48,225	23,607	23,832
Program fees	\$ 14,500	\$ 41,435	\$ 35,796	\$ 39,745
Rental fees	\$ 5,370	\$ 6,579	\$ 7,274	\$ 8,800
Efficiency Measures:				
Cost per day of operation	\$ 1,308	\$ 2,723	\$ 2,452	\$ 1,638
Cost of service provided per visit	\$ 20.55	\$ 15.42	\$ 24.82	\$ 15.80
Average daily attendance	64	177	99	104
Department expenditures per capita	\$ 2.75	\$ 5.28	\$ 5.07	\$ 3.35
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



General Fund Quinta Mazatlán

www.quintamazatlan.com

Mission Statement:

QUINTA MAZATLAN
Cherished locally
and recognized
internationally as a
sanctuary connecting
people to the history,
beauty and wonder
of our natural world.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 442,796	\$ 678,473	\$ 685,473	\$ 687,302
Employee Benefits	119,611	209,514	211,049	202,452
Supplies	39,432	50,350	50,650	52,350
Other Services and Charges	138,224	112,525	101,311	139,075
Maintenance	51,921	51,004	51,004	51,141
Operations Subtotal	791,981	1,101,866	1,099,487	1,132,320
Capital Outlay	53,150	25,293	25,293	92,101
Total Expenditures	\$ 845,131	\$ 1,127,159	\$ 1,124,780	\$ 1,224,421

PERSONNEL

Exempt	2	4	4	4
Non-Exempt	9	11	11	11
Part-Time	8	7	7	7
Total Positions Authorized	19	22	22	22

Contact Us:

Colleen Hook
Center Manager
600 Sunset Avenue
McAllen, TX 78501

MAJOR FY 22-23 GOALS

1. Raise Funds for the Capital Campaign
2. Deliver World-Class Destination: Continue to work with Engineers, Architects & upcoming Construction Company to DOUBLE footprint.
3. Contribute to the Economic Development of the Region through Eco-tourism and Special Events
4. Enhance McAllen's Image as a Creative Class City: Creating a stronger destination with the doubling of the Quinta Mazatlan footprint
5. Enrich McAllen's Educational Opportunities: Creating strong partnerships with UTRGV, MISD, STC and others

Description:

QUINTA MAZATLAN
Cherished locally
and recognized
internationally as a
sanctuary
connecting people to
the history, beauty
and wonder of our
natural world.
CENTER FOR
URBAN ECOLOGY
A group of partners
working together to
support the
environment,
economy and
education for the
health of all.

PERFORMANCE MEASURES

	Actual 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs				
Number of full time employees	11	15	15	15
Number of Seasonal Employees/ PT	7	7	7	7
Department expenditures	\$ 845,131	\$ 1,116,907	\$ 1,124,780	\$ 1,210,421
Outreach				
Number of Programs Offered	400	430	430	430
Number of Rentals	38	55	55	60
Total Community Reach	115,000	140,000	140,000	154,000
Onsite Visitors	45,000	75,000	75,000	82,500
Outreach (Virtual Programs-Ed. Videos-etc)	70,000	65,000	65,000	71,500
Total Revenue	\$ 271,408	\$ 271,000	\$ 282,322	\$ 308,954
Rental Fees	\$ 86,065	\$ 100,000	\$ 101,802	\$ 111,982
Admission/Programs	\$ 146,343	\$ 130,000	\$ 134,520	\$ 147,972
Gift Shop Revenues (net)	\$ 15,000	\$ 16,000	\$ 20,000	\$ 22,000
Donations/Sponsors	\$ 24,000	\$ 25,000	\$ 26,000	\$ 27,000
Friends of QM Fundraising 501c3	\$ 1,452,580	\$ 1,100,000	\$ 4,207,500	\$ 2,150,000
Restricted for Master Plan	\$ 1,331,750	\$ 1,000,000	\$ 4,067,500	\$ 2,000,000
Moon over Mazatlan (Net)	\$ 120,830	\$ 100,000	\$ 140,000	\$ 150,000
Economic Impact (Birds & Brides)	292,000	\$ 490,000	\$ 560,000	\$ 560,000
Number of Hotel Nights Annually	2,800	35,000	4,000	4,000
Economic Impact (Nights X \$140)	\$ 392,000	\$ 490,000	\$ 560,000	\$ 560,000
Volunteer Value	28,875	\$ 34,650	\$ 38,500	\$ 48,125
Number of Hours Annually	1,500	1,800	2,000	2,500
Value of Donation (Hours X \$19.25)	28,875	34,650	38,500	48,125



General Fund Library

www.mcallenlibrary.net

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,812,585	\$ 2,194,313	\$ 1,963,249	\$ 2,162,001
Employee Benefits	521,514	640,566	559,249	643,244
Supplies	266,309	276,600	274,300	281,600
Other Services and Charges	672,248	630,858	707,511	730,318
Maintenance	194,020	190,248	193,359	190,381
Operations Subtotal	3,466,676	3,932,585	3,697,668	4,007,543
Capital Outlay	4,500	17,659	25,000	-
Total Expenditures	\$ 3,471,177	\$ 3,950,244	\$ 3,722,668	\$ 4,007,543
PERSONNEL				
Exempt	14	17	17	17
Non-Exempt	31	33	33	33
Part-Time	21	24	24	24
Total Positions Authorized	66	74	74	74

Contact Us:

Kate Horan
Library Director
4001 N. 23rd Street
McAllen, TX 78504
(956) 681-3000

MAJOR FY 22-23 GOALS

1. Provide outstanding customer experience to enhance patron experience.
2. Maintain facility to preserve award-winning design status.
3. Improve daily operations through process revisions and cross-training.
4. Maintain emerging literacy programming to prepare birth to school-age children for success in school.
5. Develop programs to help the community evaluate online information.
6. Expand community engagement regarding the planning, delivery, and evaluation of programs and services.
7. Expand the provision of drive-through delivery of services and resources.
8. Improve technology services through public surveys and outcome tracking.
9. Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
10. Ensure that the library collections and programming reflect the diversity of the community we serve.

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	45	50	50	50
Number of Public Services staff	66	74	74	74
Service population, City of McAllen	144,700	145,482	145,482	146,000
Department expenditures	\$ 3,471,177	\$ 3,926,238	\$ 3,722,668	\$ 4,007,543
Outputs:				
Number of Library items circulated	395,239	395,748	410,718	431,254
Total number of reference / information transactions completed	30,911	14,094	44,771	47,010
Number of internet users	38,761	40,794	36,745	38,582
Number of registered borrowers	94,227	N/A	99,753	102,746
Number of programs held	576	450	633	665
Number of program attendance *	81,231	125,987	61,428	67,571
Number of Library items owned	253,523	254,000	260,886	266,103
Library walk-in visits	228,774	225,119	242,639	254,771
Effectiveness Measures:				
Percent of increase for number of items circulated	19.4%	0.1%	3.8%	5.0%
Percent of increase for total number of reference/information transactions	-16.4%	-54.4%	217.7%	5.0%
Percent of increase of internet users	-22.9%	5.2%	-9.9%	5.0%
Percent of increase in total number of registered borrowers	5.3%	N/A	N/A	3.0%
Percent of increase in number of programs	-38.2%	-21.9%	40.7%	5.0%
Percent of increase in program attendance	-23.7%	55.1%	-51.2%	10.0%
Percent of increase in number of Library items owned	1.0%	0.2%	2.7%	2.0%
Percent of increase in walk-in visits	-21.0%	-1.6%	7.8%	5.0%
Efficiency Measures:				
Turn-over rate of Library items circulated	156%	156%	157%	162%
Number of reference / information transactions handled per Public Services staff	468	190	605	635
Average daily walk-in visits	646	636	685	720
Department expenditures per capita	\$ 24.00	\$ 25.06	\$ 25.32	\$ 26.95
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided

Description:
Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.



General Fund Library Lark

<https://mcallenlibrary.net/>

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 327,810	\$ 367,578	\$ 356,388	\$ 360,380
Employee Benefits	93,208	120,684	106,908	110,873
Supplies	29,109	29,150	30,500	29,150
Other Services and Charges	10,086	25,693	13,200	13,293
Maintenance	3,466	5,250	5,250	5,250
Operations Subtotal	463,679	548,355	512,245	518,946
Capital Outlay	8,124	75,215	-	-
Total Expenditures	\$ 471,803	\$ 623,570	\$ 512,245	\$ 518,946

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	6	6	6	6
Part-Time	2	2	2	2
Total Positions Authorized	11	11	11	11

Contact Us:

Edwardo Lopez
Branch Manager
2601 Lark Avenue
McAllen, TX 78504
(956) 681-3102

MAJOR FY 22-23 GOALS

1. Continue to provide library services and resources in a variety of formats to meet users' needs.
2. Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
3. Continue to partner with community organizations to provide programs and services to help meet community needs.
4. Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
7. Provide STEAM-based learning opportunities for children and teens.
8. Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
9. Ensure that the library collection and programming reflect the diversity of the community we serve.
10. Create a more welcoming interior for all library visitors.

General Fund Library Lark

<https://mcallenlibrary.net/>

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	9	9	9	9
Number of Public Services staff	11	11	11	11
Service population, City of McAllen	144,700	159,884	145,482	146,000
Department expenditures	\$ 471,803	\$ 623,570	\$ 512,245	\$ 518,946
Outputs:				
Number of Library items circulated	27,239	26,238	33,393	35,063
Total number of reference / information transactions completed	18,354	15,992	19,001	19,951
Number of internet users	4,476	4,246	5,481	5,755
Number of registered borrowers	8,917	N/A	9,132	9,223
Number of programs	213	154	354	361
Number of program attendance *	25,077	38,051	23,003	24,153
Number of Library items owned	40,937	42,414	40,850	41,667
Library walk-in visits	29,132	22,464	41,161	43,219
Effectiveness Measures:				
Percent of increase for number of items circulated	-35.4%	-3.7%	27.3%	5.0%
Percent of increase for total number of reference/information transactions	11.4%	-12.9%	18.8%	5.0%
Percent of increase of internet users	-42.1%	-5.1%	29.1%	5.0%
Percent of increase in total number of registered borrowers	364.4%	N/A	N/A	1.0%
Percent of increase in number of programs	-45.4%	-27.7%	129.9%	2.0%
Percent of increase in program attendance	-24.3%	51.7%	-39.5%	5.0%
Percent of increase in number of Library items owned	-3.7%	3.6%	-3.7%	2.0%
Percent of increase in walk-in visits	-45.2%	10.0%	83.2%	5.0%
Efficiency Measures:				
Turn-over rate of Library items circulated	66.54%	61.86%	81.75%	84.15%
Number of reference / information transactions handled per Public Services staff	1,669	1,454	1,727	1,814
Average daily walk-in visits	82	63	116	122
Department expenditures per capita	\$ 3.26	\$ 3.98	\$ 3.48	\$ 3.49
Population:	144,650	156,649	147,034	148,714

Description:

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.



General Fund Library Palm View

<https://mcallenlibrary.net/>

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 364,654	\$ 399,086	\$ 376,133	\$ 388,150
Employee Benefits	102,514	130,831	105,255	124,290
Supplies	26,855	30,200	29,200	30,200
Other Services and Charges	10,238	22,393	10,100	9,993
Maintenance	3,022	5,500	4,900	5,500
Operations Subtotal	507,283	588,010	525,588	558,133
Capital Outlay	8,124	75,215	49,500	-
Total Expenditures	\$ 515,407	\$ 663,225	\$ 575,088	\$ 558,133
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	6	7	7	7
Part-Time	2	2	2	2
Total Positions Authorized	11	12	12	12

Contact Us:

Rolando Ramirez
Branch Manager
3401 Jordan Avenue
McAllen, TX 78503
(956) 681-3110

MAJOR FY 22-23 GOALS

1. Continue to provide library services and resources in a variety of formats to meet users' needs.
2. Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
3. Continue to partner with community organizations to provide programs and services to help meet community needs.
4. Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
5. Offer instructor-led classes for adults to improve English and support workforce development.
6. Provide STEAM-based learning opportunities for children and teens.
7. Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
8. Ensure that the library collection and programming reflect the diversity of the community we serve.
9. Create a more welcoming interior for all library visitors.

General Fund Library Palm View

<https://mcallenlibrary.net/>

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	10	10	10	10
Number of Public Services staff	12	12	12	12
Service population, City of McAllen	145,482	159,884	145,500	145,500
Department expenditures	\$ 515,407	\$ 663,225	\$ 575,088	\$ 558,133
Outputs:				
Number of Library items circulated	15,773	12,726	18,367	19,285
Total number of reference / information transactions completed	6,663	4,076	8,215	8,626
Number of internet users	5,399	4,727	5,941	6,238
Number of registered borrowers	10,235	N/A	10,763	10,978
Number of programs	288	295	401	409
Number of program attendance *	14,566	21,359	8,555	8,983
Number of Library items owned	41,873	42,863	42,387	42,811
Library walk-in visits	30,555	24,996	37,903	39,798
Effectiveness Measures:				
Percent of increase for number of items circulated	-37.0%	-19.3%	44.3%	5.0%
Percent of increase for total number of reference/information transactions	-56.5%	-38.8%	101.5%	5.0%
Percent of increase of internet users	-40.0%	-12.5%	25.7%	5.0%
Percent of increase in total number of registered borrowers	178.0%	N/A	N/A	2.0%
Percent of increase in number of programs	-32.9%	2.4%	35.9%	2.0%
Percent of increase in program attendance	-0.9%	46.6%	-59.9%	5.0%
Percent of increase in number of Library items owned	1.7%	2.4%	-1.1%	1.0%
Percent of increase in walk-in visits	-17.3%	-18.2%	51.6%	5.0%
Efficiency Measures:				
Turn-over rate of Library items circulated	37.70%	29.70%	43.30%	45.00%
Reference / information transactions per Public Services staff	555	340	685	719
Average daily walk-in visits	86	71	107	112
Department expenditures per capita	\$ 3.56	\$ 3.56	\$ 3.91	\$ 3.75
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided

Description:
Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.



General Fund Other Agencies

Culture and Recreation

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Other Services and Charges	\$ 1,648,250	\$ 250,500	\$ 250,500	\$ 261,000
Operations Subtotal	1,648,250	250,500	250,500	261,000
Total Expenditures	\$ 1,648,250	\$ 250,500	\$ 250,500	\$ 261,000

DEPARTMENT: DETAIL

Other Services and Charges

Amigos del Valle	\$ 76,000	\$ 107,000	\$ 107,000	\$ 107,000
Hidalgo County Museum	38,000	40,000	40,000	40,000
McAllen Boy's and Girl's Club	720,000	-	-	-
McAllen International Museum	645,500	-	-	-
Town Band	10,500	11,000	11,000	15,000
RGV Int'l Music Festival	-	10,176	10,176	10,176
South Texas Symphony	84,000	73,824	73,824	73,824
McAllen Heritage	70,000	-	-	-
Literacy Center	4,250	8,500	8,500	15,000
	\$ 1,648,250	\$ 250,500	\$ 250,500	\$ 261,000

GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2022-2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
GENERAL FUND (011)				
TAX OFFICE	HP LASER JET PRINTER	R	1	\$ 950
	DEPT. TOTAL			950
PURCHASING	INSTALLATION OF NEW OFFICES	R	1	26,000
	DEPT. TOTAL			26,000
GRANTS ADMINISTRATION	FILING CABINET	N	1	4,800
	DEPT. TOTAL			4,800
HUMAN RESOURCES	INSPIRED ELEARNING-HARASSMENT TRAINING	N	1	5,000
	JJ KELLER LICENSE-FMLA SOFTWARE	N	1	3,990
	DEPT. TOTAL			8,990
PLANNING	ACCELA LICENSES	N	1	16,000
	DESKTOP COMPUTER	N	1	950
	MONITORS	N	2	450
	MICROSOFT OFFICE SOFTWARE	N	1	269
	ADOBE AROBAT SOFTWARE	N	1	245
	DEPT. TOTAL			17,914
INFORMATION TECHNOLOGY	FILE & VIDEO STORAGE EXPANSION	N	1	45,000
	FABRIC INTERCONNECT SWITCHES	R	2	80,000
	PLOTTER	R	1	5,500
	CALL ACCOUNTING SOFTWARE	R	1	7,000
	DEPT. TOTAL			137,500
BUILDING MAINTENANCE	3/4 TON UTILITY SERVICE BODY GAS TRUCK	N	1	40,000
	VEHICLE SHORTAGE	R	1	9,200
	DEPT. TOTAL			49,200
DEVELOPMENT CENTER	DOCUMENT CAMERA FOR CONFERENCE ROOM	N	1	4,900
	CAMERAS	N	4	12,000
	DEPT. TOTAL			16,900
POLICE	RADIO COMMUNICATION SYSTEM PAYMENT	R	1	245,000
	LEICA ROBOTICS TOTAL SURVEYING STATION	R	1	36,929
	MIRA INSTANT RAMAN SPECTROMETER ANALYZER	N	1	37,474
	CRIME PREVENTION MATERIALS/SUPPLIES	N	1	5,000
	NETWORK FIREWALL	R	1	53,000
	PATROL MOBILE DATA TERMINALS	R	15	90,077
	VEHICLE SHORTAGE	R	1	19,200
	REMOTE LIGHTING SYSTEM	N	1	2,763
	TELESCOPING EXTENSION LADDER	N	2	1,100
	VIDEO CAMERAS	R	20	49,806
	DESKTOP COMPUTERS	R	20	16,426
	LAPTOPS -RUGGEDIZED	R	6	21,000
	TICKET WRITERS	R	25	68,373
	PRINTER -TICKET WRITER	R	25	17,150
	DEPT. TOTAL			663,298
ANIMAL CONTROL	3/4 TON WITH ANIMAL CONTROL BODY TRUCK	N	3	51,000
	DEPT. TOTAL			51,000
RADIO SHOP	WEATHER BUG EQUIPMENT	R	1	18,000
	DEPT. TOTAL			18,000

GENERAL FUND CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022-2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
FIRE	DISPATCH CONSOLE	R	2	52,250
	CARPET REPLACEMENT FIRE PREVENTION AREA	R	1	10,000
	SELF CONTAINED BREATHING APPARATUS HARNESS	R	43	268,750
	FIRE PLAN REVIEW SOFTWARE	N	1	16,255
	MID-SIZE SUV	N	2	80,000
	VEHICLE SHORTAGE	R	2	29,000
	BUNKER COAT	R	60	159,000
	BUNKER PANTS	R	60	114,300
	BUNKER BOOTS	R	60	33,000
	BUNKER HELMET	R	60	29,880
	BUNKER GLOVES	R	60	5,700
	SELF CONTAINED BREATHING APPARATUS CYLINDER	R	70	82,250
	SCBA "ESCAPE PACKS"	R	10	42,000
	ICE MACHINE	N	3	14,100
	OFFICE CHAIRS	R	20	4,500
	DESK	R	4	2,100
	HORIZONTAL DEEP FREEZER	N	3	1,200
	REFRIGERATOR	R	3	6,600
	DEPT. TOTAL			950,885
TRAFFIC OPERATIONS	FLAT SAW FOR LOOP CUTTING	R	1	25,000
	TRAFFIC CONTROL	R	1	10,000
	SYNCHRO TRAFFIC SOFTWARE	N	1	4,900
	SIGNAL WARRANT SOFTWARE	N	1	780
	TRIP GENERATION SOFTWARE	N	1	300
	DEPT. TOTAL			40,980
BUILDING PERMITS & INSPECTIONS	DESK	N	2	3,082
	OFFICE CHAIR	N	2	678
	MONITORS	R	4	800
	LAPTOP AND DOCKING STATION	N	1	1,500
	DESKTOP COMPUTER	N	1	900
	TELEPHONE - SENIOR CLERK	N	1	400
	TELEPHONE - PLANS EXAMINER	N	1	250
	TELEPHONE EXTENSIONS	N	2	600
	ACCELA LICENSE	N	1	16,000
	DEPT. TOTAL			24,210
ENGINEERING	SURVEY EQUIPMENT TRIMBLE TC5 GPS UNIT	R	1	9,300
	VEHICLE SHORTAGE	R	1	13,000
	RADIOS	N	5	10,950
	LAPTOP	N	2	3,600
	DESK SCANNER	N	1	900
	SHORT RANGE CAMERA SYSTEM STORM SEWER	N	1	3,900
	TABLET FOR DRONE	N	1	1,800
	INDUSTRIAL STORAGE RACKS	N	7	1,400
	AUTO CAD LICENSE	N	1	1,950
	REVIT LICENSE	N	1	2,800
	LASERFICHE LICENSE	N	1	1,000
	ZOOM SUBSCRIPTION	N	1	180
	DEPT. TOTAL			50,780
STREET MAINTENANCE	VIBRATORY PLATE	R	2	4,000
	DEPT. TOTAL			4,000

GENERAL FUND CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022-2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
SIDEWALK CONSTRUCTION	VEHICLE SHORTAGE	R	1	5,500
	UTILITY TRAILER	N	1	3,000
	DEPT. TOTAL			8,500
DRAINAGE	KUBOTA MOWER	R	1	30,000
	PUMP CANOPY	N	1	20,000
	VEHICLE SHORTAGE	R	1	13,100
	RADIOS	R	2	8,400
	DESKTOP COMPUTER	R	1	1,200
	IPADS	N	2	1,200
	DEPT. TOTAL			73,900
ENVIRONMENTAL HEALTH & COMPLIANCE CODE	1/2 TON TRUCK	N	3	112,000
	COMPACT SEDAN	N	2	52,000
	ULV MOSQUITO SPRAYER MACHINE	N	1	18,000
	ACCELA LICENSES	N	1	16,000
	DEPT. TOTAL			198,000
GRAFFITI CLEANING	PRESSURE WASHER WITH TRAILER	R	1	21,000
	VEHICLE SHORTAGE	R	2	24,500
	DEPT. TOTAL			45,500
PARKS	GRAVELY MOWER WITH BAGGER	N	1	17,000
	FIELD RAKE	R	1	18,000
	MARKING MACHINE	R	1	16,000
	TANDOM TRAILER	N	1	8,500
	SOUND SYSTEM - SPECIAL EVENT	N	1	5,000
	MOWING IMPLEMENT	N	1	22,000
	3/4 TON TRUCK	N	3	46,000
	VEHICLES SHORTAGE	R	1	45,000
	BACK PACK BLOWERS	N	4	2,180
	POLE SAW	N	4	1,980
	STRING TRIMMERS	N	14	3,850
	DEPT. TOTAL			185,510
POOLS	LIFEGUARD CHARIS WITH UMBRELLA	N	6	10,800
	DEPT. TOTAL			10,800
LARK-RECREATION CENTER	KITCHEN IMPROVEMENTS	R	1	18,000
	DEPT. TOTAL			18,000
QUINTA MAZATLÁN	AIR CONDITION COMPRESSOR - MATERIALS & LABOR	R	1	31,496
	MAIN GATES	R	1	26,000
	ADOBE REPAIR	R	1	15,000
	WEBSITE	N	1	14,000
	CHAIRS & TABLES	N	15	4,770
	RECTANGLE TABLES	N	5	835
	DEPT. TOTAL			92,101
GENERAL FUND GRAND TOTAL				\$ 2,697,718



SPECIAL REVENUE FUNDS



SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

Christmas Parade Fund is a non major fund that was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

McAllen Marketing Fund is a non major fund that was established to account for the revenues received and expenditures for the purpose of centralizing the City marketing.

City Special Events Fund is a non major fund that was established to account for the revenues received and expenditures for special events organized by the City.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

P.E.G. Fund is a non major fund that was established to account for the resources received on the cable fee to be used solely for capital improvements to public, educational, and government programs.

Friends of Quinta Fund is a non major fund that was established to account for private funds raised for Quinta Mazatlan and help further education in the community for the establishment.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

The Drainage Fee Fund is a non major fund that was established to account for revenues received under Ordinance No. 2018-02 for Drainage Improvements particularly surface storm water.

The American Rescue Plan Fund is a major fund that was established to account for revenues received from the American Rescue Plan Act of 2021.

The Tax Increment Reinvestment Zone #1 Fund is a non major fund that was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the northern area of the City.

The Tax Increment Reinvestment Zone #2A Fund is a non major fund that was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the south-central area of the City.

HOTEL OCCUPANCY TAX FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 367	\$ 368	\$ 388	\$ 388
Revenues:				
Hotel Taxes	\$ 3,225,555	\$ 2,800,000	\$ 3,636,083	\$ 3,600,000
Penalty & Interest	12,021	5,000	1,815	5,000
Short Term Rentals	11,863	6,000	6,860	6,000
Miscellaneous	20	-	-	-
Total Sources	<u>3,249,459</u>	<u>2,811,000</u>	<u>3,644,757</u>	<u>3,611,000</u>
TOTAL RESOURCES	<u>\$ 3,249,826</u>	<u>\$ 2,811,368</u>	<u>\$ 3,645,146</u>	<u>\$ 3,611,388</u>
APPROPRIATIONS				
Chamber of Commerce	<u>864,082</u>	<u>717,393</u>	<u>955,597</u>	<u>945,953</u>
Total Expenditures	<u>\$ 864,082</u>	<u>\$ 717,393</u>	<u>\$ 955,597</u>	<u>\$ 945,953</u>
Other Financing Sources (Uses):				
Transfer Out -				
Convention Center Fund	\$ 1,728,165	\$ 1,434,785	\$ 1,911,194	\$ 1,891,905
Performing Arts Center Fund	432,192	358,822	477,966	473,142
Marketing Fund	-	100,000	100,000	200,000
Parade Fund	25,000	100,000	100,000	100,000
Marketing Campaign	200,000	100,000	100,000	-
Total Other Sources	<u>2,385,357</u>	<u>2,093,607</u>	<u>2,689,160</u>	<u>2,665,047</u>
TOTAL APPROPRIATIONS	<u>\$ 3,249,439</u>	<u>\$ 2,811,000</u>	<u>\$ 3,644,757</u>	<u>\$ 3,611,000</u>
Revenues over/(under) Expenditures	<u>22</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 388</u></u>	<u><u>\$ 368</u></u>	<u><u>\$ 388</u></u>	<u><u>\$ 388</u></u>

VENUE TAX FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 358,021	\$ 384,127	\$ 525,378	\$ 543,886
Revenues:				
Hotel Taxes	922,315	803,815	1,038,881	1,028,572
Penalty & Interest	3,099	-	1,598	1,500
Short term rentals	3,332	-	2,364	2,300
Total Sources	<u>928,746</u>	<u>803,815</u>	<u>1,042,843</u>	<u>1,032,372</u>
TOTAL RESOURCES	<u>\$ 1,286,767</u>	<u>\$ 1,187,942</u>	<u>\$ 1,568,221</u>	<u>\$ 1,576,258</u>
APPROPRIATIONS				
Other Financing Sources (Uses):				
Transfers Out -				
Hotel Debt Service Fund	\$ 714,217	\$ 568,706	\$ 557,606	\$ 566,100
G.O Debt Service Fund	47,172	233,862	233,862	233,598
Performing Arts Center Fund	<u>-</u>	<u>232,867</u>	<u>232,867</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>\$ 761,389</u>	<u>\$ 1,035,435</u>	<u>\$ 1,024,335</u>	<u>\$ 1,049,698</u>
Revenues over/(under) Expenditures	<u>167,357</u>	<u>(231,620)</u>	<u>18,508</u>	<u>(17,326)</u>
ENDING FUND BALANCE	<u><u>\$ 525,378</u></u>	<u><u>\$ 152,507</u></u>	<u><u>\$ 543,886</u></u>	<u><u>\$ 526,560</u></u>

DEVELOPMENT CORPORATION OF MCALLEN, INC. FUND

Fund Balance Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
BEGINNING FUND BALANCE	\$ 6,706,602	\$ 16,387,392	\$ 16,387,392	\$ 22,766,750
Revenues:				
1/2 Sales Tax Collection	\$ 17,991,840	\$ 20,496,154	\$ 20,496,154	\$ 20,127,817
Insight	1,698,455	1,434,731	1,434,731	1,422,897
Christmas in the Park	-	-	40,056	-
Hackberry Building Lease Reimbursement	18,000	18,000	18,000	6,000
Grant Reimbursement - FEMA	382,527	583,400	-	583,400
McHi Re-lamp Tennis Court - Capital Contribution	110,000	-	150,000	-
McAllen Marathon	40,997	130,000	85,523	-
Miscellaneous / Recovery Prior Year Exp	70,175	-	-	-
Bond Proceeds	4,400,000	-	-	-
Interest	12,558	53,910	40,968	53,578
Total Revenues	<u>\$ 24,724,552</u>	<u>\$ 22,716,195</u>	<u>\$ 22,265,432</u>	<u>\$ 22,193,692</u>
Operating Financing Sources:				
Transfer In - General Fund	4,865,587	-	-	-
Transfer In - Friends of Quinta - Morris Park	-	50,000	50,000	-
Transfer In - General Depreciation - Sale of land - Excess Funds	-	807,762	807,762	-
Transfer In - Workers' Comp Fund - Sale of land - Excess Funds	-	377,650	377,650	-
TOTAL RESOURCES	<u>\$ 36,296,741</u>	<u>\$ 40,338,999</u>	<u>\$ 39,888,237</u>	<u>\$ 44,960,442</u>
Expenditures				
Skill Job Training & Learning Centers	\$ 883,035	\$ 950,000	\$ 950,000	\$ 1,160,000
Health Clinic Facility	230,000	250,000	250,000	280,000
Business District Improvements	6,019,650	9,181,692	9,185,793	7,850,322
McAllen Cares	669,042	-	8,674	-
Street and Drainage Improvements	736,068	8,565,620	220,022	9,903,457
Recreation / Community Centers Impv & Entertainment	260,518	1,040,920	604,094	1,804,666
Other	7,879,434	5,516,903	2,395,414	10,132,795
Total Expenditures (Detail Schedule Attached)	<u>\$ 16,677,748</u>	<u>\$ 25,505,135</u>	<u>\$ 13,613,997</u>	<u>\$ 31,131,240</u>
Other Financing Sources (Uses):				
Transfer to General Fund	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Transfer to Sales Tax Debt Fund	900	-	750	-
Transfer to Metro McAllen Fund	-	67,000	67,000	1,495,683
Transfer to Transit System Fund	6	75,000	4,962	208,842
Transfer to Street Improvement Construction Fund	-	620,678	620,678	-
Transfer to Parks Facility Construction Fund	2,321,164	-	-	-
Transfer to Quinta Mazatlan - CUE	-	1,700,915	1,700,915	-
Transfer to McAllen Marketing Fund	-	8,000	8,000	49,000
Transfer to Local Govt. Co. Debt Service Fund	709,532	905,185	905,185	910,120
Total Other Sources	<u>3,231,601</u>	<u>3,576,778</u>	<u>3,507,493</u>	<u>2,863,645</u>
TOTAL APPROPRIATIONS	<u>\$ 19,909,349</u>	<u>\$ 29,081,913</u>	<u>\$ 17,121,487</u>	<u>\$ 33,994,885</u>
Revenues over/(under) Expenditures	<u>9,680,789</u>	<u>(5,130,306)</u>	<u>6,379,357</u>	<u>(11,801,193)</u>
UNRESERVED ENDING FUND BALANCE	<u>\$ 16,387,392</u>	<u>\$ 11,257,086</u>	<u>\$ 22,766,750</u>	<u>\$ 10,965,557</u>

DEVELOPMENT CORPORATION OF MCALLEN, INC.
Detail Schedule

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
EXPENDITURES				
<i>Skill Job Training & Learning Centers</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ 200,000	\$ 250,000	\$ 250,000	\$ 330,000
STC	258,035	260,000	260,000	330,000
VIDA	425,000	440,000	440,000	500,000
<i>Total Skill Job Training & Learning Centers</i>	<u>\$ 883,035</u>	<u>\$ 950,000</u>	<u>\$ 950,000</u>	<u>\$ 1,160,000</u>
<i>Health Clinic Facility</i>				
Health Clinic Facility - El Milagro	\$ 230,000	\$ 250,000	\$ 250,000	\$ 280,000
<i>Total Health Clinic Facility</i>	<u>\$ 230,000</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>	<u>\$ 280,000</u>
<i>Business District Improvements</i>				
Business Development & Recruitment	\$ 245,937	\$ 292,000	\$ 292,000	\$ 251,000
Downtown Refresh	-	225,000	225,000	250,000
Involuntary Demolitions	-	150,000	100,000	150,000
Land Acquisition - 23rd.	14,500	-	-	-
Lease Agreement - Hackberry	36,000	36,000	36,000	12,000
LIFT	32,854	200,000	200,000	200,000
Matching Grant program - Neighborhood	-	25,000	10,000	25,000
Matching Commercial Grant program	-	25,000	7,500	25,000
Priority Corridor Revitalization	118,411	200,000	200,000	200,000
Project Imagine Tomorrow	369,026	400,000	300,000	400,000
Potential Investments	-	39,764	39,764	750,000
Retail - Buxton	50,000	60,000	60,000	60,000
Technology Park	3,175	550,000	-	550,000
Tres Lagos - Developers Reimbursement	-	110,490	110,490	-
UTRGV Medical School	1,000,000	1,000,000	1,000,000	1,000,000
380 Agreements for Business and Industrial Incentives	4,149,750	5,868,438	6,605,039	3,977,322
<i>Total Business District Improvements</i>	<u>\$ 6,019,652</u>	<u>\$ 9,181,692</u>	<u>\$ 9,185,793</u>	<u>\$ 7,850,322</u>
<i>McAllen CARES</i>				
Rent & Mortgage Assistance	668,524	-	8,674	-
Wi-Fi	518	-	-	-
<i>Total McAllen Cares</i>	<u>\$ 669,042</u>	<u>\$ -</u>	<u>\$ 8,674</u>	<u>\$ -</u>
<i>Street and Drainage Improvements</i>				
Auburn/Trenton Intersection Improvement	38,762	462,323	38,762	486,803
Bentsen Road Widening - Buddy Owens to 5 mile.	-	950,400	10,000	1,190,400
Daffodil - Taylor Rd to Ware Rd.	265,223	5,595,279	171,260	6,668,636
Dove: 41st Street to Bentsen	-	779,718	-	779,718
Kennedy Avenue Drainage Improvements	8,910	-	-	-
North 38th Street	86,160	-	-	-
Quince Ave. at North 27th Street	-	777,900	-	777,900
Westway Heights Drainage Improvements	337,013	-	-	-
<i>Total Street and Drainage Improvements</i>	<u>\$ 736,067</u>	<u>\$ 8,565,620</u>	<u>\$ 220,022</u>	<u>\$ 9,903,457</u>

DEVELOPMENT CORPORATION OF MCALLEN, INC.
Detail Schedule

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
<i>Recreation / Community Centers Improvements</i>				
Christmas in the Park	\$ -	\$ 25,000	\$ 23,404	\$ 25,000
Christmas in the Park - Entertainment	-	15,000	30,850	15,000
Golf Course - Erosion Control Wall	6,186	324,000	81,000	543,000
Golf Course - Expansion of Champion Lakes Parking Lot	-	-	-	225,000
Golf Course - Resurfacing and Restriping of Parking lot	-	176,000	176,000	-
Golf Course - Installation of LED Lights at CLGC Driving Range	-	-	-	35,000
Golf Course - Upgrades to West Side Golf Cart Bridge	-	-	-	175,000
Library - Main (A/V Equipment)	-	-	-	230,000
Library - Palm View (Furniture Replacement)	-	-	-	110,000
Library - Lark (Furniture Replacement)	-	-	-	110,000
McAllen Marathon	32,492	130,000	108,586	-
McHi Re-Lamp Tennis Court	220,000	-	-	-
Morris Park Improvement Phase II	550	160,920	59,254	101,666
Municipal Pool - Bathhouse	1,290	-	-	-
Municipal Pool - Filter & Pump Replacement	-	85,000	-	85,000
MXLAN Event	-	125,000	125,000	150,000
<i>Total Recreation / Community Centers Improvements</i>	<u>\$ 260,518</u>	<u>\$ 1,040,920</u>	<u>\$ 604,094</u>	<u>\$ 1,804,666</u>
<i>Other</i>				
Advertising	\$ 78,250	\$ 319,776	\$ 17,991	\$ 1,387,958
Affordable Homes	223,000	236,500	236,500	244,000
Affordable Homes - Emergency Repair Program	25,000	-	-	-
Anzalduas Cargo Design	1,230,900	1,752,494	51,790	1,700,704
Census Activities	24,261	-	-	-
Chamber Innovation Grant	50,000	-	-	-
Chamber - other	47,793	-	-	-
Chamber of Economic Development Strategy	-	-	-	201,500
Storage - All Other Departments	41,321	32,633	32,633	32,633
Comfort House	100,000	100,000	100,000	115,000
Copa Amistad Internacional	-	60,000	60,000	-
Children's Bereavement Center	-	-	-	44,000
City Hall Expansion - Design	-	-	-	2,100,000
Industrial Park	-	995,000	-	995,000
Management Fee	401,000	401,000	401,000	500,000
McAllen Economic Development Corporation	900,000	950,000	950,000	950,000
Other agencies - McAllen Heritage Center	50,184	90,000	41,000	49,000
McAllen Heritage Center - Expansion Design	-	-	-	100,000
Miscellaneous	1,153	2,000	2,000	7,000
Professional Services	203,000	267,500	267,500	300,000
Drainage Study	-	215,000	215,000	216,000
Press Box	-	-	-	1,000,000
RGV Swing Band	-	5,000	-	-
War Memorial	49,489	90,000	20,000	190,000
Easter Seals	54,082	-	-	-
Bond Refunding & Issuance Costs	4,400,000	-	-	-
<i>Total Other</i>	<u>\$ 7,879,433</u>	<u>\$ 5,516,903</u>	<u>\$ 2,395,414</u>	<u>\$ 10,132,795</u>
Total Expenditures	<u>\$ 16,677,747</u>	<u>\$ 25,505,135</u>	<u>\$ 13,613,997</u>	<u>\$ 31,131,240</u>

CHRISTMAS PARADE FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 147,254	\$ 402,409	\$ 514,599	\$ 508,148
Revenues:				
Sponsorships	\$ 749,144	\$ 550,000	\$ 672,898	\$ 745,000
Other Revenue	29,508	55,000	76,288	55,000
Total Revenues	<u>778,652</u>	<u>605,000</u>	<u>749,186</u>	<u>800,000</u>
Other Financing Sources:				
Transfer In - Hotel Occupancy	25,000	100,000	100,000	100,000
Total Revenues and Other Sources	<u>803,653</u>	<u>705,000</u>	<u>849,186</u>	<u>900,000</u>
TOTAL RESOURCES	<u>\$ 950,907</u>	<u>\$ 1,107,409</u>	<u>\$ 1,363,785</u>	<u>\$ 1,408,148</u>
APPROPRIATIONS				
Operating Expenses:				
City Annual Parade	\$ 405,793	\$ 681,100	\$ 833,638	\$ 890,200
Preparing for Future Annual Parade	1,358	20,000	-	25,000
Capital outlay	29,157	12,000	17,999	50,000
Total Operations	<u>436,307</u>	<u>713,100</u>	<u>851,637</u>	<u>965,200</u>
Other Financing Sources (Uses):				
Transfer Out - Marketing Fund	-	4,000	4,000	12,000
TOTAL APPROPRIATIONS	<u>\$ 436,307</u>	<u>\$ 717,100</u>	<u>\$ 855,637</u>	<u>\$ 977,200</u>
Revenues over/(under) Expenditures	<u>367,346</u>	<u>(8,100)</u>	<u>(2,451)</u>	<u>(65,200)</u>
ENDING FUND BALANCE	<u><u>\$ 514,599</u></u>	<u><u>\$ 390,309</u></u>	<u><u>\$ 508,148</u></u>	<u><u>\$ 430,948</u></u>

EB - 5
Fund Balance Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
BEGINNING FUND BALANCE	\$ 76,255	\$ 70,425	\$ 63,424	\$ 57,148
Revenues				
Interest Revenue	\$ 79	\$ 282	\$ 159	\$ 143
Total Revenues	<u>79</u>	<u>282</u>	<u>159</u>	<u>143</u>
TOTAL RESOURCES	<u>\$ 76,334</u>	<u>\$ 70,707</u>	<u>\$ 63,583</u>	<u>\$ 57,291</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	<u>12,910</u>	<u>-</u>	<u>6,435</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 12,910</u>	<u>\$ -</u>	<u>\$ 6,435</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	<u>(12,831)</u>	<u>282</u>	<u>(6,276)</u>	<u>143</u>
ENDING FUND BALANCE	<u><u>\$ 63,424</u></u>	<u><u>\$ 70,707</u></u>	<u><u>\$ 57,148</u></u>	<u><u>\$ 57,290</u></u>

PARKLANDS ZONE #1 FUND Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 1,464,316	\$ 1,544,737	\$ 1,544,737	\$ 1,587,245
Park Land Zone #1	\$ 188,650	\$ -	\$ 83,300	\$ -
Prior Year Recovery	24	-	-	-
Interest Income	17,256	5,815	3,862	3,968
Total Sources and Transfers	205,929	5,815	87,162	3,968
TOTAL RESOURCES	\$ 1,670,245	\$ 1,550,552	\$ 1,631,898	\$ 1,591,213
APPROPRIATIONS				
Land Acquisition & Improvements:				
Airport Park	\$ -	\$ -	\$ 1,305	\$ -
Cascade Park	93,563	216,437	-	216,437
Springfest Park	22,128	744,000	43,348	700,652
Retiree Haven Community	9,817	-	-	-
TOTAL APPROPRIATIONS	\$ 125,508	\$ 960,437	\$ 44,653	\$ 917,089
Revenues over/(under) Expenditures	80,421	(954,622)	42,509	(913,121)
ENDING FUND BALANCE	\$ 1,544,737	\$ 590,115	\$ 1,587,245	\$ 674,124

PARKLANDS ZONE #2 FUND Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 706,836	\$ 799,982	\$ 799,982	\$ 757,638
Park Land Zone #2	\$ 180,200	\$ -	\$ 86,100	\$ -
Interest Income	<u>1,171</u>	<u>2,401</u>	<u>2,000</u>	<u>1,894</u>
Total Revenue	<u>181,372</u>	<u>2,401</u>	<u>88,100</u>	<u>1,894</u>
TOTAL RESOURCES	<u>\$ 888,207</u>	<u>\$ 802,383</u>	<u>\$ 888,082</u>	<u>\$ 759,532</u>
APPROPRIATIONS				
Land Acquisition & Improvements:				
La Vista Park	\$ 88,226	\$ 65,894	\$ 65,894	\$ -
Bill Schupp Park	-	325,700	64,550	261,150
Zinnia Park	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,000</u>
TOTAL APPROPRIATIONS	<u>\$ 88,226</u>	<u>\$ 391,594</u>	<u>\$ 130,444</u>	<u>\$ 361,150</u>
Revenues over/(under) Expenditures	<u>93,146</u>	<u>(389,193)</u>	<u>(42,344)</u>	<u>(359,256)</u>
ENDING FUND BALANCE	<u><u>\$ 799,982</u></u>	<u><u>\$ 410,789</u></u>	<u><u>\$ 757,638</u></u>	<u><u>\$ 398,382</u></u>

PARKLANDS ZONE #3 FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 520,774	\$ 599,849	\$ 599,849	\$ 614,896
Park Land Zone #3	\$ 242,900	\$ -	\$ 99,050	\$ -
Interest Income	<u>672</u>	<u>1,861</u>	<u>1,500</u>	<u>1,537</u>
Total Revenue	<u>243,572</u>	<u>1,861</u>	<u>100,550</u>	<u>1,537</u>
TOTAL RESOURCES	<u>\$ 764,346</u>	<u>\$ 601,710</u>	<u>\$ 700,399</u>	<u>\$ 616,433</u>
APPROPRIATIONS				
Land Acquisition & Improvements:				
La Floresta Park	<u>\$ 164,497</u>	<u>\$ 85,503</u>	<u>\$ 85,503</u>	<u>\$ -</u>
TOTAL APPROPRIATIONS	<u>\$ 164,497</u>	<u>\$ 85,503</u>	<u>\$ 85,503</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	<u>79,075</u>	<u>(83,642)</u>	<u>15,047</u>	<u>1,537</u>
ENDING FUND BALANCE	<u><u>\$ 599,849</u></u>	<u><u>\$ 516,207</u></u>	<u><u>\$ 614,896</u></u>	<u><u>\$ 616,433</u></u>

P.E.G. FUND
Fund Balance Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
BEGINNING FUND BALANCE	\$ 938,064	\$ 888,437	\$ 1,126,700	\$ 1,099,570
Revenues				
Franchise Fees	\$ 217,249	\$ 222,816	\$ 222,816	\$ 222,816
Interest Earned	1,049	3,554	3,554	-
Total Revenues	<u>218,298</u>	<u>226,370</u>	<u>226,370</u>	<u>222,816</u>
TOTAL RESOURCES	<u>\$ 1,156,362</u>	<u>\$ 1,114,807</u>	<u>\$ 1,353,071</u>	<u>\$ 1,322,386</u>
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ 29,663	\$ 113,500	\$ 113,500	\$ 16,419
City Hall Commission Room Dias Upgrade	-	140,000	140,000	124,000
TOTAL APPROPRIATIONS	<u>\$ 29,663</u>	<u>\$ 253,500</u>	<u>\$ 253,500</u>	<u>\$ 140,419</u>
Revenues over/(under) Expenditures	<u>188,635</u>	<u>(27,130)</u>	<u>(27,130)</u>	<u>82,397</u>
ENDING FUND BALANCE	<u><u>\$ 1,126,700</u></u>	<u><u>\$ 861,307</u></u>	<u><u>\$ 1,099,570</u></u>	<u><u>\$ 1,181,967</u></u>

FRIENDS OF QUINTA Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 761,811	\$ 96,418	\$ 245,099	\$ 358,762
Revenues				
Private Donations	\$ 714,650	\$ 2,252,850	\$ 500,000	\$ 1,000,000
Special Events	163,521	190,000	170,000	170,000
Other	32,250	-	86,079	36,000
Interest Revenue	832	1,467	613	897
Total Revenues	<u>911,253</u>	<u>2,444,317</u>	<u>756,692</u>	<u>1,206,897</u>
TOTAL RESOURCES	<u>\$ 1,673,064</u>	<u>\$ 2,540,735</u>	<u>\$ 1,001,791</u>	<u>\$ 1,565,659</u>
APPROPRIATIONS				
Operating Expenses:	\$ 259	\$ -	\$ -	\$ -
Supplies	65,555	-	-	-
Other Services & Charges	-	50,000	93,029	74,000
Total Operations	<u>65,814</u>	<u>50,000</u>	<u>93,029</u>	<u>74,000</u>
Other Financing Sources (Uses):				
Transfer Out - Quinta Mazatlan - CUE	1,362,150	2,252,850	500,000	1,000,000
Transfer Out - Development Corp. (Morris Park)	-	50,000	50,000	-
TOTAL APPROPRIATIONS	<u>\$ 1,427,964</u>	<u>\$ 2,352,850</u>	<u>\$ 643,029</u>	<u>\$ 1,074,000</u>
Revenues over/(under) Expenditures	<u>(516,711)</u>	<u>91,467</u>	<u>113,663</u>	<u>132,897</u>
ENDING FUND BALANCE	<u><u>\$ 245,099</u></u>	<u><u>\$ 187,885</u></u>	<u><u>\$ 358,762</u></u>	<u><u>\$ 491,659</u></u>

COMMUNITY DEVELOPMENT BLOCK GRANT

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 2,160,880	\$ 2,500,171	\$ 2,500,171	\$ 2,449,818
Total Sources	<u>2,160,880</u>	<u>2,500,171</u>	<u>2,500,171</u>	<u>2,449,818</u>
TOTAL RESOURCES	<u>\$ 2,160,880</u>	<u>\$ 2,500,171</u>	<u>\$ 2,500,171</u>	<u>\$ 2,449,818</u>
APPROPRIATIONS				
General Government	\$ 751,167	\$ 422,023	\$ 422,023	\$ 405,366
Public Safety	-	335,100	335,100	30,000
Highways and Streets	274,296	442,048	442,048	182,000
Health and Welfare	729,436	1,056,000	1,056,000	1,586,452
Culture and Recreation	<u>405,982</u>	<u>245,000</u>	<u>245,000</u>	<u>246,000</u>
TOTAL APPROPRIATIONS	<u>\$ 2,160,880</u>	<u>\$ 2,500,171</u>	<u>\$ 2,500,171</u>	<u>\$ 2,449,818</u>
Revenues over/(under) Expenditures	\$ -	\$ -	\$ -	\$ -
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2023 GRANT**

Agency and Project Title	Amount
CDBG Administration	\$ 331,953
HOME Administration	62,273
ESG Administration	11,140
MPU - Balboa Acres Waterline Replacement Phase IIA	409,000
MPU - Balboa Acres Waterline Replacement Phase IIB	207,000
Access Esperanza Clinics	24,000
Boys & Girls Club Scholarship Program	14,000
CAMP University	9,500
Catholic Charities RGV	9,500
Children's Advocacy Center	11,000
Comfort House Services	31,000
Community HOPE Projects	24,000
Court Appointed Special Advocates of Hidalgo County	2,250
Easter Seals (Therapy)	8,500
Food Bank of the RGV	18,750
In His Steps - Shoe Bank of McAllen	2,000
LRGVDC -Area Agency on Aging	8,000
McAllen Food Pantry	39,000
Silver Ribbon Community Partners	7,500
The Salvation Army	9,500
To Give International dba Creative Arts Studio	3,000
Women Together-Shelter Facility	19,000
Women Together-Transitional Housing Facility Improvements	30,000
Women Together-Transitional Housing Services	9,500
Engineering Dept- La Paloma Subdivision	182,000
PARD -Escandon Park Improvements	125,000
PARD - Los Encinos Tennis Resurfacing	35,000
PARD - Los Encinos Family Restroom Remodel	35,000
PARD - Retama Inclusive Musical Instruments	17,000
PARD - Balboa Park Basketball Court	20,000
Total	\$ 2,449,818

POLICE DEPARTMENT SEIZED FUND Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 1,398,820	\$ 1,247,300	\$ 1,146,663	\$ 1,255,196
Revenues				
Program Income - Federal	\$ 22,088	\$ -	\$ 183,148	\$ -
Program Income - State	38,317	-	35,689	-
Interest	2,035	-	1,114	-
Other	311	-	-	-
Total Revenues	<u>62,752</u>	<u>-</u>	<u>219,951</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 1,461,572</u>	<u>\$ 1,247,300</u>	<u>\$ 1,366,614</u>	<u>\$ 1,255,196</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 700	\$ -	\$ 22,754	\$ -
Capital Outlay:				
Equipment	137,733	-	88,664	-
Vehicles	48,380	-	-	-
Monument	125,450	-	-	-
Public Safety Parking Garage	2,648	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 314,910</u>	<u>\$ -</u>	<u>\$ 111,418</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	<u>(252,158)</u>	<u>-</u>	<u>108,533</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 1,146,663</u></u>	<u><u>\$ 1,247,300</u></u>	<u><u>\$ 1,255,196</u></u>	<u><u>\$ 1,255,196</u></u>

DOWTOWN SERVICES PARKING FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ (17,249)	\$ (6,717)	\$ 118,950	\$ 217,940
Revenues:				
Parking Meter Fees	\$ 420,934	\$ 650,000	\$ 594,167	\$ 650,000
Parking Fines	33,601	140,000	111,321	140,000
Transportation	10,926	15,000	16,761	15,000
Special Permit	32,800	15,000	35,028	15,000
Parking Garage Fee	180,574	310,000	239,911	310,000
Parking Garage Lease	42,076	39,000	39,700	39,000
Misc./Decal Parking Reg. Fees	153,148	3,900	33,906	3,900
B-cycle Membership	1,985	-	-	-
Facility Rental	8,775	5,000	8,925	5,000
Federal Grants	1,333	-	-	-
Interest Earned	-	-	297	545
Total Revenues	<u>886,152</u>	<u>1,177,900</u>	<u>1,080,016</u>	<u>1,178,445</u>
Other Financing Sources:				
Transfer In - Metro McAllen Fund	<u>150,000</u>	<u>35,000</u>	<u>35,000</u>	<u>-</u>
Total Revenues and Other Sources	<u>1,036,152</u>	<u>1,212,900</u>	<u>1,115,016</u>	<u>1,178,445</u>
TOTAL RESOURCES	<u>\$ 1,018,903</u>	<u>\$ 1,206,183</u>	<u>\$ 1,233,967</u>	<u>\$ 1,396,384</u>
APPROPRIATIONS				
Operating Expenses:				
Downtown Services	\$ 879,210	\$ 1,204,559	\$ 998,541	\$ 1,198,464
Liability Insurance	<u>4,526</u>	<u>4,837</u>	<u>4,600</u>	<u>8,391</u>
Total Operations	<u>\$ 883,736</u>	<u>\$ 1,209,396</u>	<u>\$ 1,003,141</u>	<u>\$ 1,206,855</u>
Other Financing Sources (Uses):				
Transfer Out - Health Insurance Fund	11,342	8,011	8,011	-
Debt Service Motorola Lease Payment	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>
TOTAL APPROPRIATIONS	<u>\$ 899,953</u>	<u>\$ 1,222,282</u>	<u>\$ 1,016,027</u>	<u>\$ 1,211,730</u>
Revenues over/(under) Expenditures	<u>136,199</u>	<u>(16,099)</u>	<u>98,989</u>	<u>(33,285)</u>
ENDING FUND BALANCE	<u>\$ 118,950</u>	<u>\$ (16,100)</u>	<u>\$ 217,940</u>	<u>\$ 184,655</u>



Downtown Services Parking Fund Downtown

www.mcallen.net/departments/downtown

Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

	Actual FY 20-21	Adj. Budget FY 21-22	Estimated FY 21-22	Budget FY 22-23
Salaries and Wages	\$ 429,026	\$ 634,053	\$ 492,112	\$ 627,217
Employee Benefits	135,592	186,904	156,952	181,881
Supplies	36,702	47,368	53,364	47,368
Other Services and Charges	245,806	279,317	247,808	279,317
Maintenance	32,085	42,453	48,305	40,960

Operations Subtotal

	879,210	1,190,095	998,541	1,176,743
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Capital Outlay

	-	-	-	-
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Operations & Capital Outlay total

	\$ 879,210	\$ 1,190,095	\$ 998,541	\$ 1,176,743
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Non-Departmental

Insurance	4,526	4,837	4,600	8,391
Contingency	-	14,464	-	21,721

Total Expenditures

	\$ 883,736	\$ 1,209,396	\$ 1,003,141	\$ 1,206,855
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PERSONNEL

Exempt	1	1	1	1
Non-Exempt	11	14	14	14
Part-Time	2	8	8	8
Total Positions Authorized	14	23	23	23

RESOURCES

Related Revenue Generated	\$ 1,061,053	\$ 1,339,627	\$ 976,140	\$ 1,172,900
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Contact Us:

Mario Delgado
Transit Director
1501 W. Hwy. 83, Suite
100 McAllen, TX 78501
956-681-3500

MAJOR FY 22-23 GOALS

1. Have remaining tenant spaces (3) filled and operational before the end of FY 23.
2. Generate new revenue streams via pop-up vendors and / or prize redemption machines inside the facility.
3. Increase daily and / overnight parking in the facility.

Downtownwww.mcallen.net/departments/downtown**PERFORMANCE MEASURES**

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Department Staff	14	23	23	23
Total Citations Issued	9,357	20,000	30,000	35,000
Department Expenditures	\$ 883,736	\$ 1,209,396	\$ 1,003,141	\$ 1,206,855
Number of Past Due Notices Mailed	1,162	5,000	5,000	5,500
Number of Office Operating Hours	3,672	3,672	3,672	3,672
Number of Meter Attendant Operating Hrs.	2,727	2,448	2,727	2,448
Outputs:				
Department Revenue	\$ 1,036,152	\$ 1,200,000	\$ 1,114,746	\$ 1,200,000
Parking Meters Revenue	\$ 420,934	\$ 460,000	\$ 594,167	\$ 460,000
Parking Citation Revenue	\$ 33,601	\$ 100,000	\$ 111,321	\$ 100,000
Transit (Taxi) Revenue	\$ 10,926	\$ 15,000	\$ 16,761	\$ 15,000
Parking Garage Fee	\$ 180,574	\$ 205,000	\$ 239,911	\$ 205,000
Parking Garage Leases	\$ 42,076	\$ 38,479	\$ 39,700	\$ 38,479
Misc. Decal Parking Fees	\$ 148,523	\$ 150,000	\$ 28,470	\$ 150,000
Effectiveness Measures:				
% Change in operating cost per hour	0%	52%	-26%	34%
% Change in revenue collected per hour	-34%	16%	-7%	8%
Efficiency Measures:				
Revenue collected per meter attendant per hour	3	10	10	10
Citation issued per meter attendant per hour	1	2	3	4
Operating cost per hour	\$ 324	\$ 494	\$ 368	\$ 493
Revenue collected per hour	\$ 282	\$ 327	\$ 304	\$ 327
% of Past Due Collections Collected	12%	25%	17%	16%
Population:	144,650	156,649	147,034	148,714

Description:

The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. The department employs 16 full time employees. Departmental offices are inside the parking garage 221 S. 15th Street.

DRAINAGE FEE FUND Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 3,077,390	\$ 3,692,201	\$ 3,692,201	\$ 4,064,682
Revenues:				
Drainage Fees:				
Residential	\$ 661,910	\$ 656,000	\$ 663,721	\$ 660,000
Commercial	566,525	566,000	569,415	566,000
Industrial	33,619	33,500	33,659	33,500
Interest Earned	28,311	9,416	9,231	10,162
Interest- Certificate of deposit	26,603	-	-	-
Total Revenues	<u>1,290,365</u>	<u>1,264,916</u>	<u>1,276,026</u>	<u>1,269,662</u>
TOTAL RESOURCES	<u>\$ 4,367,755</u>	<u>\$ 4,957,117</u>	<u>\$ 4,968,227</u>	<u>\$ 5,334,343</u>
APPROPRIATIONS				
Capital Projects:				
8th North Camelia Avenue	\$ 1,548	\$ 235,503	\$ 233,940	\$ -
Balboa Acres Stormwater Infrastructure & Pump Station Imprv	99,939	250,000	50,383	334,340
Balboa Ditch Sluice Gate Improvement	42,758	492,760	58,253	433,907
Dove:41st Street to Bentsen	-	881,819	-	881,819
Gardenia Avenue at 12th Street	274,243	3,250	3,250	-
Harvey Stormwater Pump Station Upgrade	-	665,175	32,702	746,801
Highland Ave at N. 8th St. Drainage Improvement	-	-	-	-
Main Street (North) at Jay Avenue	21,643	453,290	28,105	-
McAllen Lateral Channel Improvements	81,305	205,869	27,000	1,484,104
Northeast McAllen/Edinburg Lateral	-	546,042	80,418	446,232
Northwest Blueline Hibiscus Tributary	547	277,995	254,811	-
Quince Avenue at North 8th Street	14,118	202,280	95,550	273,750
Russell Road and 23rd Street	-	-	-	-
Sarah Avenue Bypass	139,456	-	-	-
Torres Acres	-	506,133	26,812	495,711
Trade Zone Pump Station Improvements	-	237,000	12,321	237,679
Total Expenditures	<u>675,557</u>	<u>4,957,116</u>	<u>903,545</u>	<u>5,334,343</u>
TOTAL APPROPRIATIONS	<u>\$ 675,554</u>	<u>\$ 4,957,117</u>	<u>\$ 903,545</u>	<u>\$ 5,334,343</u>
Revenues over/(under) Expenditures	<u>614,808</u>	<u>(3,692,200)</u>	<u>372,481</u>	<u>(4,064,681)</u>
ENDING FUND BALANCE	<u>\$ 3,692,201</u>	<u>\$ -</u>	<u>\$ 4,064,682</u>	<u>\$ -</u>

AMERICAN RESCUE PLAN FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues				
COVID-19 Recovery Funds	\$ 20,210,098	\$ 20,031,981	\$ 20,031,981	\$ 1,680,024
Interest Earned	3,486	-	-	-
Total Revenues	<u>20,213,584</u>	<u>20,031,981</u>	<u>20,031,981</u>	<u>1,680,024</u>
TOTAL RESOURCES	<u>\$ 20,213,584</u>	<u>\$ 20,031,981</u>	<u>\$ 20,031,981</u>	<u>\$ 1,680,024</u>
APPROPRIATIONS				
Operating Expenses:				
Small Business Grants	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -
Agencies	-	1,525,000	1,525,000	1,570,000
Convention Center - Neon Blue Lighting Air Handler	-	60,000	60,000	-
Other Financing Sources (Uses):				
Transfers Out - General Fund	<u>20,213,584</u>	<u>14,446,981</u>	<u>14,446,981</u>	<u>110,024</u>
TOTAL APPROPRIATIONS	<u>\$ 20,213,584</u>	<u>\$ 20,031,981</u>	<u>\$ 20,031,981</u>	<u>\$ 1,680,024</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TIRZ#1 Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ (5,257)	\$ 428,352	\$ -	\$ 555,724
Revenues				
Contributions - Hidalgo County	\$ 446,514	\$ -	\$ -	\$ -
Interest	-	1,713	-	1,389
Total Revenues	<u>446,514</u>	<u>1,713</u>	<u>-</u>	<u>1,389</u>
Other Financing Sources:				
Transfer In - General Fund	<u>441,578</u>	<u>573,449</u>	<u>569,057</u>	<u>782,664</u>
Total Revenue and Other Sources	<u>\$ 888,092</u>	<u>\$ 575,162</u>	<u>\$ 569,057</u>	<u>\$ 784,053</u>
TOTAL RESOURCES	<u>\$ 882,834</u>	<u>\$ 1,003,514</u>	<u>\$ 569,057</u>	<u>\$ 1,339,777</u>
APPROPRIATIONS				
Administration Costs	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333
Other Financing Sources (Uses):				
Transfer Out - Local Government Corp Debt Service	189,804	-	-	-
Transfer Out - TIRZ#1 Debt Service	<u>679,697</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 882,834</u>	<u>\$ 13,333</u>	<u>\$ 13,333</u>	<u>\$ 13,333</u>
Revenues over/(under) Expenditures	<u>(436,320)</u>	<u>(11,620)</u>	<u>(13,333)</u>	<u>(11,944)</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ 990,181</u>	<u>\$ 555,724</u>	<u>\$ 1,326,444</u>

TIRZ#2A

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 1,224,029	\$ 2,980,556	\$ 2,977,345	\$ 3,797,119
Revenues				
Contributions - Hidalgo County	\$ 1,271,423	\$ -	\$ -	\$ -
Interest	<u>1,685</u>	<u>11,922</u>	<u>7,443</u>	<u>9,493</u>
Total Revenues	<u>1,273,108</u>	<u>11,922</u>	<u>7,443</u>	<u>9,493</u>
Other Financing Sources:				
Transfer In - General Fund	<u>485,208</u>	<u>778,935</u>	<u>817,331</u>	<u>735,204</u>
Total Revenue and Other Sources	<u>\$ 1,758,316</u>	<u>\$ 790,857</u>	<u>\$ 824,774</u>	<u>\$ 744,697</u>
TOTAL RESOURCES	<u>\$ 2,982,345</u>	<u>\$ 3,771,413</u>	<u>\$ 3,802,119</u>	<u>\$ 4,541,816</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Boeye Redevelopment	-	-	-	1,805,000
Country Club Terrace Drainage Improvements	-	-	-	18,840
Dallas Avenue at South 1st Drainage Improvements	-	-	-	20,520
El Rancho Drainage Improvements	-	1,610,000	-	1,610,000
Lindberg Avenue Drainage Improvements	<u>-</u>	<u>-</u>	<u>-</u>	<u>42,000</u>
TOTAL APPROPRIATIONS	<u>\$ 5,000</u>	<u>\$ 1,615,000</u>	<u>\$ 5,000</u>	<u>\$ 3,501,360</u>
Revenues over/(under) Expenditures	<u>1,268,108</u>	<u>(1,603,078)</u>	<u>2,443</u>	<u>(3,491,867)</u>
ENDING FUND BALANCE	<u><u>\$ 2,977,345</u></u>	<u><u>\$ 2,156,413</u></u>	<u><u>\$ 3,797,119</u></u>	<u><u>\$ 1,040,456</u></u>

McAllen Marketing Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues				
Other Financing Sources:				
Transfer In - International Toll Bridge Fund	\$ -	\$ -	\$ -	\$ 9,000
Transfer In - McAllen International Airport Fund	-	25,000	25,000	25,000
Transfer In - General Fund	-	190,091	190,091	5,000
Transfer In - Development Corp Fund	-	8,000	8,000	49,000
Transfer In - Hotel Occupancy Tax Fund	-	100,000	100,000	200,000
Transfer In - Sanitation Fund	-	6,250	6,250	25,000
Transfer In - Convention Center Fund	-	17,500	17,500	24,500
Transfer In - Anzalduas International Crossing Fund	-	-	-	9,000
Transfer In - Metro Fund	-	25,000	25,000	25,000
Transfer In - Performing Arts Center Fund	-	15,500	15,500	24,500
Transfer In - Christmas Parade Fund	-	4,000	4,000	12,000
	<u>-</u>	<u>391,341</u>	<u>391,341</u>	<u>408,000</u>
Total Revenues and Other Sources	-	391,341	391,341	408,000
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ 391,341</u>	<u>\$ 391,341</u>	<u>\$ 408,000</u>
APPROPRIATIONS				
Operating Expenses:				
Advertising	\$ -	\$ 391,341	\$ 391,341	\$ 408,000
TOTAL APPROPRIATIONS	<u>\$ -</u>	<u>\$ 391,341</u>	<u>\$ 391,341</u>	<u>\$ 408,000</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

City Special Events Fund Balance Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues				
McAllen Marathon	\$ -	\$ -	\$ -	\$ 130,000
Total Revenues	-	-	-	130,000
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 130,000
APPROPRIATIONS				
McAllen Marathon	\$ -	\$ -	\$ -	\$ 130,000
TOTAL APPROPRIATIONS	\$ -	\$ -	\$ -	\$ 130,000
Revenues over/(under) Expenditures	-	-	-	-
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>





DEBT SERVICE FUND

The **DEBT SERVICE FUND** is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

COMBINED DEBT SERVICE Summary

Series	Bond Description	Maturity Year	Bond Rating	Principal & Interest Due	Bond Purpose
2014	General Obligations - Series 2014	2023	AA+	Feb. - Aug.	Streets / Performing Arts / Baseball Complex
2018	Certificate of Obligation - Series 2018	2043	AA+	Feb. - Aug.	Parks Facilities/Fire Station #2
2018	General Obligations - Series 2018	2043	AA+	Feb. - Aug.	Drainage / Traffic Improvements
2019	General Obligations - Series 2019	2044	AA+	Feb. - Aug.	Drainage / Traffic Improvements
2021	General Obligations - Series 2021	2034	AA+	Feb. - Aug.	Partial Refunding for C.O. 2014 & G.O. 2014
TOTAL GENERAL OBLIGATION BONDS					
2016	Certificate of Obligation - Series 2016	2046	AA+	Feb. - Aug.	Drainage
TOTAL TIRZ #1 BONDS					
2016	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2017	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2018	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2021	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Partial Refunding of Sales Tax Revenue Bond Series 2016, 2017, 2018
TOTAL SALES TAX REVENUE BONDS					
2017	Contract Revenue Bonds - Series 2017	2036	AA	Feb. - Aug.	Texas A&M University Building Project
TOTAL LOCAL GOVERNMENT FINANCE CORPORATION BONDS					
2014	Certificate of Obligation - Performing Arts (Hotel Tax Venue)	2023	AA+	Feb. - Aug.	Performing Arts Center
TOTAL HOTEL TAX VENUE BONDS					
2015	Water & Wastewater Revenue Refunding Bond	2030	AA	Feb. - Aug.	Various Water & Wastewater Projects
2016	Water & Wastewater Revenue Refunding Bond	2031	AA	Feb. - Aug.	Various Water & Wastewater Projects / South Wastewater Plant
2018A	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Various Water & Wastewater Projects
2018B	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Various Water & Wastewater Projects
2018C	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Hidalgo County Irrigation District #1 Water Rights
2021	Water & Wastewater Revenue Bond	2042	NR	Feb. - Aug.	Smart Meter Replacements
2009	Wastewater Revenue Bond	2040	NR	Feb. - Aug.	North Wastewater Plant Upgrade
2013	Wastewater Revenue Bond	2043	NR	Feb. - Aug.	UV Disinfection & Water Reuse
2013A	Wastewater Revenue Bond	2023	NR	Feb. - Aug.	Sprague Sewer
2013B	Wastewater Revenue Bond	2023	NR	Feb. - Aug.	South Wastewater Plant
2015A	Wastewater Revenue Bond	2045	NR	Feb. - Aug.	South Wastewater Plant
2016	Wastewater Revenue Bond	2047	NR	Feb. - Aug.	Reuse Distribution Pipeline - Tres Lagos / Sports Complex
TOTAL WATER & WASTEWATER REVENUE BONDS					
2011	Airport PFC Certificate of Obligations	2031	AA+	Feb. - Aug.	Airport Expansion
TOTAL AIRPORT REVENUE BONDS					
2017A	Anzalduas Int'l Crossing Revenue Bond	2032	A	Mar. - Sept.	Anzalduas Bridge Construction
2017B	Anzalduas Int'l Crossing Revenue Bond	2032	A	Mar. - Sept.	Anzalduas Bridge Construction
TOTAL ANZALDUAS INT'L CROSSING BONDS					
TOTAL DEBT SERVICE					

COMBINED DEBT SERVICE Summary

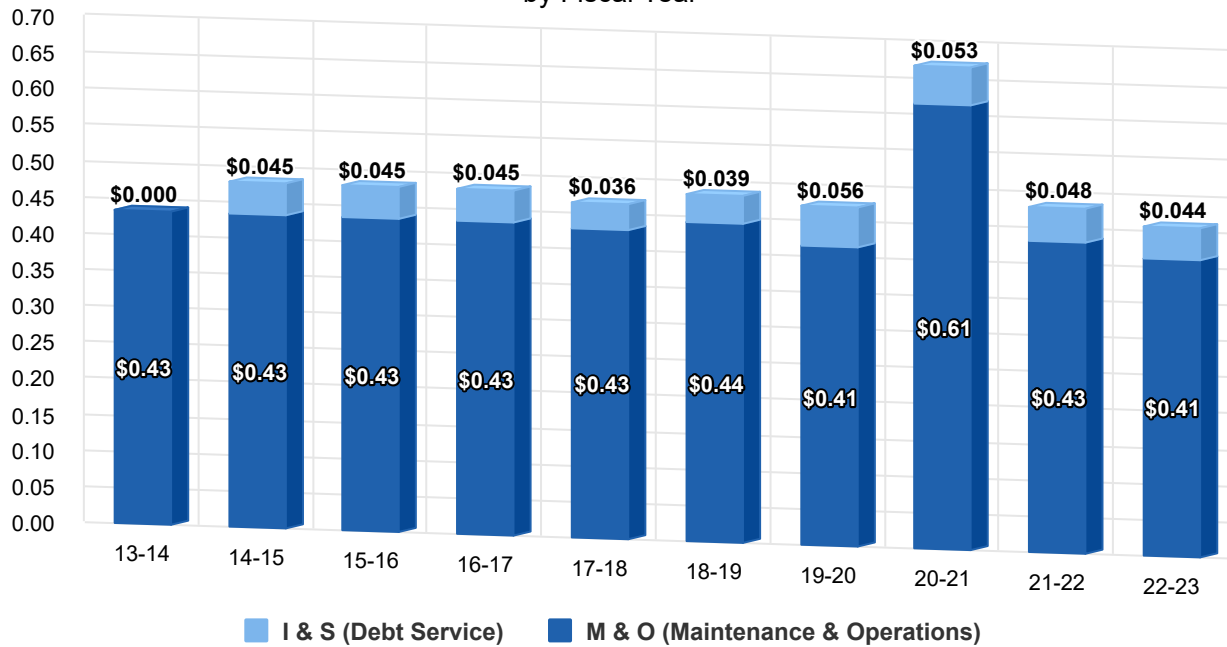
Outstanding Balance 10/1/2022	FY 2022-2023		Total	Outstanding Balance 9/30/2023	Total Principal & Interest to Maturity
	Principal	Interest + Fees			
\$ 2,000,000	\$ 2,000,000	\$ 50,978	\$ 2,050,978	\$ -	\$ 2,050,000
5,315,000	160,000	193,384	353,384	5,155,000	7,432,628
3,700,000	110,000	139,891	249,891	3,590,000	5,276,825
18,015,000	475,000	838,703	1,313,703	17,540,000	28,821,800
37,915,000	575,000	528,874	1,103,874	37,340,000	42,012,073
66,945,000	3,320,000	1,751,830	5,071,830	63,625,000	85,593,326
23,850,000	665,000	852,357	1,517,357	23,185,000	42,012,073
23,850,000	665,000	852,357	1,517,357	23,185,000	42,012,073
4,105,000	-	128,510	128,510	4,105,000	5,248,253
8,240,000	-	307,118	307,118	8,240,000	10,952,725
4,155,000	-	155,541	155,541	4,155,000	5,522,118
4,400,000	-	163,341	163,341	4,400,000	5,109,037
20,900,000	-	754,510	754,510	20,900,000	26,832,133
9,144,500	556,500	353,620	910,120	8,588,000	12,109,575
9,144,500	556,500	353,620	910,120	8,588,000	12,109,575
555,000	555,000	11,100	566,100	-	566,100
555,000	555,000	11,100	566,100	-	566,100
7,260,000	1,645,000	305,075	1,950,075	5,615,000	8,131,700
15,050,000	1,390,000	611,100	2,001,100	13,660,000	17,995,225
6,990,000	5,000	102,137	107,137	6,985,000	8,617,859
11,990,000	5,000	212,914	217,914	11,985,000	15,389,875
6,555,000	120,000	193,042	313,042	6,435,000	9,641,260
18,000,000	835,000	225,925	1,060,925	17,165,000	20,976,649
24,355,000	1,355,000	-	1,355,000	23,000,000	24,355,000
5,015,000	205,000	79,982	284,982	4,810,000	6,011,402
25,000	25,000	370	25,370	-	25,370
310,000	310,000	1,519	311,519	-	311,519
33,410,000	1,255,000	442,700	1,697,700	32,155,000	39,470,486
6,820,000	245,000	73,975	318,975	6,575,000	7,959,418
117,780,000	7,395,000	2,248,739	9,643,739	128,385,000	158,885,763
4,690,000	420,000	224,000	644,000	4,270,000	5,842,250
4,690,000	420,000	224,000	644,000	4,270,000	5,842,250
13,650,000	1,080,000	655,500	1,735,500	12,570,000	17,342,250
7,225,000	640,000	201,775	841,775	6,585,000	8,395,657
20,875,000	1,720,000	857,275	2,577,275	19,155,000	25,737,907
\$ 264,739,500	\$ 14,631,500	\$ 7,053,431	\$ 21,684,931	\$ 268,108,000	\$ 357,579,127

**GENERAL OBLIGATION BOND
DEBT SERVICE FUND
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,365,444	\$ 3,365,444	\$ 3,880,392	\$ 3,880,392
Sources:				
Ad Valorem Tax	\$ 5,655,036	\$ 4,843,179	\$ 4,843,179	\$ 4,836,565
Interest Earned	<u>18,436</u>	<u>54</u>	<u>54</u>	<u>1,667</u>
Total Revenues	<u>5,673,472</u>	<u>4,843,233</u>	<u>4,843,233</u>	<u>4,838,232</u>
Other Financing Sources:				
Transfer In - Hotel Venue	47,172	233,862	233,862	233,598
Bond Proceeds	<u>38,490,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenue & Other Sources	<u>44,210,644</u>	<u>5,077,095</u>	<u>5,077,095</u>	<u>5,071,830</u>
TOTAL RESOURCES	<u>\$ 47,576,089</u>	<u>\$ 8,442,539</u>	<u>\$ 8,957,489</u>	<u>\$ 8,952,222</u>
APPROPRIATIONS				
Operating Expenses:				
Principal & Interest:				
General Obligation - Series 2014	\$ 2,597,513	\$ 2,052,625	\$ 2,052,625	\$ 2,050,000
Certificate of Obligation - Series 2018	352,781	355,281	355,281	352,406
General Obligation - Series 2018	249,413	249,288	249,288	248,913
General Obligation - Series 2019	1,310,700	1,310,850	1,310,850	1,312,725
General Obligation - Series 2021	219,234	1,104,161	1,104,161	1,102,896
Other Bond payment	38,962,288	-	-	-
Fees	<u>3,768</u>	<u>4,890</u>	<u>4,890</u>	<u>4,890</u>
TOTAL APPROPRIATIONS	<u>\$ 43,695,698</u>	<u>\$ 5,077,095</u>	<u>\$ 5,077,095</u>	<u>\$ 5,071,830</u>
ENDING FUND BALANCE-UNRESERVED	<u>\$ 3,880,392</u>	<u>\$ 3,365,444</u>	<u>\$ 3,880,392</u>	<u>\$ 3,880,392</u>

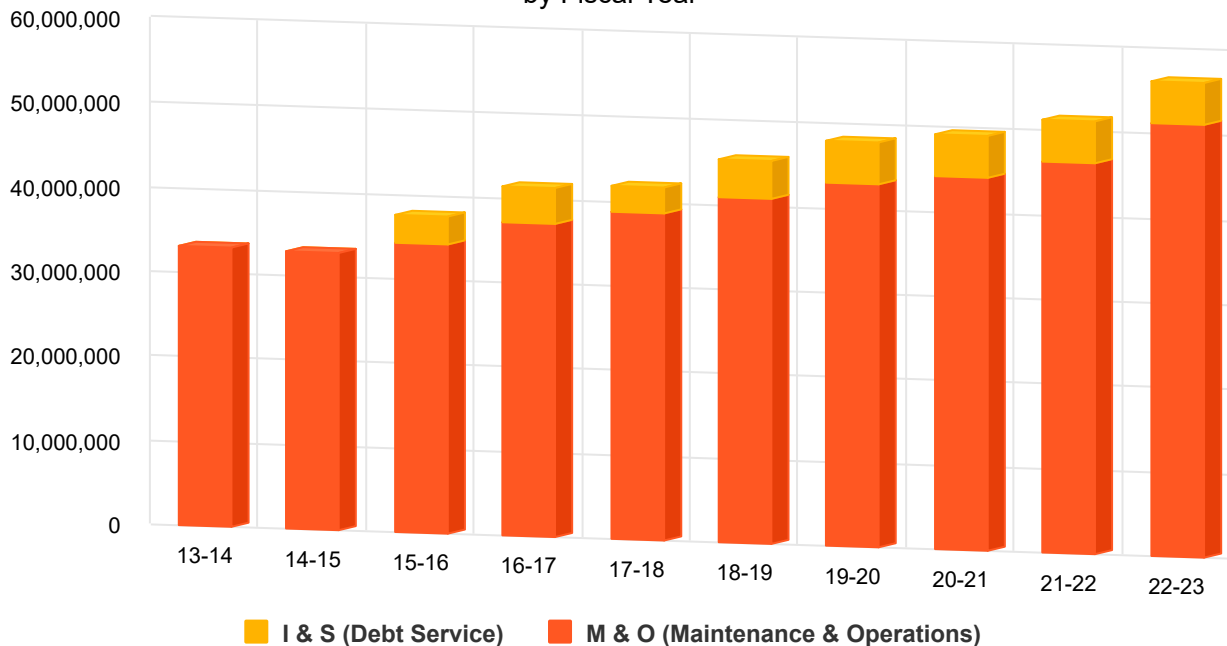
PROPERTY TAX RATES

Distribution - M & O/I & S
by Fiscal Year



BUDGETED PROPERTY TAX REVENUES

Distribution - M & O/I & S
by Fiscal Year



TIRZ #1
DEBT SERVICE FUND
Fund Balance Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
RESOURCES				
BEGINNING FUND BALANCE	\$ 119,254	\$ -	\$ 243,962	\$ 243,962
Sources:				
Contributions - 2016 TIRZ	316,521	1,515,547	1,515,547	1,517,357
Interest Earned	<u>116</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>316,637</u>	<u>1,515,547</u>	<u>1,515,547</u>	<u>1,517,357</u>
Other Financing Sources:				
Transfer In - TIRZ#1	<u>679,697</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenue & Other Sources	<u>996,334</u>	<u>1,515,547</u>	<u>1,515,547</u>	<u>1,517,357</u>
TOTAL RESOURCES	<u>\$ 1,115,588</u>	<u>\$ 1,515,547</u>	<u>\$ 1,759,509</u>	<u>\$ 1,761,319</u>
APPROPRIATIONS				
Operating Expenses:				
Principal & Interest:				
Certificate of Obligations Series 2016 (TIRZ)	<u>\$ 871,627</u>	<u>\$ 1,515,547</u>	<u>\$ 1,515,547</u>	<u>\$ 1,517,357</u>
TOTAL APPROPRIATIONS	<u>\$ 871,627</u>	<u>\$ 1,515,547</u>	<u>\$ 1,515,547</u>	<u>\$ 1,517,357</u>
ENDING FUND				
BALANCE-UNRESERVED	<u>\$ 243,962</u>	<u>\$ -</u>	<u>\$ 243,962</u>	<u>\$ 243,962</u>

DEBT SERVICE FUNDS - CONTINUATION

SALES TAX REVENUE BONDS

The issuance of the Bonds provided funds incurred by the Developer to construct a new parking garage at the mall. The Corporation is obligated to make payments to the Developer pursuant to the Economic Development Agreement.

LOCAL GOVERNMENT FINANCE CORPORATION DEBT SERVICE

The issuance of the Bond provided costs for the construction of an academic building that is owned by the City and the Board of Regents of the Texas A&M University System.

HOTEL TAX VENUE DEBT SERVICE

Proceeds were used to provide a portion of funds to construct and equip the new Performing Arts Center.

WATER AND WASTEWATER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

AIRPORT PFC CERTIFICATE OF OBLIGATION FUND

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

**SALES TAX REVENUE BONDS
DEBT SERVICE FUND
Fund Balance Summary**

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
SINKING FUND				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Sources:				
Contributions	\$ -	\$ -	\$ -	\$ 754,510
Other Financing Sources				
Transfer In - Development Corp. Fund	900	-	-	-
Total Sources	900	-	-	754,510
TOTAL RESOURCES	\$ 900	\$ -	\$ -	\$ 754,510
APPROPRIATIONS				
Revenue Bond - Series 2016	-	-	-	128,210
Revenue Bond - Series 2017	-	-	-	306,818
Revenue Bond - Series 2018	-	-	-	155,241
Revenue Bond - Series 2021	-	-	-	163,041
Fees	900	-	-	1,200
TOTAL APPROPRIATIONS	\$ 900	\$ -	\$ -	\$ 754,510
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -

LOCAL GOVERNMENT FINANCE CORPORATION
DEBT SERVICE FUND
Fund Balance Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
SINKING FUND				
BEGINNING FUND BALANCE	\$ 200,898	\$ 200,898	\$ 347,262	\$ 347,262
Interest Income	\$ 161	\$ -	\$ -	\$ -
Other Financing Sources:				
Transfer In - TIRZ#1	189,804	-	-	-
Transfer In - Development Corp. Fund	709,532	905,185	905,185	910,120
Transfer In - LGFC TAMU Construction Fund	<u>113,948</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources	<u>1,013,445</u>	<u>905,185</u>	<u>905,185</u>	<u>910,120</u>
TOTAL RESOURCES	<u>\$ 1,214,343</u>	<u>\$ 1,106,083</u>	<u>\$ 1,252,447</u>	<u>\$ 1,257,382</u>
APPROPRIATIONS				
Bond Principal - Series 2017	\$ 500,000	\$ 535,500	\$ 535,500	\$ 556,500
Interest and Fees	<u>367,081</u>	<u>369,685</u>	<u>369,685</u>	<u>353,620</u>
TOTAL APPROPRIATIONS	<u>\$ 867,081</u>	<u>\$ 905,185</u>	<u>\$ 905,185</u>	<u>\$ 910,120</u>
ENDING FUND BALANCE	<u>\$ 347,262</u>	<u>\$ 200,898</u>	<u>\$ 347,262</u>	<u>\$ 347,262</u>

**HOTEL TAX VENUE
DEBT SERVICE FUND
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
SINKING FUND				
BEGINNING FUND BALANCE	\$ 3	\$ -	\$ 4	\$ 4
Other Financing Sources:				
Transfer In - Hotel Tax Venue Fund	\$ 714,217	\$ 568,706	\$ 568,706	\$ 566,100
Total Sources	<u>714,217</u>	<u>568,706</u>	<u>568,706</u>	<u>566,100</u>
TOTAL RESOURCES	\$ 714,220	\$ 568,706	\$ 568,710	\$ 566,104
APPROPRIATIONS				
Bond Principal	\$ 515,000	\$ 535,000	\$ 535,000	\$ 555,000
Interest and Fees	<u>199,215</u>	<u>33,706</u>	<u>33,706</u>	<u>11,100</u>
TOTAL APPROPRIATIONS	\$ 714,215	\$ 568,706	\$ 568,706	\$ 566,100
ENDING FUND BALANCE	<u>\$ 4</u>	<u>\$ -</u>	<u>\$ 4</u>	<u>\$ 4</u>

WATER DEBT SERVICE FUND Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
SINKING FUND				
BEGINNING FUND BALANCE	\$ 526,079	\$ 526,079	\$ 548,972	\$ 548,973
Other Financing Sources:				
Interest	\$ 206	\$ -	\$ -	\$ -
Transfer In-Operations	996,415	2,579,438	2,580,038	3,544,396
Total Sources	996,621	2,579,438	2,580,038	3,544,396
TOTAL RESOURCES	\$ 1,522,700	\$ 3,105,517	\$ 3,129,010	\$ 4,093,369
APPROPRIATIONS				
Bond Principal	-	\$ 1,508,100	\$ 1,508,100	\$ 2,478,900
Interest and Fees	973,728	1,071,338	1,071,937	1,065,496
TOTAL APPROPRIATIONS	\$ 973,728	\$ 2,579,438	\$ 2,580,037	\$ 3,544,396
ENDING FUND BALANCE	\$ 548,972	\$ 526,079	\$ 548,973	\$ 548,974

WASTEWATER DEBT SERVICE FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
SINKING FUND				
BEGINNING FUND BALANCE	\$ 2,750,983	\$ 2,750,983	\$ 2,902,027	\$ 2,902,028
Other Financing Sources:				
Transfer In-Operations	1,482,159	\$ 6,123,124	\$ 6,123,124	\$ 6,099,343
Interest	2,449	-	-	-
Total Sources	1,484,608	6,123,124	6,123,124	6,099,343
TOTAL RESOURCES	\$ 4,235,591	\$ 8,874,107	\$ 9,025,151	\$ 9,001,371
APPROPRIATIONS				
Bond Principal	-	\$ 4,855,900	\$ 4,855,900	\$ 4,916,100
Interest and Fees	1,333,564	1,267,223	1,267,223	1,183,243
TOTAL APPROPRIATIONS	\$ 1,333,564	\$ 6,123,123	\$ 6,123,123	\$ 6,099,343
ENDING FUND BALANCE	\$ 2,902,027	\$ 2,750,984	\$ 2,902,028	\$ 2,902,028

**AIRPORT PFC
DEBT SERVICE
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
SINKING FUND				
BEGINNING FUND BALANCE	\$ 241,291	\$ 241,291	\$ 250,641	\$ 250,641
Interest Income	\$ 275	\$ -	\$ -	\$ -
Other Financing Sources: Passenger Facility Charge Fund	<u>271,094</u>	<u>644,800</u>	<u>644,800</u>	<u>644,000</u>
Total Sources	<u>271,369</u>	<u>644,800</u>	<u>644,800</u>	<u>644,000</u>
TOTAL RESOURCES	<u>\$ 512,660</u>	<u>\$ 886,091</u>	<u>\$ 895,441</u>	<u>\$ 894,641</u>
APPROPRIATIONS				
Bond Principal	\$ -	\$ 400,000	\$ 400,000	\$ 420,000
Interest and Fees	<u>262,019</u>	<u>244,800</u>	<u>244,800</u>	<u>224,000</u>
TOTAL APPROPRIATIONS	<u>\$ 262,019</u>	<u>\$ 644,800</u>	<u>\$ 644,800</u>	<u>\$ 644,000</u>
ENDING FUND BALANCE	<u><u>\$ 250,641</u></u>	<u><u>\$ 241,291</u></u>	<u><u>\$ 250,641</u></u>	<u><u>\$ 250,641</u></u>

**ANZALDUAS INTERNATIONAL
CROSSING REVENUE BONDS
DEBT SERVICE FUND 2017 A
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
SINKING FUND				
BEGINNING FUND BALANCE	\$ 586,521	\$ 586,521	\$ 606,639	\$ 606,639
Other Financing Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	\$ 273,852	\$ 623,916	\$ 623,916	\$ 624,780
City of McAllen's Portion @ 64%	<u>486,848</u>	<u>1,109,184</u>	<u>1,109,184</u>	<u>1,110,720</u>
Total Series A Requirements	<u>760,700</u>	<u>1,733,100</u>	<u>1,733,100</u>	<u>1,735,500</u>
Total Sources	<u>760,700</u>	<u>1,733,100</u>	<u>1,733,100</u>	<u>1,735,500</u>
TOTAL RESOURCES	<u>\$ 1,347,221</u>	<u>\$ 2,319,621</u>	<u>\$ 2,339,739</u>	<u>\$ 2,342,139</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ -	\$ 1,030,000	\$ 1,030,000	\$ 1,080,000
Interest and Fees - Series A	<u>740,583</u>	<u>703,100</u>	<u>703,100</u>	<u>655,500</u>
TOTAL APPROPRIATIONS	<u>\$ 740,583</u>	<u>\$ 1,733,100</u>	<u>\$ 1,733,100</u>	<u>\$ 1,735,500</u>
ENDING FUND BALANCE	<u><u>\$ 606,639</u></u>	<u><u>\$ 586,521</u></u>	<u><u>\$ 606,639</u></u>	<u><u>\$ 606,639</u></u>

**ANZALDUAS INTERNATIONAL
CROSSING REVENUE BONDS
DEBT SERVICE FUND 2017 B
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
SINKING FUND				
BEGINNING FUND BALANCE	\$ 375,412	\$ 375,412	\$ 387,233	\$ 387,233
Interest Income	<u>454</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources:				
Transfer In - Anzalduas International Crossing	<u>\$ 846,642</u>	<u>\$ 840,675</u>	<u>\$ 840,675</u>	<u>\$ 841,775</u>
Total Sources	<u>847,096</u>	<u>840,675</u>	<u>840,675</u>	<u>841,775</u>
TOTAL RESOURCES	<u>\$ 1,222,508</u>	<u>\$ 1,216,087</u>	<u>\$ 1,227,908</u>	<u>\$ 1,229,008</u>
APPROPRIATIONS				
Bond Principal - Series B	600,000	\$ 620,000	\$ 620,000	\$ 640,000
Interest and Fees - Series B	<u>235,275</u>	<u>220,675</u>	<u>220,675</u>	<u>201,775</u>
TOTAL APPROPRIATIONS	<u>\$ 835,275</u>	<u>\$ 840,675</u>	<u>\$ 840,675</u>	<u>\$ 841,775</u>
ENDING FUND BALANCE	<u>\$ 387,233</u>	<u>\$ 375,412</u>	<u>\$ 387,233</u>	<u>\$ 387,233</u>





CAPITAL PROJECTS FUNDS



CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Quinta Mazatlan - Center for Urban Ecology** is a major fund that was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The **Traffic / Drainage Bond Fund** is a non major fund that was established to account for all expenses in undertaking all Drainage and Traffic improvements.

The **Parks Facility / Fire Station #2 Fund** is a non major fund that was established to account for all the expenses for construction and completion of a Parks and Fire Station #2 Facilities.

The **Street Improvement Construction Fund** is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Sports Facility Construction Fund** is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Certificate of Obligations Series 2014 Performing Arts Facility Fund** is a non major fund that was established to account for all the expenses for completion of the Performing Arts Facility.

The **Information Technology Fund** is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Infrastructure and Improvements Fund** is a major fund that was established to account for resources used for the acquisition and/or construction of capital for improvements to the City.

The **Water and Wastewater Depreciation Funds** are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Wastewater Fund.

The **Water and Wastewater Capital Improvement Funds/Bond Construction Funds** are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Champion Lakes Golf Course Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by the Champion Lakes Golf Course Fund.

The **Convention Center Depreciation/Performing Art Depreciation Funds** are a non major fund that was established for the sole purpose of renovation of the Convention facility.

The **Passenger Facility Charge Fund** is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The **Airport Capital Improvement Fund** is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Bridge & Anzalduas Capital Improvement Funds** are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

The **Anzalduas Cargo Construction Fund** is a major fund that was established to account for the resources received and expenditures related to the construction of northbound facilities and improvements to the southbound facilities to allow the Anzalduas International Bridge to become a fully commercial bridge.

CAPITAL IMPROVEMENT FUND Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING FUND BALANCE	\$ 5,733,617	\$ 8,987,888	\$ 8,987,888	\$ 9,409,252
Revenues:				
Contributions - Outside Agencies	\$ -	\$ 250,000	\$ 50,000	\$ 250,000
Developers' Escrow Accounts	88,128	-	-	-
Grant Reimbursement	-	661,732	-	935,276
Interest Earned	50,510	27,418	22,470	24,390
Miscellaneous / Recovery Prior Year Exp	555	-	-	-
Texas Facility Commission	29,613	-	-	-
Total Revenues	<u>168,806</u>	<u>939,150</u>	<u>72,470</u>	<u>1,209,666</u>
Other Financing Sources:				
Transfer In - General Fund	<u>5,372,876</u>	<u>5,365,371</u>	<u>5,365,371</u>	<u>4,604,192</u>
Total Revenues and Other Sources	<u>5,541,682</u>	<u>6,304,521</u>	<u>5,437,841</u>	<u>5,813,858</u>
TOTAL RESOURCES	<u>\$ 11,275,299</u>	<u>\$ 15,292,409</u>	<u>\$ 14,425,729</u>	<u>\$ 15,223,110</u>
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 33,908	\$ -	\$ -	\$ -
General Government	1,102,387	2,594,457	1,007,487	1,476,539
Public Safety	760,916	2,764,640	1,177,679	2,739,100
Highways, Streets and Drainage	32,651	2,511,184	665,279	5,818,929
Culture and Recreation	357,548	5,806,659	1,790,511	4,480,590
Health & Welfare	-	50,000	50,000	235,000
Champion Lakes Golf Course	-	434,537	-	-
Total Expenditures (Detail Schedule Attached)	<u>\$ 2,287,411</u>	<u>\$ 14,161,477</u>	<u>\$ 4,690,956</u>	<u>\$ 14,750,158</u>
Other Financing Sources (Uses):				
Transfer Out - Street Improvement Construction Fund	-	325,520	325,520	-
Transfer Out - Parks Facility Construction Fund	-	-	-	117,000
Total Expenditures and Other Sources	<u>2,287,411</u>	<u>14,486,997</u>	<u>5,016,476</u>	<u>14,867,158</u>
Revenues over/(under) Expenditures	<u>3,254,271</u>	<u>(8,182,476)</u>	<u>421,365</u>	<u>(9,053,300)</u>
ENDING FUND BALANCE	<u>\$ 8,987,888</u>	<u>\$ 805,411</u>	<u>\$ 9,409,252</u>	<u>\$ 355,952</u>

CAPITAL IMPROVEMENT FUND

Detailed Schedule

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23	Operations & Maintenance Impact
EXPENDITURES					
Business Plan Projects	\$ 33,908	\$ -	\$ -	\$ -	\$ -
General Government	1,102,387	2,594,457	1,007,487	1,476,539	-
Public Safety	760,916	2,764,640	1,177,679	2,739,100	77,000
Highways and Streets	32,651	2,511,184	665,279	5,818,929	11,000
Culture and Recreations	357,548	5,806,659	1,790,511	4,480,590	12,040
Health & Welfare	-	50,000	50,000	235,000	-
Golf Course Projects	-	434,537	-	-	-
<i>Total</i>	<u>\$ 2,287,411</u>	<u>\$ 14,161,477</u>	<u>\$ 4,690,956</u>	<u>\$ 14,750,158</u>	<u>\$ 100,040</u>
<i>Business Plan Projects</i>					
Commercial Matching Grant program	\$ 5,000	\$ -	\$ -	\$ -	\$ -
Downtown Matching Grant program	22,228	-	-	-	-
Neighborhood Matching Grant program	6,680	-	-	-	-
<i>Total Business Plan Projects</i>	<u>33,908</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<i>General Government Improvements</i>					
City Fiber Optic Networking	\$ 201,593	\$ 398,407	\$ 245,000	\$ 300,000	\$ -
City Hall Boiler	70,600	-	-	-	-
City Hall Chiller	113,390	-	-	-	-
City Hall Expansion	-	40,000	40,000	-	-
City Hall Front Canopy Upgrades	-	210,000	18,000	232,000	-
City Secretary Office Renovation	15,936	-	-	-	-
Development Center Conference Room Renovation	-	-	-	55,200	-
Development Monument Sign	-	-	-	48,000	-
Downtown Improvements	16,763	100,000	100,000	100,000	-
Finance & Budget Department Remodel	-	174,339	-	274,339	-
Human Resources Management Software	-	400,000	-	-	-
IT - Equipment	449,146	542,224	542,000	-	-
IT - HRIS Software Maintenance	-	200,000	-	-	-
Passport Renovation	13,647	-	-	-	-
Phone System Upgrade	197,513	12,487	12,487	-	-
Planning - Comprehensive Plan	-	517,000	50,000	467,000	-
Project Blue	23,799	-	-	-	-
<i>Total General Government Improvements</i>	<u>1,102,387</u>	<u>2,594,457</u>	<u>1,007,487</u>	<u>1,476,539</u>	<u>-</u>
<i>Fire Department</i>					
Aerial Ladder Fire Truck - Partial Payment	\$ -	\$ 235,500	\$ -	\$ 235,500	\$ -
Dual Head Mobile Radio	-	66,000	66,000	-	-
Emergency Operations Technology Refresh	-	100,000	-	100,000	2,000
Fire Records Management Software	-	350,000	350,000	-	50,000
Fire Station #2 & #3 Building Improvement	-	84,230	84,230	-	-
Fire Station #4 Apparatus Bay Floor Repair	-	45,000	45,000	-	-
Fire Station #5 - Generator	1,310	-	-	-	-
Fire Station #6 - Generator	145	-	-	-	2,000
Ladder Fire Truck	128,165	-	-	-	-
Portable Radios - Rugged	128,191	-	-	-	-
Restroom Facility Training	11,729	-	-	-	-
Single Head Mobile Radios	-	108,000	-	108,000	-
<i>Police Department</i>					
Motor Home	69,720	-	-	-	-
<i>Traffic</i>					
Downtown Signal Improvement	\$ -	\$ -	\$ -	\$ 250,000	-
Loop Cutting Project by Corridors	72,994	80,000	80,000	120,000	-
Pavement Markings	129,115	120,000	120,000	120,000	-
Roadway Safety Improve. at Various Locations	994	100,000	100,000	150,000	3,000
Traffic Building Renovation	-	967,680	57,000	910,680	10,000
Signal LED Upgrades	145,929	-	2,139	-	-
Traffic Operation - Equipment	3,293	114,920	-	114,920	-

CAPITAL IMPROVEMENT FUND Detailed Schedule (continued)

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23	Operations & Maintenance Impact
EXPENDITURES					
Traffic Sign Upgrade	-	50,000	50,000	50,000	-
Traffic Signal Installation	69,331	213,310	213,310	440,000	10,000
Vision Zero	-	130,000	10,000	140,000	-
<i>Total Public Safety</i>	<u>760,916</u>	<u>2,764,640</u>	<u>1,177,679</u>	<u>2,739,100</u>	<u>77,000</u>
<i>Highways and Streets</i>					
17 1/2 from 29th Street to Ware Road	\$ -	\$ -	\$ -	\$ 304,019	-
33rd Street Extension - Oxford to Auburn Avenue	-	790,000	10,000	780,000	5,000
Asphalt Crack Sealing	-	250,000	250,000	250,000	-
Dove Avenue Widening	24,926	325,074	286,775	38,299	-
Storage Building	3,736	90,330	4,670	160,000	1,000
FM2220 - Monte Cristo Rd. to SH107 Median	-	-	-	1,147,269	-
Street Lights	-	100,000	100,000	600,000	-
Subdivision Paving	3,989	5,380	3,834	350,000	-
Taylor Road - 2 mile to 4 mile	-	950,400	10,000	1,190,400	5,000
<i>Total Streets</i>	<u>32,651</u>	<u>2,511,184</u>	<u>665,279</u>	<u>4,819,987</u>	<u>11,000</u>
<i>Drainage</i>					
Stewart and 107 Drainage	\$ -	\$ -	\$ -	\$ 998,942	\$ -
<i>Total Drainage</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>998,942</u>	<u>-</u>
<i>Total Highways , Streets and Drainage</i>	<u>32,651</u>	<u>2,511,184</u>	<u>665,279</u>	<u>5,818,929</u>	<u>11,000</u>
<i>Culture and Recreation Improvements</i>					
Adaptive Playground - Baseball Field (Amenities)	\$ -	\$ 40,000	\$ 40,000	\$ -	-
Adaptive Playground - Los Encinos	-	503,000	10,055	492,945	-
Assorted Parks Amenities	101,702	95,788	100,000	200,000	-
Crockett Park	23,312	-	-	-	-
Fireman's Park - H2O Hut Relocation	60,119	55,000	55,000	-	-
Hike & Bike Trail Amenities	-	-	-	150,000	3,840
Horticultural Improvements	72,438	92,000	92,000	110,000	-
McAuliffe Sidewalk Improvements	-	195,000	195,000	-	-
Morris Hike and Bike	-	2,085,656	230	2,085,656	2,000
Morris Park : Phase 2/3	-	995,000	-	995,000	6,200
Municipal Park - East Playground	44,988	130,012	130,012	-	-
Oval Park Restroom Facilities	37,393	-	-	-	-
Parking Lot Package	-	31,667	31,667	-	-
Parks - Mini Excavator	-	35,162	35,162	-	-
Quinta Mazatlán - Restoration of Buildings	3,095	-	-	-	-
Stadium Parking	-	460,000	213,680	246,320	-
Westside Park Improvements	-	519,000	350,000	169,000	-
Youth Baseball Complex Additional Parking	14,502	569,374	537,705	31,669	-
<i>Total Culture & Recreation Improvements</i>	<u>357,548</u>	<u>5,806,659</u>	<u>1,790,511</u>	<u>4,480,590</u>	<u>12,040</u>
<i>Health & Welfare</i>					
Tire Cleanup	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -
Enviromental & Health - Aerial Bucket Truck	-	-	-	150,000	-
Enviromental & Health - Tractor Mowing	-	-	-	85,000	-
<i>Total Business Plan Projects</i>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>235,000</u>	<u>-</u>
<i>Golf Course Improvements</i>					
Golf Course Entrance Redesign	-	434,537	-	-	-
TOTALS	<u>\$ 2,287,411</u>	<u>\$ 14,161,477</u>	<u>\$ 4,690,956</u>	<u>\$ 14,750,158</u>	<u>\$ 100,040</u>

**QUINTA MAZATLAN - CENTER
FOR URBAN ECOLOGY FACILITY
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
RESOURCES				
BEGINNING FUND BALANCE	\$ (46,930)	\$ (139,989)	\$ 2,076,594	\$ 9,678,654
Revenues:				
Economic Development Administration (EDA)	\$ -	\$ 1,800,000	\$ -	\$ 1,800,000
Federal Grants / FTA	-	3,954,209	-	3,954,209
MISD - Contribution	1,250,000	4,000,000	-	4,000,000
State Grant - Texas Parks and Wildlife	993,813	7,194,355	34,047	7,160,308
University of Texas Rio Grande Valley	-	5,000,000	-	5,000,000
Hidalgo County Contribution	-	500,000	-	500,000
Interest Earned	10	-	5,191	24,197
Total Revenues	<u>2,243,823</u>	<u>22,448,564</u>	<u>39,238</u>	<u>22,438,714</u>
Other Financing Sources:				
Transfer In - Infrastructure & Improvement Fund	-	5,430,000	5,430,000	-
Transfer In - Development Corp. Fund	-	1,700,915	1,700,915	-
Transfer In - Friends of Quinta	<u>1,362,150</u>	<u>2,252,850</u>	<u>500,000</u>	<u>1,000,000</u>
Total Revenues & Other Sources	<u>3,605,973</u>	<u>31,832,329</u>	<u>7,670,153</u>	<u>23,438,714</u>
TOTAL RESOURCES	<u>\$ 3,559,043</u>	<u>\$ 31,692,340</u>	<u>\$ 9,746,748</u>	<u>\$ 33,117,368</u>
APPROPRIATIONS				
Capital Projects:				
Masterplan / Design	\$ 1,482,449	\$ 1,040,580	\$ 68,094	\$ 972,486
Construction	-	29,790,557	-	43,000,000
Furniture, Fixtures and Equipment	-	861,204	-	957,365
Total Project Costs	<u>1,482,449</u>	<u>31,692,341</u>	<u>68,094</u>	<u>44,929,851</u>
TOTAL APPROPRIATIONS	<u>\$ 1,482,449</u>	<u>\$ 31,692,341</u>	<u>\$ 68,094</u>	<u>\$ 44,929,851</u>
Revenues over/(under) Expenditures	<u>761,374</u>	<u>139,988</u>	<u>9,678,654</u>	<u>(21,491,137)</u>
ENDING FUND BALANCE	<u>\$ 2,076,594</u>	<u>\$ -</u>	<u>\$ 9,678,654</u>	<u>\$ (11,812,484)</u>

TRAFFIC/DRAINAGE BOND FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 22,266,534	\$ 17,049,949	\$ 17,049,949	\$ 14,687,475
Revenues:				
Northgate Lane Drainage Improvement	\$ -	\$ 1,077,349	\$ -	\$ 1,398,425
Interest Earned	36,909	60,988	42,625	36,719
Total Revenues	36,909	1,138,337	42,625	1,435,144
TOTAL RESOURCES	<u>\$ 22,303,443</u>	<u>\$ 18,188,286</u>	<u>\$ 17,092,574</u>	<u>\$ 16,122,618</u>
APPROPRIATIONS				
Capital Projects:				
<i>Traffic Improvements</i>				
Fiber Optic	\$ 207,449	\$ 473,000	\$ 20,000	\$ 453,000
Traffic Study	91,868	550,000	550,000	-
<i>Drainage Improvements</i>				
12th North at Esperansa	102,249	-	-	-
2nd South Street at Byron Nelson	10,771	431,744	153,207	278,537
43rd North Street Bypass	236,841	33,761	33,761	-
4th Street at Sunflower	11,824	387,756	366,951	-
7½ North Street at Highland Avenue	7,689	-	-	-
Bicentennial Blueline	1,450,682	3,986,357	423,367	3,562,990
Burns Drive	-	-	-	50,000
Collardo Subdivision	-	-	-	262,000
Dove Avenue	631,454	97,746	18,326	-
Gardenia Avenue at 25½ Street	35,962	50,247	50,247	-
Gray Subdivision Drainage Outfall Improvements	-	-	-	15,000
Harvey Avenue at North Main	12,441	-	-	-
Houston Avenue at South 2nd Street	-	-	-	10,000
Iris Avenue at Cynthia Avenue	11,546	-	-	-
Main (North) Street at Jay Avenue	-	-	-	664,218
Marigold Avenue	103	-	-	-
Martin Avenue Bypass	298,488	1,255,392	134,597	1,120,795
Mona Avenue	-	-	-	130,000
MS4 Stormwater Quality Monitoring Program	-	60,000	-	60,000
North 11th Street at Shasta Avenue	-	-	-	16,200
North 41st Street at Daffodil Avenue	-	-	-	83,000
North 4th Street at Tulip Avenue	-	-	-	6,000
Northgate Lane	-	1,447,371	40,906	1,357,519
Northwest Blueline Regrade	1,912,560	706,040	339,881	366,159
Northwest Regional Stormwater Detention Facility	147,903	3,687,187	-	3,687,187
Primrose Avenue at Bicentennial	8,151	195,509	81,289	121,935
Pump Bypass Station 255	695	145,302	97,340	97,339
Quamasia Avenue at North 11th Street	1,737	817,038	-	817,038
South 1st Street at Beaumont Avenue	-	-	-	163,500
Tamarack (East)	3,907	23,626	3,000	20,626
Vine Avenue at North 48th Street Bypass	69,173	92,227	92,227	-
TOTAL APPROPRIATIONS	<u>\$ 5,253,494</u>	<u>\$ 14,440,303</u>	<u>\$ 2,405,099</u>	<u>\$ 13,343,043</u>
Revenues over/(under) Expenditures	(5,216,585)	(13,301,966)	(2,362,474)	(11,907,899)
ENDING FUND BALANCE	<u>\$ 17,049,949</u>	<u>\$ 3,747,983</u>	<u>\$ 14,687,475</u>	<u>\$ 2,779,575</u>

**PARKS FACILITY/FIRE #2
CONSTRUCTION FUND
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,439,022	\$ 6,036,764	\$ 5,878,849	\$ 3,019,976
Revenues:				
Interest Earned	\$ 5,369	\$ 24,147	\$ 14,697	\$ 7,550
Total Revenues	<u>5,369</u>	<u>24,147</u>	<u>14,697</u>	<u>7,550</u>
Other Financing Sources:				
Transfer In - Certificate of Obligation Series 2014	580,085	5,147	5,147	-
Transfer In - Development Corporation Fund	2,321,164	-	-	-
Transfer In - Capital Improvement Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>117,000</u>
Total Revenues & Other Sources	<u>2,906,618</u>	<u>29,294</u>	<u>19,844</u>	<u>124,550</u>
TOTAL RESOURCES	<u>\$ 6,345,640</u>	<u>\$ 6,066,058</u>	<u>\$ 5,898,693</u>	<u>\$ 3,144,526</u>
APPROPRIATIONS				
Capital Outlay				
Parks Administration - Design	\$ 70,470	\$ 90,008	\$ 90,008	\$ -
Parks Administration - Construction	396,321	5,758,000	2,788,709	2,969,291
Parks Administration - Furniture, Fixtures and Equipment	<u>-</u>	<u>175,000</u>	<u>-</u>	<u>175,000</u>
Total Project Costs	<u>466,791</u>	<u>6,023,008</u>	<u>2,878,717</u>	<u>3,144,291</u>
TOTAL APPROPRIATIONS	<u>\$ 466,791</u>	<u>\$ 6,023,008</u>	<u>\$ 2,878,717</u>	<u>\$ 3,144,291</u>
Revenues over/(under) Expenditures	<u>(461,422)</u>	<u>(5,998,861)</u>	<u>(2,864,020)</u>	<u>(3,136,741)</u>
ENDING FUND BALANCE	<u>\$ 5,878,849</u>	<u>\$ 43,050</u>	<u>\$ 3,019,976</u>	<u>\$ 235</u>

STREET IMPROVEMENT CONSTRUCTION

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 6,003,663	\$ 3,524,620	\$ 3,524,620	\$ 2,365,540
Revenues:				
Other Agencies - TxDOT				
Grant Reimbursement	\$ 2,883,563	\$ 1,879,479	\$ -	\$ 1,083,788
Miscellaneous / Other	721	-	-	-
Interest Earned	5,489	6,038	8,812	5,914
Total Revenues	<u>2,889,773</u>	<u>1,885,517</u>	<u>8,812</u>	<u>1,089,702</u>
Other Financing Sources:				
Transfer In - Development Corporation Fund	-	620,678	620,678	-
Transfer In - Capital Improvement Fund	-	325,520	325,520	-
Total Revenues & Other Sources	<u>2,889,773</u>	<u>2,831,715</u>	<u>955,010</u>	<u>1,089,702</u>
TOTAL RESOURCES	<u>\$ 8,893,436</u>	<u>\$ 6,356,335</u>	<u>\$ 4,479,629</u>	<u>\$ 3,455,242</u>
APPROPRIATIONS				
Capital Projects:				
10th and Business 83	\$ 6,200	\$ 168,700	\$ 1,849	\$ 261,907
23rd and Ebony	6,267	319,842	6,984	306,542
23rd and Hackberry	6,200	319,962	55	317,463
23rd and Jackson	6,200	190,700	2,597	286,194
23rd and Kendlewood	6,200	236,523	55	234,023
29th: Oxford to SH 107 (Design & ROW)	5,629	-	-	-
29th: Oxford to SH 107 (Construction)	219,915	-	-	-
Bicentennial: Trenton - SH107 (Construction)	4,034,877	2,766,506	1,034,551	307,006
Dove: 41st Street to Bentsen Road	120,428	2,153,534	1,067,998	1,085,537
Kennedy: Ware Road to Bentsen Road (Construction)	956,901	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 5,368,817</u>	<u>\$ 6,155,767</u>	<u>\$ 2,114,089</u>	<u>\$ 2,798,672</u>
Revenues over/(under) Expenditures	<u>(2,479,044)</u>	<u>(4,270,250)</u>	<u>(2,105,277)</u>	<u>(1,708,970)</u>
ENDING FUND BALANCE	<u>\$ 3,524,620</u>	<u>\$ 200,568</u>	<u>\$ 2,365,540</u>	<u>\$ 656,570</u>

SPORTS FACILITY CONSTRUCTION

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 79,849	\$ 57,803	\$ 57,803	\$ 810
Revenues:				
Interest Earned	\$ 81	\$ 241	\$ 145	\$ -
Total Revenues	<u>81</u>	<u>241</u>	<u>145</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 79,930</u>	<u>\$ 58,044</u>	<u>\$ 57,948</u>	<u>\$ 810</u>
APPROPRIATIONS				
Capital Projects:				
Baseball Complex (Restroom Facilities)	\$ 22,127	\$ 57,872	\$ 57,138	\$ -
TOTAL APPROPRIATIONS	<u>\$ 22,127</u>	<u>\$ 57,872</u>	<u>\$ 57,138</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	<u>(22,046)</u>	<u>(57,631)</u>	<u>(56,993)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 57,803</u></u>	<u><u>\$ 172</u></u>	<u><u>\$ 810</u></u>	<u><u>\$ 810</u></u>

**CERTIFICATE OF OBLIGATION SERIES 2014
PERFORMING ARTS FACILITY
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,084,039	\$ 5,147	\$ 5,147	\$ -
Revenues:				
Interest Earned	\$ 1,711	\$ -	\$ -	\$ -
Total Revenues	<u>1,711</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 2,085,750</u>	<u>\$ 5,147</u>	<u>\$ 5,147</u>	<u>\$ -</u>
APPROPRIATIONS				
Other Financing Sources (Uses):				
Transfer Out - Convention Center Fund	\$ 1,500,517	\$ -	\$ -	\$ -
Transfer Out - Parks Facility / Fire Station #2 Const. Fund	<u>580,085</u>	<u>5,147</u>	<u>5,147</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 2,080,602</u>	<u>\$ 5,147</u>	<u>\$ 5,147</u>	<u>\$ -</u>
Revenues over/(under) Expenditures	<u>(2,078,891)</u>	<u>(5,147)</u>	<u>(5,147)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 5,147</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

INFORMATION TECHNOLOGY FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 151,025	\$ 197,464	\$ 201,218	\$ 220,548
Revenues:				
Fiber Optic Conduit Lease	\$ 59,835	\$ 52,375	\$ 62,827	\$ 64,712
Interest Earned	171	790	503	551
Total Revenues	<u>60,006</u>	<u>53,165</u>	<u>63,330</u>	<u>65,263</u>
TOTAL RESOURCES	<u>\$ 211,031</u>	<u>\$ 250,629</u>	<u>\$ 264,548</u>	<u>\$ 285,811</u>
APPROPRIATIONS				
Capital Projects:				
Computer Equipment	\$ -	\$ -	\$ -	\$ 206,420
Computer Software	-	-	-	9,000
Project SMART	601	-	32,000	35,000
Offsite Backup	<u>9,212</u>	<u>65,000</u>	<u>12,000</u>	<u>20,000</u>
TOTAL APPROPRIATIONS	<u>\$ 9,813</u>	<u>\$ 65,000</u>	<u>\$ 44,000</u>	<u>\$ 270,420</u>
Revenues over/(under) Expenditures	<u>50,193</u>	<u>(11,835)</u>	<u>19,330</u>	<u>(205,157)</u>
ENDING FUND BALANCE	<u><u>\$ 201,218</u></u>	<u><u>\$ 185,629</u></u>	<u><u>\$ 220,548</u></u>	<u><u>\$ 15,391</u></u>

INFRASTRUCTURE AND IMPROVEMENTS

Fund Balance Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>	<u>Operations & Maintenance Impact</u>
RESOURCES					
BEGINNING FUND BALANCE	\$ -	\$ 25,401,940	\$ 25,401,940	\$ 38,264,808	\$ -
Other Financing Sources:					
Transfer in - General Fund	\$ 25,464,547	\$ 21,483,713	\$ 21,483,713	\$ 1,680,024	\$ -
Interest	90	-	-	-	-
Total Revenues & Transfer In	<u>25,464,637</u>	<u>21,483,713</u>	<u>21,483,713</u>	<u>1,680,024</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 25,464,637</u>	<u>\$ 46,885,653</u>	<u>\$ 46,885,653</u>	<u>\$ 39,944,832</u>	<u>\$ -</u>
APPROPRIATIONS					
Capital Projects:					
Alleys	\$ -	\$ 3,600,000	\$ -	\$ 3,600,000	\$ 25,000
Animal Intake Facility Study	-	50,000	5,000	45,000	-
Balboa Lift Station	-	700,000	-	700,000	-
Beautification of Bicentennial	43,317	161,645	74,806	142,839	4,560
Bethel Gardens	-	20,000	6,000	14,000	600
Bucket Trucks	-	220,000	-	220,000	20,000
Campground Projects	-	5,040,000	-	5,040,000	26,501
Children's Museum at IMAS	-	1,000,000	-	1,000,000	-
Crockett Elementary Park	19,380	500,000	329,530	170,470	1,080
Dynamic Message Board with Trailer Hitch	-	54,000	-	54,000	-
Emergency Call Boxes	-	21,000	21,000	-	-
Energy Efficiency Program	-	4,800,000	1,053,657	3,058,271	30,000
Engineering Drainage Study	-	325,000	-	325,000	-
ERP Project	-	4,500,000	-	5,100,000	892,500
Fire - Portable Radios	-	60,750	-	60,750	-
Fire Station #8	-	3,000,000	179,820	3,209,180	97,000
Fire Truck	-	779,802	779,802	-	-
Firefighter Training Facility Center	-	3,300,000	197,820	3,544,180	99,000
Irrigation District ROW - Trails	-	1,800,000	-	1,800,000	-
Las Palmas CC Park Soccer Fields and Artificial Turf	-	800,000	473,410	326,590	12,145
New Development & Infrastructure Real Estate Purchase	-	4,000,000	-	4,000,000	-
New Parks & Recreation Areas South of Expressway	-	2,340,000	-	2,340,000	-
Painting of Siphons	-	35,000	35,000	-	-
Splash Grounds at City Parks	-	570,000	-	570,000	41,328
Storm Water Compliance - Vactor Trucks	-	900,000	-	900,000	40,000
Street Lights Upgrade	-	200,000	35,000	165,000	2,000
Tennis Center	-	2,340,000	-	2,340,000	-
Total Project Costs	<u>62,697</u>	<u>41,117,197</u>	<u>3,190,845</u>	<u>38,725,280</u>	<u>1,291,714</u>
Other Financing Sources (Uses);					
Transfer Out - Quinta Mazatlan - CUE	-	5,430,000	5,430,000	-	-
TOTAL APPROPRIATIONS	<u>\$ 62,697</u>	<u>\$ 46,547,197</u>	<u>\$ 8,620,845</u>	<u>\$ 38,725,280</u>	
Revenues over/(under) Expenditures	<u>25,401,940</u>	<u>(25,063,484)</u>	<u>12,862,868</u>	<u>(37,045,256)</u>	
ENDING FUND BALANCE	<u>\$ 25,401,940</u>	<u>\$ 338,456</u>	<u>\$ 38,264,808</u>	<u>\$ 1,219,552</u>	

WATER DEPRECIATION Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,838,365	\$ 6,025,703	\$ 6,494,160	\$ 3,999,977
Revenues:				
Interest Earned	\$ 50,021	\$ 22,559	\$ 21,618	\$ 24,000
Valuation Allowance	(5,528)	-	-	-
Total Revenues	44,493	22,559	21,618	24,000
Other Financing Sources:				
Transfer In - Water Fund	1,575,935	1,698,664	1,608,631	1,768,040
Total Revenues and Other Sources	1,620,428	1,721,223	1,630,249	1,792,040
TOTAL RESOURCES	\$ 8,458,793	\$ 7,746,926	\$ 8,124,409	\$ 5,792,017
APPROPRIATIONS				
Operating Expenses:				
Water Treatment Plant	\$ 204,208	\$ 207,750	\$ 199,489	\$ 285,760
Water Lab	2,592	23,500	21,508	-
Water Line Maintenance	450,306	869,605	869,605	1,052,930
Water Meter Readers	-	199,000	199,000	-
Customer Relations	-	-	-	27,000
Total Operations	657,106	1,299,855	1,289,602	1,365,690
Capital Projects:				
Annual Water Tower Rehabilitation	34,550	-	-	700,000
Annual Waterline Replacement	49,400	500,000	96,400	800,000
CDBG Projects	100,000	100,000	100,000	100,000
Concrete Steel Pipe Rehab/Replacement Phase 1	-	750,000	300,000	450,000
Daffodil Road Waterline Replacement	-	475,000	200,000	275,000
ERP Project	-	630,020	800,000	-
Hackberry Waterline Replacement 17th-19th	-	100,000	100,000	-
Kendlewood Waterline Replacement 17th-20th	-	100,000	100,000	-
New Reservoir Embankment Reinforcement	829,583	-	-	-
NWTP Chain and Flight Sludge Collector Replacement	-	-	-	600,000
SWTP Electrical Generator Project	79,000	250,000	100,000	150,000
SWTP Exp Filter/Clarifier	144,662	200,000	98,430	5,000
SWTP Tube Replacement	-	800,000	600,000	200,000
Taylor Road Utility Adjustment (IH 2-Pecan)	18,615	350,000	340,000	10,000
Taylor Road Utility Adjustments Business 83 - Daffodil	-	-	-	30,000
Total Capital Projects	1,255,810	4,255,020	2,834,830	3,320,000
TOTAL APPROPRIATIONS	\$ 1,912,917	\$ 5,554,875	\$ 4,124,432	\$ 4,685,690
Revenues over/(under) Expenditures	(292,489)	(3,833,652)	(2,494,183)	(2,893,649)
Adjustments for accruals	(51,716)	-	-	-
ENDING WORKING CAPITAL	\$ 6,494,160	\$ 2,192,051	\$ 3,999,977	\$ 1,106,327

WATER CAPITAL IMPROVEMENT FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,359,724	\$ 4,422,513	\$ 4,237,849	\$ 4,165,305
Revenues:				
Interest Earned	\$ 29,850	\$ 20,848	\$ 14,865	\$ 22,902
Unrealized (loss) on Investments	(2,254)	-	-	-
Total Revenues	27,596	20,848	14,865	22,902
Other Financing Sources:				
Transfer In - Water Fund	1,875,415	941,469	941,469	1,018,790
Total Revenues and Other Sources	1,903,011	962,317	956,334	1,041,692
TOTAL RESOURCES	\$ 6,262,735	\$ 5,384,830	\$ 5,194,183	\$ 5,206,997
APPROPRIATIONS				
Operating Expenses:				
Water Plant	\$ 131,858	\$ 44,500	\$ 36,119	\$ -
Water Lab	9,753	371,657	-	-
Water Line Maintenance	309,156	635,550	405,350	518,790
Total Operations	450,767	1,051,707	441,469	518,790
Capital Projects:				
Bicentennial Water Extension	\$ 473,006	\$ -	\$ -	\$ -
Geo-Water (Deep Well)	-	200,000	50,000	150,000
HCID #1 Raw Waterline	26,635	30,000	20,000	10,000
HCRMA Waterline Adjustment	-	100,000	75,000	-
Line Oversizing/Participation	129,048	300,000	192,409	150,000
McColl Rd. Waterline Levee Crossings	222,638	-	-	-
North Bentsen Road Transmission Line	-	-	-	250,000
NWTP Expansion (11.25 to 22.50 mgd)	-	1,600,000	100,000	1,400,000
Southeast Waterline Improve (Dicker 10th-McColl)	433,429	-	-	-
SWTP Expansion Filter/Clarifier	27,587	100,000	50,000	15,000
Waterline Extensions	55,187	100,000	100,000	50,000
Total Capital Projects	1,367,530	2,430,000	587,409	2,025,000
TOTAL APPROPRIATIONS	\$ 1,818,297	\$ 3,481,707	\$ 1,028,878	\$ 2,543,790
Revenues Over/(Under) Expenditures	84,714	(2,519,390)	(72,544)	(1,502,098)
Adjustment for accrued expenses	(206,589)	-	-	-
ENDING FUND BALANCE	\$ 4,237,849	\$ 1,903,123	\$ 4,165,305	\$ 2,663,207

WATER REVENUE ISSUES FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 25,518	\$ 1,429,412	\$ (195,687)	\$ -
Adjustment to Beginning Balance (Reimbursement Pending)	-	-	195,687	-
ADJUSTED BEGINNING FUND BALANCE	\$ 25,518	\$ 1,429,412	\$ -	\$ -
Revenues:				
Bond Proceeds	\$ 3,805,663	\$ 21,261,460	\$ 2,656,000	\$ 18,725,000
TOTAL RESOURCES	\$ 3,831,181	\$ 22,690,872	\$ 2,656,000	\$ 18,725,000
APPROPRIATIONS				
Capital Projects:				
Sludge Dewatering	\$ -	\$ 400,000	\$ 100,000	\$ 825,000
HCID #1 - Raw Waterline	-	1,500,000	1,500,000	150,000
SWTP Expansion Filter/Clarifier	2,711,154	1,361,460	756,000	50,000
AMI Project	-	18,000,000	300,000	17,700,000
Total Capital Projects	2,711,154	21,261,460	2,656,000	18,725,000
TOTAL APPROPRIATIONS	\$ 2,711,154	\$ 21,261,460	\$ 2,656,000	\$ 18,725,000
Revenues over/(under) Expenditures	1,120,027	1,429,412	-	-
Adjustment for accrued expenses	(1,315,714)	-	-	-
ENDING FUND BALANCE	\$ (195,687)	\$ 1,429,412	\$ -	\$ -

WASTEWATER DEPRECIATION FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 13,819,319	\$ 15,100,923	\$ 15,994,790	\$ 15,860,902
Revenues:				
Interest Earned	\$ 117,187	\$ 60,404	\$ 74,034	\$ 83,555
Other Miscellaneous Revenue	743	-	-	-
Total Revenues	117,930	60,404	74,034	83,555
Other Financing Sources:				
Transfer In - Wastewater Fund	3,397,920	3,567,862	3,583,139	3,861,464
Total Revenues and Other Sources	3,515,851	3,628,266	3,657,173	3,945,019
TOTAL RESOURCES	\$ 17,335,169	\$ 18,729,189	\$ 19,651,963	\$ 19,805,921
APPROPRIATIONS				
Operating Expenses:				
Wastewater Treatment Plant	131,409	308,500	272,560	446,185
Wastewater Laboratory	17,397	-	-	23,200
Wastewater Collections	302,845	762,075	804,450	205,230
Total Operations	451,652	1,070,575	1,077,010	674,615
Capital Projects:				
23rd Street & Sarah Lift Station Design	\$ -	\$ 150,000	\$ -	\$ 150,000
5 mile and Bentsen Lift Station Rehab	-	460,000	39,700	500,000
Adobe Wells Lift Station Abandonment	-	150,000	100,000	50,000
Annual Lift Station Rehabilitation	160,454	100,000	85,000	100,000
Annual Manhole Rehabilitation	349,968	600,000	567,000	600,000
Bentsen Sewer Improvements Project	-	-	-	300,000
CDBG/Urban County Matching	14,793	200,000	47,351	100,000
Colbath Lift Station (Redirect & Abandonment)	-	120,000	-	-
Downtown Sewer Improvements Project	-	-	-	1,000,000
ERP Project	-	630,020	800,000	-
K-Center Street Sewer	-	500,000	-	-
Lark Sewer - Phase 2 (25th to Ware Road)	107,339	-	-	-
NWWTP Headworks Construction	-	750,000	305,000	460,000
NWWTP Headworks Evaluation	140,528	-	-	-
Sewer Line & Manhole Replace	76,347	600,000	375,000	600,000
Shary Road Utility Adjust (Pioneer Force Main)	60,468	510,000	185,000	185,000
SWWTP Grit System (Coanda)	-	-	-	250,000
SWWTP Headworks Screens Replacement	-	350,000	50,000	300,000
Zinnia Lift Station Abandonment	-	210,000	160,000	50,000
Total Operations	909,897	5,330,020	2,714,051	4,645,000
TOTAL APPROPRIATIONS	\$ 1,361,549	\$ 6,400,595	\$ 3,791,061	\$ 5,319,615
Revenues over/(under) Expenditures	2,154,302	(2,772,329)	(133,888)	(1,374,596)
Adjustment for accruals	21,170	-	-	-
ENDING WORKING CAPITAL	\$ 15,994,790	\$ 12,328,594	\$ 15,860,902	\$ 14,486,306

WASTEWATER CAPITAL IMPROVEMENT FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,488,621	\$ 5,384,513	\$ 5,308,999	\$ 5,249,213
Revenues:				
Interest Earned	\$ 33,372	\$ 15,892	\$ 26,133	\$ 26,246
Gain (loss) on Investments	(3,033)	-	-	-
Other - Outside Contributions	-	-	-	1,327,305
Total Revenues	<u>30,339</u>	<u>15,892</u>	<u>26,133</u>	<u>1,353,551</u>
Other Financing Sources:				
Transfers In - Wastewater Fund	<u>892,853</u>	<u>858,657</u>	<u>858,657</u>	<u>1,301,007</u>
Total Revenues and Other Sources	<u>923,192</u>	<u>874,549</u>	<u>884,790</u>	<u>2,654,558</u>
TOTAL RESOURCES	<u>\$ 6,411,813</u>	<u>\$ 6,259,062</u>	<u>\$ 6,193,789</u>	<u>\$ 7,903,772</u>
APPROPRIATIONS				
Capital Outlay:				
Administration	\$ 101,740	\$ 20,000	\$ 15,000	\$ 10,000
Wastewater Treatment Plant	99,360	91,732	86,000	143,230
Wastewater Laboratory	15,030	30,000	30,000	181,000
Wastewater Collections	<u>80,204</u>	<u>132,925</u>	<u>121,400</u>	<u>366,777</u>
Total Capital Outlay	296,334	274,657	252,400	701,007
Capital Projects:				
Bicentennial Sewer Line	\$ 288,589	\$ -	\$ -	\$ -
Dicker Road Sewer	326,088	1,600,000	200,000	1,600,000
Line Oversizing/Participation	23,770	250,000	92,926	250,000
NWWTP Administration Building Remodeling	29,503	-	-	-
NWWTP Electrical	25,572	77,743	-	-
NWWTP Lift Station Improvements	-	-	-	120,000
Shary Road Utility Adjustment (Pioneer Force Main)	-	-	185,000	185,000
Sprague Interceptor Sewer Construction	20,592	-	-	-
Sprague Sewer Lateral La Lomita-Ware Road Design	61,250	31,000	14,250	22,000
Sprague Sewer Lateral La Lomita-Ware Rd Const.	-	1,600,000	-	-
Sprague Sewer Lateral Ware Rd. Sprague-FM 107	2,700	600,000	-	-
Tres Lagos Reclaimed Water Elevated Tower	-	312,000	200,000	100,000
Tres Lagos Reclaimed Water Elevated Tower Const.	-	-	-	2,851,203
Tres Lagos/Sports Complex Reuse Transmission	<u>79,738</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Capital Projects	857,801	4,470,743	692,176	5,128,203
TOTAL APPROPRIATIONS	<u>\$ 1,154,135</u>	<u>\$ 4,745,400</u>	<u>\$ 944,576</u>	<u>\$ 5,829,210</u>
Revenues over/(under) Expenditures	<u>(230,943)</u>	<u>(3,870,851)</u>	<u>(59,786)</u>	<u>(3,174,652)</u>
Adjustments for accruals	<u>51,322</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 5,308,999</u>	<u>\$ 1,513,662</u>	<u>\$ 5,249,213</u>	<u>\$ 2,074,561</u>

WASTEWATER REVENUE BOND FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,236,444	\$ 749,878	\$ 924,234	\$ -
Adjustment for liabilities outstanding	-	-	(238,673)	-
ADJUSTED BEGINNING FUND BALANCE	\$ 2,236,444	\$ 749,878	\$ 685,561	\$ -
Revenues:				
Interest Earned	\$ 1,286	\$ 122	\$ 265	\$ -
Total Revenues	1,286	122	265	-
TOTAL RESOURCES	\$ 2,237,730	\$ 750,000	\$ 685,826	\$ -
APPROPRIATIONS				
Capital Projects:				
South WWTP Admin Building Remodel	\$ 1,552,168	\$ 750,000	\$ 685,826	\$ -
TOTAL APPROPRIATIONS	1,552,168	750,000	685,826	-
Revenues over/(under) Expenditures	\$ 685,562	\$ -	\$ -	\$ -
Adjustment for accrual expenses	238,672	-	-	-
ENDING FUND BALANCE	\$ 924,234	\$ -	\$ -	\$ -

WASTEWATER REVENUE FUND
Clean Water & SWIRFT Funding
Fund Balance Summary

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
RESOURCES				
BEGINNING FUND BALANCE	\$ 822,487	\$ 823,502	\$ (31,094)	\$ (31,070)
Revenues:				
Bond Proceeds	\$ -	\$ 435,098	\$ -	\$ 272,431
Interest Earned	<u>921</u>	<u>-</u>	<u>24</u>	<u>-</u>
Other Financing Sources:				
Transfer In - Wastewater Fund	<u>2,558,939</u>	<u>-</u>	<u>200,000</u>	<u>-</u>
Total Revenues	<u>2,559,860</u>	<u>435,098</u>	<u>200,024</u>	<u>272,431</u>
TOTAL RESOURCES	<u>\$ 3,382,347</u>	<u>\$ 1,258,600</u>	<u>\$ 168,930</u>	<u>\$ 241,361</u>
APPROPRIATIONS				
Capital Projects:				
Sprague Road Engineering & Design	\$ 14,025	\$ -	\$ -	\$ -
North WWTP Electrical & SCADA Programming	1,182,676	435,098	200,000	241,361
Sprage Intercept Sewer Construction	<u>1,000,796</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>\$ 2,197,497</u>	<u>\$ 435,098</u>	<u>\$ 200,000</u>	<u>\$ 241,361</u>
Revenues over/(under) Expenditures	<u>362,363</u>	<u>-</u>	<u>24</u>	<u>31,070</u>
Other items affecting Working Capital	<u>(1,215,944)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ (31,094)</u></u>	<u><u>\$ 823,502</u></u>	<u><u>\$ (31,070)</u></u>	<u><u>\$ -</u></u>

SANITATION DEPRECIATION Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 12,374,667	\$ 12,790,820	\$ 12,760,808	\$ 11,186,037
Revenues:				
Rental Income	\$ 1,975,393	\$ 1,837,221	\$ 1,837,221	\$ 1,908,664
Interest Earned	<u>82,495</u>	<u>51,163</u>	<u>51,163</u>	<u>27,965</u>
Total Revenues	<u>2,057,888</u>	<u>1,888,384</u>	<u>1,888,384</u>	<u>1,936,629</u>
TOTAL RESOURCES	<u>\$ 14,432,555</u>	<u>\$ 14,679,204</u>	<u>\$ 14,649,192</u>	<u>\$ 13,122,666</u>
APPROPRIATIONS				
Capital Outlay:				
Vehicles	\$ 1,661,208	\$ 5,647,408	\$ 3,192,331	\$ 5,282,096
Equipment	<u>-</u>	<u>266,000</u>	<u>206,560</u>	<u>454,930</u>
Other Financing Sources (Uses):				
Debt Service - Motorola Lease Payment	<u>10,538</u>	<u>64,264</u>	<u>64,264</u>	<u>64,264</u>
TOTAL APPROPRIATIONS	<u>\$ 1,671,746</u>	<u>\$ 5,977,672</u>	<u>\$ 3,463,155</u>	<u>\$ 5,801,290</u>
Revenues over/(under) Expenditures	<u>386,142</u>	<u>(4,089,288)</u>	<u>(1,574,771)</u>	<u>(3,864,661)</u>
ENDING WORKING CAPITAL	<u>\$ 12,760,808</u>	<u>\$ 8,701,532</u>	<u>\$ 11,186,037</u>	<u>\$ 7,321,376</u>

**CHAMPION LAKES GOLF COURSE
DEPRECIATION FUND
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 367,826	\$ 454,297	\$ 458,900	\$ 588,047
Revenues:				
Interest Earned	\$ 313	\$ 1,817	\$ 1,147	\$ 1,470
Total Revenues	<u>313</u>	<u>1,817</u>	<u>1,147</u>	<u>1,470</u>
Other Financing Sources:				
Transfer In - Golf Course Fund	<u>160,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
Total Revenues & Other Sources	<u>160,313</u>	<u>201,817</u>	<u>201,147</u>	<u>201,470</u>
TOTAL RESOURCES	<u>\$ 528,139</u>	<u>\$ 656,114</u>	<u>\$ 660,047</u>	<u>\$ 789,518</u>
APPROPRIATIONS				
Capital Outlay:				
Equipment	\$ 69,209	\$ 211,300	\$ 72,000	\$ 150,000
TOTAL APPROPRIATIONS	<u>\$ 69,209</u>	<u>\$ 211,300</u>	<u>\$ 72,000</u>	<u>\$ 150,000</u>
Other Items Affecting Working Capital	<u>30</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(221,704)</u>	<u>58,619</u>	<u>58,619</u>	<u>87,606</u>
ENDING WORKING CAPITAL	<u><u>\$ 458,900</u></u>	<u><u>\$ 444,814</u></u>	<u><u>\$ 588,047</u></u>	<u><u>\$ 639,518</u></u>

CONVENTION CENTER DEPRECIATION FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,402,224	\$ 2,016,833	\$ 2,572,164	\$ 2,491,594
Revenues:				
Interest Earned	\$ 20,043	\$ 8,067	\$ 6,430	\$ 6,229
Total Revenues	<u>20,043</u>	<u>8,067</u>	<u>6,430</u>	<u>6,229</u>
Other Financing Sources:				
Transfer In - Convention Center Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Other Sources	<u>270,043</u>	<u>258,067</u>	<u>256,430</u>	<u>256,229</u>
TOTAL RESOURCES	<u>\$ 2,672,267</u>	<u>\$ 2,274,900</u>	<u>\$ 2,828,594</u>	<u>\$ 2,747,823</u>
APPROPRIATIONS				
Capital Outlay:				
Equipment Replacement	\$ 100,103	\$ 337,000	\$ 337,000	\$ 653,800
Marquee Screen	<u>-</u>	<u>-</u>	<u>-</u>	<u>750,000</u>
TOTAL APPROPRIATIONS	<u>\$ 100,103</u>	<u>\$ 337,000</u>	<u>\$ 337,000</u>	<u>\$ 1,403,800</u>
Revenues over/(under) Expenditures	<u>169,940</u>	<u>(78,933)</u>	<u>(80,570)</u>	<u>(1,147,571)</u>
ENDING WORKING CAPITAL	<u><u>\$ 2,572,164</u></u>	<u><u>\$ 1,937,900</u></u>	<u><u>\$ 2,491,594</u></u>	<u><u>\$ 1,344,023</u></u>

PERFORMING ARTS DEPRECIATION FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 784,738	\$ 1,037,877	\$ 1,039,217	\$ 1,291,815
Revenues:				
Interest Earned	\$ 4,479	\$ 4,152	\$ 2,598	\$ 3,230
Total Revenues	<u>4,479</u>	<u>4,152</u>	<u>2,598</u>	<u>3,230</u>
Other Financial Sources:				
Transfer In - Performing Arts Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Other Sources	<u>254,479</u>	<u>254,152</u>	<u>252,598</u>	<u>253,230</u>
TOTAL RESOURCES	<u>\$ 1,039,217</u>	<u>\$ 1,292,029</u>	<u>\$ 1,291,815</u>	<u>\$ 1,545,045</u>
APPROPRIATIONS				
Capital outlay:				
Equipment	\$ -	\$ -	\$ -	\$ 210,000
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>210,000</u>
Revenues over/(under) Expenditures	<u>254,479</u>	<u>254,152</u>	<u>252,598</u>	<u>43,230</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,039,217</u></u>	<u><u>\$ 1,292,029</u></u>	<u><u>\$ 1,291,815</u></u>	<u><u>\$ 1,335,045</u></u>

PASSENGER FACILITY CHARGE Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 7,897,332	\$ 7,576,643	\$ 8,006,717	\$ 6,424,403
Revenues:				
Passenger Facility Charge	\$ 1,311,357	\$ 1,727,299	\$ 1,879,845	\$ 1,727,299
Interest Earned	38,581	-	4,885	16,061
Total Revenues	1,349,939	1,727,299	1,884,730	1,743,360
Transfer in - Airport Fund	129,880	-	-	-
Total Revenues and Transfers	1,479,819	1,727,299	1,884,730	1,743,360
TOTAL RESOURCES	\$ 9,377,150	\$ 9,303,942	\$ 9,891,447	\$ 8,167,763
APPROPRIATIONS				
Capital Outlay:				
Professional Services	\$ 3,167	\$ -	\$ 6,394	\$ 40,000
ARFF Unit	-	1,000,000	950,000	50,000
Terminal Restroom Renovations	84,150	1,200,000	1,015,916	99,934
Terminal Passenger Boarding Bridges	-	2,122,500	-	2,122,500
Totals	87,317	4,322,500	1,972,310	2,312,434
Other Financial Sources (Uses):				
Transfer Out - Airport Debt Fund	271,094	644,800	644,800	644,000
Transfer Out - Airport CIP Fund	627,022	3,090,563	751,679	2,909,805
Transfer Out - Airport Fund	-	-	98,255	-
TOTAL APPROPRIATIONS	\$ 985,433	\$ 8,057,863	\$ 3,467,044	\$ 5,866,239
Revenues over/(under) Expenditures	(385,000)	-	-	-
ENDING FUND BALANCE	\$ 8,006,717	\$ 1,246,079	\$ 6,424,403	\$ 2,301,524

AIRPORT CAPITAL IMPROVEMENT Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ (1,068,496)	\$ (467,837)	\$ (1,509,710)	\$ 487
Revenues:				
Grant Reimbursement - FAA	\$ 6,734,309	\$ 41,928,260	\$ 5,929,075	\$ 40,301,436
Total Revenues	<u>6,734,309</u>	<u>41,928,260</u>	<u>5,929,075</u>	<u>40,301,436</u>
Other Financial Sources:				
Transfer In - Passenger Facility Charge Fund	655,380	3,090,563	751,679	2,909,805
Transfer In - McAllen International Airport Fund	<u>89,723</u>	<u>8,285,397</u>	<u>1,044,773</u>	<u>8,211,787</u>
Total Revenues and Other Sources	<u>7,479,412</u>	<u>53,304,220</u>	<u>7,725,527</u>	<u>51,423,028</u>
TOTAL RESOURCES	<u>\$ 6,410,918</u>	<u>\$ 52,836,383</u>	<u>\$ 6,215,817</u>	<u>\$ 51,423,515</u>
APPROPRIATIONS				
Capital Projects *				
Cargo Ramp Design / Construction	\$ -	\$ 8,813,000	\$ -	\$ 8,813,000
Cooling Towers	25,462	-	-	-
Floor Scrubber	-	70,000	50,841	-
GA Land Acquisition	-	2,874,097	11,380	2,862,717
GA Master Business Plan	-	50,000	-	50,000
RIM-HS1 Environmental and Design	-	-	-	130,000
Pavement Management Program	-	-	-	240,000
Master Plan Update	2,051	-	-	-
Mobile GPU / PC Air Unit	-	250,000	176,273	-
Monument and Wayfinding Signs	38,193	-	-	-
Parrallel Runway Feasibility Study	-	500,000	-	500,000
Runway & Taxiway Safety Improvements	7,854,923	29,663,623	6,583,964	27,486,041
Runway 14-32 Rehabilitation	-	3,101,000	-	3,101,000
Terminal Amenity	-	500,000	-	500,000
Terminal Elevator Rehabilitation	-	660,000	25,000	635,000
Terminal Expansion Feasibility Study	-	500,000	-	500,000
Terminal HVAC & Lighting Efficiency Improvements	-	2,200,000	-	2,200,000
Terminal Passenger Boarding Bridge Improvements	-	2,122,500	-	2,122,500
Terminal Tiled Roof Replacement	-	2,000,000	79,400	2,282,770
Total Project Cost	<u>\$ 7,920,629</u>	<u>\$ 53,304,220</u>	<u>\$ 6,926,858</u>	<u>\$ 51,423,028</u>
Other Financing Sources (Uses):				
Transfer Out - Airport Fund	-	-	6,500	-
TOTAL APPROPRIATIONS	<u>\$ 7,920,629</u>	<u>\$ 53,304,220</u>	<u>\$ 6,933,358</u>	<u>\$ 51,423,028</u>
Revenues over/(under) Expenditures	<u>(441,217)</u>	<u>-</u>	<u>792,169</u>	<u>-</u>
Other items affecting Working Capital	<u>-</u>	<u>562,894</u>	<u>718,028</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ (1,509,710)</u>	<u>\$ 95,057</u>	<u>\$ 487</u>	<u>\$ 487</u>

**MCALLEN INTERNATIONAL BRIDGE
CAPITAL IMPROVEMENT
Fund Balance Summary**

	<u>Actual 20-21</u>	<u>Adj. Budget 21-22</u>	<u>Estimated 21-22</u>	<u>Budget 22-23</u>
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,662,827	\$ 2,998,514	\$ 2,893,697	\$ 3,733,693
Revenues:				
Miscellaneous / Other	\$ 426	\$ -	\$ -	\$ -
Interest Earned	19,926	11,994	3,628	9,334
Total Revenues	<u>20,353</u>	<u>11,994</u>	<u>3,628</u>	<u>9,334</u>
Other Financing Sources:				
Transfer In - Toll Bridge Fund	\$ 825,136	\$ 1,341,025	\$ 1,197,353	\$ 1,389,360
Total Revenues and Other Sources	<u>845,489</u>	<u>1,353,019</u>	<u>1,200,981</u>	<u>1,398,694</u>
TOTAL RESOURCES	<u>\$ 3,508,315</u>	<u>\$ 4,351,533</u>	<u>\$ 4,094,678</u>	<u>\$ 5,132,387</u>
APPROPRIATIONS				
Capital Projects:				
Bridge Building Fans	\$ -	\$ 60,000	\$ -	\$ 78,000
Building A - Restroom Addition	-	27,703	-	261,750
Building C - Restroom Addition	-	132,797	-	-
Federal Motor Carrier Project	289,436	130,836	130,836	-
Fence Restoration Project	6,800	170,000	45,000	170,000
I.T. Storage & Network Equipment	38,990	40,000	25,000	40,000
Machinery & Equipment	-	2,999	2,999	-
McAllen - Hidalgo Bridge Bldg A Re-roof	-	-	-	394,852
McAllen - Hidalgo Bridge Bldg B Canopy	-	-	-	705,950
McAllen - Hidalgo Bridge Bldg B Re-roof	-	-	-	120,245
McAllen - Hidalgo Bridge Bldg C Re-roof	-	-	-	159,766
N.B. Pedestrian Expansion	2,000	1,128,000	-	1,024,047
Office Building upgrades	148,569	90,000	90,000	90,000
Pedestrian Canopy	128,821	197,001	37,150	200,000
POE Master Plan Design	-	30,000	30,000	-
Total Capital Projects	<u>\$ 614,617</u>	<u>\$ 2,009,336</u>	<u>\$ 360,985</u>	<u>\$ 3,244,610</u>
TOTAL APPROPRIATIONS	<u>614,617</u>	<u>2,009,336</u>	<u>360,985</u>	<u>3,244,610</u>
Revenues over/(under) Expenditures	<u>230,872</u>	<u>(656,317)</u>	<u>839,996</u>	<u>(1,845,916)</u>
ENDING FUND BALANCE	<u>\$ 2,893,697</u>	<u>\$ 2,342,197</u>	<u>\$ 3,733,693</u>	<u>\$ 1,887,777</u>

ANZALDUAS BRIDGE CIP Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,530,979	\$ 1,345,140	\$ 1,345,140	\$ 656,743
Revenues:				
Interlocal Agreement - Tx Dot	\$ 2,635,200	\$ -	\$ -	\$ -
Interest Earned	978	4,163	1,406	1,642
Total Revenues	2,636,178	4,163	1,406	1,642
Other Financing Sources:				
Transfer In - Anzalduas Bridge Fund	354,814	380,541	523,874	505,584
Total Revenues and Transfers	2,990,992	384,704	525,280	507,226
TOTAL RESOURCES	<u>\$ 4,521,971</u>	<u>\$ 1,729,844</u>	<u>\$ 1,870,420</u>	<u>\$ 1,163,969</u>
APPROPRIATIONS				
Capital Projects:				
Additional Northbound Toll Booth	\$ -	\$ 159,000	\$ -	\$ 234,000
Anzalduas NB Inspection Station	3,103,972	-	-	-
Anzalduas Truck Booth	-	-	-	245,000
Bridge Canopy	-	66,010	-	89,210
Commercial Inspection Station	-	996,577	996,577	-
Computer & Equipment Upgrades	29,251	40,000	31,500	40,000
Facility Upgrades	15,406	50,000	5,600	50,000
NorthBound Lanes	-	180,000	180,000	-
Traffic Lane Improvements	28,203	-	-	-
Property Fence Relocation	-	75,000	-	85,000
TOTAL APPROPRIATIONS	<u>\$ 3,176,832</u>	<u>\$ 1,566,587</u>	<u>\$ 1,213,677</u>	<u>\$ 743,210</u>
Revenues over/(under) Expenditures	(185,840)	(1,181,883)	(688,397)	(235,984)
ENDING FUND BALANCE	<u><u>\$ 1,345,140</u></u>	<u><u>\$ 163,257</u></u>	<u><u>\$ 656,743</u></u>	<u><u>\$ 420,759</u></u>

ANZALDUAS CONSTRUCTION FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues:				
TxDot Appropriation	\$ -	\$ -	\$ -	\$ 21,737,600
NADBank Loan	-	-	-	63,000,000
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 84,737,600
APPROPRIATIONS				
Capital Projects:				
Anzalduas Cargo Construction	\$ -	\$ -	\$ -	\$ 83,000,000
TOTAL APPROPRIATIONS	\$ -	\$ -	\$ -	\$ 83,000,000
Revenues over/(under) Expenditures	-	-	-	1,737,600
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ 1,737,600

CAPITAL IMPROVEMENT PROJECTS SUMMARY

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Examples of what might have an impact on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

Positive The project will either generate some revenue to offset expenses or will actually reduce operating costs.

Negligible The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.

Slight The impact will be between 10,001 and \$50,000 in increased operating expenditures.

Moderate The impact will be between \$50,001 and \$100,000 in increased operating expenditures.

High This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget, we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific projects sheet on the following pages.

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: ANZALDUAS CARGO CONSTRUCTION

Estimated Total Cost of Project (All Accounts)

\$83,000,000

Funding Source

Anzalduas Cargo Construction Fund

Location

6100 South Stewart Road

Work to be Performed

Additional phase of build-out for the Anzalduas - US Land Port of Entry in support of inbound and outbound commercial inspection.

Reason for Work

To provide for the movement of full commercial cargo at the Anzalduas - US Port of Entry.



Impact on Operating Budget

Positive

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY

Estimated Total Cost of Project (All Accounts)

\$44,929,851

Funding Source

Quinta Mazatlán - Center for Urban Ecology

Location

600 Sunset Drive

Work to be Performed

Construction of Quinta Mazatlán - Center for Urban Ecology

Reason for Work

To create a destination venue and educate the public on environmental conservation.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ 3,500	\$ 5,500	\$ -	\$ 1,000	\$ 10,000

PROJECT NAME: NORTHWEST REGIONAL STORMWATER DETENTION FACILITY

Estimated Total Cost of Project (All Accounts)

\$3,687,187

Funding Source

Traffic Improvement / Drainage Bond Fund

Location

NE corner of North 29th Street and Oxford Avenue

Work to be Performed

Construction of a stormwater detention facility and related channel excavation and grading.

Reason for Work

Improve stormwater storage capacity for the contributing drainage basin.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ 1,500

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: BICENTENNIAL BLUELINE

Estimated Total Cost of Project (All Accounts)

\$3,562,990

Funding Source

Traffic Improvement / Drainage Bond Fund

Location

Bicentennial Blue Line, Tamarack Avenue to Harvey Avenue

Work to be Performed

Replacement of four existing bridge structures with three multiple barrel box covert structures and one pre-fabricated pedestrian bridge.

Reason for Work

Improve the efficiency of stormwater conveyance and capacity along the channel.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: PARKS ADMINISTRATION FACILITIES

Estimated Total Cost of Project (All Accounts)

\$3,144,291

Funding Source

Parks Facilities / Fire Station #2 Construction

Location

23rd Street and Trophy Drive

Work to be Performed

Construction of a new Parks and Recreation operations building.

Reason for Work

To construct a larger and up to date Parks and Recreation operating building.

Impact on Operating Budget

High



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: DAFFODIL - TAYLOR ROAD TO WARE ROAD

Estimated Total Cost of Project (All Accounts)

\$6,668,636

Funding Source

Development Corporation Fund

Location

Daffodil from Taylor to Ware Road

Work to be Performed

Construction of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately one mile.

Reason for Work

Widen roadway to address increasing traffic demands.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: CAMPGROUND PROJECTS

Estimated Total Cost of Project (All Accounts)

\$5,040,000

Funding Source

Infrastructure and Improvement Fund

Location

8701 North 23rd Street

Work to be Performed

Development of camp ground to include: tent pads, campfire rings, ponds, archery lanes, entrance booth, office cabin, picnic tables, rustic pavilion.

Reason for Work

Urban camp grounds for programming and rental space.

Impact on Operating Budget

Slight



Personnel	Supplies	Services	Capital	Other	Total
\$ 26,501	\$ -	\$ -	\$ -	\$ -	\$ 26,501

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: ENERGY EFFICIENCY PROGRAM

Estimated Total Cost of Project (All Accounts)

\$3,058,271

Funding Source

Infrastructure and Improvement Fund

Location

Various city's premises

Work to be Performed

HVAC mechanical and building automated control system upgrades.

Reason for Work

Upgrade HVAC equipment and controls to provide for a more energy efficient buildings.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: ALLEYS

Estimated Total Cost of Project (All Accounts)

\$3,600,000

Funding Source

Infrastructure and Improvement Fund

Location

Unpaved alleys throughout the City.

Work to be Performed

Upgrade existing caliche and milling alleys to asphalt.

Reason for Work

Enhance structural integrity of alleys to provide better city collection services. Improve drainage and reduce runoff to comply with State regulations.



Impact on Operating Budget

Slight

Personnel	Supplies	Services	Capital	Other	Total
\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: FIREFIGHTER TRAINING FACILITY CENTER

Estimated Total Cost of Project (All Accounts)

\$3,544,180

Funding Source

Infrastructure and Improvement Fund

Location

10700 North La Lomita Road

Work to be Performed

New Construction of Firefighters Training Facility Center.

Reason for Work

To provide state of the art classroom and training facility for internal, local, state, regional, national, and international first responders.

Impact on Operating Budget

Moderate



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000

PROJECT NAME: FIRE STATION #8

Estimated Total Cost of Project (All Accounts)

\$3,209,180

Funding Source

Infrastructure and Improvement Fund

Location

Tres Lagos

Work to be Performed

New construction of Fire Station #8.

Reason for Work

To maintain the standards of emergency response times for residents and businesses in that area.

Impact on Operating Budget

Moderate



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: ERP PROJECT

Estimated Total Cost of Project (All Accounts)

\$5,100,000

Funding Source

Infrastructure and Improvement Fund

Water Depreciation / Wastewater Depreciation Fund

Location

Various

Work to be Performed

Implementation of new financial software.

Reason for Work

Existing financial software is end of life.

Impact on Operating Budget

High



Personnel	Supplies	Services	Capital	Other	Total
\$ 150,000	\$ 35,000	\$ 1,600,000	\$ -	\$ -	\$ 1,785,000

PROJECT NAME: ELECTRIC BUS PROJECT EXPANSION

Estimated Total Cost of Project (All Accounts)

\$3,000,000

Funding Source

Bus Terminal Fund

Location

Central Station, North Hub, & Quinta Park and Ride

Work to be Performed

The Transit Department intends to retrofit the existing 50kw infrastructure to 250kw.

Reason for Work

This modification will allow for a much faster charging ability which will decrease time and allow for greater range of the vehicles.

Impact on Operating Budget

Positive



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ (40,000)	\$ (40,000)

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: QUINTA PARK AND RIDE

Estimated Total Cost of Project (All Accounts)

\$4,700,000

Funding Source

Bus Terminal Fund

Location

10th and Bales Drive

Work to be Performed

Construction of a Park and Ride adjacent to the Quinta Mazatlan Development.

Reason for Work

To keep up with increasing demands for public transportation services in south McAllen.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: NORTH HUB CONSTRUCTION

Estimated Total Cost of Project (All Accounts)

\$4,128,478

Funding Source

Bus Terminal Fund

Location

23rd Street and Trophy Drive

Work to be Performed

Construction of a North Transfer Center and Maintenance Shop.

Reason for Work

To keep up with increasing demands for public transportation services.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: RUNWAY 14-32 REHABILITATION

Estimated Total Cost of Project (All Accounts)

\$3,101,000

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Pavement rehabilitation will include routing, cleaning, sterilizing, and sealing existing cracks.

Reason for Work

To ensure continued safety by rehabilitation of Runway 14-32 pavement.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

PROJECT NAME: GENERAL AVIATION LAND ACQUISITION

Estimated Total Cost of Project (All Accounts)

\$2,862,717

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Land acquisition

Reason for Work

This will fund land acquisition for expanded General Aviation development at the Airport.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 500	\$ -	\$ -	\$ 500

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: RUNWAY & TAXIWAY SAFETY IMPROVEMENTS

Estimated Total Cost of Project (All Accounts)

\$29,663,623

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Improvements to runway and taxiway storm water management system.

Reason for Work

To address and mitigate on-going safety and operational issues associated with the existing stormwater management system.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ 7,500

PROJECT NAME: CARGO RAMP CONSTRUCTION

Estimated Total Cost of Project (All Accounts)

\$8,813,000

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Reconstructing the asphalt portions of the cargo apron to concrete.

Reason for Work

To increase safety, space and flexibility of operations for existing and future users.

Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: NORTHWEST TREATMENT PLANT EXPANSION

Estimated Total Cost of Project (All Accounts)

\$1,600,000

Funding Source

Water Capital Improvement Fund

Location

North Bentsen Road

Work to be Performed

This funding will be used to procure Professional Consulting Engineering Services to develop Plans and Specifications for a plant expansion.

Reason for Work

The intent is to prepare construction documents such as to develop a "shovel-ready" project to increase capacity and provide redundancy.

Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: ADVANCED METERING INFRASTRUCTURE PROJECT

Estimated Total Cost of Project (All Accounts)

\$18,000,000

Funding Source

Water Revenue Bond Fund

Location

City of McAllen - Entire Water Service Area

Work to be Performed

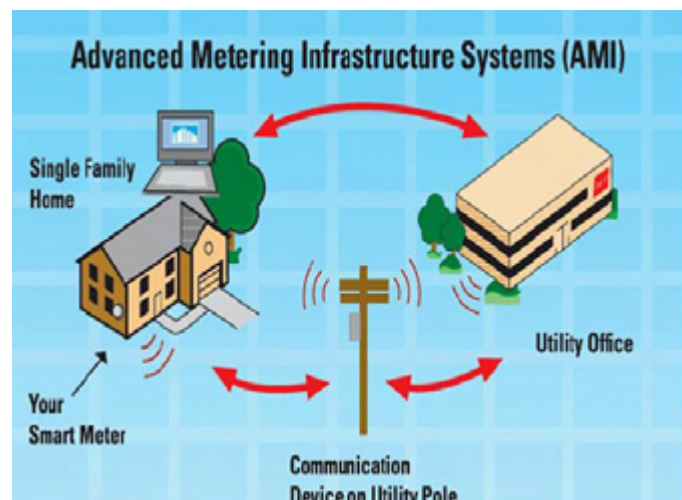
Replace all existing water meters with SMART Meters.

Reason for Work

Increase in overall efficiency and equipment modernization.

Impact on Operating Budget

Positive



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: TRES LAGOS RECLAIMED WATER ELEVATED TOWER

Estimated Total Cost of Project (All Accounts)

\$2,851,203

Funding Source

Wastewater Capital Improvement Fund

Location

Approximate location is at intersection of Stuart Road and Tres Lagos Boulevard.

Work to be Performed

Fund will be used for Consulting Design Phase Services such as to produce a "shovel-ready" Project.

Reason for Work

Design plans and specifications will be for an Elevated Reuse Water Tower within Tres Lagos.



Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT NAME: DICKER ROAD SEWER

Estimated Total Cost of Project (All Accounts)

\$1,600,000

Funding Source

Wastewater Capital Improvement Fund

Location

Dicker Road between 23rd and 10th Street

Work to be Performed

Installation of new Wastewater Lift Station and corresponding Gravity Sewer Line. Phase I.

Reason for Work

Extend sewer service to the south-east section of McAllen.

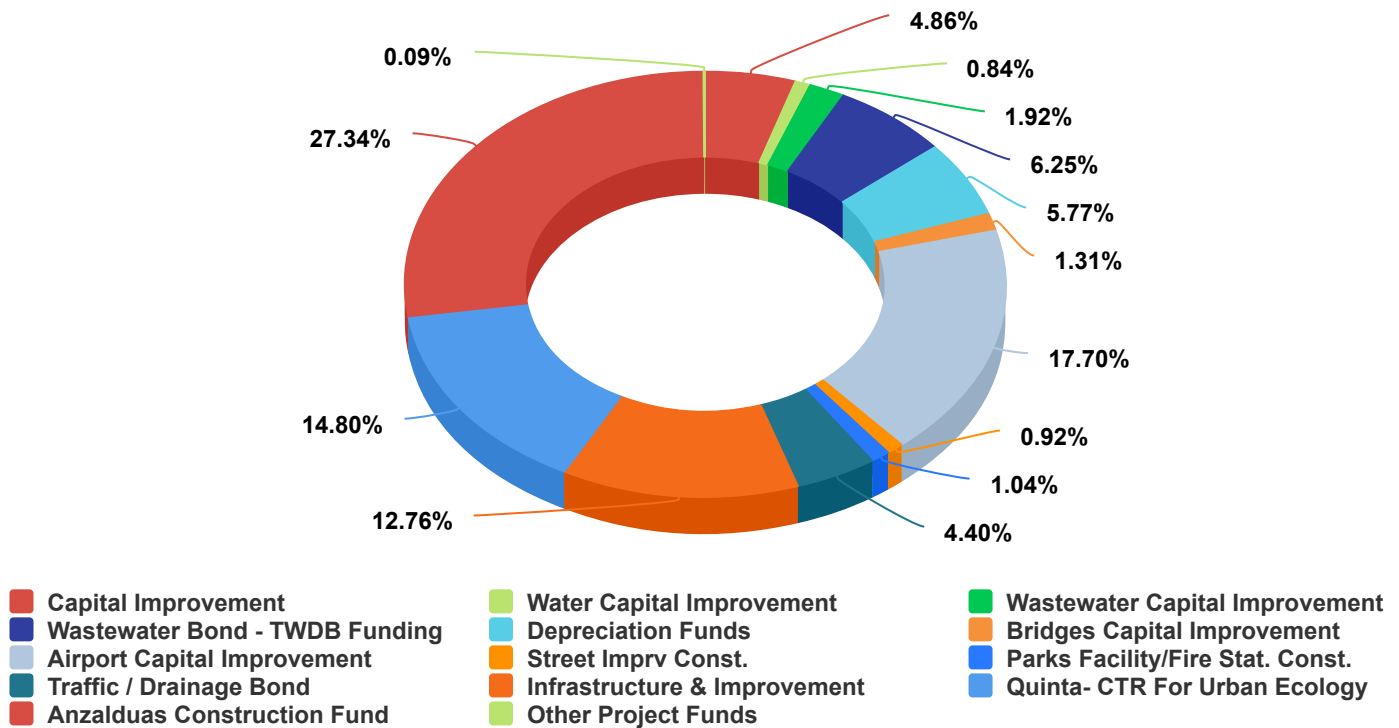


Impact on Operating Budget

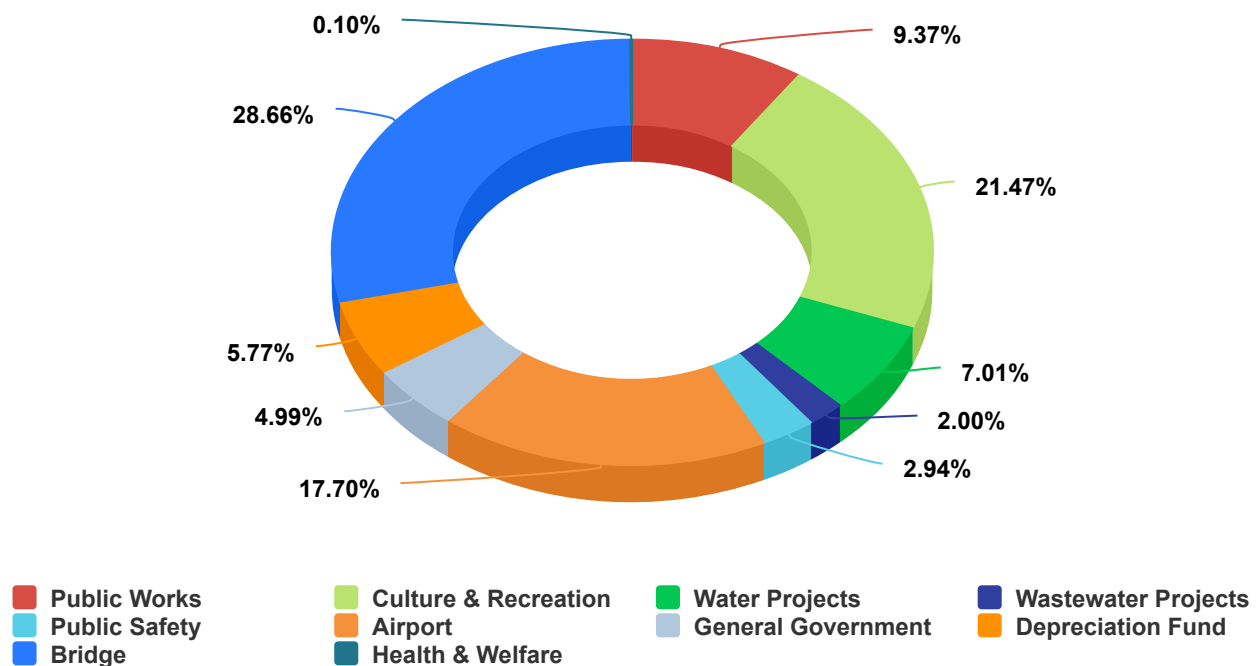
Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Capital Project Funds Appropriations
by Fund
\$303,530,489**



**Capital Project Funds Appropriations
by Category
\$303,530,489**



CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2022-2023

Department Name	Description	N R	Total
CAPITAL IMPROVEMENTS FUND (300)			
GENERAL GOVERNMENT	SEE PAGE 225 FOR PROJECTS	-	\$ 1,476,539
PUBLIC SAFETY	SEE PAGES 225-226 FOR PROJECTS	-	2,739,100
HIGHWAYS AND STREETS	SEE PAGE 226 FOR PROJECTS	-	5,818,929
CULTURE AND RECREATIONS	SEE PAGE 226 FOR PROJECTS	-	4,480,590
HEALTH & WELFARE	SEE PAGE 226 FOR PROJECTS	-	235,000
	<i>FUND TOTAL</i>		<u>14,750,158</u>
QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY (302)			
CAPITAL PROJECTS	PALM HOUSE MASTERPLAN / DESIGN	N	972,486
	PALM HOUSE CONSTRUCTION	N	43,000,000
	PALM HOUSE - FURNITURE, FIXTURE, & EQUIPMENT	N	957,365
	<i>FUND TOTAL</i>		<u>44,929,851</u>
TRAFFIC/DRAINAGE BOND FUND (318)			
CAPITAL PROJECTS	SEE PAGE 228 FOR PROJECTS	N/A	13,343,043
	<i>FUND TOTAL</i>		<u>13,343,043</u>
PARKS FACILITY/FIRE STATION #2 FUND (320)			
CAPITAL PROJECTS	PARKS ADMINISTRATION - FACILITY	R	3,144,291
	<i>FUND TOTAL</i>		<u>3,144,291</u>
STREET IMPROVEMENT CONSTRUCTION FUND (322)			
CAPITAL PROJECTS	SEE PAGE 230 FOR PROJECTS	N/A	2,798,672
	<i>FUND TOTAL</i>		<u>2,798,672</u>
INFORMATION TECHNOLOGY FUND (340)			
CAPITAL PROJECTS	COMPUTER EQUIPMENT	N	206,420
	COMPUTER SOFTWARE	N	9,000
	PROJECT SMART	N	35,000
CAPITAL PROJECTS	OFFSITE BACKUP	N	20,000
	<i>FUND TOTAL</i>		<u>270,420</u>
INFRASTRUCTURE AND IMPROVEMENT (321)			
CAPITAL PROJECTS	SEE PAGE 234 FOR PROJECTS	N/A	38,725,280
	<i>FUND TOTAL</i>		<u>38,725,280</u>

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022-2023

Department Name	Description	N R	Total
WATER DEPRECIATION FUND (410)			
WATER PLANTS	2009 FORD F-150 RC LB 2WD (PU2002)	R	40,000
	ELECTRICAL METER FOR NEW RESERVOIR	R	7,680
	L TON CHLORINE SCALE	R	7,320
	AIR DRYERS FOR EXPANSION PLANT	R	12,240
	HIGH SERVICE #5 ELECTRIC PANEL	R	21,600
	3 TON CHLORINE HOIST	R	26,400
	4 TON CHLORINE SCALE	R	21,120
	20" RAW CHECK VALVE	R	28,800
	72-Q GEAR BOX L-8	R	26,400
	71-Q GEAR BOX 9-12	R	19,800
	FLOE GEARBOX WITH MO	R	26,400
	POWER METER BUILDING D	R	7,800
	SLUICE GATE	R	10,800
	DOUBLE WALL FUEL TANK (HIGH SERVICE PUMP)	R	13,400
	CHLORINE BUILDING DOORS	R	16,000
DEPT. TOTAL			285,760
TRANSMISSION & DISTRIBUTION	HYDRAULIC POWER PACK	R	9,500
	WAREHOUSE CAMERAS	R	7,200
	SMALL METER BOXES	R	80,000
	LARGE METER BOXES	R	30,000
	METER BOX I IDS	R	28,800
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	147,000
	WATER METERS - 3/4"	R	120,000
	WATER METERS - 1"	R	56,250
	WATER METERS - 2"	R	42,750
	WATER METERS - 3"	R	6,000
	WATER METERS - 4"	R	10,800
	WATER METERS - 6"	R	15,690
	3" METER STRAINER	R	2,100
	4" METER STRAINER	R	3,600
	6" METER STRAINER	R	5,400
	TRANSCEIVERS FOR AMI/AMR METERS	R	225,000
	4-INCH REPAIR COUPLINGS	R	6,800
	6-INCH REPAIR COUPLINGS	R	12,960
	8-INCH REPAIR COUPLINGS	R	18,900
	12-INCH REPAIR COUPLINGS	R	20,800
	16-INCH REPAIR COUPLINGS	R	4,480
	FIRE HYDRANTS	R	60,000
	4-INCH VALVES	R	17,200
	6-INCH VALVES	R	28,000
	8-INCH VALVES	R	43,000
	12-INCH VALVES	R	50,700
DEPT. TOTAL			1,052,930
CUSTOMER RELATIONS	REMODEL CASHIERING AND DRIVE-THRU AREAS	R	27,000
	DEPT. TOTAL		27,000
DEPRECIATION PROJECTS	SEE PAGE 235 FOR PROJECTS	N/A	3,320,000
FUND TOTAL			4,685,690

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022-2023

Department Name	Description	N R	Total
WATER CAPITAL IMPROVEMENT FUND (430)			
TRANSMISSION & DISTRIBUTION	3/4-TON RC LB 2WD GAS TRUCK (REBUDGET)	R	35,000
	SMALL METER BOXES	R	64,000
	LARGE METER BOXES	R	36,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	192,000
	WATER METERS - 3/4"	R	48,000
	WATER METERS - 1"	R	11,250
	WATER METERS - 2"	R	14,250
	WATER METERS - 3"	R	6,000
	WATER METERS - 4"	R	10,800
	WATER METERS - 6"	R	15,690
	3" METER STRAINER	R	2,100
	4" METER STRAINER	R	3,600
	6" METER STRAINER	R	5,100
	TRANSCIEVERS FOR AMI/AMR METERS	R	75,000
	DEPT. TOTAL		518,790
WATER PROJECTS	SEE PAGE 236 FOR PROJECTS	N/A	2,025,000
	DEPT. TOTAL		2,025,000
	FUND TOTAL		2,543,790
WATER REVENUE BOND ISSUES (441)			
CAPITAL PROJECTS	SEE PAGE 237 FOR PROJECTS	N/A	18,725,000
	FUND TOTAL		18,725,000
WASTEWATER DEPRECIATION FUND (460)			
WASTEWATER PLANTS	VEHICLE (F150-SHORT BED-UNIT 1511, 2001, 0259)	R	106,500
	S - MEMBRANE THICKENER CARTRIDGE REPLACEMENT	R	101,520
	S - 4-BELT PRESS AUGER BEARING ASSEMBLY	R	35,250
	S - UVT SENSOR	R	14,850
	S - FOUR SEAT UTILITY VEHICLE "GATOR"	R	12,885
	N - ODOR CONTROL PUMP/MOTOR	R	5,870
	N -LAWN TRACTOR (72", 40HP, SCAG TURF TIGER)	R	18,180
	N - HYPOCHLORITE CELLS (NOVA 20PPD)	R	14,240
	N-RAS MOTOR	R	12,000
	N - LIFT STATION PUMP IMPELLER	R	81,370
	N - NEUROS BLOWER 22, PROGRAMMED HM!	R	9,210
	N-RAS PUMP	R	21,600
	P - AS950 - AUTOMATIC PORTABLE SAMPLER	R	12,710
	DEPT. TOTAL		446,185
WASTEWATER LABORATORIES	AUTOCLAVE, BENCHTOP STERILIZER (S.PLANT) IDEXX	R	9,920
	LABORATORIES (SOLE SOURCE) QUANTI-TRAY	R	13,280
	SEALER PLUS; BACK-UP V		
	DEPT. TOTAL		23,200
WASTEWATER COLLECTION	VEHICLE (TRUCK -FL50) (PU!507)	R	35,000
	PORTABLE LIGHT TOWER DIESEL	R	24,900
	MEDIA REPLACEMENT	R	49,600
	6" SUBMERSIBLE PUMPS 14 HP (2ND & VIOLET LS)	R	15,530
	4" SUBMERSIBLE PUMPS 4.7 HP (MCCOLL & YUMA LS)	R	6,000
	4" SUBMERSIBLE PUMPS S HP (AVOCET LS)	R	11,850
	4" SUBMERSIBLE PUMPS 5 HP (RETIREE HAVEN LS)	R	11,350
	COMPOSITE MANHOLE COVERS	R	51,000
	DEPT. TOTAL		205,230

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022-2023

Department Name	Description	N R	Total
DEPRECIATION PROJETS	SEE PAGE 238 FOR PROJECTS	N/A	4,645,000
	DEPT. TOTAL		4,645,000
	FUND TOTAL		5,319,615
	WASTEWATER CAPITAL IMPROVEMENT FUND (480)		
WASTEWATER PLANT	1/2-TON RC SB 2WD GAS (UNIT 2501)	R	35,000
	N - CATWALK F/1000 KW GENERATOR CATWALK	R	11,030
	PALO ALTO FIRE WALL PROTECTION NORTH & SOUTH	R	30,000
	SCADA MAINTENANCE FIREWALLS	R	14,400
	SCADA MAINTENANCE ESXI HOSTS	R	43,200
	SCADA MAINTENANCE WINDOW LICENSING	R	9,600
	DEPT. TOTAL		143,230
WASTEWATER LAB	1/2-TON RC SB 2WD GAS (UNIT 0281)	R	35,000
	GENERATOR	R	146,000
	DEPT. TOTAL		181,000
WASTEWATER COLLECTIONS	1/2-TON RC SB 2WD GAS (UNITS PU279, PU2004)	R	70,000
	3/4-TON CC SERVICE BODY GAS (UNIT PU25 I)	R	49,000
	WETWELL AERATOR	R	60,000
	DIESEL DRIVEN 6" PUMP TRAILER MOUNTED	R	90,000
	DIGIAL DATA COLLECTION INTERFACE SYSTEMS	R	16,000
	1" IPERL TRPL USG 8 WHEEL RECLAIM (PURPLE)	R	35,720
	1" IPERL STRAINER	R	140
	SMARTPOINT 520M SINGLE PORT	R	19,389
	2" OMNI +R2 TRPL USG 8 WHEEL RECLAIM (PURPLE)	R	2,853
	1" RECLAIMED WATER METER BOXES	R	18,810
	2" RECLAIMED WATER METER BOXES	R	865
	ASSORTED FITTING TYPES & CUTOFF	R	4,000
	DEPT. TOTAL		366,777
WASTEWATER ADMINISTRATION	OFFICE REMODELING FURNITURE	R	10,000
	DEPT. TOTAL		10,000
CAPITAL PROJECTS	SEE PAGE 239 FOR PROJECTS	N/A	5,128,203
	PROJECT TOTAL		5,128,203
	FUND TOTAL		5,829,210
	WASTEWATER REVENUE BOND CLEAN WATER (495)		
CAPITAL PROJECTS	SEE PAGE 241 FOR PROJECTS	N/A	241,361
	FUND TOTAL		241,361
	SANITATION DEPRECIATION FUND (502)		
RESIDENTIAL	3/4 TON CC LB 2WD GAS (SA2515)	R	44,000
	3/4 TON CC SB 4WD GAS (SA2500)	R	40,000
	AUTO SIDE LOADER (SA8016)	R	360,000
	FRONT LOAD REFUSE TRUCK (SA8004)	R	360,000
	REFUSE TRUCK (SA8013/SA8014)	R	701,722
	DEPT. TOTAL		1,505,722

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022-2023

Department Name	Description	N R	Total
COMMERCIAL	3/4 TON CC SB 4WD GAS (SA2502)	R	40,000
	FRONT LOADER REFUSE TRUCK (SA8263, SA8263)	R	720,000
	ROUGH TERRAIN FORKLIFT (SA9000)	R	79,930
	SIDE LOADER REFUSE TRUCK (SA8204, SA8205)	R	651,328
	DEPT. TOTAL		1,491,258
COMPOSTING	TROMMEL SCREENER (SA9005)	R	375,000
	3/4 TON CC LB 4WD (SA2505)	R	50,000
	DEPT. TOTAL		425,000
RECYCLING	1/2 TON EC SB 2WD GAS (SA2513)	R	43,000
	1/2 TON RC SB 2WD GAS	N	60,000
	DEPT. TOTAL		103,000
ROLL OFF	REFUSE TRUCK (SA8304)	R	185,804
	REFUSE TRUCK (SA8305)	R	215,000
	DEPT. TOTAL		400,804
BRUSH	1/2 EC SB 4WD GAS (SA2506)	R	42,500
	FRONT WHEEL LOADER (SA9011)	R	180,000
	GRAPPLE ROLL-OFF TRUCK (SA8501)	R	258,598
	OPEN TOP BRUSH TRUCK (SA8404,8405,8406,8407)	R	630,144
	OPEN TOP BRUSH TRUCK (SA8408,09,10,11)	R	700,000
	DEPT. TOTAL		1,811,242
	<i>FUND TOTAL</i>		<u>5,737,026</u>
GOLF CARTS	CHAMPION LAKES GOLF COURSE DEPRECIATION FUND (520)		
	NEW GOLF CART FLEET	N	150,000
	<i>FUND TOTAL</i>		<u>150,000</u>
MAINTENANCE & OPERATIONS	CONVENTION CENTER DEPRECIATION FUND (544)		
	MARQUEE SCREEN	R	750,000
	EQUIPMENT REPLACEMENT	R	653,800
	<i>FUND TOTAL</i>		<u>1,403,800</u>
	PERFORMING ARTS DEPRECIATION FUND (547)		
	BOILER	R	90,000
	WATER SOFTNER	R	120,000
	<i>FUND TOTAL</i>		<u>210,000</u>
CAPITAL PROJECTS	MCALLEN INT'L AIRPORT PFC FUND (552)		
	AIRCRAFT RESCUE AND FIREFIGHTER UNIT	R	50,000
	PROFESSIONAL SERVICES	N	40,000
	TERMINAL PASSENGER BOARDING BRIDGES	R	2,122,500
	TERMINAL RESTROOM RENOVATION	R	99,934
	<i>FUND TOTAL</i>		<u>2,312,434</u>
CAPITAL PROJECTS	AIRPORT CIP FUND (554)		
	CARGO RAMP CONSTRUCTION	N	8,813,000
	GENERAL AVIATION LAND ACQUISITION	N	2,862,717
	GENERAL AVIATION MASTER BUSINESS PLAN	N	50,000
	PARALLEL RUNWAY FEASIBILITY STUDY	N	500,000
	PAVEMENT MANAGEMENT PROGRAM	N	240,000
	RIM-HS1 ENVIRONMENTAL AND DESIGN	N	130,000
	RUNWAY & TAXIWAY SAFETY IMPROVEMENTS	R	27,486,041

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022-2023

Department Name	Description	N R	Total
	RUNWAY 14-32 REHABILITATION	R	3,101,000
	TERMINAL AMENITY	R	500,000
	TERMINAL ELEVATOR REHABILITATION	R	635,000
	TERMINAL EXPANSION FEASIBILITY STUDY	N	500,000
	TERMINAL HVAC & LIGHTING EFFICIENCY IMPROVEMENTS	R	2,200,000
	TERMINAL PASSENGER BOARDING BRIDGE IMPROVEMENTS	R	2,122,500
	TERMINAL TILED ROOF REPLACEMENT	R	2,282,770
	<i>FUND TOTAL</i>		51,423,028
	BRIDGE CAPITAL IMPROVEMENT FUND (566)		
CAPITAL PROJECTS	BRIDGE BUILDING FANS	N	78,000
	CANOPY IMPROVEMENTS	R	200,000
	FENCE RESTORATION	R	170,000
	I.T. STORAGE & NETWORK EQUIPMENT	R	40,000
	MCALLEN - HIDALGO BRIDGE BLDG A RE-ROOF	R	394,852
	MCALLEN - HIDALGO BRIDGE BLDG B CANOPY	R	705,950
	MCALLEN - HIDALGO BRIDGE BLDG B RE-ROOF	R	120,245
	MCALLEN - HIDALGO BRIDGE BLDG C RE-ROOF	R	159,766
	N.B. PEDESTRIAN EXPANSION	R	1,024,047
	OFFICE BUILDING UPGRADES	R	90,000
	RESTROOM ADDITION - BUILDING A	N	261,750
	<i>FUND TOTAL</i>		3,244,610
	ANZALDUAS CAPITAL IMPROVEMENT FUND (586)		
CAPITAL PROJECTS	ADDITIONAL NORTHBOUND TOLL BOOTH	N	234,000
	ANZALDUAS TRUCK BOOTH	N	245,000
	BRIDGE CANOPY	R	79,210
	COMPUTER UPGRADES	R	50,000
	FACILITY UPGRADES	R	50,000
	FENCE MOVEMENT - RMA PROJECT	R	85,000
	<i>FUND TOTAL</i>		743,210
	ANZALDUAS CARGO CONSTRUCTION FUND (587)		
CAPITAL PROJECTS	ANZALDUAS CARGO CONSTRUCTION	N	83,000,000
	<i>FUND TOTAL</i>		83,000,000
	CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL		\$ 303,530,489





ENTERPRISE FUND



Water Fund

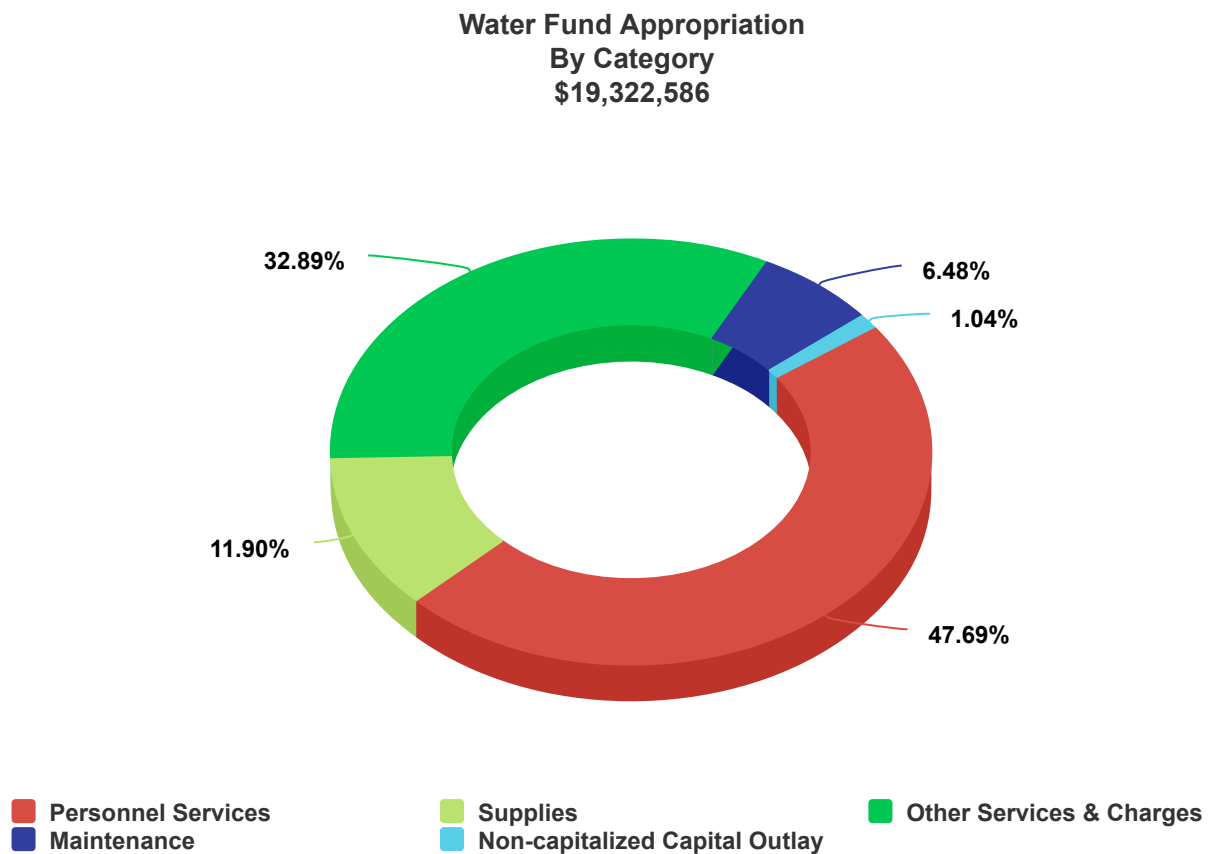
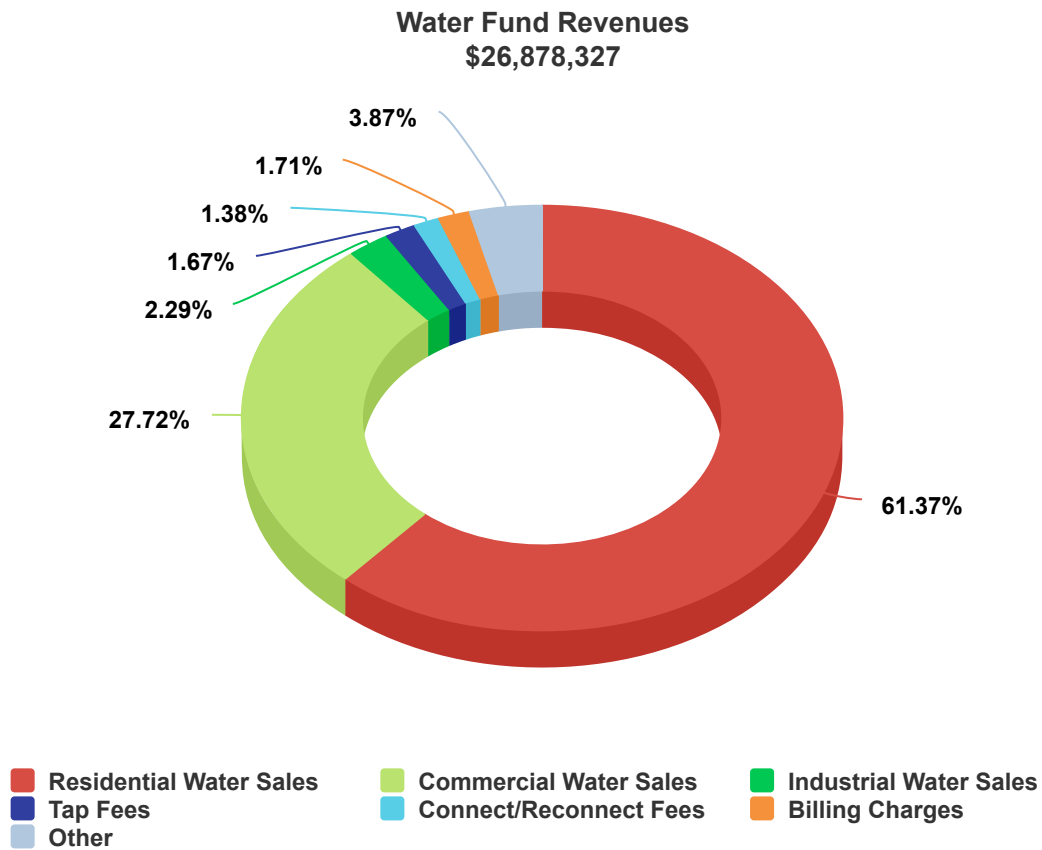


The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

WATER FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,220,732	\$ 9,522,382	\$ 7,447,045	\$ 5,898,891
Revenues:				
Residential Water Sales	\$ 12,165,902	\$ 14,490,648	\$ 12,124,609	\$ 16,494,615
Commercial Water Sales	5,904,797	6,513,810	5,972,758	7,449,642
Industrial Water Sales	404,335	541,053	365,504	614,225
Regional Water Sales	113,136	340,000	163,846	340,000
Misc. Operating Revenues	457,955	400,000	456,839	400,000
Tap Fees	367,575	450,000	495,050	450,000
Connect Fees	181,300	180,000	182,225	180,000
Reconnect Fees	198,125	190,000	184,600	190,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	71,980	35,500	81,358	35,500
Misc. Non-Operating Revenues	378,086	235,000	356,068	235,000
Interest Earned	50,570	38,090	30,995	29,345
Total Revenues	20,753,761	23,874,101	20,873,852	26,878,327
TOTAL RESOURCES	<u>\$ 28,974,493</u>	<u>\$ 33,396,483</u>	<u>\$ 28,320,897</u>	<u>\$ 32,777,218</u>
Operating Expenses:				
Administration and General/Benefits	\$ 1,529,549	\$ 2,398,198	\$ 1,958,809	\$ 2,354,197
Employee Benefits/Contingency	35,000	35,000	35,000	272,630
Liability and Misc. Insurance	39,060	55,099	55,099	72,408
Water Treatment Plant	4,710,570	5,451,924	5,241,790	6,512,771
Cost of Raw Water	2,364,688	2,833,803	2,500,000	2,478,577
Water Laboratory	430,690	552,856	491,701	600,275
Transmission & Distribution	2,257,708	3,008,394	2,919,159	2,898,143
Water Meter Readers	1,058,631	1,393,286	1,326,837	1,387,113
Utility Billing	817,054	912,203	866,310	996,405
Customer Relations	1,031,942	1,136,207	1,110,046	1,211,963
Treasury Management	493,120	580,491	537,215	538,104
Total Operations	14,768,008	18,357,461	17,041,966	19,322,586
Non-operating Expense:				
Transfers To Depreciation Fund	1,575,935	1,698,664	1,608,631	1,768,040
Transfers to Debt Service-2015 Issue	1,083,348	1,092,182	1,092,182	1,092,042
Transfers to Debt Service-2016 Issue	799,614	802,208	802,208	860,473
Transfers to Debt Service-2018 Issues	530,416	528,124	528,724	530,956
Transfers to Debt Service-2021 Issues	-	-	156,924	1,060,925
Transfers to Planned Debt Service	-	156,924	-	-
Transfers to Capital Improvements	1,875,415	941,469	941,469	1,018,790
Other Non-operating expenses / Health Insurance	101,370	80,729	-	-
Rebatable Arbitrage / Bond-related charges	(15,129)	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 20,718,978</u>	<u>\$ 23,657,761</u>	<u>\$ 22,172,105</u>	<u>\$ 25,653,812</u>
Revenues over/(under) Expenditures	34,783	216,340	(1,298,253)	1,224,515
Other Changes Affecting Working Capital	(808,470)	(251,964)	(249,901)	(272,619)
ENDING WORKING CAPITAL	<u>\$ 7,447,045</u>	<u>\$ 9,486,758</u>	<u>\$ 5,898,891</u>	<u>\$ 6,850,787</u>





WATER FUND Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Administration and General	\$ 1,529,549	\$ 2,398,198	\$ 1,958,809	\$ 2,354,197
Employee Benefits/Contingency	35,000	35,000	35,000	272,630
Liability and Misc. Insurance	39,060	55,099	55,099	72,408
Water Treatment Plant	4,710,570	5,451,924	5,241,790	6,512,771
Cost of Raw Water	2,364,688	2,833,803	2,500,000	2,478,577
Water Laboratory	430,690	552,856	491,701	600,275
Transmission & Distribution	2,257,708	3,008,394	2,919,159	2,898,143
Water Meter Readers	1,058,631	1,393,286	1,326,837	1,387,113
Utility Billing	817,054	912,203	866,310	996,405
Customer Relations	1,031,940	1,136,207	1,110,046	1,211,963
Treasury Management	493,120	580,491	537,215	538,104
TOTAL OPERATING EXPENSES	<u>14,768,010</u>	<u>18,357,461</u>	<u>17,041,966</u>	<u>19,322,586</u>
TOTAL EXPENDITURES	<u>\$ 14,768,009</u>	<u>\$ 18,357,461</u>	<u>\$ 17,041,966</u>	<u>\$ 19,322,586</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 6,089,275	\$ 6,833,146	\$ 6,531,561	\$ 6,828,388
Employee Benefits	1,547,161	2,204,471	2,109,157	2,386,321
Supplies	1,331,122	1,631,650	1,626,629	2,299,305
Other Services and Charges	5,008,717	6,283,809	5,448,356	6,354,339
Maint. and Repair Services	671,837	1,146,335	1,091,729	1,252,482
Non-capitalized Capital Outlay	119,896	258,050	234,534	201,751
TOTAL OPERATING EXPENSES	<u>14,768,007</u>	<u>18,357,461</u>	<u>17,041,966</u>	<u>19,322,586</u>
TOTAL EXPENDITURES	<u>\$ 14,768,009</u>	<u>\$ 18,357,461</u>	<u>\$ 17,041,966</u>	<u>\$ 19,322,586</u>
PERSONNEL				
Admin. and General	9	9	9	9
Water Treatment Plant	36	36	36	36
Laboratory Services	6	6	6	6
Trans & Distribution	47	47	47	47
Meter Readers	19	19	19	19
Utility Billing	9	9	9	10
Customer Relations	20	20	20	20
Treasury Management	4	4	4	4
TOTAL PERSONNEL	<u>150</u>	<u>150</u>	<u>150</u>	<u>151</u>



Water Fund Administration

<http://www.mcallenpublicutility.com/>

Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet or exceed our commitments to the many constituencies we serve. All of our long-term strategies and short-term actions will be molded by a set of core values that are shared by each and every employee.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 792,651	\$ 819,154	\$ 769,363	\$ 780,863
Employee Benefits	(74,432)	231,284	229,802	218,174
Supplies	6,208	12,000	6,000	12,000
Other Services and Charges	788,640	1,308,360	944,844	1,317,060
Maintenance	11,098	26,100	7,500	26,100
Operations Subtotal	1,524,165	2,396,898	1,957,509	2,354,197
Capital Outlay	5,385	1,300	1,300	-
Operations & Capital Outlay Total	1,529,550	2,398,198	1,958,809	2,354,197
Non-Departmental	-	-	-	-
Contingency	35,000	35,000	35,000	272,630
Insurance	39,060	55,099	55,099	72,408
Total Expenditures	\$ 1,603,608	\$ 2,488,297	\$ 2,048,908	\$ 2,699,235

PERSONNEL

Exempt	4	4	4	4
Non-Exempt	5	5	5	5

Total Positions Authorized

9	9	9	9
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Contact Us:

Mark A. Vega,
General Manager
Utility Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

MAJOR FY 22-23 GOALS

1. AMI Project (Automatic Metering Infrastructure) to replace conventional water meters with advanced metering infrastructure. (6.4.1)
2. HCID #1 Raw Waterline under Construction Raw water line to deliver a new source water to our South Water Treatment Plant. (6.4.7)
3. SWTP Electrical Generator Project (Planning and Design Phase Only) study will be conducted to evaluate options for increasing Generator Capacity at South Water Treatment Plant. (6.4.8)
4. Geo-Water (Deep Well) Feasibility Study will be conducted to evaluate options and possibilities of geothermal power generation to serve WTP(s). (6.4.9)
5. South Water Treatment Plant Expansion Filter/Clarifier to increase capacity at the South Water Treatment Plant and upgrade the SCADA system (Electronic Dashboard Monitoring System) for both water plants.(6.4.10)
6. Management and oversight of the Utility
7. Expand community outreach through tours and events.
8. Update brand on promotional tours.
9. Aim to improve communication with customers through social media.
10. Development of Annual Grants Strategy Plan.
11. Coordinate Grants Committee meetings.

Water Fund Administration

Description:

Water Administration includes 9 full time employees. This department oversees the general administration of the MPU, including anything related to the MPU Board of Trustees and meetings.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 1,603,608	\$ 2,287,225	\$ 2,048,908	\$ 2,699,235
Outputs:				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
Effectiveness Measures:				
Maintain/Improve S & P/Fitch Ratings: Water/Sewer Revenue Bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
Efficiency Measures:				
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capita	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55
Population:	144,650	147,034	147,034	148,714



Water Fund Water Plant

<http://www.mcallenpublicutility.com/>

Mission Statement:

To provide a safe continuous supply of potable water for public consumption.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,403,663	\$ 1,654,144	\$ 1,524,377	\$ 1,731,786
Employee Benefits	426,695	515,360	486,497	511,789
Supplies	1,189,022	1,454,260	1,454,260	2,092,665
Other Services and Charges	1,160,720	1,250,590	1,217,035	1,552,250
Maintenance	488,201	452,500	452,500	502,500
Operations Subtotal	4,668,300	5,326,854	5,134,669	6,390,990
Capital Outlay	42,269	125,070	107,121	121,781
Total Expenditures	\$ 4,710,569	\$ 5,451,924	\$ 5,241,790	\$ 6,512,771
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	31	31	31	31
Part-Time	1	1	1	1
Total Positions Authorized	36	36	36	36

Contact Us:

Edward Gonzalez,
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 22-23 GOALS

1. To provide public with potable water without interruption.
2. Continue education for staff to acquire higher licenses.
3. Continue to be in compliance with TCEQ Regulation without violations.
4. Continue with our repair in-house program.
5. Continue performing PM on electrical system and chlorine scrubber systems.
6. Continue working on filter/clarifier upgrade at Expansion Plant.
7. Continue with our Preventative Maintenance Program.
8. Continue researching for new technology to improve plant operations.

Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 36 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	35	35	35	35
Department Expenditures	\$ 4,710,569	\$ 5,431,111	\$ 5,134,669	\$ 6,512,771
Outputs:				
Total raw water treated	8,819,912,000	11,330,000,000	11,330,000,000	11,330,000,000
Total HI-Service water produced (mgd)	8,690,462,000	11,000,000,000	11,000,000,000	11,000,000,000
Average daily consumption (mgd)	24	24	26	26
Maximum daily consumption (mgd)	38	35	35	38
Capacity (mgd)	59	59	60	60
Water analysis	291,000	312,900	312,900	312,900
Effectiveness Measures:				
Turbidity removal	99.00%	99.00%	99.00%	99.00%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regulations	99.00%	100.00%	100.00%	100.00%
Compliance with all water quality	100.00%	100.00%	100.00%	100.00%
Efficiency Measures:				
Chemical cost per MG	\$ 133	\$ 128	\$ 128	\$ 186
Power cost per MG	\$ 104	\$ 86	\$ 86	\$ 112
Maintenance cost per MG	\$ 56	\$ 41	\$ 41	\$ 46
Personnel cost per MG	\$ 211	\$ 195	\$ 183	\$ 204
Department expenditures per capita	\$ 32.57	\$ 36.94	\$ 35.65	\$ 43.79
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided



Water Fund Cost of Raw Water

<http://www.mcallenpublicutility.com/>

Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,364,688	2,833,803	2,500,000	2,478,577
Maintenance	-	-	-	-
Operations Subtotal	2,364,688	2,833,803	2,500,000	2,478,577
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,364,688	\$ 2,833,803	\$ 2,500,000	\$ 2,478,577

Contact Us:

Edward Gonzalez,
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 22-23 GOALS

1. To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



Water Fund Water Lab

<http://www.mcallenpublicutility.com/>

Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 239,632	\$ 308,845	\$ 270,226	\$ 320,421
Employee Benefits	72,754	88,867	79,983	92,700
Supplies	34,556	34,130	39,830	51,130
Other Services and Charges	38,941	65,514	53,199	72,594
Maintenance	32,832	40,950	36,000	43,250
Operations Subtotal	418,716	538,306	479,238	580,095
Capital Outlay	11,974	14,550	12,463	20,180
Total Expenditures	\$ 430,691	\$ 552,856	\$ 491,701	\$ 600,275

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

Contact Us:

Edward Gonzalez,
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 22-23 GOALS

Expenditure Discussion: Our expenditures have been concurrent with the preceding years as noted. Our NELAP accreditation is and continues to be very demanding. Salary for lab staff, lab supplies, lab instrumentation, and lab analyses account for approximately 90% of the labs total budget. Lab staff training, certifications, and contingency expenses account for about 10%. The McAllen Central Water Lab has oriented on high standards, high productivity, and cost efficiency and will continue to do so in the year to come.

1. Continue compliance with NELAP accreditation.
2. Continue compliance with TCEQ and EPA programs.
3. Continue to strive for 2% cost savings.
4. Continue to improve and implement safety.
5. Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
6. Continue support and to educate the residents of City of McAllen regarding water quality concerns.
7. Continue to improve the R & D section in laboratory.
8. Continue Performance Management.
9. Continue to improve laboratory analytical capabilities with new technology.

Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 6 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 9000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 430,691	\$ 549,030	\$ 491,701	\$ 600,275
Outputs:				
Culture & Microbiological Analyses	6,837	4,500	5,794	4,500
General Chemical & Analytical Analyses	96,124	80,000	94,308	85,000
Consumer Confidence Report (CCR)	56,000	50,000	59,500	55,000
Total Organic Carbon Analyses				
Ion Chromatography Analyses	570	400	483	400
Effectiveness Measures:	8,010	7,000	7,860	7,000
Monthly Culture & Microbiological Analyses	10	10	10	10
Number of Inquiries for CCR	17,160	14,083	16,684	14,917
Efficiency Measures:	34	41	41	42
Workload per employee	11,043	12,768	9,834	12,772
Lab cost per million gallons	\$ 39	\$ 43	\$ 50	\$ 47
Department expenditures per capita	\$ 2.98	\$ 3.73	\$ 3.34	\$ 4.04
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided



Water Fund Transmission & Distribution

<http://www.mcallenpublicutility.com/>

Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,620,996	\$ 1,864,615	\$ 1,831,291	\$ 1,800,236
Employee Benefits	491,277	638,959	602,968	593,972
Supplies	37,227	50,100	50,100	50,100
Other Services and Charges	103,279	124,570	120,450	128,735
Maintenance	(24,552)	268,000	253,000	292,000
Operations Subtotal	2,228,226	2,946,244	2,857,809	2,865,043
Capital Outlay	29,478	62,150	61,350	33,100
Total Expenditures	2,257,705	3,008,394	2,919,159	2,898,143
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	44	44	44	44
Part-Time	-	-	-	-
Total Positions Authorized	47	47	47	47

Contact Us:

Edward Gonzalez,
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 22-23 GOALS

1. Continue with TWUA Certification for the Transmission & Distribution employees
2. Continue working on JBS Program to replace old meters and test large meters annually.
3. Exercise water valves and replace broken valves throughout the City.
4. Enforce and maintain Backflow Cross-Connection Program.
5. Continue flushing program to prevent bacteriological contamination.

Description:

The Transmission and Distribution Department employs 47 full time, members. We maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	47	47	47	47
Department expenditures	\$ 2,257,705	\$ 2,983,379	\$ 2,919,159	\$ 2,898,143
Outputs:				
Number of New Taps	638	850	800	700
Number of complaints/requests completed	14,143	3,300	12,000	10,000
Number of service orders completed, i.e., tests, raise, relocate, replace meters, etc.	5,147	4,500	4,500	7,500
Total workload	19,928	8,650	18,728	12,000
Effectiveness Measures:				
Meters exchanged (JBS Report)	502	1,200	300	2,000
Main and service line repairs	517	300	587	400
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	30	30	30	30
Efficiency Measures:				
Meters exchanged (average/month)	60	100	110	100
Meters installed (average/month)	52	100	70	75
Requests/complaints completed monthly	1,000	800	1,000	750
Water lines maintained (miles)	802	725	850	802
Fire hydrants maintained	4,041	4,100	4,200	4,041
Department expenditures per capita	\$ 15.61	\$ 20.29	\$ 19.85	\$ 19.49
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided



Water Fund Meter Readers

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages	\$ 702,298	\$ 759,743	\$ 734,787	\$ 756,841
Employee Benefits	221,915	252,372	238,400	242,156
Supplies	15,183	25,600	22,586	32,900
Other Services and Charges	42,233	71,531	48,266	69,641
Maintenance	71,437	250,740	250,050	273,975

Operations Subtotal	1,053,067	1,359,986	1,294,089	1,375,513
Capital Outlay	5,565	33,300	32,748	11,600
Total Expenditures	\$ 1,058,631	\$ 1,393,286	\$ 1,326,837	\$ 1,387,113

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	17	17	17	17
Total Positions Authorized	19	19	19	19

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 22-23 GOALS

1. Promote continuous professional development of the Meter Reader Department employees through trainings, conferences, webinars, etc.
2. Enhance the collaboration between the citizens and staff regarding the significance of keeping the meter area accessible and clean.
3. Continue working with IT Department on the implementation of the ERP Project.
4. Commence implementation of AMI Project which is replacement of all manually read meters to automatic meter reading through WiFi.

Description:

The Meter Reader Dept. provides water meter readings and meter connection services. At the end of September 2021 with a staff of 9 meter readers, the department read approximately 47,305 meters on a monthly basis. Also processed is a total of approximately 4,049 AMI readings monthly. A staff of 6 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,982 field customer service requests on a monthly basis.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	19	19	19	19
- Asst. Mgr / Working Supervisors	4	4	4	4
- Meter Readers	9	9	9	9
- Meter Technicians	6	6	6	6
Department Expenditures	\$ 1,058,631	\$ 1,383,182	\$ 1,326,837	\$ 1,387,113
Outputs:				
Number of manual Meter Reads	567,663	561,150	562,325	379,440
Number of AMI Meter Reads	48,585	54,154	69,960	275,130
Number of service orders completed	47,783	46,800	46,510	54,500
Number of meters/readings checked	16,210	16,600	17,500	21,750
Effectiveness Measures:				
24 - hour service percentage	100%	100%	100%	100%
Reading accuracy percentage	99.9%	100.0%	100.0%	100.0%
Efficiency Measures:				
Number of meters read daily per meter reader	277	273	274	185
Number of service orders processed by meter tech. monthly.	664	650	646	757
Cost per Meter Read	\$ 1.72	\$ 2.25	\$ 2.10	\$ 2.12
Department expenditures per capita	\$ 7.32	\$ 9.41	\$ 9.02	\$ 9.33
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided



Water Fund Utility Billing

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Salaries and Wages	\$ 363,887	\$ 387,398	\$ 383,064	\$ 414,691
Employee Benefits	106,536	120,275	116,178	132,471
Supplies	29,214	38,000	36,509	41,650
Other Services and Charges	302,314	335,630	312,874	385,443
Maintenance	2,215	13,600	400	13,600

Operations Subtotal

	804,167	894,903	849,025	987,855
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Capital Outlay

	12,887	17,300	17,285	8,550
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Total Expenditures

	<u>\$ 817,054</u>	<u>\$ 912,203</u>	<u>\$ 866,310</u>	<u>\$ 996,405</u>
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PERSONNEL

Exempt	2	2	2	2
Non-Exempt	7	7	7	8
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	10

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
617 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 22-23 GOALS

1. Promote e-bills for faster communication with citizens and cost savings for the department.
2. Promote continuous professional development of Utility Billing Department employees through trainings, conferences, webinars, etc.
3. Continue to work with IT Dept on the implementation of the ERP project
4. Commence implementation of AMI Project which is the replacement of all manually read meters to automatic meter reading thru WiFi.

Description:

For the fiscal year of 2020-2021 on a monthly basis with a total of 9 employees, staff reviewed and processed approximately 42,450 utility statements and about 5,950 e-bills which includes water, sewer, sanitation, recycle fee, brush collection, drainage, neighborhood association fees, sanitation sales taxes, and other miscellaneous charges. Amount billed monthly was approximately 5,151,715 with water consumption of 634,127,135 gallons and approximately 15,000 accounts reviewed. Staff also inserted approximately 8,000 delinquent notices.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	9	9	9	10
Department Expenditures	\$ 817,054	\$ 906,721	\$ 866,310	\$ 996,405
Outputs:				
Utility bills processed	505,020	514,200	509,060	505,580
E-notifications processed	69,175	71,370	76,245	85,440
Service orders processed	17,197	16,200	19,550	20,400
Total amount billed	\$ 61,820,578	\$ 62,172,000	\$ 61,562,550	\$ 62,172,000
Delinquent notices generated	95,404	102,120	100,834	102,120
Effectiveness Measures:				
# of Billing dates billed as scheduled	36	36	36	36
% of accounts billed timely	99.99%	100.00%	100.00%	100.00%
% of accounts billed accurately	99.99%	100.00%	99.99%	99.99%
Efficiency Measures:				
Utility bills processed per employee monthly	9,570	9,760	9,755	9,850
Service orders processed per employee monthly	287	270	326	340
Cost per bill	1	2	1	2
Number of bills not billed timely	38	6	25	24
Number of accounts billed incorrectly	66	24	80	70
Department expenditures per capita	\$ 5.65	\$ 6.17	\$ 5.89	\$ 6.70
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided



Water Fund Treasury Management

<http://www.mcallenpublicutility.com/>

Mission Statement:

"Charged with performing financial, investment, procurement accounting and treasury functions, the Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide the best and most economical water and sewer services to present and future customers."

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 244,212	\$ 268,449	\$ 265,208	\$ 262,208
Employee Benefits	53,979	71,255	70,738	66,000
Supplies	2,135	2,000	2,214	2,500
Other Services and Charges	114,942	158,787	121,232	120,522
Maintenance	73,971	80,000	77,823	83,874
Operations Subtotal	489,238	580,491	537,215	535,104
Non-capitalized Capital Outlay	3,882	-	-	3,000
Operations & Capital Outlay Total	493,120	580,491	537,215	538,104
Total Expenditures	\$ 493,120	\$ 580,491	\$ 537,215	\$ 538,104

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	2	2	2	2
Total Positions Authorized	4	4	4	4

Contact Us:

Melba D. Carvajal, CPM
Director of Finance for
Utilities
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

MAJOR FY 22-23 GOALS

1. To operate in full compliance with all applicable legal requirements and supplementary governmental understandings.
2. To perform rate analyses for water and sewer services resulting in rates, fees and charges that generally reflect all costs of supplying those services to the customer.
3. To manage MPU's credit rating at as favorable a level as can be maintained consistent with the needs of the financing and the cost of debt.
4. To promote continuous professional development of employees through trainings, conferences, webinars, etc.
5. To enhance the quality of service to our customers through technology.

Water Fund Treasury Management

Description:

The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 493,120	\$ 558,633	\$ 537,215	\$ 538,104
Outputs:				
Preparation of the annual budget	Yes	Yes	Yes	Yes
Preparation/presentation of financial reports	Yes	Yes	Yes	Yes
Annual approval of Investment Policy	Yes	Yes	Yes	Yes
Quarterly approval of investment reports	Yes	Yes	Yes	Yes
Maintenance/enhancement of credit rating	Yes	Yes	Yes	Yes
MPU Funds monitored/reported	13	13	13	13
Procurement transactions verified, City-wide	20,589	21,800	21,800	22,000
Procurement card charges, City-wide	\$ 5,812,680	\$ 4,600,000	\$ 4,600,000	\$ 4,640,000
Outstanding Long-term Debt (principal only)	\$ 124,144,000	\$ 142,144,000	\$ 135,780,000	\$ 135,780,000
Investment portfolio managed **	\$ 361,663,629	\$ 270,000,000	\$ 350,000,000	\$ 350,000,000
Effectiveness Measures:				
Credit rating of revenue bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Efficiency Measures:				
Percentage of procurement card transactions verified	100%	100%	100%	100%
Total Outstanding Long-term Debt Per Capita (principal only)	\$ 858	\$ 967	\$ 923	\$ 913
Blended yield of investment holdings	0.26%	0.40%	0.50%	0.50%
Monthly turn-key cost to manage City-wide investment portfolio	61	40	54	54
Department expenditures per employee	\$ 123,280	\$ 139,658	\$ 134,304	\$ 134,526
Department expenditures per capita	\$ 3.41	\$ 3.80	\$ 3.65	\$ 3.62
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided

**City-wide investment holdings



Water Fund Customer Relations

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 721,935	\$ 770,798	\$ 753,245	\$ 761,342
Employee Benefits	213,435	251,099	249,591	256,429
Supplies	17,577	15,560	15,130	16,360
Other Services and Charges	53,902	79,925	75,357	157,109
Maintenance	16,635	14,445	14,456	17,183
Operations Subtotal	1,023,486	1,131,827	1,107,779	1,208,423
Capital Outlay	8,456	4,380	2,267	3,540
Total Expenditures	\$ 1,031,942	\$ 1,136,207	\$ 1,110,046	\$ 1,211,963

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	17	17	17	17
Total Positions Authorized	20	20	20	20

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Pablo M. Rodriguez
Assistant Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1600

MAJOR FY 22-23 GOALS

1. Enhance the quality of service provided to customers through implementation of a Mobile Application as an additional source of payment.
2. Increase volume of E-Bill customers by 300 accounts.

Description:

The Customer Relations Department with a staff of 20 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas. During the 2020-2021 fiscal year 49,331 water accounts and 43,914 sewer accounts were serviced. Collections for the year totaled in excess of \$61.4 million.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	20	20	20	20
Number of customer service agents	11	11	11	11
Number of cashiers	9	9	9	9
Department Expenditures	\$ 1,031,942	\$ 1,125,246	\$ 1,110,046	\$ 1,211,963
Outputs:				
Number of incoming calls	90,800	91,500	91,650	93,383
Number of payments processed	531,245	535,820	536,380	538,110
Number of customers serviced	147,875	149,780	150,355	152,777
Number of active water accounts	48,415	47,395	49,135	49,855
Number of active sewer accounts	43,218	43,394	44,115	45,000
Number of customer complaints	268	280	265	270
Effectiveness Measures:				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Customer service complaints / 1000 accounts:				
Active Water accounts	0.46	0.49	0.45	0.45
Active Sewer accounts	0.52	0.54	0.50	0.50
Efficiency Measures:				
Incoming calls responded per employee	8,255	8,318	8,332	8,489
Payments processed per employee	59,027	59,536	59,598	59,790
Customers serviced per employee	7,394	7,489	7,518	7,639
Department expenditures per employee	\$ 51,597	\$ 56,262	\$ 55,502	\$ 60,598
Department expenditures per capita	\$ 7.13	\$ 7.65	\$ 7.55	\$ 8.15
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided

Wastewater Fund



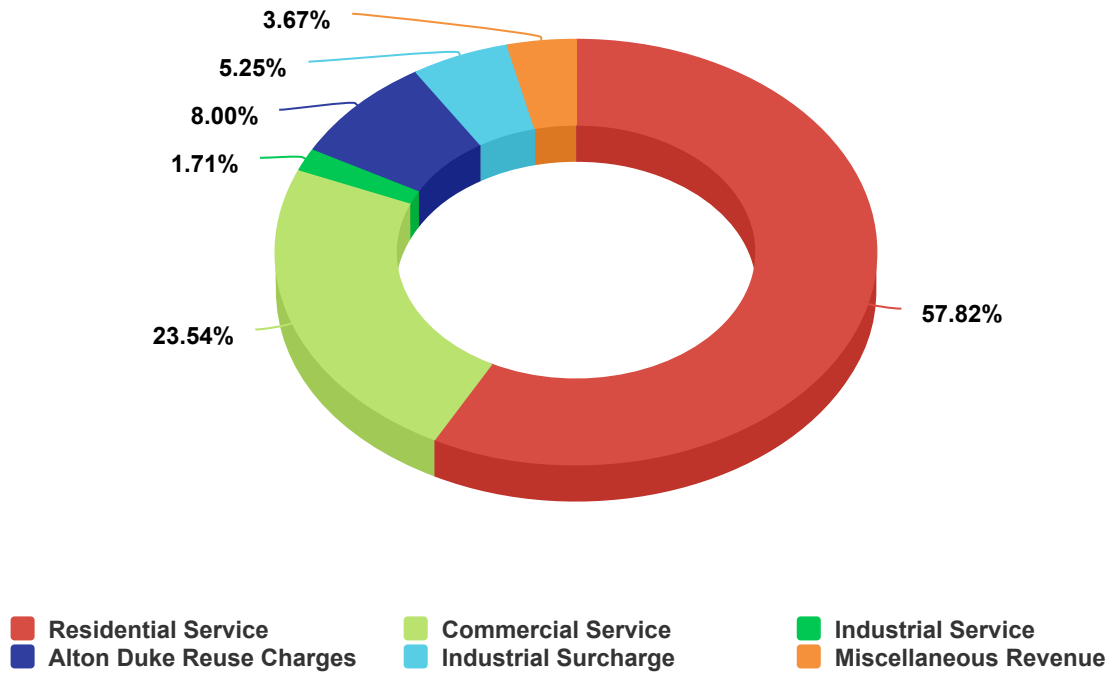
The **Wastewater Fund** is a major fund that is used to account for the provision of wastewater treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

WASTEWATER FUND

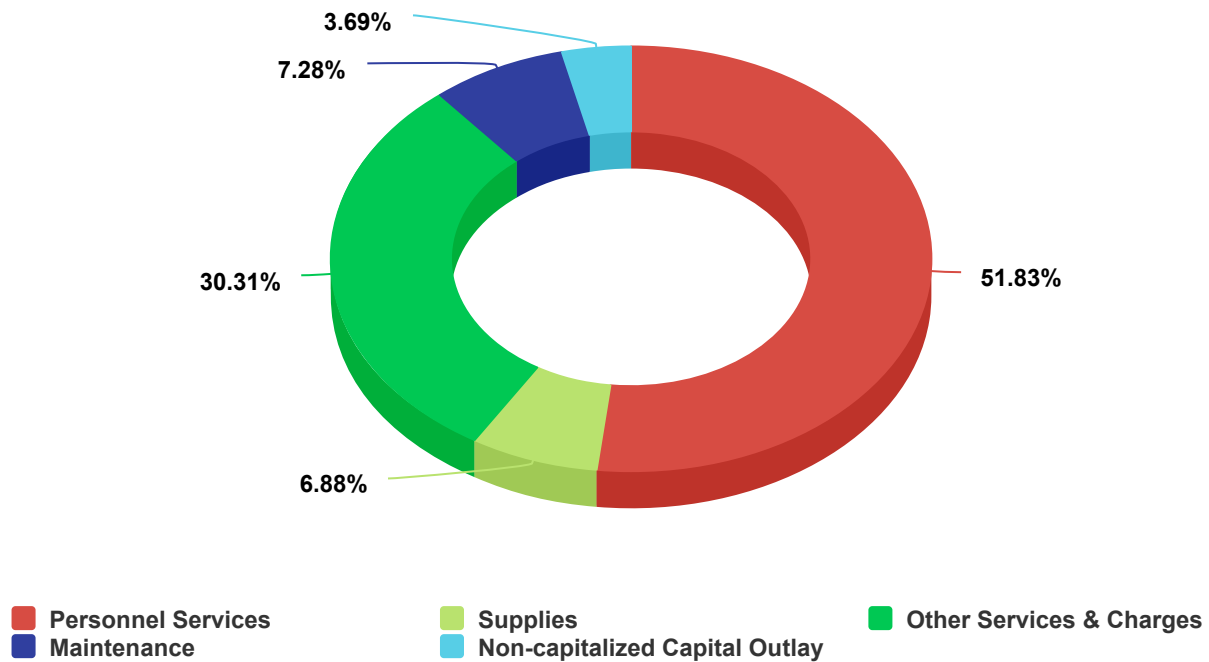
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,480,774	\$ 5,709,308	\$ 4,634,426	\$ 3,868,727
Revenues:				
Residential Service	\$ 11,873,935	\$ 13,273,282	\$ 11,859,735	\$ 13,656,628
Commercial Service	3,908,942	5,512,490	4,054,374	5,559,722
Industrial Service	260,733	402,851	223,650	403,733
Alton User Charges	673,700	750,000	579,078	750,000
Calpine/Duke Reuse Charges	1,096,599	1,020,000	1,129,291	1,140,000
Industrial Surcharge	993,854	1,240,000	1,092,383	1,240,000
Misc Operating Revenue	65,250	-	49,500	20,000
Misc Non-operating Revenues	941,751	538,500	855,227	738,500
Interest Earned	20,205	22,837	15,963	18,308
Reimbursements	212,050	91,000	108,084	91,000
Total Revenues	<u>20,047,020</u>	<u>22,850,960</u>	<u>19,967,285</u>	<u>23,617,891</u>
TOTAL RESOURCES	<u>\$ 24,527,794</u>	<u>\$ 28,560,268</u>	<u>\$ 24,601,711</u>	<u>\$ 27,486,618</u>
APPROPRIATIONS				
Operating Expenses:				
Administration & General	\$ 1,785,394	\$ 1,965,829	\$ 1,938,827	\$ 1,917,566
Wastewater Treatment Plants	4,439,226	5,539,624	4,868,473	5,778,508
Wastewater Laboratory	646,128	740,950	732,557	729,088
Wastewater Collections	2,339,826	2,575,495	2,562,329	2,702,092
Employee Benefits/Contingency	-	13,577	-	152,072
Liability and Misc. Insurance	42,529	65,261	65,261	78,838
Total Operations	<u>9,253,105</u>	<u>10,900,736</u>	<u>10,167,447</u>	<u>11,358,164</u>
Non-Operating Expenses:				
Transfers to Depreciation Funds	3,397,920	3,567,862	3,583,139	3,861,464
Transfers to Debt Service: 2009 - TWDB	1,355,150	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	132,001	135,574	135,574	-
Transfers to Debt Service: 2013 - TWDB	624,896	626,266	626,266	621,871
Transfers to Debt Service: 2015	851,202	858,143	858,297	858,033
Transfers to Debt Service: 2015 - TWDB	1,701,822	1,698,526	1,698,664	1,697,700
Transfers to Debt Service: 2016	1,059,953	1,063,392	1,063,392	1,140,627
Transfers to Debt Service: 2016 - TWDB	99,411	279,061	279,236	318,975
Transfers to Debt Service: 2018 - TWDB	107,480	107,162	107,312	107,137
Transfers to Capital Improvements	892,853	858,657	858,657	1,301,007
Rebatable Arbitrage / Bond-related charges	(522,554)	-	-	-
Other Non-operating expenses / Health Ins	51,039	49,916	-	-
Total Non-Operating	<u>9,751,173</u>	<u>10,599,559</u>	<u>10,565,537</u>	<u>11,261,814</u>
TOTAL APPROPRIATIONS	<u>\$ 19,004,278</u>	<u>\$ 21,500,295</u>	<u>\$ 20,732,984</u>	<u>\$ 22,619,978</u>
Other Changes Affecting Working Capital	<u>(889,090)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>1,042,742</u>	<u>1,350,665</u>	<u>(765,699)</u>	<u>997,913</u>
ENDING WORKING CAPITAL	<u>\$ 4,634,426</u>	<u>\$ 7,059,973</u>	<u>\$ 3,868,727</u>	<u>\$ 4,866,640</u>

Wastewater Fund Revenues \$23,617,891



Wastewater Fund Appropriation By Category \$11,358,164





WASTEWATER FUND Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Admin. and General	\$ 1,785,396	\$ 1,965,829	\$ 1,938,827	\$ 1,917,566
Employee Benefits/Contingency	-	13,577	-	152,072
Liability and Miscellaneous Insurance	42,529	65,261	65,261	78,838
Plants and Stations	4,439,226	5,539,624	4,868,473	5,778,508
Laboratory Services	646,129	740,950	732,557	729,088
Wastewater Collection	2,339,826	2,575,495	2,562,329	2,702,092
TOTAL OPERATING EXPENSES	<u>9,253,106</u>	<u>10,900,736</u>	<u>10,167,447</u>	<u>11,358,164</u>
TOTAL EXPENDITURES	<u>\$ 9,253,105</u>	<u>\$ 10,900,736</u>	<u>\$ 10,167,447</u>	<u>\$ 11,358,164</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,614,263	\$ 4,359,797	\$ 4,155,419	\$ 4,373,260
Employee Benefits	929,256	1,383,404	1,281,472	1,514,193
Supplies	746,627	753,305	777,810	782,005
Other Services and Charges	3,136,597	3,349,757	3,004,404	3,442,253
Maintenance and Repair Services	652,102	818,713	741,463	827,153
Non-capitalized Capital Outlay	174,261	235,760	206,879	419,300
TOTAL OPERATING EXPENSES	<u>9,253,106</u>	<u>10,900,736</u>	<u>10,167,447</u>	<u>11,358,164</u>
TOTAL EXPENDITURES	<u>\$ 9,253,105</u>	<u>\$ 10,900,736</u>	<u>\$ 10,167,447</u>	<u>\$ 11,358,164</u>
PERSONNEL				
Admin. and General	9	11	11	11
Plants and Stations	46	46	46	47
Laboratory Services	10	10	10	10
Wastewater Collection	26	26	26	26
TOTAL PERSONNEL	<u>91</u>	<u>93</u>	<u>93</u>	<u>94</u>



WasteWater Fund Administration

<http://www.mcallenpublicutility.com/>

Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 666,758	\$ 718,291	\$ 710,180	\$ 701,179
Employee Benefits	26,471	224,565	217,465	217,465
Supplies	8,616	17,500	17,500	17,500
Other Services and Charges	1,046,251	951,010	934,110	914,959
Maintenance	26,086	49,563	55,563	55,563
Operations Subtotal	1,774,183	1,960,929	1,934,818	1,906,666
Capital Outlay	11,213	4,900	4,009	10,900
Operations & Capital Outlay Total	1,785,396	1,965,829	1,938,827	1,917,566
Non- Departmental				
Employee Benefits/Contingency	-	13,577	-	152,072
Insurance	42,528	65,261	65,261	78,838
Total Expenditures	\$ 1,827,924	\$ 2,044,667	\$ 2,004,088	\$ 2,148,476

PERSONNEL

Exempt	4	4	4	4
Non-Exempt	4	6	6	6
Part-Time	1	1	1	1
Total Positions Authorized	9	11	11	11

Contact Us:

Marco A. Vega, P.E.
General Manager
311 N. 15th St P.O. Box 220
McAllen, TX 78501
956) 681-1770

MAJOR FY 22-23 GOALS

1. Tres Lagos reclaimed water storage design and construction of 1.0 million gallon reuse water elevated tank in north-west McAllen. (6.4.2)
2. Dicker road sewer project (Phase I) installation of a wastewater system to provide services to the Southern sewer CCN area. (6.4.3)
3. NW Water Plant Expansion Design Phase Only (not Construction) Phase 1 - Design to expand the Northwest WTP. (6.4.4)
4. Downtown Sewer Improvements project to replace or rehabilitate older sewer lines within the Downtown Area. (6.4.5)
5. North Waste Water Treatment Plant Electrical & SCADA Programming (Monitoring Dashboard) installation of backup power generators necessary to maintain the Plant's process operational during events of power loss. (6.4.6)
6. Continuing with Geographical Positioning System (GPS) - survey of all water and sewer line infrastructure.
7. Implement sewer modeling software to compliment the water model.

Wastewater Fund Administration

Description:

This department also referred to as the Utility Engineering Department houses staff of nine whose function relate to wastewater and water capital project management and oversight, utility related developmental services, water and sewer depreciation project management, and GIS mapping. We strive to assist customers such as developers and City of McAllen residents with utility related questions, concerns, and utility data requests.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Total Number of full time employees	9	11	11	11
Number of full time employees processing Building Permits	1	1	1	1
Number of full time employees processing Subdivision Applications	1	1	1	1
Number of Utility Engineers	2	2	2	2
Number of GIS/Mapping Techs	2	2	2	3
Number of Construction Inspectors	2	-	-	3
Number of Administrative Support Staff	1	1	1	1
Department Expenditures	\$ 1,827,924	\$ 2,035,263	\$ 2,004,088	\$ 2,148,476
Number of Subdivision Applications Received	46	20	30	20
Number of Subdivision Construction Plans Submitted for Review	21	16	16	16
Number of Building Permit Applications Received	634	600	600	600
Number of Water CIP Projects Budgeted	5	5	5	9
Number of Sewer CIP Projects Budgeted	9	7	7	8
Number of Water Depreciation Projects Budgeted	8	8	8	8
Number of Sewer Depreciation Projects Budgeted	3	3	3	3
Number of TWDB Financial Applications Prepared	2	2	3	2
Number of Grants Applications Submitted	2	2	3	2
Number of In-house Design Projects	0	2	3	2
Output:				
Number of Subdivision Applications presented for MPUB consideration	46	20	30	20
Number of Subdivision Related Notice to Proceed with Construction Letters Issued	21	16	16	16
Number of Building Permit Utility Approvals	634	600	600	600
Number of Water CIP Projects Budgeted	5	5	5	9
Number of Sewer CIP Projects Budgeted	9	7	7	8
Number of Water Depreciation Projects Budgeted	8	8	8	8
Number of Sewer Depreciation Projects Budgeted	3	3	3	3
Number of TWDB Financial Applications	2	2	3	2
Number of Grants Applications Submitted	2	2	2	2
Number of In-house Design Projects Completed	0	2	2	2
Effectiveness Measures:				
Percent of Applications Receiving MPUB Consideration	100%	100%	100%	100%
Percent of Subdivision Construction Plans Approved with Issuance of NTP	100%	100%	100%	100%
Percent of Building Permit Utility Approvals	100%	100%	100%	100%
Percent of Water CIP Projects Commencing Construction	100%	100%	100%	100%
Percent of Sewer CIP Projects Commencing Construction	100%	100%	100%	100%
Percent of Water Depreciation Projects Commencing Construction	100%	100%	100%	100%

Wastewater Fund Administration

Percent of Sewer Depreciation Projects Commencing Construction	100%	100%	100%	100%
Percent of TWDB Financial Applications Processed	100%	100%	100%	100%
Percent of Grants Applications Submitted	100%	100%	67%	100%
Percent of In-house Design Projects Completed	100%	100%	67%	100%
Efficiency Measures:				
Percent of Subdivision Applications completed in compliance of statutory time limits	0%	0%	0%	100%
Percent of Building Permit Utility Reviews completed in compliance of statutory time limits	0%	0%	0%	90%
Percent of Total Water Projects Budgeted Completed in FY	0%	0%	0%	90%
Percent of Total Sewer Projects Budgeted Completed in FY	0%	0%	0%	90%
Percent of TWDB Financial Applications Approved	0%	0%	0%	100%
Percent of Grant Applications Awarded	0%	0%	0%	100%
Percent of In-house Design Projects Completed within FY	0%	0%	0%	90%
Department expenditures per capita	\$ 12.64	\$ 13.84	\$ 13.63	\$ 14.45
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided



WasteWater Fund Plants and Stations

<http://www.mcallenpublicutility.com/>

Mission Statement:

Pretreatment-MPU
Pretreatment program is dedicated in protecting public health, environment, biosolid quality and McAllen wastewater system. Through Best Management Practices we provide assistances to industrial and commercial establishments to be partner in our efforts in protecting public health and our environment by preventing pollutants into our wastewater system. North & South WWTP is dedicated in protecting the environment and public health by treating raw sewage in a safe, cost effective manner and producing quality effluent that can be reused for irrigation purposes.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,660,042	\$ 2,102,937	\$ 1,941,634	\$ 2,119,075
Employee Benefits	504,768	644,681	584,436	656,972
Supplies	147,032	161,700	187,700	190,400
Other Services and Charges	1,783,662	2,073,766	1,757,003	2,196,266
Maintenance	256,632	440,050	304,500	352,450
Operations Subtotal	4,352,137	5,423,134	4,775,273	5,515,163
Capital Outlay	87,091	116,490	93,200	263,345
Operations & Capital Outlay Total	4,439,228	5,539,624	4,868,473	5,778,508
Total Expenditures	\$ 4,439,228	\$ 5,539,624	\$ 4,868,473	\$ 5,778,508

PERSONNEL

Exempt	5	5	5	5
Non-Exempt	41	41	41	42
Total Positions Authorized	46	46	46	47

Contact Us:

David Garza
Director of Wastewater
Systems
4100 Idela Road Mcallen,
Tx 78503
(956) 681-1750

MAJOR FY 22-23 GOALS

1. Continue to produce high quality effluent in accordance with TPDES Permit, State, Federal and Local requirements.
2. Provide Better Supervisor to Operator Communication to Ensure all Employees are aware of events going on in MPU.
3. Attend internal and external safety training meetings to increase safety awareness at the workplace.
4. Keep customers informed about Federal, state and local rules & regulations by providing outreach meetings and BMPs,
5. Inform and provide educational outreach of the treatment facilities for area schools and other interested citizens through a National Night Out Event.
6. Ensure continuity of wastewater treatment operations to protect public health and the environment.
7. Increase reuse water discharge for future developments such as 3 Lagos Subdivision with Type 1 Reuse Water

WasteWater Fund Plants and Stations

Description:

The North and South Wastewater treatment plants are responsible for the treatment of domestic and industrial wastewater generated in the City of McAllen and Alton areas. Our goal is always to protect the environment and the public's health from harmful pathogens by following stringent rules and regulations set forth by Texas Commission On Environmental Quality. Also, our plants strive for beneficial reuse of residual by-products of wastewater. Provide training opportunities for all staff, emphasizing communication, teamwork, leadership and safety.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	46	46	46	47
Department Expenditures	\$ 4,439,228	\$ 5,235,614	\$ 4,868,473	\$ 5,778,508
Outputs:				
Wastewater treated (MGD)	5,120,050	5,184,820	5,180,534	5,280,688
Number of Biosolid Belt Press Roll Offs	831	900	750	895
Number of Drying Beds Harvested	12	8	14	10
Gallons of Reclaim Water to Tres Lagos (North)	173,637,000	175,000,000	177,000,000	180,000,000
Gallons of Reclaim Water taken by Calpine (North)	959,090,000	959,200,000	960,000,000	960,200,000
Gallons of Reclaimed Effluent to Golf Course (South)	481,781,050	500,000,000	474,453,810	510,000,000
CBOD TCEQ Permit Parameters	10 mg/l	10 mg/L or Less	3 mg/L	1 mg/L
TSS TCEQ Permit Parameters	15 mg/L	15 mg/L or Less	4 mg/L	3 mg/L
Ammonia Nitrogen Permit Parameters	2 mg/L	2 mg/L or less	1.0 mg/L	0.50 mg/L
Number of applications (Pretreatment)	616	675	660	700
Number of inspections (Pretreatment)	2,150	1,230	1,160	1,200
Total Workload (Pretreatment)	2,766	1,905	2,100	2,350
Effectiveness Measures:				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Ammonia N Influent to Effluent % Reduction	99%	99%	99%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of application completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Wastewater treated per employee (MGD)	111,305	112,713	112,620	112,355
Workload per employee				
Expenditure per workload				
Department expenditures per capita	\$ 30.69	\$ 35.61	\$ 33.11	\$ 38.86
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided



Wastewater Fund Lab

<http://www.mcallenpublicutility.com/>

Mission Statement:

Our mission is to provide reliable, sustainable, and defensible data, by challenging the status quo; hindering an environment where both management and lab techs strive for Excellence.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 394,709	\$ 472,777	\$ 467,734	\$ 465,883
Employee Benefits	120,740	152,288	151,483	137,190
Supplies	82,934	88,905	88,410	88,905
Other Services and Charges	11,363	12,580	9,880	16,800
Maintenance	13,893	9,400	11,450	10,140
Operations Subtotal	623,637	735,950	728,957	718,918
Capital Outlay	22,490	5,000	3,600	10,170
Operations & Capital Outlay Total	646,127	740,950	732,557	729,088
Total Expenditures	\$ 646,127	\$ 740,950	\$ 732,557	\$ 729,088
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	9	9	9	9
Part-Time	-	-	-	-
Total Positions Authorized	10	10	10	10

Contact Us:

David Garza
Director of Wastewater
Systems
Joel David Garcia
Laboratory Manager
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 22-23 GOALS

1. Continue to work in unison with the Wastewater plant, Wastewater Collection and Pretreatment departments to monitor the collection, sampling and process control to provide reliable and defensible results in which decisions will be accessed and implemented.
2. Revise, implement and put into effect the requirements of the Laboratory Quality Manual to achieve the NELAC certification.
3. Enrich the Knowledge of the Laboratory Personnel thru continued education to further their license certification.
4. Continue to excel in the Quality Control (QC) and Quality Assurance (QA) evaluations provided by the Texas Commission on Environmental Quality (TCEQ) approved vendors and maintain the Wastewater Laboratory's testing results at a passing rate.

Description:

The laboratory thru perceptive and thorough scientific practices based on Standard Methods for the Examination of Water and Wastewater; provides reliable and defensible data to the participating Public Utility Departments critical in their operation.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	10	10	10	10
Department expenditures	\$ 646,127	\$ 630,780	\$ 732,557	\$ 729,088
Outputs:				
Total BOD Analysis	18,417	18,417	18,417	22,067
Total General Analysis	77,150	78,561	81,042	90,566
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
Effectiveness Measures:				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	260
Efficiency Measures:				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 4.47	\$ 4.29	\$ 4.98	\$ 4.90
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided



WasteWater Fund Wastewater Collections

<http://www.mcallenpublicutility.com/>

Mission

Statement:

Wastewater Collection Department (WWCD) takes pride in being part of the leading Public Utilities Organizations in South Texas. The WWCD is dedicated in performing its duties to the best of their abilities by providing uninterrupted wastewater service to the residents, businesses and visitors in McAllen. The WWCD is dedicated in protecting public health and the environment.

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Operations & Capital Outlay Total

Non- Departmental

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Part-Time

Total Positions Authorized

Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
\$ 892,754	\$ 1,065,792	\$ 1,035,871	\$ 1,087,123
277,277	348,293	328,088	350,494
508,045	485,200	484,200	485,200
252,792	247,140	238,150	235,390
355,491	319,700	369,950	409,000
2,286,359	2,466,125	2,456,259	2,567,207
53,467	109,370	106,070	134,885
2,339,826	2,575,495	2,562,329	2,702,092
<u>\$ 2,339,826</u>	<u>\$ 2,575,495</u>	<u>\$ 2,562,329</u>	<u>\$ 2,702,092</u>
1	1	1	1
25	25	25	25
-	-	-	-
<u>26</u>	<u>26</u>	<u>26</u>	<u>26</u>

Contact Us:

David Garza
Director of Wastewater
Systems
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 22-23 GOALS

1. Train appropriate personnel to implement and promote safety in the workforce.
2. Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing odor complaints.
3. Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
4. Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
5. Continue GPS of sanitary manholes in order to update sewer atlas.
6. Provide quick response to customer inquiries & service requests to all residents and visitors of McAllen.
7. Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and efficient operation and maintenance of the Collection System.

Description:

The Wastewater Collections Department oversees 58 liftstations, 550 miles of various size sewer lines, 6"-54" and 8500 manholes. The departments goal is to maintain in in good working order the entire sanitary sewer system, to provide the citizens of McAllen & Alton a healthy and safe environment, ensuring the safe transport of all wastewater to it's destination for treatment & disposal.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	26	26	26	26
Department Expenditures	\$ 2,339,826	\$ 2,542,794	\$ 2,562,329	\$ 2,702,092
Outputs:				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
Effectiveness Measures:				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Sanitary sewer interruption on city side	244	200	200	200
Sanitary sewer interruption on customer side	225	200	200	200
Respond to stoppages within one hour or less	100%	100%	100%	100%
Efficiency Measures:				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 16.18	\$ 14.37	\$ 17.43	\$ 18.17
Population:	144,650	147,034	147,034	148,714

*N/A=Not Available, N/P=Not Provided

Sanitation Fund



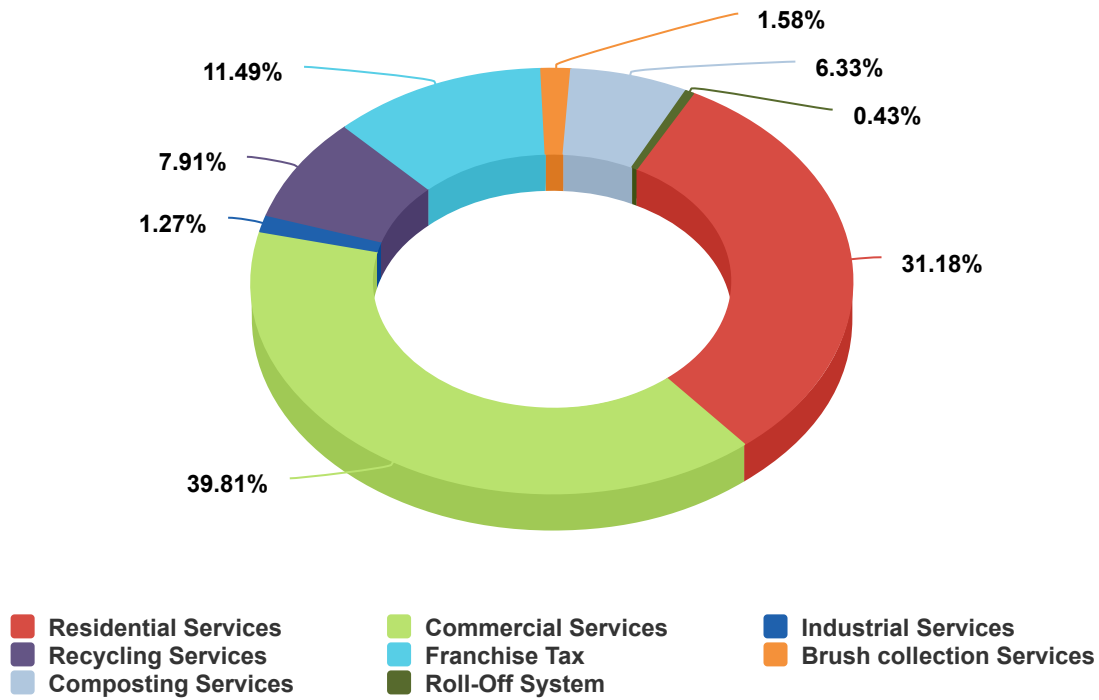
The **Sanitation Fund** is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

SANITATION FUND

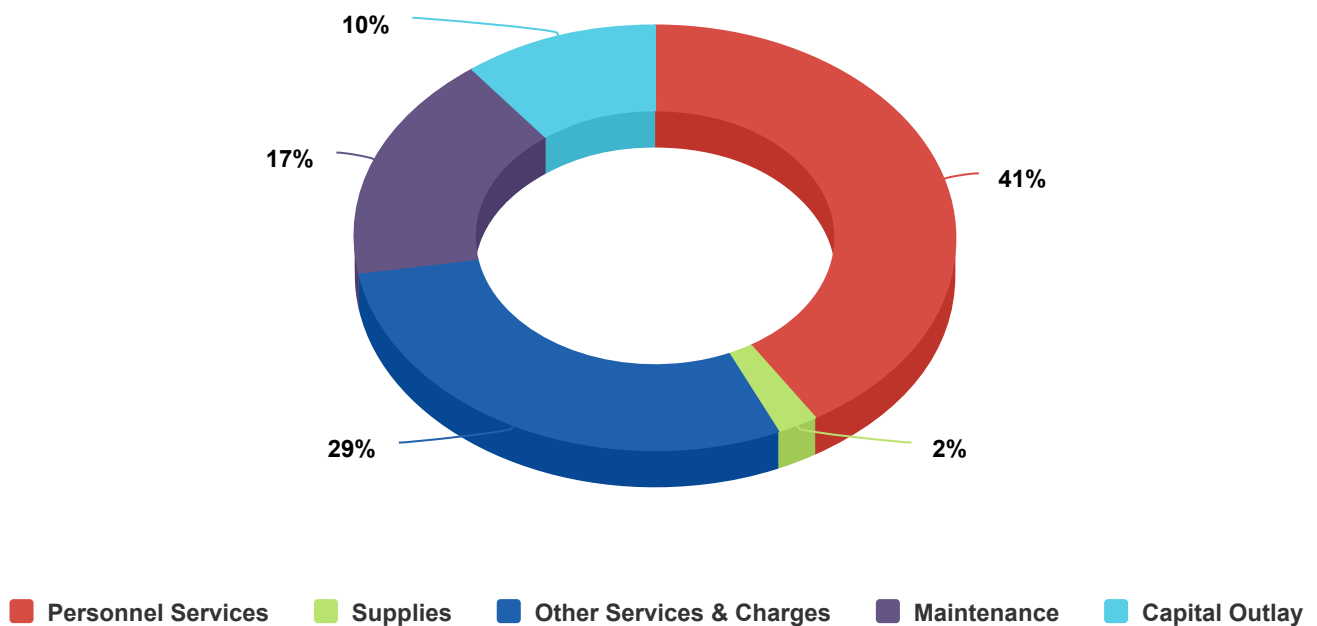
Fund Balance Summary

	Actual 20-21	Adj.Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 14,703,818	\$ 16,854,909	\$ 16,139,857	\$ 14,497,553
Revenues:				
Residential Collection	\$ 6,899,142	\$ 6,800,000	\$ 6,850,000	\$ 6,900,000
Commercial Collection	8,760,363	8,590,000	8,800,000	8,810,000
Industrial Collection	296,852	268,000	275,000	280,000
Brush Collection	2,551,161	2,486,000	2,503,000	2,513,000
Recycling Fee	1,255,004	1,225,000	1,240,000	1,250,000
Recycling Sales	735,763	500,000	800,000	500,000
Drop-off Disposal Fee	758	2,000	6,000	2,000
Roll-off System	1,538,732	1,350,000	1,400,000	1,400,000
Composting	425,866	350,000	350,000	350,000
Brush Disposal	59,860	30,000	30,000	30,000
Garbage Franchise Tax	91,627	60,000	60,000	60,000
Fixed Assets - Sale of Property	40,945	-	32,424	-
Federal Grants	62,928	-	-	-
Reimbursements	53,553	-	-	-
Miscellaneous	31,470	-	5,663	-
Interest Earned	122,639	67,420	40,350	36,244
Total Revenues	<u>22,926,663</u>	<u>21,728,420</u>	<u>22,392,437</u>	<u>22,131,244</u>
TOTAL RESOURCES	<u>\$ 37,630,481</u>	<u>\$ 38,583,329</u>	<u>\$ 38,532,294</u>	<u>\$ 36,628,797</u>
APPROPRIATIONS				
Expenses:				
Composting	\$ 991,757	\$ 1,040,517	\$ 1,097,242	\$ 1,063,480
Residential	4,164,512	4,040,597	4,187,901	4,055,847
Commercial Box	5,066,342	4,798,805	5,059,970	4,779,111
Roll-Off	1,214,230	1,124,873	1,327,871	1,152,570
Brush Collection	3,872,625	3,520,711	3,549,200	3,578,535
Recycling	1,812,454	2,039,826	2,060,905	2,044,434
Street Cleaning	498,624	601,379	606,898	593,764
Administration	2,479,958	2,634,741	2,453,438	3,018,378
Liability Insurance	104,034	111,176	111,176	192,856
Capital Outlay	945,380	4,243,300	3,443,600	2,392,600
Other Agencies	41,550	41,550	41,550	100,000
Total Operating Expenses	<u>21,191,467</u>	<u>24,197,476</u>	<u>23,939,752</u>	<u>22,971,575</u>
Other Financing Sources (Uses):				
Transfers Out - Marketing Fund	-	6,250	6,250	25,000
Transfers Out - Health Insurance Fund	103,496	88,740	88,740	-
TOTAL APPROPRIATIONS	<u>\$ 21,294,962</u>	<u>\$ 24,292,466</u>	<u>\$ 24,034,742</u>	<u>\$ 22,996,575</u>
Revenues over/(under) Expenditures	<u>1,631,701</u>	<u>(2,557,796)</u>	<u>(1,636,055)</u>	<u>(840,331)</u>
Other Items Affecting Working Capital	<u>(195,662)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 16,139,857</u>	<u>\$ 14,290,863</u>	<u>\$ 14,497,553</u>	<u>\$ 13,632,222</u>

**Sanitation Fund Revenues
By Source
\$22,131,244**



**Sanitation Fund Appropriation
By Category
\$22,971,575**





SANITATION FUND Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Composting	\$ 1,010,782	\$ 1,051,517	\$ 1,097,242	\$ 1,277,481
Residential	4,401,753	4,380,697	4,423,801	4,470,548
Commercial Box	5,261,745	5,262,405	5,356,570	5,257,810
Roll Off	1,236,296	1,215,273	1,394,271	1,252,570
Brush Collection	3,925,306	3,962,711	3,769,200	4,030,535
Street Cleaning	498,623	697,779	702,898	593,763
Recycling	1,974,302	2,471,626	2,332,705	2,327,034
Facilities Administration	2,882,658	5,155,468	4,863,064	3,761,834
TOTAL EXPENDITURES	\$ 21,191,467	\$ 24,197,476	\$ 23,939,752	\$ 22,971,575
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 6,202,546	\$ 6,854,944	\$ 6,429,563	\$ 6,786,774
Employee Benefits	1,915,198	2,507,773	2,411,768	2,643,560
Supplies	589,931	509,094	537,155	511,294
Other Services and Charges	7,209,665	6,239,292	6,387,458	6,389,985
Maintenance and Repair Services	4,179,311	3,690,346	4,577,481	3,954,506
Disaster Expense	3,850	-	-	-
Liability Insurance	104,034	111,176	111,176	192,856
TOTAL OPERATING EXPENSES	20,204,535	19,912,625	20,454,601	20,478,975
Capital Outlay	945,379	4,243,300	3,443,600	2,392,600
Other Agencies	41,550	41,550	41,550	100,000
TOTAL EXPENDITURES	\$ 21,191,467	\$ 24,197,476	\$ 23,939,752	\$ 22,971,575
PERSONNEL				
Composting	10	10	10	10
Residential	33	34	34	34
Commercial Box	31	31	31	31
Roll Off	7	7	7	7
Brush Collection	39	39	39	39
Street Cleaning	6	6	6	6
Recycling	31	34	34	34
Facilities Administration	20	21	21	22
TOTAL PERSONNEL	177	182	182	183



Sanitation Fund Composting

<https://www.mcallenrecycles.com/compost>

Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages	\$ 347,300	\$ 359,216	\$ 328,462	\$ 353,470
Employee Benefits	109,927	134,183	134,662	124,119
Supplies	81,141	46,000	46,000	46,000
Other Services and Charges	286,787	384,825	345,025	416,950
Maintenance	166,600	116,293	243,093	122,941

Operations Subtotal

	991,757	1,040,517	1,097,242	1,063,481
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Capital Outlay

	19,025	11,000	-	214,000
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Total Expenditures

	<u>\$ 1,010,782</u>	<u>\$ 1,051,517</u>	<u>\$ 1,097,242</u>	<u>\$ 1,277,481</u>
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PERSONNEL

Exempt	1	1	1	1
Non-Exempt	9	9	9	9
Part-Time	-	-	-	-
Total Positions Authorized	10	10	10	10

RESOURCES

Related Revenue Generated	<u>\$ 425,866</u>	<u>\$ 350,000</u>	<u>\$ 350,000</u>	<u>\$ 350,000</u>
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Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4050

MAJOR FY 22-23 GOALS

1. Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations.
2. Achieve a cost effective approach in the mitigation of losses.
3. Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation cost.

Description:

The Compost Facility is a division under Public Works. Through its staff of ten employees, the Composting Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	10	10	10	10
Department Expenditures	\$ 1,010,782	\$ 1,032,355	\$ 1,097,242	\$ 1,277,481
Total Brush Received (Cubic Yards)	396,987	280,000	280,000	285,000
Brush Department Collection (Cubic Yards)	355,701	250,000	250,000	250,000
Brush from Landscapers/Parks (Cubic Yards)	41,286	30,000	30,000	35,000
Vegetable/Green Waste (Tons)	2,826	3,500	1,000	2,000
Outputs:				
Brush Ground (Cubic Yards)	258,536	200,000	200,000	200,000
Mulch produced (Cubic Yards)	6,183	15,000	15,000	15,000
Organic Compost Produced (Cubic Yards)	11,136	12,000	13,000	12,000
Mulch and Compost provided for City Projects (Cubic Yards)	1,329	1,200	1,200	1,200
Effectiveness Measures:				
Compost and Mulch Sales (Cubic Yards)	15,959	16,000	16,000	16,000
Compost and Mulch Sales	\$ 425,866	\$ 350,000	\$ 350,000	\$ 350,000
Cost avoidance of brush disposal fee	\$ 1,274,034	\$ 895,439	\$ 895,439	\$ 895,439
Cost avoidance - to City projects	35,048	20,000	20,000	20,000
Efficiency Measures:				
Processing cost per cubic yard	\$ 3.77	\$ 5.16	\$ 5.39	\$ 6.29

*N/A=Not Available, N/P=Not Provided



Sanitation Fund Residential

<https://www.mcallenpublicworks.net/>

Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,102,496	\$ 1,342,142	\$ 1,165,808	\$ 1,317,449
Employee Benefits	375,825	506,750	508,863	465,627
Supplies	29,809	33,659	36,724	35,859
Other Services and Charges	1,595,761	1,203,605	1,262,065	1,187,416
Maintenance	1,060,618	954,441	1,214,441	1,049,496
Operations Subtotal	4,164,512	4,040,597	4,187,901	4,055,848
Capital Outlay	237,241	340,100	235,900	414,700
Total Expenditures	\$ 4,401,753	\$ 4,380,697	\$ 4,423,801	\$ 4,470,548
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	31	32	32	32
Total Positions Authorized	33	34	34	34
RESOURCES				
Related Revenue Generated	\$ 6,899,142	\$ 6,800,000	\$ 6,850,000	\$ 6,900,000

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Continue to identify and transition residential alley collection to curbside collection for 20 alleys via the Alley to Curbside program.
2. Perform condition assessments on residential bins for all residential accounts annually utilizing innovative methods.
3. Increase awareness of such programs as the 3 Feet Apart campaign and the door hanger program to help reduce missed bin and bin not out events.
4. Implement route guides to help decrease missed collection points by 5%.

Sanitation Fund Residential

Description:

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Budget FY 22-23
Inputs:				
Number of full time employees	33	34	34	34
Department Expenditures	\$ 4,401,753	\$ 4,173,908	\$ 4,423,801	\$ 4,470,548
Outputs:				
Total number of customers / service points	37,571	36,000	37,982	38,282
Number of Solid Waste collection routes per week	40	40	40	44
Number of Recycling collection routes per week	27	27	27	31
Number of "Missed Service" calls	4,445	2,000	3,800	2,000
Revenue generated	\$ 6,899,142	\$ 6,800,000	\$ 6,850,000	\$ 6,900,000
Total solid waste tonnage landfill	40,044	36,500	39,278	40,000
Landfill tipping costs - Residential	\$ 690,767	\$ 669,000	\$ 677,750	\$ 690,000
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	118	56	100	52
Efficiency Measures:				
Solid Waste tonnage (black bin) collected per account per year	1.07	1.01	1.03	1.04
Solid Waste tonnage collected per route per week	19	18	19	17
Total cost per ton - collected and disposal	\$ 109.92	\$ 120.02	\$ 112.63	\$ 111.76
Total Cost per Service Point	\$ 117.16	\$ 121.69	\$ 116.47	\$ 116.78
Accounts served per route	939	900	950	870
Population:	144,650	156,649	147,034	148,714

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good



Sanitation Fund Commercial Box

<https://www.mcallenpublicworks.net/>

Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,150,146	\$ 1,214,548	\$ 1,104,319	\$ 1,198,535
Employee Benefits	406,989	473,838	475,409	455,809
Supplies	50,362	44,479	44,800	44,479
Other Services and Charges	2,162,601	1,927,406	2,008,908	1,861,441
Maintenance	1,296,244	1,138,534	1,426,534	1,218,847
Operations Subtotal	5,066,342	4,798,805	5,059,970	4,779,110
Capital Outlay	195,403	463,600	296,600	478,700
Total Expenditures	\$ 5,261,745	\$ 5,262,405	\$ 5,356,570	\$ 5,257,810
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	30	30	30	30
Total Positions Authorized	31	31	31	31
RESOURCES				
Related Revenue Generated	\$ 9,057,215	\$ 8,858,000	\$ 9,075,000	\$ 9,090,000

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Refurbish and repaint 1,200 refuse dumpsters annually to defer expenditure purchases by approximately \$660,000.
2. Refurbish and repaint all downtown mounted trash receptacles annually.
3. Increase collection efficiency by reducing unnecessary collection of bins by analyzing GIS and camera software data.

Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

PERFORMANCE MEASURES

	Actual 20-21	Goal 21-22	Estimated 21-22	Goal 22-23
Inputs:				
Number of full time employees	31	31	31	31
Waste collection routes - Dumpsters	14	14	14	14
Department Expenditures	\$ 5,261,745	\$ 5,135,135	\$ 5,356,570	\$ 5,257,810
Outputs:				
Number of customers/service points	5,084	5,210	5,111	5,116
Number of "Missed Service" calls	67	100	67	50
Revenue generated - Dumpsters	\$ 9,057,215	\$ 8,858,000	\$ 9,075,000	\$ 9,090,000
Total solid waste landfilled - tons	78,856	70,000	82,900	80,000
Landfill tipping costs - Commercial	\$ 1,360,690	\$ 1,207,500	\$ 1,430,025	\$ 1,380,000
Effectiveness Measures:				
Solid Waste tonnage collected per account per year	13	19	13	10
Solid Waste tonnage collected per route per week				
Number of accounts per route - Dumpsters	16	13	16	16
Total cost per ton - collection and disposal	108.32	96.15	113.87	109.89
Average Cost per Service Point	363	372	365	365
Total cost per ton - collection and disposal	\$ 66.73	\$ 75.18	\$ 64.61	\$ 65.72
Average Cost per Service Point	\$ 1,034.96	\$ 1,010.06	\$ 1,048.05	\$ 1,027.72
Population:	144,650	156,649	147,034	148,714

N/A=Not Available, N/P=Not Provided



Sanitation Fund Roll-Off

<https://www.mcallenpublicworks.net/roll-off-services>

Mission

Statement:

"A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 238,250	\$ 280,298	\$ 280,298	\$ 276,971
Employee Benefits	80,219	108,100	108,506	92,561
Supplies	6,793	5,750	5,545	5,750
Other Services and Charges	533,832	440,700	470,505	463,521
Maintenance	355,136	290,025	463,017	313,767
Operations Subtotal	1,214,228	1,124,873	1,327,871	1,152,570
Capital Outlay	22,068	90,400	66,400	100,000
Total Expenditures	\$ 1,236,296	\$ 1,215,273	\$ 1,394,271	\$ 1,252,570
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	6	6	6	6
Total Positions Authorized	7	7	7	7
RESOURCES				
Related Revenue Generated	\$ 1,538,732	\$ 1,350,000	\$ 1,400,000	\$ 1,400,000

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Refurbish and repaint 50 roll-off containers to defer capital expenditures by approximately \$200,000.
2. Develop collection guideline graphic labels for side of roll-off containers to reduce improper use causing service delays.
3. Install camera hardware on eight(8) roll-off collection trucks to increase efficiency and allow for service verification.

Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	7	7	7	7
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 1,236,296	\$ 1,157,835	\$ 1,394,271	\$ 1,252,570
Outputs:				
Number of new placements	556	475	556	600
Number of Empty & Returns	3,779	3,000	3,779	3,900
Number of closed out accounts	510	450	363	380
Revenue generated - Roll-Offs	\$ 1,538,732	\$ 1,350,000	\$ 1,400,000	\$ 1,400,000
Total solid waste collected (tons)	21,158	19,500	19,237	19,600
Landfill tipping costs	\$ 344,118	\$ 302,250	\$ 298,174	\$ 303,800
Efficiency Measures:				
Average Cost/Service per Empty & Return	\$ 288.25	\$ 352.25	\$ 336.62	\$ 292.66
Solid waste tonnage collected per truck per year	3,526	3,250	3,206	3,267
Solid waste tonnage collected per truck per week	68	63	62	63
Total cost per ton - collection and disposal	\$ 58	\$ 62	\$ 72	\$ 64
Total number of empty & returns serviced per driver	715	575	690	713
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided



Sanitation Fund Brush

<https://www.mcallenrecycles.com/brush>

Mission

Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

PERSONNEL

Exempt

Non-Exempt

Total Positions Authorized

RESOURCES

Related Revenue Generated

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 1,476,564	\$ 1,419,216	\$ 1,359,101	\$ 1,392,816
Employee Benefits	607,443	642,576	644,293	595,508
Supplies	301,584	287,320	284,000	287,320
Other Services and Charges	619,403	470,171	469,951	542,080
Maintenance	867,630	701,428	791,855	760,811
Operations Subtotal	3,872,626	3,520,711	3,549,200	3,578,535
Capital Outlay	52,680	442,000	220,000	452,000
Total Expenditures	\$ 3,925,306	\$ 3,962,711	\$ 3,769,200	\$ 4,030,535
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	38	38	38	38
Total Positions Authorized	39	39	39	39
RESOURCES				
Related Revenue Generated	\$ 2,611,021	\$ 2,516,000	\$ 2,533,000	\$ 2,543,000

Contact Us:

Elvira Alonzo

Director

4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4050

MAJOR FY 22-23 GOALS

1. Provide monthly Brush Collection service twelve (12) times per year. (5.2.4)
2. Continue collaboration efforts with Code Enforcement to prevent illegal dumping through education outreach.
3. Maintenance support efforts to Keep McAllen Beautiful program (KMB) with neighborhood cleanups.
4. Continue education outreach on placement of brush and debris.

Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 39 employees provides a vital service to the community by collecting all brush and bulky waste.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	39	39	39	39
Number of Brush collection crews	14	14	14	14
Department Expenditures	\$ 3,925,306	\$ 3,962,711	\$ 3,769,200	\$ 4,030,535
Outputs:				
Total customer accounts/service points per month	43,271	42,638	43,876	44,182
Total Brush curbside collection recycled (cubic yards)	355,701	250,000	250,000	250,000
Total bulky waste collected - tonnage	4,858	6,500	5,500	5,500
Effectiveness Measures:				
Percent recycled of total collection	90%	82%	85%	85%
Cost avoidance of brush to compost	\$ 1,274,034	\$ 895,439	\$ 895,439	\$ 895,439
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
Efficiency Measures:				
Brush (cu yd) collected per crew per week	489	343	343	343

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good



Sanitation Fund Street Cleaning

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

Total Expenditures

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 234,589	\$ 229,072	\$ 228,352	\$ 224,154
Employee Benefits	82,109	92,474	92,735	83,433
Supplies	3,258	2,530	2,730	2,530
Other Services and Charges	69,544	147,442	147,220	147,442
Maintenance	109,125	129,861	135,861	136,205
Operations Subtotal	498,623	601,379	606,898	593,763
Capital Outlay	-	96,400	96,000	-
Total Expenditures	\$ 498,623	\$ 697,779	\$ 702,898	\$ 593,763
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	6	6	6
Total Positions Authorized	6	6	6	6

Contact Us:

Elvira Alonzo
Director

4201 N. Bentsen Road
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(956) 681-4000

MAJOR FY 22-23 GOALS

1. Provide Street Sweeping Services by sweeping with 4 cycles for Residential & 6 cycles for arterial road R.O.W. per year.(5.2.5)
2. Sweep downtown areas (5) days a week and City facilities weekly to improve aesthetics and retail curb appeal.
3. Maintain 100% of City's surface road drainage for prevention of stormwater pollution and to preserve water quality in compliance with MS4 Stormwater Permit.

Description:

The Street Cleaning Department is a division of Public Works.

Through its staff of six (6) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY21-22	Estimated FY21-22	Goal FY22-23
Inputs:				
Number of full time employees/sweepers	6	6	6	6
Department Expenditures	\$ 498,623	\$ 697,779	\$ 702,898	\$ 593,763
Total street inventory - gutter miles	1,200	1,200	1,200	1,200
Residential - gutter miles	800	800	800	800
Arterial & collector - gutter miles	386	386	386	386
Downtown district - gutter miles	14	14	14	14
Outputs:				
Gutter miles swept - All	11,583	12,500	11,500	12,000
Gutter miles swept - Residential	4,333	4,300	4,300	4,500
Gutter miles swept - Arterial & Collector	2,620	2,700	2,600	2,750
Gutter miles swept - Downtown District	3,261	3,700	3,200	3,250
Gutter miles swept - City properties	1,369	1,800	1,400	1,500
Street cleaning debris collected - cubic yards	7,498	8,000	6,000	7,500



Sanitation Fund Recycling

<https://www.mcallenrecycles.com/>

Mission Statement:

"The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 776,208	\$ 1,021,782	\$ 1,015,342	\$ 1,014,763
Employee Benefits	269,942	330,286	332,477	313,476
Supplies	81,310	53,606	86,606	53,606
Other Services and Charges	409,157	348,677	377,684	364,919
Maintenance	275,837	285,475	248,796	297,670
Operations Subtotal	1,812,454	2,039,826	2,060,905	2,044,434
Capital Outlay	161,848	431,800	271,800	282,600
Total Expenditures	\$ 1,974,302	\$ 2,471,626	\$ 2,332,705	\$ 2,327,034
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	19	20	20	20
Part-Time	9	11	11	11
Total Positions Authorized	31	34	34	34
RESOURCES				
Related Revenue Generated	\$ 1,991,525	\$ 1,727,000	\$ 2,046,000	\$ 1,752,000

Contact Us:

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Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Increase the recycling commercial account by adding 30 new accounts.
2. Increase outreach programs/presentations in schools, non-profit organizations, and city events by 10%.
3. Increase curbside recycling tonnage by 5%.

Sanitation Fund Recycling

Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 34 employees accepting, processing, managing, and selling recyclable commodities to the various markets.

PERFORMANCE MEASURES

	Actua FY20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
<u>Inputs:</u>				
Number of full time employees	22	23	23	23
Number of part-time equivalents	9	11	11	11
Department Operating Expenditures	\$ 1,974,302	\$ 2,471,626	\$ 2,332,705	\$ 2,327,034
Total Tons of Material Received	11,503	10,300	10,900	11,425
<u>Outputs:</u>				
Total residential accounts / service points	37,571	36,000	37,982	38,282
Total business / school service points	850	1,000	900	1,000
Total solid waste recycled - tons	6,827	6,300	6,700	7,125
Total curbside collections - tons	2,359	2,500	2,500	2,625
Total drop-off collections - tons	1,355	950	1,100	1,300
Total business / school collections - tons	2,329	2,200	2,300	2,400
Total municipalities - tons	785	650	800	800
Total tonnage landfill	4,676	4,000	4,200	4,300
Recycling sales revenue	\$ 722,825	\$ 500,000	\$ 850,000	\$ 500,000
<u>Effectiveness Measures:</u>				
Cost avoidance - Recyclables diverted from landfill	\$ 216,079	\$ 199,395	\$ 212,055	\$ 225,506
Residential Blue Bin Recycling Diversion Rate	59%	61%	61%	62%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment	74%	74%	74%	74%
<u>Efficiency Measures:</u>				
Tonnage sorted per week	221.21	198.08	209.62	219.71
Recyclable processing cost per ton	\$ 228.24	\$ 328.93	\$ 286.66	\$ 266.88



Sanitation Fund Facilities Administration

<https://www.mcallenpublicworks.net/>

Mission Statement:

Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 876,992	\$ 988,670	\$ 947,881	\$ 1,008,616
Employee Benefits	(17,256)	286,175	114,823	280,508
Supplies	35,669	35,750	30,750	35,750
Other Services and Charges	1,536,431	1,316,466	1,306,100	1,406,216
Maintenance	48,122	74,289	53,884	54,769
Operations Subtotal	2,479,959	2,701,351	2,453,438	2,785,859
Capital Outlay	257,114	2,368,000	2,256,900	450,600
Other Agencies	41,550	41,550	41,550	100,000
Total Operations & Capital Outlay	2,778,623	5,110,901	4,751,888	3,336,459
Non Departmental				
Insurance	104,034	111,176	111,176	192,856
Contingency	-	(66,609)	-	232,519
Total Expenditures	\$ 2,882,658	\$ 5,155,468	\$ 4,863,064	\$ 3,761,834
PERSONNEL				
Exempt	7	7	7	7
Non-Exempt	11	12	12	13
Part-Time	2	2	2	2
Total Positions Authorized	20	21	21	22

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Increase commercial recycling. (1.4.1)
2. Continual efforts to increase sales of composting and promote composting/recycling at City Events. (1.4.2)
3. Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs. (1.4.3)
4. Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use. (1.4.4)
5. Reduce countywide flooding by working with Hidalgo County to adopt McAllen's Storm Water Management in other cities. (4.4.2)
6. Use GPS/GIS technology to track and inventory assets in the field. (5.3.3)
7. Storm water quality monitoring for watershed health and develop/implement necessary best management practices (BMPs) to reduce potential pollutants. (6.3.1)
8. Enforce stormwater management ordinance and working with neighboring cities which will follow McAllen's Ordinance for regional impact. (6.3.2)
9. Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function. (6.3.3)
10. Reprofiting to increase water flow/ reduce flooding. (6.3.4)
11. Continually maintain the highest standards for large vehicles/equipment for refuse, recycling and brush collection. (6.1.1)
12. Maintenance, Replace, Repair existing alleys based on Assessment Criteria. (6.2.2)
13. Inspect and flush existing stormwater infrastructure to ensure proper function. (6.3.5)
14. Maintenance and installation of storm sewer infrastructure construction projects. (6.3.6)
15. Educate the public about stormwater infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants. (6.3.7)
16. Stormwater compliance will utilize the purchase of two vacator trucks for storm water cleaning. (6.3.16)
17. A 90% completion of the Public Works Accreditation Program via the American Public Works Association.
18. Continuation of the Public Works Strategic Plan process with a goal of 80% completion.
19. Plan and construct the new Composting Operations site which will also allow for training and equipment staging.

Sanitation Fund Facilities Administration

Description:

The Facility Administration Department provides administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

PERFORMANCE MEASURES

	Actual FY 20-21	Adj. Budget FY 21-22	Estimated FY 21-22	Budget FY 22-23
Inputs:				
Number of full time employees	18	19	19	20
Department Expenditures	\$ 2,882,658	\$ 3,334,235	\$ 4,863,064	\$ 3,761,834
Total Revenues Managed	\$ 22,926,663	\$ 21,799,403	\$ 22,375,502	\$ 22,162,420
Total Expenditures Managed	\$ 21,294,962	\$ 21,324,049	\$ 23,339,007	\$ 21,871,822
Number of Sanitation Accounts	42,655	42,638	43,093	43,398
Outputs:				
Number of Public Outreach Events	4	3	1	1
Number of Educational Sessions Presented	6	24	24	24
Effectiveness Measures:				
Number of individuals reached	42,154	160,000	160,000	160,000
Number of educational material distributed	42,207	50,000	50,000	50,000
Social Media Reach	66,680	500,000	500,000	500,000
Efficiency Measures:				
Expenditure dollars managed per member of the management staff	\$ 1,183,053	\$ 1,122,318	\$ 1,228,369	\$ 1,093,591
Population:	144,650	156,649	147,034	148,714

*N/A=Not Available, N/P=Not Provided

Champion Lakes Golf Course Fund



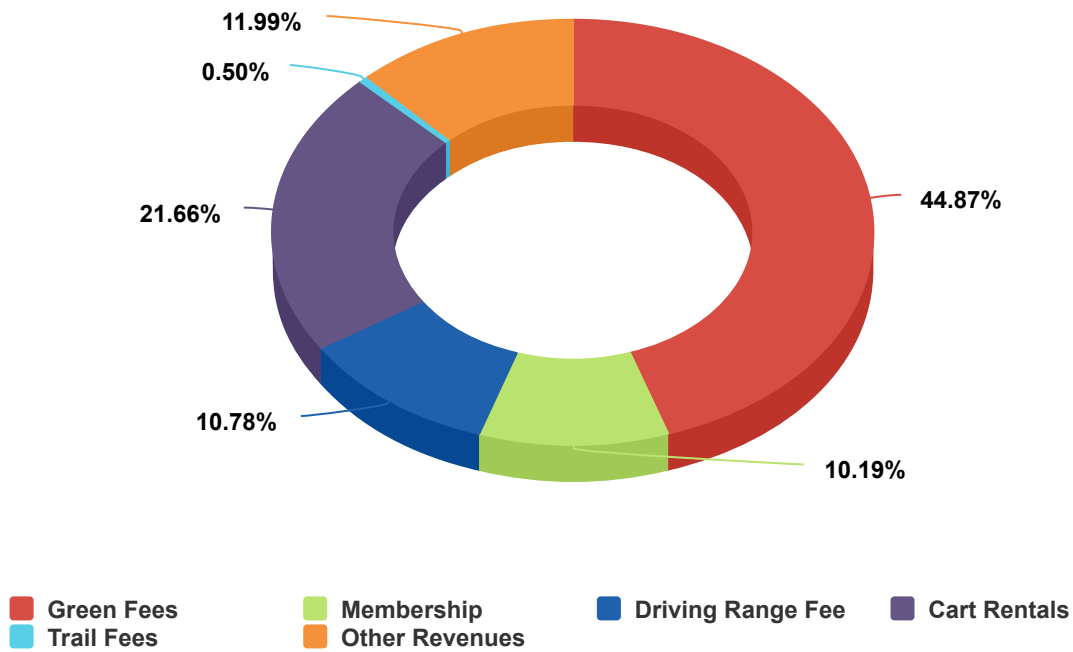
The **Champion Lakes Golf Course Fund** is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

CHAMPION LAKES GOLF COURSE FUND

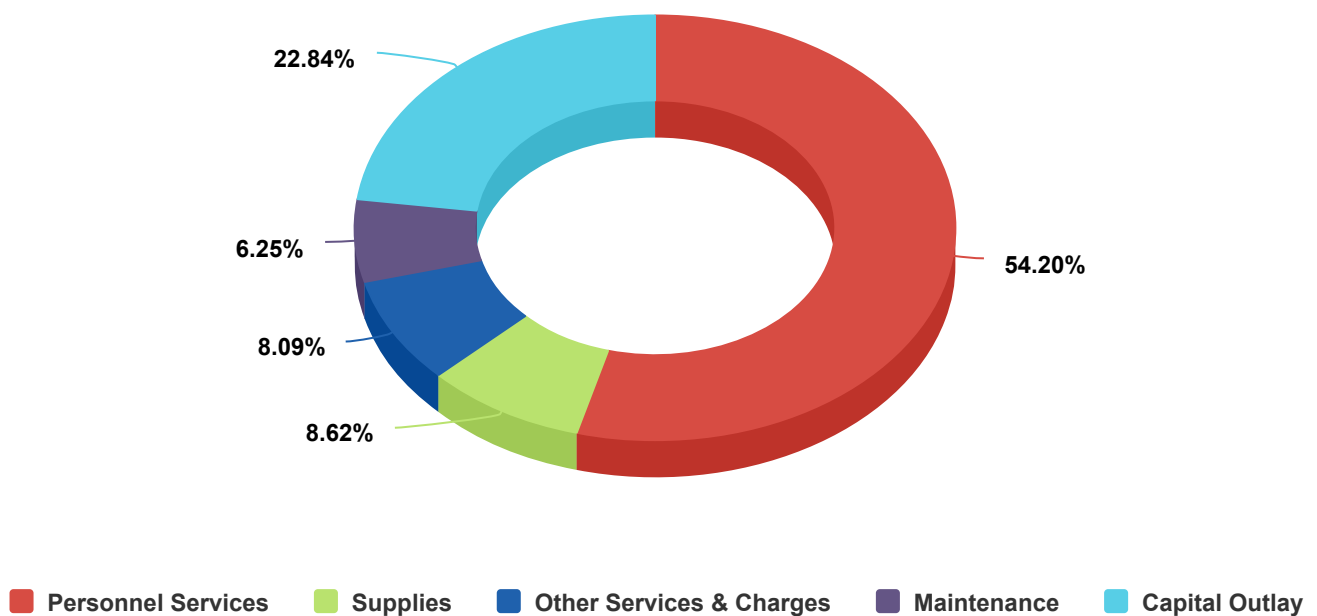
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,379,111	\$ 1,581,971	\$ 1,769,478	\$ 1,751,600
Revenues:				
Green Fees	\$ 889,447	\$ 794,419	\$ 850,505	\$ 826,929
Annual Membership	188,865	188,293	188,293	187,828
Driving Range Fees	251,739	172,416	198,629	198,628
Trail Fees	10,467	8,235	9,263	9,262
Handicap Carts	504	-	-	-
Rental	8,775	8,700	9,600	9,600
Cart Rental	466,801	334,425	389,279	389,280
Pull Cart Rentals	164	332	248	248
Land Lease Agreement	53,585	61,000	61,378	61,000
Federal Grants	1,026	-	-	-
Interest Earned	9,894	6,328	4,424	4,379
Sale of Property	883	155,600	333	155,600
Miscellaneous	6,258	-	3,746	-
Total Revenues	<u>1,888,408</u>	<u>1,729,748</u>	<u>1,715,698</u>	<u>1,842,754</u>
TOTAL RESOURCES	<u>\$ 3,267,519</u>	<u>\$ 3,311,719</u>	<u>\$ 3,485,176</u>	<u>\$ 3,594,354</u>
APPROPRIATIONS				
Expenses:				
Maintenance & Operations	\$ 679,900	\$ 850,168	\$ 863,688	\$ 901,382
Dining Room	8,020	2,000	3,000	3,000
Pro-Shop	429,952	429,971	461,500	473,195
Golf Carts	136,783	572,490	196,576	595,002
Total Operating Expenses	<u>1,254,655</u>	<u>1,854,629</u>	<u>1,524,764</u>	<u>1,972,578</u>
Other Financing Sources (Uses):				
Transfer Out - CLGC Depreciation Fund	160,000	200,000	200,000	200,000
Transfer Out - Heath Insurance Fund	7,798	8,628	8,628	-
Debt Service - Motorola Lease Payment	-	184	184	184
TOTAL APPROPRIATIONS	<u>\$ 1,422,453</u>	<u>\$ 2,063,441</u>	<u>\$ 1,733,576</u>	<u>\$ 2,172,762</u>
Revenues over/(under) Expenditures	<u>465,956</u>	<u>(333,693)</u>	<u>(17,878)</u>	<u>(330,008)</u>
Other Items Affecting Working Capital	<u>(75,588)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,769,478</u></u>	<u><u>\$ 1,248,278</u></u>	<u><u>\$ 1,751,600</u></u>	<u><u>\$ 1,421,591</u></u>

Champion Lakes Golf Course Fund Revenues \$1,842,754



Champion Lakes Golf Course Fund Appropriation By Category \$1,972,578





CHAMPION LAKES GOLF COURSE FUND

Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Maintenance & Operations	\$ 679,900	\$ 850,168	\$ 863,688	\$ 901,382
Dining Room	8,020	2,000	3,000	3,000
Pro-Shop	429,952	429,971	461,500	473,195
Golf Carts	136,783	572,490	196,576	595,002
TOTAL EXPENDITURES	<u>\$ 1,254,655</u>	<u>\$ 1,854,629</u>	<u>\$ 1,524,764</u>	<u>\$ 1,972,578</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 668,755	\$ 791,064	\$ 784,231	\$ 802,173
Employee Benefits	153,298	248,134	241,388	266,915
Supplies	132,250	133,024	163,804	169,980
Other Services and Charges	145,478	131,712	150,141	159,560
Maintenance and Repair Services	150,669	140,095	175,200	123,350
Disaster Expenses	836	-	-	-
TOTAL OPERATING EXPENSES	<u>1,251,285</u>	<u>1,444,029</u>	<u>1,514,764</u>	<u>1,521,978</u>
Capital Outlay	3,371	410,600	10,000	450,600
TOTAL EXPENDITURES	<u>\$ 1,254,655</u>	<u>\$ 1,854,629</u>	<u>\$ 1,524,764</u>	<u>\$ 1,972,578</u>
PERSONNEL				
Maintenance & Operations	8	12	12	12
Dining Room	-	-	-	-
Pro-Shop	6	6	6	6
Golf Carts	3	6	6	6
TOTAL PERSONNEL	<u>17</u>	<u>24</u>	<u>24</u>	<u>24</u>



Champion Lakes Golf Course Fund Maintenance & Operations

Dining Room

Mission

Statement:

To provide those who play and practice at Champion Lakes Golf Course a high quality golf facility at the lowest possible price.

DINING ROOM

To compliment the operation of the Champion Lakes Golf Course by providing high quality food and beverage services to those who play, practice or visit Champion Lakes Golf Course.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 320,090	\$ 420,076	\$ 386,274	\$ 407,260
Employee Benefits	71,418	146,782	147,803	142,334
Supplies	115,976	104,550	121,750	121,750
Other Services and Charges	52,110	45,384	53,150	55,212
Maintenance	116,461	120,900	150,600	100,400
Operations Subtotal	676,053	837,692	859,577	826,956
Capital Outlay	-	-	-	40,000
Non-Departmental Insurance	3,847	4,111	4,111	7,131
Contingency	-	8,365	-	27,295
Total Expenditures	\$ 679,900	\$ 850,168	\$ 863,688	\$ 901,382

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	7	11	11	11
Total Positions Authorized	8	12	12	12

DINING ROOM SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Maintenance	8,020	2,000	3,000	3,000
Total Expenditures	\$ 8,020	\$ 2,000	\$ 3,000	\$ 3,000

Contact Us:

Lee Gravett
Superintendent,

Annette Espinoza,
Manager (Dining)
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3450

MAJOR FY 22-23 GOALS

1. Various improvements at the Golf Course facilities. (1.1.29)
2. Continue to improve the existing Salinity Management Program to better accommodate the use of recycled water.
3. Operate with a minimum of 2 certified Chemical Applicators.
4. Restore the Champion G12 greens grass nursery.
5. Improve drainage around green complexes of selected holes.
6. Install Erosion Control Wall at lake between holes 3 and 4.

DINING ROOM:

The Dining Room is currently leased and operates under the direction of the Director of Golf; its primary goal is to compliment the operation of the Champion Lakes Golf Course by providing the public with prompt service and a quality short order food menu.

Champion Lakes Golf Course Fund Maintenance & Operations

Description:

The M&O Division of Champion Lakes Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Exempt employees, seven (7) Full time employees and four (4) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503

PERFORMANCE MEASURES	Actual FY20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	8	12	12	12
Department Expenditures	\$ 679,900	\$ 850,168	\$ 863,688	\$ 901,382
Outputs:				
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Champions G 12 Bermuda grass greens	21	21	21	21
419 Bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
Effectiveness Measures:				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for short game area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
Efficiency Measures:				
Weekly man hours for fairways / tees	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for short game practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

*N/A=Not Available, N/P=Not Provided



Champion Lakes Golf Course Fund Pro Shop

<https://www.mcallen.net/departments/golf>

Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Champion Lakes Golf Course by operating with fiscal efficiency and a full service golf shop.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 263,375	\$ 262,848	\$ 285,683	\$ 283,974
Employee Benefits	65,114	69,044	69,412	75,504
Supplies	10,816	13,122	10,885	14,510
Other Services and Charges	79,926	74,757	82,420	86,757
Maintenance	10,719	10,200	13,100	12,450
Operations Subtotal	429,952	429,971	461,500	473,195
Capital Outlay	-	-	-	-
Total Expenditures	\$ 429,952	\$ 429,971	\$ 461,500	\$ 473,195

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	2	1	2	2
Part-Time	2	3	2	2
Total Positions Authorized	6	6	6	6

RESOURCES

Related Revenue Generated	N/A	N/A	N/A	N/A
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Contact Us:

Rex Flores
Head Golf Professional
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 22-23 GOALS

1. Continue to manage the operation of the Golf Course so that Total Revenues cover Total Expenses
2. Utilize operational revenues to transfer \$200,000 annually to the Golf Course Depreciation Fund
3. Maintain revenue and rounds played in the top 25% of municipal facilities in the State of Texas
4. Present the public with a high quality golf facility at the lowest possible price
5. Replace Phone and Computer Equipment

Description:

The Champion Lakes Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	4	3	4	4
Department Expenditures	\$ 429,952	\$ 429,971	\$ 461,500	\$ 473,195
Outputs:				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
18 Hole Green Fees	14,790	13,200	13,459	13,459
9 Hole Green Fees	4,627	4,000	4,211	4,211
Sundowner Green Fees	-	1,500	1,500	1,500
Tournament Green Fees	2,038	2,300	2,000	2,000
Twilight Green Fees	5,959	5,248	5,423	5,423
Effectiveness Measures:				
18 Hole Green Fee Revenue	\$ 414,120	\$ 396,000	\$ 403,767	\$ 403,767
9 Hole Green Fee Revenue	\$ 84,202	\$ 78,000	\$ 82,097	\$ 82,097
Sundowner Green Fee Revenue	-	\$ 17,404	\$ 17,404	\$ 17,404
Tournament Green Fee Revenue	\$ 52,531	\$ 58,903	\$ 51,218	\$ 51,217
Twilight Green Fee Revenue	\$ 133,580	\$ 126,739	\$ 130,241	\$ 130,241
Efficiency Measures:				
18 Hole Green Fee Revenue per round	\$ 28.00	\$ 30.00	\$ 30.00	\$ 30.00
9 Hole Green Fee Revenue per round	\$ 18.20	\$ 19.50	\$ 19.50	\$ 19.50
Sundowner Green Fee Revenue per round	-	\$ 11.60	\$ 11.60	\$ 11.60
Tournament Green Fee Revenue per round	\$ 25.78	\$ 25.61	\$ 25.61	\$ 25.61
Twilight Green Fee Revenue per round	\$ 22.42	\$ 24.15	\$ 24.02	\$ 24.02



Champion Lakes Golf Course Fund Golf Carts

<https://www.mcallen.net/departments/golf>

Mission

Statement:

To provide those who play, practice or visit Champion Lakes Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 85,290	\$ 108,140	\$ 112,274	\$ 110,939
Employee Benefits	16,764	23,943	24,173	21,783
Supplies	5,455	15,352	31,169	33,720
Other Services and Charges	10,433	7,460	10,460	10,460
Maintenance	15,469	6,995	8,500	7,500
Operations Subtotal	133,411	161,890	186,576	184,401
Capital Outlay	3,371	410,600	10,000	410,600
Total Expenditures	\$ 136,783	\$ 572,490	\$ 196,576	\$ 595,002

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	2	5	5	5
Total Positions Authorized	3	6	6	6

RESOURCES

Related Revenue Generated	\$ 499,965	\$ 334,757	\$ 389,527	\$ 389,528
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Contact Us:

Luis Zarate
Golf Cart Crew Leader
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 22-23 GOALS

1. To replace the existing 4 year old Golf Cart Fleet and increase size to 80 units for better service
2. Improve the efficiency of the Golf Cart Fleet Preventive Maintenance Program to minimize downtime for carts
3. Allow for weekly modifications to the operation of the Driving Range for more efficient collection of driving range balls

Description:

The Golf Carts and Driving Range Division of Champion Lakes Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Full Time employee and (5) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	1	1	1	1
Number of Carts in the Golf cart fleet	70	70	70	70
Department Expenditures	\$ 136,783	\$ 572,490	\$ 196,576	\$ 595,002
Outputs:				
Annual Number of Cart Rentals	47,359	35,685	43,097	43,097
Annual Number of 18 Hole Cart Rentals	24,193	15,214	22,016	22,016
Annual Number of 9 Hole Cart Rentals	6,769	3,933	6,160	6,160
Annual Number of Twilight Cart Rentals	5,969	2,997	5,432	5,432
Annual Number of Tournament Cart Rentals	2,317	2,548	2,108	2,108
Annual Number of Sundowner Cart Rental	-	1,500	1,500	1,500
Effectiveness Measures:				
Annual Cart Rental Revenue	\$ 466,789	\$ 402,705	\$ 389,279	\$ 389,279
Annual 18 Hole Cart Rental Revenue	\$ 290,568	\$ 182,720	\$ 241,171	\$ 241,171
Annual 9 Hole Cart Rental Revenue	\$ 48,801	\$ 28,353	\$ 40,505	\$ 40,505
Annual Twilight Cart Rental Revenue	\$ 47,488	\$ 23,922	\$ 39,415	\$ 39,415
Annual Tournament Cart Rental Revenue	\$ 20,851	\$ 29,527	\$ 17,306	\$ 17,306
Annual Sundowner Cart Rental Revenue	\$ -	\$ 10,926	\$ 10,740	\$ 10,740
Efficiency Measures:				
Annual Revenue Per Cart Rental	10.00	11.00	9.00	9.00
Annual Revenue Per 18 Hole Cart Rental	12.00	12.00	11.00	11.00
Annual Revenue Per 9 Hole Cart Rental	7.00	7.00	7.00	7.00
Annual Revenue Per Twilight Cart Rental	8.00	8.00	7.00	7.00
Annual Revenue Per Tournament Cart Rental	9.00	12.00	8.00	8.00
Annual Revenue Per Sundowner Cart Rental	\$ -	7.00	7.00	7.00



McAllen Convention Center Fund



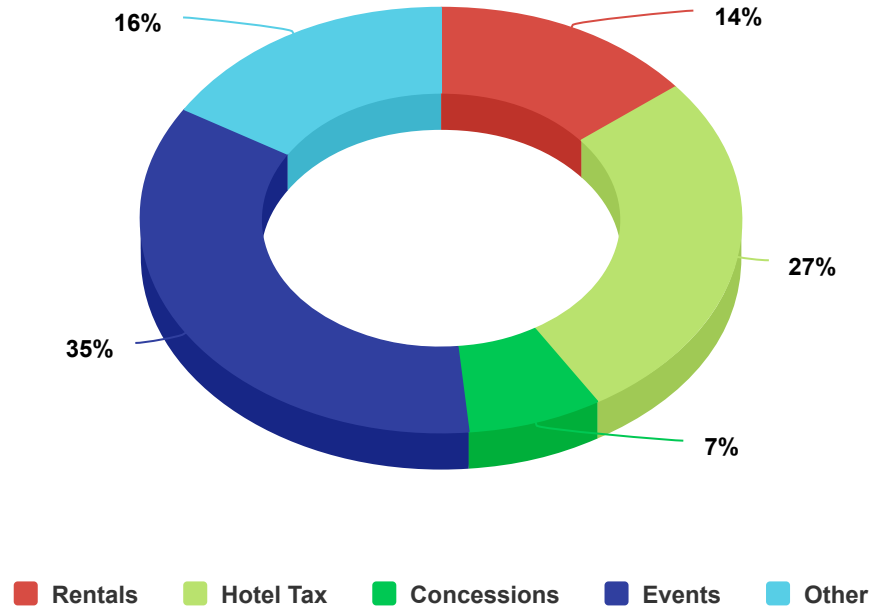
The **Convention Center Fund** is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

MCALLEN CONVENTION CENTER FUND

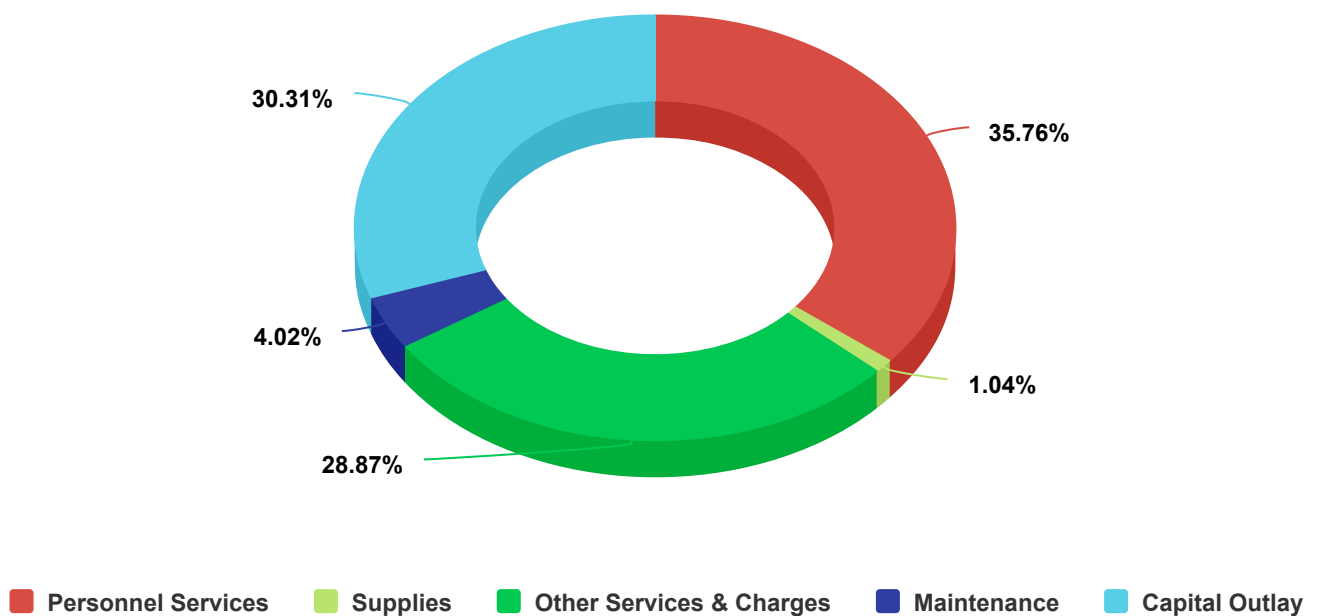
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,348,103	\$ 4,200,284	\$ 5,414,548	\$ 7,392,069
Revenues:				
User Fees-Rentals	\$ 2,195,832	\$ 800,000	\$ 774,830	\$ 975,000
Concession Other	55,819	5,000	130,248	60,819
Audio Visual	11,656	90,000	65,283	90,000
Standard Services	266,445	50,000	50,000	50,000
Equipment Rental	2,875	18,000	12,000	15,000
Standard Labor	7,707	20,000	20,000	140,000
Food & Beverage	-	300,000	338,194	450,000
Event % - Ticket Sales	26,537	275,000	167,327	225,000
Security	20,364	115,000	100,000	130,000
Management Fee	600,000	600,000	600,000	1,000,000
Special Events	2,379,551	1,984,060	1,672,128	1,825,000
Interest Earned	4,401	16,801	13,536	18,480
Federal Grants	78,414	-	-	-
Parking Fees	7,720	75,000	100,920	100,000
Sale of Fixed assets	-	-	1,690,828	-
Miscellaneous	93,914	20,444	44,678	18,944
Total Revenues	<u>5,751,236</u>	<u>4,369,305</u>	<u>5,779,972</u>	<u>5,098,243</u>
Other Financing Sources:				
Transfer-in - Hotel Tax Fund	1,728,165	1,434,785	1,911,194	1,891,905
Transfer-in - C.O. Performing Arts 2014	1,500,517	-	-	-
Total Revenues and Other Sources	<u>8,979,918</u>	<u>5,804,090</u>	<u>7,691,166</u>	<u>6,990,148</u>
TOTAL RESOURCES	<u>\$ 10,328,021</u>	<u>\$ 10,004,374</u>	<u>\$ 13,105,714</u>	<u>\$ 14,382,217</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	\$ 4,639,483	\$ 6,132,805	\$ 5,335,079	\$ 6,594,319
Liability Insurance	31,721	32,820	32,820	56,933
Capital Outlay	32,249	206,870	48,453	2,893,410
Total Operating Expenses	<u>4,703,451</u>	<u>6,372,495</u>	<u>5,416,352</u>	<u>9,544,662</u>
Other Financing Sources (Uses):				
Transfer Out - Performing Arts Center Fund	-	-	-	-
Transfer Out - Marketing Fund	-	17,500	17,500	24,500
Transfer Out - Convention Center Depr. Fund	250,000	250,000	250,000	250,000
Transfer Out - Health Insurance Fund	29,773	21,569	21,569	-
Debt Service - Motorola Lease Payment	1,349	8,224	8,224	8,224
TOTAL APPROPRIATIONS	<u>\$ 4,984,573</u>	<u>\$ 6,669,788</u>	<u>\$ 5,713,648</u>	<u>\$ 9,827,386</u>
Revenues over/(under) Expenditures	<u>3,995,345</u>	<u>(865,698)</u>	<u>1,977,518</u>	<u>(2,837,238)</u>
Other Items Affecting Working Capital	<u>71,100</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 5,414,548</u>	<u>\$ 3,334,586</u>	<u>\$ 7,392,069</u>	<u>\$ 4,554,831</u>

**Convention Center Fund Revenues
By Source
\$6,990,148**



**Convention Center Fund Appropriation
By Category
\$9,544,662**







Convention Center Fund Administration

<https://www.mcallen.net/departments/convention>

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,480,105	\$ 2,386,243	\$ 1,786,867	\$ 2,579,795
Employee Benefits	369,796	701,590	621,208	752,636
Supplies	48,285	99,000	72,500	99,000
Other Services and Charges	2,414,740	2,622,250	2,508,407	2,698,250
Maintenance	326,557	349,582	346,099	383,535
Operations Subtotal	4,639,481	6,158,665	5,335,079	6,513,216
Capital Outlay	32,249	206,870	48,453	2,893,410
Operations & Capital Outlay Total	4,671,730	6,365,535	5,383,532	9,406,626
Non Departmental				
Insurance	31,721	32,820	32,820	56,933
Contingency	-	(25,860)	-	81,103
Total Expenditures	\$ 4,703,451	\$ 6,372,495	\$ 5,416,352	\$ 9,544,662
PERSONNEL				
Exempt	9	13	13	13
Non-Exempt	23	37	37	40
Part-Time	10	37	37	42
Total Positions Authorized	42	87	87	95
RESOURCES				
Related Revenue Generated	\$ 5,751,235	\$ 4,369,305	\$ 5,779,972	\$ 5,098,243

Contact Us:

Yajaira Flores,
Director
700 Convention Center
Blvd. McAllen, TX 78501
(956) 681-3800

MAJOR FY 22-23 GOALS

1. The expansion of the McAllen Performing Arts will continue for the use during non-summer season. (1.1.2)
2. Continue to enhance and improve destination events. (1.1.3)
3. Continue to improve the Convention Center so that it continues to be state of the art facility. (1.1.4)
4. Quinta Mazatlan will continue to expand green education project. (1.4.5)
5. Continue to improve the Convention Center to continue to be state of the art facility. (6.1.3)
6. Install a pedestrian crossing walk at ware rd. to allow access and connectivity from the McAllen Convention Center campus to West Side Park. (6.1.17)
7. To position the McAllen Convention Center District as the entertainment capital of South Texas.
8. To increase revenue by attracting new customers and developing additional ancillary revenues.
9. To increase operational efficiency by implementing lean management techniques in every area of our operation.
10. To create memorable experiences by consistently exceeding client and attendee expectations.

Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community. In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	32	50	47	60
Total Appropriations	\$ 4,703,451	\$ 6,669,788	\$ 5,416,352	\$ 9,544,662
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
Outputs:				
Convention Center Events	103	350	275	350
Exhibit Hall Bookings	457	400	340	400
Ballroom Bookings	962	208	571	516
Meeting Room Bookings	513	936	1,101	1,100
Total Number of Bookings	2,035	1,894	2,012	2,016
Effectiveness Measures:				
Total Resources	\$ 5,751,236	\$ 6,990,148	\$ 7,691,166	\$ 6,990,148
Banquet Event Order Net Revenue	\$ 8,403	\$ 300,000	\$ 338,194	\$ 450,000
Attendance	436,320	450,000	556,000	600,000
Exhibit Hall Occupancy	63%	45%	47%	55%
Ballroom Occupancy	66%	30%	39%	35%
Meeting Room Occupancy	14%	40%	55%	55%
Total Occupancy	48%	43%	47%	48%



McAllen Performing Arts Center Fund



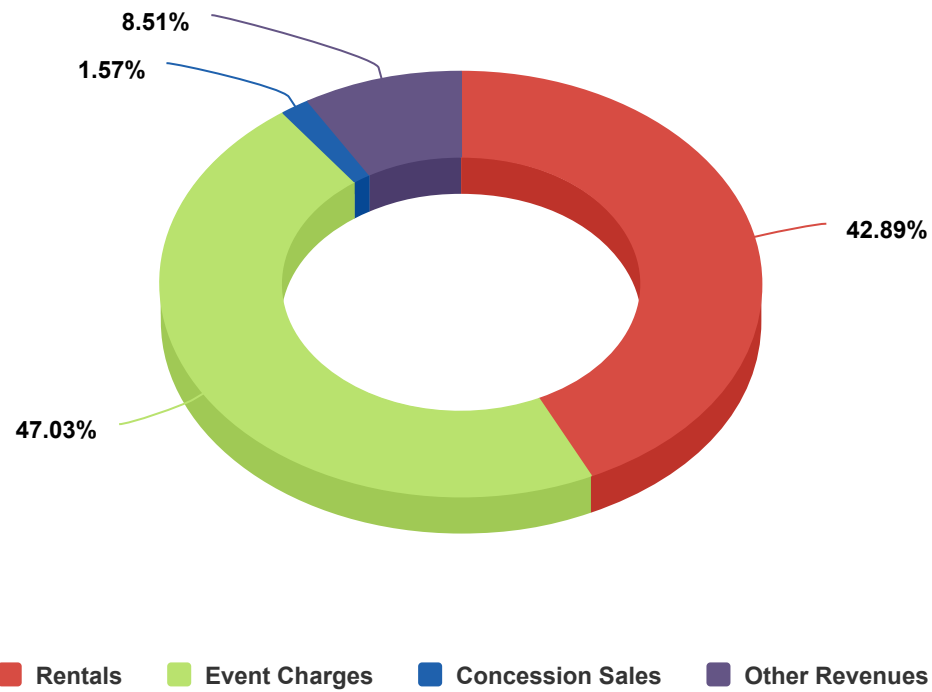
The Performing Arts Center is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

MCALLEN PERFORMING ARTS CENTER

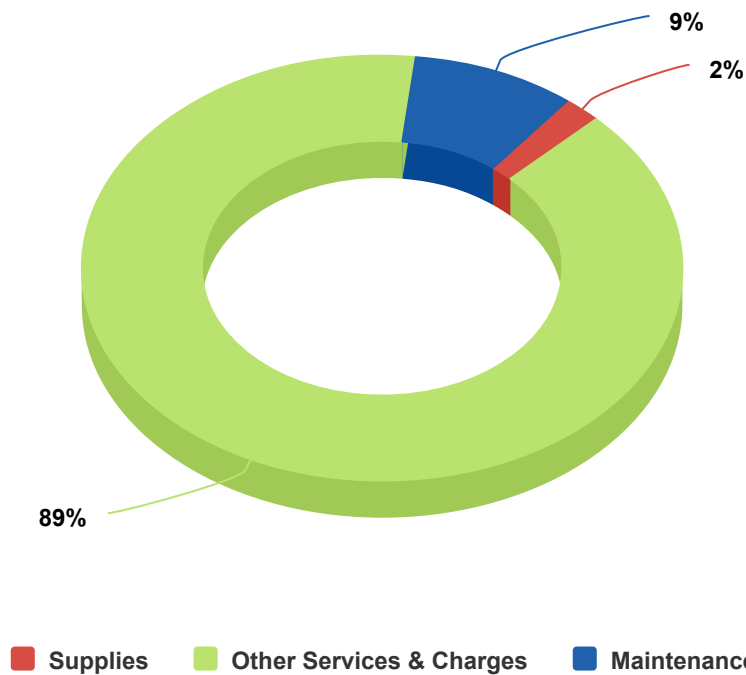
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,237,932	\$ 1,330,966	\$ 2,648,819	\$ 3,275,725
Revenues:				
User Fees- Rentals	\$ 129,316	\$ 300,000	\$ 662,578	\$ 545,000
Concession -Other	50,815	20,000	20,000	20,000
Audio Visual	14,705	30,000	45,000	50,000
Event % ticket sales	121,503	250,000	397,767	400,000
Equipment rental	350	300	300	300
Standard Labor	44,735	70,000	90,000	70,000
Standard Services	46,380	20,000	15,000	25,000
Security	29,426	40,000	44,000	50,000
Special Events	250	3,000	3,000	3,000
Sponsorships	30,000	-	30,000	100,000
Federal Grants	615,143	-	307,431	-
Interest	21,876	5,324	6,622	8,189
Miscellaneous	285	-	2,375	-
Total Revenues	<u>1,104,783</u>	<u>738,624</u>	<u>1,624,073</u>	<u>1,271,489</u>
Other Financing Sources:				
Transfer-in - Hotel Tax Fund	432,192	358,822	477,966	473,142
Transfer-in - Venue Tax Fund	<u>-</u>	<u>232,867</u>	<u>232,867</u>	<u>250,000</u>
Total Revenues and Other Sources	<u>1,536,975</u>	<u>1,330,313</u>	<u>2,334,906</u>	<u>1,994,631</u>
TOTAL RESOURCES	<u>\$ 3,774,907</u>	<u>\$ 2,661,279</u>	<u>\$ 4,983,725</u>	<u>\$ 5,270,357</u>
APPROPRIATIONS				
Operating Expenses:				
Performing Arts Center	\$ 1,115,283	\$ 1,545,500	\$ 1,435,500	\$ 1,986,500
Liability Insurance	15,722	16,803	7,000	29,148
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>219,300</u>
Total Operations	<u>1,131,005</u>	<u>1,562,303</u>	<u>1,442,500</u>	<u>2,234,948</u>
Other Financing Sources (Uses):				
Transfer Out - Marketing Fund	-	15,500	15,500	24,500
Transfer Out - Performing Arts Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>\$ 1,381,005</u>	<u>\$ 1,827,803</u>	<u>\$ 1,708,000</u>	<u>\$ 2,509,448</u>
Revenues over/(under) Expenditures	<u>155,970</u>	<u>(497,490)</u>	<u>626,906</u>	<u>(514,817)</u>
ENDING WORKING CAPITAL	<u>\$ 2,648,819</u>	<u>\$ 833,476</u>	<u>\$ 3,275,725</u>	<u>\$ 2,760,909</u>

McAllen Performing Arts Center Fund Revenues
\$1,271,489



McAllen Performing Arts Center Fund Appropriation
\$2,234,948







McAllen Performing Arts Center Fund Administration

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	8,865	46,000	42,500	46,000
Other Services and Charges	1,019,536	1,303,500	1,197,000	1,744,500
Maintenance	86,882	196,000	196,000	196,000
Operations Subtotal	1,115,283	1,545,500	1,435,500	1,986,500
Capital Outlay	-	-	-	219,300
Operations & Capital Outlay Total	1,115,283	1,545,500	1,435,500	2,205,800
Non Departmental Insurance	15,722	16,803	7,000	29,148
Total Expenditures	\$ 1,131,005	\$ 1,562,303	\$ 1,442,500	\$ 2,234,948
PERSONNEL*				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Total Positions Authorized	-	-	-	-
RESOURCES				
Related Revenue Generated	\$ 1,104,785	\$ 738,624	\$ 1,624,073	\$ 1,271,489

Contact Us:

Yajaira Flores,
Director
801 Convention Center
Boulevard McAllen, TX
78501
(956) 681-3800

MAJOR FY 22-23 GOALS

1. To bring cultural diversity in events and festivals that position the City of McAllen as a destination city, bring cultural tourism, and stimulate the economy.
2. To position the Convention Facilities district as the entertainment capital of South Texas targeting our cultural community and tourism sector.
3. To establish the McAllen Performing Arts Foundation and move forward with educational initiatives at the Performing Arts Center.

*NOTE: Performing Arts personnel budgeted in Convention Center fund

Description:

The McAllen Performing Arts Center is an 1800 seat multi-purpose proscenium theatre with adjustable acoustics presenting the best of touring Broadway shows, Plays, Dance, Symphony Orchestra and Live Concerts.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Department expenditures	\$ 1,131,005	\$ 1,562,303	\$ 1,435,500	\$ 2,234,948
Outputs:				
Shows	49	75	157	130
Booked days	101	100	251	200
Effectiveness Measures:				
Gross Revenue	\$ 1,536,975	\$ 1,330,313	\$ 2,334,906	\$ 1,994,631
Occupied Square Foot Days (OSFD)	101	100	251	130
Attendance	49,438	100,000	125,000	130,000
Efficiency Measures:				
Expenditures/Attendance	\$ 23	\$ 16	\$ 12	\$ 17

*N/A=Not Available, N/P=Not Provided



McAllen International Airport Fund



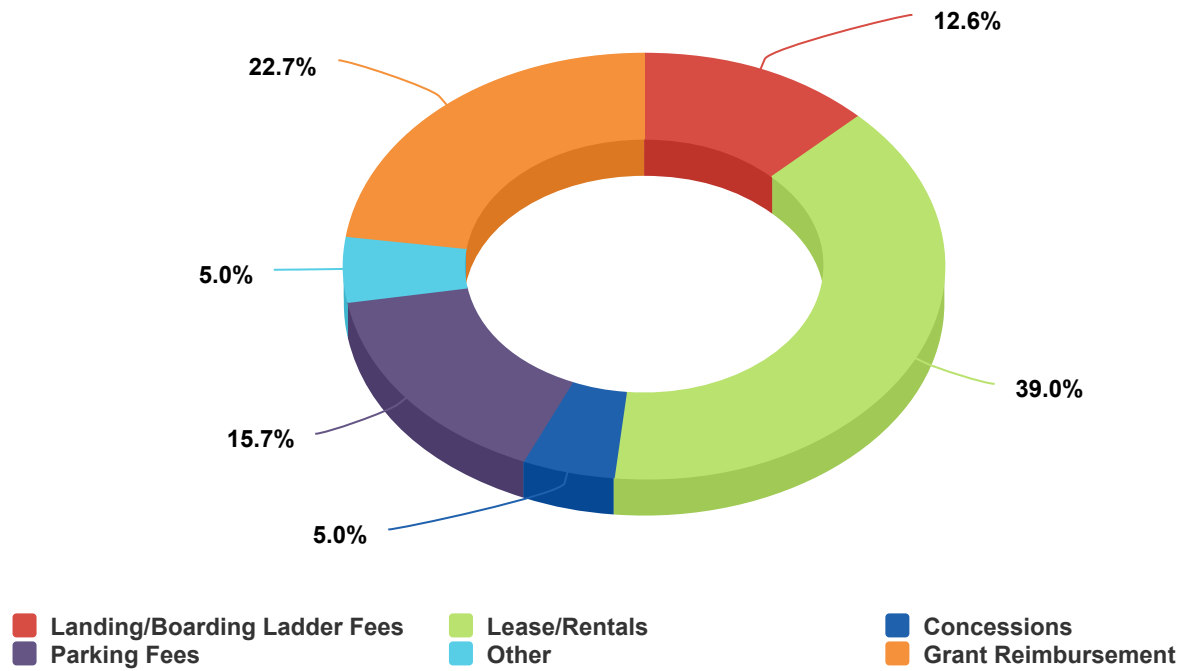
The **Airport Fund** is a major fund that is used to account for the operational activities of the City's Airport.

MCALLEN INTERNATIONAL AIRPORT FUND

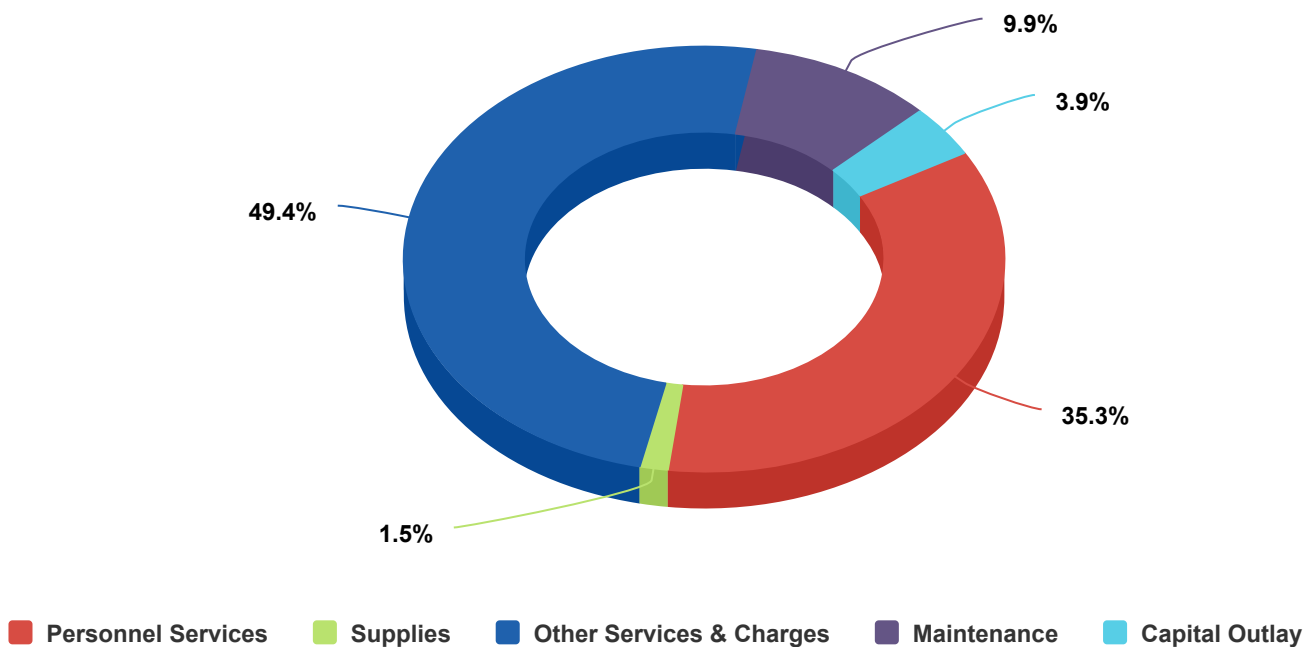
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 10,359,144	\$ 11,215,698	\$ 13,648,879	\$ 15,153,572
Revenues:				
<u>Federal Grants</u>				
FAA CARES Act	\$ 1,315,704	\$ 4,340,205	\$ 3,541,085	\$ 1,969,979
CRRS Act	2,864,780	-	255,994	-
<u>State Grants</u>				
TxDOT	50,000	-	50,000	50,000
<u>Aeronautical Operating</u>				
Fees - Landing / Boarding Ladder / Ramp	863,946	912,227	1,026,008	1,026,008
Rentals - Terminal / Cargo / Perimeter	1,309,721	1,302,815	1,311,982	1,311,982
FBO Revenue: Contract/Sponsors	179,254	179,254	179,254	179,254
Fuel Sales (net profit/loss)	105,387	106,272	108,370	108,370
Remain Overnight	27,575	26,025	39,325	39,325
TSA Lease	127,640	124,718	128,321	128,321
<u>Non-aeronautical Operating</u>				
Terminal - Food and Beverages / Retail / Other	377,948	367,682	441,572	441,572
Rental Cars	2,019,463	1,880,190	1,972,513	1,972,513
Parking	1,050,119	1,517,803	1,397,186	1,397,186
TSA Utility & LEO Reimbursement	252,058	186,969	188,091	188,091
Miscellaneous	7,183	-	9,858	9,858
<u>Non-operating Revenues</u>				
Interest Earned	30,176	44,863	34,122	37,884
Other	(726,044)	50,000	6,278	-
Fingerprint Reimbursement	30,324	23,420	21,490	23,940
Total Revenues	\$ 9,885,232	\$ 11,062,443	\$ 10,711,449	\$ 8,884,283
<u>Other Financing Sources:</u>				
Transfer In - PFC Airport Fund	-	-	98,255	-
Transfer In - Airport CIP	-	-	6,500	-
Total Revenues and Other Sources	9,885,232	11,062,443	10,816,204	8,884,283
TOTAL RESOURCES	\$ 20,244,376	\$ 22,278,141	\$ 24,465,083	\$ 24,037,856
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 5,025,241	\$ 6,117,471	\$ 5,720,076	\$ 6,805,864
Liability Insurance	27,314	29,189	29,189	50,634
Capital Outlay	-	304,000	304,000	278,958
Total Operations	5,052,553	6,450,660	6,053,263	7,135,456
Other Financing Sources (Uses):				
Transfer Out - General Fund	1,103,965	2,162,925	2,162,925	2,162,925
Transfer Out - Airport Capital Improvement Fund	118,081	8,285,397	1,044,773	8,211,787
Transfer Out - Airport PFC	129,880	-	-	-
Transfer Out - Marketing Fund	-	25,000	25,000	25,000
Transfer Out - Health Insurance Fund	25,520	21,569	21,569	-
Debt Service - Motorola Lease Payment	653	3,980	3,980	3,980
TOTAL APPROPRIATIONS	\$ 6,430,652	\$ 16,949,531	\$ 9,311,510	\$ 17,539,148
Revenues over/(under) Expenditures	3,454,580	(5,887,088)	1,504,694	(8,654,865)
Other Items Affecting Working Capital	(164,845)	-	-	-
ENDING WORKING CAPITAL	\$ 13,648,879	\$ 5,328,610	\$ 15,153,572	\$ 6,498,705

**Airport Fund Revenues
By Source
\$8,884,283**



**Airport Fund Appropriation
By Category
\$7,135,456**







Airport Fund Administration

<https://www.mcallen.net/departments/airport>

Mission Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,556,505	\$ 1,838,899	\$ 1,838,899	\$ 1,832,224
Employee Benefits	403,517	593,503	596,469	569,551
Supplies	93,048	108,000	108,000	108,000
Other Services and Charges	2,254,270	2,882,032	2,470,958	3,523,640
Maintenance	717,901	706,373	705,748	708,534
Operations Subtotal	5,025,241	6,128,807	5,720,076	6,741,949
Capital Outlay	-	304,000	304,000	278,958
Non Departmental				
Liability Insurance	27,314	29,189	29,189	50,634
Contingency	-	(11,336)	-	63,915
Total Expenditures	\$ 5,052,553	\$ 6,450,660	\$ 6,053,263	\$ 7,135,456
PERSONNEL				
Exempt	8	8	8	8
Non-Exempt	29	34	34	34
Part-Time	1	6	6	6
Total Positions Authorized	38	48	48	48
RESOURCES				
Related Revenue Generated	\$ 9,885,234	\$ 11,062,443	\$ 10,711,449	\$ 8,884,283

Contact Us:

Elizabeth Suarez
Director of Aviation
2500 S. Bicentennial
Blvd., Suite 100
McAllen, TX 78501
(956) 681-1500

MAJOR FY 22-23 GOALS

1. Continue expansion and existing route support efforts to/from Mexico. (2.1.5)
2. Promote tourism to the area by air service incentives. (2.3.6)
3. Continue Professional Services for Passenger Facility Funds Application process with the Federal Aviation Administration. (5.3.5)
4. Various airports improvements. (6.1.5)
5. Improvements of airport cargo ramp. (6.1.6)
6. Rehabilitation of airport runway 14-32 (6.1.7)
7. Airport General Aviation land acquisition. (6.1.8)
8. Feasibility study will provide the data and statistics for an expansion to the existing terminal. (6.1.9)
9. Feasibility study will provide the data and statistics for study of a parallel runway to the airfield. (6.1.10)
10. Airport Pavement Management Program to be used to make cost-effective decisions about airport pavement maintenance and rehabilitation. (6.1.11)
11. Address and mitigate on-going safety and operational, the proposed improvements will assist in increasing the safety for all pilots utilizing Runway 14 at McAllen International Airport. (6.1.12)
12. Master Plan will provide the data and statistics for study of additional development in the General Aviation sector of the Airport. (6.1.13)
13. Airport Runway & Taxiway safety Improvements this project will address and mitigate on-going safety and operational issues. (6.3.8)
14. Replace Fire Engine dedicated for Airport. (4.3.12)
15. Increase international outreach efforts to promote McAllen as a destination and to grow airport business.
16. Increase all marketing efforts to remain competitive with RGV market.
17. Focus on legislative efforts to grow federal funding for major infrastructure projects.

Airport Fund Administration

Description:

The Airport employs 41 people dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
<i>Inputs:</i>				
Number of full time employees	37	42	42	42
Department Expenditures	\$ 5,025,241	\$ 6,450,660	\$ 6,024,076	\$ 7,020,907
Average Airline Costs	\$ 503,581	\$ 539,144	\$ 544,188	\$ 544,188
Total Terminal Sq Ft	155,000	155,000	155,000	155,000
<i>Outputs:</i>				
Enplaned passengers	382,135	407,816	454,397	454,397
Average Airline Enplanements	95,534	101,954	113,599	113,599
Operating Revenues	\$ 5,654,748	\$ 6,816,557	\$ 6,864,370	\$ 6,864,304
<i>Effectiveness Measures:</i>				
Percent of change in enplaned passengers	51.6%	6.7%	11.4%	0.0%
Terminal Sq Ft per FTE	4,189	3,690	3,690	3,690
<i>Efficiency Measures:</i>				
Airline cost per enplaned passenger	\$ 5.27	\$ 5.29	\$ 4.79	\$ 4.79
Airport cost per enplaned passenger	\$ 13.22	\$ 15.82	\$ 13.32	\$ 15.70
Airport operating revenue per enplaned passenger	\$ 14.80	\$ 16.71	\$ 15.11	\$ 15.11

*N/A=Not Available, N/P=Not Provided

Metro McAllen Fund



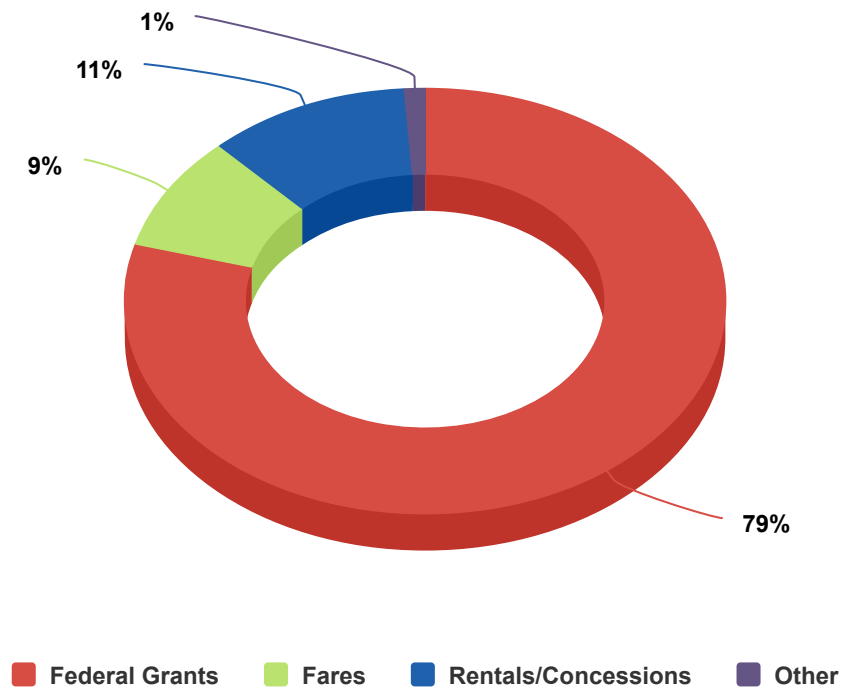
The **Metro McAllen Fund** is a non major fund that is used to account for revenues and expenses for the operation of the buses located in Downtown McAllen.

METRO MCALLEN FUND

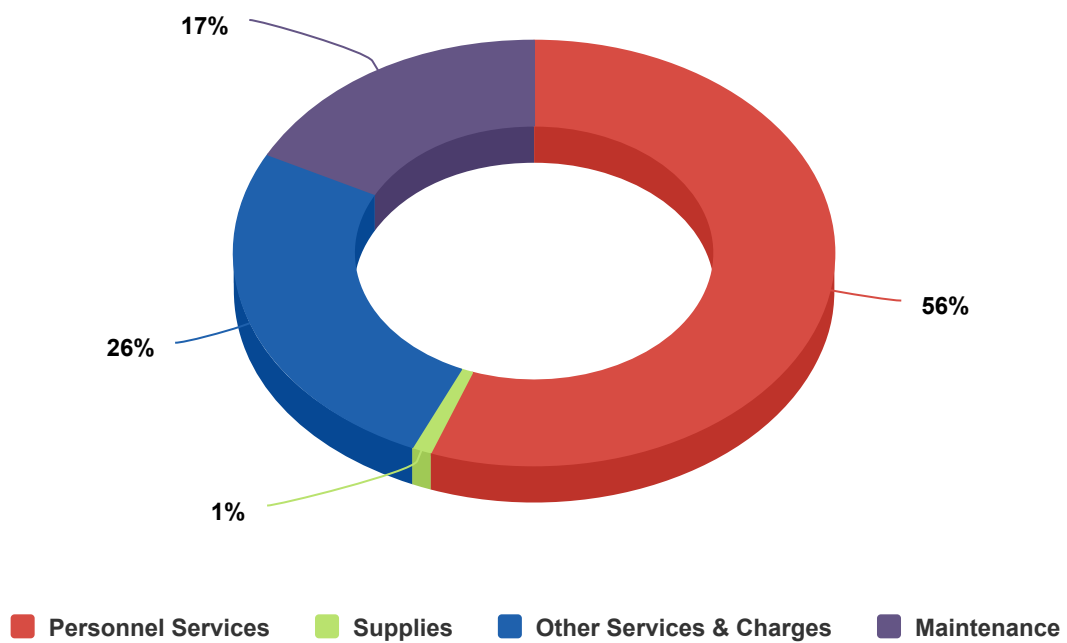
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 766,761	\$ 812,311	\$ 812,865	\$ 904,636
Revenues:				
Federal Grants / FTA:				
O & M Subsidy	3,516,145	3,770,461	3,283,595	2,826,188
O & M Subsidy TXDOT	308,415	-	308,085	308,250
Fares	43,860	195,000	227,219	322,917
Metro Connect Fares	39,208	-	149,007	-
Space Rental	195,893	290,000	183,133	290,000
Concessions	32,125	75,000	39,398	75,000
Concessions - Other	-	8,807	-	8,807
Reimbursement - Agencies	-	60,000	22,500	30,000
Other	(8,977)	3,600	6,144	3,600
Interest	382	3,249	2,032	2,262
Total Revenues	4,127,051	4,406,117	4,221,113	3,867,024
Other Financing Sources:				
Transfer-In- Development Corp Fund	-	67,000	67,000	1,495,683
Total Revenues and Other Sources	4,127,051	4,473,117	4,288,113	5,362,707
TOTAL RESOURCES	<u>\$ 4,893,812</u>	<u>\$ 5,285,428</u>	<u>\$ 5,100,978</u>	<u>\$ 6,267,342</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 3,860,889	\$ 4,512,710	\$ 4,110,422	\$ 5,126,783
Liability Insurance	5,803	6,201	6,201	10,757
	3,866,692	4,518,911	4,116,623	5,137,540
Other Financing Sources (Uses):				
Transfer-Out - Downtown Services Fund	150,000	35,000	35,000	-
Transfer-Out - Marketing Fund	-	25,000	25,000	25,000
Transfer-Out - Health Insurance Fund	25,520	19,720	19,720	-
TOTAL APPROPRIATIONS	<u>\$ 4,042,212</u>	<u>\$ 4,598,631</u>	<u>\$ 4,196,343</u>	<u>\$ 5,162,540</u>
Revenues over/(under) Expenditures	84,839	(125,514)	91,770	200,167
Other Items Affecting Working Capital	(38,738)	-	-	-
ENDING WORKING CAPITAL	<u>\$ 812,865</u>	<u>\$ 686,797</u>	<u>\$ 904,636</u>	<u>\$ 1,104,802</u>

**Metro McAllen Fund Revenues
By Source
\$3,867,024**



**Metro McAllen Fund Appropriation
By Category
\$5,137,540**





METRO MCALLEN FUND

Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Administration	\$ 3,866,692	\$ 4,518,911	\$ 4,116,623	\$ 5,137,540
TOTAL EXPENDITURES	<u>\$ 3,866,692</u>	<u>\$ 4,518,911</u>	<u>\$ 4,116,623</u>	<u>\$ 5,137,540</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,602,865	\$ 1,910,076	\$ 1,671,446	\$ 2,068,218
Employee Benefits	434,873	679,778	535,080	787,587
Supplies	41,180	53,729	38,243	53,729
Other Services and Charges	1,473,881	1,327,514	1,372,855	1,327,514
Maintenance and Repair Services	308,092	541,613	492,798	889,735
Liability Insurance	5,803	6,201	6,201	10,757
TOTAL OPERATING EXPENSES	<u>3,866,692</u>	<u>4,518,911</u>	<u>4,116,623</u>	<u>5,137,540</u>
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 3,866,692</u>	<u>\$ 4,518,911</u>	<u>\$ 4,116,623</u>	<u>\$ 5,137,540</u>
PERSONNEL				
Administration	39	57	47	67
TOTAL PERSONNEL	<u>39</u>	<u>57</u>	<u>47</u>	<u>67</u>


**Metro McAllen
Administration**
<https://www.mcallen.net/metro>
www.facebook.com/metromcallen
Mission Statement:

"To provide safe, reliable and cost effective public transportation."

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,602,865	\$ 1,910,076	\$ 1,671,446	\$ 2,068,218
Employee Benefits	434,874	694,716	535,080	721,807
Supplies	41,179	53,729	38,243	53,729
Other Services and Charges	1,473,881	1,327,514	1,372,855	1,327,514
Maintenance	308,092	541,613	492,798	889,735
Operations Subtotal	3,860,889	4,527,648	4,110,422	5,061,003
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	3,860,889	4,527,648	4,110,422	5,061,003
Insurance	5,803	6,201	6,201	10,757
Contingency	-	(14,938)	-	65,780
Total Expenditures	\$ 3,866,692	\$ 4,518,911	\$ 4,116,623	\$ 5,137,540
PERSONNEL				
Exempt	5	6	6	6
Non-Exempt	30	43	35	53
Part-Time	4	8	6	8
Total Positions Authorized	39	57	47	67
RESOURCES				
Related Revenue Generated	\$ 4,127,041	\$ 4,406,117	\$ 4,221,113	\$ 3,867,024

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100 McAllen, TX
78501
(956) 681-3500

MAJOR FY 22-23 GOALS

1. Continue to provide affordable, reliable, environmentally friendly transportation options. (7.1.2)
2. Continue to build ridership up to pre-pandemic levels
3. Implement Service Expansion
4. Maximize FTA and TXDOT as well as ancillary revenues

Metro McAllen Administration

<https://www.mcallen.net/metro>
www.facebook.com/metromcallen

PERFORMANCE MEASURES	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	49	49	49	59
Number of Fixed Routes	8	9	8	8
Number of Operating Paratransit Units	6	4	6	6
Department Operating Expenditures	\$ 3,866,692	\$ 4,518,911	\$ 4,116,623	\$ 5,121,540
Metro McAllen Fixed Route				
Total Operating Expenditures	\$ 4,370,255	\$ 3,795,281	\$ 4,000,000	\$ 4,000,000
Metro McAllen Paratransit Service				
Total Operating Expenditures	\$ 253,826	\$ 421,698	\$ 450,000	\$ 450,000
Outputs:				
FTA Operating Funding	\$ 4,315,797	\$ 3,127,783	\$ 4,000,000	\$ 4,000,000
TXDOT Operating Funding	\$ 308,284	\$ 300,000	\$ 320,000	\$ 320,000
Metro McAllen Fixed Route				
Number of passengers / ridership	457,579	700,000	485,000	500,000
Number of revenue miles	438,272	516,000	472,000	475,000
Total operating revenue hours	32,287	36,500	35,000	37,500
Total fare revenue	\$ 41,723	\$ 390,000	\$ 220,000	\$ 250,000
Metro McAllen Paratransit Service				
Number of passengers / ridership	9,764	17,000	12,000	14,000
Number of miles	55,234	86,000	80,000	85,000
Total operating revenue hours	5,206	7,600	7,500	8,000
Total fare revenue	\$ 1,006	\$ 7,500	\$ 4,575	\$ 5,000
Efficiency Measures:				
Metro McAllen Fixed Route				
Number of passengers per revenue mile	1.04	1.04	1.03	1.04
Number of passengers per revenue hour	14.17	14.75	13.86	14.00
Cost per revenue hour	\$ 135.36	\$ 103.98	\$ 114.29	\$ 106.67
Cost per passenger	\$ 9.55	\$ 5.42	\$ 8.25	\$ 8.00
Fare box recovery rate	1%	10%	6%	6%
Metro McAllen Paratransit Service				
Number of passengers per revenue mile	0.18	0.2	0.15	0.16
Number of passengers per revenue hour	1.88	2.24	1.6	1.75
Cost per revenue hour	\$ 0.19	\$ 0.99	\$ 0.61	\$ 0.63
Cost per passenger	\$ 26.00	\$ 24.81	\$ 37.50	\$ 32.14
Fare revenue per passenger	\$ 0.10	\$ 0.44	\$ 0.38	\$ 0.36
Fare box recovery rate	0.40%	1.78%	1.02%	1.11%

Description:

Metro McAllen provides public transit service in the City of McAllen.

Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.



Bus Terminal Fund

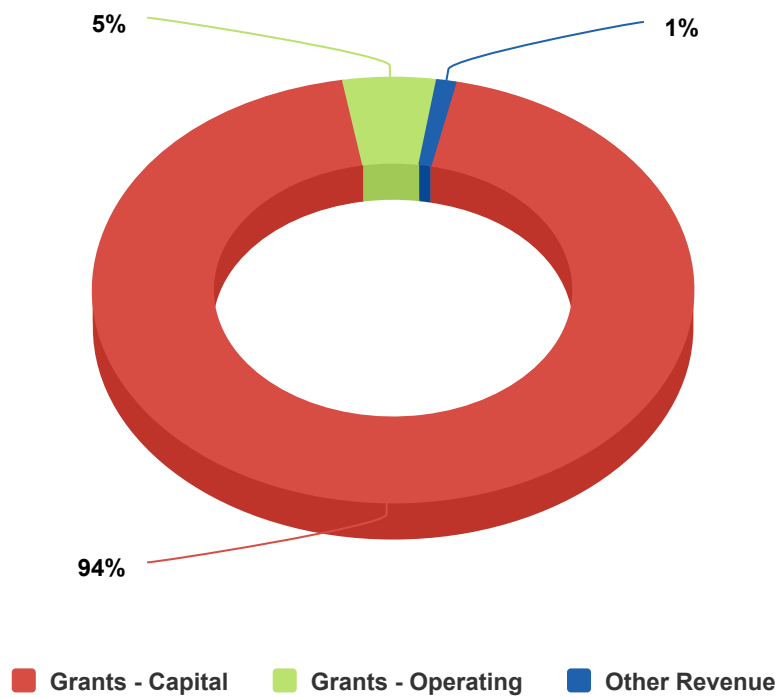


The **Bus Terminal Fund** is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

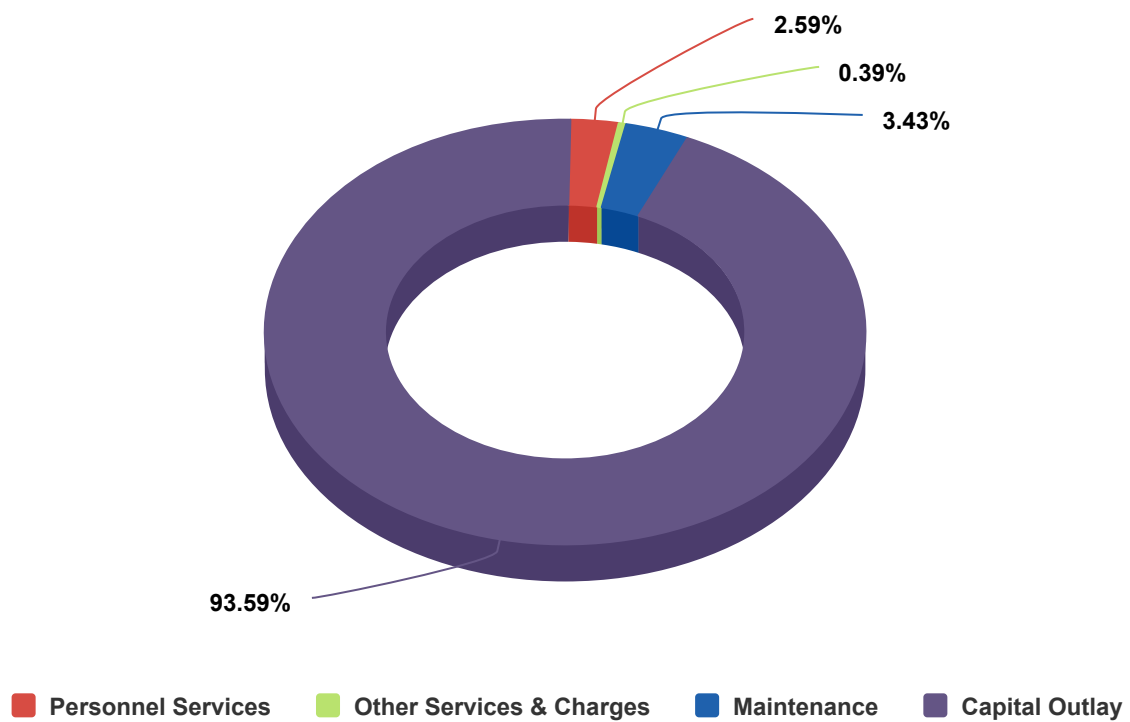
BUS TERMINAL FUND Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,351,834	\$ 1,360,993	\$ 1,049,978	\$ 1,041,229
Revenues:				
Grant - FTA:				
O & M Subsidy	\$ 743,272	\$ 794,733	\$ 650,069	\$ 937,492
Capital Outlay Subsidy	4,345,964	14,789,414	4,751,956	17,241,803
Miscellaneous	(7,790)	-	1,968	-
Interest Earned	8,615	5,180	2,625	2,603
Total Revenues	<u>5,090,062</u>	<u>15,589,327</u>	<u>5,406,618</u>	<u>18,181,898</u>
Other Financing Sources:				
Transfer In - Development Corp. Fund	<u>6</u>	<u>75,000</u>	<u>4,962</u>	<u>208,842</u>
Total Revenues and Other Sources	<u>5,090,067</u>	<u>15,664,327</u>	<u>5,411,580</u>	<u>18,390,740</u>
TOTAL RESOURCES	<u>\$ 6,441,901</u>	<u>\$ 17,025,320</u>	<u>\$ 6,461,558</u>	<u>\$ 19,431,969</u>
APPROPRIATIONS				
Operating Expenses:				
Bus Terminal	763,681	898,313	661,026	1,181,147
Capital Outlay	4,556,893	14,998,818	4,751,956	17,241,803
	<u>5,320,574</u>	<u>15,897,131</u>	<u>5,412,982</u>	<u>18,422,950</u>
Other Financing Sources (Uses):				
Transfer Out - Health Insurance Fund	4,962	4,314	4,314	-
Debt Service - Motorola Lease Payment	<u>497</u>	<u>3,033</u>	<u>3,033</u>	<u>3,033</u>
TOTAL APPROPRIATIONS	<u>\$ 5,326,034</u>	<u>\$ 15,904,478</u>	<u>\$ 5,420,329</u>	<u>\$ 18,425,983</u>
Revenues over/(under) Expenditures	<u>(235,967)</u>	<u>(240,151)</u>	<u>(8,749)</u>	<u>(35,243)</u>
Other Items Affecting Working Capital	<u>(65,889)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,049,978</u>	<u>\$ 1,120,842</u>	<u>\$ 1,041,229</u>	<u>\$ 1,005,986</u>

Bus Terminal Fund Revenues by Source
\$18,390,740



Bus Terminal Fund Appropriation By Category
\$18,422,950





BUS TERMINAL FUND

Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Bus Terminal	\$ 5,320,574	\$ 15,897,131	\$ 5,412,982	\$ 18,422,950
TOTAL EXPENDITURES	<u>\$ 5,320,574</u>	<u>\$ 15,897,131</u>	<u>\$ 5,412,982</u>	<u>\$ 18,422,950</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 243,103	\$ 347,230	\$ 261,079	\$ 342,977
Employee Benefits	69,223	117,833	84,580	134,280
Supplies	-	-	-	-
Other Services and Charges	58,884	41,353	43,260	71,735
Maintenance and Repair Services	392,469	391,897	272,107	632,155
TOTAL OPERATING EXPENSES	<u>763,679</u>	<u>898,313</u>	<u>661,026</u>	<u>1,181,147</u>
Capital Outlay	4,556,894	14,998,818	4,751,956	17,241,803
TOTAL EXPENDITURES	<u>\$ 5,320,574</u>	<u>\$ 15,897,131</u>	<u>\$ 5,412,982</u>	<u>\$ 18,422,950</u>
PERSONNEL				
Administration	6	9	9	9
TOTAL PERSONNEL	<u>6</u>	<u>9</u>	<u>9</u>	<u>9</u>



Bus Terminal Fund Transit

<https://www.mcallen.net/metro>

Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 243,104	\$ 347,230	\$ 261,079	\$ 342,977
Employee Benefits	69,223	126,564	84,580	122,276
Supplies	-	-	-	-
Other Services and Charges	20,189	-	4,564	-
Maintenance	392,469	391,897	272,107	632,155
Operations Subtotal	724,985	865,691	622,330	1,097,408
Capital Outlay	4,556,894	14,998,818	4,751,956	17,241,803
Non Departmental				
Liability Insurance	38,696	41,353	38,696	71,735
Contingency	-	(8,731)	-	12,004
Total Expenditures	\$ 5,320,574	\$ 15,897,131	\$ 5,412,982	\$ 18,422,950

PERSONNEL

Exempt	1	2	2	2
Non-Exempt	5	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	6	9	9	9

Resources

Related Revenue Generated	\$ 2,301,439	\$ 18,183,186	\$ 5,820,306	\$ 15,664,327
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Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100 McAllen, TX
78501
(956) 681-3500

MAJOR FY 22-23 GOALS

1. Continue expansion and existing route support efforts to/from Mexico. (2.1.5)
2. Continue to improve transit facilities. (6.1.2)
3. Finalize Construction of North Hub
4. Finalize Quinta Park & Ride Construction
5. Continue to expand accessibility on our system by building sidewalks
6. Make needed improvements to buildings and equipment

Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Workload Measures:				
Number of full time employees	9	9	9	9
Number of People Departing	108,161	150,000	153,812	250,000
Number of Visitors	901,338	1,250,000	1,286,002	2,300,000
Number of Operating Hours	8,815	8,815	8,815	8,815
Rental Revenue	\$ 228,018	\$ 365,000	\$ 222,531	\$ 279,315
Total Operating Expenditures	\$ 5,320,574	\$ 15,897,131	\$ 5,412,982	\$ 18,422,950
Total Square Footage	22,000	22,000	22,000	22,000
Efficiency Measures:				
Number of People Departing/Hour	12	17	17	28
Cost per Visitor	\$ 5.90	\$ 12.72	\$ 4.21	\$ 8.01
Operating Cost/Square Foot	\$ 241.84	\$ 722.60	\$ 246.04	\$ 837.41
Effectiveness Measures:				
Percent of change in departures per hour	n/a	38.68%	2.54%	62.54%
Percent of change in cost per square foot	N/A	198.79%	-65.95%	240.35%

*N/A=Not Available, N/P=Not Provided

McAllen International Toll Bridge Fund



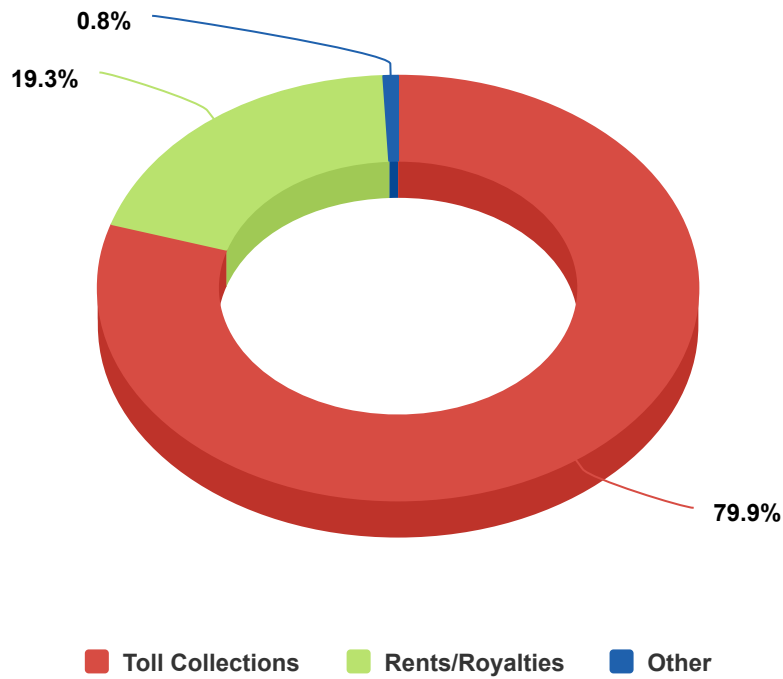
The **Bridge Fund** is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Tamaulipas, Mexico.

MCALLEN INTERNATIONAL TOLL BRIDGE FUND

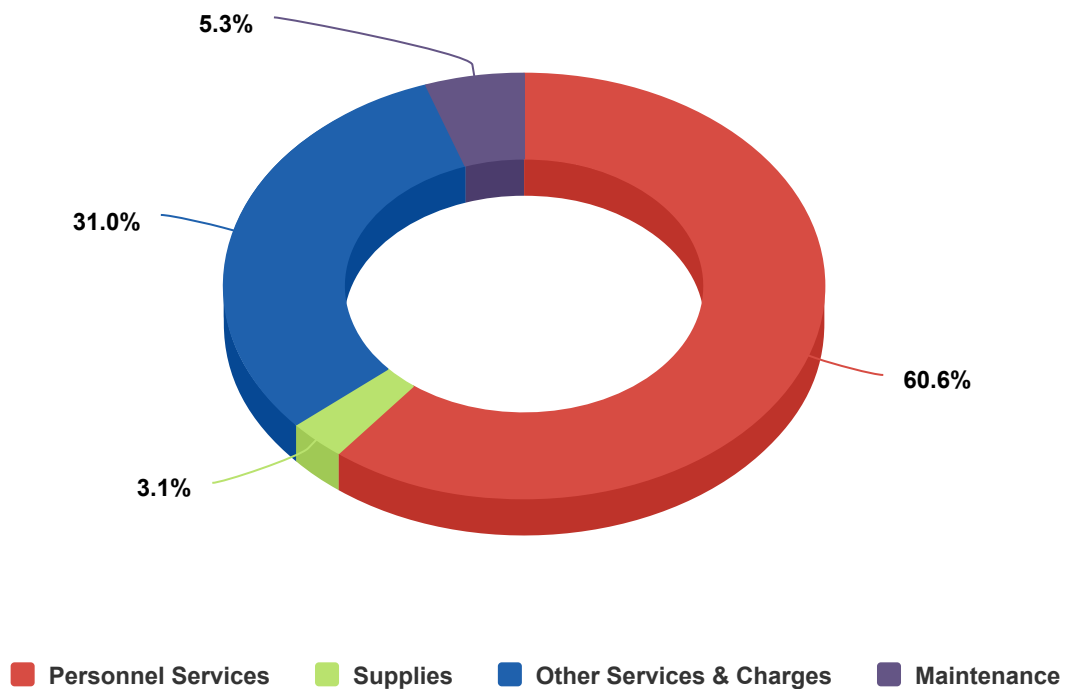
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263
<u>Revenues:</u>				
Highways & Streets Toll Bridge	\$ 6,694,622	\$ 10,917,471	\$ 9,573,423	\$ 10,917,469
UETA Turnstile	-	-	-	-
Rents & Royalties	3,344,081	2,676,159	2,691,033	2,642,574
Federal Grants	11,098	-	-	-
Miscellaneous	175,771	105,000	110,801	105,000
Interest Earned	3,184	5,189	3,243	3,243
Total Revenues	<u>10,228,758</u>	<u>13,703,819</u>	<u>12,378,500</u>	<u>13,668,286</u>
TOTAL RESOURCES	<u>\$ 11,526,021</u>	<u>\$ 15,001,082</u>	<u>\$ 13,675,763</u>	<u>\$ 14,965,549</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Bridge Operations	\$ 2,048,267	\$ 2,622,044	\$ 2,256,433	\$ 2,606,601
Administration	690,852	836,989	732,867	923,539
Total Operations	<u>2,739,118</u>	<u>3,459,033</u>	<u>2,989,300</u>	<u>3,530,141</u>
<u>Other Financing Sources (Uses):</u>				
City of Hidalgo	2,382,592	3,212,470	2,940,073	3,145,540
City of McAllen-G.F.Restricted Acct	3,479,937	3,401,787	4,376,821	4,750,295
Transfer Out - Heath Insurance Fund	24,811	22,801	22,801	-
Transfer Out - Marketing Fund	-	-	-	9,000
Transfer Out - Toll Bridge CIP Fund	825,136	1,341,025	1,197,353	1,389,360
Board Advance - Anzalduas Int'l Xng for "B"	846,642	840,675	849,975	841,775
Debt Service - Motorola Lease Payment	357	2,177	2,177	2,177
TOTAL APPROPRIATIONS	<u>\$ 10,298,594</u>	<u>\$ 12,279,968</u>	<u>\$ 12,378,500</u>	<u>\$ 13,668,286</u>
Revenues over/(under) Expenditures	<u>(69,836)</u>	<u>1,423,851</u>	<u>-</u>	<u>-</u>
Other Items Affecting Working Capital	<u>69,834</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 2,721,114</u></u>	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 1,297,263</u></u>

**International Toll Bridge Fund Revenues
By Source
\$13,668,286**



**International Toll Bridge Fund Appropriation
By Category
\$3,530,141**





MCALLEN INTERNATIONAL TOLL BRIDGE FUND

Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BY DEPARTMENT				
Bridge Operations	\$ 2,048,267	\$ 2,622,044	\$ 2,256,433	\$ 2,606,601
Administration	<u>690,852</u>	<u>836,989</u>	<u>732,867</u>	<u>923,539</u>
TOTAL EXPENDITURES	<u><u>\$ 2,739,118</u></u>	<u><u>\$ 3,459,033</u></u>	<u><u>\$ 2,989,300</u></u>	<u><u>\$ 3,530,141</u></u>
BY EXPENSE GROUP				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 1,078,730	\$ 1,566,831	\$ 1,281,243	\$ 1,549,744
Employee Benefits	302,745	558,903	425,745	589,123
Supplies	101,809	109,800	90,443	109,800
Other Services and Charges	1,068,663	1,035,337	1,009,564	1,094,529
Maintenance and Repair Services	184,251	188,162	182,305	186,943
Disaster Expense	<u>2,921</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL OPERATING EXPENSES	<u><u>2,739,116</u></u>	<u><u>3,459,033</u></u>	<u><u>2,989,300</u></u>	<u><u>3,530,139</u></u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u><u>\$ 2,739,118</u></u>	<u><u>\$ 3,459,033</u></u>	<u><u>\$ 2,989,300</u></u>	<u><u>\$ 3,530,141</u></u>
PERSONNEL				
Operations	29	41	41	41
Administration	<u>3</u>	<u>4</u>	<u>4</u>	<u>4</u>
TOTAL PERSONNEL	<u><u>32</u></u>	<u><u>45</u></u>	<u><u>45</u></u>	<u><u>45</u></u>



International Toll Bridge Fund Toll Bridge Operations

<https://www.mcallen.net/departments/bridge/mcallen-hidalgo>

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 917,646	\$ 1,337,366	\$ 1,105,127	\$ 1,333,353
Employee Benefits	288,123	485,428	372,881	474,865
Supplies	84,595	85,000	70,543	85,000
Other Services and Charges	579,449	538,250	532,750	538,250
Maintenance	178,453	176,000	175,132	175,132
Operations Subtotal	2,048,267	2,622,044	2,256,433	2,606,601
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,048,267	\$ 2,622,044	\$ 2,256,433	\$ 2,606,601

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	28	40	40	40
Part-Time	-	-	-	-
Total Positions Authorized	29	41	41	41

Resources

Related Revenue Generated	\$ 6,694,622	\$ 10,917,471	\$ 9,573,423	\$ 10,917,469
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Contact Us:

Juan Olaguibel
Superintendent of
Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

MAJOR FY 22-23 GOALS

1. Continue efforts to ease bridge crossings to and from Mexico.
2. Facility upgrades.
3. Enhance and upgrade pedestrian crossings.

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	32	41	41	41
Department Expenditures	\$ 2,048,267	\$ 2,622,044	\$ 2,256,433	\$ 2,606,601
Number of full time - Collectors	21	21	21	21
Number of full time - Cashiers	4	4	4	4
Number of full time - Maintenance	7	16	13	16
Outputs:				
Southbound vehicular crossings	1,665,755	2,710,894	2,416,436	2,800,449
Southbound pedestrians crossings	815,956	1,423,862	1,049,490	1,049,490
Total southbound crossings	2,481,711	4,134,756	3,465,926	3,849,939
Effectiveness Measures:				
Total toll revenues	\$ 6,694,622	\$ 10,917,471	\$ 9,573,423	\$ 10,917,469
Expenditure to revenue ratio	\$ 0.31	\$ 0.21	\$ 0.24	\$ 0.24
Efficiency Measures:				
Crossings processed per collector	118,177	196,893	165,044	183,330
Cost per crossing	\$ 0.83	\$ 0.63	\$ 0.65	\$ 0.68
Department expenditures per capita	\$ 14.16	\$ 16.74	\$ 15.35	\$ 17.53
Population:	\$ 144,650	\$ 156,649	\$ 147,034	\$ 148,714

*N/A=Not Available, N/P=Not Provided



International Toll Bridge Fund Toll Bridge Administration

<https://www.mcallen.net/departments/bridge/mcallen-hidalgo>

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow providing a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	161,085	229,465	176,116	216,391
Employee Benefits	14,621	55,845	52,864	61,595
Supplies	17,213	24,800	19,900	24,800
Other Services and Charges	468,964	472,325	452,052	513,325
Maintenance	5,798	12,162	7,173	11,811
Operations Subtotal	667,681	794,597	708,105	827,922
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	667,681	794,597	708,105	827,922
Non Departmental				
Insurance	23,171	24,762	24,762	42,954
Contingency	-	17,630	-	52,663
Total Expenditures	\$ 690,852	\$ 836,989	\$ 732,867	\$ 923,539

PERSONNEL

Exempt	2	3	3	3
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	3	4	4	4

Contact Us:

Juan Olaguibel
Superintendent of Bridges
1023 S. International
Boulevard Hidalgo, TX
78557 (956) 681-1800

MAJOR FY 22-23 GOALS

1. Continue expansion and existing route support efforts to/from Mexico. (2.1.5)
2. Work to enhance and expand commercial business & international trade. (3.1.7)
3. Continue with Hidalgo Bridge improvements projects. (6.1.14)
4. Pedestrian expansion project
5. Roof improvements.
6. Upgrades to Port of Entry Facility.



Anzalduas International Crossing Fund



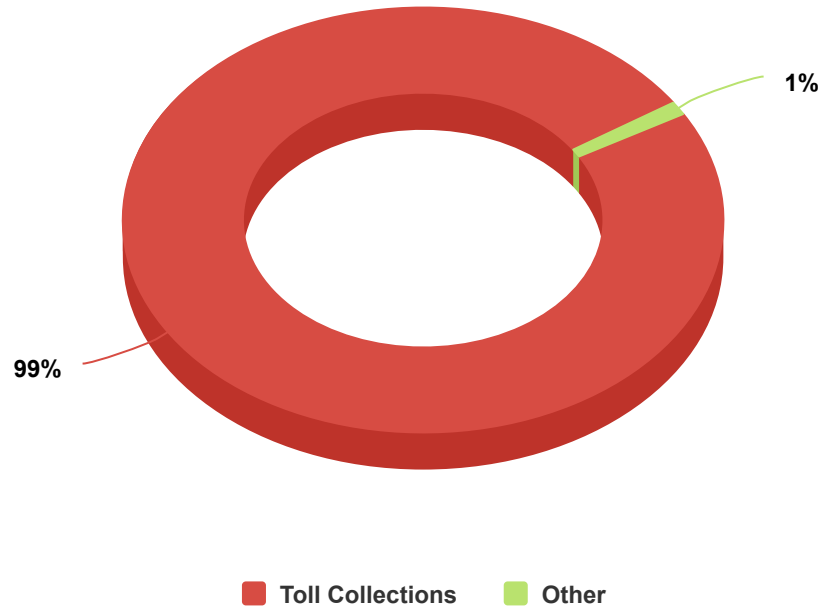
The **Anzalduas International Crossing Fund** is a major fund that is used to account for the revenues and expenses for the Anzalduas International Bridge located between Mission, Texas and the western side of Reynosa, Tamaulipas, Mexico.

ANZALDUAS INTERNATIONAL CROSSING FUND

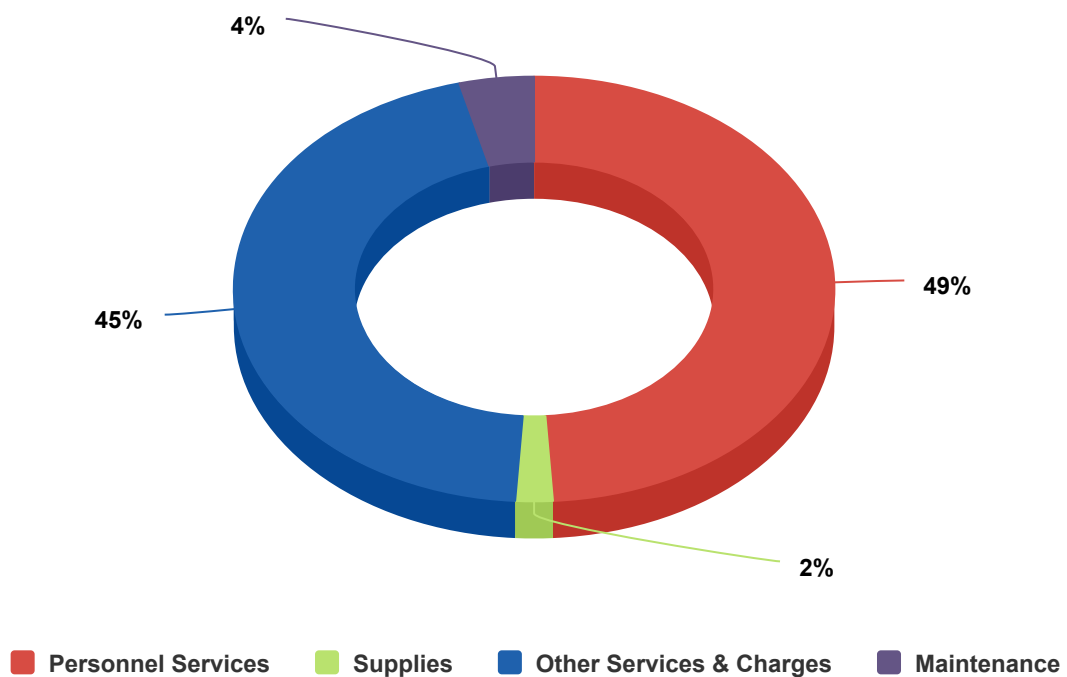
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 378,138	\$ 165,839	\$ 512,595	\$ 1,648,546
Revenues:				
Highways & Streets Toll Bridge	\$ 2,588,970	\$ 2,744,332	\$ 3,747,767	\$ 3,619,740
Southbound Commercial	475,325	276,680	454,500	454,500
Facilities Rental	12,735	12,204	12,204	12,204
Miscellaneous	58,651	190,797	87,704	40,797
Interest Earned	13,224	663	1,281	4,121
Total Revenues	<u>3,148,904</u>	<u>3,224,676</u>	<u>4,303,456</u>	<u>4,131,362</u>
Other Financing Sources:				
Transfer from Hidalgo Bridge for "B"	-	840,675	849,975	841,775
Total Revenues and Other Sources	<u>3,148,904</u>	<u>4,065,351</u>	<u>5,153,431</u>	<u>4,973,137</u>
TOTAL RESOURCES	<u>\$ 3,527,041</u>	<u>\$ 4,231,190</u>	<u>\$ 5,666,026</u>	<u>\$ 6,621,683</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 305,975	\$ 531,529	\$ 339,880	\$ 511,462
Administration	401,352	700,338	482,422	691,111
Other Agencies	95,065	-	95,065	-
Total Operations	<u>802,392</u>	<u>1,231,867</u>	<u>917,367</u>	<u>1,202,573</u>
Other Financing Sources (Uses):				
Transfer out - Contingency Fund	45,000	-	-	-
Transfer out - Debt Service "A"	760,700	1,733,100	1,733,100	1,735,500
Transfer out - Debt Service "B"	-	840,675	840,675	841,775
Transfer out - Anzalduas CIP Fund	354,814	380,541	523,874	505,584
Transfer out - Marketing Fund	-	-	-	9,000
Transfer out - Health Insurance Fund	2,836	2,465	2,465	-
TOTAL APPROPRIATIONS	<u>\$ 1,965,742</u>	<u>\$ 4,188,648</u>	<u>\$ 4,017,481</u>	<u>\$ 4,294,432</u>
Revenues over/(under) Expenditures	<u>1,183,162</u>	<u>(123,297)</u>	<u>1,135,950</u>	<u>678,705</u>
Other Items Affecting Working Capital	<u>(1,048,704)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 512,595</u>	<u>\$ 42,542</u>	<u>\$ 1,648,546</u>	<u>\$ 2,327,251</u>

**Anzalduas International Crossing Fund Revenues
By Source
\$4,131,362**



**Anzalduas International Crossing Fund Appropriation
By Category
\$1,202,573**





ANZALDUAS INTERNATIONAL CROSSING FUND

Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 305,974	\$ 531,529	\$ 339,880	\$ 511,462
Administration	496,417	700,338	577,487	691,111
TOTAL EXPENDITURES	<u>\$ 802,392</u>	<u>\$ 1,231,867</u>	<u>\$ 917,367</u>	<u>\$ 1,202,573</u>
<u>BY EXPENSE GROUP</u>				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 277,996	\$ 451,148	\$ 329,431	\$ 440,864
Employee Benefits	72,281	138,013	100,672	153,544
Supplies	10,437	23,200	10,635	23,200
Other Services and Charges	407,422	571,412	447,825	536,871
Maintenance and Repair Services	34,256	48,094	28,804	48,094
Disaster Expense	-	-	-	-
TOTAL OPERATING EXPENSES	<u>\$ 802,392</u>	<u>\$ 1,231,867</u>	<u>\$ 917,367</u>	<u>\$ 1,202,573</u>
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 802,392</u>	<u>\$ 1,231,867</u>	<u>\$ 917,367</u>	<u>\$ 1,202,573</u>
<u>PERSONNEL</u>				
Operations	6	12	12	12
Administration	2	3	2	3
TOTAL PERSONNEL	<u>8</u>	<u>15</u>	<u>14</u>	<u>15</u>



Anzalduas International Bridge Anzalduas Operations

<https://www.mcallen.net/departments/bridge/anzalduas>

Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 183,815	\$ 309,399	\$ 208,531	\$ 307,676
Employee Benefits	63,105	125,026	78,049	106,681
Supplies	5,422	15,000	4,896	15,000
Other Services and Charges	20,329	41,010	21,600	41,010
Maintenance	33,303	41,094	26,804	41,094
Operations Subtotal	305,974	531,529	339,880	511,462
Capital Outlay	-	-	-	-
Total Expenditures	\$ 305,974	\$ 531,529	\$ 339,880	\$ 511,462
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	9	9	9
Part-Time	-	3	3	3
Total Positions Authorized	6	12	12	12
Resources				
Related Revenue Generated	\$ 3,064,294	\$ 3,021,012	\$ 4,202,267	\$ 4,074,240

Contact Us:

Juan Olaguibel
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

MAJOR FY 22-23 GOALS

1. Begin construction for northbound and southbound commercial facilities
2. Continue marketing for southbound empty commercial traffic

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	6	9	9	9
Department Expenditures	\$ 305,974	\$ 531,529	\$ 339,880	\$ 511,462
Number of full time - Collectors	4	5	5	5
Number of full time - Cashiers	2	3	3	3
Number of full time - Maintenance	-	1	1	1
Outputs:				
Southbound vehicular crossings	753,599	808,701	1,089,559	1,052,980
Effectiveness Measures:				
Total toll revenues	\$ 3,064,295	\$ 3,021,012	\$ 4,202,267	\$ 4,074,240
Expenditure to revenue ratio	10%	18%	8%	13%
Efficiency Measures:				
Crossings processed per collector	188,400	161,740	217,912	210,596
Cost per crossing	\$ 0.41	\$ 0.66	\$ 0.31	\$ 0.49

*N/A=Not Available, N/P=Not Provided



Anzalduas International Bridge Anzalduas Administration

<https://www.mcallen.net/departments/bridge/anzalduas>

Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 94,181	\$ 141,749	\$ 120,900	\$ 133,188
Employee Benefits	9,176	32,897	22,623	31,785
Supplies	5,015	8,200	5,739	8,200
Other Services and Charges	271,064	358,000	308,758	457,000
Maintenance	953	7,000	2,000	7,000
Operations Subtotal	380,389	547,846	460,020	637,172
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	380,389	547,846	460,020	637,172
Non Departmental				
Insurance	20,963	172,402	22,402	38,861
Other Agencies	95,065	-	95,065	-
Contingency	-	(19,910)	-	15,078
Total Expenditures	\$ 496,417	\$ 700,338	\$ 577,487	\$ 691,111

PERSONNEL

Exempt	2	3	2	3
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	2	3	2	3

Contact Us:

Juan Olaguibel
Superintendent of
Bridges 1600 S. Stewart
Road Mission, TX 78572
(956) 681-1820

MAJOR FY 22-23 GOALS

1. Expansion of Anzalduas Bridge for Commercial Traffic. (3.1.9)
2. Continue efforts to ease bridge crossings to and from Mexico.
3. Begin construction phase for Anzalduas Bridge commercial truck traffic.

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING **FISCAL YEAR 2022 - 2023**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	WATER FUND (400)			
WATER PLANT	BREAK ROOM TV	R	1	\$ 1,200
	MICROWAVE	R	1	360
	OFFICE CHAIRS	R	4	640
	CHLORINE KITS NORTH/SOUTH PLANTS	N	40	8,000
	SOUTH HIGH SERVICE AIR DRYER	R	1	4,200
	MAINTENANCE MECHANIC TOOLS	N	1	2,000
	HACH DR900	R	2	4,560
	HACH HQ440	N	3	12,600
	1.35 HP SOLID SHAFT TRIMMER	R	2	840
	24CC CHAIN SAW W/12" B/C	R	1	540
	ELECTRICAL ROOM DOORS D 0307	R	12	20,160
	DOOR FABRICATION 0607	R	2	6,072
	DOOR FABRICATION WITH PUSH BARS	R	3	5,796
	PIPE GALLERY 16 X 16 WINDOW DOOR	R	1	2,200
	ELECTRIC BUILDING E DOORS 0808	R	2	9,200
	LADDER FOR DECANT	N	1	3,823
	FLOC RAILS	N	1	2,250
	BASIN LADDERS	N	2	5,120
	DIAPHRAGM PUMP	R	1	4,320
	AIR RELEASE VALVE	R	4	2,400
	CL 17 ANALYZER	R	1	4,200
	SC200	R	1	3,840
	AIR SCOUR RELIEF VALVE	R	1	1,300
	GROUNDKEEPER TOOLS	N	1	2,000
	SECURITY CAMERA SYSTEM	N	1	3,600
	CISCO CONFERENCE PHONE	N	2	3,360
	CISCO 7841 PHONE	R	4	560
	CISCO 8841 PHONE	R	4	640
	COMPUTER WITH MONITOR	R	4	6,000
	DEPT. TOTAL			121,781
WATER LAB	WATER SAMPLING STATION	R	10	11,850
	HACH DR 300	N	1	570
	GENERATOR	N	1	1,300
	BREAKROOM TV	N	1	1,200
	TV WALL MOUNT	N	1	100
	OFFICE CHAIRS	R	2	400
	MICROWAVE	R	1	360
	ICE MARKER	N	1	500
	COMPUTER WITH MONITOR	R	3	3,900
	DEPT. TOTAL			20,180
TRANS & DISTRIBUTION	CHOP SAWS	R	4	7,200
	2 INCH TRASH PUMPS	R	4	8,800
	LEAK DETECTOR	R	1	3,500
	METAL DETECTOR	R	4	4,800
	COMPUTER WITH MONITOR	R	3	3,900
	CISCO 8841 TELEPHONE	R	1	100
	CISCO 7841 TELEPHONE	R	1	200
	RUGGED LAPTOP	R	1	2,600
	RUGGED TABLET	R	1	2,000
	DEPT. TOTAL			33,100
METER READERS	COMPUTER WITH MONITORS	R	5	6,000
	CHAIRS FOR EMPLOYEES	R	5	2,750
	MEETING TABLE	R	1	1,200
	SAFETY CABINET	N	1	1,650

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022 - 2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	DEPT. TOTAL			11,600
UTILITY BILLING	SCANNER	N	1	1,000
	CONFERENCE TELEPHONE	R	1	700
	COMPUTER WITH MONITOR	R	4	4,800
	LAPTOP	R	1	1,500
	OFFICE CHAIR	N	1	550
	DEPT. TOTAL			8,550
CUSTOMER RELATIONS	COMPUTERS	R	2	2,000
	MONITORS	R	2	400
	TELEPHONE	R	1	160
	TELEPHONE	R	7	980
	DEPT. TOTAL			3,540
ADMINISTRATION	COMPUTERS WITHOUT MONITORS	R	1	3,000
	DEPT. TOTAL			3,000
	FUND TOTAL			201,751
	WASTEWATER FUND (450)			
WASTEWATER COLLECTION	COMPUTER WITH MONITOR	R	1	1,250
	ARCGIS ONLINE FIELD WORKER LICENSE	N	1	2,800
	ANNUAL NIGHT OUT	N	1	2,000
	30 UNHINGED COMP. MHC	R	20	17,730
	24 UNHINGED COMP. MHC	R	50	29,425
	32" MANHOLE RING & COVER	R	20	9,550
	24" MANHOLE RING & COVER	R	50	17,740
	MH COVER ONLY	R	100	18,120
	CONCRETE GRADE RINGS	R	100	2,500
	2500 PSI 600FT PIRANHA HOSES	R	2	3,400
	2500 PSI 1000FT PIRANHA HOSES	R	1	3,000
	H2S SINGLE GAS DETECTOR	R	25	2,250
	MULTI-SIZE PIPE PLUG 15"-30"	R	1	2,100
	MULTI-SIZE PIPE PLUG 24"-36"	R	1	3,700
	2" SUBMERSIBLE TRASH PUMP	R	1	1,500
	FORWARD SPINNING NOZZLE 1"	R	3	2,700
	ULTIMATE PENETRATOR NOZZLE 1"	R	3	1,950
	CHISEL NOZZLE 1"	R	3	1,170
	IMPELLERS	R	3	12,000
	DEPT. TOTAL			134,885
WASTEWATER PLANT	DESKTOP COMPUTER & MONITOR	R	11	13,750
	LAPTOPS	N	2	3,360
	OFFICE LICENSE	N	2	700
	ANNUAL NIGHT OUT	N	1	3,500
	ANNUAL NIGHT OUT SHIRTS	N	25	1,625
	SCHOOL TOURS	N	1	1,700
	UV LAMPS	R	72	36,000
	DISINFECTION SYSTEM WIPER ASSEMBLIES	R	216	11,880
	APG NEUROS REAR AIR FILTERS	R	20	2,400
	MEMBRANE THICKENER SPARE PARTS	R	1	3,900
	BEARING AND BUSHINGS FOR A DIGESTER MIXER	R	4	9,700
	PH METER	R	1	2,160
	MBT FINE SCREEN MOTOR	N	1	3,140
	GRIT PUMP ELECTRIC MOTOR	N	1	2,685
	WASTING PUMP ELECTRIC MOTOR	N	1	2,400
	AIR VALVE ACTUATOR BOARD CARD	R	1	1,860
	WEAR PLATES FOR LOBE WASTING PUMPS	R	3	1,950

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022 - 2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	GENERATOR LOAD TEST	R	1	4,500
	PORTABLE GENERATOR	R	1	1,920
	METAL SCAFFOLD TOWER	R	1	1,800
	MOISTURE ANALYZER	R	1	4,560
	LEVEL CONTROLLER FOR LIFT STATION	R	1	2,365
	METER/ELECTRODE COMBO	R	1	1,925
	WASHER CONVEYOR GEARBOX	R	1	4,255
	COMPACTOR CONVEYOR GEARBOX	R	1	4,255
	BOOSTER PUMP-FINE SCREEN SPRAYER	R	1	2,245
	ULTRAVIOLET LAMPS	R	215	29,025
	NEUROS BLOWERS FILTERS	R	40	3,000
	SELF DUMPING HOPPER	R	2	5,400
	DIGESTER S.A.M VFD - 10HP	R	4	11,580
	THICKENER S.A.M. VFD - 20HP	R	2	9,600
	750KW GENERATOR LOAD TEST	R	1	4,105
	500KW GENERATOR LOAD TEST	R	1	3,625
	NITRILE GLOVES	R	20	12,000
	BATTERY/SAMPLER 6 AH RECHARGEABLE	R	6	2,460
	BATTERY/SAMPLER 12 VOLT DC	R	4	1,240
	CLEAR PVC TUBING	R	45	13,725
	SILICONE TUBING	R	20	10,300
	PARK LIDS	R	6	7,710
	SENSON PH1 FIELD KID WITH 5055T ORD PROBE	N	1	1,920
	SCADA MAINTENANCE WORKSTATIONS	N	4	4,320
	SCADA MAINTENANCE SWITCHES	N	2	8,000
	SCADA MAINTENANCE PANELS PC'S	N	4	4,800
	DEPT. TOTAL			263,345
WASTEWATER LAB	COMPUTER WITH MONITOR	R	3	3,750
	LICENSE	N	1	350
	VACUUM FILTRATION PUMP	R	3	5,070
	ANNUAL NIGHT OUT	N	1	1,000
	DEPT. TOTAL			10,170
ADMINISTRATION	DRONE	R	1	4,000
	IPAD	N	1	600
	LAPTOP	N	1	1,400
	GIS RELATED SOFTWARE	R	1	4,900
	DEPT. TOTAL			10,900
	FUND TOTAL			419,300
	SANITATION FUND (500)			
COMPOSTING FACILITY	VEHICLE SHORTAGE	R	2	34,000
	OFFICE TRAILER DOUBLE WIDE MOBILE HOME	N	1	150,000
	OFFICE FURNITURE	N	10	30,000
	DEPT. TOTAL			214,000
RESIDENTIAL	VEHICLE SHORTAGE	R	5	267,000
	REFUSE BINS - 96 GALLONS	N	2,500	137,500
	RADIO - MOBILE	N	1	4,200
	INDUSTRIAL VEHICLE VACUUMS	N	2	6,000
	DEPT. TOTAL			414,700
COMMERCIAL BOX	VEHICLE SHORTAGE	R	7	288,000
	PLASMA CUTTING TABLE	N	1	6,500
	DUMPSTERS	N	100	90,000
	FLOORS - DUMPSTERS	N	450	90,000
	RADIO - MOBILE	N	1	4,200

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022 - 2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	DEPT. TOTAL			478,700
ROLL OFF	VEHICLE SHORTAGE	R	2	52,000
	ROLL-OFF DUMPSTERS	N	6	48,000
	DEPT. TOTAL			100,000
BRUSH	ROLL-OFF CONTAINERS 40CY	R	2	16,000
	VEHICLE SHORTAGE	R	12	436,000
	DEPT. TOTAL			452,000
RECYCLING	ROLL-OFF CONTAINERS	N	4	32,000
	1/2 TONS PICK UP TRUCKS	N	2	70,000
	VEHICLE SHORTAGE	R	1	4,500
	DESKTOP COMPUTERS	R	3	3,600
	RECYCLING BINS - 96 GALLON	N	2,500	150,000
	CARDBOARD DUMPSTERS - 8CY	N	15	22,500
	DEPT. TOTAL			282,600
ADMINISTRATION	FACILITY PAVING/REPAIR	R	1	25,000
	RESTROOM UPGRADE/REPAIR	R	1	30,000
	RECYCLING CENTER -FACILITY DESIGN	R	1	150,000
	STORAGE BUILDING	N	1	180,000
	WEATHER MONITORING STATIONS & MONITORS	R	1	50,000
	FACILITY CAMERAS	R	10	10,000
	COMPUTER / MONITORS	R	3	3,600
	LAPTOP COMPUTER	R	1	2,000
	DEPT. TOTAL			450,600
	FUND TOTAL			2,392,600
	CHAMPION LAKES GOLF COURSE FUND (520)			
GOLF COURSE	PUBLIC ADDRESS SYSTEM	R	1	40,000
GOLF CARTS	GOLF CARTS	R	80	410,600
	FUND TOTAL			450,600
	CONVENTION CENTER FUND (541)			
CONVENTION CENTER	40 X 60 PORTABLE POLE TENTS	R	2	12,000
	PORTABLE EVENT SERVICE COUNTERS	R	2	30,000
	FLAT GOOSE NECK TRAILER 35 FOOTER	N	1	16,500
	ENCLOSURE TRAILER 16 FOOTER	N	1	9,500
	SOFTWARE CLOUD SYSTEM	R	1	6,000
	STORAGE BUILDING	N	1	1,000,000
	PEDESTRIAN CROSSING	N	1	1,650,000
	65" TV DISPLAY	N	6	3,600
	HEAVY DUTY ROLLING TV CART	N	6	2,700
	HDMI CABLES 50'	R	10	850
	HDMI CABLES 25'	R	20	1,100
	HDMI CABLES 10'	R	20	700
	UTILITY STORAGE CASES FOR LED BARS	N	4	2,000
	UTILITY STORAGE CASE FOR XLR CABLES	N	3	1,500
	PODIUM FULL SIZE	R	8	12,800
	DAS ACTION M512A	N	4	3,500
	DAS EVENT M210A SPEAKERS	N	4	9,600
	SHURE ULX HANDHELD WIRELESS	N	4	3,600
	SHURE ULX HANDHELD BELT PACK WITH LAVALIER	N	4	2,600

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022 - 2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	12 X 12 X 10 BOLTED TRUSS	N	8	6,600
	12 X 12 X 6 WAY TRUSS CORNER BLOCKS	N	8	4,200
	LADDER TRUSS 10'	N	22	6,160
	CISCO CONFERENCE PHONES	N	4	3,000
	BLACK VELOUR CURTAINS 20W X 25H	N	12	11,400
	TENNANT CS5 MICRO SCRUBBER	N	2	5,000
	FENCING - DESIGNER FENCING 1770 LINER FEET	R	50	88,500
	FUND TOTAL			2,893,410
	PERFORMING ARTS CENTER FUND (546)			
PERFORMING ARTS	LED WALL BULLETIN BOARD - OUTDOORS			
	ADVERTISING	R	1	6,000
	3D COMPUTER PROJECTORS	N	2	90,000
	COLOR PRINTER INK JET	N	1	6,500
	ULXD4Q QUAD CHANNEL WIRELESS SYSTEM WITH RACK	N	1	6,600
	TENNANT CS5 MICRO - SCRUBBER	N	2	5,000
	CHAUVET MK2 WASH STORAGE CASE	N	3	4,650
	CHAUVET MK2 BEAM STORAGE CASE	N	6	9,000
	CHAUVET ROQUE R3 BEAM	N	10	11,000
	CHAUVET INTIMIDATOR Q60	N	20	16,000
	TRUSS FLOOR PLATE	N	8	2,200
	12 X 12 X 5 BLACK TRUSS	N	8	3,800
	STORAGE CASES	N	4	3,200
	EAW MM12 MONITOR	N	2	6,800
	SHURE ULX HANDHELD SM58 WIRELESS	N	4	3,800
	SHURE ULX HANDHELD BELT PACK WITH LAVALIER	N	4	2,400
	SOCO MULTIPIN TO ADISON FEMALE FAN OUTS	N	6	2,700
	BLACKOUT CURTAINS FOR STAGE 28'H X 40'W	N	2	4,800
	SOURCE FOUR 26 DEGREE BARRELS	N	10	4,500
	SOURCE FOUR 14 DEGREE BARRELS	N	8	3,600
	BLIZZARD PIXEL STORM 240 LED BARS	N	32	9,600
	CLEAR COMM BELT PACKS WITH HEADSETS	N	6	3,600
	WENGER STAGETEX PLATFORMS	N	5	4,500
	WENGER STAGETEX PLATFORM CART	N	1	450
	WENGER STAGETEX 16" LEGS	N	80	3,200
	WENGER STAGETEX 8" LEGS	N	80	2,400
	WENGER STAGETEX 24" LEGS	N	60	3,000
	FUND TOTAL			219,300
	MCALLEN INT'L AIRPORT FUND (550)			
AIRPORT	TAXIWAY LIGHT RETROFIT EQUIPMENT	R	1	45,000
	WINDOW REPLACEMENT	R	1	49,800
	RUNWAY RUBBER REMOVAL & RESTRIPIING	R	1	49,000
	EMAS MAINTENANCE	N	1	40,000
	AIRPORT RE-KEYING	N	1	35,000
	MAGNETIC BASED STANCHIONS	N	1	30,000
	55" TICKET COUNTER DISPLAY SCREENS	R	2	4,000
	49" TICKET COUNTER SCREENS	R	2	2,500
	UPGRADE CISCO IP PHONES	R	21	3,697
	MUSIC STREAMING EQUIPMENT/SUBSCRIPTION	N	1	836
	FIDS DIGITAL DATA CONVERTER	R	15	19,125
	FUND TOTAL			278,958

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2022 - 2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	BUS TERMINAL FUND (558)			
ADMINISTRATION	NORTH HUB	N	1	4,128,478
	SOUTH PARK AND RIDE	N	1	4,700,000
	SIDEWALK/ACCESSIBILITY	R	1	1,424,857
	IMPROVEMENTS TO BUILDINGS AND EQUIPMENT	N	1	2,000,000
	ELECTRIC BUS EXPANSION	N	1	3,000,000
	BUS SHELTERS	N	1	368,468
	GILLIG BUS	N	3	1,620,000
	<i>FUND TOTAL</i>			<u>17,241,803</u>
	ENTERPRISE FUNDS GRAND TOTAL			<u>\$ 24,097,722</u>





INTERNAL SERVICE FUNDS



INTERNAL SERVICE FUNDS

The **Inter - Department Service Fund** was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The **General Depreciation Fund** was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The **Employee Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The **Retiree Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The **Workmen's Compensation Fund** was established to account for all expenses related to workmen's compensation claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

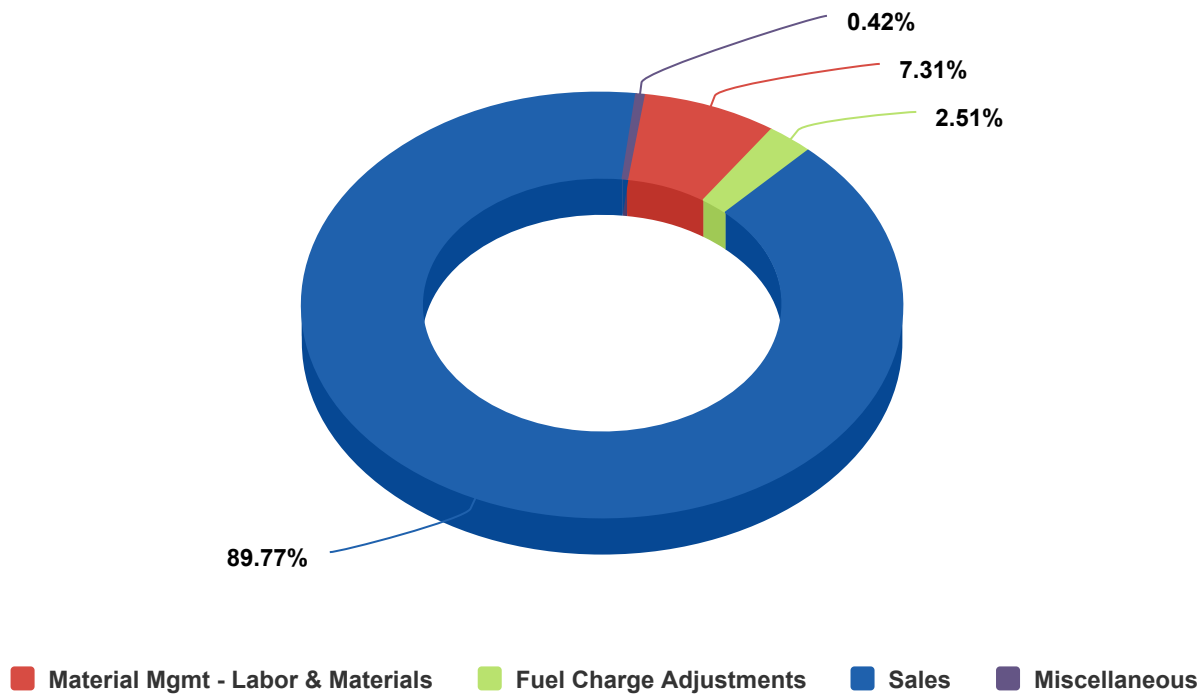
The **Property and Casualty Insurance Fund** was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

INTER-DEPARTMENTAL SERVICE FUND

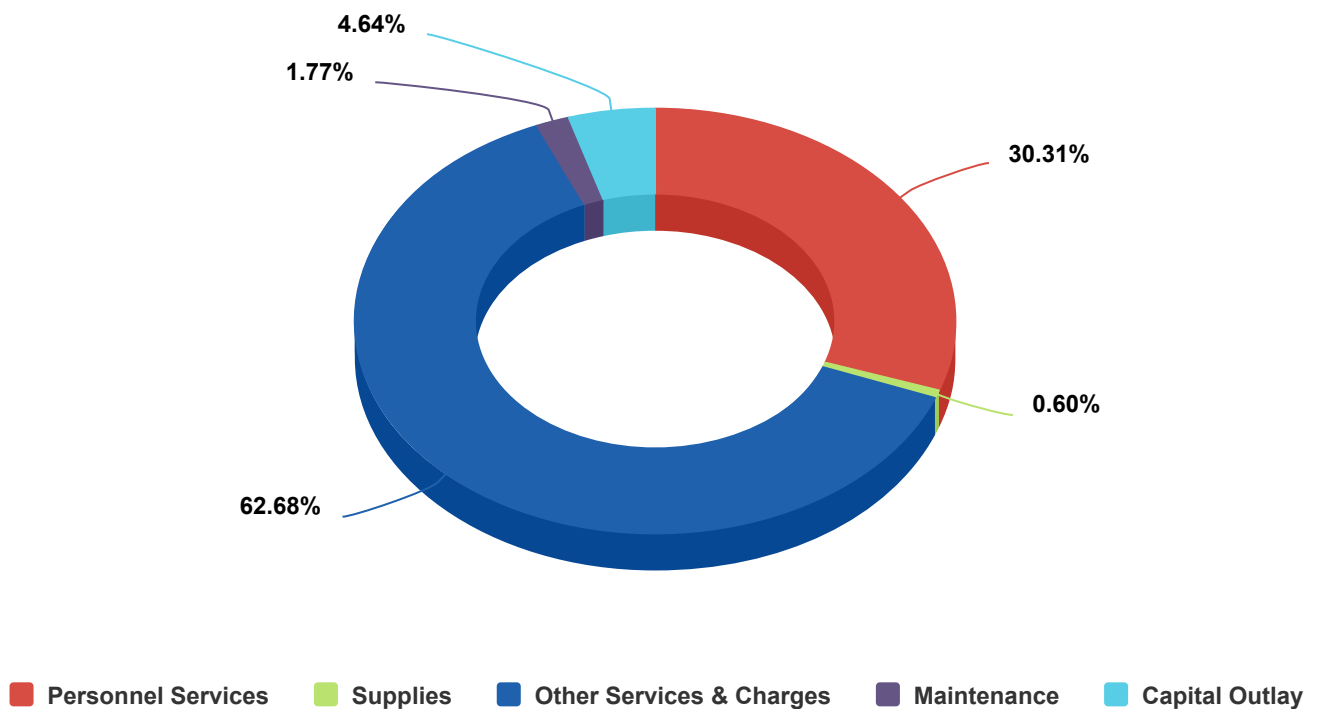
Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 135,422	\$ 146,538	\$ 239,839	\$ 394,122
Revenues:				
Materials Management - Overhead and Labor	\$ 407,624	\$ 350,000	\$ 408,000	\$ 350,000
Fuel Charge Adjustment	119,400	120,000	120,000	120,000
Sales	5,515,039	4,000,000	5,550,000	4,300,000
Federal Grants	35,205	-	-	-
Miscellaneous	76,315	20,000	38,457	20,000
Total Revenues	<u>6,153,582</u>	<u>4,490,000</u>	<u>6,116,457</u>	<u>4,790,000</u>
TOTAL RESOURCES	<u>\$ 6,289,004</u>	<u>\$ 4,636,538</u>	<u>\$ 6,356,296</u>	<u>\$ 5,184,122</u>
APPROPRIATIONS				
Expenses:				
Fleet Operations	\$ 5,667,592	\$ 3,796,913	\$ 5,760,596	\$ 4,126,096
Materials Management	152,790	172,435	178,390	\$ 166,161
Liability Insurance	1,600	1,710	1,710	2,966
Capital Outlay	184,333	71,600	9,038	209,200
	<u>6,006,315</u>	<u>4,042,658</u>	<u>5,949,734</u>	<u>4,504,423</u>
Other Financing Sources (Uses):				
Transfers- Out - Health Insurance Fund	14,886	11,709	11,709	-
Debt Service - Motorola Lease Payment	<u>120</u>	<u>731</u>	<u>731</u>	<u>731</u>
TOTAL APPROPRIATIONS	<u>\$ 6,021,321</u>	<u>\$ 4,055,098</u>	<u>\$ 5,962,174</u>	<u>\$ 4,505,154</u>
Revenues over/(under) Expenditures	<u>132,261</u>	<u>434,902</u>	<u>154,283</u>	<u>284,846</u>
Other Items Affecting Working Capital	<u>(27,844)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 239,839</u></u>	<u><u>\$ 581,439</u></u>	<u><u>\$ 394,122</u></u>	<u><u>\$ 678,968</u></u>

**Inter-Departmental Service Fund Revenues
By Source
\$4,790,000**



**Inter-Departmental Service Fund Appropriation
By Category
\$4,504,423**





INTER-DEPARTMENTAL SERVICE FUND

Expense Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 5,820,100	\$ 3,862,223	\$ 5,765,906	\$ 4,246,262
Materials Management	<u>186,215</u>	<u>180,435</u>	<u>183,828</u>	<u>258,161</u>
TOTAL EXPENDITURES	<u><u>\$ 6,006,315</u></u>	<u><u>\$ 4,042,658</u></u>	<u><u>\$ 5,949,734</u></u>	<u><u>\$ 4,504,423</u></u>
<u>BY EXPENSE GROUP</u>				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 832,364	\$ 1,013,717	\$ 889,509	\$ 989,908
Employee Benefits	238,885	353,527	355,113	375,183
Supplies	32,673	24,864	26,114	26,864
Other Services and Charges	4,663,640	2,522,310	4,610,870	2,823,366
Maint. and Repair Services	54,419	56,640	59,090	79,902
Disaster Expenses	-	-	-	-
TOTAL OPERATING EXPENSES	<u><u>\$ 5,821,982</u></u>	<u><u>\$ 3,971,059</u></u>	<u><u>\$ 5,940,697</u></u>	<u><u>\$ 4,295,224</u></u>
Capital Outlay	<u>184,333</u>	<u>71,600</u>	<u>9,038</u>	<u>209,200</u>
TOTAL EXPENDITURES	<u><u>\$ 6,006,315</u></u>	<u><u>\$ 4,042,658</u></u>	<u><u>\$ 5,949,734</u></u>	<u><u>\$ 4,504,423</u></u>
<u>PERSONNEL</u>				
Fleet Operations	24	24	24	24
Materials Management	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL PERSONNEL	<u><u>27</u></u>	<u><u>27</u></u>	<u><u>27</u></u>	<u><u>27</u></u>



Inter-Departmental Service Fund Fleet Operations

<https://www.mcallenpublicworks.net/>

Mission Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 721,483	\$ 891,826	\$ 761,097	\$ 878,104
Employee Benefits	203,474	309,681	311,052	300,212
Supplies	31,038	22,114	23,714	24,114
Other Services and Charges	4,661,250	2,517,300	4,607,560	2,817,300
Maintenance	50,347	51,450	52,631	71,965
Operations Subtotal	5,667,592	3,792,371	5,756,054	4,091,695
Capital Outlay	150,909	63,600	3,600	117,200
Operations & Capital Outlay Total	5,818,500	3,855,971	5,759,654	4,208,895
Non-Departmental				
Non- Departmental Insurance	1,600	1,710	1,710	2,966
Contingency	-	4,542	4,542	34,401
Total Expenditures	\$ 5,820,100	\$ 3,862,223	\$ 5,765,906	\$ 4,246,262

PERSONNEL

Exempt	3	3	2	2
Non-Exempt	20	20	21	21
Part-Time	1	1	1	1
Total Positions Authorized	24	24	24	24

Resources

Related Revenue Generated	\$ 5,745,959	\$ 4,140,000	\$ 5,708,457	\$ 4,440,000
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Contact Us:

Elvira Alonzo,
Director of Public Works
4201 N. Bentsen Rd.,
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Decrease outsourced sales to private sector by 10%.
2. Design and complete vehicle status interface through City Intranet.
3. Increase number of Preventative Maintenance services performed in-house by 5%.

Description:

The Fleet Operations Department is a division of Public Works. Through its staff of twenty three (23) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	23	23	23	23
Department Expenditures	\$ 5,820,100	\$ 3,862,223	\$ 5,765,906	\$ 4,246,262
Number of mechanics (FTE)	12	14	12	14
Number of mechanics (PT)	-	1	1	1
Outputs:				
In house labor	\$ 748,510	\$ 750,000	\$ 575,000	\$ 750,000
In house parts	\$ 2,556,071	\$ 2,500,000	\$ 2,375,000	\$ 2,500,000
Outsourced parts & labor	\$ 1,834,972	\$ 1,500,000	\$ 2,200,000	\$ 1,700,000
Number of State Inspections on City fleet units conducted in house	538	500	550	600
City fleet serviced (vehicles/equipment)	1,050	1,050	1,050	1,050
Number of purchase orders processed	7,262	6,500	6,550	6,500
Work orders created	11,036	10,000	10,400	10,000
Jobs completed	15,801	15,000	16,000	15,000
Total hours for in-house labor billed to departments.	13,001	13,000	10,500	13,000
Effectiveness Measures:				
Fleet units in operation	92%	95%	95%	95%
Number of vehicles per mechanic (FTE)	87	77	100	75
Internal Customer Survey - Overall Quality of Service	N/P	N/P	N/P	N/P
Efficiency Measures:				
Number of jobs completed per mechanic (FTE)	\$ 1,317	\$ 1,250	\$ 1,500	\$ 1,250
Savings on billable hours (in-house vs private sector)	\$ 741,066	\$ 611,000	\$ 575,000	\$ 625,000
Hours billed as a percentage of hours available	75%	75%	78%	75%
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00



Inter-Departmental Service Fund Material Management

Mission Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

DEPARTMENT SUMMARY

Expenditure Detail:	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 110,881	\$ 121,891	\$ 128,412	\$ 111,804
Employee Benefits	35,411	39,304	39,519	40,570
Supplies	1,635	2,750	2,400	2,750
Other Services and Charges	790	3,300	1,600	3,100
Maintenance	4,072	5,190	6,459	7,937
Operations Subtotal	152,790	172,435	178,390	166,161
Capital Outlay	33,425	8,000	5,438	92,000
Total Expenditures	\$ 186,215	\$ 180,435	\$ 183,828	\$ 258,161
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3
Resources				
Related Revenue Generated	\$ 407,624	\$ 350,000	\$ 408,000	\$ 350,000

Contact Us:

Elvira Alonzo
Director of Public Works
4201 N. Bentsen Rd.,
McAllen, TX 78504
(956) 681-4000

MAJOR FY 22-23 GOALS

1. Reduce physical inventory variances below 2.0%.
2. Obtain an average inventory ratio of six (6).
3. 5% of sales to be in goods delivered to City departments.

Description:

Our division, has (1) Supervisor, (1) Lead Warehouse Technician, and (1) Warehouse Technician that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 186,215	\$ 180,435	\$ 183,828	258,161
Number of departments	57	57	57	57
Inventory	\$ 372,813	\$ 325,000	\$ 325,000	325,000
Outputs:				
Number of Issue Slips	7,360	9,000	6,700	7,500
Number of Issue Slip Transactions	19,875	20,000	18,500	20,000
Number of Items Issued	145,599	130,000	140,000	130,000
Total Yearly Sales - "Issue Tickets"	\$ 1,916,291	\$ 1,800,000	\$ 1,825,000	\$ 1,800,000
Effectiveness Measures:				
Total Yearly Purchases - "Receipts"	\$ 1,643,922	\$ 1,500,000	\$ 1,600,000	\$ 1,500,000
Number of Receipts	691	350	800	750
Number of Receipts Transaction	1,556	2,000	1,500	2,000
Number of Items Received	135,866	120,000	130,000	120,000
Efficiency Measures:				
Number of issuances/receipts per employee	2,684	3,117	3,250	3,000
Number of transactions per employee	7,144	7,333	8,500	7,500
Number of Items Handled per employee	93,822	83,333	110,000	85,000
Sales & Receipts per employee (dollars)	\$ 1,186,738	\$ 1,100,000	\$ 1,450,000	\$ 1,100,000

*N/A=Not Available, N/P=Not Provided

GENERAL DEPRECIATION FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 11,914,944	\$ 12,365,855	\$ 13,152,779	\$ 18,981,036
Revenues:				
Rentals - General Fund	\$ 2,965,878	\$ 3,078,514	\$ 3,078,514	\$ 3,212,166
Sale of Property - Fixed Assets	79,279	-	-	-
Sale of Property - Land	-	5,424,192	5,424,192	-
Interest Earned	96,800	49,463	32,882	35,912
Total Revenue	3,141,957	8,552,169	8,535,588	3,248,078
Other Financing Sources:				
Transfer In - General Fund	-	25,000	25,000	-
TOTAL RESOURCES	<u>\$ 15,056,901</u>	<u>\$ 20,943,024</u>	<u>\$ 21,713,367</u>	<u>\$ 22,229,114</u>
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	\$ 1,908,697	\$ 4,634,399	\$ 1,924,569	\$ 6,284,380
Other Financing Sources (Uses):				
Transfer out - General Fund	-	807,762	807,762	-
TOTAL APPROPRIATIONS	<u>\$ 1,908,697</u>	<u>\$ 5,442,161</u>	<u>\$ 2,732,331</u>	<u>\$ 6,284,380</u>
Revenues over/(under) Expenditures	1,233,260	3,110,008	5,803,257	(3,036,302)
Other items affecting Working Capital	4,573	-	-	-
ENDING WORKING CAPITAL	<u>\$ 13,152,779</u>	<u>\$ 15,500,863</u>	<u>\$ 18,981,036</u>	<u>\$ 15,944,734</u>

HEALTH INSURANCE FUND

Fund Balance Summary

RESOURCES	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
BEGINNING WORKING CAPITAL	\$ (177,123)	\$ 739,838	\$ 871,372	\$ (3,690)
Revenues:				
Contributions:				
General Fund	\$ 6,009,340	\$ 6,606,132	\$ 6,606,132	\$ 6,791,760
CDBG Fund	20,448	22,692	23,373	22,104
Downtown Services Fund	59,093	73,584	72,112	72,810
Water Fund	677,100	755,736	725,507	775,560
Wastewater Fund	413,184	461,880	475,736	474,408
Sanitation Fund	736,072	831,216	814,592	841,944
Champion Lakes Golf Course Fund	61,286	67,884	71,957	80,664
Convention Center Fund	170,137	201,444	177,271	198,216
Airport Fund	180,592	200,412	190,391	194,232
Bus Terminal Fund	33,672	41,124	35,778	42,552
Toll Bridge Fund	157,035	169,572	169,572	199,488
Metro McAllen Fund	184,391	196,152	190,267	183,456
Anzalduas Crossing Fund	31,740	21,336	36,058	22,584
Fleet/Mat. Mgm't Fund	119,300	124,200	108,054	111,696
Workmans Compensation Fund	26,515	31,356	32,610	47,496
Life Insurance (All funds)	55,150	55,000	56,650	67,000
Health Department	30,570	28,848	34,041	33,624
Employees	2,609,007	2,700,000	2,646,000	2,284,512
Federal Grants	8,203	-	-	-
Retirees	2,452	-	-	-
Cobra	58,574	74,664	47,785	51,840
Other	864,824	943,200	906,272	904,160
Other Agencies	297,351	201,959	302,278	243,000
Management Fee	-	-	-	64,665
Total Contributions	\$ 12,806,035	\$ 13,808,391	\$ 13,722,436	\$ 13,707,771
Other Financing Sources:				
Transfer In -				
General Fund	\$ 806,704	\$ 609,807	\$ 609,807	-
Downtown Services Fund	11,342	8,011	8,011	-
Water Fund	101,370	80,729	80,729	-
Wastewater Fund	51,039	49,916	49,916	-
Sanitation Fund	103,496	88,740	88,740	-
Champion Lakes Golf Course Fund	7,798	8,628	8,628	-
Convention Center Fund	29,773	21,569	21,569	-
Airport Fund	25,520	21,569	21,569	-
Bus Terminal Fund	4,962	4,314	4,314	-
Toll Bridge Fund	24,811	22,801	22,801	-
Metro McAllen Fund	25,520	19,720	19,720	-
Anzalduas Crossing Fund	2,836	2,465	2,465	-
Fleet/Mat. Mgm't Fund	14,886	11,709	11,709	-
Workmans Compensation Fund	1,390,151	4,314	4,314	-
Total Revenues	15,406,243	14,762,683	14,676,728	13,707,771
TOTAL RESOURCES	<u>\$ 15,229,120</u>	<u>\$ 15,502,521</u>	<u>\$ 15,548,100</u>	<u>\$ 13,704,081</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 629,407	\$ 566,588	\$ 672,949	\$ 581,352
Administrative Cost	1,330,908	1,680,260	1,664,946	3,481,843
Life Insurance Premiums	54,531	67,000	65,000	67,000
Health Claims	12,364,751	13,238,373	13,148,895	8,960,059
TOTAL APPROPRIATIONS	<u>\$ 14,379,597</u>	<u>\$ 15,552,221</u>	<u>\$ 15,551,790</u>	<u>\$ 13,090,254</u>
Revenues over/(under) Expenditures	1,026,646	(789,538)	(875,062)	617,517
Other Items Affecting Working Capital	21,848			
ENDING WORKING CAPITAL	<u>\$ 871,372</u>	<u>\$ (49,700)</u>	<u>\$ (3,690)</u>	<u>\$ 613,827</u>



Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen. for the citizens of McAllen.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 302,178	\$ 331,319	\$ 328,919	\$ 346,272
Employee Benefits	79,227	93,838	105,167	96,393
Supplies	2,972	3,500	3,500	3,500
Other Services and Charges	242,537	130,346	232,139	119,657
Maintenance	-	-	-	-
Operations Subtotal	626,913	559,003	669,725	565,822
Capital Outlay	2,495	5,500	3,224	4,000
Contingency	-	2,085	-	11,530
Total Expenditures	\$ 629,407	\$ 566,588	\$ 672,949	\$ 581,352

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

Resources

Related Revenue Contributions	15,406,244	14,762,683	14,676,728	13,707,771
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Contact Us:

Jolee Perez
Director of Employee
Benefits
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1400

MAJOR FY 22-23 GOALS

1. Improve health plan membership to increase health screening & health awareness levels. (5.1.3)
2. Improve satisfaction of plan membership.
3. Meet funding needs for annual expenses.
4. Build a safety reserve for catastrophic/unanticipated claims.

Health Insurance Fund Administration

www.mcallen.net/departments/benefits

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of Full Time Employees	6	6	6	6
Department Administrative Expenditures	\$ 629,407	\$ 552,865	\$ 672,949	\$ 577,480
Health Claims (Med & Rx)	\$ 14,300,485	\$ 14,060,500	\$ 14,166,814	\$ 9,863,949
Administration & Stop Loss Expenses	\$ 1,411,514	\$ 1,766,033	\$ 1,740,522	\$ 1,504,503
Health Plan Net Fixed Costs	\$ 67	\$ 75	\$ 72	\$ 65
Avg # Health Plan Enrollees - Active	3,467	3,664	3,403	3,403
Avg # Health Plan Enrollees - Retirees > 65	33	31	30	30
Avg # Health Plan Enrollees - Retirees < 65	126	128	119	119
Avg # Health Plan Enrollees - Cobra	20	15	10	10
Outputs:				
Number of Benefits Orientations Executed	50	4	50	50
Monthly Newsletter Executions	12	12	12	12
Host Annual Health Fair	No	Yes	No	Yes
Annual Screenings Conducted	No	Yes	No	Yes
Flu Shots Conducted Annually	Yes	Yes	Yes	Yes
EAP Utilization (%)	4%	3%	3%	3%
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes	Yes
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes	Yes
Civil Service - Number of Entry Level Exam Opportunities	3	2	3	3
Civil Service - Number of Promotional Exam Opportunities	6	6	6	6
Effectiveness Measures:				
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes

*N/A=Not Available, N/P=Not Provided

Description:

The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.

RETIREE HEALTH INSURANCE FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 47,009	\$ (407,218)	\$ (427,876)	\$ 169,894
Revenues:				
Annual Required Contributions (ARC):				
General Fund	\$ 605,016	\$ 708,074	\$ 708,074	\$ 605,016
Downtown Services Fund	5,160	6,775	6,775	5,160
Water Fund	54,336	67,482	67,482	54,336
Wastewater Fund	33,432	39,170	39,170	33,432
Sanitation Fund	55,872	69,917	69,917	55,872
Champion Lakes Golf Course Fund	6,204	7,181	7,181	6,204
Convention Center Fund	18,324	21,794	21,794	18,324
Airport Fund	14,868	18,297	18,297	14,868
Bus Terminal Fund	2,724	2,980	2,980	2,724
Toll Bridge Fund	12,804	15,232	15,232	12,804
McAllen Express Transit Fund	16,044	19,485	19,485	16,044
Anzalduas Crossing	3,660	4,062	4,062	3,660
Fleet/Mat. Mgm't Fund	8,376	10,199	10,199	8,376
Workmens Compensation Fund	3,228	3,716	3,716	3,228
Health Insurance Administration	2,736	3,217	3,217	2,736
Property & Casualty Fund	984	900	900	984
Retirees	775,322	715,920	657,026	685,680
Miscellaneous	9,416	-	5,246	-
Interest Earned	68	1,301	12	1,301
Total Revenues	<u>1,628,574</u>	<u>1,715,702</u>	<u>1,660,765</u>	<u>1,530,749</u>
TOTAL RESOURCES	<u>\$ 1,675,583</u>	<u>\$ 1,308,484</u>	<u>\$ 1,232,889</u>	<u>\$ 1,700,643</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 87,453	\$ 85,774	\$ 78,076	\$ 214,925
Health Claims	<u>2,016,007</u>	<u>1,222,000</u>	<u>984,919</u>	<u>961,998</u>
Total Operations	<u>2,103,459</u>	<u>1,307,774</u>	<u>1,062,995</u>	<u>1,176,923</u>
TOTAL APPROPRIATIONS	<u>\$ 2,103,459</u>	<u>\$ 1,307,774</u>	<u>\$ 1,062,995</u>	<u>\$ 1,176,923</u>
Revenues over/(under) Expenditures	<u>(474,885)</u>	<u>407,928</u>	<u>597,770</u>	<u>353,826</u>
ENDING WORKING CAPITAL	<u><u>\$ (427,876)</u></u>	<u><u>\$ 710</u></u>	<u><u>\$ 169,894</u></u>	<u><u>\$ 523,720</u></u>

WORKMEN'S COMPENSATION FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,704,744	\$ 4,916,875	\$ 5,431,153	\$ 7,359,317
Revenues:				
Fund Contributions : Workmens Compensation	\$ 2,080,766	\$ 1,753,496	\$ 1,753,496	\$ 1,859,784
Other Sources	85,476	133,500	158,500	165,000
Land Proceeds	-	2,535,953	2,535,953	-
Federal Grants	8,016	-	-	-
Interest Earned	56,748	19,667	13,578	13,003
Total Revenues	2,231,004	4,442,616	4,461,527	2,037,787
TOTAL RESOURCES	<u>\$ 8,935,750</u>	<u>\$ 9,359,491</u>	<u>\$ 9,892,679</u>	<u>\$ 9,397,104</u>
APPROPRIATIONS				
Operating Expenses:				
Risk Management	\$ 842,843	\$ 1,018,113	\$ 1,050,968	\$ 1,080,944
Insurance Administration Fees	397,194	341,753	350,430	365,323
Workers' Compensation Claims	657,274	800,000	750,000	800,000
Total Operations	1,897,311	2,159,866	2,151,398	2,246,267
Other Financing Sources (Uses):				
Transfer out - Development Corp	-	377,650	377,650	-
Transfer out - Health Insurance Fund	1,390,151	4,314	4,314	-
Transfer out - Property & Casualty Fund	232,423	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 3,519,883</u>	<u>\$ 2,541,830</u>	<u>\$ 2,533,362</u>	<u>\$ 2,246,267</u>
Revenues over/(under) Expenditures	<u>(1,288,879)</u>	<u>1,900,786</u>	<u>1,928,165</u>	<u>(208,480)</u>
ENDING WORKING CAPITAL	<u><u>\$ 5,431,153</u></u>	<u><u>\$ 6,817,661</u></u>	<u><u>\$ 7,359,317</u></u>	<u><u>\$ 7,150,837</u></u>



Workmen's Comp. Fund Risk Management

www.mcallen.net/departments/risk

Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

DEPARTMENT SUMMARY

Expenditure Detail:

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
Personnel Services				
Salaries and Wages	\$ 334,930	\$ 393,686	\$ 394,824	\$ 463,875
Employee Benefits	76,047	125,791	126,448	133,564
Supplies	4,172	5,500	5,500	5,500
Other Services and Charges	423,980	474,345	514,920	453,170
Maintenance	1,027	3,640	2,676	3,640
Operations Subtotal	840,157	1,002,963	1,044,368	1,059,749
Capital Outlay	2,688	6,600	6,600	6,800
Contingency	-	8,551	-	14,395
Total Expenditures	\$ 842,843	\$ 1,018,113	\$ 1,050,968	\$ 1,080,944

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	4	7	7	8
Part-Time	-	-	-	-
Total Positions Authorized	6	9	9	10

Resources

Related Revenue Contributions	\$ 2,222,990	\$ 1,906,663	\$ 1,925,574	\$ 2,037,787
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Contact Us:

Yolanda Perez
Risk Management
Director
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

MAJOR FY 22-23 GOALS

1. Maintain cost containment within the workers' compensation self-insurance program by working collectively with our third-party administrator in the mitigation of claims. (5.1.1)
2. Maintain an effective claims submission process by continuing to promote timely incident reporting and accident investigations among departments.
3. Continue to promote an effective safety program by means of employee training, improved safety processes, job site assessments and mitigation.
4. Continue to mitigate risk with effective analysis and identification to protect the financial assets of the City.
5. Continue to promote a drug free workplace through education.



Workmen's Comp. Fund Risk Management

www.mcallen.net/departments/risk

PERFORMANCE MEASURES

	Actual FY 20-21	Goal FY 21-22	Estimated FY 21-22	Goal FY 22-23
Inputs:				
Number of full time employees	9	9	9	10
Total Department Expenditures	\$ 842,843	\$ 1,018,113	\$ 1,050,968	\$ 1,080,944
Risk - Administration Costs	\$ 842,843	\$ 969,219	\$ 991,241	\$ 977,165
Workers Compensation Claims Expenses	\$ 657,274	\$ 800,000	\$ 750,000	\$ 800,000
Insurance Administration Fees	\$ 397,194	\$ 291,753	\$ 322,730	\$ 372,000
Outputs:				
Number of WC Claims submitted to Third Party Administrator	187	200	181	180
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	175	200	175	175
Number of Auto Liability Claims processed	128	125	100	100
Number of General Liability Claims processed	68	125	60	60
Number of Property Damage Claims processed	489	350	490	375
Number of Safety & Loss Control Trainings	59	160	130	160
Number of Drug Screens Administered	2,085	2,500	2,200	2,500
Number of Breath Alcohol Tests Administered	1,516	2,100	1,600	2,100
Effectiveness Measures:				
Number of WC claims that incurred lost time.	102	75	160	75
Number of WC claims that did not incur lost time.	91	75	190	75
Number of Drug Screens submitted for MRO specimen review.	23	15	20	15
Number of Breath Alcohol Tests that have required confirmation testing.	2	-	1	-
Efficiency Measures:				
Average number of days to Workers' Compensation claims closure.	13	15	7	10
Number of Quality Assurance Surveys Completed	106	180	200	125

*N/A=Not Available, N/P=Not Provided

Description:

The Risk Management Department administers the Workers Compensation program, Property and Casualty claims processing, Safety Management and the City's Drug and Alcohol Program.

PROPERTY & CASUALTY INSURANCE FUND

Fund Balance Summary

	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (127,462)	\$ 13,191	\$ 159,025	\$ 11,221
Revenues:				
Fund Contributions:	\$ 815,722	\$ 871,723	\$ 871,723	\$ 1,512,171
Other	<u>29,563</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources:				
Transfer In - Workers Comp Fund	<u>232,423</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>1,077,708</u>	<u>871,723</u>	<u>871,723</u>	<u>1,512,171</u>
TOTAL RESOURCES	<u>\$ 950,246</u>	<u>\$ 884,914</u>	<u>\$ 1,030,748</u>	<u>\$ 1,523,392</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 122,301	\$ 203,042	\$ 194,150	\$ 193,110
Insurance Premiums	347,913	366,267	512,377	1,003,557
Claims	<u>321,005</u>	<u>313,000</u>	<u>313,000</u>	<u>326,448</u>
Total Operations	<u>791,221</u>	<u>882,309</u>	<u>1,019,527</u>	<u>1,523,115</u>
TOTAL APPROPRIATIONS	<u>\$ 791,221</u>	<u>\$ 882,309</u>	<u>\$ 1,019,527</u>	<u>\$ 1,523,115</u>
Revenues over/(under) Expenditures	<u>286,487</u>	<u>(10,586)</u>	<u>(147,804)</u>	<u>(10,944)</u>
ENDING WORKING CAPITAL	<u><u>\$ 159,025</u></u>	<u><u>\$ 2,605</u></u>	<u><u>\$ 11,221</u></u>	<u><u>\$ 277</u></u>

Property & Casualty Insurance Fund Administration

www.mcallen.net/departments/risk

Mission Statement: Our mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling.	DEPARTMENT SUMMARY				
	Expenditure Detail:	Actual 20-21	Adj. Budget 21-22	Estimated 21-22	Budget 22-23
	Personnel Services				
	Salaries and Wages	\$ 58,600	\$ 117,538	\$ 117,538	\$ 116,149
	Employee Benefits	24,306	32,678	24,264	20,630
	Supplies	1,006	1,500	1,500	1,500
	Other Services and Charges	38,390	50,848	50,848	50,848
	Maintenance	-	-	-	-
	Operations Subtotal	122,302	202,564	194,150	189,127
	Capital Outlay	-	-	-	-
	Operations & Capital Outlay total	122,302	202,564	194,150	189,127
	Non- Departmental				
	Premiums Insurance	347,914	366,267	512,377	1,003,557
	Claims Expenses	321,005	313,000	313,000	326,448
	Contingency	-	478	-	3,983
	Total Expenditures	\$ 791,221	\$ 882,309	\$ 1,019,527	\$ 1,523,115
	PERSONNEL				
	Exempt	2	2	2	2
	Non-Exempt	-	-	-	-
	Part-Time	-	-	-	-
	Total Positions Authorized	2	2	2	2
	Resources				
	Related Revenue Contributions	\$ 1,077,707	\$ 871,723	\$ 871,723	\$ 1,512,171
Contact Us: Isaac Tawil City Attorney 1300 W. Houston McAllen, TX 78501 (956) 681-1410	MAJOR FY 22-23 GOALS				
	1. Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations.				
	2. Achieve a cost effective approach in the mitigation of losses.				
	3. Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation cost.				

INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR No comments -

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
INTERDEPARTMENTAL SERVICE FUND (670)				
FLEET	GATOR UTILITY VEHICLE	R	1	\$ 18,000
	AIR CONDITION FREON RECOVERY/RECYCLE MACHINE	N	1	8,000
	HYDRAULIC HOSE CRIMPING MACHINE	R	1	18,000
	MID SIZE PICKUP	N	2	60,000
	MECHANIC TOOLS	R	12	7,200
	DISPLAY MONITORS/COMPUTERS	N	3	6,000
	DEPT. TOTAL			117,200
MATERIAL MANAGEMENT	HYDRAULIC PLATFORM ELEVATOR	R	1	50,000
	WAREHOUSE AUTOMATIC OVERHEAD DOOR	R	1	14,000
	ELECTRIC PALLET JACK	R	1	8,000
	WAREHOUSE SHELVING	R	40	20,000
	DEPT. TOTAL			92,000
	FUND TOTAL			209,200
GENERAL DEPRECIATION FUND (678)				
BUILDING MAINTENANCE	3/4 TON UTILITY SERVICE BODY GAS TRUCK	R	2	80,000
	DEPT. TOTAL			80,000
POLICE	POLICE MOTORCYCLE	R	3	75,000
	FORD EXPLORER POLICE PACKAGED SUV	R	17	772,079
	POLICE PACKAGED SEDAN	R	8	260,000
	3/4 TON 8 PASSENGER VAN	R	2	76,000
	1/2 TON 2WD GAS TRUCK	R	1	40,000
	FULL SIZE PRISONER TRANSPORT VANS	R	2	92,274
	DEPT. TOTAL			1,315,353
ANIMAL CONTROL	3/4 TON GAS TRUCK WITH ANIMAL CONTROL BODY	R	3	150,000
	DEPT. TOTAL			150,000
FIRE	3/4 TON GAS TRUCK	R	1	48,000
	3/4 TON DIESEL TRUCK	R	2	108,000
	LADDER FIRE TRUCK	R	1	1,000,000
	DEPT. TOTAL			1,156,000
ENGINEERING	3/4 TON GAS TRUCK	R	1	48,000
	DEPT. TOTAL			48,000
STREET MAINTENANCE	3/4 TON GAS TRUCK	R	3	130,000
	TANDEM DUMP TRUCK	R	2	330,000
	FRONT LOADER	R	1	200,000
	BACKHOE FRONT LOADER	R	1	232,027
	DEPT. TOTAL			892,027
SIDEWALK CONSTRUCTION	3/4 TON GAS TRUCK	R	1	44,000
	POT HOLE PATCH TRUCK	R	1	97,000
	DEPT. TOTAL			141,000
DRAINAGE	3/4 TON GAS TRUCK	R	1	48,000
	19,000 GVW HERBICIDE TRUCK	R	1	150,000
	D6 DOZER	R	1	375,000
	VECTOR TRUCK	R	2	950,000
	LONG REACH EXCAVATOR WITH CUTTER ATTACHMENT	R	1	425,000
	COMPACT TRACTOR MOWER/SHREDDER	R	1	40,000
	BACKHOE/FRONT LOADER	R	1	97,000
	DEPT. TOTAL			2,085,000

INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR No comments -

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
ENVIRONMENTAL HEALTH & CODE COMPLIANCE	1/2 TON GAS TRUCK	R	2	72,000
	DEPT. TOTAL			72,000
GRAFFITI CLEANING	3/4 TON DIESEL TRUCK	R	1	55,000
	3/4 TON GAS TRUCK	R	1	46,000
	DEPT. TOTAL			101,000
PARKS	3/4 TON SERVICE BODY GAS TRUCK	R	1	44,000
	1/2 TON GAS TRUCK	R	2	72,000
	3/4 TON GAS TRUCK	R	1	46,000
	3/4 TON UTILITY SERVICE BODY TRUCK	R	1	40,000
	DEPT. TOTAL			202,000
RECREATION	1 TON 18 PASSENGER VAN	R	1	42,000
	DEPT. TOTAL			42,000
	FUND TOTAL			6,284,380
HEALTH INSURANCE FUND (680)				
HEALTH INSURANCE	LASERFICHE SCANNER	R	4	4,000
	FUND TOTAL			4,000
WORKERS' COMPENSATION FUND (690)				
WORKERS' COMPENSATION	LAPTOP	N	1	2,000
	OFFICE CHAIR	R	2	500
	DESK	R	2	4,300
	FUND TOTAL			6,800
INTERNAL SERVICES FUND GRAND TOTAL				\$ 6,504,380





SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The McAllen Public Utility (MPU) General Manager is primarily responsible for the development of the MPU annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

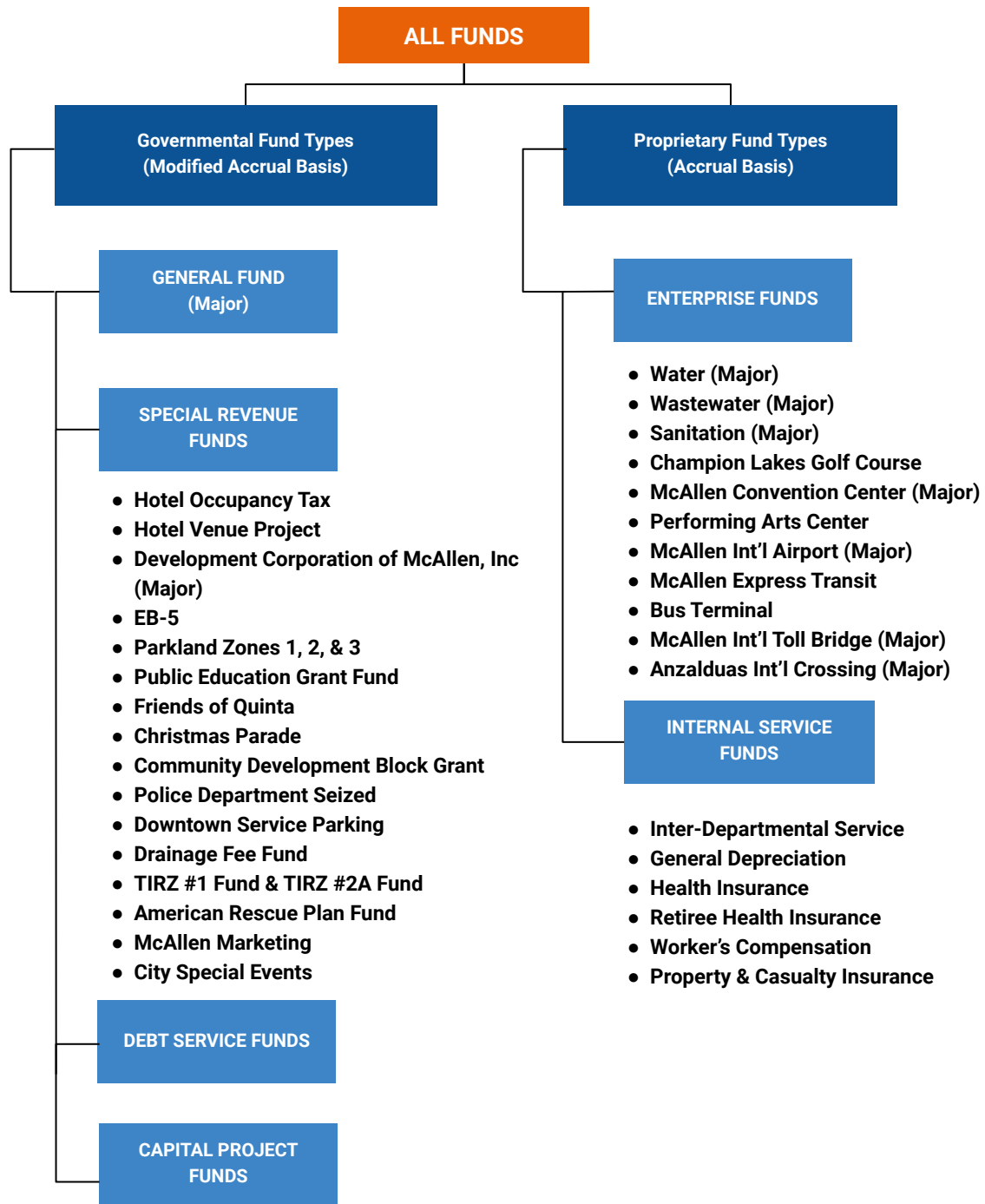
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Basis of Accounting

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.

City of McAllen, Texas Fund Structure Overview

The chart below represents the various fund types contained within the City of McAllen Adopted Budget, including their budgetary basis. The City has additional funds that are audited but not included in the budget because assets are held by the City in a trustee capacity for other entities.



Financial and Budget Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June, the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Financial and Budget Policies and Procedures

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstance in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 40% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 40% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Financial and Budget Policies and Procedures

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating costs.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

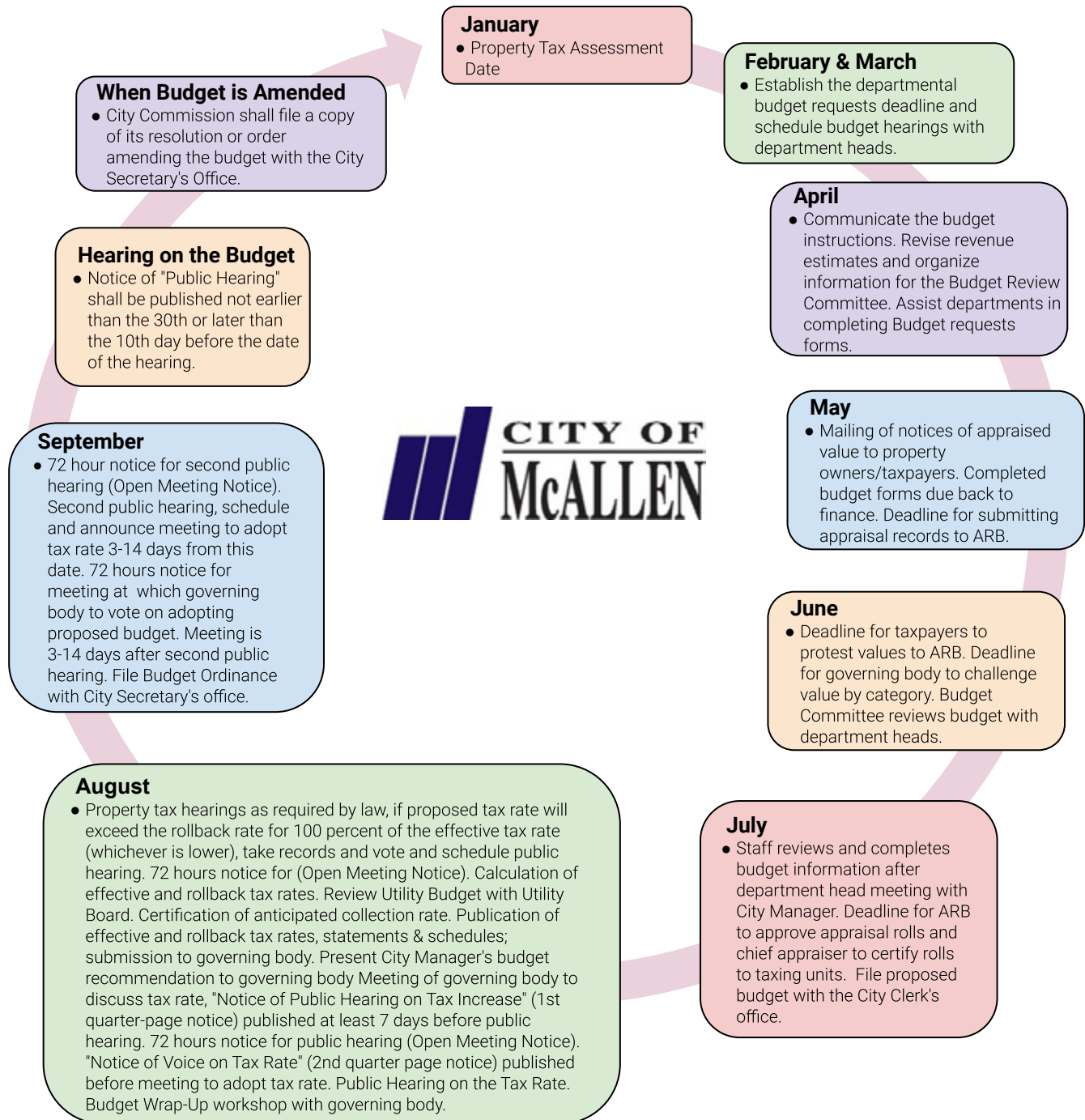
Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such funds to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

Budget Planning Calendar FY 2022-2023



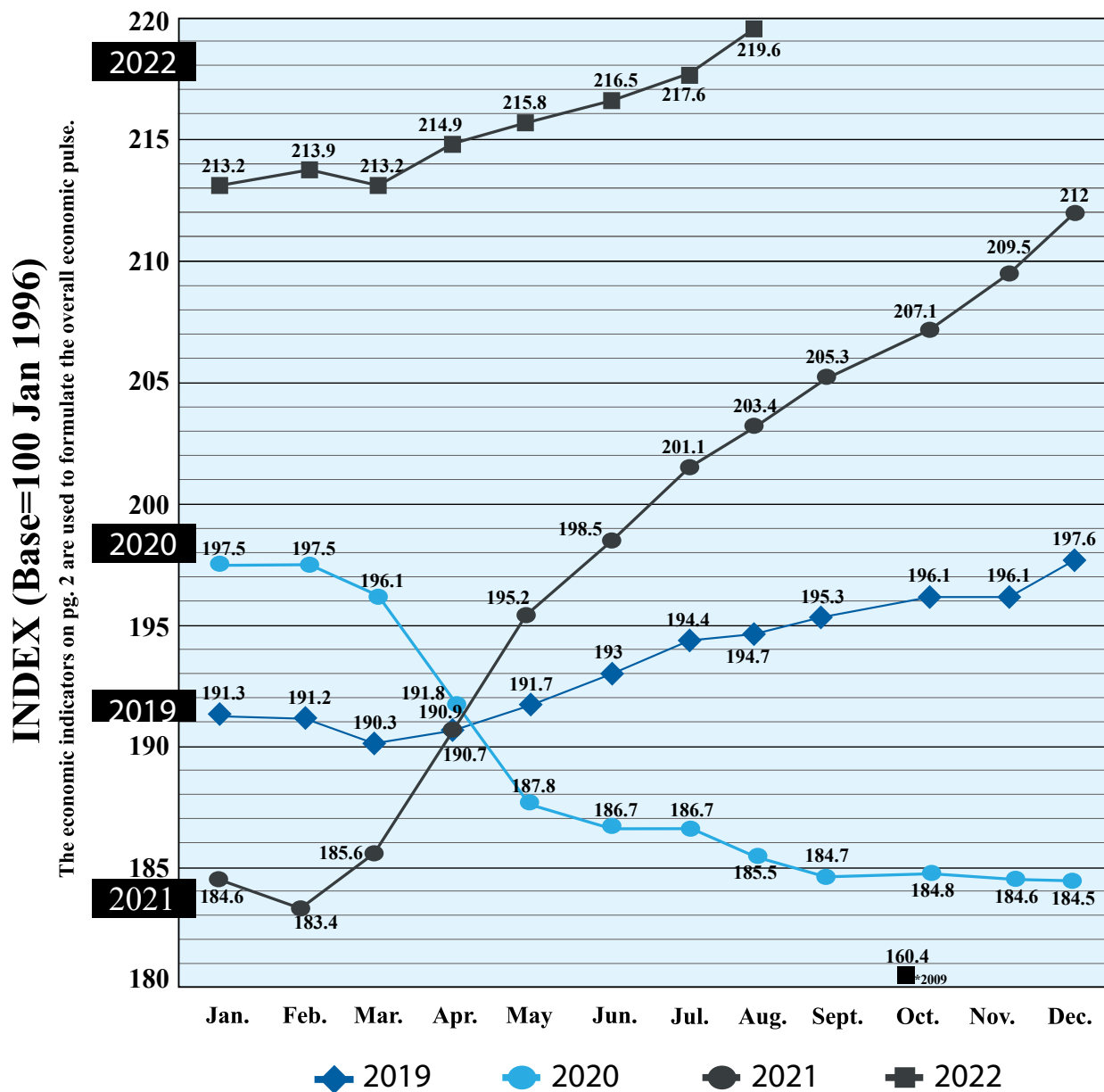


McAllen Area ECONOMIC PULSE

McAllen • Mission • Edinburg • Pharr

August 2022 Economic Pulse

The McAllen Chamber of Commerce Economic Index



The McAllen Area Economy

ECONOMIC INDICATORS*	THIS YEAR August 2022	LAST YEAR August 2021	% CHANGE 2021-2022
Retail Sales (\$000's - Per August sales tax rebate)	\$ 805,811,385	\$ 755,605,750	6.6%
Dollars Spent on Auto Purchases (\$000's - August)	\$ 242,913,085	\$ 214,016,794	13.5%
Lodging Tax Receipts (August)	\$ 334,564	\$ 358,280	-6.6%
Airline Boardings (August)	39,913	47,636	-16.2%
Value All Construction Permits (August)	\$ 71,886,800	\$ 72,957,763	-1.5%
New Home Permits (August)	184	209	-12.0%
Home Sales (August)	383	399	-4.0%
Average Home Sale Price (August)	248,263	215,938	15.0%
Dollar Volume Residential Real Estate Sales (August)	\$ 95,084,719	\$ 86,159,460	10.4%
Hidalgo Bridge Crossings (August)	435,351	296,920	46.6%
Peso Exchange Rate (August)	20.18	20.08	0.5%
Employment			
Wage & Salary Employment (August)	284,100	269,900	5.3%
Unemployment Rate (August)	5.3	6.2	-14.5%
INDEX - June (Base =100 January 1996)	219.6	203.4	8.0%

* With the exception of the average monthly home sale price, all economic indicators expressed in dollar form above are adjusted for inflation by restating prior periods in current dollars

Key Points

The cycle of expansion in the McAllen metro area economy extended to 18 months in August with another solid increase in the McAllen Economic Index. The index improved to 219.6 in August up from 203.4 from the August 2021 MEI.

The rate of growth in the index is slowing, however, with the 8.0% year-over-year growth down compared to the peak of 16.2% in February 2022.

General spending and employment, the two mainstay local economic indicators, continue to reflect growth midway through 2022, with both at record levels and climbing. Hotel/motel activity is showing a slight slow turn in August 2022, and Hidalgo bridge crossings remain sharply higher through midyear with an incredible 46.6% increase in bridge crossings. It almost seems with the high increase in bridge crossings and retail sales showing strong trends that Mexican nationals are again considering McAllen as their main shopping destination.

Both total construction and new housing construction keep on normalizing, showing lower numbers compared to record numbers in 2021. Higher prices are keeping the total dollar volume of sales at record levels, however.

General spending activity continues to improve even compared to fantastic rates of growth in 2021. General real (inflation-adjusted) spending per August sales tax receipts in the four-city metro area were up by 6.6% compared to August 2021.

Travel indicators remain adjusting with a 6.6% decrease of hotel and motel tax and a decrease of 16.2% of airline boardings. Society is transitioning through some travel adjustments after COVID-19, yet number should turn over for the holiday season later this year.

The construction indicators remain lower across the board. The inflation-adjusted total building

Key Points (continued)

permit valuation in the four cities was down another 1.5% compared to last year.

New single-family housing construction permits are down compared to record totals in 2021, posting declines of 16% for the year compared to record totals for those time periods last year.

Existing home sales also set records in 2021, and continued to do so in the first five months of 2022. The August monthly sales total was lower, however, off by 4% compared to a record August 2021.

The nominal average price of those sales was once again up sharply at 10% in August year-over-year. An increase in value of construction along with a slowdown of new home sales and new home permits reflect an adjustment of the real estate industry. The slowdown can be attributed to inflation and the consequential high prices of materials alongside labor shortages. Additionally, rising interests' rates generally deaccelerate investments, mainly on real estate.

An estimated 14,200 jobs were added over the 12 months ending in August for a year-over-year growth rate of an impressive 5.3%. Employment fully recovered its COVID-19 losses in August 2021 and has been at record and climbing levels since then.

The McAllen city unemployment rate decreased from July to August, setting up a good trend for the holiday season.

Even with a few negative indicators, the MEI grew a whopping 8% year-over-year, the McAllen metro area economy remains an economy clearly in expansion through midyear 2022.

The likelihood of a recession in the near future is a much more open question and one we do not yet know the answer to. Yet, the border towns, especially McAllen is one of the most resilient economies in the US and its almost recession-proof. If a recession happens to hit at a national level, McAllen will not suffer from it for at least 2-3 years.

*McAllen, Edinburg, Mission, and Pharr



ORDINANCE NO. 2022-112
ORDER NO. 2022- 17

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2022 AND ENDING SEPTEMBER 30, 2023, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 30, 2021; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 12, 2022 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2022, and ending September 30, 2023, as submitted by the City Manager of the City of McAllen to the City Secretary on July 29, 2022 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2022 and ending the 30th day of September, 2023.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of

operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

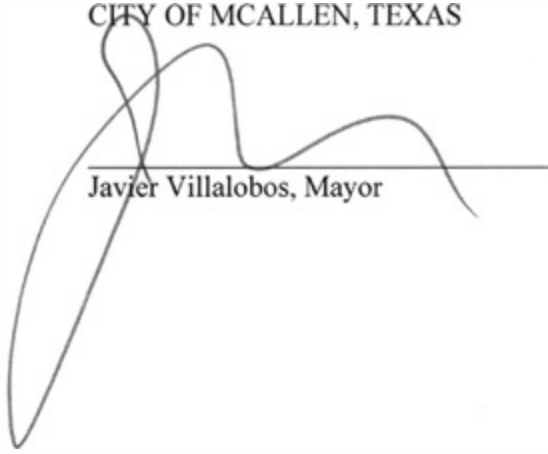
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 26th day of September, 2022 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 27th day of September, 2022.

CITY OF MCALLEN, TEXAS


Javier Villalobos, Mayor

ATTEST:


Perla Lara, TRMC/CMC, CPM
City Secretary


APPROVED AS TO FORM:


Isaac J. Tawil, City Attorney

CONSIDERED, PASSED and APPROVED this 26th day of September, 2022, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 27th day of September, 2022.

McALLEN PUBLIC UTILITY
BOARD OF TRUSTEES


Charles Amos, Chairman

ATTEST:


Juan Rodriguez
Interim Utility Board Secretary

APPROVED AS TO FORM:


Isaac J. Tawil, City Attorney

ORDINANCE NO. 2022-113

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2023 AND THE TAX YEAR 2022 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **"I move that the property tax rate be increased by the adoption of a tax rate of \$0.479900, which is effectively a 5.44 percent increase in the tax rate"** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	Nay	<u>Absent</u>
Mayor Javier Villalobos	✓	_____	_____
Mayor Pro Tem/ Commissioner		_____	_____
Joaquin "J.J." Zamora	✓	_____	_____
Commissioner Antonio "Tony" Aguirre	✓	_____	_____
Commissioner J. Omar Quintanilla	✓	_____	_____
Commissioner Rodolfo "Rudy" Castillo	✓	_____	_____
Commissioner Victor "Seby" Haddad	✓	_____	_____
Commissioner Jose R. "Pepe" Cabeza de Vaca	✓	_____	_____

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE**
and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 5.44 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$-11.06.**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30,

2023 and the Tax year 2022, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1st day of January A.D. 2022, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.436298 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2023, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.043602 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said City of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

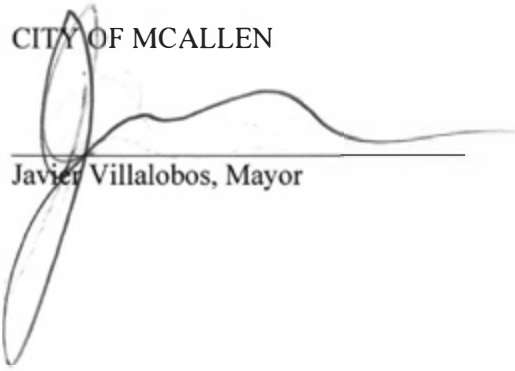
SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 26th day of September 2022, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 27th day of September 2022

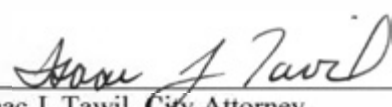
CITY OF MCALLEN


Javier Villalobos, Mayor

ATTEST:


Perla Lara, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:


Isaac J. Tawil, City Attorney





City of McAllen
Fiscal Year 2022-2023
Budget Cover Page

September 26, 2022

This budget will raise more revenue from property taxes than last year's budget by an amount of \$3,777,960, which is a 7.64 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$1,242,484.

The members of the governing body voted on the budget as follows:

FOR:

Mayor Javier Villalobos

Mayor Pro Tem/Commissioner Joaquin "J.J" Zamora,

Commissioner Antonio "Tony" Aguirre,

Commissioner J. Omar Quintanilla,

Commissioner Rodolfo "Rudy" Castillo,

Commissioner Victor "Seby" Haddad,

Commissioner Jose R. "Pepe" Cabeza de Vaca

AGAINST: None

PRESENT and not voting: None

ABSENT: None

Property Tax Rate Comparison

	2022-2023	2021-2022
Property Tax Rate:	\$0.479900/100	\$0.495600/100
No-New-Effective Tax Rate:	\$0.455125/100	\$0.473627/100
No-New-Effective Maintenance & Operations Tax Rate:	\$0.413779/100	\$0.429449/100
Voter-Approval Tax Rate:	\$0.486943/100	\$0.497338/100
Debt Rate:	\$0.043602/100	\$0.048238/100

Total debt obligation for City of McAllen secured by property taxes: \$4,836,565

**COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2022**

Assessed valuation 2021 tax roll for fiscal year 2021-2022	\$ 11,055,653,500
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>552,782,675</u>
Deduct amount available in debt service fund	<u>3,880,392</u>
Economic debt margin	<u><u>\$ 548,902,283</u></u>

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	63.12
Acres (estimated)	40,396
Miles of Streets:	
Paved within City limits - City maintained	620
Paved within City limits - State maintained	100
Miles of Sewer:	
Storm	269
Sanitary	683
Building Permits:	
Permits issued	2,743
Estimated cost	\$ 414,821,748
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	178
- Civilian	23
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	198
- Civilian	148
Recreation:	
Developed parks (acres)	719
Undeveloped (acres)	140
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	36
Lighted baseball diamonds/athletic fields	66
Education	
(City of McAllen within the McAllen Independent School District)	
Number of teachers	1,503
Number of registered students	20,410
Total Number of City Employees (Including part-time employees):	2,566
Hospitals:	
Number of hospitals	3
Number of hospital beds	831

Growth Statistics

Population (U.S. Census)		Number	Percent Increase
2013	(Actual)	135,435	1.1
2014	(Actual)	137,457	1.5
2015	(Actual)	139,776	1.7
2016	(Actual)	143,023	2.3
2017	(Actual)	146,337	2.3
2018	(Actual)	147,302	0.7
2019	(Actual)	149,189	1.3
2020	(Actual)	151,352	1.4
2021	(Actual)	144,650	(4.4)

MISCELLANEOUS STATISTICAL DATA (continued)

	2018	2019	2020	2021	2022
Acres in City	37,427	40,200	40,200	40,260	40,396
% Change	0.98	7.41	-	0.15	0.34
Miles of Street in City	552	609	610	614	620
% Change (Decrease)	-	10.33	0.18	0.69	0.98
Miles in Sanitary Sewer	607	617	644	648	683
% Change (Decrease)	1.51	1.65	4.38	0.62	5.40
Miles of Water Lines	790	768	770	780	789
% Change	1.02	(2.78)	0.26	1.30	1.15
Building Permits	1,512	1,547	2,100	2,463	2,743
% Change (Decrease)	(2.51)	2.31	35.75	17.29	11.37
Number of City Employees	2,417	2,487	2,497	2,537	2,566
% Change (Decrease)	0.79	2.90	0.40	1.60	1.14
Population	147,302	149,189	151,352	144,650	147,034
% Change	0.66	1.28	1.45	(4.43)	1.65

* According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	42,299	4,487,603,200
Commercial	7,906	3,173,137,700
Industrial	152	248,741,900
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		8,690,462,000
Number of gallons billed		(7,909,482,800)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		731,979,200

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended September 23, 2019 to all classes of customers is as follows:

Inside City Minimum Rate	(1) Commodity Rate
\$12.45	

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.65/1,000 gallons for the first 4,999 gallons; plus \$1.95/1,000 for the next consumption of 5,000 to 9,999 gallons; plus \$2.15/1,000 for consumption between 10,000 gallons to 14,999, and \$2.25 per 1,000 thereafter.

Commercial, Multi-family, and Industrial- \$1.65/1,000 gallons up to the 12-month average base consumption; plus \$2.15/1,000 gallons for consumption over the 12-month average base consumption.

Sprinkler- \$2.15/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number of Customers	
		Water	Sewer
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802
2015	29.56	45,362	40,390
2016	15.55	46,195	40,912
2017	15.72	46,780	41,660
2018	33.50	47,399	42,286
2019	19.99	47,950	42,804
2020	31.70	48,415	43,218
2021	30.37	49,331	43,914
2022	17.59	50,357	44,614

DEMOGRAPHIC AND ECONOMIC STATISTICS Last Ten Years

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2013	135,435	2,834,113	20,926	32.40	24,815	6.90%
2014	137,457	2,942,954	21,410	32.00	25,217	6.30%
2015	139,776	2,956,682	21,153	32.60	24,692	5.10%
2016	143,023	3,026,796	21,163	32.30	24,330	5.20%
2017	145,249	3,085,815	21,245	32.60	23,821	4.80%
2018	147,302	3,172,590	21,538	32.60	23,721	4.50%
2019	149,189	3,234,865	21,683	32.90	22,875	4.00%
2020	151,352	3,620,945	23,924	35.30	22,427	10.20%
2021	144,650	3,362,534	23,246	35.30	21,602	6.20%
2022 est	147,034	3,397,074	23,104	33.90	20,410	5.30%
	(A)	(B)	(B)	(C)	(D)	(E)

SOURCE:

(A) U.S Census Bureau and local estimates--City's planning department; 2020 Official U.S. Census

(B) U.S Census Bureau and 2020 American Community Survey.

(C) U.S Census Bureau and 2021 American Community Survey.

(D) McAllen Independent School District

(E) McAllen Area Economic Pulse - August

ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY (1) Last Ten Fiscal Years

Fiscal Year Ended September 30	Residential Property	Commercial Property	Industrial Property	Minerals / Utilities	Other	Less: Tax-Exempt Property	Total Net Taxable Assessed Value
2013	4,393,665,630	3,331,498,374	138,356,827	66,424,284	567,785,725	934,387,220	7,563,343,620
2014	4,327,680,248	3,343,176,312	137,187,071	68,824,902	898,713,095	940,155,618	7,835,426,010
2015	4,476,237,958	3,503,723,046	132,720,411	71,783,017	895,420,696	954,084,273	8,125,800,855
2016	4,746,229,093	3,533,253,705	126,566,665	72,738,133	940,307,876	984,705,628	8,434,389,844
2017	5,114,367,540	3,738,805,476	129,302,716	84,633,250	1,098,336,896	1,053,772,231	9,111,673,647
2018	5,260,686,958	4,171,943,818	157,106,970	88,357,613	757,572,083	1,138,914,251	9,296,753,191
2019	5,500,272,539	4,364,401,680	139,316,745	95,586,419	864,959,293	1,233,505,496	9,731,031,180
2020	5,687,332,451	4,258,218,328	129,770,200	108,951,572	1,418,103,051	1,299,139,240	10,303,236,362
2021	5,960,894,628	4,258,218,328	129,770,200	93,140,992	1,519,969,975	1,321,860,611	10,640,133,512
2022	6,557,740,121	4,324,757,097	157,820,768	103,720,493	1,263,782,139	1,352,167,118	11,055,653,500

(1) The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value.
A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt	Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
						Ratio to Assessed Value	Per Capita
2013	135,435	7,563,343,620	21,735,000	268,286	21,466,714	0.28	159
2014	137,457	7,835,425,010	61,375,000	284,610	61,090,390	0.78	444
2015	139,776	8,125,800,855	57,910,000	570,105	57,339,895	0.71	410
2016	143,023	8,434,389,844	53,430,000	632,705	52,797,295	0.63	369
2017	145,249	9,111,673,647	48,170,000	1,052,180	47,117,820	0.52	324
2018	147,302	9,296,753,191	49,495,000	1,635,419	47,859,581	0.51	325
2019	149,189	9,731,031,180	67,530,000	2,439,513	65,090,487	0.67	436
2020	151,352	10,303,236,362	62,255,000	2,840,353	59,414,647	0.58	393
2021	144,650	10,640,133,512	70,135,000	3,365,444	66,769,556	0.63	462
2022	147,034	11,055,653,500	66,945,000	3,880,392	63,064,608	0.57	429

PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	6,249,842,000
2016	9,111,673,647	353,323,748	6,182,919,000
2017	9,111,673,647	405,016,525	6,230,886,750
2018	9,296,753,191	215,819,387	6,347,468,000
2019	9,731,031,180	239,812,255	6,805,023,000
2020	10,303,236,362	207,471,611	7,915,004,000
2021	10,640,133,512	375,874,737	8,830,851,250
2022	11,055,653,500	414,821,748	6,870,414,000*
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

(a) City of McAllen Tax Department

(b) City of McAllen Building Code Compliance Department

(c) Federal Deposit Insurance Corporation

* Note that this number reflects data as of June 30, 2022 (3 Qtrs)

LARGEST 10 EMPLOYERS

Employer	Number of employees	Type of Service
McAllen Independent School District	3,265	Education
City of McAllen	2,566	Government
South Texas College	2,321	Education
BBVA Compass Bank	1,500	Finance
Walmart /Sam's	1200+	Retail
IBC Bank	1,200	Finance
McAllen Medical Center - South Texas Health System	1,200	Healthcare
Rio Grande Regional Hospital	1,150	Healthcare
HEB	1000+	Retail
GE Aviation	550	Manufacturing

Source: McAllen EDC / Texas Workforce Solutions

PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

	2022			2013		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
<u>Taxpayer</u>						
Simon Property Group McAllen No 2	\$156,416,994	1	1.41%	61,802,878	1	0.82%
AEP Texas Central Co.	77,859,270	2	0.70%	31,146,500	6	0.41%
Big Sky Commercial Property	63,091,506	3	0.57%	n/a	-	n/a
La Plaza Mall LLC	52,000,000	4	0.47%	n/a	-	n/a
Rio Grande Regional Hospital	50,752,851	5	0.46%	56,328,437	2	0.74%
United Parcel Services Inc.	47,750,104	6	0.43%	n/a	-	n/a
Universal Health Services	47,743,201	7	0.43%	52,246,584	3	0.69%
Palm Crossing Town Center LLC	34,734,157	8	0.31%	41,915,932	4	0.55%
Shops At 29 LTD	31,892,792	9	0.29%	n/a	-	n/a
S P Plaza L C	29,276,312	10	0.26%	n/a	-	n/a
GE Engine Services McAllen LP	n/a	-	n/a	35,988,688	5	0.48%
H E Butt Grocery Company	n/a	-	n/a	24,437,376	7	0.32%
Inland Western McAllen Trenton	n/a	-	n/a	22,025,172	8	0.29%
McAllen Medical Center	n/a	-	n/a	19,185,516	9	0.25%
Weingarten Las Tiendas JV	n/a	-	n/a	17,952,261	10	0.24%
	<u>\$ 591,517,187</u>		5.35%	<u>\$ 363,029,344</u>		4.79%

Source:
Hidalgo County Appraisal District

BUDGET GLOSSARY

Accrual Basis Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This is commonly referred to as a property tax.

Appraised Value To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and firefighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remain unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers.

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which is a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current assets over current liabilities.

ACRONYM GLOSSARY

The FY 2022-2023 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition	Acronym	Definition
ADA	Americans with Disabilities Act	FTA	Federal Transit Administration
AEP	American Electric Power	FTE	Full Time Equivalent
AHSTI	Affordable Home of South Texas Incorporated	FTZ	Foreign Trade Zone
AMI	Advanced Metering Infrastructure	FR	Fitch Rating
AOP	Acknowledgement of Paternity	GA	General Aviation
ARB	Appraisal Review Board	GAAP	Generally Accepted Accounting Principals
ARC	Annual Required Contributions	GASB	Governmental Accounting Standards Board
ARFF	Aircraft Rescue and Fire Fighting	GF	General Fund
BMP	Best Management Practices	GFOA	Government Finance Officers Association
BOD	Bio-Chemical Oxygen Demand	GIS	Geographical Information Systems
CAFR	Comprehensive Annual Financial Report	GO	General Obligation
CAMP	Can Achieve Maximum Potential	GPS	Geographical Positioning System
CARES	Coronavirus Aid, Relief, and Economic Security	HAZMAT	Hazardous Materials
CASA	Court Appointed Special Advocates	HCAD	Hidalgo County Appraisal District
CBP	Customs Border Protection	HCWID	Hidalgo County Water Improvement District
CC	City Commission / Community Center	HCID	Hidalgo County Irrigation District
CCN	Certificate of Convenience and Necessity	HDMI	High Definition Multimedia Interface
CCR	Consumer Confidence Report	HMGP	Hazard Mitigation Grant Program
CDBG	Community Development Block Grant	HOA	Home Owner's Association
CFE	Certified Fraud Examiner	HPS	High Pressure Sodium
CGFO	Certified Government Finance Officer	HR	Human Resources
CIA	Certified Internal Auditor	HUD	Housing & Urban Development
CIP	Capital Improvement Program / Project	HVAC	Heating, Ventilation, & Air Conditioning
CIS	Communication Interface System	I&S	Interest & Sinking Fund
CLGC	Champion Lakes Golf Course	IBC	International Bank of Commerce
CO	Certificate of Obligation	ICMA	International City/County Management Association
CPA	Certified Public Accountant	IMAS	International Museum of Arts & Sciences
CPM	Certified Public Manager	ISD	Independent School District
CTA	Certified Tax Assessor	IVR	Interactive Voice Response
CVB	Convention & Visitors Bureau	KMB	Keep McAllen Beautiful
CWSRF	Clean Water Act State Revolving Fund	LED	Light Emitting Diode
DC	Direct Current	LLC	Limited Liability Company
DSHS	Department State Health Service	LP	Limited Partnership
DOL	Department of Labor	LPCC	Las Palmas Community Center
DOT	Department of Transportation	LPOE	Land Port of Entry
EAP	Employee Assistance Program	LRGVDC	Lower Rio Grande Valley Development Council
EB-5	Employment Based 5th Preference Visa	MCL	Maximum Contaminate Level
ED	Economic Development	MED	Medical
EDA	Economic Development Administration	MEDC	McAllen Economic Development Corporation
EEO	Equal Employment Opportunity	MG	Million Gallons
EEOC	Equal Employment Opportunity Commission	MGD	Million Gallons Per Day
EMAS	Engineered Material Arresting System	MISD	McAllen Independent School District
EOC	Emergency Operations Center	MPA	Master of Public Administration
EPA	Environmental Protection Agency	MPAC	McAllen Performing Arts Center
ERP	Enterprise Resource Planning	MPU	McAllen Public Utility
ESG	Emergency Solutions Grant	MPUB	McAllen Public Utility Board
FAA	Federal Aviation Administration	MRO	Medical Review Officer
FBO	Fixed Based Operation	MS4	Municipal Separate Storm Sewer System
FD	Fire Department	MSA	Metropolitan Statistical Area
FDA	Food and Drug Administration	MSC	McAllen Swim Club
FEMA	Federal Emergency Management Agency	M&O	Maintenance and Operations
FLSA	Fair Labor Standards Act	MVEC	Magic Valley Electric Co-op
FM	Farm Road	NA	Neighborhood Association / Not Applicable
FMCSA	Federal Motor Carrier Safety Administration	NACSLGB	National Advisory Counsel on State and Local Government Budgeting
FMLA	Family Medical Leave Act	NADBANK	North American Development Bank

ACRONYM GLOSSARY (continued)

Acronym	Definition	Acronym	Definition
NAFTA	North American Free Trade Agreement	STC	South Texas College
NELAP	National Environmental Laboratory Accreditation Program	STXRTF	South Texas Regional Task Force
NWTP	North Water Treatment Plant	SWIRFT	State Water Implementation Revenue Fund for Texas
PARD	Parks and Recreation Department	SWSC	Sharyland Water Supply Corporation
PCARD	Procurement Card	SWWTP	South Waste Water Treatment Plant
PE	Professional Engineer	TABC	Tobacco, Alcohol, & Beverage Commission
PEG	Public Educational & Governmental Access Channels	TAAF	Texas Amateur Athletic Federation
PD	Police Department	TAG	Texas Anti-Gang Grant Program
PDCA	Plan Do Check Act	TBD	To Be Determined
PFC	Passenger Facility Charge	TCEQ	Texas Commission Environmental Quality
POE	Port of Entry	TIF	Telecommunications Infrastructure Fund
PSI	Pounds Per Square Inch	TIRZ	Tax Increase Reinvestment Zone
PT	Part-Time	TML	Texas Municipal League
PUB	Public Utility Board	TMRS	Texas Municipal Retirement System
PW	Public Works	TPDES	Texas Pollutant Discharge Elimination System
QA/QC	Quality Assurance/Quality Control	TSA	Transportation Security Administration
QC, LL	Quality Control, Local Limits	TSS	Total Suspended Solids
QM	Quinta Mazatlán	TTIC	Texas Transnational Intelligence Center
R&D	Research & Development	TWDB	Texas Water Development Board
RDF	Regional Detention Facility	TWUA	Texas Water Utility Association
RFP	Request for Proposal	TxDOT	Texas Department of Transportation
RGV	Rio Grande Valley	UETA	United Export Traders Association
ROW	Right of Way	US	United States
RX	Medical Prescription	USCIS	United States Citizenship & Immigration Services
S&P	Standard & Poors	USMCA	United States - Mexico - Canada Agreement
SB	Senate Bill / South Bound	UTRGV	University of Texas Rio Grande Valley
SCADA	Supervisory Control and Data Acquisition	UV	Ultra Violet
SE	South East	WBC	World Birding Center
SH	State Highway	WC	Workers Compensation
SS	Sanitary Sewer	WS	Workforce Solutions
STEAM	Science, Technology, Engineering, the Arts and Mathematics	WW	Waste Water
STEM	Science, Technology, Engineering and Math	WWTP	Waste Water Treatment Plant



FIVE YEAR FINANCIAL PLAN

GENERAL FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
UNASSIGNED BEGINNING FUND BALANCE	\$ 72,981,391	\$ 78,540,095	\$ 88,904,884	\$ 102,149,368	\$ 117,327,420
<u>Revenues:</u>					
Taxes	\$ 127,085,888	\$ 129,683,549	\$ 132,954,454	\$ 136,325,655	\$ 139,797,951
Licenses and Permits	2,540,452	2,602,679	2,671,632	2,742,358	2,814,910
Charges for Services	5,589,699	5,199,604	5,259,098	5,310,079	5,367,415
Fines and Forfeits	838,000	854,760	871,855	889,292	907,078
Investment Earnings	350,000	357,000	364,140	371,423	378,851
Miscellaneous Revenues	1,871,135	1,649,925	1,652,883	1,655,900	1,658,978
Total Revenues	138,275,174	140,347,517	143,774,062	147,294,707	150,925,183
<u>Other Financing Sources:</u>					
Transfers In	6,863,814	7,233,307	7,233,307	7,233,307	7,233,307
Total Revenues and Other Sources	145,138,988	147,580,824	151,007,369	154,528,014	158,158,490
TOTAL RESOURCES	<u>\$ 218,120,379</u>	<u>\$ 226,120,919</u>	<u>\$ 239,912,253</u>	<u>\$ 256,677,382</u>	<u>\$ 275,485,910</u>
<u>APPROPRIATIONS</u>					
<u>Operating Expense:</u>					
General Government	\$ 23,879,907	\$ 22,636,862	\$ 22,548,328	\$ 22,620,171	\$ 22,882,879
Public Safety	68,643,283	67,065,368	67,400,747	68,952,920	69,495,681
Highways and Streets	13,896,819	13,945,921	13,805,121	13,805,121	13,805,121
Health and Welfare	3,948,070	4,291,272	4,238,850	4,238,850	4,255,850
Culture and Recreation	21,141,946	22,441,735	22,847,156	22,720,656	23,809,489
Total Operations	131,510,025	130,381,158	130,840,202	132,337,719	134,249,020
<u>Other Financing Sources (Uses):</u>					
Transfers Out	7,807,085	6,326,702	6,414,508	6,504,070	6,595,422
Debt Service - Motorola Lease Payment	263,174	508,174	508,174	508,174	-
TOTAL APPROPRIATIONS	<u>139,580,285</u>	<u>137,216,035</u>	<u>137,762,885</u>	<u>139,349,963</u>	<u>140,844,442</u>
Revenue over/under Expenditures	5,558,703	10,364,789	13,244,484	15,178,051	17,314,048
UNASSIGNED FUND BALANCE	<u>\$ 78,540,095</u>	<u>\$ 88,904,884</u>	<u>\$ 102,149,368</u>	<u>\$ 117,327,420</u>	<u>\$ 134,641,467</u>
<u>MINIMUM FUND BALANCE TEST</u>					
Total Operations - Expenditures	131,510,025	130,381,158	130,840,202	132,337,719	134,249,020
Less: Capital Outlay	2,697,718	1,545,054	1,274,133	1,076,035	1,269,001
Net Operations - Expenditures	128,812,307	128,836,104	129,566,069	131,261,684	132,980,019
1 Day Operating Expenditures	352,910	352,976	354,976	359,621	364,329
No. of Day's Operating Expenditures in Fund Balance	223	252	288	326	370

HOTEL OCCUPANCY TAX FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING					
WORKING CAPITAL	\$ 388	\$ 388	\$ 388	\$ 388	\$ 388
Revenues:					
Hotel Taxes	\$ 3,600,000	\$ 3,672,000	\$ 3,745,440	\$ 3,820,349	\$ 3,896,756
Penalty & Interest	5,000	5,000	5,000	5,000	5,000
Short Term Rentals	6,000	6,000	6,000	6,000	6,000
Total Sources	<u>3,611,000</u>	<u>3,683,000</u>	<u>3,756,440</u>	<u>3,831,349</u>	<u>3,907,756</u>
TOTAL RESOURCES	<u>\$ 3,611,388</u>	<u>\$ 3,683,388</u>	<u>\$ 3,756,828</u>	<u>\$ 3,831,737</u>	<u>\$ 3,908,144</u>
APPROPRIATIONS					
Chamber of Commerce	\$ 945,953	\$ 966,523	\$ 987,505	\$ 1,008,906	\$ 1,030,736
Other Financing Sources (Uses):					
Transfer Out - Convention Center	\$ 1,891,905	\$ 1,933,046	\$ 1,975,010	\$ 2,017,813	\$ 2,061,472
Transfer Out - Performing Arts Center Fund	473,142	483,431	493,925	504,630	515,548
Transfer Out - Marketing Fund	200,000	200,000	200,000	200,000	200,000
Transfer Out - Parade Fund	100,000	100,000	100,000	100,000	100,000
Total Other Sources	<u>2,665,047</u>	<u>2,716,477</u>	<u>2,768,935</u>	<u>2,822,443</u>	<u>2,877,020</u>
TOTAL APPROPRIATIONS	<u>\$ 3,611,000</u>	<u>\$ 3,683,000</u>	<u>\$ 3,756,440</u>	<u>\$ 3,831,349</u>	<u>\$ 3,907,756</u>
ENDING WORKING CAPITAL	<u>\$ 388</u>	<u>\$ 388</u>	<u>\$ 388</u>	<u>\$ 388</u>	<u>\$ 388</u>

VENUE TAX FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING					
WORKING CAPITAL	\$ 543,886	\$ 526,560	\$ 527,337	\$ 547,852	\$ 590,085
Revenues:					
Hotel Taxes	\$ 1,028,572	\$ 1,049,143	\$ 1,070,126	\$ 1,091,528	\$ 1,113,359
Penalty & Interest	1,500	1,500	1,500	1,500	1,500
Short term rentals	2,300	2,300	2,300	2,300	2,300
Total Sources	<u>1,032,372</u>	<u>1,052,943</u>	<u>1,073,926</u>	<u>1,095,328</u>	<u>1,117,159</u>
TOTAL RESOURCES	<u>\$ 1,576,258</u>	<u>1,579,503</u>	<u>1,601,263</u>	<u>1,643,180</u>	<u>1,707,244</u>
APPROPRIATIONS					
Other Financing Sources (Uses):					
Transfer Out - Hotel Debt Service Fund	\$ 566,100	\$ -	\$ -	\$ -	\$ -
Transfer Out - G.O Debt Service Fund	233,598	802,166	803,411	803,095	801,058
Transfer Out - Performing Arts Center Fund	250,000	250,000	250,000	250,000	250,000
TOTAL APPROPRIATIONS	<u>1,049,698</u>	<u>1,052,166</u>	<u>1,053,411</u>	<u>1,053,095</u>	<u>1,051,058</u>
ENDING FUND BALANCE	<u>\$ 526,560</u>	<u>\$ 527,337</u>	<u>\$ 547,852</u>	<u>\$ 590,085</u>	<u>\$ 656,186</u>

DOWNTOWN SERVICES PARKING FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 217,940	\$ 184,655	\$ 252,408	\$ 320,330	\$ 388,422
Revenues:					
Parking Meter Fees	\$ 650,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000
Parking Fines	140,000	150,000	150,000	150,000	150,000
Transportation	15,000	15,000	15,000	15,000	15,000
Special Permit	15,000	15,000	15,000	15,000	15,000
Parking Garage Fee	310,000	330,000	330,000	330,000	330,000
Parking Garage Lease	39,000	39,000	39,000	39,000	39,000
Misc./Decal Parking Reg. Fees	3,900	3,300	3,300	3,300	3,300
Facility Rental	5,000	5,000	5,000	5,000	5,000
Interest Earned	545	462	631	3,300	971
Total Revenues	<u>1,178,445</u>	<u>1,257,762</u>	<u>1,257,931</u>	<u>1,260,600</u>	<u>1,258,271</u>
TOTAL RESOURCES	<u>\$ 1,396,384</u>	<u>\$ 1,442,417</u>	<u>\$ 1,510,339</u>	<u>\$ 1,578,431</u>	<u>\$ 1,646,693</u>
APPROPRIATIONS					
Operating Expenses:					
Downtown Services	\$ 1,198,464	\$ 1,176,743	\$ 1,176,743	\$ 1,176,743	\$ 1,176,743
Liability Insurance	8,391	8,391	8,391	8,391	8,391
Total Operations	<u>1,206,855</u>	<u>1,185,134</u>	<u>1,185,134</u>	<u>1,185,134</u>	<u>1,185,134</u>
Other Financing Sources (Uses):					
Debt Service Motorola Lease Payment	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>
TOTAL APPROPRIATIONS	<u>1,211,730</u>	<u>1,190,009</u>	<u>1,190,009</u>	<u>1,190,009</u>	<u>1,190,009</u>
ENDING WORKING CAPITAL	<u>\$ 184,655</u>	<u>\$ 252,408</u>	<u>\$ 320,330</u>	<u>\$ 388,422</u>	<u>\$ 456,684</u>

CAPITAL IMPROVEMENT FUND Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
BEGINNING FUND BALANCE	\$ 9,409,252	\$ 355,952	\$ (69,400,524)	\$ (136,082,993)	\$ (182,302,023)
Revenues:					
Contributions - Outside Agencies	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Grant Reimbursement	935,276	-	-	-	-
Interest Earned	24,390	-	-	-	-
Total Revenues	1,209,666	-	-	-	-
Other Financing Sources:					
Transfer In - General Fund	4,604,192	4,654,066	4,741,147	4,829,970	4,920,570
Total Revenues and Other Sources	5,813,858	4,654,065	4,741,146	4,829,969	4,920,569
TOTAL RESOURCES	\$ 15,223,110	\$ 5,010,017	\$ (64,659,378)	\$ (131,253,024)	\$ (177,381,454)
APPROPRIATIONS					
Expenditures:					
General Government	\$ 1,476,539	\$ 17,900,000	\$ 400,000	\$ 400,000	\$ 400,000
Public Safety	2,739,100	640,000	690,000	690,000	690,000
Highways and Streets	5,818,929	55,310,875	69,998,950	49,716,000	700,000
Health & Welfare	235,000	-	-	-	-
Culture and Recreation	4,480,590	559,667	334,666	243,000	243,000
Total Expenditures	\$ 14,750,158	\$ 74,410,542	\$ 71,423,616	\$ 51,049,000	\$ 2,033,000
Other Financing Sources (Uses):					
Transfer Out - Parks Facility Construction Fund	117,000	-	-	-	-
Total Expenditures and Other Sources	\$ 14,867,158	\$ 74,410,542	\$ 71,423,616	\$ 51,049,000	\$ 2,033,000
ENDING FUND BALANCE	\$ 355,952	\$ (69,400,524)*	\$ (136,082,993)*	\$ (182,302,023)*	\$ (179,414,453)*

* Projects will be done as pay as you go.

DEVELOPMENT CORPORATION of McALLEN, Inc.
Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
BEGINNING FUND BALANCE	\$ 22,766,750	\$ 10,965,557	\$ 20,541,945	\$ 23,414,284	\$ 34,185,286
Revenues:					
1/2 Sales Tax Collection	\$ 20,127,817	\$ 20,530,373	\$ 20,940,981	\$ 20,940,981	\$ 20,940,981
Insight	1,422,897	1,451,355	1,480,382	1,480,382	1,480,382
Grant Reimbursement - FEMA	583,400	-	-	-	-
Hackberry Building Lease Reimbursement	6,000	-	-	-	-
Interest	53,578	27,414	51,355	58,536	85,463
Total Revenues	22,193,692	22,009,142	22,472,718	22,479,899	22,506,826
TOTAL RESOURCES	\$ 44,960,442	\$ 32,974,699	\$ 43,014,663	\$ 45,894,183	\$ 56,692,112
Expenditures					
Skill Job Training & Learning Centers	\$ 1,160,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000
Health Clinic Facility	280,000	250,000	250,000	250,000	250,000
Business District Improvements	7,850,322	5,530,422	5,530,422	5,555,422	5,353,622
Street and Drainage Improvements	9,903,457	750,000	7,920,000	-	-
Recreation / Community Centers Impv & Entertainment	1,804,666	40,000	40,000	40,000	40,000
Other	10,132,795	2,027,133	2,027,133	2,027,133	2,027,133
Total Expenditures (Detail Schedule Attached)	31,131,240	9,547,555	16,717,555	8,822,555	8,620,755
Other Financing Sources (Uses):					
Transfer to General Fund	200,000	200,000	200,000	200,000	200,000
Transfer to Metro McAllen Fund	1,495,683	1,518,182	1,518,182	1,518,182	1,518,182
Transfer to Transit System Fund	208,842	208,842	208,842	208,842	208,842
Transfer to McAllen Marketing Fund	49,000	49,000	49,000	49,000	49,000
Transfer to Local Govt. Co. Debt Service Fund	910,120	909,175	906,800	910,317	907,167
Total Other Sources	2,863,645	2,885,199	2,882,824	2,886,341	2,883,191
TOTAL APPROPRIATIONS	\$ 33,994,885	\$ 12,432,754	\$ 19,600,379	\$ 11,708,896	\$ 11,503,946
Revenues over/(under) Expenditures	(11,801,193)	9,576,388	2,872,339	10,771,003	11,002,880
UNRESERVED ENDING FUND BALANCE	\$ 10,965,557	\$ 20,541,945	\$ 23,414,284	\$ 34,185,286	\$ 45,188,167

WATER FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 5,898,891	\$ 6,850,787	\$ 8,434,247	\$ 9,299,982	\$ 9,982,131
Revenues:					
Water Sales	\$ 24,898,482	\$ 26,179,946	\$ 26,292,926	\$ 26,405,906	\$ 26,518,886
Tap Fees	450,000	450,000	450,000	450,000	450,000
Connect/Reconnect Fees	370,000	370,000	370,000	370,000	370,000
Other Sources	670,500	1,010,500	1,010,500	1,010,500	1,010,500
Interest Earned	29,345	51,381	63,257	69,750	74,866
Billing Charges	460,000	460,000	460,000	460,000	460,000
Total Revenues	<u>26,878,327</u>	<u>28,521,827</u>	<u>28,646,683</u>	<u>28,766,156</u>	<u>28,884,252</u>
TOTAL RESOURCES	<u>\$ 32,777,218</u>	<u>\$ 35,372,614</u>	<u>\$ 37,080,930</u>	<u>\$ 38,066,138</u>	<u>\$ 38,866,383</u>
APPROPRIATIONS					
Operating Expenses:					
Cost of Raw Water	\$ 2,478,577	\$ 2,528,149	\$ 2,578,712	\$ 2,630,286	\$ 2,682,891
Water Treatment Plant	6,512,771	6,805,846	7,112,109	7,432,154	7,766,601
Water Laboratory	600,275	627,287	655,515	685,013	715,839
Transmission & Distribution	2,898,143	3,028,559	3,164,845	3,307,263	3,456,089
Water Meter Readers	1,387,113	1,449,533	1,514,762	1,582,926	1,654,158
Utility Billing	996,405	1,041,243	1,088,099	1,137,062	1,188,231
Customer Relations	1,211,963	1,266,501	1,323,494	1,383,051	1,445,288
Treasury Management	538,104	562,319	587,623	614,066	641,699
Administration and General/Benefits	2,354,197	2,451,766	2,553,725	2,660,273	2,771,615
Employee Benefits/Contingency	272,630	284,898	297,719	311,116	325,116
Liability and Misc. Insurance	72,408	72,408	72,408	72,408	72,408
Total Operations	<u>19,322,586</u>	<u>20,118,510</u>	<u>20,949,010</u>	<u>21,815,620</u>	<u>22,719,937</u>
Transfers to Debt Service-2015 Issue	1,092,042	1,092,392	1,095,822	255,752	257,152
Transfers to Debt Service-2016 Issue	860,473	859,936	859,989	859,785	859,570
Transfers to Debt Service-2018 Issues	530,956	692,548	692,795	1,005,744	1,001,276
Transfers to Debt Service-2021 Issues	1,060,925	1,058,921	1,056,207	1,057,521	1,057,801
Transfers To Depreciation Fund	1,768,040	1,843,443	1,854,505	1,816,966	1,796,825
Transfers to Capital Improvements	1,018,790	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL APPROPRIATIONS	<u>\$ 25,653,812</u>	<u>\$ 26,665,750</u>	<u>\$ 27,508,328</u>	<u>\$ 27,811,388</u>	<u>\$ 28,692,561</u>
Other Changes Affecting Working Capital	<u>(272,619)</u>	<u>(272,619)</u>	<u>(272,619)</u>	<u>(272,619)</u>	<u>(22,718)</u>
ENDING WORKING CAPITAL	<u>\$ 6,850,787</u>	<u>\$ 8,434,247</u>	<u>\$ 9,299,982</u>	<u>\$ 9,982,131</u>	<u>\$ 10,151,104</u>

WASTEWATER FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 3,868,727	\$ 4,866,640	\$ 6,007,124	\$ 6,898,060	\$ 8,145,872
Revenues:					
Wastewater Sales	\$ 21,510,083	\$ 21,221,939	\$ 21,323,939	\$ 21,425,939	\$ 21,527,939
Industrial Surcharge	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000
Interest Earned	38,308	36,500	45,053	51,735	61,094
Other Sources	829,500	899,644	899,644	899,644	899,644
Total Revenues	23,617,891	23,398,082	23,508,636	23,617,318	23,728,677
TOTAL RESOURCES	<u>\$ 27,486,618</u>	<u>\$ 28,264,722</u>	<u>\$ 29,515,760</u>	<u>\$ 30,515,378</u>	<u>\$ 31,874,549</u>
APPROPRIATIONS					
Operating Expenses:					
Wastewater Treatment Plants	\$ 5,778,508	\$ 6,038,541	\$ 6,310,275	\$ 6,594,238	\$ 6,890,978
Wastewater Laboratory	729,088	761,897	796,182	832,011	869,451
Wastewater Collections	2,702,092	2,823,686	2,950,752	3,083,536	3,222,295
Administration & General	1,917,566	1,993,079	2,071,990	2,154,452	2,240,625
Employee Benefits	152,072	158,915	166,066	173,539	181,349
Liability and Misc. Insurance	78,838	78,838	65,261	65,261	65,261
Total Operations	11,358,164	11,854,956	12,360,527	12,903,036	13,469,959
Transfers to Debt Service: 2009 - TWDB	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2013 - TWDB	621,871	287,865	285,576	288,131	285,530
Transfers to Debt Service: 2015	858,033	858,308	861,003	200,948	202,048
Transfers to Debt Service: 2015 - TWDB	1,697,700	1,700,074	1,700,864	1,705,215	1,703,039
Transfers to Debt Service: 2016	1,140,627	1,139,915	1,139,986	1,139,715	1,139,430
Transfers to Debt Service: 2016 - TWDB	318,975	318,559	317,714	311,563	315,119
Transfers to Debt Service: 2018 - TWDB	107,137	211,749	210,940	349,381	351,981
Transfers to Depreciation Funds	3,861,464	3,831,174	3,686,091	3,416,517	3,231,399
Transfers to Capital Improvements	1,301,007	700,000	700,000	700,000	700,000
Total Non-Operating	11,261,814	10,402,642	10,257,173	9,466,470	9,283,545
TOTAL APPROPRIATIONS	<u>\$ 22,619,978</u>	<u>\$ 22,257,598</u>	<u>\$ 22,617,700</u>	<u>\$ 22,369,506</u>	<u>\$ 22,753,504</u>
ENDING WORKING CAPITAL	<u>\$ 4,866,640</u>	<u>\$ 6,007,124</u>	<u>\$ 6,898,060</u>	<u>\$ 8,145,872</u>	<u>\$ 9,121,044</u>

SANITATION FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 14,497,553	\$ 13,632,222	\$ 7,195,347	\$ 7,930,879	\$ 8,722,650
Revenues:					
Residential Collection	\$ 6,900,000	\$ 6,700,000	\$ 6,750,000	\$ 6,800,000	\$ 6,900,000
Commercial Collection	8,810,000	8,580,000	8,590,000	8,590,000	8,840,000
Industrial Collection	280,000	260,000	260,000	268,000	280,000
Brush Collection	2,513,000	2,440,000	2,450,000	2,485,000	2,550,000
Recycling Fee	1,250,000	1,000	1,000	1,000	3,000
Recycling Sales	500,000	1,210,000	1,210,000	1,225,000	1,290,000
Drop-off Disposal Fee	2,000	500,000	500,000	500,000	500,000
Roll-off System	1,400,000	2,000	2,000	2,000	2,000
Composting	350,000	1,350,000	1,350,000	1,350,000	1,400,000
Brush Disposal	30,000	300,000	300,000	350,000	350,000
Fixed assets - Sale of Property	-	30,000	30,000	30,000	30,000
Garbage Franchise Tax	60,000	60,000	60,000	60,000	60,000
Interest Earned	36,244	34,081	17,988	19,827	21,807
Total Revenues	22,131,244	21,467,081	21,520,988	21,680,827	22,226,807
TOTAL RESOURCES	\$ 36,628,797	\$ 35,099,303	\$ 28,716,335	\$ 29,611,706	\$ 30,949,457
APPROPRIATIONS					
Expenses:					
Composting	\$ 1,063,481	\$ 1,063,481	\$ 1,063,481	\$ 1,063,481	\$ 1,063,481
Residential	4,055,848	4,055,848	4,055,848	4,055,848	4,055,848
Commercial Box	4,779,110	4,779,110	4,779,110	4,779,110	4,779,110
Roll-Off	1,152,570	1,152,570	1,152,570	1,152,570	1,152,570
Brush Collection	3,578,535	3,578,535	3,578,535	3,578,535	3,578,535
Recycling	2,044,434	2,044,434	2,044,434	2,044,434	2,044,434
Street Collection	593,763	593,763	593,763	603,763	603,763
Administration	3,018,378	2,785,859	2,785,859	2,785,859	2,785,859
Liability Insurance	192,856	192,856	192,856	192,856	192,856
Capital Outlay	2,392,600	7,532,500	414,000	507,600	704,000
Other Agencies	100,000	100,000	100,000	100,000	100,000
Total Operating Expenses	22,971,575	27,878,956	20,760,456	20,864,056	21,060,456
Other Financing Sources (Uses):					
Transfers Out - Marketing Fund	25,000	25,000	25,000	25,000	25,000
TOTAL APPROPRIATIONS	\$ 22,996,575	\$ 27,903,956	\$ 20,785,456	\$ 20,889,056	\$ 21,085,456
ENDING WORKING CAPITAL	\$ 13,632,222	\$ 7,195,347	\$ 7,930,879	\$ 8,722,650	\$ 9,864,001

CHAMPION LAKES GOLF COURSE FUND

Fund Balance Summary

	Budget		Four Year Plan			
	22-23	23-24	24-25	25-26	26-27	
RESOURCES						
BEGINNING WORKING CAPITAL	\$ 1,751,600	\$ 1,421,591	\$ 1,071,980	\$ 721,495	\$ 468,840	
Revenues:						
Green Fees	\$ 826,929	\$ 693,864	\$ 693,864	\$ 729,419	\$ 826,929	
Annual Membership	187,828	172,237	172,237	178,293	187,828	
Driving Range Fees	198,628	136,016	136,016	147,416	198,628	
Trail fees	9,262	7,921	7,921	8,235	9,262	
Handicap Carts	-	400	400	-	-	
Rental	9,600	8,700	8,700	8,700	9,600	
Cart Rental	389,280	312,643	312,643	334,425	389,280	
Pull Cart Rentals	248	216	216	216	248	
Other Financial Resources	61,000	37,000	37,000	61,000	61,000	
Interest Earned	4,379	3,554	2,680	1,804	1,172	
Sales of Property	155,600	-	-	-	-	
Total Revenues	1,842,754	1,372,551	1,371,677	1,469,508	1,683,947	
TOTAL RESOURCES	\$ 3,594,354	\$ 2,794,141	\$ 2,443,657	\$ 2,191,003	\$ 2,152,787	
APPROPRIATIONS						
Expenses:						
Maintenance & Operations	\$ 901,382	\$ 861,382	\$ 861,382	\$ 861,382	\$ 861,382	
Dining Room	3,000	3,000	3,000	3,000	3,000	
Pro-Shop	473,195	473,195	473,195	473,195	473,195	
Golf Carts	595,002	184,402	184,402	184,402	184,402	
Total Operating Expenses	1,972,578	1,521,978	1,521,978	1,521,978	1,521,978	
Other Financing Sources (Uses):						
Transfer Out -						
CLGC Depreciation Fund	200,000	200,000	200,000	200,000	200,000	
Debt Service - Motorola Lease Payment	184	184	184	184	184	
TOTAL APPROPRIATIONS	\$ 2,172,762	\$ 1,722,162	\$ 1,722,162	\$ 1,722,162	\$ 1,722,162	
ENDING WORKING CAPITAL	\$ 1,421,591	\$ 1,071,980	\$ 721,495	\$ 468,840	\$ 430,625	

MCALLEN CONVENTION CENTER FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 7,392,069	\$ 4,554,831	\$ 3,969,136	\$ 3,423,940	\$ 2,920,184
Revenues:					
User Fees-Rentals	\$ 975,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 1,000,000
Concession Other	60,819	5,000	5,000	5,000	5,000
Audio Visual	90,000	90,000	90,000	90,000	90,000
Standard Services	50,000	50,000	50,000	50,000	50,000
Equipment Rental	15,000	18,000	18,000	18,000	18,000
Standard Labor	140,000	20,000	20,000	20,000	25,000
Food & Beverage	450,000	300,000	300,000	300,000	450,000
Event % - Ticket Sales	225,000	275,000	275,000	275,000	275,000
Security	130,000	115,000	115,000	115,000	120,000
Management Fee	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Special Events	1,825,000	1,554,300	1,554,300	1,554,300	1,554,300
Interest Earned	18,480	11,387	9,923	8,560	7,300
Parking Fees	100,000	75,000	75,000	75,000	100,000
Miscellaneous	18,944	20,444	20,444	20,444	20,444
Total Revenues	<u>5,098,243</u>	<u>4,334,131</u>	<u>4,332,667</u>	<u>4,331,304</u>	<u>4,715,044</u>
Other Financing Sources:					
Transfer In - Hotel Tax Fund	1,891,905	1,933,046	1,975,010	2,017,813	2,061,472
Total Revenues and Other Sources	<u>6,990,148</u>	<u>6,267,177</u>	<u>6,307,677</u>	<u>6,349,117</u>	<u>6,776,516</u>
TOTAL RESOURCES	<u>\$ 14,382,217</u>	<u>\$ 10,822,008</u>	<u>\$ 10,276,812</u>	<u>\$ 9,773,056</u>	<u>\$ 9,696,700</u>
APPROPRIATIONS					
Operating Expenses:					
Convention Center	\$ 6,594,319	\$ 6,513,216	\$ 6,513,216	\$ 6,513,216	\$ 6,513,216
Liability Insurance	56,933	56,933	56,933	56,933	56,933
Capital Outlay	2,893,410	-	-	-	-
Total Operating Expenses	<u>9,544,662</u>	<u>6,570,149</u>	<u>6,570,149</u>	<u>6,570,149</u>	<u>6,570,149</u>
Other Financing Sources (Uses):					
Transfer Out -					
Marketing Fund	24,500	24,500	24,500	24,500	24,500
Convention Center Depreciation Fund	250,000	250,000	250,000	250,000	250,000
Debt Service - Motorola Lease Payment	8,224	8,224	8,224	8,224	8,224
TOTAL APPROPRIATIONS	<u>\$ 9,827,386</u>	<u>\$ 6,852,873</u>	<u>\$ 6,852,873</u>	<u>\$ 6,852,873</u>	<u>\$ 6,852,873</u>
ENDING WORKING CAPITAL	<u>\$ 4,554,831</u>	<u>\$ 3,969,136</u>	<u>\$ 3,423,940</u>	<u>\$ 2,920,184</u>	<u>\$ 2,843,827</u>

MCALLEN PERFORMING ARTS CENTER

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 3,275,725	\$ 2,760,909	\$ 3,037,094	\$ 3,324,464	\$ 3,573,257
Revenues:					
User Fees- Rentals	\$ 545,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 545,000
Concession -Other	20,000	40,000	40,000	40,000	20,000
Audio Visual	50,000	50,000	50,000	50,000	30,000
Event % ticket sales	400,000	400,000	400,000	400,000	400,000
Equipment rental	300	8,000	8,000	8,000	8,000
Standard Labor	70,000	75,000	75,000	75,000	75,000
Standard Services	25,000	25,000	25,000	25,000	25,000
Security	50,000	50,000	50,000	50,000	50,000
Special Events	3,000	3,000	3,000	3,000	3,000
Sponsorships	100,000	700,000	700,000	650,000	550,000
Interest	8,189	6,902	7,593	8,311	8,933
Total Revenues	<u>1,271,489</u>	<u>1,832,902</u>	<u>1,833,593</u>	<u>1,784,311</u>	<u>1,714,933</u>
Other Financing Sources:					
Transfer-in - Hotel Tax Fund	473,142	483,431	493,925	504,630	515,548
Transfer-in - Venue Tax Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Other Sources	<u>1,994,631</u>	<u>2,566,333</u>	<u>2,577,518</u>	<u>2,538,941</u>	<u>2,480,481</u>
TOTAL RESOURCES	<u>\$ 5,270,357</u>	<u>\$ 5,327,242</u>	<u>\$ 5,614,612</u>	<u>\$ 5,863,405</u>	<u>\$ 6,053,738</u>
APPROPRIATIONS					
Operating Expenses:					
Performing Arts Center	\$ 1,986,500	\$ 1,986,500	\$ 1,986,500	\$ 1,986,500	\$ 1,986,500
Liability Insurance	29,148	29,148	29,148	29,148	29,148
Capital Outlay	<u>219,300</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operations	<u>2,234,948</u>	<u>2,015,648</u>	<u>2,015,648</u>	<u>2,015,648</u>	<u>2,015,648</u>
Other Financing Sources (Uses):					
Transfer Out - Marketing Fund	24,500	24,500	24,500	24,500	24,500
Transfer Out - Performing Arts Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>\$ 2,509,448</u>	<u>\$ 2,290,148</u>	<u>\$ 2,290,148</u>	<u>\$ 2,290,148</u>	<u>\$ 2,290,148</u>
ENDING WORKING CAPITAL	<u>\$ 2,760,909</u>	<u>\$ 3,037,094</u>	<u>\$ 3,324,464</u>	<u>\$ 3,573,257</u>	<u>\$ 3,763,590</u>

MCALLEN INTERNATIONAL AIRPORT FUND

Fund Balance Summary

RESOURCES	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
BEGINNING WORKING CAPITAL	\$ 15,153,572	\$ 6,498,705	\$ 4,406,884	\$ 2,309,833	\$ 207,540
Revenues:					
<u>Federal Grants</u>					
FAA CARES Act	\$ 1,969,979	\$ -	\$ -	\$ -	\$ -
<u>State Grants</u>					
TxDOT	50,000	50,000	50,000	50,000	50,000
<u>Aeronautical Operating</u>					
Fees - Landing / Boarding Ladder / Ramp	1,026,008	1,026,008	1,026,008	1,026,008	1,026,008
Rentals - Terminal / Cargo / Perimeter	1,311,982	1,311,982	1,311,982	1,311,982	1,311,982
FBO Revenue: Contract/Sponsors	179,254	179,254	179,254	179,254	179,254
Fuel Sales (net profit/loss)	108,370	108,370	108,370	108,370	108,370
Remain Overnight	39,325	39,325	39,325	39,325	39,325
TSA Lease	128,321	128,321	128,321	128,321	128,321
<u>Non-aeronautical Operating</u>					
Terminal - Food and Beverages / Retail / Other	441,572	441,572	441,572	441,572	441,572
Rental Cars	1,972,513	1,972,513	1,972,513	1,972,513	1,972,513
Parking	1,397,186	1,397,186	1,397,186	1,397,186	1,397,186
TSA Utility & LEO Reimbursement	188,091	188,091	188,091	188,091	188,091
<u>Non-operating Revenues</u>					
Interest Earned	37,884	16,247	11,017	5,775	519
Fingerprint Reimbursement	23,940	23,940	23,940	23,940	23,940
Total Revenues and Other Sources	8,884,283	6,892,667	6,887,438	6,882,195	6,876,939
TOTAL RESOURCES	\$ 24,037,856	\$ 13,391,372	\$ 11,294,322	\$ 9,192,028	\$ 7,084,479
APPROPRIATIONS					
Operating Expenses:					
Airport	\$ 6,805,864	\$ 6,741,949	\$ 6,741,949	\$ 6,741,949	\$ 6,289,578
Liability Insurance	50,634	50,634	50,634	50,634	50,634
Capital Outlay	278,958	-	-	-	-
Total Operations	7,135,456	6,792,583	6,792,583	6,792,583	6,340,212
Other Financing Sources (Uses):					
Transfer Out - General Fund	2,162,925	2,162,925	2,162,925	2,162,925	2,162,925
Transfer Out - Airport CIP Fund	8,211,787	-	-	-	-
Transfer Out - Marketing Fund	25,000	25,000	25,000	25,000	25,000
Debt Service - Motorola Lease Payment	3,980	3,980	3,980	3,980	3,980
TOTAL APPROPRIATIONS	\$ 17,539,148	\$ 8,984,488	\$ 8,984,488	\$ 8,984,488	\$ 8,532,117
ENDING WORKING CAPITAL	\$ 6,498,705	\$ 4,406,884	\$ 2,309,833	\$ 207,540	\$ (1,447,639)

METRO MCALLEN FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 904,636	\$ 1,104,802	\$ 2,170,324	\$ 3,238,510	\$ 4,309,366
Revenues:					
Federal Grants / FTA:					
O & M Subsidy	\$ 2,826,188	\$ 3,470,461	\$ 3,470,461	\$ 3,470,461	\$ 2,608,855
State Grants / TXDOT:					
O & M Subsidy TXDOT	308,250	308,250	308,250	308,250	308,250
Fares	322,917	425,000	425,000	425,000	425,000
Space Rental	290,000	290,000	290,000	290,000	290,000
Concessions	75,000	75,000	75,000	75,000	75,000
Concessions - Other	8,807	8,807	8,807	8,807	8,807
Reimbursement - Agencies	30,000	60,000	60,000	60,000	60,000
Other	3,600	53,600	53,600	53,600	53,600
Interest	2,262	2,762	5,426	8,096	10,773
Total Revenues	<u>3,867,024</u>	<u>4,693,880</u>	<u>4,696,544</u>	<u>4,699,214</u>	<u>3,840,285</u>
Other Financing Sources:					
Transfer-In- Development Corp	<u>1,495,683</u>	<u>1,518,182</u>	<u>1,518,182</u>	<u>1,518,182</u>	<u>1,518,182</u>
Total Revenues and Other Sources	<u>5,362,707</u>	<u>6,212,062</u>	<u>6,214,726</u>	<u>6,217,396</u>	<u>5,358,467</u>
TOTAL RESOURCES	<u>\$ 6,267,342</u>	<u>\$ 7,316,864</u>	<u>\$ 8,385,050</u>	<u>\$ 9,455,906</u>	<u>\$ 9,667,833</u>
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 5,126,783	\$ 5,110,783	\$ 5,110,783	\$ 5,110,783	\$ 5,110,783
Liability Insurance	<u>10,757</u>	<u>10,757</u>	<u>10,757</u>	<u>10,757</u>	<u>10,757</u>
Other Financing Sources (Uses):					
Transfer-Out - Marketing Fund	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>
TOTAL APPROPRIATIONS	<u>\$ 5,162,540</u>	<u>\$ 5,146,540</u>	<u>\$ 5,146,540</u>	<u>\$ 5,146,540</u>	<u>\$ 5,146,540</u>
ENDING WORKING CAPITAL	<u>\$ 1,104,802</u>	<u>\$ 2,170,324</u>	<u>\$ 3,238,510</u>	<u>\$ 4,309,366</u>	<u>\$ 4,521,293</u>

BUS TERMINAL FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 1,041,229	\$ 1,005,986	\$ 932,659	\$ 859,149	\$ 785,455
Revenues:					
Grant - FTA					
O & M Subsidy	\$ 937,492	\$ 887,492	\$ 887,492	\$ 887,492	\$ 887,492
Capital Outlay Subsidy	17,241,803	-	-	-	-
Interest Earned	2,603	2,515	2,332	2,148	1,964
Total Revenues	18,181,898	890,007	889,824	889,640	889,456
Other Financing Sources:					
Transfer-In- Development Corp.	208,842	208,842	208,842	208,842	208,842
Total Revenues and Other Sources	18,390,740	1,098,849	1,098,666	1,098,482	1,098,298
TOTAL RESOURCES	<u>\$ 19,431,969</u>	<u>\$ 2,104,835</u>	<u>\$ 2,031,325</u>	<u>\$ 1,957,631</u>	<u>\$ 1,883,753</u>
APPROPRIATIONS					
Operating Expenses:					
Bus Terminal	\$ 1,181,147	\$ 1,169,143	\$ 1,169,143	\$ 1,169,143	\$ 1,169,143
Capital Outlay	17,241,803	-	-	-	-
Other Financing Sources (Uses):					
Debt Service - Motorola Lease Payment	3,033	3,033	3,033	3,033	3,033
TOTAL APPROPRIATIONS	<u>\$ 18,425,983</u>	<u>\$ 1,172,176</u>	<u>\$ 1,172,176</u>	<u>\$ 1,172,176</u>	<u>\$ 1,172,176</u>
ENDING WORKING CAPITAL	<u>\$ 1,005,986</u>	<u>\$ 932,659</u>	<u>\$ 859,149</u>	<u>\$ 785,455</u>	<u>\$ 711,576</u>

MCALLEN INTERNATIONAL TOLL BRIDGE FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263
Revenues:					
Highways & Sts Toll Bridge	\$ 10,917,469	\$ 11,893,528	\$ 11,893,528	\$ 11,893,528	\$ 11,893,528
Rents & Royalties	2,642,574	2,436,359	2,436,359	2,436,359	2,642,574
Miscellaneous	105,000	105,000	105,000	105,000	105,000
Interest Earned	3,243	3,243	3,243	3,243	3,243
Total Revenues	13,668,286	14,438,130	14,438,130	14,438,130	14,644,345
TOTAL RESOURCES	\$ 14,965,549	\$ 15,735,393	\$ 15,735,393	\$ 15,735,393	\$ 15,941,608
APPROPRIATIONS					
Operating Expenses:					
Bridge Operations	\$ 2,606,601	\$ 2,606,601	\$ 2,606,601	\$ 2,606,601	\$ 2,606,601
Administration	923,539	923,538	923,538	923,538	923,538
Total Operations	3,530,141	3,530,139	3,530,139	3,530,139	3,530,139
Other Financing Sources (Uses):					
City of Hidalgo	3,145,540	3,422,683	3,422,683	3,422,683	3,496,921
City of McAllen-G.F.Restricted Acct	4,750,295	5,244,965	5,245,708	5,247,646	5,377,879
Transfer out - Toll Bridge CIP	1,389,360	1,389,360	1,389,360	1,389,360	1,389,360
Transfer Out - Marketing Fund	9,000	9,000	9,000	9,000	9,000
Board Advance - Anzalduas Int'l Xng for "B"	841,775	839,806	839,063	837,125	838,869
Debt Service - Motorola Lease Payment	2,177	2,177	2,177	2,177	2,177
TOTAL APPROPRIATIONS	\$ 13,668,286	\$ 14,438,130	\$ 14,438,130	\$ 14,438,130	\$ 14,644,345
ENDING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263

ANZALDUAS INTERNATIONAL CROSSING FUND

Fund Balance Summary

	Budget 22-23	Four Year Plan			
		23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 1,648,546	\$ 2,327,251	\$ 3,147,549	\$ 2,795,382	\$ 4,172,849
Revenues:					
Highways & Sts Toll Bridge	\$ 3,619,740	\$ 3,921,973	\$ 2,744,332	\$ 3,921,973	\$ 3,921,973
Southbound Commercial	454,500	276,710	276,710	839,806	839,806
Facilities Rental	12,204	18,552	18,552	12,204	12,204
Miscellaneous	40,797	34,449	34,449	34,449	34,449
Interest Earned	4,121	5,818	7,869	6,988	10,432
Total Revenues	4,131,362	4,257,502	3,081,912	4,815,420	4,818,864
Other Financing Sources:					
Transfer from Hidalgo Bridge for "B"	841,775	839,806	839,063	837,125	838,869
Total Revenues and Other Sources	4,973,137	5,097,308	3,920,975	5,652,545	5,657,733
TOTAL RESOURCES	\$ 6,621,683	\$ 7,424,559	\$ 7,068,524	\$ 8,447,927	\$ 9,830,582
APPROPRIATIONS					
Operating Expenses:					
Bridge Operations	\$ 511,462	\$ 511,462	\$ 511,462	\$ 511,462	\$ 511,462
Administration	691,111	676,033	676,033	676,033	676,033
Total Operations	1,202,573	1,187,495	1,187,495	1,187,495	1,187,495
Other Financing Sources (Uses):					
Transfer out - Debt Service "A"	1,735,500	1,735,125	1,732,000	1,735,875	1,731,625
Transfer out - Debt Service "B"	841,775	839,806	839,063	837,125	838,869
Transfer out - Anzalduas CIP Fund	505,584	505,584	505,584	505,584	505,584
Transfer out - Marketing Fund	9,000	9,000	9,000	9,000	9,000
TOTAL APPROPRIATIONS	\$ 4,294,432	\$ 4,277,010	\$ 4,273,142	\$ 4,275,079	\$ 4,272,573
Revenues over/(under) Expenditures	678,705	1,162,096	275,882	1,640,497	1,385,160
ENDING WORKING CAPITAL	\$ 2,327,251	\$ 3,147,549	\$ 2,795,382	\$ 4,172,849	\$ 5,558,009

INTER-DEPARTMENTAL SERVICE FUND Fund Balance Summary

	Budget 22-23	Four Year Plan			
		23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 394,122	\$ 678,968	\$ 832,414	\$ 1,060,861	\$ 1,294,308
Revenues:					
Materials Management - Overhead and Labor	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Fuel Charge Adjustment	120,000	120,000	125,000	125,000	125,000
Sales	4,300,000	4,000,000	4,000,000	4,000,000	4,300,000
Miscellaneous	20,000	20,000	15,000	20,000	20,000
Total Revenues	4,790,000	4,490,000	4,490,000	4,495,000	4,795,000
TOTAL RESOURCES	\$ 5,184,122	\$ 5,168,968	\$ 5,322,414	\$ 5,555,861	\$ 6,089,308
APPROPRIATIONS					
Expenses:					
Fleet Operations	\$ 4,126,096	\$ 4,091,695	\$ 4,091,695	\$ 4,091,695	\$ 4,091,695
Materials Management	166,161	166,161	166,161	166,161	166,161
Insurance Liability & Workmen's Comp.	2,966	2,966	2,966	2,966	2,966
Capital Outlay	209,200	75,000	-	-	183,500
Other Financing Sources (Uses):					
Debt Service - Motorola Lease Payment	731	731	731	731	731
TOTAL APPROPRIATIONS	\$ 4,505,154	\$ 4,336,553	\$ 4,261,553	\$ 4,261,553	\$ 4,445,053
ENDING WORKING CAPITAL	\$ 678,968	\$ 832,414	\$ 1,060,861	\$ 1,294,308	\$ 1,644,254

GENERAL DEPRECIATION FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 18,981,036	\$ 15,944,734	\$ 17,872,774	\$ 18,696,884	\$ 19,718,459
Revenues:					
Rentals - General Fund	\$ 3,212,166	\$ 3,098,178	\$ 2,923,428	\$ 2,893,833	\$ 2,802,546
Interest Earned	<u>35,912</u>	<u>39,862</u>	<u>44,682</u>	<u>46,742</u>	<u>49,296</u>
Total Revenue	<u>3,248,078</u>	<u>3,138,040</u>	<u>2,968,110</u>	<u>2,940,575</u>	<u>2,851,842</u>
TOTAL RESOURCES	<u>\$ 22,229,114</u>	<u>\$ 19,082,774</u>	<u>\$ 20,840,884</u>	<u>\$ 21,637,459</u>	<u>\$ 22,570,301</u>
APPROPRIATIONS					
Capital Outlay for General Fund:					
Vehicles	\$ 6,284,380	\$ 1,210,000	\$ 2,144,000	\$ 1,919,000	\$ 779,250
TOTAL APPROPRIATIONS	<u>\$ 6,284,380</u>	<u>\$ 1,210,000</u>	<u>\$ 2,144,000</u>	<u>\$ 1,919,000</u>	<u>\$ 779,250</u>
ENDING WORKING CAPITAL	<u>\$ 15,944,734</u>	<u>\$ 17,872,774</u>	<u>\$ 18,696,884</u>	<u>\$ 19,718,459</u>	<u>\$ 21,791,051</u>

HEALTH INSURANCE FUND

Fund Balance Summary

	Budget	Four Year Plan			
	22-23	23-24	24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ (3,690)	\$ 613,827	\$ 1,767,461	\$ 2,921,095	\$ 4,021,729
Revenues:					
Contributions:					
General Fund	\$ 6,791,760	\$ 6,685,728	\$ 6,685,728	\$ 6,685,728	\$ 8,150,112
CDBG Fund	22,104	16,656	16,656	16,656	26,525
Downtown Services Fund	72,810	117,448	117,448	117,448	87,372
Water Fund	775,560	804,796	804,796	804,796	930,672
Wastewater Fund	474,408	353,152	353,152	353,152	569,290
Sanitation Fund	841,944	741,580	741,580	741,580	1,010,333
Champion Lakes Golf Course Fund	80,664	95,512	95,512	95,512	96,797
Convention Center Fund	198,216	165,984	165,984	165,984	237,859
Airport Fund	194,232	206,926	206,926	206,926	233,078
Metro McAllen Fund	183,456	25,850	25,850	25,850	51,062
Toll Bridge Fund	199,488	208,788	208,788	208,788	239,386
Bus Terminal Fund	42,552	159,152	159,152	159,152	220,147
Anzalduas Crossing Fund	22,584	31,000	31,000	31,000	27,101
Fleet/Mat. Mgm't Fund	111,696	121,000	121,000	121,000	134,035
Workmans Compensation Fund	47,496	37,796	37,796	37,796	56,995
Life Insurance (All funds)	67,000	65,000	65,000	65,000	80,400
Health Department	33,624	19,236	19,236	19,236	40,349
Employees	2,284,512	2,868,752	2,868,752	2,868,752	2,741,414
Cobra	51,840	53,000	53,000	53,000	62,208
Spousal Surcharge	-	103,000	103,000	-	-
Other Agencies	904,160	1,110,674	1,110,674	1,110,674	1,084,932
Other	243,000	208,665	208,665	258,665	279,665
Management Fee	64,665				
Total Revenues	13,707,771	14,199,695	14,199,695	14,146,695	16,359,732
TOTAL RESOURCES	<u>\$ 13,704,081</u>	<u>\$ 14,813,522</u>	<u>\$ 15,967,156</u>	<u>\$ 17,067,790</u>	<u>\$ 20,381,461</u>
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 581,352	\$ 562,822	\$ 562,822	\$ 562,822	\$ 562,822
Admin Cost	3,481,843	3,456,731	3,456,731	3,456,731	3,456,731
Life Insurance Premiums	67,000	67,000	67,000	67,000	67,000
Health Claims	8,960,059	8,959,508	8,959,508	8,959,508	8,965,508
Total Operations	13,090,254	13,046,061	13,046,061	13,046,061	13,052,061
TOTAL APPROPRIATIONS	<u>\$ 13,090,254</u>	<u>\$ 13,046,061</u>	<u>\$ 13,046,061</u>	<u>\$ 13,046,061</u>	<u>\$ 13,052,061</u>
Other Items Affecting Working Capital	-	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ 613,827</u>	<u>\$ 1,767,461</u>	<u>\$ 2,921,095</u>	<u>\$ 4,021,729</u>	<u>\$ 7,329,400</u>

WORKMEN'S COMPENSATION FUND Fund Balance Summary

	Budget 22-23	23-24	Four Year Plan		
			24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 7,359,317	\$ 7,150,837	\$ 7,758,045	\$ 7,641,098	\$ 7,523,859
Revenues:					
Fund Contributions: Workers' Compensation	\$ 1,859,784	\$ 2,665,717	\$ 1,956,544	\$ 1,956,544	\$ 1,859,784
Other Sources	165,000	150,000	133,500	133,500	173,500
Interest Earned	13,003	17,877	19,395	19,103	18,810
Total Revenues	<u>2,037,787</u>	<u>2,833,594</u>	<u>2,109,439</u>	<u>2,109,147</u>	<u>2,052,094</u>
TOTAL RESOURCES	<u>\$ 9,397,104</u>	<u>\$ 9,984,431</u>	<u>\$ 9,867,484</u>	<u>\$ 9,750,245</u>	<u>\$ 9,575,953</u>
APPROPRIATIONS					
Operating Expenses:					
Risk Management	\$ 1,080,944	\$ 1,060,406	\$ 1,060,406	\$ 1,060,406	\$ 1,064,406
Insurance Administration Fees	365,323	365,980	365,980	365,980	469,980
Workers' Compensation Claims	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>
Total Operations	<u>2,246,267</u>	<u>2,226,386</u>	<u>2,226,386</u>	<u>2,226,386</u>	<u>2,334,386</u>
TOTAL APPROPRIATIONS	<u>\$ 2,246,267</u>	<u>\$ 2,226,386</u>	<u>\$ 2,226,386</u>	<u>\$ 2,226,386</u>	<u>\$ 2,334,386</u>
ENDING WORKING CAPITAL	<u>\$ 7,150,837</u>	<u>\$ 7,758,045</u>	<u>\$ 7,641,098</u>	<u>\$ 7,523,859</u>	<u>\$ 7,241,567</u>

PROPERTY & CASUALTY INSURANCE FUND Fund Balance Summary

	Budget 22-23	23-24	Four Year Plan		
			24-25	25-26	26-27
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 11,221	\$ 277	\$ (10,667)	\$ (17,628)	\$ (24,590)
Revenues:					
Fund Contributions	\$ 1,512,171	\$ 1,512,171	\$ 1,512,171	\$ 1,512,171	\$ 1,512,171
Total Revenues	<u>1,512,171</u>	<u>1,512,171</u>	<u>1,512,171</u>	<u>1,512,171</u>	<u>1,512,171</u>
TOTAL RESOURCES	<u>\$ 1,523,392</u>	<u>\$ 1,512,448</u>	<u>\$ 1,501,504</u>	<u>\$ 1,494,543</u>	<u>\$ 1,487,581</u>
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 193,110	\$ 193,110	\$ 189,127	\$ 189,127	\$ 189,127
Insurance	1,003,557	1,003,557	1,003,557	1,003,557	1,003,557
Claims Expenses	<u>326,448</u>	<u>326,448</u>	<u>326,448</u>	<u>326,448</u>	<u>326,448</u>
Total Operations	<u>1,523,115</u>	<u>1,523,115</u>	<u>1,519,132</u>	<u>1,519,132</u>	<u>1,519,132</u>
TOTAL APPROPRIATIONS	<u>\$ 1,523,115</u>	<u>\$ 1,523,115</u>	<u>\$ 1,519,132</u>	<u>\$ 1,519,132</u>	<u>\$ 1,519,132</u>
ENDING WORKING CAPITAL	<u>\$ 277</u>	<u>\$ (10,667)</u>	<u>\$ (17,628)</u>	<u>\$ (24,590)</u>	<u>\$ (31,551)</u>