

**FISCAL YEAR  
2024**



**ADAPTIVE PLAYGROUND - LOS ENCINOS**

**ANNUAL  
BUDGET**







GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of McAllen  
Texas**

For the Fiscal Year Beginning

**October 01, 2022**

*Christopher P. Morill*

**Executive Director**

## McAllen Board of Commissioners



**Javier Villalobos**  
Mayor



**Antonio "Tony" Aguirre, Jr.**  
Commissioner  
(District 1)



**Joaquin "J.J." Zamora**  
Commissioner  
(District 2)



**Omar Quintanilla**  
Mayor Pro-Tem, Commissioner  
(District 3)



**Rodolfo "Rudy" Castillo**  
Commissioner  
(District 4)



**Victor "Seby" Haddad**  
Commissioner  
(District 5)



**Pepe Cabeza De Vaca**  
Commissioner  
(District 6)



**Roel "Roy" Rodriguez, P.E., M.P.A.**  
City Manager



## Public Utility Board of Trustees



**Charles Amos**  
**Chairman, Place A**



**Ernest R. Williams**  
**Vice Chairman**  
**Place D**



**Albert Cardenas**  
**Trustee**  
**Place C**



**Ricardo R. Godinez**  
**Trustee**  
**Place B**



**Javier Villalobos**  
**Mayor/Ex-Officio Member**



**Marco A. Vega, P.E.**  
**MPU General Manager**



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## **INTRODUCTORY SECTION**







JAVIER VILLALOBOS, Mayor  
 J. OMAR QUINTANILLA, Mayor Pro Tem & Commissioner District 3  
 TONY AGUIRRE, JR., Commissioner District 1  
 JOAQUIN "J.J." ZAMORA, Commissioner District 2  
 RODOLFO "RUDY" CASTILLO, Commissioner District 4  
 VICTOR "SEBY" HADDAD, Commissioner District 5  
 PEPE CABEZA DE VACA, Commissioner District 6

ROEL "ROY" RODRIGUEZ, P.E., City Manager

October 1, 2023

Honorable Mayor  
 Members of the City Commission  
 Public Utility Board of Trustees  
 Citizens of McAllen  
 City of McAllen  
 McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2024, which was adopted on September 25, 2023. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's website, [www.mcallen.net](http://www.mcallen.net).

The Fiscal Year 2024 Adopted Consolidated Annual Budget, composed of all funds excluding transfers, totals \$661 million. The General Fund is \$144 million in total operating expense, an 8% increase over the prior year operating expenses. The budget is balanced and reduces the City's property tax rate by 2.27 cents per \$100 valuation.

#### **GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET**

The budget has been developed consistent with the City's Mission Statement: *"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen."* The budget complements the Strategic Business Plan and will be implemented by City staff according to our Core Values – Integrity, Accountability and Commitment.

The budget process and resulting official document reflect the "Recommended Budget Practices" of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written Strategic Plan as a foundation, with linkages to departmental goals as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City services perform.

#### **LOCATION AND ECONOMY**

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents almost 10 million people. According to the 2020 census, McAllen's estimated population was 142,210.

Trade with Mexico, including the impact of the Renegotiated North American Free Trade Agreement (NAFTA) now known as the new United States-Mexico-Canada Agreement (USMCA), has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2022, Texas exported \$144 billion to Mexico and imported \$141 billion from Mexico making it our number one trading partner. As USMCA continues to mature, the City of McAllen's international toll bridges connecting Hidalgo, Texas with Reynosa, Tamaulipas as well as Anzalduas connecting Mission, Texas to Reynosa, Tamaulipas will continue to facilitate trade between Mexico and the United States.

### **Local vs. National economic trends**

The City's economy has maintained an excellent financial position and has seen modest consumer spending growth on the heels of two consecutive years of double-digit increases. Nationally, calendar year 2023 has been marked with steady interest rate hikes, labor strikes, and high-profile bankruptcies in the financial sector and trucking-logistics sectors. The City's economy has historically been linked to that of Northern Mexico and its shoppers, but this has been shifting over the past decade to one with higher average wages centered around the rapid expansion of both the medical service and education sectors. The City's many construction projects were noted by a rating agency as a major reason for continued economic stability. These projects will continue for some years into the future. Nationally, single-family residences have experienced a "Mortgage Winter," compared to the housing market boom of the past two years, with existing homeowners looking to sell their home for a new one being locked-in or "frozen" in place due to rising interest rates. Locally, active listings have increased the available monthly inventory, but a lower number of closed sales or transactions has led to an increase in Median Home prices. Local industry remains resilient by creatively using different inputs, finding efficiencies, and evolving to meet consumer demands.

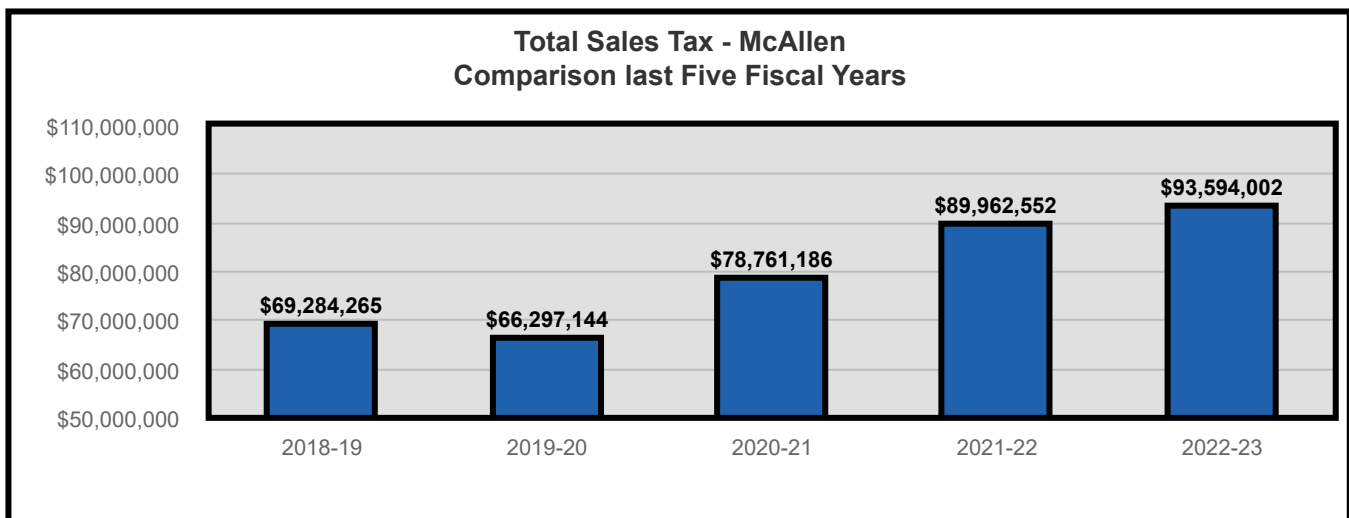
### **Metro area Employment Trends, McAllen differential**

According to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission Metro Employment has grown from 296,229 in 2013 to 355,674 in 2023—a 20% increase. The City of McAllen's Employment has grown from 58,003 in 2013 to 68,310 in 2023—a 18% increase. The Metro's Unemployment Rate is now 7.0% vs a City of McAllen Rate of 5.1%.

### **McAllen's important retail sector**

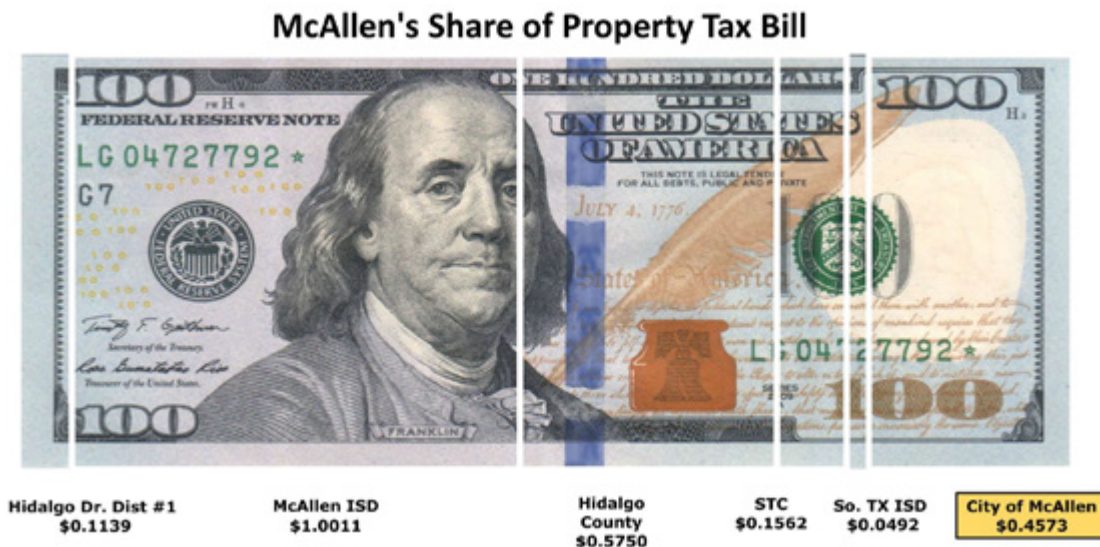
Despite inflation and soaring gas prices, Fiscal Year 2021-2022 saw strong demand in the Retail Sector. With tighter budgets, households made less trips to the store but left the store with bigger baskets after shopping for longer periods of time, leading to higher sales. Retail businesses demonstrated sustainable growth reaching record sales tax revenue during the winter months with local and international shoppers visiting brick and mortar stores for holiday season shopping.

During this year, beauty and fitness became a major trend with consumers looking for affordable luxuries such as fragrances and other beauty products. In addition, consumers have been focusing on pastimes that include fitness such as joining gyms, purchasing wellness products, and participating in nutritional or wellness services at local grocers. The battle for discretionary spending, or the power in spending for non-essential items, is strong with domestic travel, hotel vacation packages, and international travel competing for consumer attention. For the retail sector, this means that consumers are wanting to participate in immersive experiences, a trend known as "experiential" retail or "retailtainment." The idea is that if you capture the consumers time and attention, then you will also capture wallet share.



**McAllen Tax Rate; Overall Impact on Citizens' Ad Valorem Taxes**

In Tax Year 2023, the City reduced its property tax rate to 0.457285 per \$100 of valuation. This resulted in a savings for taxpayers, which helped boost household balance sheets. For property owners, the home is not only hearth and shelter but also typically their biggest asset. Housing across the United States has seen high mortgage rates, elevated home prices, and constrained inventory. Even with increased prices locally, McAllen remains an attractive place to reside offering a high quality of life, but with costs of living much more affordable than other metros in Texas and the rest of the nation.

**Overall revenues**

In addition to the Sales Tax and Property Tax revenues, the City will continue to utilize dedicated revenue for specific purposes. Details of these revenues are listed in the Executive Summary section on pages 17-20.

**CURRENT YEAR ISSUES**

This year, we are anticipating that General Fund revenues will increase by 2% over last year's adjusted budget. When compared to the preceding FY 21-22, revenues increased by 9.70%. Transfers-in are budgeted to decrease by 24% mainly due to less federal funding from the American Rescue Plan Act 2021.

In this year's budget, expenditures were increased by \$11M or 8% over last year's adjusted budget. This increase in expenditures was adopted while taking into consideration the anticipated revenue increases and maintaining a healthy fund balance. Refer to pages 17-32 of the Executive Summary for additional information.

During the budget process, several issues were raised:

**Personnel-Related Issues****Employee Pay Raises and Longevity Pay**

This year's budget provides a 3% increase in Cost-of-Living Adjustment. In addition, Longevity Pay was adopted to eligible full-time, regular, non-civil service employees based on an employee's length of service.

**Living Wage Issue**

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time as well as part-time employees to \$13.1361 per hour.

**City Retirement Plan (TMRS) Funding**

The City's contribution rate for the City of McAllen for calendar year 2023 and 2024 was 7.82% and 8.61%, respectively for a blended rate for the fiscal year 2023-24 of 8.41%. The plan is almost fully funded with a funded ratio of 93.7%..

***Health Insurance***

This year, the City's cost of providing health insurance is budgeted an increase from last year's adjusted budget level. The total amount budgeted for claims is \$15M.

***Debt Discussion***

The City has an outstanding debt balance of \$64M in General Obligation and Combination of Tax and Revenue Certificate of Obligations. Furthermore, the City issued \$38M General Obligation Refunding Bonds, Taxable Series 2021 to lower the overall debt service requirements of the City.

The Development Corporation of McAllen, Inc. issued \$4,400,000 in Sales Tax Revenue Refunding Bonds, Taxable Series 2021. Proceeds from the sale of the Bonds were used to refund certain obligations of the Corporation.

In addition, the City has \$128M outstanding in Revenue Bonds in the Waterworks and Sewer System. This amount includes McAllen Public Utility undertaking various water projects including the electrical generator at the South Water Treatment Plant and City-wide implementation of an Advanced Metering Infrastructure platform to replace all existing, manually read water meters. Appropriations include improvements to the electrical system at the North Wastewater Treatment Plant.

The other Revenue Bonds the City has outstanding are the Airport and Anzalduas bonds which were used for the Airport Expansion and the construction of the Anzalduas International Crossing Bridge.

Furthermore, the City borrowed \$63 million for the Anzalduas Land Port of Entry Expansion Project for the construction of commercial vehicle crossings for the southbound and northbound inspection facilities at the Anzalduas Bridge. This was financed by the North American Development Bank (NADBank).

A detailed listing of the individual bonded indebtedness is provided in pages 232-246.

***Impact of Capital Improvement Projects on Operations & Maintenance Expenditures***

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. Major projects for which funding was provided through the issuance of bonds generally have a ten-year financial plan prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund and the Infrastructure and Improvement Fund have been evaluated for their impact, as presented on pages 251-252 and page 257. This year such improvements will have a significant impact in operating and maintenance expenditures in the amount of \$2.1M in the General Fund.

**THE FY 2023-24 BUDGET – AS A WHOLE*****Overall Budget Basis of Accounting***

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$586M. Of that amount, transfers-in account for \$70M with the balance of \$516M related to revenues. Total appropriation of \$661M and \$70M of transfers-out are budgeted with \$26M for debt, leaving \$635M in expenditures. Almost 52% of the budgeted expenditures are for Capital Projects. City fund balances and/or working capital as of September 30, 2024, are estimated to total to \$247M—a \$35M net increase mainly due to a transfer out of \$21M to the City Hall Expansion/Reservoir Development Fund and additional revenue on Taxes, as well as undertaking more capital projects. A detailed financial analysis of this year's budget appears in the Executive Summary, following this message.



## LONG-TERM CONCERNS AND ISSUES

### ***Growth***

McAllen's rapid growth has been accompanied by economic prosperity, but rapid growth presents its own challenges. Citizen surveys have indicated that alleviating traffic congestion, maintenance of streets, and an adequate drainage system are of primary concern to residents. Over the years, the City has completed Bond projects focused on infrastructure that matches growth in order to alleviate these top priority concerns.

### ***Quality of Life Issues***

Over time the City has developed from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality-of-life issues. In **2022's Citizen Survey**, McAllen was ranked very high by its citizens for quality of life.

### ***Economic Development***

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable by almost any standard, including growth in taxable values, job growth, and personal/family income.

### ***Financing Capital Costs***

On May 5, 2018, City of McAllen voters approved a bond proposition for \$22 million for drainage improvements. Over the next five years, the City of McAllen will embark on an impressive schedule to complete 23 projects. In addition, the citizens approved another bond proposition for \$3 million for traffic control improvements. In 2022, the City of McAllen issued bonds for \$63 million for the Anzalduas Land Port of Entry Expansion Project. Prior to these recent projects, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State and Federal Grants. As of FYE 2023, all 2018 Bond projects for Traffic are complete and there are only three projects pending for drainage.

### ***Balancing Demands for Service vs. the Tax Rate***

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers. Texas Senate Bill 2 (S.B2) passed by the Texas Legislature in 2019 will limit cities ability to increase property tax rates beyond 3.5% annually without holding an election to approve a larger increase.

While all these issues are indeed challenges that must be addressed, they are indicative of a city on the grow and are considered favorable.

## DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2022. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## SUMMARY

We believe that this Budget is realistic, attainable, and cost-effectively meets not only the existing level of services which elected leaders have directed City staff to provide and which our citizens have come to expect, but also addresses the issues that arose during the budget process. Revenue performance and budgeted operating and capital expenditures will be continually monitored with reports provided to the City Commission, the Public Utility Board of Trustees and management on a regular basis.

Immediately following is an Executive Summary which includes a detailed discussion of the budget by individual funds. We recommend that you read it in conjunction with this message as well as the financial schedules which follow.

In closing, I want to thank Mark Vega, P.E., MPU General Manager, Angie Rodriguez, Budget Director, Sergio Villasana, Finance Director, Melba Carvajal, Director of Finance for Utilities, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission, and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Roel "Roy" Rodriguez, P.E., M.P.A  
City Manager

## EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

### BUDGET AS A WHOLE

The City of McAllen's budget for FY 2023-2024, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$585.9M in revenues and transfers in while spending \$293.4M for operations, \$342.1M for capital expenditures and \$25.6M for debt service, leaving an estimated combined fund balance and working capital of \$247.1M.

### GENERAL FUND

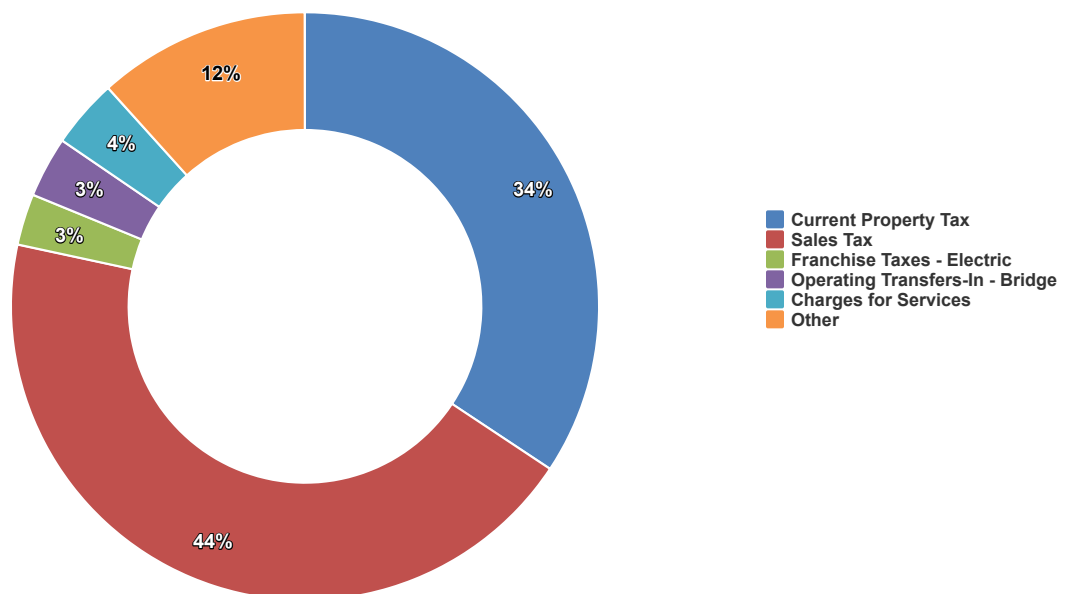
*The General Fund is used to account for resources traditionally associated with the government, which are not required to be accounted for in another fund.*

#### **Revenues and Transfers-In**

General Fund revenues and transfers-in are expected to generate \$160.6M, a decrease by \$29K, 0.02% less than last year's amended budget. The decrease is primarily attributable to a \$1.8M reduction to sale of property; the reduction of one time transfers-in from the Anzalduas Bridge Fund for \$1.7M and the Anzalduas Bridge Debt Service "B" Fund for \$328K; as well as the final expected transfer-in from American Rescue Plan Fund of \$909K. The decrease is offset by an increase of \$1.3M in Sales Tax, an increase of \$3.2M in Property Tax, and an increase of \$466K in the transfer-in from the Toll Bridge Fund.

As illustrated in the following graph, five major revenue/transfer-in line items account for \$142M, which is 88% of the total.

**Revenues & Transfers-In Relative Significance as a % of Total**



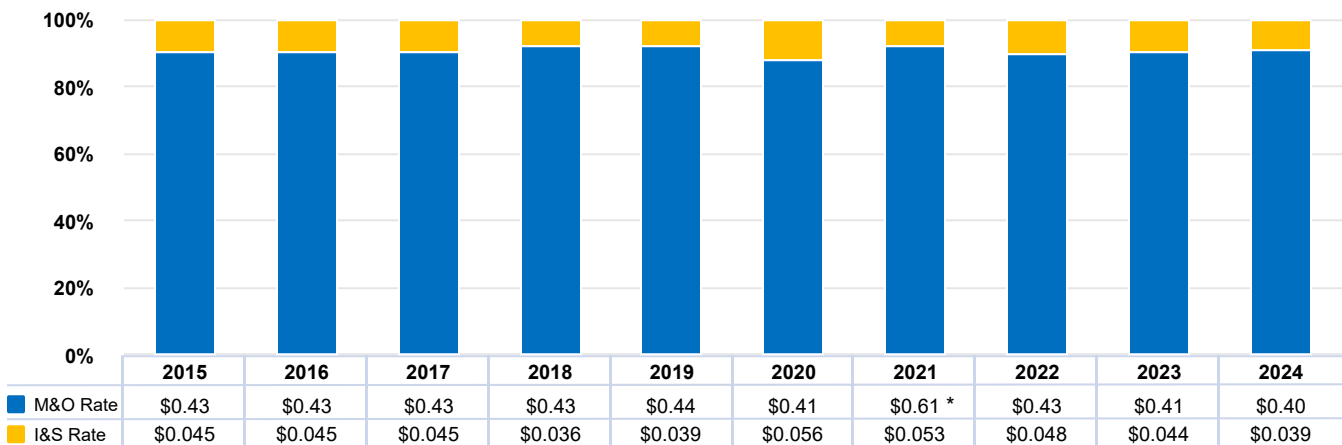
**Current Property Tax**

Current property taxes represent 34% of General Fund revenues and transfers-in. The property tax rate decreased to 45.7285¢ per \$100 valuation to provide relief to taxpayers. The certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 12.02% from last year. New improvements and/or annexed property represents 2% of the certified taxable value. The tax rate of 40¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 3.9¢ is for general obligation debt requiring repayment from property taxes. The \$60M budgeted for collection of current property tax increased due to the moderate increase in values and new improvements. The increase was determined, as shown in the table below:

### DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION FY 2023-24 Compared to FY 2022-23

	In Millions		Increase/Decrease	
	FY 2023-24	FY 2022-23	Amount	%
Certified Taxable Value	\$14,070	\$12,531		
Properties Under Protest	0.221	0.227		
Certified Taxable Value plus Properties Under Protest	\$14,291	\$12,758	\$1533	12.02%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving "over-65 and/or disabled" eligibility)	(1.427)	(1.255)		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$12,864	\$11,503		
Tax Rate	\$.457285/\$100	\$.479900/\$100		
Tax Levy on Non-Freeze Properties	\$58.825	\$55.201	\$3.624	6.57%
Tax Levy on Freeze Properties	\$6.526	\$6.022	\$0.504	8.37%
Total Tax Levy	\$65.351	\$61.224	\$4.127	6.74%
Collection Rate	96.5%	96.5%		
Budgeted Current Property Tax Revenue	\$59.957	\$56.081	\$3.876	6.91%
Dedicated for I&S (Debt Service Fund)	\$4.837	\$4.837		
Dedicated for M&O (General Fund)	\$55.120	\$51.244	\$3.876	7.56%

### Property Tax Rates Per \$100 in Valuation



Fiscal Years Ending

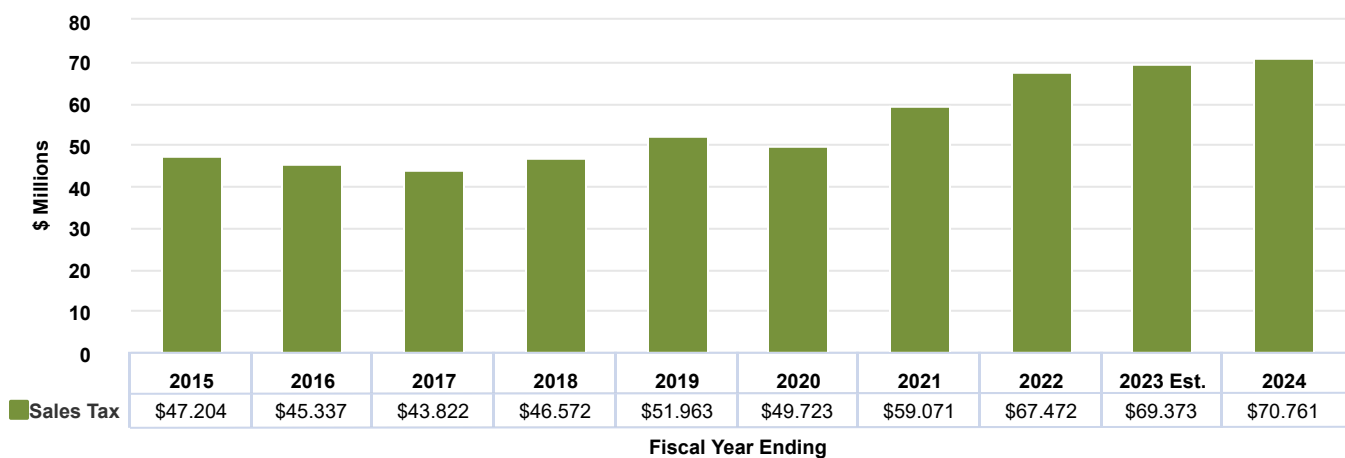
\*Required new tax rate calculation without adjusted for Sales Tax. Actual rate \$0.4956



### Sales Tax

Accounting for 44% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. In FY 2016, sales tax dropped \$1.9M or 4% from \$47M to \$45M followed by a more moderate decrease of \$1.5M or 3% to \$43.8M in FY 2017. This decrease generally reflects, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies reacted toward the recession. In FY 2018, sales tax increased by \$2.75M or 6% from FY 2017. In FY 2019, sales tax increased by \$5.4M or 12% from FY 2018. Due to the Covid-19 pandemic, the City saw a decrease of \$2.2M or 4.3% for FY 2020. In FY 2021, sales tax increased by \$9.3M or 19% due to an impressive rebound of sales experienced throughout the region. In FY 2022, the City saw another significant increase in sales tax of \$8.4M or 14%. In FY 2023, the City is estimating an increase of \$1.90M or 2.82% due to the continuity of increasing sales. The City is projecting sales tax at \$70.8M, an increase of 2% from last year's estimates for FY 2024. The City will be Taking a conservative approach this fiscal year due to the uncertainty of the economic situation related to a rise of inflation.

Sales Tax Receipts - 1-1/2%



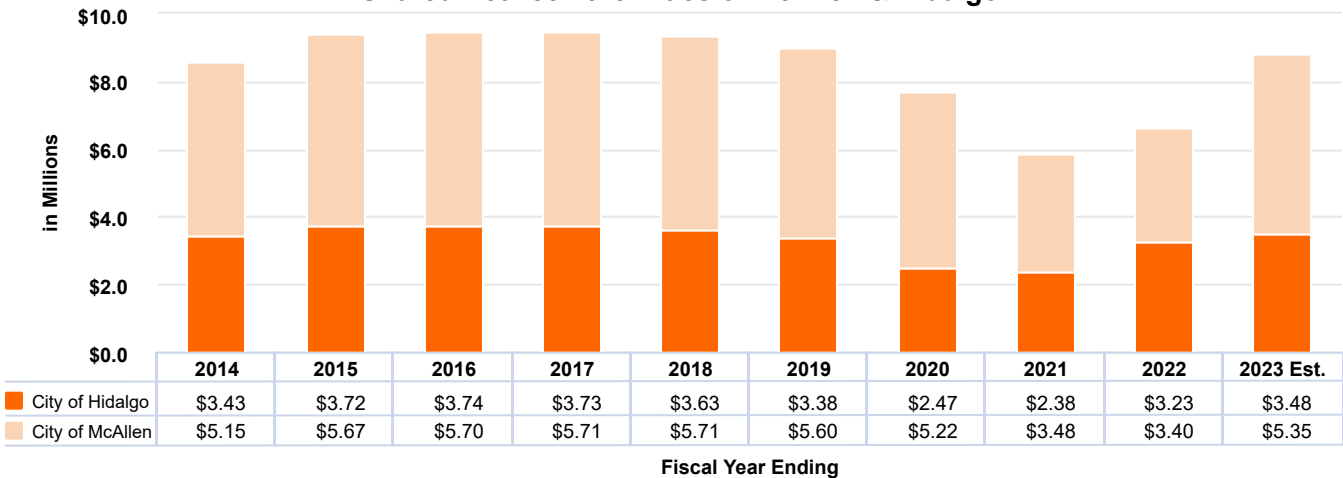
### Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year's franchise tax from the electric companies to be \$4.5M. Total franchise taxes are estimated at \$6.3M, a slight decrease of \$279k from last year's adjusted budget.

### Transfer-In-Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. From FY 2014 through FY 2017, the Toll Bridge saw steady growth in surplus revenues due to increases in southbound traffic and periodic car toll rate increases. In FY 2018 through FY 2019, the Toll Bridge began to see a decrease in southbound crossings, due to instability of Mexico, resulting in a decrease of net surplus revenue. In FY 2020 and FY 2021 the Toll Bridge saw a significant decrease due to the travel restriction for non-essential travelers across the Border imposed by the United States to limit the spread of Covid-19. In FY 2022 the Toll Bridge saw an increase in crossings due to the travel restrictions being lifted. The amount budgeted as a transfer-in to the City's General Fund from the McAllen International Toll Bridge Fund is \$5.4M, an increase of nearly \$466K.

**McAllen International Toll Bridge - Surplus Revenues  
Shared Between the Cities of McAllen & Hidalgo**



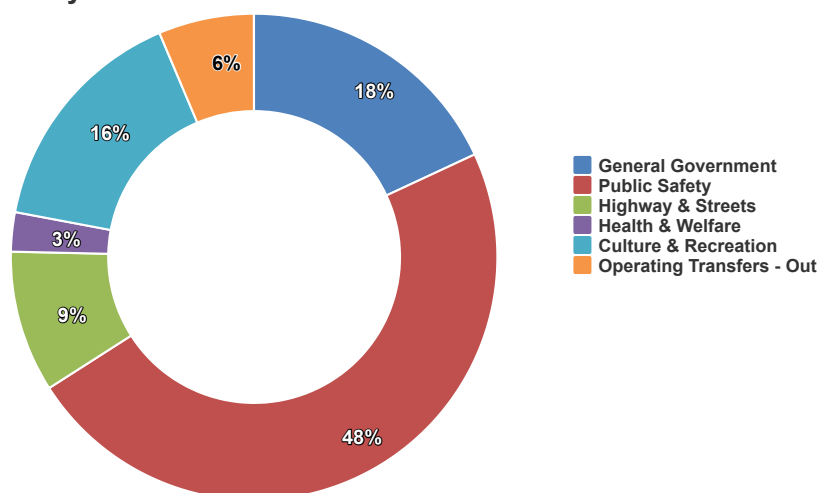
### Oil & Gas Royalties

The oil and gas royalties have been budgeted at \$300K—same level as last year' adjusted budget.

### Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$153.5M, a \$15.1M decrease from last year's adjusted budget. Total Operations are budgeted at \$144M, an increase of \$11.2M from last year's adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.

**Allocation of General Fund Expenditures  
by Function and Transfers-Out**



**Increase in Expenditures – By Function**  
**Allocation of Increase in Expenditures by Function**  
**(000's Omitted)**

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

	Fiscal Year		Increase (Decrease)	
	2023-24	2022-23	Amount	Percentage
General Government	\$27,697	\$23,186	\$4,511	19.45%
Public Safety	73,374	69,370	4,004	5.77%
Highways and Streets	14,408	14,039	369	2.63%
Health and Welfare	3,991	4,246	(255)	-6.02%
Culture and Recreation	24,034	21,453	2,581	12.03%
Total	<u>\$143,503</u>	<u>\$132,295</u>	<u>\$11,208</u>	<u>33.86%</u>

***General Government***

Appropriations for the General Government function increased by \$4.5M. The increase is mostly attributed to a Cost-of-Living Adjustment of 3% given to all non-civil personnel, as well as the newly implemented longevity pay for employees based on accrued number of years of service. Six authorized positions were added in this function, a Director of International Relations in the International Relations department, a Municipal Court Judge in the Municipal Court department, a Senior Accountant and an Accounting Clerk in the Finance department, a Planner III in the Planning department, and a Network Administrator in the Information Technology department.

***Public Safety***

Departmental budgets comprising the Public Safety function have increased by \$4M. The increase can be attributed to contractual obligations for the Collective Bargaining Agreements to the Police and Fire civil service personnel; as well as various capital outlay requests with the most significant requests attributable to the Police and Fire departments, amounting to \$329K and \$1.1M, respectively. Four authorized positions were added in this function, including one Captain Admin in the Fire department; a Receptionist / Admin Clerk in the Traffic department; and an Administrative Clerk and a Building Inspector in the Building Permits & Inspections department.

***Highways and Streets***

Highways and streets are budgeted with an increase of \$369K. The increase is mostly attributed to an authorized Senior Engineering Inspector position in the Engineering department and a total of \$157K of capital outlay for departments within this function.

***Health and Welfare***

Health and welfare budget had a decrease by \$255K, which can be attributed to the reduction to the contribution for the Humane Society due to a one time additional payment of \$250K in last year's adjusted budget. One authorized position was created in this function, an Environmental-Health Specialist in the Environmental Health & Code Compliance department.

***Culture and Recreation***

Culture and recreation are budgeted with an increase of \$2.6M. The increase can be attributed to several agencies that were funded in previous years in the American Rescue Plan Fund, but have been funded once again in the culture and recreation function. In addition, a total of \$391K of capital outlay has been approved for departments within this function.

***Fund Balance***

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$7.1M. Resulting fund balance amounts to \$77.5M and represents 202 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

## **SPECIAL REVENUE FUNDS**

### **Hotel Occupancy Tax Fund**

*The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.*

The Hotel Occupancy Tax Fund is estimated to generate \$4.79M in hotel occupancy tax revenues—an increase of 33% from last year's budget. This year the Chamber of Commerce will continue to be allocated 2¢ ( \$1.3M); 4¢ ( \$2.6M) to the Convention Center; with the remaining 1¢ ( \$645K) allocated to the Performing Arts Center to support operations. An additional \$100K and \$200K will be allocated to the Parade Fund and Marketing Fund, respectively. This allocation translates to a minimal fund balance being projected by year end.

### **Venue Tax Fund**

*The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.*

The Venue Tax Fund is estimated to generate \$1.4M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the additional 2% was allocated to the Venue Tax fund for the construction of a new Performing Arts Facilities. This year's funds will be used to meet the debt requirements (\$802K) and a transfer to the Performing Arts Center Fund (\$573K) to support operations.

### **McAllen Marketing Fund**

*The McAllen Marketing Fund was established to account for the revenues received and expenditures for the purpose of centralizing the City marketing.*

This fund will receive \$418K in transfers from various funds and will appropriate \$418K in advertising costs.

### **City Special Events Fund**

*The City Special Events Fund was established to account for the revenues received and expenditures for special events organized by the City.*

This fund is expected to generate \$130K in revenue related to the McAllen Marathon event. \$130K has been appropriated to account for the costs associated with the McAllen Marathon.

### **Development Corporation of McAllen, Inc. (Development Corp) Fund**

*The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.*

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues this year are estimated at \$24M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures include funding for outside agencies, Business District Improvements, Drainage Improvements, Industrial Incentive programs and cultural activities. Funding for programs and projects are listed on pages 209-210.

### **Christmas Parade Fund**

*The Christmas Parade Fund was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.*

The Christmas Parade Fund is expected to generate total revenue of \$1.2M, inclusive of a \$100K transfer from the Hotel Occupancy Tax Fund. A total of \$1.1M is expected to be appropriated for the Christmas Parade. The remaining fund balance is estimated to be \$792K.

### **EB-5 Regional Center Fund**

*The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) for the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.*

Minimal interest is expected to be collected with no activity for expenditures for the fund this year.

### **Parklands Funds**

*The Parklands Funds were established to account for the resources received under Ordinance No. 1998 – 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.*

Parklands Funds have been established for three (3) zones within the City. Funding for Neighborhood Parks has been provided for three zones. Parkland Zone #1 currently has no appropriations this budget year. Parkland Zone #2 has appropriated \$163K to make improvements on one park within the zone. Parkland Zone #3 has appropriated \$395K to make improvements to one park within the zone.

### **Public, Educational and Governmental (PEG) Fund**

*The Public, Educational and Governmental Fund (PEG) was established to account for the resources received on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.*

Capital outlay of \$228K for purchases of various equipment as well as a cargo van has been allocated for the PEG Fund. The anticipated fund balance will be in the amount of \$1.4M.

### **Friends of Quinta Fund**

*The Friends of Quinta Fund was established to account for the private funds raised for Quinta Mazatlán to further education in the community of the establishment and surrounding environment.*

Funds were appropriated for the operations for special events in the amount of \$141K and a transfer of \$1.2M to the Quinta – Center for Urban Ecology fund.

### **Community Development Block Grant Fund**

*The Community Development Block Grant Fund was established to account for this federal grant, which is used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.*

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.5M, slightly more than last year. The programs funded this year are listed on page 219. Funding for the oversight and administration of these activities has been budgeted at \$423K for CDBG and HOME programs.

### **P.D. Seized Fund**

*The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.*

This fiscal year, the P.D. Seized Fund will have no appropriated activity and will end with a fund balance of \$1.4M.

### **COPS Grant Fund**

*The COPS Grant Fund was established to track the award received from the Department of Justice Community Oriented Policing Services (COPS) grant.*

The fund expects to receive \$625K in reimbursement and a transfer in from the General Fund of \$264K to offset the expected appropriations of \$889K, which will leave the fund with no ending fund balance.

### **Downtown Services Fund**

*The Downtown Services Fund was established to account for the parking meter fees and parking fines, as well as the activities associated with downtown services, including operation of a new parking garage.*

Revenues are estimated at \$1.22M. This year's budgeted expenditures amount to \$1.31M including \$48k in the capital outlay. The estimated fund balance for the fiscal year will be \$0.

### **Drainage Fee Fund**

*The Drainage Fee Fund was established to account for the resources received under Ordinance 2018-02 for providing improvements that relate to a stormwater management system within the corporate City limits.*

Revenues are estimated at \$1.3M with improvements to be undertaken in the amount of \$6M. Eight projects have been budgeted as listed on page 225. The fund balance is estimated to be \$219K.

### **American Rescue Plan Fund**

*The American Rescue Plan Fund was established to account for funds received from the American Rescue Plan Act of 2021. The American Rescue Plan Act of 2021 is an economic recovery package designed to facilitate communities recovery from the economic and health effects of the COVID-19 Pandemic.*

A total of \$42M was allocated to the City from the American Rescue Plan Act of 2021. This year, the American Rescue Plan Fund will have no appropriated activity as funds have been expected to be exhausted.

### **TIRZ #1 Fund**

*The Tax Increment Reinvestment Zone (TIRZ) #1 Fund was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the northern area of the City.*

TIRZ#1 is expected to receive a total of \$935K in revenue, through a transfer from the General Fund. Minimal administrative expenses of \$13k are expected. The fund balance is expected to be \$1.7M.

### **TIRZ #2A Fund**

*The Tax Increment Reinvestment Zone #2A Fund was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the south-central area of the City.*

TIRZ #2A is expected to receive a total of \$838K in revenue, through a transfer from the General Fund. The fund will have minimal administrative expenses of \$5K and expects to undertake ten drainage projects for \$5.3M. The fund balance is expected to be \$0.

## **DEBT SERVICE FUNDS**

### **Debt Service Fund - General Obligation Bonds**

*The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.*

### **Legal Debt Limit**

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 107. The City issued a Certificate of Obligations in the amount of \$5.9M for the construction of a parks facility building and the reconstruction of Fire Station #2; an outstanding balance of \$5M remains. In addition, the City issued Series 2018 and Series 2019 General Obligations for traffic and drainage improvements for \$4M and \$19M, respectively, with an outstanding balance of \$3.5M and \$17M remaining, respectively. In 2014, the City issued a General Obligations Series 2014 in the amount of \$45M for the construction of a new performing arts facility, a sports facility complex, and street improvements with \$15M allocated to each group of projects. The City also issued a Certificate of Obligation Series 2014 for additional funding for the construction of the performing arts facility, which was paid with revenues generated from the Hotel Tax Venue in the amount of \$12M. The General Obligation Series 2014 and Certificate of Obligation Series 2014 were partially refunded in 2021 and have no remaining balance. The General Obligations Series 2021 was issued in the amount of \$38.5M, and an outstanding balance of \$34.1M remains. Revenues from the Hotel Tax Venue will continue to pay for their commitment to the Certificate of Obligation and will partially pay the debt payment for General Obligation Series 2021. The total outstanding amount for the current year is \$59.7M.



The City issued a Certificate of Obligations of \$25M for Drainage Improvements, which is to be paid through contributions from the Tax Increment Reinvestment Zone (TIRZ) #1; an outstanding balance of \$22.5M remains. In addition, the City has a General Obligation Refunding Bond (Series 2019) in the amount of \$5.6M which will be paid with the Passenger Facility Charge (PFC) Fund. This General Obligation has a remaining outstanding balance of \$3.8M. Therefore, a provision has been made in the Airport Fund to allocate a portion of the revenues for debt service.

***Debt Service Funds – Revenue Bond Issues  
Enterprise Fund/Sales Tax Revenue Bonds***

*The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.*

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to such as the Water, Wastewater, Airport, or Bridge funds. See pages 232-233 for a listing of debt that relates to said funds.

**CAPITAL PROJECTS FUNDS**

***Capital Improvement Fund***

*The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Parks and Information Technology. Each committee is composed of a minimum; a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

Beginning fund balance of \$6.9M is expected to be supplemented with revenues of \$935K and a transfer-in, amounting to \$5.0M, to provide resources of \$12.8M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented on pages 251-252 of this budget document. By fiscal year end, fund balance is estimated to be at \$0.0K.

**Quinta Mazatlán – Center for Urban Ecology Fund**

*The Quinta Mazatlan - Center for Urban Ecology Fund was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.*

The Quinta Mazatlán- Center for Urban Ecology fund is expected to generate a total of \$44M in revenues while project costs amount to \$55M. Fund balance is expected to be at \$2M.

**City Hall Expansion / Reservoir Development Fund**

*The City Hall Expansion / Reservoir Development Fund was established to account for expenses used to expand City Hall and the development of the reservoir.*

\$21.2M has been budgeted for the reservoir development project. No remaining fund balance is expected to be remaining in this Fund.

***Traffic/Drainage Bond Fund***

*The Traffic/Drainage Bond fund was established with Ordinance 2018-56 to account for all General Obligation Bond Series 2018 proceeds for Traffic and Drainage Improvements within the City Limits.*

The Traffic/Drainage Bond was initially issued Bond proceeds in the amount \$25M. This year, \$6.3M will be allocated for sixteen drainage improvements projects. A detailed listing of the projects that will be constructed can be found on page 254.

**Parks Facility / Fire Station #2 Construction Fund**

*The Parks Facility / Fire Station #2 Construction Fund was established to account for all proceeds received from Certificate of Obligation Series 2018 for the construction of a new Park Facility and Fire Station #2.*

The City issued Certificate of Obligations in fiscal year 2018 to undertake the construction of a new Parks Facilities and Fire Station in the amount of \$6.2M. The Fire Station #2 construction was completed in the fiscal year 2019. The City expects to appropriate \$450K this year to complete the Parks Facility.

**Infrastructure and Improvements Fund**

*The Infrastructure and Improvements Fund was established to account for resources used for the acquisition and/or construction of capital for improvements to the City.*

The Infrastructure and Improvements Fund received resources from the American Rescue Plan Act through transfers from the General Fund. This year \$21.9M has been allocated for various projects. A detailed listing of the projects that will be undertaken can be found on page 261.

**General Obligation Street Improvement Construction Fund**

*The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.*

The General Obligation Street Improvement Construction Fund accounts for the G.O. Series 2014 issue in the amount of \$15M for street improvements throughout the City as well as acquisition of Right of Way. This year additional funding was obtained from the Texas Department of Transportation in the amount of \$512K. Six projects will be undertaken for street and associated drainage improvements in the amount of \$2.3M. Page 256 lists the streets to be improved.

**General Obligation Sports Facility Construction Fund**

*The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.*

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Baseball Complex and the Girls Softball Complex have been completed. The fund is expected to be phased out.

**Certificate of Obligation Series 2014 Construction Fund**

*The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.*

This fund has no activity and is expected to be phased out.

**Information Technology Fund**

*The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.*

The Information Technology Fund generates \$66K in revenue, mostly attributed to a Fiber Optic Lease. \$120K has been appropriated for computer equipment, software and projects this year.

**Water Depreciation Fund**

*This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.*

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.9M into this fund. This fund will provide \$2.2M for replacements and \$1.4M for projects, leaving a fund balance of \$1.8M.

*The Water and Wastewater Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and Wastewater lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.*

#### **Water Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$1.2M and projects in the amount of \$1.9M, leaving an estimated fund balance of \$3M.

#### **Water Revenue Bond Issues Fund**

Resources for this fund are primarily provided by Bond Proceeds in the amount of \$16.8M. Expenditures are budgeted at \$16.8M, leaving a remaining fund balance of \$0M. Projects to be undertaken are presented in page 264 of this budget document with the major project being the replacement of meters to an Advanced Metering Infrastructure (AMI) platform.

#### **Wastewater Depreciation Fund**

*This section also includes the working capital summaries for Wastewater Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 40% of the monthly depreciation cost and is transferred in from the Wastewater Fund revenues.*

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Wastewater Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation was reduced to 40% as of October 1, 2018. This year it is estimated the Wastewater Fund will transfer \$3.8M into this fund. \$1.4M has been budgeted to provide for replacements and \$9.8M for projects (page 265) leaving an estimated fund balance of \$11.8M.

#### **Wastewater Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Wastewater Fund. Expenditures are budgeted at \$2.9M. Expenditures for capital acquisitions are budgeted at \$875K. Individual projects to be undertaken are budgeted at \$4M and are presented in page 266 of this budget document. Fund balance is projected at \$2.7M by year-end.

#### **Wastewater Revenue Bond Construction Funds**

No funds have been budgeted for capital projects this year. Fund balance is estimated to be \$0 by year end.

#### **Wastewater Revenue Bond Fund- Clean Water**

With anticipated revenue bond proceeds in the Clean Water funding (Series 2016, & 2013A) in the amount of \$255K, the City is undertaking several projects with a budget of \$241K. The estimated ending fund balance is estimated to be \$1K at year-end.

#### **Sanitation Depreciation Fund**

*This section also includes the working capital summary for the Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.*

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 15% add-on to provide for inflation. Rental income this year amounts to \$2.6M. The cost of replacements this year is \$6.9M, leaving working capital at \$6M at year-end.

#### **Champion Lakes Golf Course Depreciation Fund**

*This section also includes the working capital summary for Champion Lakes Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Champion Lakes Golf Course Fund.*

The Champion Lakes Golf Course Fund will transfer \$250K with appropriations in the amount of \$176K for various equipment replacement leaving \$806K in working capital at year-end.

### **Convention Center Depreciation Fund**

*This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of the facility. Funding has been provided by the Convention Center Fund.*

The Convention Center Fund will transfer \$250K into this fund with appropriations in the amount of \$2.2M for a marquee screen and various equipment replacement. The ending fund balance is estimated to be \$700K.

### **Performing Arts Depreciation Fund**

*This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of the facility. Funding has been provided by the Performing Arts Center Fund.*

The Performing Arts Center Fund will transfer \$250K into this fund. No funds have been budgeted for capital projects this year. The ending fund balance is estimated to be \$1.7M.

### **Passenger Facility Charge (PFC) Fund**

*The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.*

Airport management has funded two projects and professional services this year at a total of \$4.1M. The fund will continue paying the debt (\$647K) pledge with PFC monies and transfer monies (\$2.4M) to the Airport Capital Improvement Fund. The PFC Fund is anticipated to generate revenue of \$2.1M and have a year-end working capital of \$2.4M.

### **Airport Capital Improvement Fund**

*The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.*

Projects amounting to \$46.6M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Fund and the Airport PFC Fund. The individual projects are listed in page 274 of this budget document.

### **McAllen International Toll Bridge Capital Improvement Fund**

*The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This Toll Bridge Capital Improvement Fund is funded by the collection of 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates transferring \$1.4M and spending \$2.2M for improvements, leaving an ending fund balance of \$3.5M. The individual projects to be undertaken are presented in page 275 of this budget document.

### **Anzalduas International Crossing Capital Improvement Fund**

*The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is also being built up through the collection of 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates transferring \$619K and spending \$648K in projects. The estimated ending fund balance will be \$2.2M.

### **Anzalduas Bridge Cargo Construction Fund**

*The Anzalduas Bridge Cargo Construction Fund was established to account for all proceeds and expenditures related to the construction of northbound facilities and improvements to southbound facilities to expand the Anzalduas International Bridge to a fully commercial bridge.*

This fund will receive \$47M in grants. \$64M has been appropriated for the construction of the commercial inspection facilities at the Anzalduas Land Port of Entry and improvements to the existing inspections facilities, as well as furniture and equipment needed for the facilities. The Anzalduas Cargo Construction Fund will transfer \$2.3M for debt payment, but the operating fund is expected to take over payments once the construction is completed and tolls can be collected. The ending fund balance is estimated to be \$20.3M.

## ENTERPRISE FUNDS

### **Water Fund**

*The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.*

Revenues have been budgeted at \$27.3M, with an increase of \$399K over the prior year's adjusted budget, assuming a growth of 600 residential customers; an increase of 80 commercial customers and no increase in industrial customers. The same 9B gallons in consumption assumed in fy 2022-2023 was assumed for fy 2023-2024. The monthly minimum base rate did not change for this fiscal year. The user charge commodity rates for all categories of customers also remain unchanged.

Operating expenses are budgeted to increase by \$1.3M to \$20.7M. Three staff members were added to this fund, a Utility Inspector and two Maintenance Workers for the Transmission & Distribution Department. At these budgeted levels of operation, the debt coverage is estimated to be 1.79x the debt service requirements. Working capital is expected to be \$8.1M by year-end, which represents 143 days of operating expenses and substantially exceeds the policy minimum of 120 days.

### **Wastewater Fund**

*The Wastewater Fund is used to account for the provision of wastewater treatment and reclaimed water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.*

Revenues are budgeted at \$23.8M, an increase of \$217K from the prior year adjusted budget. The assumptions on growth, the base rate and commodity rates as well as consumption are the same as in the Water Fund. Operating expenses are budgeted to increase by \$703K to \$12.1M from previous year. Three additional staff members have been budgeted for this fund: three Utility Inspectors for the Wastewater Administration Department.

At these budgeted levels of operation, the debt coverage is estimated to be 2.01x the debt service requirements. Working capital is expected to amount to \$4.9M at year-end, which represents 148 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Wastewater Fund is 1.89x the debt service requirements and 145 days of working capital.

### **Sanitation Fund**

*The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, street cleaning and recycling operations.*

Revenues, related to collection services, are budgeted at \$24.8M, increased by \$2.6M from the prior year's adjusted budget. Operating expenses have been budgeted with a \$4.4M increase compared to last year's adjusted budget from \$23M to \$27M. Five new positions were added to the fund, which comprises of a Maintenance Worker in the Composting department; a Heavy Equipment Operator II in the Commercial Box department; a Marketing & Development Administrator; a Heavy Equipment Operator I and a Heavy Equipment Operator II in the Street Cleaning department. Fund balance is expected to be \$13M at year-end.

### **Champion Lakes Golf Course Fund**

*The Champion Lakes Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.*

The Champion Lakes Golf Course, formerly known as Palm View Golf Course, budgeted revenues at \$2M, an increase of \$126K from last year's adjusted budget. A total of \$2M has been appropriated, which includes \$250K to be transferred to the Champion Lakes Golf Course Depreciation Fund. Two new part-time positions, an Apprentice Golf Professional and a Golf Cart Maintenance Worker, were added to this fund. Working capital at year-end will be \$2.2M.



### **McAllen Convention Center Fund**

*The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.*

Total revenues and transfers will increase by \$1.8M for a total of \$8.8M. The increase is due to management fees, special events, and the transfer received from Hotel Occupancy Tax. Total appropriations are budgeted at \$10.7M, an increase of \$818K, which is due to the addition of personnel, increased costs for hosting special events, and capital outlay. One Corporate Relations Manager was added to this fund. The Convention Center will be undertaking one major capital project this year, which is the construction of a storage building. Operating fund will transfer \$250K to the depreciation fund for replacements and/or improvements. Working capital at year end is expected to be \$7M.

### **McAllen Performing Arts Center Fund**

*The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups of which a significant portion is financed through user charges.*

Performing Arts Center revenue is projected at \$1.4M as well as transfers from the Hotel and Venue Tax funds in the amount of \$1.2M. Operational needs will be paid with revenues from events and \$2.9M is appropriated for this venue. Working capital is expected to be \$2.7M by year-end.

### **McAllen International Airport Fund**

*The Airport Fund is used to account for the operational activities of the City's Airport.*

Revenues are budgeted to increase by \$282K from last year's budget for a total of \$9.2M. Operating expenditures will increase by \$480K from last year's level due to various capital expenses. A total of \$18M has been appropriated for this fund. Major capital outlay projects are appropriated in the Airport Capital Improvement Fund. Working capital is expected to settle in at \$9.3M.

### **Metro McAllen Fund**

*The Metro McAllen Fund is used to account for the activities of the City's public transportation system.*

Revenues are expected to decrease by \$142K from last year's budget. Federal Transportation Administration (FTA) and TxDOT grants are expected to provide \$2.9M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$1.5M, which will fund operations and provide local match for the FTA grants activity. Total appropriations have been budgeted at \$5.3M, which is an increase of \$125K from last year's adjusted budget. Working capital is expected to amount to \$1.2M by the end of the year.

### **Bus Terminal Fund**

*The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.*

Funding of this fund is from grants and a transfer-in from the Development Corporation fund. Grant revenue from the Federal Transportation Administration (FTA) is expected to be at \$15.8M. Operating expenses slightly decreased by \$439K mostly due to less capital expenditures. Capital expenditures amount to \$17.2M, which will be funded with FTA and local funds. The individual projects to be undertaken are presented in page 401 of this budget document. Working capital is expected to amount to \$502K by year end.

### **McAllen International Toll Bridge Fund**

*The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.*

Revenues are projected to slightly increase, \$601K, from last year's adjusted budget due to an increase in crossings for a total of \$14.3M. Operating expenses are budgeted to increase by \$398K due to an expected increase in various operating expenses, such as credit card fees, professional services, and supplies. Working capital will remain at \$1.3M by year-end.



### ***Anzalduas International Crossing Fund***

*The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.*

Revenues for the Anzalduas Bridge have been budgeted at \$5.2M with an increase of \$894K from previous year's adjusted budget due to an increase in crossings. Total appropriations are budgeted at \$4.7M, a decrease of \$1.5M from last year's adjusted budget is due to a one time transfer to the General Fund that took place in the previous Fiscal Year. Working capital is expected to be \$1.8M by year-end.

## **INTERNAL SERVICE FUNDS**

### ***Inter-Departmental Service Fund***

*The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.*

The activities provided by this fund is for Fleet Operations and Materials Management. The level of activity is expected to increase by \$500K due to fleet sales with revenues budgeted to generate \$5.3M. Expenses are budgeted at \$5.2M. The projected ending working capital will be \$184K.

### ***General Depreciation Fund***

*This section also includes the working capital summary for the General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.*

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus various inflation factors to be recaptured over the estimated useful life. A total of \$4M is budgeted as revenue with the majority consisting of rental income. Capital expenditures planned this year amounts to \$8.8M. Working Capital at year-end will be \$14M. A detailed listing of the acquisitions is listed on pages 423-424.

### ***Health Insurance Fund***

*The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.*

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage, and related administrative costs. Revenues for this fiscal year amount to \$18.7M. Revenues are primarily derived from other City funds to which these coverages are attributable covers 95% of the employee cost and 70% of the dependent cost, with the differences of 5% and 30% being contributed by the employees respectively. Expenses have been budgeted at \$18.3M, leaving working capital with about \$373K by year-end.

### ***Retiree Health Insurance Fund***

*The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.*

Revenues are expected to come in at \$1.6M, of which \$843K will come from the annual required cost from other funds and the balance primarily from retiree premiums and some interest revenue. Claims expense and administrative expenses have been budgeted at \$1M. Working capital is expected to amount to \$1M.

**Workers Compensation Fund**

*The Workers Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transferred from General Fund and Enterprise Funds.*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation. Revenues primarily derived from other City funds to which these coverages are attributable will amount to \$2.6M. Expenses have been budgeted at \$2.3M. One new position, a Safety Coordinator, was added to this fund. An interloan repayment of \$1.7M is also expected to have an effect on working capital, which amounts to \$9.7M at year-end.

**Property & Casualty Insurance Fund**

*The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transferred from General Fund and Enterprise Funds.*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable will be \$2.3M and are initially expected to offset any costs--\$2.1M. The ending working capital balance is expected to amount to \$0.

**Five Year Financial Plan**

A Five Year Financial Plan has been incorporated into the budget document for the General Fund, Hotel Occupancy Tax Fund, Hotel Venue Tax Fund, Downtown Services Parking Fund, Capital Improvement Fund, Development Corp Fund, Enterprise Funds, and Internal Service Funds. The Four Year Plan considers a plan as a forecast in what we may expect in the Fiscal Years 2025 - 2028. These summaries are presented on pages 456 - 475.

## Mission Statement

*Dedicated to consistently providing high quality services and  
quality of life to all who live, work, and visit the City of McAllen.*

### Accomplishment of Major Goals Established in Prior Year Budget (Fiscal Year 2022-2023)

The goals adopted by the Mayor and City Commission for FY 2022-2023 as well as each status as follows:

#### *Continue to implement City Business Plan*

- McAllen Holiday Parade-South Pole & Beyond  
**Management's Response:** Parade includes a 1.5 Mile stadium & street parade route, over 50 illuminated floats and surprises, over 30 larger-than-life character balloons, Celebrity hosts and guest appearances, Marching bands & dance teams, and Christmas in the Park. The 2022 McAllen Holiday Parade had more than 260,000 spectators and 27 million TV Viewers.

#### *City assets currently in progress*

- Anzalduas Land Port of Entry Expansion Project  
**Management's Response:** This \$85 million project consists of a \$63 million loan from North American Development Bank (NADBank) and a \$25 million grant from the U.S. Department of Transportation. The project will construct commercial inspection facilities at the Anzalduas Land Port of Entry, including inspection booths, inspection docks, equipment, roadway, parking and sidewalks. The project will make improvements to the southbound inspection facilities and construct northbound facilities. Project construction awarded September 2022, groundbreaking October 2022, and projected completion date of December 2024.
- Center for Urban Ecology (CUE) at Quinta Mazatlán  
**Management's Response:** The \$51.9M project will create a destination venue and promote environmental education to the public. Programming will include a premier research lab on urban ecological sciences and applications for students in STEM. In addition, the CUE will have green spaces, an Ethnobotanical Garden, Sensory Garden, a Park and Ride, Leadership Course, Classrooms, Science Lab, outdoor amphitheater, Wellness pavilion, and see the planting of 24,000 new native plants. Stakeholders include the State of Texas, Texas Parks & Wildlife, Hidalgo County, the University of Texas-Rio Grande Valley, and McAllen Independent School District, among other public and private donations. Project construction was awarded July 2023, groundbreaking October 2023, and projected completion date of January 2026.
- Airport Runway & Taxiway Safety Improvements  
**Management's Response:** This \$34.5M project will address and mitigate on-going safety and operational issues associated with the existing stormwater management system at McAllen international Airport. Project currently in the last phase slated for completion May 2024.
- Fire Training Facility-10700 N. La Lomita Road  
**Management's Response:** The Firefighters Training Facility Center will cost \$4.6M. This training facility will include a large, tiered seating classroom for meetings and trainings, a lobby, restrooms, administrative offices, and conference rooms. Location will also feature a Firefighter Training Tower with all the equipment and accessories needed for hands-on training. Project groundbreaking April 2023 and scheduled to be completed by July 2024.
- Fire Station #8-14300 N. Shary Road  
**Management's Response:** This \$4.6M project will be McAllen's Fire Station #8 that will service the growing northside of McAllen will house four firefighters and one fire engine company. Amenities will boast 10,547 square feet and will include living quarters, dispatch area, and two apparatus bays. This station will be unique in that it will have both dorms and restrooms designed to house female firefighters. Project groundbreaking June 2023 and scheduled for completion September 2024.

*Improve service delivery assets*

- Airport-Terminal Restroom Renovations  
**Management's Response:** This project improved the existing pre-security and post-security public restrooms at McAllen International Airport. Project completed November 2022.
- Parks Administration Facility  
**Management's Response:** Construction completed for new Park's administration facility, which will compose of 10,820 square feet of office space; 9,400 square feet of warehouse and building space; parking areas for vehicles and trailers; equipment storage area; chemical storage building; and necessary site infrastructure. Project began construction in August 2021 and completed August 2023.

*Improve emergency operations assets*

- Information Technology-Infrastructure at Emergency Operations Center (EOC)  
**Management's Response:** Replace and install Universal Power Supply to help power the data center at EOC. This includes blade chassis with fabric interconnect licenses, file storage replacement, and ups battery replacement for EOC. These improvements will help provide critical energy supply for the EOC for continued operation during emergency scenarios. Project completed September 2023.

*Improve City Traffic flow*

- Traffic Signal Study  
**Management's Response:** Various locations around City of McAllen-The project consists of a Comprehensive Traffic Study for signal timing coordination of 155 signals along major north/south and east/west corridors. Collection of data for signal timings began in Fall 2021 with implementation city wide May 2022. Project implemented May 2022 but will continually monitor for effectiveness.
- Auburn & Trenton Intersection Improvement  
**Management's Response:** Project extended Auburn Avenue to connect to Trenton Avenue. Project completed January 2023.
- 23rd Street & Hackberry Avenue  
**Management's Response:** Improve Traffic Flow by adding a southbound left turn lane. Part of the 2018 Bond for Traffic Improvement Projects. Project completed April 2023.
- 23rd Street & Kendlewood Avenue  
**Management's Response:** Improve Traffic Flow by adding a southbound left turn lane. Part of the 2018 Bond for Traffic Improvement Projects. Project completed April 2023.
- 10th Street & Business 83  
**Management's Response:** Improve Traffic Flow by adding northbound right turn lane. Part of the 2018 Bond for Traffic Improvement Projects. Project completed July 2023.
- 23rd Street & Ebony Avenue  
**Management's Response:** Improve Traffic Flow by adding north and south left turn lanes. Part of the 2018 Bond for Traffic Improvement Projects. Project completed July 2023.
- 23rd Street & Jackson Avenue  
**Management's Response:** Improve Traffic Flow by adding a southbound left turn lane. Part of the 2018 Bond for Traffic Improvement Projects. Project completed July 2023.
- Fiber Optic Installation throughout City  
**Management's Response:** Installation of Fiber optic materials, Wi-fi, and construction. This is part of the 2018 Bond Traffic Improvement Projects. Project completed September 2023.

*Improve City Storm Drainage*

- Martin Avenue Bypass  
**Management's Response:** Storm sewer infrastructure improvements at Martin between 6th Street Drainage at East City limit to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Project completed March 2023.

- Quamasia Avenue at North 11th Street  
**Management's Response:** On Quamasia between 10th and Bicentennial, this is new storm sewer infrastructure to reduce the extent of localized flooding in the vicinity of Quamasia Avenue at North 11th Street. Project completed August 2023.
- Bicentennial Blueline  
**Management's Response:** Improvements to the drainage channel bridge crossings along Bicentennial Boulevard at Tamarack, La Vista, Highland, and Harvey Avenues to improve stormwater conveyance capacity and performance of upstream storm sewer systems. Project completed September 2023.
- Stewart and 107 Drainage  
**Management's Response:** Drainage project participation with Hidalgo County Drainage District #1 (HCDD#1). Project completed by City of McAllen, but HCDD#1 projects their portion to be completed March 2025.

#### *Leisure, Cultural and Entertainment*

- Las Palmas Community Center-Soccer Fields & Artificial Turf  
**Management's Response:** The City of McAllen Parks & Recreation Department completed installing 24,000 square feet of turf field, 640 feet of new perimeter fencing around the field and MUSCO lighting for the field. Upgrades to the Las Palmas Community Center include lobby flooring, lobby painting, new roofs for storage buildings, and exterior painting. Project completed December 2022.
- Emergency Call Boxes-Along Bentsen Trail  
**Management's Response:** Installation of Two 911-Emergency Call Boxes, a total of 24 call boxes now within City limits, on Bentsen Trail for safety. This also includes preventative maintenance on existing call boxes which includes replacing solar panels, batteries, microphones, cameras, and lights. Project completed February 2023.
- Golf Course-Expansion of Champion Lakes Parking Lot  
**Management's Response:** This involves expansion of parking lot and incidental construction. This year Champions Lake Golf Course has seen record use by patrons of 60,000 rounds. Project completed April 2023.
- Golf Course-Installation of LED Lights at GLGC Driving Range  
**Management's Response:** Improvement includes upgrading the lighting system at Champions Lake Golf Course Driving Range to LED lighting. This year Champions Lake Golf Course has seen record use by patrons of 60,000 rounds. Project completed May 2023.
- Youth Baseball Complex-Additional Parking  
**Management's Response:** The Parks and Recreation Department added a new parking lot to the McAllen Youth Baseball Complex with 181 spaces, which will serve the newly constructed Blanca E. Sanchez Inclusive Park located right next to the baseball complex. The parking lot improvements include a pedestrian route that connects to the existing walking trail. In addition, the drainage and stormwater management system of the baseball park was improved to reduce run-off impact on 29th Street. Project completed June 2023.
- Lark Community Center & Palm View Community Center-A/C Unit replacements  
**Management's Response:** Replacement of A/C Units at Lark Community Center and Palm View Community Center. Starting in July, the city opened Cooling Centers to the public at all community centers and all public libraries to provide a safe, air-conditioned place to get out of the heat. Wi-fi provided at all locations. Project completed July 2023.
- McAllen Youth Baseball Complex-Splash Pad  
**Management's Response:** This is the third addition in the City of McAllen of a splash pad to help kids keep cool and play with the other two are located at Zinnia Park and Palm View Park. Project completed August 2023.
- Adaptive Playground-Los Encinos  
**Management's Response:** In partnership with Hidalgo County Precinct 2, the park includes surfacing for mobility for wheelchairs and walkers with ramps throughout the play area. The playground includes elements for children ages 2-5 years old and play system items for kids 5 to 12 years old. The park includes musical elements of chimes and drums. This is the first location with the We-Go-Swing accessible swing that will promote social interaction by encouraging multiple users on the swing. Project completed August 2023.

- Golf Course-Upgrades to West Side Golf Cart Bridge  
**Management's Response:** Improvement includes structural repair of existing prefabricated steel golf cart bridge. This year Champions Lake Golf Course has seen record use by patrons of 60,000 rounds. Project completed August 2023.
- McAllen Public Library-Monument Signs "Dewey Decimal" Trail  
**Management's Response:** The Dewey Trail signage located at McAllen Public Library (MPL) has been updated to include new content, tips for staying fit on the trail, and introducing the new MPL mascot, Marty the Library Cat. Marty will guide children and their families through the Dewey Decimal System on the trail in fun, interactive activities. Project completed August 2023.
- Cascade Park-Improvements  
**Management's Response:** Improvements include parking lot seal coat, pavilion painting, LED lighting, baseball field repairs, and playground repairs. Project completed September 2023.
- Springfest Park-Improvements  
**Management's Response:** Improvements include a restroom-with a family room, sidewalk access, field lighting, and perimeter fencing. Project completed September 2023.
- Crockett Elementary Park-Improvements  
**Management's Response:** Improvements include solar lighting upgrades, exercise equipment, playground equipment, new decomposed granite trail, and landscaping to include an urban forest with seating. Project completed September 2023.



## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen.

Goal #1 relates to making McAllen a mid-sized city with "big-city quality of life" features which assist in driving educated workers, young families and retirees to "destination cities" in great numbers. This shift is occurring worldwide, but noticeably in Texas cities of Austin, Dallas, Houston and, to a degree, San Antonio. Smaller metros such as McAllen's can compete by maintaining affordability while also offering a competitive lifestyle and quality of life. There has been a shift toward cities, especially in Texas with the larger metros - and most notably Austin - "booming" so far. Residential real estate in McAllen has experienced record increases with median sales prices jumping substantially. The 2022 Citizen Survey confirmed further increased satisfaction related to McAllen's "Quality of Life" by showing an increase in 55 of 89 satisfaction ratings since previous survey in 2019 and rating above the National Average in 63 of 71 city services.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 1.1: Expand venues for family gathering &amp; recreation.</b>							
1.1.01	Continual general Park upgrades & replacements	Parks & Recreation	Ongoing	Ongoing	Program	Program	Replacement of equipment and materials due to use, wear, and age.
1.1.02	Continually Improve Convention Center	Convention Center	Ongoing	Ongoing	Program	Program	Maintain building so that it continues to be a state of the art facility. Improvements will help Convention Center goals of serving as the region's premier place to gather and host events, attracting new customers and developing ancillary revenues, and will enrich lives of clients and community by creating extraordinary events and experiences.
1.1.03	Convention Center continues to enhance selection of Destination Events	Convention Center	Ongoing	Ongoing	Program	Program	Convention Center Destination Events: Continue to enhance and improve Fiesta de Palmas, MXLAN, Car Fest, 40 Days of Christmas, Broadway Shows, Hunters Expo, Comic-Con, McAllen Marathon, Home Show, and Anime Fiesta.
1.1.04	Expand offerings of "first to market" entertainment at McAllen Performing Arts Center	City Comm, City Mgr., Convention Center	Ongoing	Ongoing	Program	Program	Broadway shows, Entertainers and Performers continue to use the center during non-summer "Season".
1.1.05	McAllen Public Library-Monument Signs "Dewey Decimal" Trail	McAllen Public Library	Ongoing	Ongoing	Program	Program	4001 N. 23rd Street-The Dewey Trail signage located at McAllen Public Library (MPL) has been updated to include new content, tips for staying fit on the trail, and introducing the new MPL mascot, Marty the Library Cat. Marty will guide children and their families through the Dewey Decimal System on the trail in fun, interactive activities.

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.1.06	Tennis Center	Parks & Recreation	October 2023-September 2024	\$2,340,000	\$0	\$2,340,000	Development of a Tennis Center with 16 courts and lighting. Development of Aquatic/Tennis Center to include dog run, splash pad, multipurpose field, tennis and pickleball courts, walking trail, RR, and Musco Lighting.
1.1.07	Morris Hike and Bike	Engineering	October 2021-September 2024	\$2,087,386	\$228,720	\$1,856,936	Bicentennial H & B Extension (from to 2nd Street to Bicentennial Blvd)- Extension of Hike and Bike Trail. Continue construction of trail from Bicentennial to 2nd Street.
1.1.08	Morris Park: Phase 2/3	Parks & Recreation	May 2020-September 2024	\$1,871,479	\$87,456	\$1,776,479	1400 Trenton Road- Development of park system in and around the south Morris location. Amenities to include picnic tables, field lighting, restrooms, ramp access, lighting, entry arch, irrigation, and landscaping. A donation of \$50,000 has been received for the implementation of an Urban Forest as part of Morris Park improvements.
1.1.09	Irrigation District ROW- Trails	Parks & Recreation	October 2023-September 2024	\$1,800,000	\$0	\$1,800,000	Various Irrigation Canals and Drainage Ditches-Develop new mini trails around irrigation district right of ways. Proposed Bentsen Hike and Bike Trail expansion-3 mile to McAllen Nature Center.
1.1.10	New Parks & Recreation Areas South of Expressway	Parks & Recreation	October 2023-September 2024	\$1,722,886	\$0	\$872,886	Development of a park on the 4 acre RDF located on El Rancho East of McColl. Amenities proposed include benches, trail, volleyball court, playground, exercise pad, and a parking lot.
1.1.11	Campground Project- Kappler	Parks & Recreation	October 2023-September 2024	\$1,608,833	\$380,000	\$1,220,000	8701 N. 23rd St- Develop Kappler Property into a campground. Establish trails, fishing docks, archery alleys, birding blinds, campsites, and picnic shelters.

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.1.12	Assorted Parks Amenities	Parks & Recreation	October 2022-September 2024	\$765,000	\$200,000	\$200,000	All Parks-Annual park amenities are replaced due to deterioration. Completed 18 projects this FY22-23 including seating structure with shades at Municipal Softball Complex.
1.1.13	Splash Grounds at City Parks	Parks & Recreation	September 2022-January 2024	\$570,000	\$225,000	\$345,000	Curtis Park 301 East Hackberry Avenue and McAllen Youth Baseball Complex 8201 North 29th Street-Improve two existing parks with a splash pad amenity. Improve Curtis Park with a 30'x 20' splash pad. McAllen Youth Baseball Complex splash ground installation Completed 08/18/2023.
1.1.14	Stadium Parking	Engineering	October 2021-September 2024	\$502,506	\$93,260	\$190,000	West side stadium parking lot off of La Vista Avenue-Repave the West Stadium Parking at McHi for Christmas Parade.
1.1.15	Westside Park Improvements	Parks & Recreation	April 2022-January 2024	\$519,000	\$12,513	\$130,979	1000 South Ware Road-This involves the following: Upgrade paving and asphalt, remodel of Ramiro Guerra Kitchenette and gazebo, replace three toddler playgrounds, upgrade lighting and painting on four rental pavilions, trail repairs, and sidewalk addition.
1.1.16	Los Encinos Turf Field	Parks & Recreation	October 2023-September 2024	\$395,000	\$0	\$395,000	Los Encinos Park 3300 Sarah Ave- Installation of 200' x 120' synthetic turf soccer field for public and rental use.
1.1.17	Bill Schupp Park	Parks & Recreation	June 2021-December 2023	\$325,700	\$14,215	\$162,951	1300 Zinnia Avenue-Removal and installation of new playground system at Bill Schupp Park. Replacement of picnic tables and shade structures.
1.1.18	Golf Course-Expansion of Champion Lakes Parking Lot	Champion Lakes Golf Course	August 2022-September 2024	\$225,000	\$100,000	\$125,000	Expansion of parking lot and incidental construction.

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.1.19	Hike & Bike Trail Amenities	Parks & Recreation	October 2022-September 2024	\$150,000	\$100,000	\$50,000	2nd Street Hike and Bike Trail-Add amenities to south 2nd street trail. Addition of benches, water fountains, shade structures, and an art wall at 2nd and Business seating node.
1.1.20	Los Encinos Pool Heater Installation	Parks & Recreation	October 2023-September 2024	\$60,000	\$0	\$60,000	The addition of a heated pool option in South McAllen would create the opportunity for year round swim opportunities for residents in the vicinity. Programs would include learn to swim, public swim, water aerobics, and lap swim. Pool was built in 1998 and currently does not have a heater.
1.1.21	Connectivity Trail/ Precinct 2 Project	City Commission	October 2022-September 2023	\$3,120,000	\$3,120,000	\$0	Contribution to Hidalgo County Trails & additional \$580,000 from CDBG. Total contribution \$3,120,000.
1.1.22	Land Acquisition on Ware Road	Parks & Recreation	October 2022-September 2023	\$1,165,000	\$1,165,000	\$0	Parks & Recreation-Land acquisition on Ware Road.
1.1.23	Press Box	City Commission, McAllen ISD	October 2022-September 2023	\$1,000,000	\$201,199	\$0	McAllen Veteran's Memorial Stadium-City of McAllen joint effort with McAllen I.S.D. for press box renovations.
1.1.24	Las Palmas Community Center-Park Soccer Fields & Artificial Turf	Parks & Recreation	January 2022-December 2022	\$800,000	\$120,902	\$0	1921 North 25th Street-Improve Las Palmas Park with a synthetic turf field and MUSCO field lighting. Upgrade Las Palmas Community Center with lobby flooring, lobby painting, new roofs for storage buildings and exterior painting.
1.1.25	Springfest Park	Parks & Recreation	July 2021-September 2023	\$744,000	\$235,523	\$0	Springfest Park-3501 South 23rd Street-Complete improvements of a restroom, with a family room, sidewalk access, field lighting, and perimeter fencing.

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.1.26	Youth Baseball Complex Additional Parking	Parks & Recreation	October 2021-June 2023	\$529,227	\$35,729	\$0	3201 North 29th Street-Additional parking will create a total of 180 parking spots with additional dedicated Handicap parking to support the Miracle field and inclusive playground at Blanca Sanchez Elementary. With the increase in tournaments, the additional parking will be used by visitors to the complex.
1.1.27	Adaptive Playground - Los Encinos	Parks & Recreation	October 2021-August 2023	\$508,000	\$221,356	\$0	2900 Sarah Avenue-Installation of inclusive play structure at Los Encinos Park. In partnership with Hidalgo County Precinct 2.
1.1.28	Crockett Elementary	Parks & Recreation	February 2021-September 2023	\$500,000	\$189,579	\$0	2112 North Main Street-Park improvements such as lighting, exercise equipment, and playground equipment. Complete the revitalization and improvements to Crockett City School Park with solar lighting upgrades, new decomposed granite trail, exercise equipment, and landscaping to include an urban forest with seating. Construction of skateboard park is complete.
1.1.29	Golf Course-Erosion Control Wall	Champion Lakes Golf Course	August 2022-October 2023	\$404,670	\$303,667	\$0	This project calls for the installation of an Erosion Control Wall on the lake between the 3rd and the 4th holes at Champion Lakes Golf Course. Plans are to complete the remaining sections of the lake.
1.1.30	Golf Course-Upgrades to West Side Golf Cart Bridge	Champion Lakes Golf Course	August 2022-August 2023	\$167,280	\$167,280	\$0	Structural repair of existing pre-fabricated steel golf cart bridge.
1.1.31	Cascade Park	Parks & Recreation	February 2018-September 2023	\$333,910	\$213,957	\$0	Cascade Park-1000 South Bales-Improve Cascade Park with parking lot sealcoat, pavilion painting, LED lighting, baseball field repairs, and playground repairs.

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.1.32	Beautification of Bicentennial	Parks & Recreation	October 2021-September 2023	\$170,860	\$83,774	\$0	Beautify trail with fencing and landscape. South from Harvey to Wichita on Bicentennial Boulevard.
1.1.33	Morris Park Improvement-Phase II	Parks & Recreation	May 2020-December 2023	\$160,810	\$101,666	\$0	Improve landscape with urban forest, trees, observation deck, irrigation. 1400 Trenton Road- Development of park system in and around the south Morris location. Amenities to include picnic tables, field lighting, restrooms, ramp access, lighting, entry arch, irrigation, and landscaping. A donation of \$50,000 has been received for the implementation of an Urban Forest as part of Morris Park improvements.
1.1.34	La Floresta Park	Parks & Recreation	August 2021-November 2022	\$86,499	\$63,888	\$0	La Floresta Park 1800 Stanford Avenue- Development of new park area on 6.5 acres. Includes trail, benches, picnic shelters, fencing, playground, and right of way sidewalk. Pending Irrigation FY23-24.
1.1.35	Municipal Pool-Filter & Pump Replacement	Parks & Recreation	April 2022-November 2022	\$81,963	\$32,030	\$0	Replacement of filters and pump for Municipal Pool.
1.1.36	Golf Course- Installation of LED Lights at CLGC Driving Range	Champion Lakes Golf Course	August 2022-March 2023	\$35,000	\$35,000	\$0	This project will remove the current lighting system at the Champion Lakes Golf Course Driving Range and upgrade it to LED lighting. This project is scheduled to be finished in May 2023.
1.1.37	Bethel Gardens	Parks & Recreation	October 2021-September 2023	\$17,688	\$14,000	\$0	Improve Bethel Gardens with lighting, raised garden beds with irrigation, electrical box, flag poles, and new signage.
<b>Strategy 1.2: Promote a strong arts and cultural community.</b>							
1.2.01	Expand & Improve City Parades, most prominently the illuminated Holiday Parade	City Manager, City Commission	Annual	Goal: Self Supported	\$0, net	\$0, net	McAllen Holiday Parade-draws visitors from Mexico, the RGV, and throughout country for family friendly, popular event. McAllen has been designated as the South Pole of Texas.



## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.2.02	Continue City-funded public events: 4th of July celebration, Fiesta de Palmas, South Pole Illuminated Festival, MXLAN - and more.	City Manager, Chamber	Ongoing	Ongoing	Program	Program	Plan to continue & expand events that draw attendees from the larger Metro area and beyond. McAllen Chamber will provide a supportive role by marketing such events.
1.2.03	Continue and expand music events; funding	City Manager, Chamber	Ongoing	Ongoing	Program	Program	Music after hours, music at Quinta events, and funding of music. McAllen Chamber will market these events and other cultural activities.
1.2.04	Continue Outdoor Concerts at Convention Center	Convention Center	Ongoing	Ongoing	Program	Program	Continue creating popular outdoor music events.
1.2.05	Target regional Winter Texans and Mexican tourists by hosting major recreational events	Parks & Recreation	Ongoing	Ongoing	Program	Program	Parks and Recreation host the annual Golden Age Olympics drawing Winter Texans.
1.2.06	McAllen Public Library-Annual Events & Programs	McAllen Public Library	Annual	Recurring	Program	Program	McAllen Public Library hosts various cultural, educational, and community programs such as: Winter Reading Program, AARP TAX-Aide(Free Tax Service), World Languages Festival, Dia de Los Niños, Community Health Fair (Telehealth), Job Fair, Summer Reading Program, Casino Night Fundraiser, South Texas Book Festival, Local Author Showcase, 3D printing services, and Holly Jolly Holiday Party.
1.2.07	Continue to support Public Art through Keep McAllen Beautiful	Keep McAllen Beautiful	Ongoing	Ongoing	Program	Program	Keep McAllen Beautiful has embarked on a program to give public art a stronger presence in the city and to give experienced artists a chance to get exposure on their work.
1.2.08	McAllen Performing & Cultural Arts Foundation	Convention Center	New Program	New Program	New Program	New Program	The McAllen Performing & Cultural Arts Foundation was created to help the next generation of emerging artists to be able to elevate the quality of arts that happens in the Rio Grande Valley.
1.2.09	Children's Museum at IMAS	City Commission	Ongoing	Program	\$0	\$1,000,000	Children's Museum at IMAS

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.2.10	International Museum of Art & Science (IMAS)	City Commission	Ongoing	Program	\$700,000	\$798,000	Museum promotes a deeper appreciation of the arts and sciences through exhibitions, cultural events, and educational programs. Museum preserves and expands display of permanent art and science collections for the benefit of the public.
1.2.11	Valley Symphony Orchestra	City Commission	Annual	Varies	\$84,000	\$114,824	Orchestra provides classical music performances as a resident ensemble at McAllen Performing Arts Center (MPAC), located in the heart of the Convention Center district, bringing culture and growth of the arts.
1.2.12	Museum of South Texas History	City Commission	Ongoing	Program	\$40,000	\$40,000	Museum is a significant research hub curating exhibits, archives, and collections representing the collective history of the Rio Grande Valley. Focus is on the creation and delivery of high quality educational experiences both online and on-site for local families, schools, and visitors.
1.2.13	McAllen Town Band Association	City Commission	Annual	Varies	\$15,000	\$19,000	Organization of Community Musicians that perform at McAllen Performing Arts Center (MPAC) are a regular presence at annual public events, serving as the unofficial band for our community's most cherished traditions.
1.2.14	War Memorial	City Commission	October 2022-September 2023	\$215,845	\$168,000	\$0	Convention Center Outparcel-Project to consist of sidewalk, Upgrade of all 75 existing steel flagpoles with aluminum flagpoles and new flag assemblies, and completion of granite and engraving.

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 1.3: Maintain visual attractiveness of key corridors and venues.</b>							
1.3.01	Horticulture Improvements	Parks & Recreation	October 2021-September 2024	\$303,161	\$110,000	\$110,000	Citywide-Continued maintenance, addition, and replacement of landscaping and horticulture for parks, city buildings, and medians. War memorial landscaping is also supported by this project as well as yearly tree plantings and seeding of natural ballfields.
1.3.02	City Hall Front Canopy Upgrades	Engineering	October 2022-October 2023	\$236,000	\$178,000	\$58,000	City Hall Building-1300 West Houston Avenue- Provide facelift to front canopy and walkway lighting at City Hall.
1.3.03	Street Lights Upgrade	Engineering	October 2022-September 2024	\$175,000	\$10,000	\$165,000	Upgrading street lights around City of McAllen.
1.3.04	Development Center Monument Sign	Engineering	October 2022-September 2023	\$48,000	\$48,000	\$0	Development Center located at 311 North 15 Street-To construct one main sign and sub-sign at Development Center.
<b>Strategy 1.4: Regional Leader in Sustainability</b>							
1.4.01	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Convention Center	Ongoing	Ongoing	Program	Program	Quinta Mazatlán will continue to expand green education project.
1.4.02	McAllen Shines Campaign	Public Works & City Departments	Ongoing	Ongoing	Program	Program	McAllen Shines Campaign- Omnichannel campaign targeting culture shift in environmental sustainability by educating youth, businesses, and community on the importance of recycling, litter abatement, and providing for enforcement consequences.
1.4.03	Increase commercial recycling	Public Works	Ongoing	Ongoing	Program	Program	Add multiple commercial routes by adding 30 new Accounts to recycling to increase commercial recycling.
1.4.04	Continue "Recycle Right" initiatives to dramatically reduce contamination and heavy labor costs	Public Works	Ongoing	Net Savings	Net Savings	Net Savings	Program to increase revenue to Solid Waste program and reduce costs in recycling program with major improvement in compliance by 40%.

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.4.05	Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use	Public Works	Ongoing	Net Savings	Net Savings	Net Savings	Educate Community through Bin Inspections. Reduce recycle workload related to non-compliant bins, objective is to reduce costs & waste to landfill over time. This also includes planning for multifamily collection during the development process.
1.4.06	Enhance compost marketing	Public Works	Ongoing	Ongoing	Program	Program	Continual efforts to increase sales of composting and promote composting/ recycling at City Events.
1.4.07	Keep McAllen Beautiful Programs	Keep McAllen Beautiful	Ongoing	Ongoing	Program	Program	Keep McAllen Beautiful sustainability programs include Project Clean Neighborhoods, City Led Clean-up Projects, Adopt-A-Park program, and Paint McAllen Beautiful. Program fundraising through the Annual Arbor Day Celebration-Walk, Run, and Ride Event. Annual Events include Great American Cleanup & Don't Mess with Texas Trash-Off.
1.4.08	McAllen Nature Center-Native Habitat	Parks & Recreation	Ongoing	Ongoing	Program	Program	McAllen Nature Center-4101 W Business 83- boasts over 200 species of birds, 80 species of butterflies, and 20 species of reptiles and amphibians. The site features two miles of trails, traversing 33 acres of native Tamaulipan Thornscrub habitat. The public is encouraged to walk, run, watch and photograph wildlife, and picnic at this city-operated nature preserve.

## Strategic Business Plan

### Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
1.4.09	Energy Efficiency Program-ARPA	Engineering	February 2022-October 2024	\$3,664,053	\$2,500,000	\$558,271	Various City of McAllen Facilities (Convention Center, Police, and Bus Terminal)-This program involves the replacement or repair of outdated equipment with new energy efficient equipment and HVAC Building Automated Systems that will replace outdated system.
<b>Strategy 1.5: Promote improved health of McAllen citizens.</b>							
1.5.01	Grow number of running/walking events held in Linear Parks annually	Parks & Recreation	Ongoing	Ongoing	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. The Parks and Recreation Department hosts the annual McAllen Marathon Scott Crane Memorial Run along with 5 additional 2K/5K/10K races throughout the year, as well as assists private, non-profit groups, and City Departments with benefit runs.
1.5.02	Boys & Girls Club of McAllen, Inc.	City Commission	Ongoing	Program	\$740,000	\$740,000	Boys & Girls Club-Support of Summer programs and learning centers focused on youth development.
1.5.03	Boys & Girls Club of McAllen, Inc. -After-School Learning Centers	City Commission	Ongoing	Program	\$330,000	\$389,639	Boys & Girls Club-Support of after school programs and learning centers focused on youth development.
1.5.04	Amigos Del Valle	City Commission	Ongoing	Program	\$107,000	\$107,000	Amigos Del Valle-Mission is to positively impact the quality of life of residents with special emphasis in assisting the elderly population to maintain active, healthy and independent lives. Amigos provides hot meals, safety checks, and companionship to seniors.
1.5.05	Children's Bereavement Center	City Commission	One-Time	\$44,000	\$44,000	\$0	Children's Bereavement Center

## Strategic Business Plan

### Goal 2: Strengthen McAllen's dominance as the retail, hospitality, sports, medical, and entertainment destination of the region.

Goal #2 relates to the City of McAllen's strong sales tax generation primarily due to retail sales which provides the lion's share (56%) of total sales tax revenue to the City. The theory behind "destination" retail and entertainment is that consumers will visit and become acquainted with a particular attraction leading to an increase in visits in the medium term, while a memorable experience will encourage long term loyalty to the destination itself. This goal is about the creation of a destination image or positive perception of a place as the main reason driving tourism. Furthermore, this goal aims at increasing distinctive attractions, services, and venues making McAllen the destination of choice for the region.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 2.1: Enhance McAllen's bond with shoppers from south Texas, northern Mexico, and beyond.</b>							
2.1.01	Increase air and land travel options to and from key Mexico markets	Airport, Transit, Bridge, CVB	Ongoing	Program	Program	Program	Continue expansion and existing route support efforts to/from Mexico via our various air/land ports.
2.1.02	City of McAllen Marketing Cooperative	City Manager, Chamber, & City Departments	Ongoing	Program	Each event varies with the goal of self-funded events.	Each event varies with the goal of self-funded events.	Brand management omnichannel campaign using pooled resources from various City Departments and in partnership with McAllen Chamber to help marketing of City of McAllen events and services. Events already include Fiesta de las Palmas, MXLAN, Holiday Parade, Christmas display, Posada and more. In addition, the "I Know a Place" campaign seeks to highlight McAllen as a "destination" for Events and out of market visitors.
2.1.03	City of McAllen Developer Marketing	City Manager, Retail	Ongoing	Program	Program	Program	The "McAllen Means Business" omnichannel campaign seeks to make McAllen the "investment of choice" for Developers, Investors, and Entrepreneurs.
2.1.04	City of McAllen Consumer Marketing	City Manager, Retail	Ongoing	Program	Program	Program	The "Explore McAllen" omnichannel campaign seeks to make McAllen the "entertainment, hospitality, and dining venue" of choice for local Consumers.



## Strategic Business Plan

### Goal 2: Strengthen McAllen's dominance as the retail, hospitality, sports, medical, and entertainment destination of the region. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 2.2: Bring key "destination" retail to the city.</b>							
2.2.01	Business Development & Retail Recruitment	City Manager, Retail	Ongoing	Program	\$251,000	\$251,000	Business Development, retail recruitment, promotion, and public relations. The goal of the Office of Retail and Business development is to drive consumer traffic to McAllen, facilitate retail growth, and position McAllen as the top destination in South Texas for retail, hospitality, entertainment, consumer traffic and commercial development. Includes networking and participation at major retail and economic development sector events such as International Council of Shopping Centers and Texas Economic Development Council.
2.2.02	Retail-Buxton	City Manager, Retail	Ongoing	Program	\$60,000	\$60,000	Retail Consumer Intelligence firm to compliment McAllen shopping, dining, and entertainment as the "investment of choice."
2.2.03	Christmas in the Park-Entertainment & Logistics	Parks & Recreation	Recurring	Annual	\$56,021	\$40,000	Municipal Park-Recurring City event that provides an area for Holiday Parade attendees to enjoy food, activities, and entertainment.
2.2.04	Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages	City Commission, City Manager	Multi-year	\$20,000,000	Ongoing	Ongoing	Parking Garages complete. This complex contributes millions of dollars in General Fund revenue annually.
<b>Strategy 2.3: Promote tourism to the area such as ecotourism, medical, recreational, and sports.</b>							
2.3.01	City of McAllen Marketing Cooperative	City Manager, Chamber, & City Departments	Ongoing	Program	Each event varies with the goal of self-funded events.	Each event varies with the goal of self-funded events.	Brand management omnichannel campaign using pooled resources from various City Departments and in partnership with McAllen Chamber to help marketing of City of McAllen events and services.
2.3.02	Increase Winter Texan & Retiree loyalty to McAllen	City Manager	Ongoing	Ongoing	Program	Program	Focused Winter Texans and Retirees attraction and retention campaign positioning McAllen as a top destination for retirees.

## Strategic Business Plan

### Goal 2: Strengthen McAllen's dominance as the retail, hospitality, sports, medical, and entertainment destination of the region. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
2.3.03	Expand Medical Tourism	City Manager	Ongoing	Ongoing	Program	Program	Expanding medical tourism, both international and regional, is an opportunity for McAllen as it provides wider health care services through quality Hospital, Clinic, and University Centers.
2.3.04	Expand Sports Tourism	City Manager, CVB, and Parks & Rec.	Ongoing	Program	Program	Program	Convention & Visitors Bureau (CVB) in conjunction with Parks & Recreation attract Tournaments and Sports leagues to compete in McAllen. The economic impact to businesses in McAllen is in the millions.
2.3.05	Champion Lakes Golf Course-Premier facilities	Champion Lakes Golf Course	Ongoing	Program	Program	Program	The Champion Lakes Golf Course will continue to improve the premier golf course of South Texas. This includes a new partnership with UTRGV for building of a new UTRGV Golf Practice Facility located next to the driving range that will include locker rooms, coaches' offices and hitting bays.
2.3.06	Center for Urban Ecology (CUE)-Quinta Mazatlán	City Commission	October 2021-September 2024	\$54,965,683	\$0	\$54,887,589	600 Sunset Drive-Improvements include a State Grant for a Center for Urban Ecology (CUE) for education about plants, animals, the land, and mankind; part of Quinta Mazatlán's master plan to continue to attract eco-tourism from across the globe.
2.3.07	Air Service Incentives	Department of Aviation	Ongoing	Program	\$504,713	\$3,500,000	Airport Airline Incentives- This will support new air service routes that will enhance connectivity and link McAllen for business and tourism.
2.3.08	McAllen Chamber of Commerce- Convention and Visitors Bureau (CVB)	City Commission	Ongoing	Program	\$1,263,080	\$1,289,998	The Convention and Visitors Bureau (CVB), a division of the McAllen Chamber, will continue to actively recruit Conventions and conduct "Destination Marketing" to increase Hotel Occupancy.
2.3.09	MXLAN Event	City Event & Chamber	Ongoing	Varies	\$150,000	\$600,000	This is a City-led event, with key support from McAllen Chamber, drawing tourism and featuring artists/ culture/musicians from Mexico.
2.3.10	Quinta Mazatlán-Repairs	Convention Center	October 2023-September 2024	\$228,800	\$0	\$228,800	Quinta Mazatlán-Adobe repair-Stucco block wall on backside of property. This includes repairing sewer lines and roof repair.

## Strategic Business Plan

### Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term.

Goal #3 is about diversification of not only the local economy, but the city's revenue as well. Employment data indicates that the local economy is transitioning from one with a concentration in the service sector to one more balanced, with increased jobs and wages related to education and medical. As this long-term goal is implemented, the city's revenue will become more traditional & stable as the ad valorem values are generally more stable, year to year, than are sales taxes. In 2007, by comparison, the Sales to Property Tax revenues in the City's General Fund was 64% to 36%. As projected for this year 2022, this ratio is 55/45 which is closer to 50/50. This will provide more predictable & stable sources of revenue - important for long-term planning and budgeting.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 3.1: Strategically bring new industry to the region.</b>							
3.1.01	Increase efforts to recruit and retain the business sector	City Manager, Retail	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements, and various omni channel campaigns.
3.1.02	Continue efforts to ease bridge crossing to and from Mexico; secure grants/funding to facilitate truck traffic.	Bridge	Ongoing	Program	Program	Program	Work to enhance and expand commercial business & International trade. For Anzalduas International Bridge, this includes extended hours from 6 a.m. to 10 p.m., seven days a week.
3.1.03	City Fiber Optic Networking	City Manager, Information Technology	Ongoing	Ongoing	Program	Program	Multi-year project to further connect City systems and facilities together via fiber optic lines. Work involves trenching/boring, fiber/conduit/pull boxes, and fiber pull.
3.1.04	Continue to expand manufacturing base by attracting primary service and manufacturing investment/jobs to McAllen	MEDC	Multi-year	Program	Program	Program	This sector has the greatest impact on bringing new money into the local economy and provides long-term revenue growth.
3.1.05	Increase focus on attracting higher skilled, higher wage jobs & professional careers in medical & research fields	MEDC	Multi-year	Program	Program	Program	Recent growth in local educational institutions has resulted in an enhanced MEDC focus on jobs in this area, working with regional stakeholders.
3.1.06	Work with UTRGV to attract medical manufacturing opportunities to McAllen. Plan to work with drug companies to conduct clinical trials here.	MEDC	Ongoing	Ongoing	Program	Program	Provides opportunity to encourage pharmaceutical research and ready to market manufacturing. This is ongoing project with UTRGV and also involves Medical institutions from Mexico.
3.1.07	Increase available buildings necessary to support new manufacturing related-companies	MEDC	Multi-year	Program	Program	Program	As the demand for larger buildings, often with specialized requirements, continues to grow, it is important to respond quickly to Industrial demands for available space.

## Strategic Business Plan

### Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
3.1.08	Establish Technology & Medical District Overlays for Industry Clustering	MEDC	Multi-year	Program	Program	Program	Creation of a respective Technology District Overlay and Health District Overlay in the City will attract both technology and medical sectors. Note: These two sectors have been shown to drive jobs and population growth.
3.1.09	380 Agreements for Business and Industrial Incentives	City Manager, MEDC	Ongoing	Varies	\$7,644,852	\$8,448,622	380 Economic Incentive Agreements for Business and Industrial Incentives- Vary depending upon prospect's impact on the community such as new jobs, new added property value, etc.
3.1.10	McAllen Economic Development Corporation (MEDC)	City Commission	Ongoing	Program	\$1,010,000	\$1,100,000	McAllen Economic Development Corporation will be recruiting advanced industries such as aerospace, Bio-Tech, automotive, and life sciences which will lead to higher paying and higher skilled positions for McAllen residents.
<b>Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.</b>							
3.2.01	Downtown Refresh & Priority Corridor Revitalization	Retail & Business Development	Ongoing	Program	\$450,000	\$450,000	Refresh 50/50-Revitalization Project -Matches funds for commercial properties that upgrade their exterior appearance up to \$15,000. Matching revitalization grant intended to improve exterior appearance of commercial establishment and drive consumer traffic into participating grant establishment.
3.2.02	Project Imagine Tomorrow	Environmental Health & Code Enforcement	Recurring	Program	\$400,000	\$400,000	Various throughout City. - Home Repair Economic Incentives include: 1.) Incentives for New Construction on Single Family and Duplex-Fourplex Empty Lots 2.) Incentives for Demolition/ Rehabilitation/ Upgrade Cost of Substandard, Vacant Homes 3.) Incentives for Renovation of and Homes built 50 + years ago.

## Strategic Business Plan

### Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
3.2.03	McAllen Heritage Center	City Commission	Ongoing	Annual	\$115,000	\$125,000	Downtown-Historic Main Street building provides a place to exhibit and assist in the preservation of historical and cultural artifacts, the customs of the people, traditions, folklore, and community life of historic McAllen, Texas.
3.2.04	McAllen Heritage Center-Expansion Design	City Commission	October 2022-September 2024	\$100,000	\$25,000	\$75,000	Professional architectural & engineering services for annex expansion.
3.2.05	McAllen Heritage Center	City Commission	October 2021-September 2024	\$101,842	\$7,300	\$41,700	Various improvements at Heritage Center
3.2.06	Matching Commercial Grant program	Planning	Ongoing	Program	\$5,000	\$25,000	Throughout commercial corridors-Grants can be awarded for 50% of landscaping improvements up to \$5,000. To encourage businesses to beautify their exterior.
3.2.07	Matching Grant Program-Neighborhood	Planning	Ongoing	Program	\$7,500	\$25,000	Throughout City-Grants can be awarded for 50% of landscaping improvements up to \$5,000. To encourage subdivisions to beautify their landscaped areas.

### Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.

3.3.01	Ordinance Review Committee identifying Code/Ordinance items which can be improved for ease of compliance	City Manager/ City Commission	Ongoing	Program	Program	Program	Ordinance changes to improve processes and reduce impediments to new business and development.
3.3.02	Reservoir Development-Phase 0 & 1	Engineering	October 2023-September 2024	\$21,175,377	\$0	\$21,175,377	Boeye Reservoir Between 23rd Street and Bicentennial Blvd. along U.S. 83 (I-2) - Development. Phase 0-\$14.3M for grading and Phase 1-\$7M for platting and infrastructure.
3.3.03	Potential Investments	City Manager	Ongoing	Program	\$300,000	\$750,000	Potential Investments
3.3.04	McAllen Chamber of Commerce	City Commission	Ongoing	Program	\$789,000	\$702,000	McAllen Chamber of Commerce-Programs include promotion of members' businesses, entrepreneurship led economic development, and innovation to encourage/promote business. McAllen Chamber will also arrange for Government/ Public Affairs Advocacy such as McAllen Day in Austin and representation in Washington, D.C.

## Strategic Business Plan

### Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
3.3.05	Planning-"Envision 2040" Comprehensive Plan	Planning	October 2022-September 2024	\$572,045	\$517,000	\$0	Adopted in May 2023, the Comprehensive Plan will address how land use and development is handled within the City setting up an overall vision and six guiding principles: Connected Regionally and Beyond, Regional & State Leader & Partner, Welcoming, Safe and Equitable, Community Quality of Life, Resilient and Innovative Economy, and Dynamic Built Environment.



## Strategic Business Plan

### Goal 4: Set the standard for public safety and emergency preparedness.

Goal #4 is a commitment to continue to be the regional leader in Public Safety. Public Safety accounts for over half of all General Fund expenditures and continues to be the priority. In the 2022 McAllen Citizen Survey, citizens' ratings of Police and Fire protection saw substantial increases from already high satisfaction scores of 2019. Overall, community satisfaction with "Quality of..." Police services, Fire services, and Disaster preparedness not only increased, but are substantially above the National Average. Citizens were clearly satisfied with the emphasis placed upon overall public safety.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.</b>							
4.1.01	Use 311 App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This Customer Relationship Management(CRM) program makes it easier for citizens to contact/understand code compliance efforts/process through technology and customer service.
4.1.02	Enforcement of McAllen Property Maintenance Code	Building Inspections & Code Enforcement	Effective February 2022	Code of Ordinances	Code of Ordinances	Code of Ordinances	City adopted the McAllen Property Maintenance Code in February 2022 addressing previously unaddressed areas such as fence maintenance, insect infestation, garbage and rubbish, structural deterioration, and general appearance and upkeep.
4.1.03	Continually update International Building Codes	Building Inspections	Ongoing	Program	Program	Program	Many of the regulations enforced are mandated by Federal or State laws. These are enforced locally and lead to improved safety based upon national experience.
4.1.04	Adoption of Unified Development Code (UDC)	Planning	Proposed Vote: 2nd Quarter FY(2023-2024)	Code of Ordinances	Code of Ordinances	Code of Ordinances	Proposed Vote 2nd Quarter Fiscal Year 2023-2024, the Unified Development Code overhauls the development process by replacing previous subdivision, zoning, landscaping, and sign ordinances and consolidating all development ordinances into one new code.
4.1.05	Citywide Rezoning	Planning	Proposed Implementation: 3rd Quarter FY(2023-2024)	Code of Ordinances	Code of Ordinances	Code of Ordinances	Implementation of Citywide Rezoning in effort to align with new comprehensive vision for City's Development.
<b>Strategy 4.2: Promote and enhance safety in the community.</b>							
4.2.01	Continue efforts to keep McAllen a "Safe City"	Police	Ongoing	Program	Program	Program	In 2023, McAllen ranked #3 in Top 10 Safest Cities in America by SmartAsset.com, financial website. Report looked at the metrics of 200 of largest cities such as: violent crime, property crime, vehicular mortality rate, drug poisoning mortality rate, and the percentage of population engaging in excessive drinking.

## Strategic Business Plan

### Goal 4: Set the standard for public safety and emergency preparedness. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
4.2.02	Continue high citizen satisfaction rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Crime rates have been decreasing by more than a decade; At the end of 2022, McAllen recorded its lowest crime in thirty-eight (38) years.
4.2.03	Animal Care Services	Environmental Health & Code Enforcement	Ongoing	New Program	New Program	New Program	Animal Care Services has changed its approach by only intervening in the following scenarios: animal in danger; animal attack or potential for attack against a person; wildlife that is sick, injured; unsanitary conditions; failure to restrain or follow McAllen's leash law; barking dog nuisance; dead animal pick-up on public right of way or roads; and illegal animal sales. Otherwise if the animal is simply loose, then the animal services officers will attempt to find animal's home through outreach.
4.2.04	Airport-Airport Security Systems Replacement	Department of Aviation	October 2023-September 2024	\$900,000	\$0	\$900,000	Airport-Replacement of the existing security systems in place at the airport for conformance to the Airport Security Plan.
4.2.05	Street Lights	Engineering	Program	Recurring	\$66,132	\$600,000	This helps with the installation of new street lights in areas that do not meet spacing requirements in new and existing roadways. It also helps for streetlight improvements by District for existing arterial roadways and established neighborhoods.
4.2.06	Vision Zero-Traffic/ Transportation Safety	Engineering	October 2022-September 2024	\$178,299	\$106,980	\$71,319	Project Study-Vision Zero is an approach that states that no deaths or serious injuries are acceptable on our transportation system. McAllen's Vision Zero will use education, engineering, evaluation, enforcement, and policy to provide a platform to tie in our transportation infrastructure while seeking to eliminate deaths and serious accidents.
4.2.07	Involuntary Demolitions	Environmental Health & Code Enforcement	Ongoing	Program	\$150,000	\$150,000	Various throughout City -The Health & Code Enforcement Department is presenting substandard, vacant structures to the Building Board of Adjustments with recommendation for involuntary demolition of structures that pose threat to public health and safety.
4.2.08	Env. Health - Aerial Bucket Trucks	Environmental Health & Code Enforcement	October 2022-September 2023	\$324,908	\$324,908	\$0	Bucket Trucks to help install fleet of 30 cameras at sites throughout city in order to curb illegal dumping.

## Strategic Business Plan

### Goal 4: Set the standard for public safety and emergency preparedness. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
4.2.09	Animal Intake Facility Study	Engineering	October 2021-September 2023	\$55,050	\$45,000	\$0	Comprehensive Animal Shelter/Adoption Services Study taking into account local and regional needs and capabilities. The study must include a narrative review/ summary in sufficient detail, advice, other considerations, and recommended options for consideration to facilitate the City's effort to determine need and assess feasibility.
4.2.10	Env. Health - Tractor Mowing	Environmental Health & Code Enforcement	October 2022-September 2023	\$45,375	\$45,375	\$0	During a rainy year, 1/4 of all lots mowed by Environmental Health & Code Enforcement will be over 10,000 square feet requiring a large Tractor for Mowing.
4.2.11	Dynamic Message Board with Trailer Hitch	Environmental Health & Code Enforcement	October 2022-September 2023	\$20,445	\$20,445	\$0	Purchase Dynamic Message Board with Trailer Hitch
4.2.12	Emergency Call Boxes	Parks & Recreation	September 2022-February 2023	\$17,460	\$17,460	\$0	Bentsen Trail-Installation of 2 Emergency Call Boxes on Bentsen Trail for safety. Continue to monitor call boxes and services. Call boxes added on a as-needed basis. Total of 24 call boxes now within City limits.

### Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.

4.3.01	Continue high citizen rating of Fire service and low ratio of fires per population	Fire Department	Ongoing	Program	Program	Program	2022 Citizen Survey indicates continued improvement in very high satisfaction rates for City's fire protection and safety.
4.3.02	Maintain McAllen's high ISO Rating	Fire Department	Ongoing	Program	Program	Program	The rating is "2" for Insurance Service Office rate, which is the highest rating in the Valley.
4.3.03	Fire Department-Health & Wellness Program	Fire Department	Ongoing	Program	Program	Program	Fire Department-Health & Wellness physical fitness program to maintain and continually improve the overall Health and Fitness of the McAllen Fire Department.
4.3.04	Firefighter Training Facility Center	Fire Department	October 2022-September 2024	\$5,529,460	\$1,400,000	\$4,129,460	10700 N. La Lomita Road -The Firefighters Training Facility Center will meet a variety of training needs. It will include a large tiered seating classroom for meetings and trainings and will also include a lobby, restrooms, administrative offices and conference rooms. The proposed facility will be approximately 10,000 square feet and have accessible parking.

## Strategic Business Plan

### Goal 4: Set the standard for public safety and emergency preparedness. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
4.3.05	Fire Station #8	Fire Department	February 2022-January 2025	\$5,790,269	\$5,532,258	\$252,752	Tres Lagos-Fire Station #8 -New construction of 10,391 sq.ft., one story structure with living quarters, drive-through apparatus bay, porch area, parking spaces, and green area.
4.3.06	Fire-Pumper Fire Truck Engine -Shortage	Fire Department	October 2023-September 2024	\$950,000	\$0	\$255,000	Pumper Fire Truck Engine 7
4.3.07	Airport-ARFF Unit	Department of Aviation	October 2022-March 2023	\$906,934	\$50,000	\$0	Airport- ARFF Unit -Replace Fire Engine dedicated for Airport.
4.3.08	Fire Truck Engine #8	Fire Department	October 2022-December 2023	\$779,802	\$779,802	\$0	Fire Truck- Engine #8 for Station#8.
4.3.09	Fire-Fire Records Management Software	Fire Department	October 2021-September 2023	\$350,000	\$206,100	\$0	McAllen Fire Department-For Emergency Operations Center implement Fire Records Management Software.
4.3.10	Fire Station #2 & #3 Building Improvement	Fire Department	October 2021-December 2022	\$90,280	\$39,570	\$0	Fire Stations #2 & #3-HVAC upgrades.

### Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.

4.4.01	Emergency Management	Emergency Management	Program	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all emergency hazards.
4.4.02	Work with County to adopt McAllen's Storm Water Management in other cities	Public Works; Engineering; Hidalgo County	Ongoing	Program	Program	Program	Goal is to reduce countywide flooding. Hidalgo County widening ditches in City of McAllen.
4.4.03	IT - Equipment at Emergency Operations Center	Information Technology	October 2021-September 2023	\$542,215	\$184,758	\$0	Emergency Operations Center (EOC)-Replace and Install Universal Power Supply to help power data center at EOC. Blade chassis w/fabric interconnect licenses / file storage replacement / ups replacement for EOC.

### Strategy 4.5: Enhance public outreach on public safety and emergency preparedness initiatives.

4.5.01	Emergency Management-Website & Outreach	Emergency Management	Program	Program	Program	Program	Emergency Management-Update website to contain FEMA tools and other disaster recovery information to public. Emergency Management will also increase outreach and encourage enrollment in City's emergency notification system.
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## Strategic Business Plan

### Goal 4: Set the standard for public safety and emergency preparedness. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
4.5.02	Fire-Community Risk Reduction (CRR) Program	Fire Department	New Program	New Program	New Program	New Program	Fire Department-Community Risk Reduction (CRR) program on reduction of any risk hazards in the community, examples of these include: wildfires, senior fall prevention, bee attacks, natural disasters, and any and all hazards. CRR is a process to help communities find out what their risks are and develop a plan to reduce the risks viewed as high priority. The steps involved in the CRR are conducting a Community Risk Assessment (CRA), developing a CRR plan, implementing the plan, and evaluating the plan.
4.5.03	Police-Safety Education Program	Police	Program	Program	Program	Program	Police Department- Public outreach includes conducting safety tactical training at public schools and "Citizens' Police Academy" to educate the community on Police procedures.
4.5.04	Environmental Health & Code Enforcement-Education Program	Environmental Health & Code Enforcement	Program	Program	Program	Program	"Citizen Code Academy" program launched in 2022 aims at educating resident volunteers regarding Environmental Health & Code Enforcement concerns and how they are addressed by City of McAllen. Education Program also includes Public Service Announcements and other educational outreach targeting youth and young adults aimed at promoting Environmental Health, Code Compliance, and Animal Care.
4.5.05	Safety Initiatives Campaign "Safety Heroes"	Risk	Ongoing	Program	Program	Program	Continue promoting a positive safety culture among the organization that remains focused on employee safety, hazard identification and mitigation. Annually the Risk Department hosts National Safety Month and an Employee Safety Expo. On alternate years department also hosts an Industry Safety Awareness Expo bringing local training opportunities to internal employees as well as practitioners from throughout the Rio Grande Valley.
4.5.06	Environmental Health & Code Enforcement-Environmental Program	Environmental Health & Code Enforcement	Program	Program	Program	Program	Tool rental program allows residents to borrow gardening tools free of charge to help eliminate blight.

## Strategic Business Plan

### Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.

Goal #5 relates to the continual improvement of service delivery while maintaining the conservative management of city finances. These efforts were confirmed in 2022 Citizen Survey results with "Leadership provided by city's elected officials" ranking 28 points higher than national benchmarks (67% vs. 39% nationally) and "Overall effectiveness of city management" ranking 29 points higher than national benchmarks (68% vs. 39% nationally). The "McAllen as a place to live" had the largest positive response vs. national benchmarks (94% vs. 50% nationally). FYE 2022 results were largely a consumer rebound from the COVID Pandemic with pent up demand driving sales and new home purchases. For FYE 2022, both sales tax and property tax revenues hit new record highs with sales taxes exceeding the prior record of 2020-21 by \$11 million. The City will diligently work to move more capital projects "up" in timing using federal stimulus funds from the American Rescue Plan Act of 2021 and expects strong FYE 2023 results.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 5.1: Limit growth in expenditures, improve efficiency, and scale for excellence.</b>							
5.1.01	Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc.)	Development Group, I.T.	Ongoing	Program	Program	Program	Reduce the need for customers to come in and also decrease the need for face-to-face customer service to improve customer service.
5.1.02	Audit Office-Annual Audit Plan & Review Programs	Audit Office	Ongoing	Continuous Service	Continuous Service	Continuous Service	Audit Office will continue to prepare and submit risk-based Annual Audit Plan, provide independent audit and review programs, and promote an honest environment and a fraud-free organization that deters waste and abuse of City resources.
5.1.03	Cost & Value Effective Purchasing Program	Purchasing	Ongoing	Program	Program	Program	Through collaborative efforts with City Departments the goal of program is to provide training for internal efficiency, vendor performance analysis, and also to achieve price discovery by focusing on best cost and value for the City.
5.1.04	Improve health plan membership to increase health screening and health awareness levels	Employee Benefits	Ongoing	Program	Program	Program	Employee Benefits Department will continue to reduce expenses in targeted areas by continuing growth in utilization of Direct Primary Care Services. This involves behavioral motivation of employees to change from Network to Direct Primary Care Services, thus eliminating additional expenses.
5.1.05	Workers' Compensation Program	Risk	Ongoing	Net Savings	Program	Program	Ensure cost containment within the workers compensation program by collaborating effectively with the TPA, medical providers, claims team and employees.



## Strategic Business Plan

### Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
5.1.06	Grant Administration Program	Grant Administration	Ongoing	Program	Program	Program	Grant Administration program provides grant seeking, grant solicitation, and grant oversight. In addition, the program maintains oversight of outside agencies' performance, expenditures, and grant compliance.
5.1.07	McAllen Public Library- "E-rate" Program with Federal Communications Commission	McAllen Public Library	Annual	Recurring	Program	Program	McAllen Public Library in effort to reduce infrastructure cost works with consulting team every year in order to participate in yearly "E-rate" program for replacement of technology infrastructure at significantly discounted rates provided by the Federal Communications Commission.
5.1.08	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Manager	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.09	Project SMART-ERP Replacement	Information Technology	(Implementation within 18 months to 2 & 1/2 Years)	\$16,900,000	\$1,600,000	\$5,100,000	Enterprise Resource Planning Software implementation. This is replacement Utility billing software, Financial software, Customer Relationship Management, Budget Software, and HR Software to control cost and improve efficiency.
5.1.10	City Hall Expansion-Design	Engineering	October 2022-September 2024	\$2,100,000	\$50,000	\$2,050,000	Design services for City Hall renovations and expansion-1300 W. Houston Avenue-Expansion to existing city hall, proposed expansion will be four levels with first level parking. The expansion will be used to relocate departments that need additional space, this is due to the growth in number of staff at certain departments.
5.1.11	Offsite Backup	Information Technology	Recurring	Program	\$20,000	\$20,000	Offsite backup of data in cloud for disaster recovery servicing Police & Information Technology Department.

## Strategic Business Plan

### Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
5.1.12	Project SMART-Implementation Maintenance	Information Technology	Final Implementation FY23-24	Program	\$35,000	\$0	Implementation cost for Enterprise Resource Planning(ERP) software. ERP is replacement for Utility billing software, Financial software, and HR software to control cost and improve efficiency.
<b>Strategy 5.2: Improve customer service in all levels of city government.</b>							
5.2.01	Plan for improvements based upon 2022-2023 external & internal service surveys.	City Manager	Ongoing	Program	Program	Program	Using a 3 year improvement cycle. New Community Survey cycle began in Summer 2023 via direct cell phone digital advertising campaign.
5.2.02	Launch of "Ask McAllen" Customer Query Technology	311 Center	Ongoing	Program	Program	Program	Starting Summer 2023 residents can now query city related questions via text messages or through the website chatbot. Through the artificial technology supported by Citibot, residents can also submit requests and messages to city staff.
5.2.03	Continue to improve the "McAllen 311" Customer Service Center & mobile app	311 Center	Ongoing	Program	Program	Program	Either via Call Center or through mobile app, residents can submit city complaints and receive updated notices of timely resolution. Service tickets once closed by customer also provide a follow-up survey regarding service quality via text and email.
5.2.04	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	Ongoing	Continuous Service	Continuous Service	Continuous Service	New ERP Software will facilitate periodic inspections such as framing, electrical, etc.
5.2.05	Continuous Legal Services	City Attorney's Office	Ongoing	Continuous Service	Continuous Service	Continuous Service	City Attorney's Office protects and promotes the City's interest by providing quality legal services to the Commissioners, City Management, City Boards, and other City Departments in areas of opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution.

## Strategic Business Plan

### Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
5.2.06	City Secretary-Passport Facility Services	City Secretary	Ongoing	Program	Program	Program	221 South 15th Street-Downtown Parking Garage-Passport Facility Services provides processing of passports and educational outreach at various civic events throughout year.
5.2.07	City Secretary-Conduct Civic Elections and Referendums	City Secretary	Based on Election or Referendum Cycles	Continuous Service	Continuous Service	Continuous Service	As needed-City Secretary's Office will conduct civic elections or referendums in service to public.
5.2.08	Human Resources Department Services	Human Resources	Ongoing	Program	Program	Program	The Human Resources Department creates an effective and efficient onboarding experience for new employees, provides training, mentoring and leadership opportunities for employees, and implements software that improves efficiency.
5.2.09	Municipal Court-Become a Court of Record	Municipal Court, City Commission	Ongoing	Program	Program	Program	Municipal Court-In September 2022, McAllen municipal court became a court of record. Technology updates and ordinance approval have made for a more efficient Municipal Court system with increased powers, transparency, and accountability.
5.2.10	Municipal Court-Community Outreach	Municipal Court	Ongoing	Program	Program	Program	Municipal Court will continue community outreach by visiting schools, creating Public Service Announcements, and instituting no refusal weekends for mandatory collection of blood samples after Driving While Intoxicated (DWI) cases.
5.2.11	Municipal Court-Relaunch Teen Court	Municipal Court	Launch November 2023-Ongoing	Program	Program	Program	Municipal Court will relaunch "Teen Court" program that teaches advocacy, community service, and the judicial process to teen jurors, teen defendants, and teen attorneys. Mock Trial program is administered with parental consent.

## Strategic Business Plan

### Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
5.2.12	Office of Communication-Communication Services	Office of Communication	Ongoing	Continuous Service	Continuous Service	Continuous Service	Office of Communications will continue creating Press Releases, Public Service Announcements (PSAs) with Department staff subject matter experts, and continue to educate the public on city services and programs.
5.2.13	Office of Communication-McAllen Cable Network 1300 Channel streaming through Smart TV application.	Office of Communication	Initial Implementation FY23-24	Program	Program	Program	Office of Communications will provide ability to stream existing McAllen Cable Network 1300 Channel program through streaming on Smart TV Application platforms.
5.2.14	Provide monthly Brush Collection service twelve (12) times per year	Public Works	Ongoing	Program	Program	Program	Sustain an on-time collection schedule 90% of the time.
5.2.15	Provide Street Sweeping Service	Public Works	Ongoing	Program	Program	Program	Public Works will provide street sweeping with 4 Cycles for Residential and 6 Cycles for Arterial Road R.O.W. per year. Public Works will meet additional request from public for street sweeping via 311 app.
5.2.16	Continuous Tax Office Services	Tax Office	Ongoing	Continuous Service	Continuous Service	Continuous Service	Tax Office services include collection of property tax that is due to City of McAllen according to current year Property Values and all other taxes that may be due. This also involves working with Tax Attorneys to clean the delinquent tax roll based on the Statutes of the Property Tax Code.
5.2.17	City Fiber Optic Networking	I.T., Police, Traffic, others	Ongoing	Program	\$300,000	\$300,000	Multi-year project to further connect City systems and facilities together via fiber optic lines. Work involves trenching/boring, fiber/conduit/pull boxes, and fiber pull.
5.2.18	Library-Main A/V Equipment	McAllen Public Library	October 2022-September 2023	\$230,000	\$230,000	\$0	A/V Equipment Upgrade for Rental Spaces.
5.2.19	Library-Lark Branch & Palm View Branch-Furniture	McAllen Public Library	October 2022-September 2023	\$220,000	\$220,000	\$0	Replace library furniture.

## Strategic Business Plan

### Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
5.2.20	Development Center Conference Room Renovation	Engineering	October 2022-September 2023	\$55,200	\$55,200	\$0	Development Center-311 N. 15th Street-Scope is for the renovation of an existing work area to create a conference room.
<b>Strategy 5.3: Improve and measure performance of objectives; compare versus peers.</b>							
5.3.01	Use Citizen Surveys, Internal Service Surveys & best practices to continually improve delivery of services	All Departments, City Management	Ongoing	Program	Program	Program	As seen on the "Transparency" tab of "Open Government" on city's website, continue use of PDCA (Plan; Do; Check; Act) continual improvement cycle.
5.3.02	Finance Department-Annual Financial Reporting and Resource Transparency	Finance Department	Ongoing	Continuous Service	Continuous Service	Continuous Service	Finance Department will continue to provide accountability, transparency for the resources provided to the City through preparation of the Annual Comprehensive Financial Report (ACFR). The Department will continue to exceed Government Finance Officers Association (GFOA) standardized criteria.
5.3.03	Management & Budget Office-Annual Reporting and Budget Preparation	Management & Budget	Ongoing	Continuous Service	Continuous Service	Continuous Service	Management & Budget Office will continue to exceed Government Finance Officers Association (GFOA) standardized criteria in producing an effective budget policy document that also serves as a financial plan, an operations guide, and a communications device. This includes continuing to improve the Annual Budget Development process by implementing processes and schedules to be more effective and user friendly. This also involves continuing to improve Quarterly Report update for all Capital Improvement Projects.
5.3.04	Municipal Court-Regional Collaboration Best Practices	Municipal Court	Ongoing	Program	Program	Program	Municipal Court will continue to host and participate in Regional bi-monthly meetings with municipal courts throughout Hidalgo County on best practices and procedures.

## Strategic Business Plan

### Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
5.3.05	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks & Recreation	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, Instagram & constant contact) to promote programs, events, functions and department accomplishments.
5.3.06	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	Ongoing	Program	Program	Program	Identify all service points (residential & commercial accounts) geographically to optimize collection routes and reduce fuel consumption.
5.3.07	Measurement Program-National Procurement Institute Standards for Procurement	Purchasing	Ongoing	Program	Program	Program	Purchasing Department will continue to exceed the National Procurement Institute's standardized criteria in Innovation, Professionalism, E-Procurement, Productivity, and Leadership in procurement.
5.3.08	Professional Services	City Manager	N/A	N/A	\$300,000	\$300,000	Consulting Fees
5.3.09	Airport-Professional Services	Department of Aviation	Recurring	Per Application	\$20,000	\$40,000	Airport- Professional Services for Passenger Facility Funds Application process.



## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network.

Infrastructure has for decades been a key asset of the City of McAllen. In the 2022 Citizen Survey, citizens' strongest recommendations for increased focus were related to traffic congestion, drainage projects, and condition of streets. Substantial investments in the infrastructure network include: McAllen International Airport, McAllen-Hidalgo International Bridge and Anzalduas International Bridge, Drainage, Roadways, and Water & Sewer services projects. A strong focus has been placed on these projects with the outsourcing of numerous projects to several engineering firms so that work can be done concurrently.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 6.1: Provide state of the art service-delivery assets.</b>							
6.1.01	Continually improve Convention Center	Convention Center	Ongoing	Program	Program	Program	Maintain building so that it continues to be state of the art facility.
6.1.02	Continually improve transit facilities	Metro	Ongoing	Program	Program	Program	New north Hub to have wash / repair buildings and refueling station.
6.1.03	Continually improve Public Works, Composting large trucks, equipment & facilities	Public Works	Ongoing	Program	Program	Program	Continually maintain the highest standards for large vehicles/equipment for refuse, recycling and brush collection. Continually improve Public Works facilities.
6.1.04	Expansion of Anzalduas Bridge for Commercial Traffic	Anzalduas Bridge, Bridge Board, City Commission	Multi-year	\$85M	\$20,258,761	\$64,470,126	Anzalduas Bridge-Land Port of Entry-International Trade between Mexico and U.S.A. with expansion to facilitate commercial traffic. Project involves \$63M Loan from North American Development Bank, \$25M Grant from U.S. Department of Transportation, \$21.7M from Texas Department of Transportation, and City funding.
6.1.05	Parks Administration-Operations facility	Parks & Recreation	October 2021-September 2024	\$6,025,392	\$1,974,365	\$450,000	Trophy Drive/23rd Street-New Parks & Recreation Administration/ Operations facility; this building is in the same complex with Metro McAllen.
6.1.06	Airport-Terminal Passenger Boarding Bridges	Department of Aviation	October 2022-September 2024	\$3,250,000	\$135,298	\$3,114,702	Airport-Improvements to existing passenger boarding bridges for increase efficiency and reliability of wait times for customer travel experience. Two existing bridges that are past their useful life will be replaced.
6.1.07	Airport-Terminal HVAC & Lighting Efficiency Improvements	Department of Aviation	October 2023-September 2024	\$2,885,301	\$0	\$2,885,301	Airport- Improvements to HVAC and Lighting components that are past their useful life.
6.1.08	Airport General Aviation Land Acquisition	Department of Aviation	March 2022-September 2024	\$2,873,287	\$15,394	\$2,847,323	Airport- This will fund land acquisition for expanded General Aviation development at the Airport.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.1.09	Airport-Terminal Tiled Roof Replacement	Department of Aviation	October 2022-December 2023	\$2,363,364	\$958,060	\$1,324,710	Airport-Improvements to replace the tile portion of the roof and underlayment. Includes various skylight windows to be replaced.
6.1.10	Airport-Terminal Passenger Boarding Bridge Improvements	Department of Aviation	October 2023-September 2024	\$2,122,500	\$0	\$2,122,500	Airport-Improvements to existing passenger boarding bridges for increase efficiency and reliability of wait times for customer travel experience. Two existing bridges that are past their useful life will be replaced.
6.1.11	FM2220 (Ware Road) - Monte Cristo Road to SH107 Median	Engineering	October 2023-September 2024	\$1,950,000	\$0	\$1,950,000	Yuma Avenue - 2nd Street to Jackson Road - Redo Ditch-Landscape and irrigation infrastructure to beautify and enhance roadway median, also adjustment and relocation of public utilities along the right of way.
6.1.12	Anzalduas Cargo Design & Engineering Professional Services	Bridge	October 2021-September 2024	\$1,830,195	\$150,000	\$1,550,704	Project is an additional phase of build-out for the Anzalduas - US Land Port of Entry in support of inbound and outbound commercial inspection. TXDOT requested a 3+ day Value Engineering (VE) Study. The estimated cost for the VE study is \$50,000 with professional engineering services included.
6.1.13	Hidalgo Bridge-N.B. Pedestrian Expansion	Hidalgo Bridge	October 2022-December 2024	\$1,165,875	\$426,538	\$739,337	Hidalgo Bridge Upgrades-End of Bridge St., Hidalgo TX. Renovation of existing pedestrian inspection booths and installing additional inspection booths.
6.1.14	Hidalgo Bridge-Bldg. B Canopy	Hidalgo Bridge	October 2022-September 2024	\$705,950	\$142,000	\$563,950	Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Hidalgo Bridge Building B Canopy Soffit, existing Building C Canopy 50,425 Square Feet. New metal soffit to be installed under existing canopy.
6.1.15	Airport-Terminal Elevator Rehabilitation	Department of Aviation	October 2023-September 2024	\$635,000	\$0	\$635,000	Airport- Improvements to rehabilitate 3 elevators that have surpassed their useful life and provide better efficiency and reliability to handicap accessible routes.
6.1.16	Airport-Terminal Amenity	Department of Aviation	October 2023-September 2024	\$574,588	\$74,588	\$500,000	Airport-Terminal amenity for the traveling customer satisfaction in the airport terminal.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.1.17	Boeye Feasibility Study	Engineering	October 2022-September 2024	\$551,341	\$360,397	\$190,944	Boeye Reservoir Between 23rd Street and Bicentennial Blvd. along U.S. 83 (I-2) -feasibility study for future development.
6.1.18	Hidalgo Bridge-Bldg. A re-roof	Hidalgo Bridge	October 2022-September 2024	\$394,852	\$324,500	\$70,352	Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Hidalgo Bridge Building A Re-roofing, existing building of 19,942 square feet. Existing roof thermal plastic roof to be removed and replaced with FLEX System.
6.1.19	Hidalgo Bridge-Building A - Restroom Addition	Hidalgo Bridge	October 2023-September 2024	\$261,750	\$8,200	\$253,550	Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Hidalgo Bridge Building A Restroom renovation, scope will include a 200 square foot Men restroom and a 200 square foot Women's restroom.
6.1.20	Anzalduas Southbound Toll Booth Truck Lane	Anzalduas Bridge, Bridge Board, City Commission	October 2023-September 2024	\$245,000	\$0	\$245,000	Anzalduas Bridge-One additional truck southbound Toll Booth, now 2 Booths, at the Anzalduas International Bridge Southbound Inspection Canopy.
6.1.21	Additional Northbound Toll Booth	Anzalduas Bridge, Bridge Board, City Commission	October 2023-September 2024	\$236,528	\$0	\$234,000	Anzalduas Bridge-Installation of an additional truck toll booth. This additional 7th booth is available for use by U.S. Customs and Border Protection.
6.1.22	Hidalgo Bridge-Fence Restoration Project	Hidalgo Bridge	October 2022-September 2024	\$213,008	\$20,905	\$149,095	Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Restoration of existing wrought iron fencing site wide.
6.1.23	Airport-Terminal Carpet Replacement	Department of Aviation	October 2023-September 2024	\$200,000	\$0	\$200,000	Airport-This will fund improvements to replace carpet terminal-wide.
6.1.24	Hidalgo Bridge-Pedestrian Canopy	Hidalgo Bridge	Multi-year	Recurring	\$7,725	\$119,640	Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Refinishing of existing concrete canopy on the southbound lane.
6.1.25	Engineering-Storage Building	Engineering	October 2022-September 2024	\$160,000	\$130,000	\$30,000	Public Works at 4201 North Bentsen Road-Build storage facility adjoining existing structure at Public Works. The facility would be used to store files for the Engineering Department related to development and capital improvement projects.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.1.26	Hidalgo Bridge-Bldg. C re-roof	Hidalgo Bridge	October 2022-September 2024	\$159,766	\$119,800	\$39,966	Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Hidalgo Bridge Building C Re-Roof, existing building of 8,069 Square Feet. Existing roof to be removed and replaced with FLEX System.
6.1.27	Hidalgo Bridge-Bldg. B re-roof	Hidalgo Bridge	October 2022-September 2024	\$120,245	\$88,000	\$32,245	Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Hidalgo Bridge Building B Re-roofing, existing building of 6,073 Square Feet. Existing roof to be removed and replaced with FLEX System.
6.1.28	Downtown Improvements	Engineering	Recurring	On-going	\$100,000	\$100,000	Downtown McAllen-Various infrastructure and traffic improvements in the downtown area including wayfinding signs, restriping, replace broken curb and gutters, and stop flooding at intersections.
6.1.29	Anzalduas Bridge Canopy	Anzalduas Bridge, Bridge Board, City Commission	October 2023-September 2024	\$79,210	\$0	\$79,210	Anzalduas Bridge-Anzalduas Bridge Canopy, existing Canopy of 4,715 Square Feet. New metal soffit to be installed under existing canopy.
6.1.30	Hidalgo Bridge-I.T. Storage & Network Equipment	Hidalgo Bridge	Multi-year	\$73,168	\$12,995	\$40,000	Hidalgo Bridge Upgrades-New cameras and equipment for bridge facilities.
6.1.31	Hidalgo Bridge-Turnstiles	Hidalgo Bridge	October 2022-August 2023	\$61,755	\$0	\$61,755	Hidalgo Bridge Upgrades-Hidalgo-Turnstiles.
6.1.32	Anzalduas Bridge-Computer & Equipment Upgrades	Anzalduas Bridge, Bridge Board, City Commission	October 2022-September 2024	\$57,983	\$10,000	\$40,000	Anzalduas Bridge-Funds to provide new security cameras and equipment to facility.
6.1.33	Hidalgo Bridge-Office Building upgrades	Hidalgo Bridge	Multi-year	Recurring	\$40,000	\$90,000	Hidalgo Bridge Upgrades-End of Bridge St., Hidalgo TX. Office Building upgrades.
6.1.34	Anzalduas Bridge-Facility Upgrades	Anzalduas Bridge, Bridge Board, City Commission	Recurring	Recurring	\$21,000	\$50,000	Anzalduas Bridge Facility Upgrades-Replace A/C unit and other items.
6.1.35	Airport-Terminal Restroom Renovations	Department of Aviation	January 2021-November 2022	\$1,115,850	\$370,852	\$0	Airport-This project is to rehabilitate and improve the existing pre-security and post-security public restrooms.
6.1.36	McAllen Public Library-A/C Unit replacements at Main and Community Centers	McAllen Public Library	October 2022-September 2023	\$723,371	\$723,371	\$0	A/C Replacements for Lark Community Center and Palm View Community Center. Replacement of chiller 2 and compressor 2 at Main Library.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.1.37	Fiber Optic	Engineering	October 2021-September 2023	\$516,786	\$453,000	\$0	Various locations around City of McAllen-Fiber optic materials, Wi-Fi and construction to complete the Bond 2018 Traffic Signal Improvements.
6.1.38	Police-A/C Replacement	Police	October 2022-September 2023	\$112,892	\$112,892	\$0	Replacement of A/C units at PD jail section & IT server room.
6.1.39	Hidalgo Bridge-Building Fans	Hidalgo Bridge	October 2022-September 2023	\$99,900	\$99,900	\$0	Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Project scope is to provide new industrial fans to keep building "B" cool during the hot summers.
6.1.40	Fence Movement - RMA Project	Anzalduas Bridge, Bridge Board, City Commission	October 2022-January 2023	\$75,199	\$75,199	\$0	Anzalduas Bridge-Relocation of fence and access gate along south property line.
6.1.41	Hidalgo Bridge-POE Master Plan	Hidalgo Bridge	October 2022-September 2023	\$28,272	\$28,272	\$0	Hidalgo Bridge Upgrades-Hidalgo-POE Master Plan.

### Strategy 6.2: Maintain excellent roadways; improve mobility.

6.2.01	Metro McAllen Transit Services	Metro	Ongoing	Program	Program	Program	Metro McAllen will continue to expand public transit, infrastructure, and services; this also includes building brand awareness and market services to increase ridership.
6.2.02	Airport-Cargo Ramp Construction	Department of Aviation	October 2023-September 2024	\$8,813,000	\$0	\$8,813,000	Airport-Reconstructing the asphalt portions of the apron to concrete for maneuverability of heavy aircraft. The improvements to the apron will increase safety. The proposed improvements would allow for anticipated fleet mixes to operate with space and flexibility.
6.2.03	Daffodil-Taylor Road to Ware Road	Engineering	October 2021-December 2023 (Bentsen to Ware Road); October 2021-May 2024 (Bentsen to Taylor Road)	\$6,668,636	\$602,635	\$6,066,001	Daffodil from Taylor to Ware Road-Roadway paving and drainage improvements to widen existing Daffodil Avenue from Taylor Road to Ware Road (FM 2220). Proposed construction includes development of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately one mile.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.2.04	33rd Street Extension From Oxford Avenue to Auburn Avenue	Engineering	October 2022-September 2024	\$5,149,456	\$159,706	\$681,750	Design ROW-33rd Street from Oxford Avenue to Auburn Avenue-Roadway paving and drainage improvements to extend 33rd Street from Oxford Avenue to Auburn Avenue. Proposed construction includes development of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately 0.75 mile.
6.2.05	Dove: 41st Street to Bentsen	Engineering	October 2021-January 2024	\$4,670,528	\$378,193	\$3,316,854	Dove Avenue from 41st Street to Bentsen Road-Roadway paving and drainage improvements to complete east/west Dove Avenue corridor from Bentsen Road to 41st Street. Proposed construction includes development of a four lane, urban roadway within 70-feet of right of way along a length of approximately quarter of a mile, including the construction of a bridge class culvert crossing along the Mission/McAllen Lateral and a siphon crossing along the Hidalgo County Irrigation District Number 1 main canal.
6.2.06	Alleys	Public Works	Ongoing	\$3,600,000	\$288,000	\$3,312,000	Alley -Maintenance, Replace, Repair existing alleys based on Assessment Criteria Rankings for 38 alley segments. This involves converting caliche to paved (asphalt) throughout City of McAllen.
6.2.07	Airport-Runway 14-32 Rehabilitation	Department of Aviation	October 2023-September 2024	\$3,101,000	\$0	\$3,101,000	Airport- This project will ensure continued safety by rehabilitation of Runway 14-32 pavement.
6.2.08	Taylor Road Widening From 4 Mile Line to 2 Mile Line-Design Phase	Engineering	October 2022-September 2024	\$2,187,446	\$95,279	\$2,092,167	Design Phase-Taylor Road from 4 Mile Line to 2 Mile Line-Roadway paving and drainage improvements to widen existing Taylor Road From Lark Avenue (4 Mile Line) to Daffodil Avenue (2 Mile Line). Proposed construction includes development of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately 2.0 miles.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.2.09	Bentsen Road Widening-Buddy Owens to 5 mile. -Design Phase	Engineering	October 2021-September 2024	\$1,207,898	\$2,588	\$1,205,310	Design Phase-Bentsen Road from 5 mile line to Buddy Owens (3 mile line)-Roadway paving and drainage improvements to widen existing Bentsen Road from Buddy Owens (3 Mile Line) to 5 Mile Line. Proposed construction includes development of a 5 lane, urban roadway within 100-feet of right of way along a length of approximately 2.0 miles.
6.2.10	Industrial Park	Engineering	October 2022-September 2024	\$1,002,222	\$973,333	\$21,667	Cost participation with public infrastructure improvements related to the McAllen South Industrial Park. This is to provide Infrastructure to meet Industrial demands.
6.2.11	Asphalt Crack Sealing	Engineering	October 2021-September 2024	\$748,560	\$250,000	\$250,000	Various locations-Project is for the sealing of cracks in existing asphalt streets to slow the pavement deterioration and extend life of street. This will also include Hike & Bike trails maintenance.
6.2.12	17 1/2 from 29th Street to Ware Road	Engineering; Hidalgo County	October 2022-September 2024	\$539,019	\$304,019	\$235,000	Collaborative Project with Hidalgo County-Improve East/West Mobility- 17 1/2 Road from 29th Street to Ware Road-Project will add paving and drainage improvements to realign 17 1/2 road From 29th Street to Ware Road. Proposed construction includes development of a 5 lane, urban roadway within 100-feet of right of way.
6.2.13	23rd and Hackberry	Engineering	October 2022-April 2023	\$506,635	\$133,592	\$183,871	23rd and Hackberry Avenue is a project identified as a bond project that will improve traffic flow by adding a southbound left turn lane. Street Bond Project.
6.2.14	Airport-Parallel Runway Feasibility Study	Department of Aviation	October 2023-September 2024	\$500,000	\$0	\$500,000	Airport-Feasibility Study to provide the data and statistics for justifying a parallel runway to the airfield.
6.2.15	Airport-Terminal Expansion Feasibility Study	Department of Aviation	October 2023-September 2024	\$500,000	\$0	\$500,000	Airport-Feasibility Study to provide the data and statistics for study of an expansion to the existing terminal.



## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.2.16	23rd and Jackson	Engineering	October 2022- July 2023	\$374,218	\$163,544	\$208,077	23rd Street and Jackson Avenue is a project identified as a bond project that will improve traffic flow by adding a southbound left turn lane. Street Bond Project.
6.2.17	23rd and Ebony	Engineering	October 2022- July 2023	\$366,556	\$263,766	\$102,790	23rd Street and Ebony Avenue is a project identified as a bond project that will improve traffic flow by adding a north and south left turn lanes. Street Bond Project.
6.2.18	23rd and Kendlewood	Engineering	October 2022-April 2023	\$357,430	\$106,874	\$127,150	23rd Street and Kendlewood Avenue is a project identified as a bond project that will improve traffic flow by adding a southbound left turn lane. Street Bond Project.
6.2.19	Subdivision Paving	Engineering	Program	Recurring	\$350,000	\$350,000	Various locations-Allows City to participate with roadway improvements constructed during the subdivision process. Proposed funding to assist Developers with City participation with paving improvements along major roadways.
6.2.20	10th and Bus 83	Engineering	October 2021- July 2023	\$263,791	\$0	\$261,907	10th and Bus 83- Project identified as a bond project that will improve traffic flow by adding a northbound right turn lane. Street Bond Project.
6.2.21	Street Repaving	Engineering	Program	Recurring	\$0	\$250,000	Street Repaving Program
6.2.22	Airport-Pavement Management Program	Department of Aviation	October 2023-September 2024	\$240,000	\$0	\$240,000	Airport-Address requirements set forth by Federal Aviation Administration; Airport Pavement Management Program to be used to make cost-effective decisions about airport pavement maintenance and rehabilitation. Need Plan every 3 years for compliance.
6.2.23	Roadway Safety Improvements	Engineering	Program	Recurring	\$150,000	\$200,000	Improvements at intersections that have experienced an increase in congestion due to the lack of left turn or right turn lanes. Adding a right turn or left turn lane will improve travel times and level of service at signalized intersections.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.2.24	Airport-Runway Incursion Mitigation(RIM)-HS1 Environmental and Design	Department of Aviation	October 2023-September 2024	\$130,000	\$0	\$130,000	Airport-Address and mitigate on-going safety and operational issues associated with Runway 14 hold position. The proposed improvements will assist in increasing the safety for all pilots utilizing Runway 14 at McAllen International Airport.
6.2.25	Loop Cutting Project by Corridors	Engineering	Program	Recurring	\$120,000	\$120,000	Continued maintenance of vehicle detection loops at signalized intersections with old replacements and new installations required to communicate with the online Central Traffic Management System (Centrac).
6.2.26	Pavement Markings	Engineering	Program	Recurring	\$120,000	\$120,000	Project to maintain pavement markings on major corridors throughout the City.
6.2.27	Airport-Crack Sealing Machine	Department of Aviation	One-Time Purchase	\$75,000	\$0	\$75,000	Airport-Purchase Crack Sealing Machine to maintain airport airfield pavement.
6.2.28	Airport General Aviation Master Business Plan	Department of Aviation	October 2023-September 2024	\$50,000	\$0	\$50,000	Airport-Master Plan will provide the data and statistics for study of additional development in the General Aviation sector of the Airport.
6.2.29	Traffic Sign Upgrades	Engineering	Program	Recurring	\$50,000	\$50,000	Purchase of aluminum blades to replace signs that do not meet State requirements for reflectivity. Project involves studying the entire City limits.
6.2.30	Stewart and 107 Drainage	Engineering	October 2022-March 2025	\$998,942	\$998,942	\$0	Drainage project participation with HCDD#1. Completed on City's portion, and HCDD#1 projects their portion completion March 2025.
6.2.31	Auburn/Trenton Intersection Improvement	Engineering	October 2021-January 2023	\$525,121	\$349,734	\$0	Auburn and Trenton-Extend Auburn Avenue to connect to Trenton Avenue.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.2.32	Bicentennial - Trenton to 107 (Construction)	Engineering	October 2021-September 2023	\$491,799	\$39,152	\$0	Bicentennial Parkway from Trenton to SH 107 -Bicentennial Parkway from Trenton to SH 107 (ROW). 4-Lane Urban Section - 2.8 miles. The proposed extension would consist of constructing a new location roadway. The roadway would consist of two 12' wide inside travel lanes, two 14' outside travel lanes, and a center left turn lane at intersections.
6.2.33	Traffic Signal Installation	Engineering	Program	Recurring	\$440,000	\$0	Rebuild outdated traffic signals and new signals for new roadways in congested areas: 10th & Martin; Orangewood & Jackson; Orangewood & McColl Rd; Tres Lagos & Ware Road.
6.2.34	Downtown Signal Improvement	Engineering	October 2022-September 2023	\$250,000	\$250,000	\$0	Replace old signal heads in the downtown area with more aesthetically pleasing heads and poles. Replacement of 10 intersections within the downtown area.

### Strategy 6.3: Provide excellent storm water management.

6.3.01	Storm sewer Infrastructure Maintenance/Installation	Public Works	Ongoing	Program	Program	Program	Small/medium scale repair of existing, deteriorated storm sewer infrastructure; in-house storm sewer infrastructure construction projects.
6.3.02	Storm System Inspection and Flushing	Public Works	Ongoing	Program	Program	Program	Inspect and flush existing stormwater infrastructure to ensure proper function and ultimately reduce likelihood of flooding. This is done regularly during Hurricane Season.
6.3.03	Reprofile main drain ditches (wider/deeper)	Public Works; Engineering	Ongoing	Program	Program	Program	Reprofiling to increase water flow/ reduce flooding. This is done every year as needed City Wide.
6.3.04	Drainage Channel Maintenance Access Improvements	Public Works; Engineering	Ongoing	Program	Program	Program	Public Works/ Engineering- Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function.
6.3.05	Stormwater Management Ordinance- Enforcement	Public Works; Engineering	Ongoing	Program	Program	Program	Adopted in McAllen 2019. Now working with neighboring cities which will follow McAllen's Ordinance for regional impact.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.06	Storm water Quality Monitoring	Public Works; Engineering	Ongoing	Program	Program	Program	Establish baseline storm water quality (WQ) parameters to monitor watershed health and develop/implement necessary best management practices (BMPs) to reduce potential pollutants. Maintenance annually of 30 miles of drain ditches. Collaborate with Texas A&M University on studies that lead to education on dredging.
6.3.07	Stormwater Public Education & Outreach	Public Works	Ongoing	Program	Program	Program	Educate the public about stormwater infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants. Annual Permit renewal requires compliance with Texas Commission on Environmental Quality (TCEQ).
6.3.08	Airport-Runway & Taxiway Safety Improvements	Department of Aviation	Phase 1&2 from January 2020-November 2022; Phase 3, 4A & 4C from May 2022 -September 2023; & Phase 4B from December 2023-May 2024 (Currently on Last Phase 4B)	\$34,534,745	\$7,945,623	\$22,690,624	Airport-This project will address and mitigate on-going safety and operational issues associated with the existing stormwater management system at McAllen International Airport.
6.3.09	Northwest Regional Stormwater Detention Facility	Engineering	October 2022-September 2024	\$2,937,187	\$881,156	\$2,056,031	29th and Oxford-Excavation of a new regional stormwater detention facility as well as expanding existing channels to improve stormwater conveyance and storage capacity for upstream contributing drainage basins. 2018 Bond Project.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.10	Balboa Acres Stormwater Infrastructure & Pump Station Improvements	Engineering	October 2021-December 2024	\$2,102,577	\$0	\$2,034,340	Balboa Acres- Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Stormwater lift station to pump flood water Mission Inlet paid from Drainage Utility Fees. Drainage Utility Fee Project.
6.3.11	Quince Avenue at North 27th Street Drainage Improvements-HMPG	Engineering	October 2022-October 2023	\$1,765,249	\$1,678,935	\$84,019	Along Quince between 27th Street and 23rd Street-This project proposes the construction of new storm sewer infrastructure to reduce the extents of localized flooding during moderate to severe storm events. The project includes installation of new inlets/ laterals to efficiently capture surface flows and convey them through a new storm sewer truck line.
6.3.12	Northgate Lane Drainage Improvements	Engineering	October 2022-September 2024	\$1,712,828	\$513,848	\$1,198,980	Northgate Lane between 2nd Street and 10th Street-This project proposes construction of new storm sewer infrastructure to reduce the extents of localized flooding during moderate to severe storm events. The project would include construction of new storm sewer inlets/ laterals to efficiently intercept surface flows and a new storm sewer trunkline to convey those flows to the available downstream receiving stream (McAllen Lateral). 2018 Bond Project.
6.3.13	McAllen Lateral Channel Improvements	Engineering	October 2023-September 2024	\$1,500,000	\$0	\$1,500,000	McAllen Lateral- Main Street to McColl Road- Excavation and grading of existing drainage channel to improve stormwater conveyance and storage. Drainage Utility Fee Project.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.14	El Rancho Drainage Improvements	Engineering	October 2022-September 2024	\$1,431,000	\$65,000	\$1,366,000	El Rancho Area-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Included are three projects: El Rancho Santa Cruz Subdivision Drainage Improvements, Augusta Avenue Drainage Improvements, and final phase of the El Rancho RDF.
6.3.15	Northeast McAllen/ Edinburg Lateral	Engineering	October 2021-September 2025	\$1,326,650	\$0	\$446,232	NE Lateral - Redbud to Zinnia-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Drainage Utility Fee Project.
6.3.16	Yuma Ave Roadway & Drainage	Engineering	October 2023-September 2024	\$933,908	\$0	\$933,908	Yuma Avenue from 2nd Street to Jackson Avenue-Roadway paving and drainage improvements to widen existing Yuma Avenue from 2nd Street to Jackson Avenue. Proposed construction includes development of a 4 lane, urban roadway within 80-feet of right-of-way along a length of approximately one mile. Including removing existing bridge crossing at the Hidalgo County Irrigation District Number 2 main canal and replace with a siphon structure.
6.3.17	Harvey Stormwater Pump Station Upgrades	Engineering	October 2021-September 2024	\$750,071	\$40,877	\$705,924	Harvey and 2nd- Replacement of existing stormwater pump and backup power. Drainage Utility Fee Project.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.18	El Rancho Roadway & Drainage	Engineering	October 2022-September 2024	\$705,628	\$30,428	\$675,200	El Rancho Road-The project will widen the existing roadway of El Rancho Road from 2nd Street to Jackson Road. The project will widen the existing roadway to four lanes, increasing the capacity of traffic flow. The project will improve drainage flow and drainage structures including widening the existing drainage structure on the intersection of El Rancho Road and 2nd Street.
6.3.19	Balboa Lift Station	Engineering	October 2023-September 2024	\$700,000	\$0	\$700,000	Balboa Lift Station
6.3.20	Main (North) Street at Jay Avenue	Engineering	October 2022-March 2025	\$682,809	\$45,733	\$636,113	Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project.
6.3.21	Torres Acres	Engineering	October 2021-September 2024	\$519,303	\$0	\$495,711	Torres Acres, west of Bentsen on south side of 3 Mile-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Drainage Utility Fee Project.
6.3.22	Augusta Avenue Drainage	Engineering	October 2023-September 2024	\$510,000	\$0	\$510,000	Augusta Avenue-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.



## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.23	Collado Subdivision Drainage Improvements	Engineering	October 2023-September 2024	\$508,100	\$0	\$508,100	Collado Subdivision: Savannah Avenue at S. 26th Street-Upgrade existing storm sewer system serving the Collado Subdivision and provide additional off site stormwater storage capacity within an existing City owned drainage ditch. CDBG Funding. 2018 Bond Project.
6.3.24	Northwest Blueline Regrade	Engineering	October 2021-September 2024	\$449,566	\$60,000	\$156,159	Northwest Blueline from Trenton to Auburn-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project.
6.3.25	Balboa Ditch Sluice Gate Improvements	Engineering	October 2021-September 2024	\$444,701	\$0	\$433,907	Balboa ditch, west of Ware Road, north of Wastewater Treatment Plant-Improvements and Repairs to the Existing sluice gate structure west of Ware Road on the Mission Inlet. Drainage Utility Fee Project.
6.3.26	Burns Drive Drainage Improvements	Engineering	October 2022-September 2024	\$331,750	\$30,000	\$301,750	Burns Drive between Sandy Lane to Kent Lane-Introduce new storm sewer infrastructure to address flooding along Burns Drive between Sandy and Kent Lanes. 2018 Bond Project.
6.3.27	Engineering Drainage Study	Engineering	October 2022-September 2024	\$325,000	\$250,000	\$75,000	Drainage Master Plan study to identify future drainage projects.
6.3.28	Lindberg Avenue Drainage Improvements	Engineering	October 2022-September 2024	\$292,000	\$25,000	\$267,000	Lindberg Avenue (South Col. Rowe to South 6th Street)-Project is for Storm Sewer System that is prone to localized shallow flooding, especially during moderate to severe storm events. .

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.29	Primrose Avenue at Bicentennial	Engineering	October 2021-September 2024	\$289,770	\$41,573	\$245,000	Primrose at Bicentennial-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project.
6.3.30	South 2nd Street at Byron Nelson	Engineering	October 2021-September 2024	\$279,737	\$263,564	\$14,973	Byron Nelson, west of 2nd Street-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project.
6.3.31	North 4th Street at Tulip Avenue Drainage Improvements	Engineering	October 2022-September 2024	\$275,000	\$6,000	\$269,000	North 4th Street at Tulip Avenue (rear alley)-Upgrade to existing storm sewer infrastructure to address flooding in alley and rear of properties during moderate to heavy storm events. 2018 Bond Project.
6.3.32	Gray Subdivision Drainage Outfall Improvements	Engineering	October 2022-September 2024	\$266,950	\$8,000	\$258,950	Gray Subdivision: North 46th Street at Pecan Boulevard-Upgrade/ improve existing storm sewer outfall serving the Gray Subdivision to address flooding during moderate to heavy storm events. 2018 Bond Project.
6.3.33	Trade Zone Pump Station Improvement	Engineering	October 2021-September 2024	\$245,893	\$12,814	\$224,865	McAllen Foreign Trade Zone Stormwater Detention Pond-Upgrade of existing stormwater pump station to include pump replacement with new backup power supply. Drainage Utility Fee Project.
6.3.34	Houston Avenue at South 2nd Street Drainage Improvements	Engineering	October 2022-September 2024	\$235,000	\$8,000	\$227,000	Houston Avenue at South 2nd Street-Upgrade existing storm sewer infrastructure (siphon under irrigation canal) to improve function and efficiency of upstream storm sewer network. 2018 Bond Project.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.35	Dallas Avenue at South 1st Street Drainage Improvements	Engineering	October 2022-September 2024	\$230,520	\$20,520	\$210,000	Dallas Avenue at South 1st Street-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.36	El Rancho Subdivision Drainage	Engineering	October 2023-September 2024	\$220,000	\$0	\$220,000	El Rancho Subdivision-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.37	North 11th Street at Shasta Avenue Drainage Improvements	Engineering	October 2022-September 2024	\$201,600	\$12,960	\$188,640	North 11th Street at Shasta Avenue-Upgrade existing storm sewer infrastructure to address flooding during moderate to heavy storm events. 2018 Bond Project.
6.3.38	Country Club Terrace Drainage Improvements	Engineering	October 2022-September 2024	\$175,840	\$8,000	\$10,040	Country Club Terrace-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.39	Pump Bypass Station 255	Engineering	October 2023-September 2024	\$97,339	\$0	\$97,339	Along IBWC Levee, east of 23rd Street-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project.
6.3.40	North 41st Street at Daffodil Avenue Drainage Improvements	Engineering	October 2022-September 2024	\$95,690	\$8,500	\$87,190	North 41st Street at Daffodil Avenue-Improve existing storm sewer system to address flooding: North 41st at Daffodil Avenue and vicinity. 2018 Bond Project.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.41	MS4 Stormwater Quality Monitoring Program	Engineering	October 2022-September 2024	\$81,344	\$60,000	\$21,344	Various Locations- Proposed water monitoring stations at various drainage outfalls. 2018 Bond Project.
6.3.42	South McColl & Pine Ridge	Engineering	October 2023-September 2024	\$30,000	\$0	\$30,000	South McColl & Pine Ridge- Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events.
6.3.43	Tamarack (East)	Engineering	October 2023-September 2024	\$20,626	\$0	\$20,626	East Tamarack Avenue at Drainage ditch-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project.
6.3.44	Bicentennial Blueline	Engineering	October 2021-September 2023	\$3,419,492	\$1,842,179	\$0	Improvements to the drainage channel bridge crossings along Bicentennial Boulevard at Tamarack, La Vista, Highland, and Harvey Avenues to improve stormwater conveyance capacity and performance of upstream storm sewer systems. 2018 Bond Project.
6.3.45	Martin Avenue Bypass	Engineering	October 2021-March 2023	\$1,295,556	\$857,325	\$0	Martin between 6th Street Drainage at East City Limit- Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.3.46	Quamasia Avenue at North 11th Street	Engineering	October 2022-August 2023	\$726,396	\$726,396	\$0	Quamasia between 10th and Bicentennial-This project proposes to introduce new storm sewer infrastructure to reduce the extent of localized flooding in the vicinity of Quamasia Avenue at North 11th Street. 2018 Bond Project.
6.3.47	Drainage Study-Development Corporation	Engineering	October 2022-September 2023	\$216,000	\$176,000	\$0	Drainage Study-Development Corporation. Project will transition to own account.

### Strategy 6.4: Provide high quality water and sewer services.

6.4.01	AMI Project (Automatic Metering Infrastructure)	MPU	Multi-year	\$18,000,000	\$767,331	\$16,000,000	Multi-phase Project to replace conventional water meters with advanced metering infrastructure.
6.4.02	NW Water Plant Expansion Design Phase Only (not Construction)	MPU	Multi-year	\$5,000,000	\$1,400,000	\$1,400,000	Phase 1 - Design to expand the Northwest WTP from 11.25 Million Gallons per day (MGD) to 22.50 MGD Capacity. (No Construction with this budget item) Phase 2 - Future Construction. This will double capacity.
6.4.03	23rd & Sarah Lift Station Abandonment	MPU	Multi-year	\$3,850,000	\$0	\$3,850,000	Installation of 24-Inch wastewater gravity sewer system to abandon 23rd & Sarah Lift Station and extend wastewater collection system.
6.4.04	Lark Avenue Wastewater Improvements	MPU	Multi-year	\$4,300,000	\$0	\$3,950,000	Installation of a 24-Inch and 18-Inch wastewater gravity sewer system to abandon Locksley Lift Station and extend wastewater collection system.
6.4.05	North Bentsen Road Transmission Waterline	MPU	Multi-year	\$3,500,000	\$100,000	\$150,000	Installation of 24-Inch Water Transmission Line along Bentsen Road to provide better water distribution for the northwest section of the water system.
6.4.06	Tres Lagos Reclaimed Water Storage	MPU	Multi-year	\$2,851,203	\$0	\$2,851,203	Design and Construction of 1.0 Million Gallon Reuse Water Elevated Tank in north-west McAllen.
6.4.07	North Bentsen Road Wastewater Improvements	MPU	Multi-year	\$2,500,000	\$40,000	\$260,000	Project to improve wastewater collection along Bentsen Road.

## Strategic Business Plan

### Goal 6: Enhance McAllen's infrastructure network. (continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
6.4.08	SWTP Electrical Generator Project (Planning and Design Phase Only)	MPU	6 months	\$2,000,000	\$0	\$1,325,000	A study will be conducted to evaluate options for increasing Generator Capacity at South Water Treatment Plant. Study has been completed, project to commence a multi-phase, multi-year implementation.
6.4.09	Dicker Road Sewer project (Phase I)	MPU	18 months	\$1,800,000	\$800,000	\$800,000	Installation of a wastewater system to provide services to the Southern sewer CCN service area.
6.4.10	6 Mile Road Sewer Improvements	MPU	Multi-year	\$1,108,242	\$16,875	\$1,091,367	Installation of 12-Inch Gravity Sewer that will extend sewer service from Ware Road to Shary Road.
6.4.11	5 Mile Road Sewer Improvements	MPU	Multi-year	\$500,000	\$0	\$500,000	Installation of 24-Inch Gravity Sewer that will abandon the 5 Mile Lift Station.
6.4.12	Geo-Water (Deep Well)-Feasibility Study	MPU	12 months	\$200,000	\$10,000	\$150,000	A study will be conducted to evaluate options and possibilities of geothermal power generation to serve WTP(s). Project to proceed with planning phase to secure funding.

## Strategic Business Plan

### Goal 7: Improve Workforce Preparedness

While Goal #1's mission is to create a city which is attractive to students, educated professionals & retirees as well as families, GOAL #7 seeks to increase opportunity and improve the economic futures of those who choose to live and work in McAllen. The creation of UTRGV, its Medical School, Texas A&M branch campus, and the expansion of South Texas College all serve to expand opportunity and have had a noticeable impact on area incomes. Strong growth of the local medical industry has worked with educators to expand new, well paying medical careers in the area. Together with affordable transportation, these will have a pronounced impact on workforce preparedness and will continue to increase average household incomes in the City.

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
<b>Strategy 7.1: Expand educational opportunity in the Region.</b>							
7.1.01	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool.	MEDC	Ongoing	Program	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated workforce. For example, STC providing training programs in Automotive, Robotics, and Electronics to supply skilled workforce to manufacturing industry.
7.1.02	Metro McAllen-Affordable Higher Education Student Transportation	Metro	Ongoing	Program	Program	Program	Metro McAllen will continue to provide affordable, reliable, environmentally friendly transportation options in order to ensure college students are able to arrive on various campuses.
7.1.03	UTRGV Medical School	City Commission	Ongoing	Conditional Commitment	\$1,000,000	\$1,000,000	Development of UT Health RGV Cancer and Surgery Center at Pecan between Jackson & McColl Roads. This will be a world class center aimed at providing comprehensive cancer and surgical services that will train physicians and research scientists.
7.1.04	South Texas College-Nursing and Allied Health Program	City Commission	Ongoing	Program	\$500,000	\$500,000	The South Texas College Division of Nursing and Allied Health is a division for the education of health care professionals. This will help with local workforce development in the healthcare industry.
7.1.05	South Texas College	City Commission	Ongoing	Program	\$330,000	\$450,000	Help develop environment to encourage high school graduates to stay in area for industry training and economic development. This is funding for Institute for Advanced Manufacturing(IAM) Training program for logistics, cold storage, and manufacturing related industries.
<b>Strategy 7.2: Improve community development in order to reduce barriers to citizen success.</b>							
7.2.01	Community Development Program	Grant Administration	Ongoing	Program	Program	Program	Community Development Program administers Federal funding for Community Development Block Grant Program, Home Investment Partnerships Program, Emergency Solutions Grant (Homeless Services), HOME-ARP (HUD-Funded), and recent CDBG –CV funding.



## Strategic Business Plan

### Goal 7: Improve Workforce Preparedness (Continued)

No.	Objective	Department / Agency	Time- line	Total Project Cost	Estimated FY 22-23	Budget FY 23-24	Status - Rationale
7.2.02	VIDA funded to assist in workforce development	Dev. Corp.	Ongoing	Program	\$500,000	\$500,000	Motivated low-income and low-skilled adults receive comprehensive services: career counseling, intensive case management, tuition, books, and emergency assistance to ensure high College graduation rates and to successfully join skilled workforce.
7.2.03	Health Clinic Facility- El Milagro	Dev. Corp.	Ongoing	Program	\$280,000	\$280,000	El Milagro Clinic provides access to affordable primary, disease prevention and behavioral health services to the low-income population of the RGV. Programs funded by Development Corporation as part of the original mission (per ballot 1997).
7.2.04	LIFT: Funding for Small Business & Startups	Dev. Corp.	Ongoing	Program	\$200,000	\$200,000	Non-profit is a funding source for small businesses and start-ups which do not have access to traditional financing. Grants available for 0% interest loans and consultations to small business owners and entrepreneurs in McAllen.
7.2.05	Affordable Homes of South Texas, Inc. (AHSTI)	Dev. Corp.	Ongoing	Program	\$244,000	\$147,625	Agency provides Home Repair, Renewal, and New Home Construction services to first time home owners, elderly, and low to moderate income residents of McAllen.
7.2.06	Comfort House	City Commission	Ongoing	Program	\$130,000	\$130,000	Funding is for palliative hospice center in the city.
7.2.07	Women Together-Mujeres Unidas	City Commission	Annual	Varies	\$15,000	\$15,000	Non-profit agency provides emergency shelter, transitional housing, and supportive services programs for victims of domestic violence and sexual assault.
7.2.08	Rio Grande Literacy Center	City Commission	Annual	Varies	\$15,000	\$15,000	Non-profit focuses on providing adult literacy classes. Addressing low literacy will open pathways for participants to attain higher education and provide a better economic future for their families.

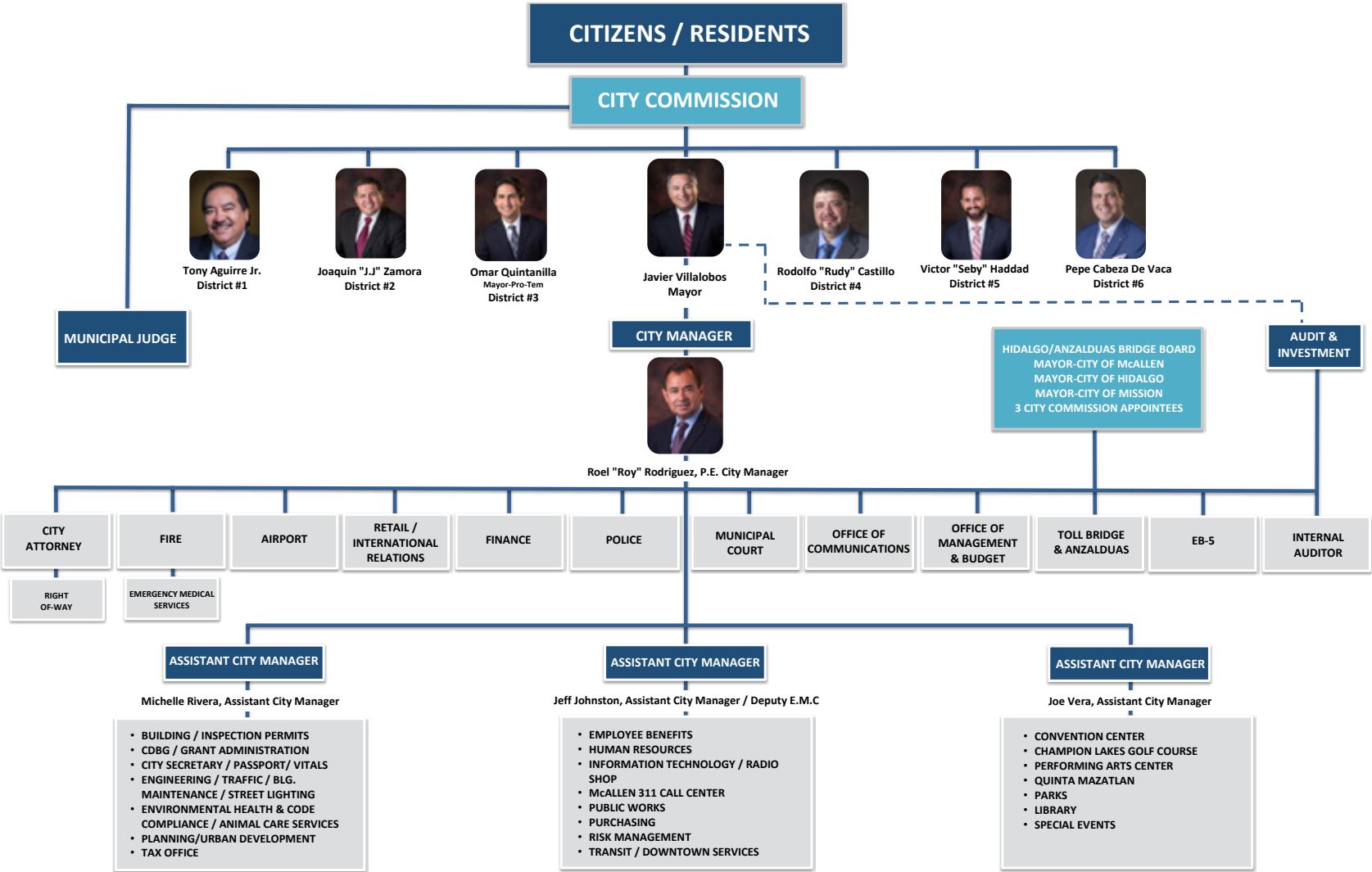
City of McAllen's Location  
in Relation to the State of Texas



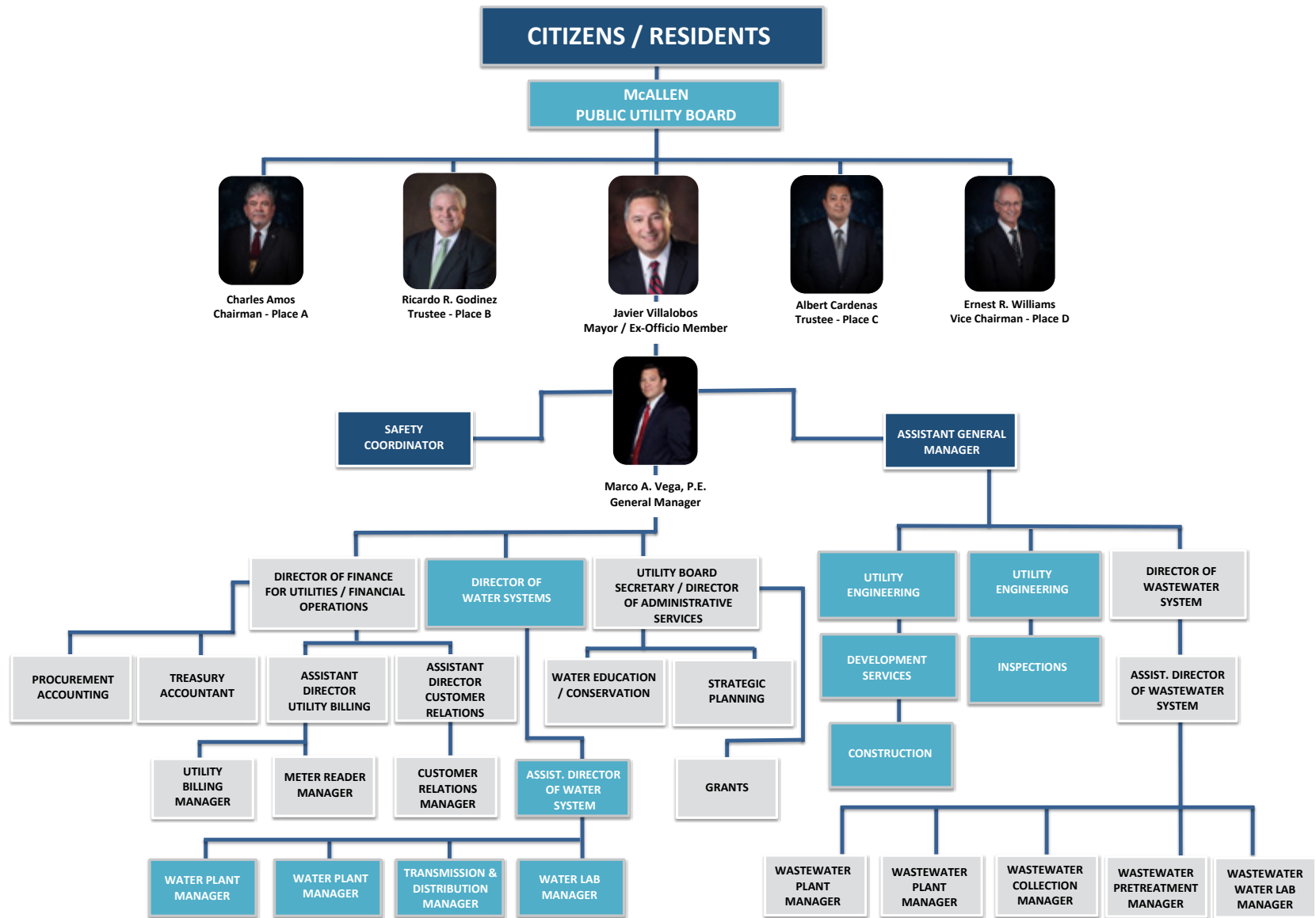
The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



# McALLEN PUBLIC UTILITY







# **COMBINED FINANCIAL SECTION**

## 2023-2024 Combined Budget Summary

## All Funds

	Beginning Fund Balance	Projected Revenues	Transfers In	Out Transfers
<u>General Fund</u>				
General Fund	\$ 70,390,480	\$ 152,866,363	\$ 7,741,338	(9,740,844)
<u>Special Revenue Funds</u>				
Hotel Occupancy Tax	387	4,815,220	-	(3,525,222)
Hotel Venue Tax	1,118,108	1,374,717	-	(1,374,718)
Development Corp. of McAllen, Inc.	19,592,276	23,649,904	-	(3,208,349)
Christmas Parade	759,005	1,060,000	100,000	(12,000)
EB - 5	53,402	1,602	-	-
Parklands Zone #1,2,&3	1,846,076	-	-	-
Public, Educational, and Governmental (PEG)	1,352,910	263,403	-	-
Friends of Quinta	798,540	571,500	-	(1,229,288)
Community Development Block Grant	-	2,528,541	-	-
Police Department Seized	1,395,093	-	-	-
COPS Grant	-	625,000	263,922	-
Downtown Services Parking	95,075	1,218,402	-	-
Drainage Fee	4,930,022	1,278,500	-	-
American Rescue Plan	-	-	-	-
Tax Increment Reinvestment Zone TIRZ#1 & 2A	5,267,066	-	1,772,972	-
McAllen Marketing	375,764	-	418,000	-
City Special Events	17,276	130,000	-	-
Total Special Revenue Funds	37,601,000	37,516,789	2,554,894	(9,349,577)
<u>Debt Service Funds</u>				
Sales Tax Revenue Bond Debt Service	1,092	1,706,547	300,000	-
Local Government Finance Corporation Debt Service	308,885	-	909,175	-
General Obligation Debt Service	4,501,490	4,837,273	802,166	-
TIRZ #1 Debt Service	499,149	1,517,299	-	-
Water Debt Service	1,037,910	-	3,703,797	-
Wastewater Debt Service	2,909,774	-	5,871,470	-
Airport PFC C.O. Series 2011	265,020	-	647,375	-
Anzalduas Intl Crossing Debt Service 2007 A	635,805	-	1,735,125	-
Anzalduas Intl Crossing Debt Service 2007 B	74,033	-	839,806	-
Anzalduas International Crossing Revenue Bonds Debt Service 2022 A & B	-	-	2,332,500	-
Total Debt Service Funds	10,233,158	8,061,119	17,141,414	-
<u>Capital Projects Funds</u>				
Capital Improvement	6,898,724	935,276	4,968,700	-
Infrastructure and Improvement	21,870,921	-	-	-
Quinta Mazatlán - Center for Urban Ecology Facility	13,165,624	39,722,720	3,949,538	-
Traffic/Drainage Fund	8,355,561	1,258,425	-	-
Parks Facility/Fire Station #2 Construction	469,771	-	-	-
Street Improvement Construction	2,371,536	582,821	-	-
Sports Facility Construction	1,705	-	-	-
City Hall Expansion / Reservoir Development	21,175,377	-	-	-
Information Technology	64,029	66,000	-	-
Water Depreciation	3,492,200	107,295	1,850,076	-
Water Capital Improvement	4,266,283	127,988	1,721,500	-
Water Revenue Bond & TWDB Construction	-	16,825,000	-	-
Wastewater Depreciation	18,634,840	559,727	3,823,361	-
Wastewater Capital Improvement	4,629,836	1,466,200	1,475,145	-
Wastewater Revenue Bond - Clean Water & SWIRFT	(12,554)	254,896	-	-
Sanitation Depreciation	10,174,715	2,576,875	-	-
Champion Lakes Golf Course Depreciation	711,148	21,329	250,000	-
Convention Center Depreciation	2,606,038	78,181	250,000	-
Performing Arts Depreciation	1,444,534	43,336	250,000	-
Passenger Facility Charge	7,425,452	2,089,470	-	(3,077,638)
McAllen International Airport Capital Impr.	-	35,985,561	10,628,897	-
Bridge Capital Improvement	4,196,733	-	1,431,059	-
Anzalduas Bridge Capital Improvement	2,213,276	-	619,177	-
Anzalduas Cargo Construction Fund	40,320,107	46,737,600	-	(2,332,500)
Total Capital Project Funds	174,475,856	149,438,700	31,217,453	(5,410,138)
<u>Enterprise Funds</u>				
Water	9,013,481	27,276,918	-	(7,275,373)
Wastewater	4,288,142	23,835,327	-	(11,169,976)
Sanitation	15,515,898	24,778,862	-	(25,000)
Champion Lakes Golf Course	2,211,343	2,023,529	-	(250,000)
McAllen Convention Center	8,900,272	6,221,771	2,579,997	(274,500)
McAllen Performing Arts Center	3,313,009	1,362,690	1,217,777	(274,500)
McAllen International Airport	18,150,892	9,165,848	-	(10,414,559)
Metro McAllen Transit	1,223,224	3,725,159	1,531,683	(25,000)
Bus Terminal	2,534,405	15,806,977	218,491	-
McAllen International Toll Bridge	1,297,263	14,269,245	-	(7,135,731)
McAllen Intl Toll Bridge - Restricted Acct	4,881,884	-	5,695,672	(5,350,413)
Anzalduas International Crossing	1,265,188	5,174,943	-	(3,203,108)
Total Enterprise Funds	72,595,001	133,641,269	11,243,620	(45,398,160)
<u>Internal Service Funds</u>				
Inter-Departmental Service	100,722	5,290,000	-	-
General Depreciation	19,088,876	4,043,376	-	-
Health Insurance	-	18,693,081	-	-
Retiree Health Insurance	426,898	1,596,456	-	-
Workers Compensation Fund	7,680,548	2,622,211	-	-
Property & Casualty Insurance Fund	(198,530)	2,267,107	-	-
Total Internal Service Funds	27,098,514	34,512,231	-	-
<b>TOTALS</b>	<b>\$ 392,394,009</b>	<b>\$ 516,036,471</b>	<b>\$ 69,898,719</b>	<b>\$ (69,898,719)</b>



Operations	Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 140,226,343	\$ 3,277,037	\$ 263,174	\$ 143,766,554	\$ 7,100,303	\$ -	\$ 77,490,783
1,289,998	-	-	1,289,998	-	-	387
-	-	-	-	(1)	-	1,118,108
20,132,515	12,381,252	-	32,513,767	(12,072,212)	(1,677,370)	5,842,694
1,000,000	115,000	-	1,115,000	33,000	-	792,005
-	-	-	-	1,602	-	55,004
-	557,951	-	557,951	(557,951)	-	1,288,125
-	228,488	-	228,488	34,915	-	1,387,825
140,752	-	-	140,752	(798,540)	-	-
1,837,248	691,293	-	2,528,541	-	-	-
-	-	-	-	-	-	1,395,093
888,922	-	-	888,922	-	-	-
1,260,316	48,286	4,875	1,313,477	(95,075)	-	-
-	5,989,812	-	5,989,812	(4,711,312)	-	218,710
-	-	-	-	-	-	-
18,333	5,324,313	-	5,342,646	(3,569,674)	-	1,697,393
418,000	-	-	418,000	-	-	375,764
130,000	-	-	130,000	-	-	17,276
27,116,084	25,336,395	4,875	52,457,354	(21,735,248)	(1,677,370)	14,188,384
-	-	2,006,547	2,006,547	-	-	1,092
-	-	909,175	909,175	-	-	308,885
-	-	5,639,439	5,639,439	-	-	4,501,490
-	-	1,517,299	1,517,299	-	-	499,149
-	-	3,703,797	3,703,797	-	-	1,037,910
-	-	5,871,470	5,871,470	-	-	2,909,774
-	-	647,375	647,375	-	-	265,020
-	-	1,735,125	1,735,125	-	-	635,805
-	-	839,806	839,806	-	-	74,033
-	-	2,332,500	2,332,500	-	-	-
-	-	25,202,533	25,202,533	-	-	10,233,158
-	12,802,700	-	12,802,700	(6,898,724)	-	-
1,075,000	20,795,369	-	21,870,369	(21,870,369)	-	552
-	54,887,589	-	54,887,589	(11,215,331)	-	1,950,293
-	6,287,195	-	6,287,195	(5,028,770)	-	3,326,791
-	450,000	-	450,000	(450,000)	-	19,771
-	2,259,112	-	2,259,112	(1,676,291)	-	695,245
-	-	-	-	-	-	1,705
-	21,175,377	-	21,175,377	(21,175,377)	-	-
-	120,000	-	120,000	(54,000)	-	10,029
2,220,999	1,430,000	-	3,650,999	(1,693,627)	-	1,798,572
1,221,500	1,900,000	-	3,121,500	(1,272,012)	-	2,994,271
-	16,825,000	-	16,825,000	-	-	-
1,421,000	9,810,000	-	11,231,000	(6,847,912)	-	11,786,928
875,145	3,951,203	-	4,826,348	(1,885,003)	-	2,744,833
-	241,361	-	241,361	13,535	-	981
-	6,956,566	64,264	7,020,830	(4,443,955)	-	5,730,760
-	176,000	-	176,000	95,329	-	806,477
-	2,235,000	-	2,235,000	(1,906,819)	-	699,219
-	-	-	-	293,336	-	1,737,870
40,000	4,014,702	-	4,054,702	(5,042,870)	-	2,382,582
1,420,000	45,194,458	-	46,614,458	-	-	-
-	2,159,890	-	2,159,890	(728,831)	-	3,467,902
-	648,210	-	648,210	(29,033)	-	2,184,243
-	64,470,126	-	64,470,126	(20,065,026)	-	20,255,081
8,273,644	278,789,858	64,264	287,127,766	(111,881,751)	-	62,594,105
20,417,155	243,481	-	20,660,636	(659,091)	(272,619)	8,081,771
11,603,062	458,518	-	12,061,580	603,772	-	4,891,914
22,769,919	4,585,012	-	27,354,931	(2,601,069)	-	12,914,829
1,752,501	2,217	184	1,754,902	18,627	-	2,229,970
7,662,834	2,743,313	8,224	10,414,371	(1,887,103)	-	7,013,169
2,530,200	399,133	-	2,929,333	(623,366)	-	2,689,643
7,166,839	448,638	3,980	7,619,457	(8,868,168)	-	9,282,723
5,291,033	7,610	-	5,298,643	(66,801)	-	1,156,423
1,251,538	16,803,164	3,033	18,057,735	(2,032,267)	-	502,138
7,125,649	5,688	2,177	7,133,514	-	-	1,297,263
-	-	-	-	345,259	-	5,227,143
1,471,238	2,059	-	1,473,297	498,538	-	1,763,726
89,041,968	25,698,833	17,598	114,758,400	(15,271,671)	(272,619)	57,050,712
5,065,543	140,540	731	5,206,814	83,186	-	183,908
-	8,841,018	-	8,841,018	(4,797,642)	-	14,291,234
18,317,595	2,965	-	18,320,560	372,521	-	372,520
980,554	-	-	980,554	615,902	-	1,042,800
2,295,895	3,475	-	2,299,370	322,841	1,677,370	9,680,759
2,068,577	-	-	2,068,577	198,530	-	-
28,728,164	8,987,998	731	37,716,893	(3,204,662)	1,677,370	25,571,221
\$ 293,386,203	\$ 342,090,121	\$ 25,553,175	\$ 661,029,500	\$ (144,993,027)	\$ (272,619)	\$ 247,128,361

## 2023-2024 Summary of Major Revenues & Expenditures and Fund Balances

	GENERAL FUND				SPECIAL REVENUE FUNDS			
	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>FINANCING SOURCES</b>								
Ad Valorem Taxes	\$ 49,247,793	\$ 52,949,291	\$ 52,910,615	\$ 56,068,165	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	1,059,096	1,137,113	811,924	828,163	-	-	-	-
Sales Taxes	68,813,996	70,728,711	70,728,711	71,845,072	22,490,638	23,124,402	23,124,402	23,586,890
Franchise Taxes	7,011,616	6,581,373	6,525,623	6,302,790	216,243	222,816	222,816	222,816
Hotel Taxes	-	-	-	-	5,986,363	4,643,372	6,068,741	6,189,937
Licenses and Permits	2,870,839	2,540,452	2,273,317	2,517,537	11,335	15,000	12,761	15,000
Intergovernmental Revenues	1,100,208	937,652	920,122	1,007,250	21,007,331	6,030,592	6,938,469	3,216,555
Charges for Services	6,053,060	5,752,694	6,317,373	6,090,873	3,513,883	3,209,500	3,820,299	3,482,500
Contributions	-	-	-	-	826,784	-	-	-
Fines and Forfeitures	1,023,228	875,005	939,067	988,029	107,969	140,000	120,546	140,000
Miscellaneous	2,274,680	818,988	1,027,182	856,988	1,662,099	1,209,900	1,082,954	606,500
Interest	(1,537,011)	3,506,985	3,508,246	3,508,246	(510,340)	171,925	426,742	45,041
Rentals	82,092	82,025	82,025	83,000	7,719	5,000	11,550	11,550
Sale of Property	43,450	4,560,291	4,555,291	2,770,250	-	-	-	-
Debt/Loan Proceed	-	-	-	-	-	-	-	-
Total Revenues	138,043,047	150,470,580	150,599,496	152,866,363	55,320,020	38,772,507	41,829,281	37,516,789
Transfers from other funds	20,251,643	10,166,167	10,271,615	7,741,338	3,112,423	2,916,904	2,942,963	2,554,894
Total Financing Sources	\$ 158,294,691	\$ 160,636,747	\$ 160,871,111	\$ 160,607,701	\$ 58,432,443	\$ 41,689,411	\$ 44,772,243	\$ 40,071,683
<b>FINANCIAL USES:</b>								
Salaries and Wages	69,411,290	75,651,563	74,236,261	78,029,905	845,850	1,988,322	1,890,581	2,522,487
Employee Benefits	20,389,219	21,454,713	22,676,621	27,074,927	156,054	185,085	143,741	241,990
Supplies	2,334,106	2,310,127	2,223,170	2,402,018	61,108	47,368	35,202	47,368
Other Services and Charges	17,823,251	19,351,398	20,445,828	22,046,087	19,945,922	28,403,406	23,558,599	24,264,755
Maintenance	10,877,028	10,818,297	10,816,509	10,673,406	97,072	40,960	63,131	39,484
Capital Outlay	1,210,314	2,709,056	2,411,665	3,277,037	4,110,137	27,382,459	8,974,432	25,336,395
Debt Service	508,175	263,174	263,174	263,174	4,875	4,875	4,875	4,875
Total Expenditures/Expenses	122,553,384	132,558,328	133,073,228	143,766,554	25,221,018	58,052,475	34,670,561	52,457,354
Transfers to other funds	29,023,591	36,004,567	36,020,626	9,740,844	23,737,694	11,983,984	11,717,122	9,349,577
Total Financial Uses	\$ 151,576,977	\$ 168,562,895	\$ 169,093,852	\$ 153,507,398	\$ 48,958,712	\$ 70,036,459	\$ 46,387,683	\$ 61,806,931
Revenue over/under Expenditures	6,717,713	(7,926,148)	(8,222,741)	7,100,303	9,473,731	(28,347,048)	(1,615,440)	(21,735,248)
<b>FUND BALANCES/WORKING CAPITAL</b>								
Working Capital Beginning of Year	72,233,751	72,981,391	78,613,221	70,390,480	29,742,707	38,955,052	39,216,438	37,601,000
Other Items Affecting Working Capital	(338,242)	-	-	-	-	-	-	(1,677,370)
Unassigned Fund Balances/Unrestricted								
Working Capital End of Year	\$ 78,613,221	\$ 65,055,243	\$ 70,390,480	\$ 77,490,783	\$ 39,216,438	\$ 10,608,004	\$ 37,601,000	\$ 14,188,384
1. Special Revenue Funds: Hotel Occupancy Tax Fund Venue Tax Fund Development Corporation Fund EB-5 Fund Parkland 1,2 & 3 Funds Public, Educational, & Governmental (PEG) Fund Friends of Quinta Community Development Block Grant Police Department Seized Fund Downtown Services Parking Fund Drainage Fee Fund Christmas Parade Fund TIRZ #1 & 2A American Rescue Plan Fund McAllen Marketing City Special Events Fund COPS Grant Fund								

2023-2024 Summary of Major Revenues & Expenditures All Funds Cont.

DEBT SERVICE FUNDS				CAPITAL PROJECTS FUNDS				ENTERPRISE FUNDS			
Actual	Adj. Budget	Estimated	Budget	Actual	Adj. Budget	Estimated	Budget	Actual	Adj. Budget	Estimated	Budget
21-22	22-23	22-23	23-24	21-22	22-23	22-23	23-24	21-22	22-23	22-23	23-24
\$ 5,320,908	\$ 4,836,565	\$ 4,836,565	\$ 4,837,273	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
99,414	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,661,052	107,643,473	7,884,699	102,363,096	13,771,964	23,333,712	11,729,926	18,696,939
-	-	-	-	-	5,000,000	-	21,293,057	90,180,391	98,081,244	97,803,171	104,342,658
841,708	2,271,867	2,071,633	3,223,846	2,034,839	3,485,969	2,158,664	3,904,180	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
5,765	-	-	-	1,976,606	65,292,011	2,158,654	3,905,470	3,687,495	3,193,085	3,700,770	3,593,214
70,090	1,667	87,262	-	(836,108)	321,955	4,435,633	1,147,897	(875,485)	165,058	3,526,486	2,111,068
-	-	-	-	-	-	-	-	4,595,188	4,794,102	5,062,885	4,897,390
-	-	-	-	-	-	-	-	1,538,421	210,000	210,000	-
-	-	-	-	1,062,535	18,725,000	2,000,000	16,825,000	-	-	-	-
6,337,885	7,110,099	6,995,460	8,061,119	6,898,927	200,468,408	18,637,650	149,438,700	112,897,975	129,777,201	122,033,238	133,641,269
7,266,391	17,120,093	16,992,113	17,141,414	109,044,948	58,376,998	48,239,570	31,217,453	6,918,051	10,543,293	10,572,661	11,243,620
\$ 13,604,277	\$ 24,230,192	\$ 23,987,573	\$ 25,202,533	\$ 115,943,873	\$ 258,845,406	\$ 66,877,220	\$ 180,656,153	\$ 119,816,026	\$ 140,320,494	\$ 132,605,899	\$ 144,884,889
-	-	-	-	-	-	-	-	25,010,856	28,774,652	25,808,367	29,975,776
-	-	-	-	-	-	-	-	5,395,171	9,185,949	8,343,632	12,506,499
-	-	-	-	-	30,000	30,000	-	3,655,540	4,205,313	4,205,429	4,397,663
-	-	-	-	377,269	4,720,561	2,031,182	8,253,644	26,762,141	30,719,716	30,521,238	33,466,763
-	-	-	-	18,773	20,000	20,000	20,000	9,057,670	9,142,487	8,850,102	8,695,269
-	-	-	-	29,508,885	330,347,346	89,922,030	278,789,858	10,362,992	24,269,522	7,493,175	25,698,833
12,210,598	24,029,958	24,031,175	25,202,533	8,935	64,264	64,264	64,264	2,415	17,598	17,599	17,598
12,210,598	24,029,958	24,031,175	25,202,533	29,913,861	335,182,171	92,067,476	287,127,766	80,246,786	106,315,237	85,239,542	114,758,400
-	327,500	327,500	-	6,437,129	7,509,946	5,498,913	5,410,138	92,459,299	46,884,480	39,042,199	45,398,160
\$ 12,210,598	\$ 24,357,458	\$ 24,358,675	\$ 25,202,533	\$ 36,350,991	\$ 342,692,117	\$ 97,566,389	\$ 292,537,904	\$ 172,706,085	\$ 153,199,717	\$ 124,281,741	\$ 160,156,560
1,393,679	(127,266)	(371,102)	-	79,592,882	(83,846,711)	(30,689,169)	(111,881,751)	(52,890,059)	(12,879,223)	8,324,158	(15,271,671)
9,167,132	9,051,316	10,560,814	10,233,158	123,239,359	137,323,470	203,700,009	174,475,856	55,375,753	56,729,811	60,295,612	72,595,001
-	-	43,448	-	867,768	580,000	1,465,017	-	57,809,918	8,077,700	3,975,231	(272,619)
\$ 10,560,814	\$ 9,251,550	\$ 10,233,158	\$ 10,233,158	\$ 203,700,009	\$ 54,056,759	\$ 174,475,856	\$ 62,594,105	\$ 60,295,612	\$ 51,928,288	\$ 72,595,001	\$ 57,050,712

2. Debt Service Funds:

General Obligation  
TIRZ#1 Debt Service  
Sales Tax Revenue Bond  
Hotel Tax Venue  
Water Revenue Bonds  
Wastewater Revenue Bonds  
Anzalduas International Crossing Bond 2017 (A&B)  
Anzalduas International Crossing Bond 2022 (A&B)  
Airport PFC Certificate of Obligation

Local Government Finance Corporation

3. Capital Projects Funds:

- Capital Improvements Fund  
- Information Technology Fund  
- Street Improvement Construction Fund  
- CO Fund (Performing Arts)  
- Parks Facility/Fire Station #2 Construction Fund  
- Sports Facility Construction Fund  
- Traffic/Drainage Bond Fund  
- Water & Wastewater Depreciation Funds  
- Water & Wastewater Capital Improv. Bond Constr. Funds  
- Sanitation & Champion Lakes Golf Course Depreciation Funds  
- Convention Center & Performing Arts Depreciation Funds  
- Passenger Facility Charge Fund  
- Airport Capital Impv Fund  
- Toll Bridge and Anzalduas Capital Improvement Fund  
- Quinta Mazatlán-Center for Urban Ecology Facility Fund  
- Infrastructure & Improvements Fund  
- Anzalduas Cargo Construction Fund

4. Enterprise Funds:

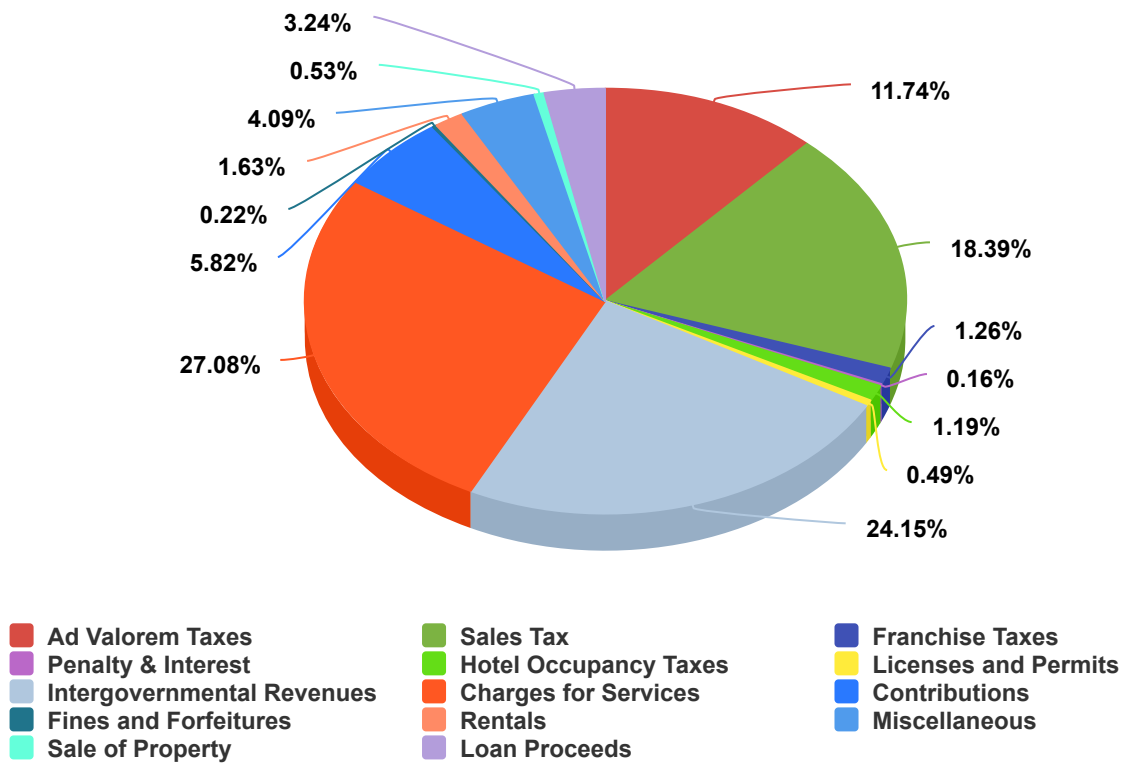
Water Fund  
Wastewater Fund  
Sanitation Fund  
Champion Lakes Golf Course Fund  
Convention Center Fund  
Performing Arts Center Fund  
McAllen International Airport Fund  
Metro McAllen Fund  
Bus Terminal Fund  
  
McAllen International Toll Bridge Fund  
Anzalduas International Crossing Fund

## 2023-2024 Summary of Major Revenues &amp; Expenditures All Funds Cont.

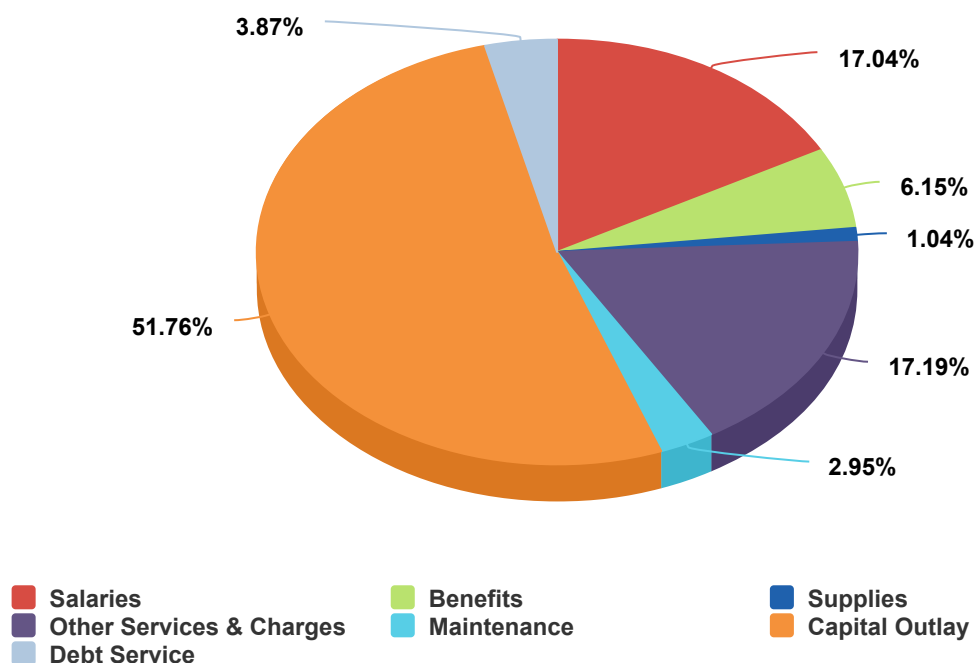
INTERNAL SERVICE FUNDS				TOTALS				FINANCING SOURCES
Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24	
\$ -	\$ -	\$ -	\$ -	\$ 54,568,701	\$ 57,785,856	\$ 57,747,180	\$ 60,905,438	Ad Valorem Taxes
-	-	-	-	1,158,510	1,137,113	811,924	828,163	Penalty & Interest Property Taxes
-	-	-	-	91,304,634	93,853,113	93,853,113	95,431,962	Sales Taxes
-	-	-	-	7,227,859	6,804,189	6,748,439	6,525,606	Franchise Taxes
-	-	-	-	5,986,363	4,643,372	6,068,741	6,189,937	Hotel Taxes
-	-	-	-	2,882,174	2,555,452	2,286,078	2,532,537	Licenses and Permits
3,557	-	8,911	-	38,544,112	137,945,429	27,482,127	125,283,840	Intergovernmental Revenues
6,404,848	4,770,000	6,400,215	5,278,500	106,152,182	116,813,438	114,341,058	140,487,588	Charges for Services
17,842,551	18,301,509	18,328,570	23,091,994	21,545,882	24,059,345	22,558,867	30,220,020	Contributions
-	-	-	-	1,131,197	1,015,005	1,059,613	1,128,029	Fines and Forfeitures
743,382	492,665	585,804	1,867,945	10,350,027	71,006,649	8,555,364	10,830,117	Miscellaneous
(643,177)	50,216	85,885	803,082	(4,332,031)	4,217,806	12,070,254	7,615,334	Interest
3,078,516	3,212,166	3,212,166	3,470,710	7,763,515	8,093,293	8,368,626	8,462,650	Rentals
1,348,284	-	-	-	2,930,155	4,770,291	4,765,291	2,770,250	Sale of Property
-	-	-	-	1,062,535	18,725,000	2,000,000	16,825,000	Debt/Loan Proceed
28,777,961	26,826,556	28,621,552	34,512,231	348,275,815	553,425,351	368,716,677	516,036,471	Total Revenues
979,292	3,253,908	3,253,908	-	147,572,748	102,377,363	92,272,830	69,898,719	Transfers from other funds
\$ 29,757,253	\$ 30,080,464	\$ 31,875,460	\$ 34,512,231	\$ 495,848,563	\$ 655,802,714	\$ 460,989,506	\$ 585,935,190	Total Financing Sources
<b>FINANCIAL USES:</b>								
1,644,742	1,971,612	1,764,279	2,127,420	96,912,738	108,386,149	103,699,488	112,655,588	Salaries and Wages
376,112	599,613	610,831	859,391	26,316,556	31,425,360	31,774,825	40,682,807	Employee Benefits
35,445	37,364	35,400	37,864	6,086,199	6,630,172	6,529,201	6,884,913	Supplies
25,039,419	22,964,641	24,851,603	25,624,151	89,948,002	106,159,722	101,408,450	113,655,400	Other Services and Charges
54,221	83,542	78,040	79,338	20,104,764	20,105,286	19,827,782	19,507,497	Maintenance
2,234,513	6,730,260	2,699,618	8,987,998	47,426,841	391,438,643	111,500,920	342,090,121	Capital Outlay
101	731	731	731	12,735,099	24,380,600	24,381,818	25,553,175	Debt Service
29,384,553	32,387,763	30,040,502	37,716,893	299,530,200	688,525,932	399,122,484	661,029,500	Total Expenditures/Expenses
1,201,435	26,316	26,316	-	152,859,148	102,736,793	92,632,676	69,898,719	Transfers to other funds
\$ 30,585,988	\$ 32,414,079	\$ 30,066,820	\$ 37,716,893	\$ 452,389,351	\$ 791,262,725	\$ 491,755,160	\$ 730,928,219	Total Financial Uses
(828,735)	(2,333,615)	1,808,640	(3,204,662)	43,459,211	(135,460,011)	(30,765,654)	(144,993,027)	Revenue over/under Expenditures
<b>FUND BALANCES/WORKING CAPITAL</b>								
19,426,292	26,187,455	25,289,877	27,098,514	309,429,827	207,501,993	342,121,421	392,394,009	Working Capital – Beginning of Year
6,692,322	-	-	1,677,370	65,031,766	8,657,700	5,483,696	(272,619)	Other Items Affecting Working Capital
\$ 25,289,877	\$ 23,853,840	\$ 27,098,514	\$ 25,571,221	\$ 417,920,805	\$ 80,699,682	\$ 316,839,464	\$ 247,128,361	Unassigned Fund Balances/Unrestricted Working Capital - End of Year

5. Internal Service Funds:  
 Inter-Departmental Service Fund  
 General Depreciation  
 Employee Health Insurance Fund  
 Retiree Health Insurance Fund  
 Workers Compensation Fund  
 Property & Casualty Insurance Fund

### Summary of Major Revenues - All Funds \$516,036,471



### Summary of Major Expenditures - All Funds By Category \$661,029,500





## 2023-2024 Combined Budget Summary

### Percent (%) Changes in Fund Balance

### All Funds

	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
<b>General Fund</b>					
General Fund	\$ 70,390,480	\$ 160,607,701	\$ 153,507,397	\$ 77,490,783	10.09%
<b>Special Revenue Funds</b>					
Hotel Occupancy Tax	387	4,815,220	4,815,220	387	0.00%
Hotel Venue Tax	1,118,108	1,374,717	1,374,718	1,118,108	0.00%
Development Corp. of McAllen, Inc.	19,592,276	23,649,904	35,722,116	5,842,694	-70.18%
Christmas Parade	759,005	1,160,000	1,127,000	792,005	4.35%
EB-5	53,402	1,602	-	55,004	3.00%
Parkland Zone #1,2,3	1,846,076	-	557,951	1,288,125	-30.22%
Public, Educational, and Governmental (PEG)	1,352,910	263,403	228,488	1,387,825	2.58%
Friends of Quinta	798,540	571,500	1,370,040	-	-100.00%
Community Development Block Grant	-	2,528,541	2,528,541	-	0.00%
Police Department Seized	1,395,093	-	-	1,395,093	0.00%
COPS Grant	-	888,922	888,922	-	0.00%
Downtown Services Parking	95,075	1,218,402	1,313,477	-	100.00%
Drainage Fee	4,930,022	1,278,500	5,989,812	218,710	-95.56%
Tax Increment Reinvestment Zone TIRZ#1 & 2A	5,267,066	1,772,972	5,342,646	1,697,393	-67.77%
McAllen Marketing	375,764	418,000	418,000	375,764	0.00%
City Special Events	17,276	130,000	130,000	17,276	0.00%
Total Special Revenue Funds	37,601,000	40,071,683	61,806,931	14,188,384	-62.27%
<b>Debt Service Funds</b>					
Sales Tax Revenue Bond Debt Service	1,092	2,006,547	2,006,547	1,092	0.00%
Local Government Finance Corporation Debt Service	308,885	909,175	909,175	308,885	0.00%
General Obligation-Tax Note/C.O.	4,501,490	5,639,439	5,639,439	4,501,490	0.00%
TIRZ #1 Debt Service	499,149	1,517,299	1,517,299	499,149	0.00%
Water Debt Service	1,037,910	3,703,797	3,703,797	1,037,911	0.00%
Wastewater Debt Service	2,909,774	5,871,470	5,871,470	2,909,774	0.00%
Airport PFC C.O. Series 2011	265,020	647,375	647,375	265,020	0.00%
Anzalduas int Crossing Debt Service 2007 A & B	709,838	2,574,931	2,574,931	709,838	0.00%
Anzalduas int Crossing Debt Service 2022 A & B	-	2,332,500	2,332,500	-	0.00%
Total Debt Service Funds	10,233,159	25,202,533	25,202,533	10,233,158	0.00%
<b>Capital Projects Funds</b>					
Capital Improvement	6,898,724	5,903,976	12,802,700	-	-100.00%
Infrastructure and Improvement	21,870,921	-	21,870,369	552	-100.00%
Quinta Mazatlán - Center for Urban Ecology Facility	13,165,624	43,672,258	54,887,589	1,950,293	85.19%
Traffic/Drainage Bond Fund	8,355,561	1,258,425	6,287,195	3,326,791	-60.18%
Parks Facility / Fire Station #2 Construction	469,771	-	450,000	19,771	-95.79%
Street Imprv Construction	2,371,536	582,821	2,259,112	695,245	-70.68%
Sports Facility Construction	1,705	-	-	1,705	0.00%
City Hall Expansion / Reservoir Development	21,175,377	-	21,175,377	-	-100.00%
Information Technology	64,029	66,000	120,000	10,029	-84.34%
Water Depreciation	3,492,200	1,957,371	3,650,999	1,798,572	-48.50%
Water Capital Improvement	4,266,283	1,849,488	3,121,500	2,994,271	-29.82%
Water Revenue Bond & TWDB Construction	-	16,825,000	16,825,000	-	0.00%
Wastewater Depreciation	18,634,840	4,383,088	11,231,000	11,786,928	-36.75%
Wastewater Capital Improvement	4,629,836	2,941,345	4,826,348	2,744,833	-40.71%
Wastewater Revenue Bond - Clean Water & SWIRFT	(12,554)	254,896	241,361	981	-107.81%
Sanitation Depreciation	10,174,715	2,576,875	7,020,830	5,730,760	-43.68%
Champion Lakes Golf Course Depreciation	711,148	271,329	176,000	806,477	13.40%
Convention Center Depreciation	2,606,038	328,181	2,235,000	699,219	-73.17%
Performing Arts Depreciation	1,444,534	293,336	-	1,737,870	20.31%
Passenger Facility Charge	7,425,452	2,089,470	7,132,340	2,382,582	-67.91%
McAllen International Airport Capital Impr.	-	46,614,458	46,614,458	-	0.00%
Bridge Capital Improvement	4,196,733	1,431,059	2,159,890	3,467,902	-17.37%
Anzalduas Bridge Capital Improvement	2,213,276	619,177	648,210	2,184,243	-1.31%
Anzalduas Cargo Construction Fund	40,320,107	46,737,600	66,802,626	20,255,081	0.00%
Total Capital Project Funds	174,475,856	180,656,153	292,537,904	62,594,105	-64.12%
<b>Enterprise Funds</b>					
Water	9,013,481	27,276,918	27,936,009	8,081,771	-10.34%
Wastewater	4,288,142	23,835,327	23,231,556	4,891,914	14.08%
Sanitation	15,515,898	24,778,862	27,379,931	12,914,829	-16.76%
Champion Lakes Golf Course	2,211,343	2,023,529	2,004,903	2,229,970	0.84%
McAllen Convention Center	8,900,272	8,801,768	10,688,871	7,013,169	-21.20%
McAllen Performing Arts Center	3,313,009	2,580,467	3,203,833	2,689,643	-18.82%
McAllen International Airport	18,150,892	9,165,848	18,034,016	9,282,723	-48.86%
Metro McAllen Transit	1,223,224	5,256,842	5,323,643	1,156,423	-5.46%
Bus Terminal	2,534,405	16,025,468	18,057,735	502,138	-80.19%
McAllen International Toll Bridge	1,297,263	14,269,245	14,269,245	1,297,263	0.00%
McAllen Intl Toll Bridge - Restricted Acct	4,881,884	5,695,672	5,350,413	5,227,143	7.07%
Anzalduas International Crossing	1,265,188	5,174,943	4,676,405	1,763,726	39.40%
Total Enterprise Funds	72,595,001	144,884,889	160,156,559	57,050,712	-21.41%
<b>Internal Service Funds</b>					
Inter-Departmental Service	100,722	5,290,000	5,206,814	183,908	82.59%
General Depreciation	19,088,876	4,043,376	8,841,018	14,291,234	-25.13%
Health Insurance	-	18,693,081	18,320,560	372,520	0.00%
Retiree Health Insurance	426,898	1,596,456	980,554	1,042,800	-144.27%
Workers Compensation Fund	7,680,548	2,622,211	2,299,370	9,680,759	26.04%
Property & Casualty Insurance Fund	(198,530)	2,267,107	2,068,577	-	-100.00%
Total Internal Service Funds	27,098,514	34,512,231	37,716,893	25,571,221	-5.64%
<b>TOTALS</b>	\$ 392,394,009	\$ 585,935,190	\$ 730,928,219	\$ 247,128,361	-37.02%



## Appropriated Operating Transfers

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<u>TO GENERAL FUND FROM:</u>				
International Toll Bridge Fund	\$ 3,401,787	\$ 4,884,666	\$ 4,884,666	\$ 5,350,413
McAllen International Airport Fund	2,162,925	2,162,925	2,162,925	2,190,925
Development Corporation Fund	200,000	200,000	200,000	200,000
Miscellaneous Government Grants Fund	-	-	105,448	-
American Rescue Plan Fund	14,486,931	908,626	908,626	-
Anzalduas Bridge Fund	-	1,682,450	1,682,450	-
Anzalduas Bridge Debt Service "B" Fund	-	327,500	327,500	-
General Fund Total	20,251,643	10,166,167	10,271,615	7,741,338
<u>TO DEVELOPMENT CORP. FROM:</u>				
Friends of Quinta Fund	50,000	-	-	-
General Depreciation Fund	807,762	-	-	-
Workers Comp Fund	377,650	-	-	-
Development Corp. Fund Total	1,235,412	-	-	-
<u>TO CHRISTMAS PARADE FROM:</u>				
Hotel Occupancy Tax Fund	100,000	100,000	100,000	100,000
<u>TO PARKLAND ZONE #2 FROM:</u>				
Infrastructure & Improvement Fund	-	617,114	617,114	-
<u>TO TAX INCREMENT REINVESTMENT ZONE(TIRZ) #1 FROM:</u>				
General Fund	569,057	782,664	788,743	934,602
<u>TO TAX INCREMENT REINVESTMENT ZONE(TIRZ) #2A FROM:</u>				
General Fund	817,331	735,204	755,184	838,370
<u>TO MCALLEN MARKETING FROM:</u>				
International Toll Bridge Fund	-	9,000	9,000	9,000
McAllen International Airport Fund	-	25,000	25,000	25,000
General Fund	190,091	15,000	15,000	15,000
Development Corp Fund	8,000	49,000	49,000	49,000
Hotel Occupancy Tax Fund	100,000	200,000	200,000	200,000
Sanitation Fund	6,250	25,000	25,000	25,000
Convention Center Fund	17,500	24,500	24,500	24,500
Anzalduas Int'l Crossing Fund	-	9,000	9,000	9,000
Metro McAllen Fund	-	25,000	25,000	25,000
Performing Arts Center Fund	15,500	24,500	24,500	24,500
Christmas Parade Fund	4,000	12,000	12,000	12,000
McAllen Marketing Fund Total	341,341	418,000	418,000	418,000
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Development Corp Fund	-	200,234	200,234	300,000
<u>TO LOCAL GOVERNMENT CORP DEBT SERVICE FROM:</u>				
TIRZ#1 Fund	258,897	-	-	-
Development Corp Fund	557,905	910,120	910,120	909,175
LGFC TAMU Construction Fund	4,255	-	-	-
Local Government Corp Debt Service Total	821,057	910,120	910,120	909,175
<u>TO GENERAL OBLIGATION-TAX NOTE/C.O. FROM:</u>				
Hotel Tax Venue Fund	233,862	233,598	233,598	802,166
<u>TO TIRZ#1 DEBT SERVICE FROM:</u>				
TIRZ#1 Fund	927,780	-	-	-
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	568,706	566,100	566,100	-

## Appropriated Operating Transfers (continued)

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<u>TO COPS GRANT FUND FROM:</u>				
General Fund	-	263,922	263,922	263,922
<u>TO DOWNTOWN SERVICE PARKING FROM:</u>				
Metro McAllen Fund	49,282	-	-	-
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	5,328,593	5,164,935	5,164,935	4,968,700
Infrastructure and Improvement Fund	-	877,000	877,000	-
Capital Improvement Fund Total	5,328,593	6,041,935	6,041,935	4,968,700
<u>TO PARKS FACILITY/FIRE STATION#2 CONSTRUCTION FROM:</u>				
Certificate of Obligation Series 2014	5,156	-	-	-
Capital Improvement Fund	-	117,000	117,000	-
Parks Facility/Fire Station#2 Construction Fund Total	5,156	117,000	117,000	-
<u>TO QUINTA MAZATLAN-CENTER FOR URBAN ECOLOGY FROM:</u>				
Infrastructure & Improvement Fund	5,430,000	-	-	-
Development Corp. Fund	1,700,915	-	-	-
General Fund	-	2,800,000	2,800,000	2,720,250
Friends of Quinta	500,500	1,000,000	166,500	1,229,288
Quinta Mazatlan-CUE Fund Total	7,631,415	3,800,000	2,966,500	3,949,538
<u>TO INFRASTRUCTURE AND IMPROVEMENT FROM:</u>				
General Fund	21,483,712	2,478,626	2,478,626	-
Development Corporation Fund	-	3,273,600	3,273,600	-
Infrastructure and Improvement Fund Total	21,483,712	5,752,226	5,752,226	-
<u>TO STREET IMPROVEMENT CONSTRUCTION FUND FROM:</u>				
Development Corporation Fund	620,678	-	-	-
Capital Improvement Fund	325,520	-	-	-
Street Improvement Construction Fund Total	946,198	-	-	-
<u>TO CITY HALL EXPANSION / RESERVOIR FUND FROM:</u>				
General Fund	-	21,000,000	21,000,000	-
<u>TO WATER FUND FROM:</u>				
General Fund	-	137,850	-	-
<u>TO WATER DEPRECIATION FUND FROM:</u>				
Water Fund	1,609,101	1,768,040	1,599,619	1,850,076
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	1,587,055	3,544,396	3,548,132	3,703,797
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	941,469	1,018,790	1,018,790	1,721,500
<u>TO WASTEWATER DEPRECIATION FUND FROM:</u>				
Wastewater Fund Total	3,651,161	3,861,464	3,755,656	3,823,361
<u>TO WASTEWATER DEBT SERVICE FUND FROM:</u>				
Wastewater Fund	1,247,420	6,099,343	6,099,343	5,871,470
<u>TO WASTEWATER CAPITAL IMPRV. FROM:</u>				
Wastewater Fund	858,657	1,301,007	1,301,007	1,475,145
<u>TO WASTEWATER REVENUE BOND - CWSRF FUNDING FROM:</u>				
Wastewater Fund	240,869	-	-	-

## Appropriated Operating Transfers (continued)

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<u>TO CHAMPION LAKES GOLF COURSE DEPR FUND FROM:</u>				
Champion Lakes Golf Course Fund	200,000	200,000	250,000	250,000
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,489,314	1,891,905	2,526,159	2,579,997
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO PERFORMING ARTS CENTER FROM:</u>				
Hotel Occupancy Tax Fund	622,328	473,142	631,761	645,225
Hotel Venue Tax Fund	232,867	250,000	250,000	572,552
Performing Arts Facility Total	855,195	723,142	881,761	1,217,777
<u>TO PERFORMING ARTS DEPR FROM:</u>				
Performing Arts Facility Fund	250,000	250,000	250,000	250,000
<u>TO AIRPORT FUND FROM:</u>				
Passenger Facility Charge Fund	98,255	-	-	-
Airport Capital Improvement Fund	6,500	-	-	-
Airport Fund Total	104,755	-	-	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	254,800	644,000	644,000	647,375
<u>TO AIRPORT CIP FUND FROM:</u>				
Passenger facility Charge Fund	271,112	2,909,805	898,773	2,430,263
McAllen International Airport Fund	1,024,770	8,211,787	1,047,543	8,198,634
Airport CIP Fund Total	1,295,882	11,121,592	1,946,316	10,628,897
<u>TO WASTEWATER FUND FROM:</u>				
General Fund	-	137,850	-	-
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Misc. Gov. Grants	-	-	136,038	-
Development Corporation Fund	67,000	1,495,683	1,495,680	1,531,683
McAllen Express Fund Total	67,000	1,495,683	1,631,718	1,531,683
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	-	208,842	182,610	218,491
<u>TO BRIDGE RESTRICTED ACCOUNT FROM:</u>				
McAllen Int'l Toll Bridge Fund	3,401,787	5,244,096	5,350,413	5,695,672
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	1,292,380	1,389,360	1,389,378	1,431,059
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	729,133	1,735,500	1,735,500	1,735,125
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	850,792	841,775	841,775	839,806
<u>TO ANZALDUAS DEBT SVC 2022 A &amp; B FUND FROM:</u>				
Anzalduas Cargo Construction Fund	45,786	2,345,027	2,345,027	2,332,500

**Appropriated Operating Transfers (continued)**

	<b>Actual 21-22</b>	<b>Adj. Budget 22-23</b>	<b>Estimated 22-23</b>	<b>Budget 23-24</b>
<b>TO ANZALDUAS CIP FUND FROM:</b>				
<u>Anzalduas International Crossing Fund</u>	<u>563,456</u>	<u>505,584</u>	<u>601,143</u>	<u>619,177</u>
<b>TO ANZALDUAS CARGO CONSTRUCTION FUND FROM:</b>				
<u>Anzalduas International Crossing Fund</u>	<u>62,496,900</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TO GENERAL DEPRECIATION FUND FROM:</b>				
<u>General Fund</u>	<u>25,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TO HEALTH INSURANCE FUND FROM:</b>				
General Fund	609,807	2,626,366	2,626,366	-
Downtown Services Fund	8,011	11,134	11,134	-
Water Fund	80,729	131,581	131,581	-
Wastewater Fund	49,916	101,216	101,216	-
Sanitation Fund	88,740	160,934	160,934	-
Champion Lake Golf Course Fund	8,628	12,146	12,146	-
Convention Center Fund	21,569	42,511	42,511	-
Airport Fund	21,569	35,426	35,426	-
Transit Fund	4,314	7,085	7,085	-
Toll Bridge Fund	22,801	46,560	46,560	-
McAllen Express Fund	19,720	36,438	36,438	-
Anzalduas International Crossing Fund	2,465	16,195	16,195	-
Fleet / Material Management Fund	11,709	19,231	19,231	-
Workers Compensation Fund	<u>4,314</u>	<u>7,085</u>	<u>7,085</u>	<u>-</u>
Health Insurance Total	<u>954,292</u>	<u>3,253,908</u>	<u>3,253,908</u>	<u>-</u>
<b>TOTAL ALL FUNDS</b>	<u>\$ 147,572,749</u>	<u>\$ 101,673,438</u>	<u>\$ 92,404,546</u>	<u>\$ 69,898,719</u>



## Ad Valorem Tax Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT	
Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2023-2024	\$ 14,069,650,322
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 351,741,258</u>
YEAR LEVY	
Certified Taxable Value	\$ 14,069,650,322
Taxable Assessed Values of Freezed Property for FY 2023-2024	<u>(1,427,033,390)</u>
Taxable Assessed Values for FY 2023-2024	12,642,616,932
Properties Under Protest for FY 2023-2024	<u>221,329,000</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2023-2024	12,863,945,932
FY 2023-2024 Ad Valorem Tax Rate per \$100	<u>0.4573</u>
Ad Valorem Tax Levy	58,824,895
Ad Valorem Tax Levy on Freezed Properties	<u>6,525,610</u>
Total FY 2023-2024 Ad Valorem Tax Levy	<u>\$ 65,350,505</u>

**Personnel Summary**

	<b>Actual 20-21</b>	<b>Actual 21-22</b>	<b>Budget 22-23</b>	<b>Budget 23-24</b>	<b>Net Change in Positions</b>
<b><u>GENERAL FUND</u></b>					
Full-time	742	782	843	853	10
Civil Service	447	472	476	478	2
Part-time	147	154	457	457	-
Total	1,336	1,408	1,776	1,788	12
<b><u>COPS GRANT</u></b>					
Civil Service	-	-	15	15	-
Total	-	-	15	15	-
<b><u>DOWNTOWN SERVICES PARKING FUND</u></b>					
Full-time	12	15	15	15	-
Part-time	2	3	8	8	-
Total	14	18	23	23	-
<b><u>WATER FUND</u></b>					
Full-time	149	149	150	153	3
Part-time	1	1	1	1	-
Total	150	150	151	154	3
<b><u>WASTEWATER FUND</u></b>					
Full-time	90	92	93	96	3
Part-time	1	1	1	1	-
Total	91	93	94	97	3
<b><u>SANITATION FUND</u></b>					
Full-time	166	169	170	184	14
Part-time	11	13	13	4	(9)
Total	177	182	183	188	5
<b><u>CHAMPION LAKES GOLF COURSE FUND</u></b>					
Full-time	13	14	17	17	-
Part-time	4	6	7	9	2
Total	17	20	24	26	2
<b><u>CONVENTION CENTER FUND</u></b>					
Full-time	32	46	53	54	1
Part-time	10	11	42	42	-
Total	42	57	95	96	1
<b><u>AIRPORT FUND</u></b>					
Full-time	37	37	42	42	-
Part-time	1	4	6	6	-
Total	38	41	48	48	-
<b><u>METRO McALLEN FUND</u></b>					
Full-time	35	43	59	59	-
Part-time	4	2	8	8	-
Total	39	45	67	67	-
<b><u>BUS TERMINAL FUND</u></b>					
Full-time	6	7	9	9	-
Total	6	7	9	9	-
<b><u>BRIDGE FUND</u></b>					
Full-time	32	32	45	45	-
Total	32	32	45	45	-



**Personnel Summary (continued)**

	<b>Actual 20-21</b>	<b>Actual 21-22</b>	<b>Budget 22-23</b>	<b>Budget 23-24</b>	<b>Net Change in Positions</b>
<u>ANZALDUAS INT'L CROSSING FUND</u>					
Full-time	8	8	9	9	-
Part-time	-	-	3	3	-
Total	8	8	12	12	-
<u>FLEET/MAT. MGMT FUND</u>					
Full-time	26	26	26	26	-
Part-time	1	1	1	1	-
Total	27	27	27	27	-
<u>HEALTH INSURANCE FUND</u>					
Full-time	6	6	6	6	-
Total	6	6	6	6	-
<u>WORKERS COMPENSATION FUND</u>					
Full-time	6	7	10	11	1
Total	6	7	10	11	1
<u>PROPERTY &amp; CASUALTY INS FUND</u>					
Full-time	2	2	2	2	-
Total	2	2	2	2	-
<u>TOTAL ALL FUNDS</u>					
Full-time	1,362	1,435	1,549	1,581	32
Civil Service	447	472	491	493	2
Part-time	182	196	547	540	(7)
Grand Total	1,991	2,103	2,587	2,614	27

### Departmental/ Fund Relationship (General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Christmas Parade (Non-Major)	Public Education Grant (Non-Major)	Community Development (Non-Major)	Marketing Fund (Non-Major)
City Commission	✓							
Special Services	✓							
City Manager	✓	✓			✓			✓
International Relations	✓							
City Secretary	✓							
Audit Office	✓							
Vital Statistics	✓							
Passport Facility	✓							
Municipal Court	✓							
Finance	✓							
Office of Management & Budget	✓							
Tax Office	✓							
Purchasing	✓							
Legal	✓							
Grant Administration	✓							
Right of Way	✓							
Human Resources	✓							
Planning	✓							
Information Technology	✓							
Office of Communication	✓					✓		
McAllen 311 Call Center	✓							
City Hall	✓							
Building Maintenance	✓							
Development Center	✓							
Police	✓							
Animal Care Services	✓							
Radio Shop	✓							
Fire	✓							
Traffic Operations	✓							
Building Permits & Inspection	✓							
Engineering	✓	✓						
Street Maintenance	✓							
Street Lighting	✓							
Sidewalk Construction	✓							
Drainage	✓						✓	
Environmental & Health Code Comp.	✓							
Graffiti Cleaning	✓							
Parks & Recreation Administration	✓				✓			
Parks	✓	✓		✓			✓	
Recreation	✓							
Pools	✓	✓						
Las Palmas Community Center	✓							
Recreation Centers (Lark/ Palmview)	✓							
Quinta Mazatlan	✓							
Library	✓							
Library Branches (Lark/ Palmview)	✓							
Administration		✓					✓	
Other Agencies	✓	✓	✓				✓	

## Departmental/ Fund Relationship Cont.

Downtown Services (Non-Major)	Debt Service (Non-Major)	Capital Projects Funds (Major) 1	Inter- departmental Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	Workers' Comp. (Non-Major)	Property & Casualty Insurance (Non-Major)	Department
		√			√	√	√	City Commission
								Special Services
					√	√	√	City Manager
					√	√	√	International Relations
			√		√	√	√	City Secretary
					√	√	√	Audit Office
					√	√	√	Vital Statistics
					√	√	√	Passport Facility
					√	√	√	Municipal Court
					√	√	√	Finance
			√		√	√	√	Office of Management & Budget
					√	√	√	Tax Office
					√	√	√	Purchasing
					√	√	√	Legal
					√	√	√	Grant Administration
					√	√	√	Right of Way
					√	√	√	Human Resources
			√	√	√	√	√	Planning
		√	√	√	√	√	√	Information Technology
			√		√	√	√	Office of Communication
					√	√	√	McAllen 311 Call Center
		√			√	√	√	City Hall
			√		√	√	√	Building Maintenance
					√	√	√	Development Services
			√	√	√	√	√	Police
			√	√	√	√	√	Animal Care Services
					√	√	√	Radio Shop
		√	√	√	√	√	√	Fire
		√	√	√	√	√	√	Traffic Operations
			√		√	√	√	Building Permits & Inspection
		√	√		√	√	√	Engineering
	√	√	√	√	√	√	√	Street Maintenance
		√						Street Lighting
			√		√	√	√	Sidewalk Construction
		√	√	√	√	√	√	Drainage
			√	√	√	√	√	Environmental & Health Code Comp.
			√		√	√	√	Graffiti Cleaning
					√	√	√	Parks & Recreation Administration
	√	√	√	√	√	√	√	Parks
			√		√	√	√	Recreation
		√	√		√	√	√	Pools
			√		√	√	√	Las Palmas Community Center
					√	√	√	Recreation Centers (Lark/ Palmview)
					√	√	√	Quinta Mazatlan
	√		√		√	√	√	Library
					√	√	√	Library Branches (Lark/ Palmview)
√			√		√	√	√	Administration
								Other Agencies

1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

## Departmental/Fund Relationship (Enterprise Funds)

		Wastewater (Major)	Sanitation (Major)	Champion Lakes Golf Course (Non-Major)	Convention Center (Major)	Performing Arts Center (Non- Major)	McAllen Int'l Airport (Major)	Metro McAllen (Non-Major)
Water Plant	✓							
Water Lab	✓							
Transmission & Distribution	✓							
Water Meters	✓							
Utility Billing	✓							
Financial Administration	✓							
Customer Relations	✓							
Wastewater Plant		✓						
Wastewater Lab		✓						
Sewer Collection		✓						
Composting			✓					
Brush Collection			✓					
Residential Collection			✓					
Commercial Box Collection			✓					
Roll-Offs			✓					
Recycling			✓					
Street Cleaning			✓					
CLGC M&O				✓				
CLGC Dining				✓				
CLGC Pro Shop				✓				
CLGC Golf Carts				✓				
Convention Center					✓			
Performing Arts Center						✓		
McAllen Int. Airport							✓	
Metro Mcallen Transit								✓
Bus Terminal								
Toll Bridge Operations								
Anzalduas Operations								
Administration	✓	✓	✓	✓	✓		✓	✓

Departmental/Fund Relationship Cont.

Bus Terminal (Non-Major)	McAllen Toll Bridge (Major)	Anzalduas Bridge (Major)	Capital Projects (Non-Major)	Depreciation Funds (Non- Major)	Health Insurance (Non- Major)	Workers Compensation (Non-Major)	Property & Casualty Insurance (Non- Major)	
			✓	✓	✓	✓	✓	Water Plant
			✓		✓	✓	✓	Water Lab
			✓	✓	✓	✓	✓	Transmission & Distribution
				✓	✓	✓	✓	Water Meters
					✓	✓	✓	Utility Billing
								Financial Administration
					✓	✓	✓	Customer Relations
			✓	✓	✓	✓	✓	Wastewater Plant
				✓	✓	✓	✓	Wastewater Lab
			✓	✓	✓	✓	✓	Sewer Collection
				✓	✓	✓	✓	Composting
				✓	✓	✓	✓	Brush Collection
				✓	✓	✓	✓	Residential Collection
				✓	✓	✓	✓	Commercial Box Collection
				✓	✓	✓	✓	Roll-Offs
				✓	✓	✓	✓	Recycling
				✓	✓	✓	✓	Street Cleaning
					✓	✓	✓	CLGC M&O
								CLGC Dining
					✓	✓	✓	CLGC Pro Shop
				✓	✓	✓	✓	CLGC Golf Carts
				✓	✓	✓	✓	Convention Center
				✓	✓	✓	✓	Performing Arts Center
			✓		✓	✓	✓	McAllen Int. Airport
					✓	✓	✓	Metro Mcallen Transit
✓			✓		✓	✓	✓	Bus Terminal
	✓		✓		✓	✓	✓	Toll Bridge Operations
		✓	✓		✓	✓	✓	Anzalduas Operations
✓	✓	✓			✓	✓	✓	Administration





# GENERAL FUND

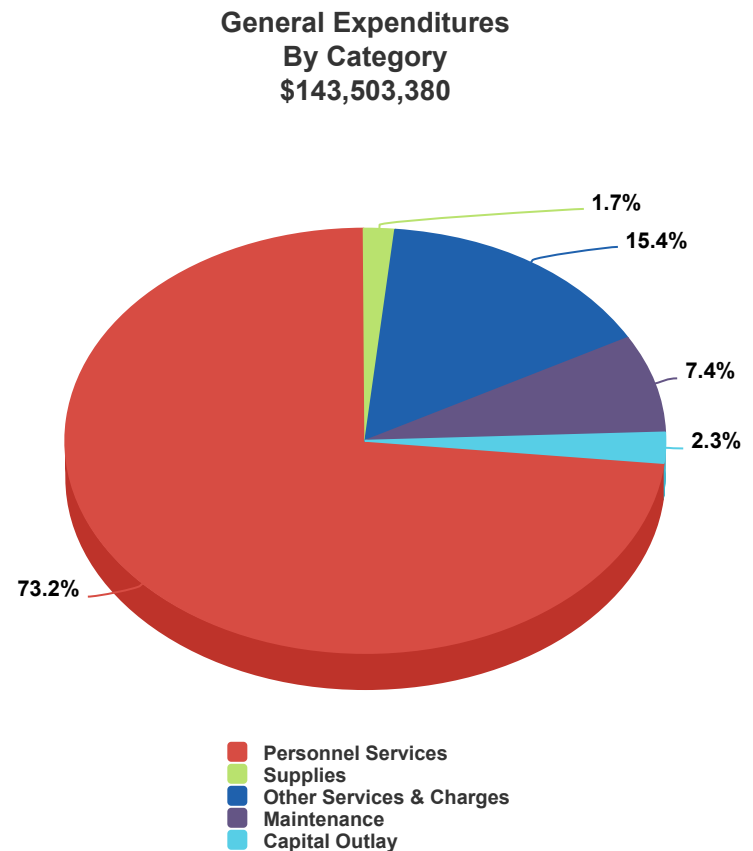
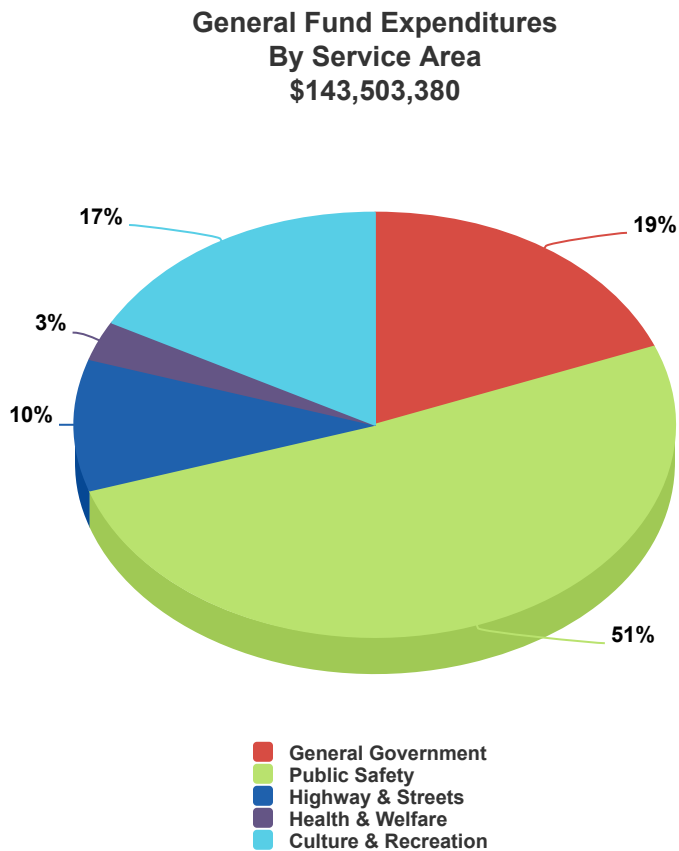
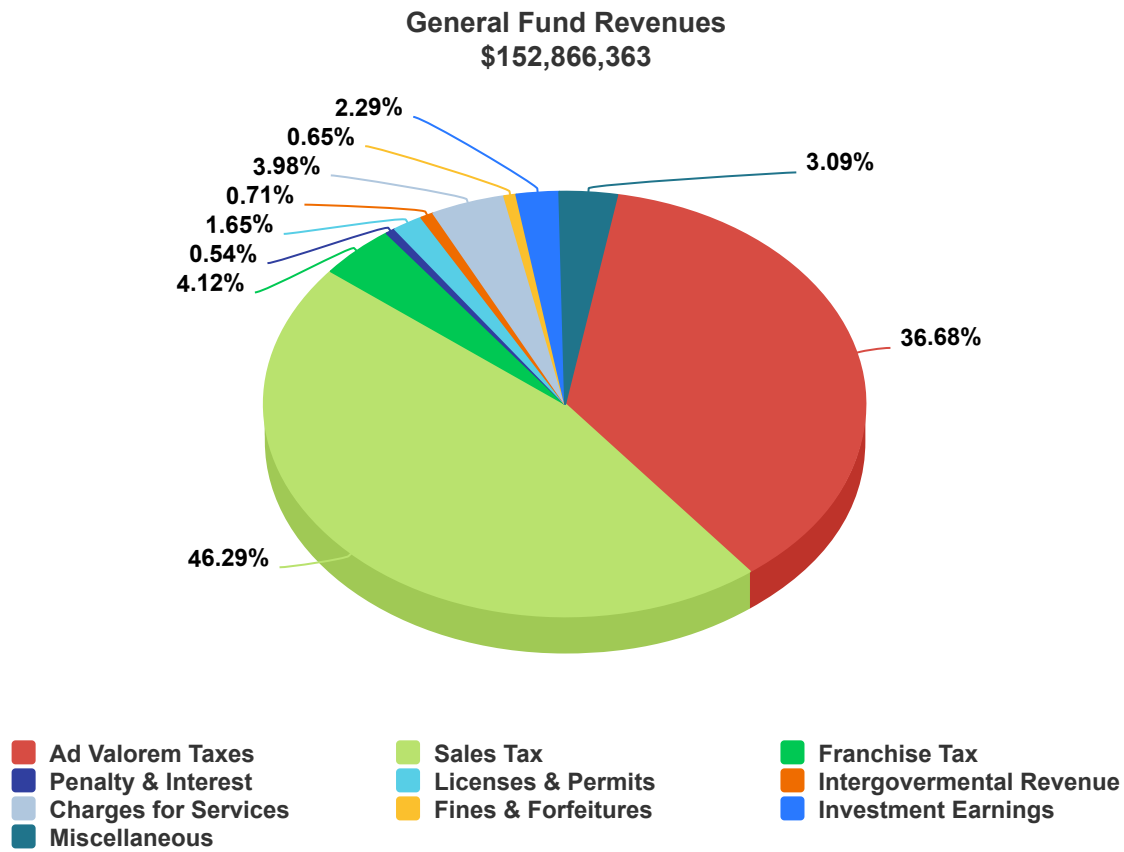
The **General Fund** is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.



## GENERAL FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>UNASSIGNED BEGINNING FUND BALANCE</b>	\$ 72,233,751	\$ 72,981,391	\$ 78,613,221	\$ 70,390,480
Revenues:				
Taxes	\$ 126,132,502	\$ 131,396,488	\$ 130,976,873	\$ 135,044,190
Licenses and Permits	2,870,837	2,540,452	2,273,317	2,517,537
Charges for Services	5,915,157	5,615,294	6,217,373	6,090,873
Fines and Forfeits	1,023,228	875,005	939,067	988,029
Investment Earnings	(1,538,272)	3,506,985	3,506,985	3,506,985
Miscellaneous Revenues	3,639,596	6,536,356	6,685,881	4,718,749
Total Revenues	<u>138,043,047</u>	<u>150,470,580</u>	<u>150,599,496</u>	<u>152,866,363</u>
Other Financing Sources:				
Transfers In	<u>20,251,643</u>	<u>10,166,167</u>	<u>10,271,615</u>	<u>7,741,338</u>
Total Revenues and Other Sources	<u>158,294,691</u>	<u>160,636,747</u>	<u>160,871,111</u>	<u>160,607,701</u>
<b>TOTAL RESOURCES</b>	<u>\$ 230,528,442</u>	<u>\$ 233,618,138</u>	<u>\$ 239,484,332</u>	<u>\$ 230,998,181</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 20,865,297	\$ 23,186,314	\$ 24,250,754	\$ 27,696,843
Public Safety	65,072,632	69,370,154	69,297,219	73,374,059
Highways and Streets	13,161,621	14,039,097	13,988,265	14,407,708
Health and Welfare	3,631,742	4,246,447	4,043,167	3,990,979
Culture and Recreation	19,313,920	21,453,142	21,230,646	24,033,790
Total Operations	<u>122,045,212</u>	<u>132,295,154</u>	<u>132,810,052</u>	<u>143,503,380</u>
Other Financing Sources (Uses):				
Transfers Out	29,023,591	36,004,567	36,020,626	9,740,844
Debt Service - Motorola Lease Payment	<u>508,174</u>	<u>263,174</u>	<u>263,174</u>	<u>263,174</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 151,576,977</u>	<u>\$ 168,562,895</u>	<u>\$ 169,093,852</u>	<u>\$ 153,507,398</u>
Revenue over/under Expenditures	6,717,714	(7,926,148)	(8,222,741)	7,100,303
<b>Unadj ENDING FUND BALANCE</b>	<u>\$ 78,951,465</u>	<u>\$ 65,055,243</u>	<u>\$ 70,390,480</u>	<u>\$ 77,490,783</u>
Adjustments :				
Board Advances	(313,669)	-	-	-
Prepays	<u>(24,573)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>UNASSIGNED ENDING FUND BALANCE</b>	<u>\$ 78,613,221</u>	<u>\$ 65,055,243</u>	<u>\$ 70,390,480</u>	<u>\$ 77,490,783</u>





## GENERAL FUND

### Revenue by Source

Source of Income	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>TAXES</b>				
<i>Ad Valorem Taxes:</i>				
Current Property Tax	\$ 48,395,269	\$ 51,896,958	\$ 51,896,958	\$ 55,119,507
Delinquent	898,592	1,201,333	988,880	1,008,658
Rollback Taxes	42,971	40,000	60,000	25,000
Penalty and Interest	993,639	1,073,604	711,280	725,506
Property Tax-Refund	(158,691)	(210,000)	(100,000)	(110,000)
Special Inventory-Vehicles	69,652	21,000	64,125	25,000
Late Rendition Penalty	65,457	63,509	101,296	102,657
<i>Sales and Use Taxes:</i>				
Sales tax	67,471,914	69,373,208	69,373,208	70,760,672
Franchise Tax - Electric	4,801,360	4,849,373	4,849,373	4,539,000
Natural Gas	544,934	390,000	307,000	397,800
Telephone	335,699	300,000	330,000	306,000
Cable	1,324,219	1,037,000	1,037,000	1,057,740
Cell Network Nodes	5,404	5,000	2,250	2,250
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	1,342,082	1,355,503	1,355,503	1,084,400
<b>TOTAL TAXES</b>	<b>\$ 126,132,502</b>	<b>\$ 131,396,488</b>	<b>\$ 130,976,873</b>	<b>\$ 135,044,190</b>
<b>LICENSES AND PERMITS</b>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	\$ 78,043	\$ 73,000	\$ 73,000	\$ 74,460
Electrician's License	750	-	-	-
Sign License	275	309	210	210
Food Handler's Permit	501,980	494,400	433,000	454,000
House Mover's License	150	103	100	100
Other - Plumbing, Mechanical, & Irrigation	3,718	4,687	2,250	2,250
<i>Occupational Licenses:</i>				
Building Permits	1,175,087	942,953	861,746	942,999
Electrical Permits	236,956	232,877	184,116	232,877
Plumbing Permits	311,977	297,842	247,007	297,842
Mechanics Permits	134,858	116,680	101,412	116,680
House Moving Permits	5,392	6,401	4,776	4,919
Garage Sale Permits	87,648	50,000	66,000	70,000
Alarm Ordinance	227,788	230,000	230,000	230,000
Intinerant Vendor's License	5	-	-	-
On side Septic Tank	1,350	1,200	1,200	1,200
Special Use Permit	104,862	90,000	68,500	90,000
<b>TOTAL LICENSES AND PERMITS</b>	<b>\$ 2,870,837</b>	<b>\$ 2,540,452</b>	<b>\$ 2,273,317</b>	<b>\$ 2,517,537</b>

**GENERAL FUND**  
**Revenue by Source (continued)**

	<u>Actual</u> <u>21-22</u>	<u>Adj. Budget</u> <u>22-23</u>	<u>Estimated</u> <u>22-23</u>	<u>Budget</u> <u>23-24</u>
<b>CHARGES FOR SERVICES</b>				
<i>General Government:</i>				
Management Services	\$ 2,153,500	\$ 2,610,500	\$ 2,610,500	\$ 2,610,500
State Court Costs Fees	42,869	52,000	50,000	52,000
Subdivision application preliminary	79,739	40,000	85,000	75,000
Developer's fee	381,722	250,000	250,000	100,000
Zone application Fees	66,103	55,000	68,200	60,000
Sale Documents - Maps, Code Books	71,897	8,800	125,000	40,000
Plan Review Fee	114,604	80,000	78,500	82,700
Site Plan Review Fee	20,309	10,000	23,500	15,000
Miscellaneous Revenues	9,095	4,990	9,348	4,815
Rent Payment - Consulate	49,488	49,488	49,488	49,488
Temporary Signs	2,450	3,000	2,250	3,000
TIRZ #1 - Admin Fees	10,000	10,000	10,000	10,000
TIRZ #2A - Admin Fees	4,000	4,000	4,000	4,000
<i>Public Safety:</i>				
Accident Reports	60,794	55,000	55,000	55,000
Traffic Case	8,778	7,500	7,500	7,500
Abandoned Vehicles	33,920	40,000	40,000	40,000
Rural Fire Protection	47,734	36,000	40,780	41,419
United States Marshall Contract	494,156	320,000	320,000	325,000
False Alarms	56,650	45,000	45,000	45,000
Miscellaneous Revenues	23,401	12,000	12,655	11,566
Fire Inspection Fees	96,500	115,000	101,464	99,325
<i>Health:</i>				
Vital Statistics	348,024	360,000	377,622	393,092
Weed and Lot Cleaning	76,607	30,000	60,000	54,000
Animal Licenses	-	200	200	200
Passport Acceptance Fees	384,860	361,000	396,000	425,000
Passport Identification Photo Fees	141,180	96,000	162,000	170,000
<i>Recreation:</i>				
Yearly Recreation Program	128,871	100,000	137,014	145,235
League Registration	122,225	115,900	119,446	126,613
Aquatic Program Entry	47,375	59,067	50,340	53,305
Tournament Fees	194,161	127,000	183,882	194,914
Program Entry Fees	91,222	65,000	94,889	100,537
Athletic User Fees	32,475	25,000	49,416	52,380
Swimming Pools-Municipal-Laps/Aerobic	22,137	15,800	23,014	24,395
Swimming Pools-Cascade-Laps/ Aerobic	299	1,400	900	1,513
Swimming Pools-Boy's Club- laps/ Aerobic	2,999	1,795	3,685	4,347
Los Encinos Pool	1,530	1,000	1,407	3,967
Park Concessions/Fireman's Boat Rentals	14,424	8,000	14,149	14,997
Facilities Use Fees Park	72,115	38,200	72,259	73,110
Senior Citizens	3,135	1,000	3,150	3,339
Quinta Mazatlan	112,357	111,982	123,180	135,498
Quinta Mazatlan Admission Fees	119,287	147,972	165,596	182,156
Rental/Lark Community Center	12,411	5,500	14,411	16,716
Rental/Palm View Community Center	6,346	6,500	1,546	1,638
Use Fees-Library Copier	42,665	36,000	30,000	30,000
Library Room Rental Fees	15,871	7,500	12,000	12,000
Library Donated Books Sales	35,029	22,800	30,000	32,000
After - School Program	48,466	50,000	68,666	68,666
Library Facility Commission	2,989	4,400	10,800	15,000
Equipment Rental	8,385	8,000	23,616	24,942
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$ 5,915,157</b>	<b>\$ 5,615,294</b>	<b>\$ 6,217,373</b>	<b>\$ 6,090,873</b>

**GENERAL FUND**  
**Revenue by Source (continued)**

	<b>Actual 21-22</b>	<b>Adj. Budget 22-23</b>	<b>Estimated 22-23</b>	<b>Budget 23-24</b>
<b><u>FINES AND FORFEITURES</u></b>				
Municipal Court	\$ 970,232	\$ 830,000	\$ 900,000	\$ 950,000
Library Fines	9,376	8,000	7,000	5,000
Construction Penalty	43,620	37,005	32,067	33,029
<b>TOTAL FINES AND FORFEITURES</b>	<b>\$ 1,023,228</b>	<b>\$ 875,005</b>	<b>\$ 939,067</b>	<b>\$ 988,029</b>
<b><u>INVESTMENT EARNINGS</u></b>				
Interest & Net Income in fair value of investments	812,395	3,506,985	3,506,985	3,506,985
Gain/(Loss) sale of investments	(2,350,667)	-	-	-
<b>TOTAL INVESTMENT EARNINGS</b>	<b>\$ (1,538,272)</b>	<b>\$ 3,506,985</b>	<b>\$ 3,506,985</b>	<b>\$ 3,506,985</b>
<b><u>OTHER REVENUES</u></b>				
Recovery prior year expenses	148,260	-	29,187	-
Insurance Recoveries	65,290	5,000	63,006	7,000
Private Donation	247,273	115,000	169,379	120,000
Legal recording fees	63,604	30,000	58,000	61,000
Other	490,530	90,000	107,913	91,261
Grants	1,100,208	937,652	920,122	1,007,250
Reimbursements	478,585	278,988	300,958	278,988
Miscellaneous Rentals	82,092	82,025	82,025	83,000
Royalties-Natural Gas	502,580	300,000	300,000	300,000
Fixed Assets / Sale of Property	43,450	4,560,291	4,555,291	2,770,250
Sprint Nextel - Radio System	279,819	-	-	-
Rent Payment - Catalina Mobile Park	137,905	137,400	100,000	-
<b>TOTAL OTHER REVENUES</b>	<b>\$ 3,639,596</b>	<b>\$ 6,536,356</b>	<b>\$ 6,685,881</b>	<b>\$ 4,718,749</b>
<b><u>OPERATING TRANSFERS</u></b>				
International Toll Bridge Fund	3,401,787	4,884,666	4,884,666	5,350,413
McAllen International Airport Fund	2,162,925	2,162,925	2,162,925	2,190,925
Development Corporation Fund	200,000	200,000	200,000	200,000
Miscellaneous Government Grants Fund	-	-	105,448	-
American Rescue Plan Fund	14,486,931	908,626	908,626	-
Anzalduas Bridge Fund	-	1,682,450	1,682,450	-
Anzalduas Bridge Debt Service "B" Fund	-	327,500	327,500	-
<b>TOTAL OPERATING TRANSFERS</b>	<b>\$ 20,251,643</b>	<b>\$ 10,166,167</b>	<b>\$ 10,271,615</b>	<b>\$ 7,741,338</b>
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 158,294,691</b>	<b>\$ 160,636,747</b>	<b>\$ 160,871,111</b>	<b>\$ 160,607,701</b>

## GENERAL FUND

### Budget Summary by Department

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>EXPENDITURES:</b>				
<b>GENERAL GOVERNMENT</b>				
City Commission	\$ 326,327	\$ 403,275	\$ 430,904	\$ 413,451
Special Service	526,062	702,898	730,389	728,638
City Manager	1,748,249	1,884,777	1,887,261	1,922,452
International Relations	-	-	-	115,000
City Secretary	616,553	645,191	642,747	668,688
Audit Office	240,577	268,100	271,250	274,507
Vital Statistics	160,055	218,270	214,312	226,432
Passport Facility	220,365	217,580	214,846	226,300
Municipal Court	1,453,344	1,823,275	1,447,011	1,918,486
Finance	1,627,178	1,751,393	1,709,619	1,918,649
Office of Management & Budget	434,349	477,889	467,717	499,531
Tax Office	1,260,246	1,438,887	1,399,712	1,489,523
Purchasing and Contracting	573,361	909,956	912,625	902,829
Legal	1,476,953	1,942,852	2,048,550	2,059,823
Grant Administration	475,035	531,098	533,082	597,313
Human Resources	847,159	1,081,271	1,093,192	1,141,035
Employee Benefits	8,475	(1,536,107)	100,000	618,953
General Insurances	488,464	847,335	847,335	1,270,358
Planning	1,319,988	1,531,106	1,499,681	1,635,833
Information Technology	3,655,052	3,926,682	3,950,495	4,895,077
Office of Communication	776,464	919,816	922,536	956,934
McAllen 311 Call Center	425,765	559,052	559,127	590,702
City Hall	550,075	561,635	531,987	565,732
Building Maintenance	896,020	1,124,575	881,691	1,179,158
Development Center	114,801	156,508	155,685	169,441
<i>Economic Development:</i>				
Chamber of Commerce	644,000	789,000	789,000	702,000
CDBG Administrative Cost Agency	380	10,000	10,000	10,000
<b>TOTAL GENERAL GOVERNMENT EXPENDITURES</b>	<b>\$ 20,865,297</b>	<b>\$ 23,186,314</b>	<b>\$ 24,250,754</b>	<b>\$ 27,696,843</b>
<b>PUBLIC SAFETY</b>				
Police	\$ 37,881,197	\$ 40,358,884	\$ 40,130,018	\$ 42,060,203
Animal Control	370,572	483,757	431,342	468,735
Radio Shop	724,496	742,483	739,083	905,759
Fire	22,485,676	23,385,326	23,765,528	25,131,142
EMS	-	300,000	300,000	300,000
Traffic Operations	2,403,263	2,604,244	2,510,856	2,836,796
Building Permits & Inspection	1,207,421	1,495,460	1,420,392	1,671,425
<b>TOTAL PUBLIC SAFETY</b>	<b>\$ 65,072,632</b>	<b>\$ 69,370,154</b>	<b>\$ 69,297,219</b>	<b>\$ 73,374,059</b>
<b>HIGHWAYS AND STREETS</b>				
Engineering Services	\$ 2,115,158	\$ 2,464,505	\$ 2,335,653	\$ 2,652,673
Street Maintenance	6,343,034	6,773,100	6,595,083	6,827,633
Street Lighting	2,630,417	2,424,065	2,732,472	2,424,065
Sidewalk Construction	372,903	400,366	395,635	488,211
Drainage	1,700,113	1,977,061	1,929,422	2,015,126
<b>TOTAL HIGHWAYS AND STREETS</b>	<b>\$ 13,161,621</b>	<b>\$ 14,039,097</b>	<b>\$ 13,988,265</b>	<b>\$ 14,407,708</b>
<b>HEALTH AND WELFARE</b>				
Environmental & Health Code Compliance	\$ 2,366,638	\$ 2,685,326	\$ 2,504,222	\$ 2,648,464
Graffiti Cleaning	182,103	228,121	205,945	244,516
<i>Other Agencies:</i>				
Humane Society	1,068,000	1,318,000	1,318,000	1,068,000
Mujeres Unidas	-	-	-	15,000
Comfort House	15,000	15,000	15,000	15,000
<b>TOTAL HEALTH AND WELFARE</b>	<b>\$ 3,631,742</b>	<b>\$ 4,246,447</b>	<b>\$ 4,043,167</b>	<b>\$ 3,990,979</b>



**GENERAL FUND**  
**Budget Summary by Department (continued)**

	<b>Actual 21-22</b>	<b>Adj. Budget 22-23</b>	<b>Estimated 22-23</b>	<b>Budget 23-24</b>
<b>CULTURE AND RECREATION:</b>				
Parks Administration	\$ 581,714	\$ 650,536	\$ 620,688	\$ 680,355
Parks	9,059,845	9,382,596	8,970,585	9,766,166
Recreation	1,597,518	2,150,882	2,242,118	2,188,023
Pools	870,820	1,091,998	1,066,617	1,173,275
Las Palmas Community Center	385,313	423,849	455,463	435,978
Recreation Center - Lark	451,261	553,353	575,422	539,000
Recreation Center - Palmview	424,426	506,827	510,852	521,468
Quinta Mazatlan	939,910	1,247,781	1,315,878	1,299,360
Library	3,565,481	4,081,300	4,087,573	4,287,789
Library Branch Lark	594,115	531,507	544,059	567,373
Library Branch Palm View	593,012	571,513	580,390	606,003
<i>Other Agencies:</i>				
Amigos del Valle	107,000	107,000	107,000	107,000
Museum of South Texas History	40,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	-	-	-	740,000
McAllen Int'l museum	-	-	-	798,000
Town Band	11,000	15,000	15,000	19,000
RGV International Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	73,824	73,824	73,824	114,824
McAllen Heritage Center	-	-	-	125,000
Literacy Center	8,500	15,000	15,000	15,000
<b>TOTAL CULTURE AND RECREATION</b>	<b>\$ 19,313,920</b>	<b>\$ 21,453,142</b>	<b>\$ 21,230,646</b>	<b>\$ 24,033,790</b>
<b>TOTAL OPERATIONS</b>	<b>\$ 122,045,212</b>	<b>\$ 132,295,154</b>	<b>\$ 132,810,052</b>	<b>\$ 143,503,380</b>
<b>OPERATING TRANSFERS</b>				
Transfer to Marketing Fund	\$ 190,091	\$ 15,000	\$ 5,000	\$ 15,000
Transfer to Capital Improvement Fund	5,328,593	5,164,935	5,164,935	4,968,700
Transfer to General Depreciation	25,000	-	-	-
Transfer to Health Insurance Fund	609,807	2,626,366	2,626,366	-
Transfer to Infrastructure & Improvements Fund	21,483,712	2,478,626	2,478,626	-
Transfer to City Hall Expansion Fund	-	21,000,000	21,000,000	-
Transfer to Quinta CUE Fund	-	2,800,000	2,800,000	2,720,250
Transfer to COPS Grant	-	263,922	263,922	263,922
Transfer to Wastewater Fund	-	137,850	137,850	-
Transfer to TIRZ #1 Fund	569,057	782,664	788,743	934,602
Transfer to TIRZ #2A Fund	817,331	735,204	755,184	838,370
<b>TOTAL OPERATING TRANSFERS OUT</b>	<b>\$ 29,023,591</b>	<b>\$ 36,004,567</b>	<b>\$ 36,020,626</b>	<b>\$ 9,740,844</b>
Motorola Lease Payment	\$ 508,174	\$ 263,174	\$ 263,174	\$ 263,174
<b>TOTAL GENERAL FUND</b>	<b>\$ 151,576,977</b>	<b>\$ 168,562,895</b>	<b>\$ 169,093,852</b>	<b>\$ 153,507,398</b>
<b>EXPENDITURES BY FUNCTION:</b>				
<b>BY EXPENSE GROUP</b>				
Salaries and Wages	\$ 69,411,290	\$ 75,651,563	\$ 74,236,261	\$ 78,029,905
Employee Benefits	20,389,219	21,454,713	22,676,619	27,074,927
Supplies	2,360,805	2,310,127	2,224,955	2,402,018
Other Services and Charges	17,796,552	19,351,398	20,444,041	22,046,087
Maintenance	10,877,028	10,818,297	10,816,509	10,673,406
Subtotal	\$ 120,834,895	\$ 129,586,098	\$ 130,398,387	\$ 140,226,343
Capital Outlay	1,210,313	2,709,056	2,411,665	3,277,037
<b>TOTAL OPERATIONS</b>	<b>\$ 122,045,212</b>	<b>\$ 132,295,154</b>	<b>\$ 132,810,052</b>	<b>\$ 143,503,380</b>

## General Governmental Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BY DEPARTMENT</b>				
City Commission	\$ 326,327	\$ 403,275	\$ 430,904	\$ 413,451
Special Service	526,062	702,898	730,389	728,638
City Manager	1,748,249	1,884,777	1,887,261	1,922,452
International Relations	-	-	-	115,000
City Secretary	616,553	645,191	642,747	668,688
Audit Office	240,577	268,100	271,250	274,507
Vital Statistics	160,055	218,270	214,312	226,432
Passport Facility	220,365	217,580	214,846	226,300
Municipal Court	1,453,344	1,823,275	1,447,011	1,918,486
Finance	1,627,178	1,751,393	1,709,619	1,918,649
Office of Management & Budget	434,351	477,889	467,717	499,531
Tax Office	1,260,246	1,438,887	1,399,712	1,489,523
Purchasing & Contracting	573,361	909,956	912,625	902,829
City Attorney's Office	1,476,953	1,942,852	2,048,550	2,059,823
Grant	475,035	531,098	533,082	597,313
Human Resources	847,159	1,081,271	1,093,192	1,141,035
Employee Benefits	8,475	(1,536,107)	100,000	618,953
Liability Insurance	488,464	847,335	847,335	1,270,358
Planning	1,319,988	1,531,106	1,499,681	1,635,833
Information Technology	3,655,052	3,926,682	3,950,495	4,895,077
Office of Communication	776,464	919,816	922,536	956,934
McAllen 311 Call Center	425,765	559,052	559,127	590,702
City Hall	550,075	561,635	531,987	565,732
Building Maintenance	896,020	1,124,575	881,691	1,179,158
Development Center	114,801	156,508	155,685	169,441
<i>Economic Development:</i>				
Chamber of Commerce	644,000	789,000	789,000	702,000
CDBG - Administrative Cost Agency	380	10,000	10,000	10,000
<b>TOTAL</b>	<u>\$ 20,865,297</u>	<u>\$ 23,186,314</u>	<u>\$ 24,250,754</u>	<u>\$ 27,696,843</u>
<b>BY EXPENSE GROUP</b>				
<i>Personnel Services:</i>				
Salaries and Wages	11,305,510	13,133,024	12,731,778	13,513,245
Employee Benefits	2,968,229	2,061,423	3,644,358	4,756,899
Supplies	272,819	301,209	240,064	323,653
Other Services and Charges	4,510,612	5,741,168	5,732,631	6,309,131
Maintenance and Repair Services	1,510,176	1,678,498	1,636,640	1,857,847
Capital Outlay	297,951	270,992	265,283	936,070
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 20,865,297</u>	<u>\$ 23,186,314</u>	<u>\$ 24,250,754</u>	<u>\$ 27,696,843</u>
<b>PERSONNEL</b>				
City Commission	1	1	1	1
City Manager	13	15	15	15
City Secretary	10	10	10	10
International Relations	-	-	-	1
Audit Office	2	2	2	2
Vitals Statistics	4	4	4	4
Passport Facility	4	4	4	4
Municipal Court	23	29	29	30
Finance	21	21	21	23
Office of Management & Budget	5	5	5	5
Tax Office	6	8	7	8
Purchasing & Contracting	11	13	11	13
Legal	9	15	15	15
Grant Administration	6	7	7	7
Human Resources	10	13	11	13
Planning	22	24	23	25
Information Technology	30	31	31	32
Office of Communication	7	9	8	9
McAllen 311 Call Center	9	9	9	9
City Hall	3	3	3	3
Building Maintenance	12	16	13	16
Development Center	1	1	1	1
<b>TOTAL PERSONNEL</b>	<u>209</u>	<u>240</u>	<u>230</u>	<u>246</u>



## General Fund City Commission

<https://mcallen.net/departments/commission>

<b>Mission Statement:</b> “Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.” Accountable for ethical, transparent and sound practices in the best interest of the City.	DEPARTMENT SUMMARY				
		Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
	<b>Expenditure Detail:</b>				
	Personnel Services				
	Salaries and Wages	\$ 180,896	\$ 195,702	\$ 195,702	\$ 195,702
	Employee Benefits	22,922	46,913	46,913	31,479
	Supplies	5,907	4,380	4,380	4,380
	Other Services and Charges	100,723	139,280	166,909	164,890
	Maintenance	15,880	17,000	17,000	17,000
	Operations Subtotal	326,327	403,275	430,904	413,451
	Capital Outlay	-	-	-	-
	<b>Total Expenditures</b>	<b>\$ 326,327</b>	<b>\$ 403,275</b>	<b>\$ 430,904</b>	<b>\$ 413,451</b>
	<b>PERSONNEL</b>				
	Non-Exempt	1	1	1	1
<b>Total Positions Authorized</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	

### Contact Us:

Alice Johnson  
Executive  
Administrator  
1300 Houston  
Avenue  
McAllen, TX 78501  
(956) 681-1006

### MAJOR FY 23-24 GOALS

The function of this one person department is to provide support for elected officials (the Mayor and all Commissioners). The department coordinates communications between citizens and the Commission and provides information including local events, highlights of upcoming issues, department operation results and financial summaries to each member of the Commission. Commissioner's goals and objectives for the overall City are supported by this department.

- 1.) The City Commission will continue to expand offerings of “first to market” entertainment at McAllen Performing Arts Center. (1.1.04)
- 2.) The City Commission will continue to expand and improve City Parades, most prominently the Illuminated Holiday Parade. (1.2.01)
- 3.) The City Commission will continue City-funded public events such as: 4th of July celebration, Fiesta de Palmas, South Pole Illuminated Festival, MXLAN and more. (1.2.02)
- 4.) The City Commission will continue to support the Children's Museum at IMAS. (1.2.09)
- 5.) The City Commission will continue to support the International Museum of Art & Science (IMAS). (1.2.10)
- 6.) The City Commission will continue to support the Valley Symphony Orchestra. (1.2.11)
- 7.) The City Commission will continue to support the Museum of South Texas History. (1.2.12)
- 8.) The City Commission will continue to support the McAllen Town Band Association. (1.2.13)
- 9.) The City Commission will continue to support the Boys & Girls Club of McAllen, Inc., and youth after school learning centers. (1.5.02) (1.5.03)
- 10.) The City Commission will continue to support Amigos Del Valle to impact quality of life of elderly population. (1.5.04)
- 11.) The City Commission will continue to support the leveraging of city incentives to expand City's Top tax generator. (2.2.04)
- 12.) The City Commission will support the creation of a Center for Urban Ecology (CUE) at Quinta Mazatlán for education about plants, animals, the land, and mankind; this is part of Quinta Mazatlán's master plan to continue to attract eco-tourism from across the globe. (2.3.06)
- 13.) The City Commission will continue to support the McAllen Chamber of Commerce-Convention and Visitors Bureau (CVB) to encourage Conventions and “Destination Marketing” to increase Hotel Occupancy. (2.3.08)
- 14.) The City Commission will support the McAllen Economic Development Corporation (MEDC) in recruiting advanced industries such as aerospace, Bio-Tech, automotive, and life sciences which will lead to higher paying positions for McAllen residents. (3.1.10)
- 15.) The City Commission will support the McAllen Heritage Center including ongoing improvements, expansion of facility, and continued preservation of historical and cultural artifacts for exhibit in the city. (3.2.03)
- 16.) The City Commission will continue to support the Ordinance Review Committee to identify Code Ordinance items which can be improved for ease of compliance. (3.3.01)
- 17.) The City Commission will continue to support the McAllen Chamber of Commerce to promote economic development, business, and Government Advocacy in Austin, TX and Washington, D.C. (3.3.04)
- 18.) In September 2022, the City Commission approved McAllen Municipal Court becoming a court of record where proceedings are captured and preserved for potential appeal. (5.2.09)

- 19.) The City Commission will support the expansion of Anzalduas Bridge for Commercial Traffic. (6.1.04)
- 20.) The City Commission will support the addition of an additional truck southbound toll booth to be placed at the Anzalduas International Bridge Southbound Inspection Canopy. (6.2.21)
- 21.) The City Commission will support the addition of truck toll booth, 7th booth available, for use by U.S. Customs and Border Protection. (6.1.22)
- 22.) The City Commission will support the new metal soffit to be installed under the existing Anzalduas Bridge canopy. (6.1.30)
- 23.) The City Commission will support the computer, equipment, and camera upgrades at the Anzalduas Bridge. (6.1.33)
- 24.) The City Commission will support the Anzalduas Bridge Facility upgrades including A/C unit replacement and other items. (6.1.35)
- 25.) The City Commission will continue support of UTRGV Medical School; this includes the development of a UT Health RGV Cancer and Surgery Center. (7.1.03)
- 26.) The City Commission will support the South Texas College-Nursing and Allied Health Program that will help local workforce development in the healthcare industry. (7.1.04)
- 27.) The City Commission will support South Texas College's Institute for Advanced Manufacturing (IAM) training program for logistics, cold storage, and manufacturing related industries. (7.1.05)
- 28.) The City Commission will support Comfort House a palliative hospice center in the city. (7.2.06)
- 29.) The City Commission will support Women Together a non-profit agency providing emergency shelter, transitional housing, and supportive services programs for victims of domestic violence and sexual assault. (7.2.07)
- 30.) The City Commission will support the Rio Grande Literacy Center a non-profit agency providing adult literacy classes. (7.2.08)
- 31.) Promote an unsurpassed quality of life in McAllen.
- 32.) Strengthen McAllen's dominance as the retail, hospitality, sports, medical, and entertainment destination of the region.
- 33.) Continue to grow stable property tax revenue; strengthen the local economy in order to grow the "tax base" to support increased city services long-term.
- 34.) Set the standard for public safety and emergency preparedness.
- 35.) Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.
- 36.) Enhance McAllen's Infrastructure network.
- 37.) Improve Workforce Preparedness.



## Special Services

### Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 526,062	\$ 702,898	\$ 730,389	\$ 728,638
Operations Subtotal	526,062	702,898	730,389	728,638
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 526,062</b>	<b>\$ 702,898</b>	<b>\$ 730,389</b>	<b>\$ 728,638</b>



## General Fund City Manager

[www.mcallen.net/departments/manager](http://www.mcallen.net/departments/manager)

### Mission

#### Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,387,793	\$ 1,475,132	\$ 1,475,132	\$ 1,470,227
Employee Benefits	270,756	304,650	304,650	346,864
Supplies	6,182	8,930	9,531	9,500
Other Services and Charges	82,345	92,152	94,239	94,181
Maintenance	1,174	1,884	1,680	1,680
Operations Subtotal	1,748,249	1,882,748	1,885,232	1,922,452
Capital Outlay	-	2,029	2,029	-
<b>Total Expenditures</b>	<b>\$ 1,748,249</b>	<b>\$ 1,884,777</b>	<b>\$ 1,887,261</b>	<b>\$ 1,922,452</b>
<b>PERSONNEL</b>				
Exempt	8	8	8	8
Non-Exempt	3	4	4	4
Part-Time	2	3	3	3
<b>Total Positions Authorized</b>	<b>13</b>	<b>15</b>	<b>15</b>	<b>15</b>

### Contact Us:

Roel "Roy" Rodriguez  
P.E.,  
M.P.A.  
City Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1001

### MAJOR FY 23-24 GOALS

- The City will continue to expand offerings of "first to market" entertainment at McAllen Performing Arts Center. (1.1.04)
- The City will continue to expand and improve City Parades, most prominently the Illuminated Holiday Parade. (1.2.01)
- The City will continue City-funded public events such as: 4th of July celebration, Fiesta de Palmas, South Pole Illuminated Festival, MXLAN and more. (1.2.02)
- The City will continue supporting and expanding music events in the city. (1.2.03)
- The City will continue supporting the Marketing Cooperative to pool resources from various City Departments and take on a unified marketing campaign to promote City Events and Services. (2.1.02) (2.3.01)
- The City will continue to support the "McAllen Means Business" omnichannel campaign that seeks to make McAllen the "investment of choice" for Developers, Investors, and Entrepreneurs. (2.1.03)
- The City will continue to support the "Explore McAllen" omnichannel campaign that seeks to make McAllen the "entertainment, hospitality, and dining venue" of choice for local consumers. (2.1.04)
- The City will continue to support Business Development and Retail Recruitment positioning McAllen as top destination in South Texas for retail, hospitality, entertainment, consumer traffic, and commercial development. (2.2.01)
- The City will continue using consumer intelligence firm for retail consumer analytics. (2.2.02)
- The City will continue to support the leveraging of city incentives to expand City's Top tax generator. (2.2.04)
- The City will continue to increase Winter Texan and Retiree loyalty to McAllen. (2.3.02)
- The City will continue to expand Medical Tourism, both international and regional, to the city. (2.3.03)
- The City will continue to support expansion of Sports Tourism in the city. (2.3.04)
- The City will continue to recruit and retain the business sector through grant programs, 380 agreements, and various campaigns. (3.1.01)
- The City will continue supporting City Fiber Optic Networking to connect City systems and facilities together via fiber optic lines. (3.1.03)
- The City will continue to offer 380 Agreements for Business and Industrial Incentives. (3.1.09)
- The City will continue Downtown Refresh & Priority Corridor Revitalization Grants for upgrade of exterior façade of commercial establishments. (3.2.01)
- The City will continue to support the Ordinance Review Committee to identify Code Ordinance items which can be improved for ease of compliance. (3.3.01)
- The City will continue to support program for potential investments. (3.3.03)
- The City will continue to enhance communications with McAllen residents and visitors to better prepare for all emergency hazards. (4.4.01)
- The City will continue to update website and provide disaster recovery information to public. (4.5.01)
- The City will continue to work with contract lobbyists to leverage contacts and state appointed leaders for funding possibilities. (5.1.08)
- The City will continue to implement city-wide improvement of services through feedback from the 2022 Citizen Surveys and 2023 internal service surveys. (5.2.01) (5.3.01)
- The City will continue to utilize professional or consulting services. (5.3.08)

## General Fund City Manager

[www.mcallen.net/departments/manager](http://www.mcallen.net/departments/manager)

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Department expenditures	\$ 1,748,249	\$ 1,884,777	\$ 1,887,261	\$ 1,922,452
<b>Outputs:</b>				
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	Over 50/yr.	Over 50/yr.	Over 50/yr.	Over 50/yr.
<b>Effectiveness Measures:</b>				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Above	Above	Above	Much Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Above	Above	Above	Much Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Above	Above	Above	Much Above
<b>Efficiency Measures:</b>				
Total General Fund full time employees per 1000 resident population	9.0000	9.0000	9.0000	9.1000
Department expenditures per capita	\$ 12.15	\$ 0.71	\$ 12.97	\$ 13.07
<b>Population</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided

### Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.



## General Fund International Relations

### Mission Statement:

This department was created for the purpose of tracking expenditures related to international relationship marketing.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 90,463
Employee Benefits	-	-	-	24,537
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	-	-	-	115,000
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 115,000</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	1
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>

### Contact Us:

Roel "Roy" Rodriguez  
P.E.,  
M.P.A.  
City Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1001

### MAJOR FY 23-24 GOALS

- 1.) Incorporate new department into City operations.





## General Fund City Secretary

[www.mcallen.net/departments/secretary](http://www.mcallen.net/departments/secretary)

### Mission Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 437,336	\$ 460,707	\$ 460,707	\$ 460,948
Employee Benefits	128,318	135,373	132,373	153,812
Supplies	5,081	5,000	5,000	5,000
Other Services and Charges	20,612	21,352	22,681	21,352
Maintenance	21,951	22,759	21,986	23,486
Operations Subtotal	613,295	645,191	642,747	664,598
Capital Outlay	3,258	-	-	4,090
<b>Total Expenditures</b>	<b>\$ 616,553</b>	<b>\$ 645,191</b>	<b>\$ 642,747</b>	<b>\$ 668,688</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	8	8	8	8
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>

### Contact Us:

Perla Lara  
City Secretary  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1020

### MAJOR FY 23-24 GOALS

- 1.) The City Secretary's Office will continue to provide services for processing of passports applications at the Downtown Parking Garage facility. (5.2.06)
- 2.) The City Secretary's Office will continue to conduct civic elections and referendums in civic service to the public. (5.2.07)
- 3.) Enhance volunteerism and engage citizens by having more effective recruiting for Boards and Commission vacancies. (Granicus or other programs)
- 4.) Continue with timely preparation and distribution of agenda and packets to City Council.
- 5.) Maintain and manage all official city documents, certify and distribute adopted ordinances and resolutions; and codify and distribute city ordinances.
- 6.) Continue to timely administer and prepare agenda and all support documents required to conduct public meetings for City Council.
- 7.) Plan and execute the General City Election of May 6, 2023 including voter outreach, candidate orientation and orientation services.
- 8.) Provide administrative support with PIA and continue improving open records process by conducting trainings to Liaisons and support staff.



## General Fund City Secretary

[www.mcallen.net/departments/secretary](http://www.mcallen.net/departments/secretary)

### Description:

The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Full time employees	9	10	10	10
Department expenditures	\$ 616,553	\$ 645,191	\$ 642,747	\$ 668,688
<b>Outputs:</b>				
Minutes prepared	65	65	65	65
Ordinances published, codified, scanned and indexed	156	100	150	150
Resolutions processed	52	100	75	100
City commission meetings attended including workshops and special meetings	65	65	65	65
Electronic agendas packaged	65	65	65	65
Public notices posted per month	4	4	4	4
Permits issued (mass gathering, parade, TABC, itinerant vendors)	190	150	175	200
Requests for information received/processed	2,530	2,500	2,500	2,600
<b>Effectiveness Measures:</b>				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capita	\$ 4.28	\$ 0.33	\$ 4.42	\$ 4.55
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund Audit Office

[www.mcallen.net/departments/auditor](http://www.mcallen.net/departments/auditor)

### Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public. We provide both audit and integrity services.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 187,576	\$ 205,965	\$ 204,465	\$ 204,465
Employee Benefits	47,250	51,260	51,260	54,517
Supplies	1,162	375	1,375	1,375
Other Services and Charges	4,589	10,500	14,150	14,150
Operations Subtotal	240,577	268,100	271,250	274,507
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 240,577</b>	<b>\$ 268,100</b>	<b>\$ 271,250</b>	<b>\$ 274,507</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Contact Us:

Abraham Suarez,  
1300 Houston Ave  
McAllen, TX 78501  
(956) 681-1126  
Report Fraud, Waste or  
Abuse  
(956) 681-1127  
fraud hotline@mcallen.net

### MAJOR FY 23-24 GOALS

- 1.) Prepare and submit a risk-based Annual Audit Plan for review and approval of the Investment and Audit Committee. Revise the Internal Audit Charter and Policies. (5.1.02)
- 2.) Continue to provide independent audit and review programs and to work closely with management to maximize cost effectiveness resulting in cost savings to the City. (5.1.02)
- 3.) Continue to provide support and guidance service to City Department to improve their system of internal controls by suggesting and recommending best practice rules and safeguards.
- 4.) Continue staff professional development via education and training in the Auditing and Examination protocols and standards.
- 5.) Promote a honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste and abuse of City resources.

[www.mcallen.net/departments/auditor](http://www.mcallen.net/departments/auditor)

### Description

In general, the audit department conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions. Compliance audits are conducted to standard operating policies and third party contracts. Investigate allegations pertaining to fraud, waste and abuse of city resources.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 240,577	\$ 268,100	\$ 271,250	\$ 274,507
<b>Outputs:</b>				
Audit Service Hours	3,520	3,520	3,520	3,520
Administrative Hours	640	640	640	640
Internal Audit Reports	6	8	8	8
Follow-up Audits	2	8	8	8
Surprise Cash and Inventory Counts	38	30	40	50
Fraud Allegations Reviewed	5	5	5	5
Reports Issued	51	51	61	71
<b>Effectiveness Measures:</b>				
Annual audit plan completed	95%	100%	95%	95%
Hours spent in auditing	90%	90%	90%	90%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	90%	100%	90%	90%
<b>Efficiency Measures:</b>				
Internal audit reports completed/ per auditor	3	4	4	4
Follow-ups completed/ per auditor	1.00	4.00	4.00	4.00
Surprise cash and inventory counts completed/ per auditor	19.00	15.00	20.00	25.00
Reviewed fraud allegations completed/ per auditor	25.50	23.00	30.50	35.50
Department expenditures per capita	1.67	1.80	1.86	1.87
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Vital Statistics

<https://www.mcallen.net/departments/secretary/vitals>

### Mission Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 104,440	\$ 136,971	\$ 136,971	\$ 140,971
Employee Benefits	25,321	32,406	32,406	36,568
Supplies	14,235	9,050	9,050	9,050
Other Services and Charges	11,767	39,843	35,885	39,843
Maintenance	-	-	-	-
Operations Subtotal	155,763	218,270	214,312	226,432
Capital Outlay	4,293	-	-	-
<b>Total Expenditures</b>	<b>\$ 160,055</b>	<b>\$ 218,270</b>	<b>\$ 214,312</b>	<b>\$ 226,432</b>

### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	2	2	2	2
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

Perla Lara  
Local Registrar  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1195

### MAJOR FY 23-24 GOALS

- 1.) Continue registering birth, death and fetal death as mandated by the Texas Health & Safety Code.
- 2.) Continue to archive birth and death records.
- 3.) Continue maintaining licenses and certifications required.
- 4.) Continue implementing weekling AOP appointments, educate requesters and initiate outreach.
- 5.) Continue to meet State's criteria - Five Star and Exemplary Award. Continue education process with AOP, BRC, and Master's Certification Program.

### Description:

A staff of four (4) employees, comprised of a Deputy Registrar, three (3) administrative staff members, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

### PERFORMANCE MEASURES

	Goal FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	2	2	2	2
Department expenditures	\$ 160,055	\$ 218,270	\$ 214,312	\$ 226,432
<b>Outputs:</b>				
Number of burial transit permits issued	470	600	650	625
Number of birth certificates issued	14,785	14,000	15,000	14,500
Number of death certificates issued	1,929	2,000	3,000	2,500
<b>Effectiveness Measures:</b>				
Average submission time of vital statistics to the State (days)	4	4	4	4
Average birth certificates issued per employee daily	21	21	21	21
Average death certificates issued per employee daily	6	6	6	6
<b>Efficiency Measures:</b>				
Average cost per birth certificate issued	\$ 23.00	\$ 23.00	\$ 23.00	\$ 22.00
Average cost per death certificate issued	21/4 addt'l	21/4 addt'l	21/4 addt'l	21/4 addt'l
Department expenditures per capita	\$ 1.11	\$ 1.47	\$ 1.47	\$ 1.54
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Passport Facility

<https://www.mcallen.net/departments/secretary/passports>

### Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 154,445	\$ 155,947	\$ 155,947	\$ 155,946
Employee Benefits	47,600	48,318	48,318	57,038
Supplies	2,728	2,425	2,425	2,425
Other Services and Charges	6,189	10,690	8,156	10,690
Maintenance	-	200	-	200
Operations Subtotal	210,963	217,580	214,846	226,300
Capital Outlay	9,402	-	-	-
<b>Total Expenditures</b>	<b>\$ 220,365</b>	<b>\$ 217,580</b>	<b>\$ 214,846</b>	<b>\$ 226,300</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

### Contact Us:

Norma Rodriguez  
Passport Facility  
Administrator  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1450

### MAJOR FY 23-24 GOALS

- 1.) Provide best customer experience to citizens through issuance of passports and complying with City's core values.
- 2.) Improve application preparation for first time and renewal applicants.
- 3.) Implement a make your appointment online in addition to phone appointments and walk-ins.
- 4.) Re-establish once a month Passport Day's.
- 5.) Re-classification of a Senior Clerk to Passport Deputy Facility Administrator to provide direct support to the Facility on the day to day operations.

### Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

PERFORMANCE MEASURES	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	4	4	4	4
Department expenditures	\$ 220,365	\$ 217,580	\$ 214,846	\$ 226,300
<b>Outputs:</b>				
Number of walk-ins assisted with questions and information only	15,426	17,000	18,000	17,500
Number of applications processed for US Passport Book	10,996	11,000	12,000	11,500
Passport photos taken	9,402	8,000	9,000	8,500
<b>Effectiveness Measures:</b>				
Average number of walk-ins assisted with questions and information only (FTE) daily	20-40	75	50-80	75
Average number of applications processed for US Passport Book per employee daily	20-25	25	30-40	35
Average number of applications processed for US Passport Card per employee daily	20-25	25	30-40	35
<b>Efficiency Measures:</b>				
Average cost of applications processed for US Passport Book	\$ 35	\$ 35	\$ 35	\$ 35
Average cost of applications processed for US Passport Card	\$ 35	\$ 35	\$ 35	\$ 35
Department expenditures per capita	\$ 1.53	\$ 0.09	\$ 1.48	\$ 1.54
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Municipal Court

[www.mcallen.net/municipalcourt](http://www.mcallen.net/municipalcourt)

<b>Mission Statement:</b> The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.	<b>DEPARTMENT SUMMARY</b>			
	<b>Expenditure Detail:</b>	<b>Actual 21-22</b>	<b>Adj. Budget 22-23</b>	<b>Estimated 22-23</b>
				<b>Budget 23-24</b>
	Personnel Services			
	Salaries and Wages	\$ 950,544	\$ 1,216,735	\$ 972,860
	Employee Benefits	277,896	365,381	365,381
	Supplies	58,083	77,895	10,740
	Other Services and Charges	50,357	81,764	40,249
	Maintenance	66,483	81,500	57,781
	Operations Subtotal	1,403,365	1,823,275	1,447,011
	Capital Outlay	49,979	-	-
	<b>Total Expenditures</b>	<b>\$1,453,344</b>	<b>\$1,823,275</b>	<b>\$1,447,011</b>
	<b>PERSONNEL</b>			
	Exempt	6	6	6
	Non-Exempt	17	20	20
	Part-Time	-	3	3
	<b>Total Positions Authorized</b>	<b>23</b>	<b>29</b>	<b>29</b>
				<b>30</b>
<b>MAJOR FY 23-24 GOALS</b>				
1.) As of September 2022, McAllen Municipal Court became a court of record where proceedings are captured and preserved for potential appeal. (5.2.09)				
2.) Municipal Court will continue community outreach program. (5.2.10)				
3.) Municipal Court will relaunch teen court or mock trial program, with parental consent, involving teenage defendants, jurors, and teen attorneys. (5.2.11)				
4.) Municipal Court will continue to participate in bi-monthly meetings with municipal courts from Hidalgo County for sharing of best practices and procedures. (5.3.04)				

**Contact Us:**

Honorable Lauren  
Sepulveda  
Municipal Court  
1601 N. Bicentennial  
McAllen, TX 78501  
(956) 681-2900

## General Fund Municipal Court

www.mcallen.net/municipalcourt

Description:	PERFORMANCE MEASURES			
	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Care Services, Code Enforcement, South Texas College, McAllen ISD Police, The Texas Department of Public Safety, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 28 people who help process the paperwork, this includes 4 Police Department employees and 2 from the Legal.	<b>Inputs:</b>			
	Number of full time employees	18	18	19
	Number of Judges	5	5	5
	Department Expenditures	\$ 1,453,344	\$ 1,823,275	\$ 1,447,011
	<b>Outputs:</b>			
	Revenues generated	\$ 1,123,376	\$ 830,000	\$ 950,000
	Number cases filed with the court	19,178	20,000	19,000
	Number of hearings held	2,200	2,500	4,000
	Number of trials held	18	20	15
	Number of new non-traffic citations	8,466	6,000	70,000
	Number of cases disposed	18,729	14,000	15,000
	Number of warrants	5,565	2,400	3,000
	Number of Arrest warrants executed for A&B misdemeanors	3,928	2,000	2,500
	Number of Arrest warrants executed for Felonies	1,916	1,300	1,500
	Number of persons processed through the Jail	9,158	6,500	8,000
	<b>Effectiveness Measures:</b>			
	Community Service Hours worked throughout the City to pay fines & C/C	6,752	6,500	4,500
	Number of persons who keep insurance approx. 6 months for deferral	431	350	250
	Number of persons who get DL	54	50	50
	Percent of code violations where compliance is achieved	1	1	1
	Number who attend Juvenile Education Programs	75	100	75
	Percent of dogs/cats vaccinated after initial hearing	50%	50%	50%
	Window payments a day	60	50	50
	Department expenditures per capita	10	2	10
	<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>
				<b>147,099</b>



## General Fund Finance

[www.mcallen.net/departments/finance](http://www.mcallen.net/departments/finance)

### Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,038,970	\$ 1,094,039	\$ 1,077,294	\$ 1,201,915
Employee Benefits	284,772	301,822	300,278	376,151
Supplies	24,017	19,260	18,532	19,260
Other Services and Charges	203,207	247,242	234,279	273,449
Maintenance	73,910	89,030	79,236	47,874
Operations Subtotal	1,624,874	1,751,393	1,709,619	1,918,649
Capital Outlay	2,304	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,627,178</b>	<b>\$ 1,751,393</b>	<b>\$ 1,709,619</b>	<b>\$ 1,918,649</b>
<b>PERSONNEL</b>				
Exempt	8	8	8	9
Non-Exempt	13	13	13	14
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>23</b>

### Contact Us:

Sergio Villasana  
Finance Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1081

### MAJOR FY 23-24 GOALS

- 1.) The Finance Department will continue to exceed Government Finance Officers Association (GFOA) criteria with accountability and transparency of resources provided and annual reporting of such resources through the Annual Comprehensive Financial Report (ACFR). (5.3.02)
- 2.) Implement new City wide ERP software.
- 3.) Prepare a Comprehensive Annual Financial Report, meeting the requirements for the Government Finance Officers Association Financial Reporting Award.
- 4.) Continue to train and cross train staff to ensure timely and accurate financial reporting.
- 5.) Research Governmental Accounting Standard Board Statements and implement as applicable.

### Description:

The Finance Department is responsible for accounting, financial reporting, as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	21	21	21	21
Department Expenditures	\$ 1,627,178	\$ 1,715,393	\$ 1,709,619	\$ 1,918,649
<b>Outputs:</b>				
Prepare CAFR	Yes	Yes	Yes	Yes
Funds maintained	87	87	87	87
Monthly Financial Reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 285,497,000	\$ 269,650,000	\$ 268,108,000	\$ 268,108,000
<b>Effectiveness Measures:</b>				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
<b>Efficiency Measures:</b>				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,559	\$ 1,643	\$ 1,638	\$ 1,838
Department expenditures per capita	\$ 11.31	\$ 11.53	\$ 11.75	\$ 13.04
Population:	143,920	148,714	145,499	147,099

\*N/A=Not Available, N/P=Not Provided





## General Fund Management & Budget

<https://www.mcallen.net/departments/omb>

### Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 328,694	\$ 339,084	\$ 332,544	\$ 348,286
Employee Benefits	83,323	86,303	86,303	96,743
Supplies	5,429	8,300	8,300	8,300
Other Services and Charges	9,312	16,282	12,650	18,282
Maintenance	6,200	27,920	27,920	27,920
Operations Subtotal	432,960	477,889	467,717	499,531
Capital Outlay	1,391	-	-	-
<b>Total Expenditures</b>	<b>\$ 434,351</b>	<b>\$ 477,889</b>	<b>\$ 467,717</b>	<b>\$ 499,531</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

### Contact Us:

Angie Rodriguez  
Budget Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1078

### MAJOR FY 23-24 GOALS

- 1.) The Management & Budget Office will continue to exceed Government Finance Officers Association (GFOA) criteria by providing a budget policy document that also serves as a financial plan, an operations guide, and a communications device. The Management & Budget Office will also continue improve Annual/Quarterly Capital Improvement Reporting and Annual Budget preparation process. (5.3.03)
- 2.) Continue obtaining "Distinguished Budget Presentation Award."
- 3.) Continue to improve the Annual Budget Development Process by implementing processes and schedules to be more effective and user friendly.
- 4.) Continue to improve Quarterly Report update for all Capital Improvement Projects.
- 5.) Implement budget process into new ERP software.

### Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 434,351	\$ 477,889	\$ 467,717	\$ 499,531
<b>Outputs:</b>				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	86	86	92	92
<b>Effectiveness Measures:</b>				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Estimate	31%	27%	26%	25%
General Fund Revenues as Percentage of City Wide Estimate	30%	30%	28%	27%
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 3.02	\$ 3.21	\$ 3.21	\$ 3.40
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Tax Office

[www.mcallen.net/departments/tax](http://www.mcallen.net/departments/tax)

### Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 244,159	\$ 283,365	\$ 282,881	\$ 279,907
Employee Benefits	73,833	84,488	84,488	90,507
Supplies	5,396	6,800	7,000	6,800
Other Services and Charges	906,803	1,028,727	992,992	1,075,502
Maintenance	28,370	33,307	31,401	33,307
Operations Subtotal	1,258,562	1,436,687	1,398,762	1,486,023
Capital Outlay	1,684	2,200	950	3,500
<b>Total Expenditures</b>	<b>\$ 1,260,246</b>	<b>\$ 1,438,887</b>	<b>\$ 1,399,712</b>	<b>\$ 1,489,523</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	2	1	2
<b>Total Positions Authorized</b>	<b>6</b>	<b>8</b>	<b>7</b>	<b>8</b>

### Contact Us:

Rebecca Grimes  
Tax Assessor-Collector  
311 N. 15th Street  
McAllen, TX 78501  
(956) 681-1330

### MAJOR FY 23-24 GOALS

- 1.) The Tax Office will continue with collection of property taxes due to City of McAllen; this also includes working with Tax Attorneys to clean the delinquent tax roll (5.2.16)
- 2.) Continue working with Tax Attorneys to clean the delinquent tax roll based on the Statutes of the Property Tax Code.
- 3.) Work with management to lower the convenience fee when paying with a credit or debit card.
- 4.) Work with Hamer Enterprises to provide the ability to process Tax Payments via IVR System.

### Description:

The Tax Office has two separate functions:  
Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process.  
Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Full Time Employees	6	6	6	6
Department Expenditures	\$ 1,260,246	\$ 1,438,887	\$ 1,399,712	\$ 1,489,523
<b>Outputs:</b>				
Revenues generated:				
Current Tax Collections	\$ 48,103,388	\$ 50,562,495	\$ 51,896,958	\$ 53,972,836
Delinquent Tax Collections	\$ 1,242,063	\$ 1,150,000	\$ 951,588	\$ 1,150,000
Tax Paid Due to Tax Suits	\$ 509,398	\$ 275,000	\$ 293,636	\$ 275,000
Tax Levy	\$ 49,260,464	\$ 52,126,283	\$ 53,502,018	\$ 55,642,099
Tax Accounts	57,502	58,403	58,424	59,330
<b>Effectiveness Measures:</b>				
Collection rate of current taxes	98%	97%	97%	97%
Dept expenditures as a % of tax levy	2.56%	2.05%	2.62%	2.68%
<b>Efficiency Measures:</b>				
Accounts handled per full time employee	9,584	9,734	9,736	9,750
Collections per full time employee	\$ 8,224,242	\$ 8,503,031	\$ 8,789,850	\$ 9,085,075
Department expenditures per capita	\$ 8.76	\$ 7.20	\$ 9.62	\$ 10.13
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Purchasing and Contracting

[www.mcallen.net/departments/purchasing](http://www.mcallen.net/departments/purchasing)

### Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 434,377	\$ 664,914	\$ 666,100	\$ 642,432
Employee Benefits	115,577	192,834	192,834	204,429
Supplies	8,825	7,675	10,155	13,215
Other Services and Charges	14,579	16,506	17,536	23,993
Maintenance	-	-	-	-
Operations Subtotal	573,361	881,929	886,625	884,069
Capital Outlay	-	28,027	26,000	18,760
<b>Total Expenditures</b>	<b>\$ 573,361</b>	<b>\$ 909,956</b>	<b>\$ 912,625</b>	<b>\$ 902,829</b>
<b>PERSONNEL</b>				
Exempt	3	4	3	4
Non-Exempt	8	9	8	9
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>11</b>	<b>13</b>	<b>11</b>	<b>13</b>

### Contact Us:

Gerardo Noriega,  
Director of Purchasing  
and Contracting  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1130

### MAJOR FY 23-24 GOALS

- 1.) The Purchasing Department will continue City purchases and contracts via a Cost & Value Effective Purchasing Program. (5.1.03)
- 2.) The Purchasing Department will continue to exceed the National Procurement Institute's standardized criteria in Innovation, Professionalism, E-procurement, Productivity, and Leadership in procurement. (5.3.07)
- 3.) Continue to provide trainings and expand on those for department heads and additional topics
- 4.) Working with the new ERP to track vendor performance
- 5.) To identify and track areas through SWOT analysis for better communication between all departments.

### Description:

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	10	11	11	15
Department Expenditures	\$ 573,361	\$ 909,956	\$ 912,625	\$ 902,829
<b>Outputs:</b>				
Requisitions	2,235	2,138	2,552	2,345
Purchase orders processed	2,186	733	2,506	1,620
Purchase contracts administered				
Dollar value of purchases processed	\$ 136,967,858	\$ 19,012,321	\$ 184,019,563	\$ 101,515,942
Dollar Value of Cooperative purchases	\$ 16,615,699	\$ 13,989,786	\$ 48,567,814	\$ 31,278,800
Pre-bid conferences	64	38	66	52
Pre-construction conferences	21	38	42	40
Construction contracts administered	50	46	42	44
Dollar value of construction contracts processed	35,600,470	31,653,970	12,343,861	21,998,915
Supply/Service contracts	138	165	120	143
Cooperative Purchases	336	325	580	453
Requests for procurement cards	35	29	48	39
Bidders on file	13,498	13,496	13,498	13,497
<b>Effectiveness Measures:</b>				
Average number of days to process requisitions to purchase order status	3	3	3.5	3.5
<b>Efficiency Measures:</b>				
Requisitions per full time employee	559	525	646	586
Purchase Orders per full time employee	547	184	627	406
Purchase contracts administered	83	110	102	107
Department expenditures per capita	4	0	6	6
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund City Attorney's Office

[www.mcallen.net/departments/attorney](http://www.mcallen.net/departments/attorney)

### Mission Statement:

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the city in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing any potential liability. To protect and promote the City's interest by providing quality legal services to the Commissioners, City Management, City Boards, and other City Departments in the areas of opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, municipal court prosecution.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 812,648	\$ 1,141,003	\$ 1,204,009	\$ 1,204,009
Employee Benefits	201,157	282,970	301,662	322,935
Supplies	7,025	10,032	12,032	12,032
Other Services and Charges	456,121	508,847	530,847	520,847

Operations Subtotal	1,476,953	1,942,852	2,048,550	2,059,823
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,476,953</b>	<b>\$ 1,942,852</b>	<b>\$ 2,048,550</b>	<b>\$ 2,059,823</b>

#### PERSONNEL

Exempt	6	10	10	10
Non-Exempt	3	3	3	3
Part-Time	-	2	2	2
<b>Total Positions Authorized</b>	<b>9</b>	<b>15</b>	<b>15</b>	<b>15</b>

### Contact Us:

Isaac Tawil  
City Attorney  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1090

### MAJOR FY 23-24 GOALS

- 1.) The City Attorney's Office will continue to provide quality legal services to the Commissioners, City Management, City Boards, and other City Departments in matter of opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution. (5.2.05)
- 2.) Continue to review Code of Ordinances.
- 3.) Continue developing and implementing Standard Operating Procedures.
- 4.) Assist in completion of major projects.
- 5.) Continue to implement changes to the insurance program.
- 6.) Continue to implement In-House Litigation division and General Counsel division.
- 7.) Review and implement legislative changes.

#### ROW:

- 1.) Continue to acquire right of way for Bicentennial and all the bond projects.

### Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation. The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	9	12	13	13
Number of Attorneys	5	6	7	7
Department Expenditures	\$ 1,476,953	\$ 1,942,852	\$ 2,048,550	\$ 2,059,823
<b>Outputs:</b>				
Number of City Gov. Entities Represented	29	29	29	29
City Comm. meetings & workshops attended	32	72	60	72
Subordinate agency meetings attended	350	375	365	375
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	450	475	475	475
Number of Municipal Court Hearings Supervised	2,020	2,550	2,300	2,500
<b>Effectiveness Measures:</b>				
Number of lawsuits filed against the City	11	20	25	25
Number of lawsuits filed by City	3	5	5	5
Number of lawsuits resolved before trial	9	20	12	12
Number of lawsuits tried	2	1	3	3
Number of lawsuits resolved w/Plf. Receiving no compensation	2	10	5	5
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 10.26	\$ 3.49	\$ 14.08	\$ 14.00
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Grant Administration

[www.mcallen.net/departments/grants](http://www.mcallen.net/departments/grants)

### Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 322,381	\$ 360,142	\$ 360,006	\$ 360,929
Employee Benefits	89,200	97,569	97,569	114,147
Supplies	5,695	4,000	3,200	4,000
Other Services and Charges	57,722	64,587	71,307	56,087
Operations Subtotal	475,000	526,298	532,082	535,163
Capital Outlay	35	4,800	1,000	62,150
<b>Total Expenditures</b>	<b>\$ 475,035</b>	<b>\$ 531,098</b>	<b>\$ 533,082</b>	<b>\$ 597,313</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	4	5	5	5
<b>Total Positions Authorized</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>7</b>

### Contact Us:

Julia Lash  
Interim Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1030

### MAJOR FY 23-24 GOALS

- 1.) The Grant Administration Department will continue Grant Administration program that provides grant seeking, grant solicitation, and grant oversight for various city departments and external agencies. (5.1.06)
- 2.) The Grant Administration Department will continue to administer Federal funding for Community Development Block Grant Program, Home Investment Partnerships Program, Emergency Solutions Grant (Homeless Services), Home-ARP (HUD-Funded), and recent CDBG-CV funding. (7.2.01)
- 3.) Acquire grant management system to integrate grant seeking, grant solicitation and grant oversight within the Department and between the Divisions
- 4.) Begin Close-out Reporting for expiring grants including COVID-19 and Emergency Management expenditures
- 5.) Continue support for State of the City and Year-in-Review website to document and acknowledge grand events
- 6.) Develop internal process for identifying priority projects, tasks, activities by Department
- 7.) Maintain oversight of outside agencies' performance, expenditures, and contract compliance
- 8.) Strengthen usage and ease of maintaining electronic files



## General Fund Grant Administration

www.mcallen.net/departments/grants

### Description:

Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of six City-funded and four grant-sponsored employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 475,035	\$ 531,098	\$ 533,082	\$ 597,313
<b>Outputs:</b>				
Number of Active Grants	42	45	45	42
Amount of Active Grants	\$ 60,754,545	\$ 166,203,890	\$ 158,751,984	\$ 79,375,992
Amount of Grants Received	\$ 79,183,508	\$ 56,203,890	\$ 43,613,566	\$ 56,203,890
Number of Service Grants Submitted	8	8	8	8
Number of Building and Infrastructure Grants Submitted	2	2	2	2
Number of Emergency Management Grants Submitted	10	10	11	1
Number of COVID Grants Submitted	6	6	6	-
Number of Designation or Award Applications Submitted	1	1	1	1
<b>Effectiveness Measures:</b>				
Number of Service Grants Awarded	2	2	8	2
Number of Building and Infrastructure Grants Awarded	2	2	2	2
Number of Emergency Management Grants Awarded	4	7	2	1
Number of COVID Grants Awarded	7	2	11	-
Number of Designations or Awards Received	1	1	1	1
Number of Immigration Awards Received	1	2	2	-
Number of Entitlement Awards Received	-	4	-	-
<b>Efficiency Measures:</b>				
Amount of Active Grants per Capita	\$ 422.14	\$ 1,117.61	\$ 1,091.09	\$ 539.61
Amount of Grants Received (FY) per Capita	\$ 550.19	\$ 377.93	\$ 299.75	\$ 382.08
Department Expenditures per Capita	\$ 3.30	\$ 0.46	\$ 3.66	\$ 4.06
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided





## General Fund Human Resources

<https://www.mcallen.net/departments/hr>

### Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 571,833	\$ 704,033	\$ 695,954	\$ 704,234
Employee Benefits	146,569	198,448	198,448	210,781
Supplies	27,057	28,717	32,151	36,151
Other Services and Charges	96,689	135,869	157,149	160,449
Maintenance	237	1,782	500	500
Operations Subtotal	842,385	1,068,849	1,084,202	1,112,115
Capital Outlay	4,773	12,422	8,990	28,920
<b>Total Expenditures</b>	<b>\$ 847,159</b>	<b>\$ 1,081,271</b>	<b>\$ 1,093,192</b>	<b>\$ 1,141,035</b>

### PERSONNEL

Exempt	2	2	2	2
Non-Exempt	8	10	8	10
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>10</b>	<b>13</b>	<b>11</b>	<b>13</b>

### Contact Us:

Christina Flores  
HR Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1045

### MAJOR FY 23-24 GOALS

- 1.) The Human Resources Department will continue to provide quality services in onboarding new employees, providing training/mentorship/leadership opportunities for employees, and implementing software that improves efficiency. (5.2.08)
- 2.) Create an effective and efficient onboarding experience for new employees.
- 3.) Establish leadership training opportunities for employees.
- 4.) Implement software that improves processes for increased efficiencies.



## General Fund Human Resources

<https://www.mcallen.net/departments/hr>

### Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Full time employees (Non-Exempt)	8	8	8	10
Full time employees (Exempt)	2	2	2	2
Total full time employees	10	10	10	12
Department Expenditures	\$ 847,159	\$ 1,081,271	\$ 1,093,192	\$ 1,141,035
<b>Outputs:</b>				
Total Number of Job Postings	703	500	600	650
Total Number of Volunteers Assigned	314	275	285	275
Total Number of Job Fairs Attended	7	5	7	6
Total Number of Employees Trained on Preventing Harassment in the Workplace	1,224	500	500	800
Total Number of Training Hours Conducted	271	250	250	400
<b>Effectiveness Measures:</b>				
Employee Turnover Rate	13%	13%	12%	15%
Total Number of Promotions	219	90	150	150
% Increase of Volunteers Assigned to LY	1.8%	5.0%	5.0%	8.0%
<b>Efficiency Measures:</b>				
Total Number of New Employees Hired (New Measure)	499	400	360	500
Avg No. of Days To Fill Open Position After Selection is Made	21	25	25	15
Total Cost of Training per Employee	\$ 5.95	\$ 7.00	\$ 7.58	\$ 7.00
Average Employee Years of Service (New Measure)	9	9	8	9
Department Expenditures Per Employee	420.43	350.00	400.00	350.00
<b>Population</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>





## General Fund Employee Benefits

[www.mcallen.net/departments/benefits](http://www.mcallen.net/departments/benefits)

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Turnover/Vacancies	\$ -	\$ (1,990,000)	\$ -	\$ (1,990,000)
Contingency	-	353,893	-	2,508,953
Interns Program	-	100,000	100,000	100,000
Other Services and Charges	8,475	-	-	-
<b>Total Expenditures</b>	<b>\$ 8,475</b>	<b>\$ (1,536,107)</b>	<b>\$ 100,000</b>	<b>\$ 618,953</b>

## General Fund Liability Insurance

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 488,464	\$ 847,335	\$ 847,335	\$ 1,270,358
<b>Total Expenditures</b>	<b>\$ 488,464</b>	<b>\$ 847,335</b>	<b>\$ 847,335</b>	<b>\$ 1,270,358</b>



## General Fund Planning

<https://www.mcallen.net/departments/planning>

### Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

### PERFORMANCE MEASURES

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 967,625	\$ 1,109,855	\$ 1,091,915	\$ 1,161,955
Employee Benefits	269,147	311,298	311,298	380,917
Supplies	20,120	21,400	19,900	21,400
Other Services and Charges	40,686	50,988	43,088	50,988
Maintenance	13,411	19,651	15,566	18,559
Operations Subtotal	1,310,988	1,513,192	1,481,767	1,633,819
Capital Outlay	9,000	17,914	17,914	2,014
<b>Total Expenditures</b>	<b>\$ 1,319,988</b>	<b>\$ 1,531,106</b>	<b>\$ 1,499,681</b>	<b>\$ 1,635,833</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	4
Non-Exempt	18	19	19	20
Part-Time	-	1	-	1
<b>Total Positions Authorized</b>	<b>22</b>	<b>24</b>	<b>23</b>	<b>25</b>

### Contact Us:

Edgar Garcia  
Planning Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1250

### MAJOR FY 23-24 GOALS

- 1.) The Planning Department will provide matching commercial grants throughout commercial corridors to improve exterior of businesses. (3.2.06)
- 2.) The Planning Department will provide matching neighborhood grants throughout city to beautify subdivisions. (3.2.07)
- 3.) The Planning Department will propose adoption of Unified Development Code (UDC) 2nd Quarter FY (2023-2024). (4.1.04)
- 4.) The Planning Department will undertake Citywide Rezoning during 3rd Quarter of FY (2023-2024) to align with new comprehensive vision for City's Development. (4.1.05)
- 5.) Improve internal efficiency

### Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	22	23	23	24
Department Expenditures	\$ 1,319,988	\$ 1,531,106	\$ 1,499,681	\$ 1,635,833
<b>Outputs:</b>				
Number of applications	673	700	710	725
Number of permits	1,586	1,610	1,598	1,625
Number of inspections	3,590	3,725	3,715	3,780
Total workload	5,849	6,035	6,023	6,130
<b>Effectiveness Measures:</b>				
Percent of applications approved	92%	94%	93%	94%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Workload per employee	266	262	262	255
Expenditure per workload	\$ 226	\$ 15	\$ 249	\$ 267
Department expenditures per capita	\$ 9.17	\$ 0.62	\$ 10.31	\$ 11.12
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund Information Technology

<https://www.mcallen.net/>

### Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,745,791	\$ 1,850,850	\$ 1,848,650	\$ 1,916,077
Employee Benefits	464,185	511,588	511,588	579,920
Supplies	22,570	18,798	26,196	25,798
Other Services and Charges	237,381	293,575	307,865	330,362
Maintenance	988,927	1,114,371	1,113,696	1,332,178
Operations Subtotal	3,458,852	3,789,182	3,807,995	4,184,336
Capital Outlay	196,200	137,500	142,500	710,741
<b>Total Expenditures</b>	<b>\$ 3,655,052</b>	<b>\$ 3,926,682</b>	<b>\$ 3,950,495</b>	<b>\$ 4,895,077</b>

### PERSONNEL

Exempt	17	18	18	18
Non-Exempt	12	12	12	13
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>30</b>	<b>31</b>	<b>31</b>	<b>32</b>

### Contact Us:

Robert Acosta  
Information  
Technology Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1100

### MAJOR FY 23-24 GOALS

- 1.) City Fiber Optic Networking to connect City systems and facilities together via fiber optic lines. (3.1.03) (5.2.17)
- 2.) The Information Technology Department will facilitate more ONLINE transactions such as Permits, Subdivisions, Garage Sales, etc. (5.1.01)
- 3.) The Information Technology Department will implement a new Enterprise Resource Planning Software that will replace legacy software for Utility billing, finance, customer relationship management, and HR software. (5.1.09)
- 4.) The Information Technology Department will provide offsite backup of data in cloud for disaster recovery servicing. (5.1.11)
- 5.) Continue Project SMART Implementation
- 6.) Replace outdated IT infrastructure

### Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 29 full-time employees provide project services and support. For support, 17 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	29	30	30	30
Number of support personnel	17	18	18	18
Number of project personnel	12	12	12	12
Department Expenditures	\$ 3,655,052	\$ 3,926,682	\$ 3,950,495	\$ 4,895,077
<b>Outputs:</b>				
Number of servers supported	320	320	325	325
Number of Users supported	1,700	1,967	2,000	2,000
Number of printers/scanners supported	144	148	150	150
Number of networks supported	496	540	545	545
Number of work orders closed	9,300	8,800	7,100	7,400
<b>Effectiveness Measures:</b>				
Average days to close work orders	5	5	5	5
Percent of support hours	35%	25%	20%	20%
Percent of project hours	65%	75%	80%	80%
<b>Efficiency Measures:</b>				
Average monthly requests closed per person (Support personnel)		29	31	20
Expenditures per full time employee	\$ 126,036.27	\$ 55,924.80	\$ 131,683.17	\$ 163,169.22
Department expenditures per capita	\$ 25.40	\$ 11.28	\$ 27.15	\$ 33.28
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Office of Communication

<https://www.mcallen.net/departments/media>

### Mission Statement:

The City of McAllen Public Information Office utilizes a vast array of resources to disseminate public information to Rio Grande Valley media and McAllen residents and visitors in a timely, accurate and efficient manner.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 487,595	\$ 572,535	\$ 569,482	\$ 572,536
Employee Benefits	124,781	152,278	152,637	171,908
Supplies	4,443	10,450	5,126	9,950
Other Services and Charges	134,009	172,650	171,450	178,700
Maintenance	14,084	11,903	23,841	23,840
Operations Subtotal	764,914	919,816	922,536	956,934
Capital Outlay	11,549	-	-	-
<b>Total Expenditures</b>	<b>\$ 776,464</b>	<b>\$ 919,816</b>	<b>\$ 922,536</b>	<b>\$ 956,934</b>

### PERSONNEL

Exempt	4	5	4	5
Non-Exempt	3	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>9</b>	<b>8</b>	<b>9</b>

### Contact Us:

Xochitl Mora  
Director of Office of  
Communication  
1300 Houston Avenue  
McAllen, Texas  
(956)681-1200

### MAJOR FY 23-24 GOALS

- 1.) The Office of Communications will continue creating Press Releases, Public Service Announcements (PSAs) with Department staff subject matter experts and continue to educate the public on city services and programs. (5.2.12)
- 2.) The Office of Communications will provide ability to stream existing McAllen Cable Network Channel 1300 program through Smart TV application platforms. (5.2.13)
- 3.) Increase output for City of McAllen in local, state, national and international news by 10%
- 4.) Change narrative of national coverage of McAllen to more accurately reflect reality of city environment.
- 5.) Increase coverage of McAllen Holiday Parade in local, state, national and international news by 10%.
- 6.) Increase Spanish-language media relations in targeted markets.
- 7.) Craft City of McAllen position in regards to national/federal issues.
- 8.) Continue increasing social media presence on Facebook to reach 100,000. Currently at 85,000.
- 9.) Utilize current and new forms of mass communication methods and tools: traditional, social, website, P.E.G. channel, podcast, etc. to get message to the media and constituents
- 10.) Increase partnerships with departments to enhance publicity and awareness of programs and services.
- 11.) Continue enhancing City of McAllen's reputation for quality programs, events and communication by applying for awards in these categories that promote the City of McAllen.
- 11.) Develop standard boiler plate for City of McAllen departments and special events.
- 12.) Develop partnerships and outreach with counterparts in partner agencies.
- 13.) Staff, record, broadcast and attend 22 McAllen City Commission workshops and meetings and 22 McAllen Public Utility meetings.
- 14.) Write, record and broadcast 22 McAllen Minutes, 12 McAllen News Update and 26 McAllen Now shows.
- 15.) Staff, record and broadcast special events including: Women's History Month, 4th of July Parade, McAllen Holiday Parade, town hall meetings, election coverage and other City of McAllen outreach programs or special events.
- 16.) Develop publicity campaigns for various City of McAllen initiatives.
- 17.) Develop publicity campaign to promote Palm Valley Animal Shelter.

## General Fund Office of Communications

<https://www.mcallen.net/departments/media>

PERFORMANCE MEASURES	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	8	8	8	9
Department Expenditures	\$ 776,464	\$ 919,816	\$ 922,536	\$ 956,934
<b>Outputs:</b>				
<b>Citizen's</b>				
City Commission shows	23	23	23	23
PUB shows	23	23	23	23
PSA's	10	10	1	10
Vignettes	20	30	20	20
Live Shows	4	4	4	4
Special Event Production Videos	10	10	5	6
Website Stories	260	260	260	260
Photos	250	250	250	300
Special Event Planning	45	45	45	45
Media Releases -City of McAllen	150	175	150	
Marketing - special events	10	10	10	10
All other shows	12	12	8	20
Total (PIO duties)	500	500	500	500
Total shows	20	20	20	24
<b>Effectiveness Measures:</b>				
Number of media interviews	350	350	350	400
Number of stories	300	300	300	400
Percentage of citizens rating of public info services as good or excellent exceeds 70%	75	75	75	75
Percentage of citizens who follow the City of McAllen on social media exceeds 55%	61	61	61	75
Number of people who view City of McAllen Channel	10,000	10,000	10,000	10,000
Number of people who view City of McAllen programs	10,000	10,000	10,000	10,000
<b>Efficiency Measures:</b>				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	5	5	5	5
Number of man hours to distribute and post City media releases	1	1	1	1
Number of man hours to post City social media content	1	1	1	1
Computer hours to load a file (show) into the playlist	1	1	1	1
Number of man hours to work on a Public Information duty	3	3	3	3
Total Dept expenditure per PIO duty	\$ 126	\$ 126	\$ 126	\$ 126
Total Dept expenditure per show	\$ 1,256	\$ 1,256	\$ 1,256	\$ 1,256
Department expenditures per capita	\$ 5.40	\$ 1.31	\$ 6.34	\$ 6.51
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

### Description:

The Office of Communications manages, programs and produces shows for the City of McAllen's 24 hour cable channel, MCN 1300 on Spectrum Cable. The department operates the official social media site for the City of McAllen and promotes the city through advertisements, campaigns and media relations. This office is also responsible for writing and distributing press releases and information to the media; filming shows of various topics relevant to the City of McAllen; plan, cover and promotes special events for City of McAllen; produce PSA's and videos about McAllen; and take photos and videos on departments, directors, Mayor, Commissioners, City Managers and projects.



## General Fund McAllen 311 Call Center

<https://www.mcallen.net/departments/311>

### Mission Statement:

McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 271,055	\$ 349,067	\$ 349,067	\$ 347,736
Employee Benefits	78,420	107,985	107,985	126,741
Supplies	684	1,500	1,500	1,500
Other Services and Charges	17,888	70,200	72,575	84,725
Maintenance	53,639	30,300	28,000	28,000
Operations Subtotal	421,684	559,052	559,127	588,702
Capital Outlay	4,081	-	-	2,000
<b>Total Expenditures</b>	<b>\$ 425,765</b>	<b>\$ 559,052</b>	<b>\$ 559,127</b>	<b>\$ 590,702</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	8	8	8	8
<b>Total Positions Authorized</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

### Contact Us:

Marco Tovias  
1300 Houston Ave  
McAllen, TX 78501  
(956) 681-3111

### MAJOR FY 23-24 GOALS

- 1.) The 311 Center will continue the customer relationship management program (CRM) to make it easier for residents to interact on code compliance efforts through technology and customer service. (4.1.01)
- 2.) The 311 Center will continue offering the "Ask McAllen" customer query technology software that allows residents to submit requests and questions through website chatbot. (5.2.02)
- 3.) The 311 Center will continue to improve the "McAllen 311" Customer Service Center and mobile phone application. (5.2.03)
- 4.) Promote use of 311 app and McAllen 311 Call Center to residents and visitors.
- 5.) Promote the use of Ask McAllen both on website and via text.
- 6.) Continue establishing refresher trainings with departments to ensure information being provided to callers is up to date.
- 7.) Continued customer service training for 311 staff.
- 8.) Continue assisting with EOC and Emergency Management with calls as needed.

### Description:

Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Department Expenditures	425,765	559,052	559,127	590,702
<b>Outputs:</b>				
Total number of customer contacts	118,413	125,000	116,996	120,000
Number of work orders processed	80,881	105,000	100,000	101,000
<b>Effectiveness Measures:</b>				
Average talk time (seconds)	122	120	106	120
Average queue time (seconds)	29	30	26	30
<b>Efficiency Measures:</b>				
Avg Speed of Answer (seconds)	26	25	23	25
Avg Calls per day	455	475	450	475
Department expenditures per capita	\$ 2.96	\$ 0.06	\$ 3.84	\$ 4.02
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund City Hall

[www.mcallen.net](http://www.mcallen.net)

### Mission Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

##### Personnel Services

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Salaries and Wages	\$ 86,546	\$ 94,369	\$ 94,300	\$ 91,841
Employee Benefits	25,541	38,196	38,196	41,211
Supplies	15,121	19,900	19,200	19,900
Other Services and Charges	278,654	264,972	234,950	264,972
Maintenance	144,212	144,198	145,341	147,808

##### Operations Subtotal

	550,075	561,635	531,987	565,732
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##### Capital Outlay

	-	-	-	-
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##### Total Expenditures

	<u>\$ 550,075</u>	<u>\$ 561,635</u>	<u>\$ 531,987</u>	<u>\$ 565,732</u>
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#### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Contact Us:

Eduardo Mendoza  
City Engineer  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1151

### MAJOR FY 23-24 GOALS

1.) Maintain overall appearance of facility to promote a customer friendly environment for business in the McAllen.

### Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 550,075	\$ 561,635	\$ 531,987	\$ 565,732
<b>Outputs:</b>				
Number of bathrooms	12	12	12	12
Number of work orders completed	106	145	145	145
Number of times bathrooms cleaned (daily)	4	4	4	4
<b>Effectiveness Measures:</b>				
Percent of repair work orders completed within three working days	75%	85%	85%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
<b>Efficiency Measures:</b>				
Custodial cost per square foot	\$ 1.27	\$ 0.99	\$ 1.23	\$ 1.30
Department expenditures per capita	\$ 3.82	\$ 2.89	\$ 3.66	\$ 3.85
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided





## General Fund Building Maintenance

[www.mcallen.net](http://www.mcallen.net)

### Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 563,112	\$ 691,790	\$ 528,992	\$ 689,184
Employee Benefits	179,720	234,007	166,328	274,051
Supplies	18,764	20,522	18,896	21,922
Other Services and Charges	67,914	64,863	63,983	64,863
Maintenance	66,508	64,193	54,292	55,744
Operations Subtotal	896,020	1,075,375	832,491	1,105,763
Capital Outlay	-	49,200	49,200	73,395
<b>Total Expenditures</b>	<b>\$ 896,020</b>	<b>\$ 1,124,575</b>	<b>\$ 881,691</b>	<b>\$ 1,179,158</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	11	15	12	15
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>12</b>	<b>16</b>	<b>13</b>	<b>16</b>

### Contact Us:

Sergio Saldana  
Parks Manager  
Construction  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### MAJOR FY 23-24 GOALS

- 1.) Reduce backlog of building maintenance work orders by 8%.
- 2.) Upgrade 3 park restrooms to LED lighting; one in each Parkland Zone.
- 3.) Track maintenance history and maintenance key performance indicators of Parks and Recreation facilities HVAC system to measure equipment lifespan for estimated future replacements. (PARD, community centers, Kappler House, Pump House, H2O Hut, Lions, MSP, Muni, Youth Baseball)

### Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	11	16	12	16
Total facilities maintained	60	60	59	60
Department Expenditures	\$ 896,020	\$ 1,124,575	\$ 881,691	\$ 1,179,158
<b>Outputs:</b>				
Number A/C jobs completed	188	200	150	160
Number of electrical jobs completed	113	250	156	200
Other building maintenance jobs completed	764	500	390	400
Total Work Order Labor Hours	2,000	2,000	2,000	2,000
<b>Effectiveness Measures:</b>				
Average time to complete work order	4.25hrs	3.5hrs	4hrs	3hrs
<b>Efficiency Measures:</b>				
Average Number of work orders per full time employee	97	59	58	48
Department expenditures per capita	\$ 6.23	\$ 1.01	\$ 6.06	\$ 8.02
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided





## General Fund Development Center

[www.mcallen.net](http://www.mcallen.net)

### Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

### Contact Us:

Eduardo Mendoza  
City Engineer  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1150

### Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 27,693	\$ 30,819	\$ 28,800	\$ 30,818
Employee Benefits	11,943	13,443	13,443	12,776
Supplies	14,293	15,800	15,375	15,800
Other Services and Charges	45,680	61,046	62,967	61,046
Maintenance	15,191	18,500	18,400	18,500
Operations Subtotal	114,801	139,608	138,985	138,941
Capital Outlay	-	16,900	16,700	30,500
<b>Total Expenditures</b>	<b>\$ 114,801</b>	<b>\$ 156,508</b>	<b>\$ 155,685</b>	<b>\$ 169,441</b>

### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

### MAJOR FY 23-24 GOALS

1.) Maintain overall appearance of facility to promote a customer friendly environment for development and business in McAllen.

## General Fund Other Agencies

[Economic Development](#)

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 644,380	\$ 799,000	\$ 799,000	\$ 712,000
Operations Subtotal	644,380	799,000	799,000	712,000
<b>Total Expenditures</b>	<b>\$ 644,380</b>	<b>\$ 799,000</b>	<b>\$ 799,000</b>	<b>\$ 712,000</b>

### DEPARTMENT: DETAIL

#### Other Services and Charges

Chamber of Commerce *	\$ 644,000	\$ 789,000	\$ 789,000	\$ 702,000
CDBG - Agency Administrative Cost	380	10,000	10,000	10,000
	<b>\$ 644,380</b>	<b>\$ 799,000</b>	<b>\$ 799,000</b>	<b>\$ 712,000</b>

\* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

## Public Safety Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BY DEPARTMENT</b>				
Police	\$ 37,881,197	\$ 40,358,884	\$ 40,130,018	\$ 42,060,203
Animal Care Services	370,572	483,757	431,342	468,735
Radio shop	724,496	742,483	739,083	905,759
Fire	22,485,676	23,385,326	23,765,528	25,131,142
EMS	-	300,000	300,000	300,000
Traffic Operations	2,403,263	2,604,244	2,510,856	2,836,796
Building Permits & Inspection	1,207,421	1,495,460	1,420,392	1,671,425
<b>TOTAL</b>	<b>\$ 65,072,632</b>	<b>\$ 69,370,154</b>	<b>\$ 69,297,219</b>	<b>\$ 73,374,059</b>
<b>BY EXPENSE GROUP</b>				
Personnel Services				
Salaries and Wages	\$ 43,387,810	\$ 45,302,375	\$ 45,509,990	\$ 47,187,077
Employee Benefits	13,120,602	14,170,782	14,169,522	16,253,903
Supplies	1,120,727	995,582	982,965	957,758
Other Services and Charges	3,608,210	3,949,328	4,041,908	4,327,402
Maintenance and Repair Services	3,248,652	3,208,714	3,018,394	2,946,016
Capital Outlay	586,627	1,743,373	1,574,440	1,701,904
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 65,072,632</b>	<b>\$ 69,370,154</b>	<b>\$ 69,297,219</b>	<b>\$ 73,374,059</b>
<b>PERSONNEL</b>				
Police	444	446	461	446
Animal Care Services	7	7	7	7
Radio Shop	5	5	5	5
Fire	197	203	200	205
Traffic Operations	36	36	36	37
Building Permits & Inspection	20	24	24	25
<b>TOTAL PERSONNEL</b>	<b>709</b>	<b>721</b>	<b>733</b>	<b>725</b>



## General Fund Police

<https://www.mcallen.net/departments/pd>

### Mission Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 26,355,236	\$ 27,934,354	\$ 27,934,354	\$ 29,005,095
Employee Benefits	7,281,209	8,008,314	8,008,314	9,145,747
Supplies	604,416	411,091	411,091	411,091
Other Services and Charges	1,509,879	1,582,569	1,587,794	1,653,782
Maintenance	1,907,875	1,759,258	1,525,167	1,515,564
Operations Subtotal	37,658,618	39,695,586	39,466,720	41,731,279
Capital Outlay	222,579	663,298	663,298	328,924
<b>Total Expenditures</b>	<b>\$ 37,881,197</b>	<b>\$ 40,358,884</b>	<b>\$ 40,130,018</b>	<b>\$ 42,060,203</b>

### PERSONNEL

Exempt	9	9	9	9
Non-Exempt	139	139	139	139
Part-Time	-	-	-	-
Civil Service	296	298	313	298
<b>Total Positions Authorized</b>	<b>444</b>	<b>446</b>	<b>461</b>	<b>446</b>

### Contact Us:

Victor Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2000

### MAJOR FY 23-24 GOALS

- 1.) The Police Department will continue efforts to keep McAllen a "Safe City," continue high citizen satisfaction ratings, and continue efforts to decrease crime rates. (4.2.01) (4.2.02)
- 2.) The Police Department will continue Safety Education Program that includes "Citizens' Police Academy" and safety and tactical training at public schools to educate the community on Police procedures. (4.5.03)
- 3.) The Police Department will participate in City Fiber Optic Networking to connect City systems and facilities together via fiber optic lines. (5.2.17)
- 4.) It shall be the goal of the McAllen Police Department to prevent crime through its patrol function.
- 5.) When a crime occurs in the City of McAllen, it shall be the goal of the McAllen Police Department to identify person(s) responsible through its investigative function.
- 6.) Upon identification of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to lawfully arrest the person(s) responsible.
- 7.) Upon lawful arrest of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to effectively assist the prosecution of the person(s) responsible.
- 8.) It shall be the goal of the McAllen Police Department to maintain the City of McAllen as a Safe City.
- 9.) It shall be the goal of the McAllen Police Department to enhance public safety through development of multiagency workgroups at the TX RGV TAG/TCIC.
- 10.) It shall be the goal of the McAllen Police Department to enhance public safety through development of department capacity to investigate electric technology laden crimes.
- 11.) It shall be the goal of the McAllen Police Department to enhance public safety through development of a joint project with US DHS Secret Service for developing the South Texas Regional Task Force (STXRTF) by establishing a multiagency at the TX RGV TAG.
- 12.) It shall be the goal of the McAllen Police Department to enhance public safety through expansion of law enforcement facilities including completion of McAllen Public Safety Main Electrical Switchboard upgrade.
- 13.) It shall be the goal of the McAllen Police Department to enhance public safety through the acquisition of major law enforcement equipment through the TX RGV TAG.

**Police**<https://www.mcallen.net/departments/pd>**PERFORMANCE MEASURES**

	<b>Actual FY 21-22</b>	<b>Goal FY 22-23</b>	<b>Estimated FY 22-23</b>	<b>Goal FY 23-24</b>
<b>Inputs:</b>				
Number of sworn personnel	300	302	317	317
Number of non-sworn personnel	144	144	144	144
Total number of authorized personnel	444	446	461	461
Estimated Population	143,959	145,730	145,730	147,522
Department Expenditures	\$ 37,881,197	\$ 40,358,884	\$ 40,130,018	\$ 42,060,203
<b>Outputs:</b>				
Total Part 1 Crimes	8,680	8,545	8,545	8,410
Calls for service	136,948	136,000	136,000	135,500
<b>Effectiveness Measures:</b>				
Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	5	5	5	5
<b>Efficiency Measures:</b>				
Number of sworn personnel per 100 population	2.1	2.0	2.2	2.1
Calls for service to budget ratio	\$ 277	\$ 297	\$ 297	\$ 304
Sworn personnel-to-calls for service ratio	456	450	429	427
Total police personnel-to-calls for service ratio	308	305	295	294
Number of non-sworn to sworn personnel	0.48	0.48	0.45	0.45
Number Part 1 crimes per 1000 population	60	59	59	57
Part 1 crimes-to-budget ratio	\$ 4,364	\$ 4,723	\$ 4,723	\$ 4,896
Number of calls for service per 1000 population	951	933	933	919
Department expenditures per capita	\$ 263	\$ 271	\$ 276	\$ 286
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

**Description:**

The McAllen Police Department, through 444 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.



## General Fund Animal Care Services

<https://www.mcallen.net/police/animal>

### Mission Statement:

The Animal Care Services Unit is responsible for controlling animals that are loose and a hazard to the City population.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 225,724	\$ 253,800	\$ 253,800	\$ 255,430
Employee Benefits	60,154	81,319	81,319	93,994
Supplies	13,480	13,500	12,000	18,020
Other Services and Charges	8,535	26,138	27,638	53,700
Maintenance	62,681	58,000	56,585	47,591
Operations Subtotal	370,572	432,757	431,342	468,735
Capital Outlay	-	51,000	-	-
<b>Total Expenditures</b>	<b>\$ 370,572</b>	<b>\$ 483,757</b>	<b>\$ 431,342</b>	<b>\$ 468,735</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

### Contact Us:

Nancy Trevino  
Director of Environmental  
and Health Code  
Compliance  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1900

### MAJOR FY 23-24 GOALS

- 1.) The Animal Care Services Department will change its philosophy and approach to Animal Care Services regarding intervention of animal care cases. (4.2.03)
- 2.) Increase through the use of city broadcast the awareness of the need for licensing pets.
- 3.) Respond to animal complaints.
- 4.) Investigate reports of aggressive animals.
- 5.) Investigate reports of animal neglect or abuse.
- 6.) Public Educational Outreach on animal ownership, city ordinances, & pet owner responsibility.

### Description:

The Animal Care Services Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 370,572	\$ 483,757	\$ 431,342	\$ 468,735
<b>Outputs:</b>				
Number of animals processed	7,150	8,000	7,000	7,000
Number of calls for service handled	10,244	12,000	12,000	13,000
<b>Effectiveness Measures:</b>				
Total cost to process animals	1,068,000	1,068,000	1,068,000	1,068,000
Percent of animals processed	75%	75%	75%	75%
<b>Efficiency Measures:</b>				
Number of animals process per full time employee	1,021	1,143	1,000	1,000
Number of calls for service handled per full time employee	1,463	1,714	1,714	1,857
Processing cost per animal	\$ 149	\$ 134	\$ 237	\$ 377
Department expenditures per capita	\$ 2.57	\$ 3.25	\$ 2.96	\$ 3.19
<b>Population:</b>	<b>\$ 143,920</b>	<b>\$ 148,714</b>	<b>\$ 145,499</b>	<b>\$ 147,099</b>



## General Fund Radio Shop

<https://www.mcallen.net/>

### Mission Statement:

The Radio Shop department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 303,097	\$ 300,090	\$ 298,495	\$ 298,615
Employee Benefits	81,430	82,328	81,068	91,172
Supplies	30,260	36,252	36,252	36,252
Other Services and Charges	252,444	300,178	300,200	354,768
Maintenance	2,018	5,635	5,068	5,089
Operations Subtotal	669,250	724,483	721,083	785,895
Capital Outlay	55,246	18,000	18,000	119,863
<b>Total Expenditures</b>	<b>\$ 724,496</b>	<b>742,483</b>	<b>739,083</b>	<b>905,759</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

### Contact Us:

Robert Acosta  
Information  
Technology Director  
1300 Houston  
McAllen, TX 78501  
(956) 681-1100

### MAJOR FY 23-24 GOALS

- 1.) Continue supporting Radio Infrastructure.
- 2.) Replace outdated radio equipment.

### Description:

The City of McAllen Radio Shop department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 3 personnel.

### PERFORMANCE MEASURES

	Actuals FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 724,496	\$ 742,483	\$ 739,083	\$ 905,759
<b>Outputs:</b>				
Number of systems supported	8	9	8	8
Number of radios supported	3,365	3,365	3,275	3,275
Number of repair calls	1,590	1,600	1,675	1,675
Number of repair corrected in 24 hrs	460	500	300	450
Number of Critical System Repair corrected in 4 hrs	85	95	75	100
Number of mobile installations	65	80	75	150
Number of mobile removals	40	40	42	50
Number of fixed installations	22	25	15	45
<b>Effectiveness Measures:</b>				
Average initial response hours per service request	1.00	1.00	1.00	1.00
<b>Efficiency Measures:</b>				
Average time to complete work requests in hours	2.00	2.00	3.00	1.00
Number of work orders per full time Technicians	318	435	330	450
Average Hourly Labor cost - in house	\$ 25.00	\$ 25.00	\$ 25.00	\$ 25.00
Average Hourly Labor cost - outsourced	\$ 150.00	\$ 150.00	\$ 175.00	\$ 175.00
Department expenditures per capita	\$ 5.03	\$ 2.30	\$ 5.08	\$ 6.16
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Fire

<https://www.mcallen.net/departments/fire>

### Mission Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 14,489,703	\$ 14,454,899	\$ 14,824,552	\$ 15,167,894
Employee Benefits	5,103,713	5,339,311	5,339,311	6,021,446
Supplies	356,394	383,243	387,918	339,914
Other Services and Charges	1,394,515	1,279,297	1,361,186	1,483,904
Maintenance	913,298	966,691	1,021,336	978,918
Operations Subtotal	22,257,622	22,423,441	22,934,303	23,992,076
Capital Outlay	228,055	961,885	831,225	1,139,067
<b>Total Expenditures</b>	<b>\$ 22,485,676</b>	<b>\$ 23,385,326</b>	<b>\$ 23,765,528</b>	<b>\$ 25,131,142</b>
<b>PERSONNEL</b>				
Exempt	4	3	3	3
Non-Exempt	17	22	19	22
Civil Service	176	178	178	180
<b>Total Positions Authorized</b>	<b>197</b>	<b>203</b>	<b>200</b>	<b>205</b>

### Contact Us:

Juan A. Gloria Jr.  
Fire Chief  
201 N. 21st Street  
McAllen, TX 78501  
(956) 681-2500

### MAJOR FY 23-24 GOALS

- 1.) The Fire Department will continue high citizen rating of Fire service and low ratio of fires per population. (4.3.01)
- 2.) The Fire Department will continue to maintain the City's high ISO rating of "2" for Insurance Service Office rate. (4.3.02)
- 3.) The Fire Department will continue the Health & Wellness physical fitness program to maintain and continually improve the overall Health and Fitness of firefighters. (4.3.03)
- 4.) The Fire Department will continue construction of Firefighter Training Facility at 10700 N. La Lomita Road to meet various training needs. (4.3.04)
- 5.) The Fire Department will continue construction of Fire Station #8 located in Tres Lagos area. (4.3.05)
- 6.) The Fire Department will continue with purchase of Pumper Fire Truck. (4.3.06)
- 7.) The Fire Department will implement a new program called Community Risk Reduction (CRR) that seeks to reduce not just fires but wider risk factors such as senior fall prevention, bee attacks, natural disasters, and any and all hazards. (4.5.02)
- 8.) To enhance Firefighter health & wellness through fitness initiatives, provision of personnel protective equipment, and education.
- 9.) Contribute to safe urban development through plan reviews, and code enforcement.
- 10.) Engage on community risk reduction research and reinforce fire prevention initiatives through public education and outreach.
- 11.) To strengthen our department's procurement, inventory, and maintenance programs to ensure the safety and effectiveness of our Firefighters.
- 12.) To enhance our Firefighters' safety and performance through effective and innovative training programs.
- 13.) Continue to provide prompt emergency and non-emergency services to our community on a 24-hour basis.

## Fire

<https://www.mcallen.net/departments/fire>

PERFORMANCE MEASURES	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of firefighting authorized positions	179	186	180	182
Number of inspectors	5	9	5	5
Number of Airport assigned firefighters	9	9	12	12
Number of Public Education Officers	1	1	1	1
Number of front line fire engines	7	7	8	8
Number of reserve fire engines	5	5	5	5
Number of front line ladder trucks	2	2	2	2
Number of reserve ladder trucks	-	1	2	2
Number of front line heavy rescue units	1	1	1	1
Number of reserve heavy rescue units	1	1	1	1
Department Expenditures	\$ 22,485,676	\$ 23,385,326	\$ 23,765,528	\$ 24,934,968
<b>Outputs:</b>				
<b>Fire Alarms</b>				
Total Alarm Responses	4,927	8,000	6,000	6,500
Alarms out of city	37	45	35	40
Multiple Alarms	2	2	3	3
Airport Alerts	3	2	6	5
<b>Operations Division</b>				
Number of vehicles maintained by fire service personnel	54	55	56	57
Total Man hours @ fires	9,285	28,000	10,000	11,000
Civilian Casualties (All Incidents)	7	6	8	-
Fire Hydrant Maint. (Man hours)	2,534	4,000	3,500	3,500
<b>Fire Prevention Division</b>				
Fire Prevention Presentations	275	210	275	300
Total Audience	37,183	10,500	35,000	39,000
Fire Prevention Inspections	2,660	4,250	4,000	4,500
Fire Prevention Arson Investigations	7	6	6	4
<b>Training Division</b>				
Training Man hours-In Service	68,172	41,000	69,000	70,000
Continuous Education	5,877	5,000	6,000	6,000
Hazardous Material Training Hours	744	1,000	800	1,000
Aircraft Rescue Firefighting Training Hours	1,590	1,600	1,600	1,800
Emergency Medical Training Hours	1,791	2,200	2,000	2,500
<b>Effective Measures:</b>				
Average Response Time (Total)	6:44	6:50	6:40	6:35
Call Creation to Dispatch Time	1:25	1:30	1:20	1:15
Enroute to Arrival (Travel Time)	4:53	4:55	4:50	4:50
Percent estimated property fire loss	1.3%	1.5%	1.5%	1.0%
<b>Efficiency Measures:</b>				
Average number of inspections per inspector per month	44	55	66	75
Number of firefighters per 1000 residents	1.25	1.30	1.20	1.20
Number of firefighters per square mile	2.88	3.40	2.90	3.00
Department expenditures per capita	156.24	149.75	159.47	176.24
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

**Description:**  
The Fire Administration/ EOC / Emergency Communications Center is located at 201 N. 21st. The Department is comprised of: (1) Fire Chief, non-civil service employee, (180) civil service firefighting personnel, (20) civilian employees, including administrative personnel. The Department has physical resources of (7) sub-stations located throughout the city, (1) Training Field, (1) Warehouse, and (55) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).

Notes: \*Includes 7 pumpers, 2 trucks and 1 rescue.  
5068 hydrants at 10 minutes each times 3 persons.



## General Fund Emergency Medical Services

[www.mcallen.net](http://www.mcallen.net)
**Mission Statement:**

To protect and improve the health and wellness of all citizens of McAllen utilizing competent and compassionate professional emergency medical services.

**DEPARTMENT SUMMARY****Expenditure Detail:**

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	300,000	300,000	300,000
Maintenance	-	-	-	-
Operations Subtotal	-	300,000	300,000	300,000
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>

**PERSONNEL**

Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Contact Us:**

Juan A. Gloria Jr.  
Fire Chief  
201 N. 21st Street  
McAllen, TX 78501  
(956) 681-2500

**MAJOR FY 23-24 GOALS**

1.) Ensure the availability of Emergency Medical Services are available to the City.



## General Fund Traffic Operations

[www.mcallen.net/departments/traffic](http://www.mcallen.net/departments/traffic)

### Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,175,693	\$ 1,346,557	\$ 1,242,692	\$ 1,366,504
Employee Benefits	367,972	346,408	346,408	531,785
Supplies	100,814	128,492	120,700	137,477
Other Services and Charges	355,295	347,744	359,901	360,725
Maintenance	331,239	394,063	387,448	374,805
Operations Subtotal	2,331,010	2,563,264	2,457,149	2,771,296
Capital Outlay	72,254	40,980	53,707	65,500
<b>Total Expenditures</b>	<b>\$ 2,403,263</b>	<b>\$ 2,604,244</b>	<b>\$ 2,510,856</b>	<b>\$ 2,836,796</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	30	30	30	31
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>37</b>

### Contact Us:

Eduardo Mendoza  
City Engineer  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

### MAJOR FY 23-24 GOALS

- 1.) The Traffic Operations division will participate in City Fiber Optic Networking to connect City systems and facilities together via fiber optic lines. (5.2.17)
- 2.) Get more street lights installed in older neighborhoods as part of the Street lights by District project.
- 3.) Continue to work with IT to extend Fiber connections with assistance from IT Department.
- 4.) Continue with sign upgrades based on sign assessment survey being conducted with reflectometer device.

### Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 36 employees, 28 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

### PERFORMANCE MEASURES

	Actuals FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees - Signal Maintenance	19	19	19	19
Number of full time employees - Sign Maintenance	5	5	5	5
Number of full time employees - Pavement Markings	5	5	5	5
Number of full time employees - Traffic Studies	5	5	4	5
Department Expenditures	\$ 2,403,263	\$ 2,604,244	\$ 2,510,856	\$ 2,836,796
<b>Outputs:</b>				
Number of Traffic signals maintained	240	700	300	500
Number of signs installed / maintained	300	900	500	600
Linear feet of pavement markings installed	100,000	290,000	90,000	150,000
Number of traffic studies conducted	100	150	100	200
<b>Proposed Efficiency Measures:</b>				
Number of signals maintained per employee - Signal Maint.	13	40	38	40
Number of signs installed / maintained per employee - Sign Maintenance	60	180	167	120
Linear feet of pavement markings installed per employee - Pavement Markings	20,000	58,000	30,000	30,000
Citizen Satisfaction with Traffic		85%		
Department expenditures per capita	\$ 16.70	\$ 5.85	\$ 17.26	\$ 19.28
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Building Permits & Inspection

<https://www.mcallen.net/departments/permits>

### Mission Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents and visitors of McAllen.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 838,358	\$ 1,012,675	\$ 956,097	\$ 1,093,539
Employee Benefits	226,123	313,102	313,102	369,760
Supplies	15,363	23,004	15,004	15,004
Other Services and Charges	87,540	113,402	105,189	120,523
Maintenance	31,542	25,067	22,790	24,049
Operations Subtotal	1,198,927	1,487,250	1,412,182	1,622,875
Capital Outlay	8,494	8,210	8,210	48,550
<b>Total Expenditures</b>	<b>\$1,207,421</b>	<b>\$1,495,460</b>	<b>\$1,420,392</b>	<b>\$1,671,425</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	16	20	20	21
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>20</b>	<b>24</b>	<b>24</b>	<b>25</b>

### Contact Us:

Norma Yado  
Chief Building Official  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1300

### MAJOR FY 23-24 GOALS

- 1.) The Building Inspections Department will enforce the McAllen Property Maintenance Code adopted by the City in February 2022. (4.1.03)
- 2.) The Building Inspections Department will continually update codes to match the International Building Codes as well as enforce regulations mandated by Federal and State laws. (4.1.03)
- 3.) The Building Inspections Department will continue to conduct periodic, structural inspections and strive to increase percentage completed within 12 hours. (5.2.04)
- 4.) Reformulate permit schedule fee to include fees impacted by HB 852 (i.e. residential remodels included but not limited to solar panels, windows and re-roofing)
- 5.) Implement a General Contractor registration fee.

### Description:

Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

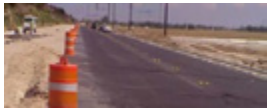
### PERFORMANCE MEASURES

	Actuals FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Total full time employees	23	24	24	30
Department Expenditures	\$ 1,207,421	\$ 1,495,460	\$ 1,420,392	\$ 1,727,884
<b>Outputs:</b>				
Residential permits issued	1,643	793	1,104	1,137
Commercial permits issued	791	1,082	936	964
Sub-Cont. Permits issued	8,158	6,973	7,596	7,824
Construction inspections made	50,547	48,515	47,230	48,647
Plan review	5,470	5,325	4,824	4,969
<b>Effectiveness Measures:</b>				
Permits - Residential Average Days Review	3	3	3	3
Permits - Commercial Average Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Plan review - Residential	3,330	3,236	2,874	2,960
Plan review - Commercial	2,140	2,089	1,950	2,008
<b>Efficiency Measures:</b>				
Average permits per Permit Technician	2,735	2,663	2,412	2,484
Average permits per clerk	3,026	2,528	2,753	2,206
Construction average inspections per Inspector	10,109	8,086	9,446	9,729
Plan review	5,470	5,325	4,824	4,969
Department expenditures per capita	N/P	N/P	N/P	N/P
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided

## Highways &amp; Streets Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BY DEPARTMENT</b>				
Engineering	\$ 2,115,158	\$ 2,464,505	\$ 2,335,653	\$ 2,652,673
Street Maintenance	6,343,034	6,773,100	6,595,083	6,827,633
Street Lighting	2,630,417	2,424,065	2,732,472	2,424,065
Sidewalk Construction	372,903	400,366	395,635	488,211
Drainage	1,700,113	1,977,061	1,929,422	2,015,126
<b>TOTAL</b>	<b>\$ 13,161,621</b>	<b>\$ 14,039,097</b>	<b>\$ 13,988,265</b>	<b>\$ 14,407,708</b>
<b>BY EXPENSE GROUP</b>				
Personnel Services				
Salaries and Wages	\$ 3,838,467	\$ 4,385,058	\$ 4,042,657	\$ 4,445,632
Employee Benefits	1,239,579	1,420,464	1,418,700	1,655,827
Supplies	106,118	97,041	107,339	143,641
Other Services and Charges	3,375,659	3,389,353	3,685,651	3,500,626
Maintenance and Repair Services	4,541,951	4,602,401	4,594,758	4,504,732
Capital Outlay	59,847	144,780	139,160	157,250
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 13,161,621</b>	<b>\$ 14,039,097</b>	<b>\$ 13,988,265</b>	<b>\$ 14,407,708</b>
<b>PERSONNEL</b>				
Engineering	28	29	29	30
Street Maintenance	44	44	44	44
Sidewalk Construction	6	6	6	6
Drainage	20	20	20	20
<b>TOTAL PERSONNEL</b>	<b>98</b>	<b>99</b>	<b>99</b>	<b>100</b>



## General Fund Engineering

<https://www.mcallen.net/departments/engineering>

### Mission Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,517,357	\$ 1,708,877	\$ 1,595,319	\$ 1,773,854
Employee Benefits	414,594	477,280	477,280	554,770
Supplies	14,413	15,600	15,200	15,600
Other Services and Charges	94,904	156,152	152,068	188,527
Maintenance	52,407	55,816	46,486	53,272
Operations Subtotal	2,093,676	2,413,725	2,286,353	2,586,024
Capital Outlay	21,482	50,780	49,300	66,650
<b>Total Expenditures</b>	<b>\$ 2,115,158</b>	<b>\$ 2,464,505</b>	<b>\$ 2,335,653</b>	<b>\$ 2,652,673</b>

### PERSONNEL

Exempt	12	12	12	12
Non-Exempt	16	17	17	18
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>28</b>	<b>29</b>	<b>29</b>	<b>30</b>

### Contact Us:

Eduardo Mendoza,  
City Engineer  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1150

### MAJOR FY 23-24 GOALS

- 1.) The Engineering Department will continue construction of Morris hike and bike trail from Bicentennial to 2nd Street. (1.1.07)
- 2.) The Engineering Department will continue to repave the west stadium parking at McHi for Christmas Parade. (1.1.14)
- 3.) The Engineering Department will continue to provide facelift to front canopy and walkway lighting at City Hall. (1.3.02)
- 4.) The Engineering Department will continue upgrading and adding new Street Lights around City of McAllen. (1.3.03) (4.2.05)
- 5.) The Engineering Department will implement an Energy Efficiency Program at various City of McAllen facilities through new energy efficient equipment and HVAC Building Automated Systems. (1.4.09)
- 6.) The Engineering Department will continue with grading, platting, and infrastructure for future Development of Boeye Reservoir site; this also involves a feasibility study for future development. (3.3.02) (6.1.17)
- 7.) The Engineering Department will continue to implement Vision Zero for Traffic/Transportation Safety. (4.2.06)
- 8.) The Engineering Department will continue to work with Hidalgo County on widening of ditches in City of McAllen to reduce potential for flooding. (4.4.02)
- 9.) The Engineering Department will continue with Design of City Hall renovations and expansion. (5.1.10)
- 10.) The Engineering Department will provide infrastructure to beautify and enhance roadway median for Ware Road from Monte Cristo to SH 107. (6.1.11)
- 11.) The Engineering Department will continue to build storage building to store files for Engineering Department related to development and capital improvement projects. (6.1.25)
- 12.) The Engineering Department will continue with downtown improvements such as wayfinding signs, restriping, replace broken curb and gutters, and stop flooding at intersections. (6.1.28)
- 13.) The Engineering Department will continue to widen Daffodil Avenue from Taylor Road to Ware Road. (6.2.03)
- 14.) The Engineering Department will continue to extend 33rd Street from Oxford Avenue to Auburn Avenue. (6.2.04)
- 15.) The Engineering Department will complete east/west Dove Avenue corridor from Bentsen Road to 41st Street. (6.2.05)
- 16.) The Engineering Department will continue design phase of Taylor Road widening from 4 Mile Line to 2 Mile Line. (6.2.08)
- 17.) The Engineering Department will continue design phase of Bentsen Road widening from Buddy Owens to 5 Mile Line. (6.2.09)
- 18.) The Engineering Department will participate in cost of public infrastructure improvements related to the McAllen South Industrial Park. (6.2.10)
- 19.) The Engineering Department will continue with asphalt crack sealing maintenance and extend life of asphalt streets and Hike & Bike trails. (6.2.11)
- 20.) The Engineering Department will continue to realign 17 ½ Road from 29th street to Ware Road with development of a 5 lane, urban roadway. (6.2.12)
- 21.) Continue construction of Street Bond Projects: (6.2.13) (6.2.16) (6.2.17) (6.2.18) (6.2.20)

**Engineering (continued)**<https://www.mcallen.net/departments/engineering>

- 22.) The Engineering Department will continue the subdivision paving program that assist Developers with City participation with paving improvements along major roadways. (6.2.19)
- 23.) The Engineering Department will continue the Street Repaving Program. (6.2.21)
- 24.) The Engineering Department will continue with Roadway Safety Improvements by adding right or left turn lanes at signalized intersections. (6.2.23)
- 25.) The Engineering Department will continue with maintenance of vehicle detection loops at signalized intersections. (6.2.25)
- 26.) The Engineering Department will continue with project to maintain pavement markings on major corridors throughout the City. (6.2.26).
- 27.) The Engineering Department will continue to replace traffic signs that do not meet State requirements for reflectivity. (6.2.29)
- 28.) The Engineering Department will continue to reprofile main drain ditches to increase water flow and reduce flooding. (6.3.03)
- 29.) The Engineering Department will continue to improve access to existing drainage channels to facilitate maintenance activities. (6.3.04)
- 30.) The Engineering Department is now working with neighboring cities to follow McAllen Storm Water Management Ordinance for regional impact. (6.3.05)
- 31.) The Engineering Department will continue to collaborate with Texas A&M University on studies that lead to education on dredging and storm water quality monitoring. (6.3.06)
- 32.) The Engineering Department will continue with excavation of a new Northwest Regional Stormwater Detention Facility. (6.3.09)
- 33.) Continue various drainage utility fee projects: (6.3.10) (6.3.13) (6.3.15) (6.3.17) (6.3.21) (6.3.25) (6.3.33)
- 34.) The Engineering Department will continue with drainage improvements at Quince Avenue and North 27th Street. (6.3.11)
- 35.) Continue construction closeout for 2018 Bond Projects: (6.3.09) (6.3.12) (6.3.20) (6.3.23) (6.3.24) (6.3.26) (6.3.29) (6.3.30) (6.3.31) (6.3.32) (6.3.34) (6.3.37) (6.3.39) (6.3.40) (6.3.41) (6.3.43)
- 36.) The Engineering Department will continue with drainage improvements at El Rancho Santa Cruz Subdivision, Augusta Avenue, and final phase of the El Rancho RDF. (6.3.14)
- 37.) The Engineering Department will continue with roadway paving and drainage improvements to widen existing Yuma Avenue from 2nd Street to Jackson Avenue. (6.3.16)
- 38.) The Engineering Department will continue with roadway expansion and drainage improvements on El Rancho Road and 2nd Street. (6.3.18)
- 39.) The Engineering Department will commence Balboa Lift Station project. (6.3.19)
- 40.) The Engineering Department will commence with storm sewer infrastructure improvements for drainage at Augusta Avenue. (6.3.22)
- 41.) The Engineering Department will continue with a Drainage Master Plan study to identify future drainage projects. (6.3.27)
- 42.) The Engineering Department will continue with drainage improvement project at Lindberg Avenue from South 2nd Street to South 6th Street. (6.3.28)
- 43.) The Engineering Department will continue with drainage improvements at Dallas Avenue at South 1st Street. (6.3.35)
- 44.) The Engineering Department will commence with drainage improvements at El Rancho Subdivision. (6.3.36)
- 45.) The Engineering Department will continue with drainage improvements at Country Club Terrace. (6.3.38)
- 46.) The Engineering Department will continue with drainage improvements at South McColl & Pine Ridge. (6.3.42)
- 47.) Completion of 2013 Bond roadway and intersection improvement projects.
- 48.) Completion of 2018 Bond Drainage Projects.
- 49.) Implementation of Projects from Drainage Utility Fee, TIRZ 2, HMGP, and other funding sources.
- 50.) Approval of Roadway Masterplan and identification of funding mechanisms.
- 51.) Seek grant opportunities for paving and drainage improvements.

## Engineering

<https://www.mcallen.net/departments/engineering>

PERFORMANCE MEASURES	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees staff / Design Engineers	12	12	12	13
Number of full time employees / Support staff	17	17	17	18
Number of full time employees staff / Development Review	3	3	3	3
Department Expenditures	\$ 2,115,158	\$ 2,464,505	\$ 2,335,653	\$ 2,652,673
<b>Outputs:</b>				
Number of construction contracts executed	44	40	50	40
Number of in-house projects designed	35	30	30	30
Number of architect / engineer / survey consulting contracts monitored	53	40	60	40
Number of ROW permits processed / inspected / request for service	668	600	690	600
Number of subdivision plat & construction plans reviewed	102	90	90	90
<b>Effectiveness Measures:</b>				
Percent of projects completed within budget	94%	95%	95%	95%
Percent of construction contracts completed within contract time	93%	95%	95%	95%
Percent ROW permits reviewed within 1 working day	92%	95%	98%	95%
Percent of Subdivisions reviewed within 5 working days	92%	95%	95%	95%
<b>Efficiency Measures:</b>				
Number of construction contracts executed per full time employee - Engineer Staff	4	4	4	4
Number of in-house projects designed per full time employee - Engineer Staff	4	4	4	4
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	3	3	3	3
Department expenditures per capita	\$ 14.70	\$ 1.53	\$ 16.05	\$ 18.03
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

**Description:**

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 28 employees and is located in the Development Center, 311 N 15th Street. Additionally, the Traffic Operations Division falls within the Engineering Department.



## General Fund Street Maintenance

<https://www.mcallenpublicworks.net/streets-and-drainage>

### Mission

#### Statement:

Dedicated to keeping all city streets and alleyways safe for vehicular traffic. Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

##### Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

**Total Expenditures**

#### PERSONNEL

Exempt

Non-Exempt

**Total Positions Authorized**

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 1,390,627	\$ 1,668,659	\$ 1,466,607	\$ 1,665,627
Employee Benefits	509,153	605,927	605,925	696,338
Supplies	37,467	29,857	33,839	29,857
Other Services and Charges	439,979	421,993	421,993	424,560
Maintenance	3,952,040	4,036,664	4,062,659	3,998,650
Operations Subtotal	6,329,267	6,763,100	6,591,023	6,815,032
Capital Outlay	13,767	10,000	4,060	12,600
<b>Total Expenditures</b>	<b>\$ 6,343,034</b>	<b>\$ 6,773,100</b>	<b>\$ 6,595,083</b>	<b>\$ 6,827,633</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	42	42	42	42
<b>Total Positions Authorized</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>

### Contact Us:

Elvira Alonzo  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

### MAJOR FY 23-24 GOALS

- 1.) Repair forty five (45) alleys through the Alley Rehabilitation Program which includes 15 Asphalt, 15 Caliche and 15 Milling alleys.
- 2.) Increase alley Pavement Condition Index (PCI) average by 4% from previous years through our Alley Rehabilitation Program.
- 3.) Perform three (3) maintenance cycles per year for all nine (9) miles of caliche roadways.





## General Fund Street Maintenance

<https://www.mcallenpublicworks.net/streets-and-drainage>

### Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty four (44) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and readability of city streets and alleys for our citizens.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of pothole crews	4	4	4	4
Number of full time employees	44	44	44	44
Department Expenditures	\$ 6,343,034	\$ 6,773,100	\$ 6,595,083	\$ 6,827,633
Total Street inventory -paved centerline miles	541	541	541	541
Total street inventory -unpaved centerline miles	13	13	13	13
Total alley inventory - paved centerline miles	71	71	71	71
Total alley inventory - unpaved centerline miles	70	70	70	70
<b>Outputs:</b>				
Pothole patching citizen requested work orders	717	1,200	900	1,200
Pothole patching in-house work orders	1,111	2,500	1,800	2,500
Number of potholes patched	9,984	20,000	13,500	20,000
Pothole patched square feet	148,504	180,000	150,000	180,000
Street Repair Caliche- Centerline Miles	25	52	25	52
Alley rehabilitation caliche - linear feet	5,275	12,000	12,000	12,000
Alley rehabilitation millings - linear feet	12,908	10,000	11,000	10,000
Alley rehabilitation asphalt - linear feet*	17,040	15,000	16,000	15,000
Storm/emergency incident response	5	10	7	10
Center lane miles recycled	30	30	30	30
Preservation - Linear miles	10	10	10	10
<b>Effectiveness Measures:</b>				
Citizens Rating for Street Repair - Transportation Services*	80%	80%	N/A	N/A
<b>Efficiency Measures:</b>				
Number of potholes patched per crew- annually	2,496	5,000	3,375	5,000
Number of pothole patched work orders per crew- annually	457	925	675	925
Alley rehabilitation - linear feet per day	86	104	108	104
Department expenditures per capita	44	30	45	46
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund Street Lighting

[www.mcallen.net/departments/traffic](http://www.mcallen.net/departments/traffic)

### Mission Statement:

To provide street lighting in residential and commercial areas.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,573,697	2,351,390	2,662,472	2,351,390
Maintenance	56,719	72,675	70,000	72,675
Operations Subtotal	2,630,417	2,424,065	2,732,472	2,424,065
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,630,417</b>	<b>\$ 2,424,065</b>	<b>\$ 2,732,472</b>	<b>\$ 2,424,065</b>

### Contact Us:

Eduardo Mendoza,  
City Engineer  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

### MAJOR FY 23-24 GOALS

- 1.) Continue with evaluation of various locations reported through the 311 App.
- 2.) Coordinate with AEP for conversion of existing street lights from HPS to LED lights.

### Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for coordinating the installation of new street lights, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Department Expenditures	\$ 2,630,417	\$ 2,424,065	\$ 2,732,472	\$ 2,424,065
<b>Outputs:</b>				
Number of street lights inspected	19,800	19,800	19,800	19,800
<b>Efficiency Measures:</b>				
Number of street lights inspected per full time employee	50	50	50	50
Number of lights per citizen per 1000	138	133	136	135
Department expenditures per capita	\$ 18.28	\$ 16.30	\$ 18.78	\$ 16.48
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund Sidewalk Construction

<https://www.mcallenpublicworks.net/>

### Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 201,802	\$ 218,636	\$ 210,561	\$ 218,639
Employee Benefits	73,146	74,241	74,241	91,038
Supplies	28,732	28,532	30,000	72,132
Other Services and Charges	23,945	30,270	30,270	38,320
Maintenance	45,277	38,587	42,063	33,682
Operations Subtotal	372,903	390,266	387,135	453,811
Capital Outlay	-	10,100	8,500	34,400
<b>Total Expenditures</b>	<b>\$ 372,903</b>	<b>\$ 400,366</b>	<b>\$ 395,635</b>	<b>\$ 488,211</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

### Contact Us:

Elvira Alonzo,  
Public Works Director  
4201 N. Bentsen Rd.  
McAllen, Texas 78504  
(956) 681-4000

### MAJOR FY 23-24 GOALS

- 1.) Construct and repair 1.25 miles of concrete infrastructure.
- 2.) Install fifteen (15) required amenities including inlet tops per year to provide accessible and compliant sidewalks.

### Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 372,903	\$ 400,366	\$ 395,635	\$ 488,211
<b>Outputs:</b>				
Sidewalk installation/repair work orders	175	170	155	170
Concrete repair work orders completed	36	50	40	50
Concrete repair - sq. ft.	2,130	2,000	1,900	2,000
Sidewalk construction linear feet	1,613	6,600	1,500	6,600
Sidewalk construction miles	0.30	1.25	0.50	1.25
Number of ADA compliant ramps installed city facilities	12	15	10	15
<b>Effectiveness Measures:</b>				
Citizens rating for Ease of Walking as mode of transportation/mobility*	80%	80%	80%	80%
Citizens rating of Sidewalk Maintenance - Transportation Service*	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 2.59	\$ 2.69	\$ 2.72	\$ 3.32
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good



## General Fund Drainage

<https://www.mcallenpublicworks.net/streets-and-drainage>

### Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 728,681	\$ 788,886	\$ 770,170	\$ 787,512
Employee Benefits	242,686	263,016	261,254	313,680
Supplies	25,506	23,052	28,300	26,052
Other Services and Charges	243,134	429,548	418,848	497,829
Maintenance	435,508	398,659	373,550	346,453
Operations Subtotal	1,675,515	1,903,161	1,852,122	1,971,526
Capital Outlay	24,598	73,900	77,300	43,600
<b>Total Expenditures</b>	<b>\$ 1,700,113</b>	<b>\$ 1,977,061</b>	<b>\$ 1,929,422</b>	<b>\$ 2,015,126</b>

#### PERSONNEL

Exempt	2	2	2	2
Non-Exempt	18	18	18	18
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

### Contact Us:

Elvira Alonzo,  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

### MAJOR FY 23-24 GOALS

- 1.) The Public Works Department will continue to inspect and flush existing storm water infrastructure to reduce likelihood of flooding; this is done regularly during Hurricane Season. (6.3.02)
- 2.) The Public Works Department will continue to reprofile main drain ditches to increase water flow and reduce flooding. (6.3.03)
- 3.) The Public Works Department will continue to improve access to existing drainage channels to facilitate maintenance activities. (6.3.04)
- 4.) Continue stormwater management of the City's (30) miles of drainage ditch system for compliance with the MS4 permit in reducing stormwater runoff and improving water quality.
- 5.) Continue monitoring pilot program of (2) litter prevention structural controls and best management practices at Champion Lakes Golf Course and McAuliffe RDF.
- 6.) Cleaning/flushing of 100,000 linear feet of storm drain line per year and cleaning 50% of the City's storm drain inlets per year.
- 7.) Renewal of the City's Phase II MS4 General Permit (TXR0400000) for TCEQ compliance

### Description:

The Drainage Department is a division of Public Works. Through its staff of 20 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	20	20	20	20
Department Expenditures	\$ 1,700,113	\$ 1,977,061	\$ 1,929,422	\$ 2,015,126
Number of storm inlets	8,800	8,800	8,850	8,850
Ditch inventory - miles	30	30	30	30
City ROW/Property - acres	1,304	1,304	1,304	1,304
<b>Outputs:</b>				
Number of manholes cleaned per year	893	500	550	500
Number of storm inlets cleaned per year	4,810	3,500	3,500	4,000
Collection system cleaned - linear feet	108,281	100,000	90,000	100,000
Box Culvert Crossings Cleaned	8	10	10	10
Excavator/drainage linear miles cleaned	16	30	8	10
ROW mowing - acres	12,629	13,500	12,200	12,000
<b>Effectiveness Measures:</b>				
Number of drain ditch inspections per year	100	100	100	100
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

### Health & Welfare Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b><u>BY DEPARTMENT</u></b>				
Env./Health Code Compliance	\$ 2,366,638	\$ 2,685,326	\$ 2,504,222	\$ 2,648,464
Graffiti Cleaning	182,103	228,121	205,945	244,516
Other Agencies:				
Humane Society	1,068,000	1,318,000	1,318,000	1,068,000
Mujeres Unidas	-	-	-	15,000
Comfort House	15,000	15,000	15,000	15,000
<b>TOTAL</b>	<b>\$ 3,631,742</b>	<b>\$ 4,246,447</b>	<b>\$ 4,043,167</b>	<b>\$ 3,990,979</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	\$ 1,478,241	\$ 1,554,962	\$ 1,484,368	\$ 1,602,386
Employee Benefits	421,748	471,187	471,187	580,645
Supplies	63,335	85,726	70,105	83,147
Other Services and Charges	1,491,743	1,769,653	1,786,653	1,537,465
Maintenance and Repair Services	122,144	121,419	103,854	96,688
Capital Outlay	54,531	243,500	127,000	90,650
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 3,631,742</b>	<b>\$ 4,246,447</b>	<b>\$ 4,043,167</b>	<b>\$ 3,990,979</b>
<b><u>PERSONNEL</u></b>				
Env./Health Code Compliance	36	34	32	35
Graffiti Cleaning	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>39</b>	<b>37</b>	<b>35</b>	<b>38</b>



## General Fund Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

### Mission Statement:

To maintain quality of life and preserve the integrity of real property, food safety, and neighborhoods in the community through education and enforcement of State and City municipal code and regulations.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,390,088	\$ 1,466,057	\$ 1,396,468	\$ 1,513,480
Employee Benefits	386,766	436,045	436,045	538,938
Supplies	53,509	75,545	59,545	72,966
Other Services and Charges	391,223	411,234	428,234	404,702
Maintenance	90,521	98,445	77,930	78,728
Operations Subtotal	2,312,107	2,487,326	2,398,222	2,608,814
Capital Outlay	54,531	198,000	106,000	39,650
<b>Total Expenditures</b>	<b>\$ 2,366,638</b>	<b>\$ 2,685,326</b>	<b>\$ 2,504,222</b>	<b>\$ 2,648,464</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	34	32	30	33
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>36</b>	<b>34</b>	<b>32</b>	<b>35</b>

### Contact Us:

Nancy Trevino  
Director of Environmental  
and Health Code  
Compliance  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1900

### MAJOR FY 23-24 GOALS

- 1.) The Environmental Health & Code Enforcement Department will provide Home Repair Economic Incentives for New Construction of Residential Homes and Repair or Replacement of Substandard, Vacant Residential properties. (3.2.02)
- 2.) The Environmental Health & Code Enforcement Department will enforce the McAllen Property Maintenance Code adopted by the City in February 2022. (4.1.03)
- 3.) The Environmental Health & Code Enforcement Department will continue with the Involuntary Demolitions program taking substandard, vacant structures to the Building Board of Adjustments for compliance. (4.2.07)
- 4.) The Environmental Health & Code Enforcement Department will continue with the "Citizen Code Academy" program to educate residents and help promote programs with the department. (4.5.04)
- 5.) The Environmental Health & Code Enforcement Department will continue the Tool Rental program to allow residents to borrow gardening tools free of charge to help eliminate blight. (4.5.06)
- 6.) Continue Code Enforcement presence to encourage voluntary compliance of environmental and health codes.
- 7.) Inspect all retail food establishments twice a year as required by State Law.
- 8.) Improving existing internal Standard Operating Procedures for Health (Food safety establishment inspections), Code Enforcement inspections, and Vector (mosquito trapping, spraying, and inspections) and Administrative (Liens, permit processing, billing, payroll, Commission agenda preparations, Travel).
- 9.) Continue to participate in the Standardization Food Inspection Program for all Food Inspectors in accordance with the FDA and State of Texas. This is a two-year program that includes FDA online food safety coursework modules, joint inspections with a State Regulator and an Audit from DSHS – State Retail Group.
- 10.) Improve and continue Health and Code Enforcements' Illegal Dumping Awareness Campaign to assist neighborhoods to dispose of trash and debris properly through education, surveillance cameras, dynamic message boards, and access to roll off containers.
- 11.) Expand current garage sale online permitting process to include access to multiple Health and Code permits for the public.
- 12.) Continue to ensure safe food for the public, an environment free of hazards and illegal solid wastes, vibrant neighborhoods, and to promote sound environmental practices and procedures.
- 13.) The Imagine Tomorrow Program is an Economic Incentive program that targets Substandard, Vacant residential structures and Empty Lots in the City of McAllen by offering full demolition, development, and home repair incentives or grants to property owners. Recent Expansion of the program includes grants for home repair and landscaping of homes over 50+ years throughout McAllen.



## General Fund Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

14.) Code Enforcement Department will be taking on Substandard Home Demolition Process by identifying, securing, and suggesting Demolition to Building Board of Adjustments.

15.) The City of McAllen has a proactive Mosquito Control Surveillance Program in partnership with Texas A&M Health Science School of Rural Public Health, Texas A&M Agrilife, University of Texas Rio Grande Valley, University of Texas at El Paso. This partnership allows laboratory research groups to study mosquito species to learn about those species that may carry Mosquito Borne Diseases. The City of McAllen's Health & Code Enforcement Department will continue to be taking interns from Entomology Department with UTRGV to collaborate with our Vector Control Team and also taking on an Insecticide Resistance Study with the University.

16.) Continue with environmental program which lets residents borrow gardening tools to maintain resident.

17.) Continue Code Enforcement presence to encourage voluntary compliance of environmental and health codes and aim to become a Nationally Accredited Department.

18.) Continue with Citizens Code Academy a community outreach program that educates McAllen residents regarding City Ordinances.

19.) Continue education for Health & Code Officers in conjunction with the Department of State Health Services, Texas A&M TEEX, and TCEQ.

## Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

## PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	32 (4)	34 (4)	34 (4)	37 (4)
Total number of inspectors	23 (4)	27 (4)	27 (4)	29 (4)
Number of Public Health Inspectors (weedy lot, illegal dumping)	32 (4)	18 (4)	18 (4)	18 (4)
Number of Environmental Health Inspectors (food inspections )	5	5	5	7
Number of Inspectors (Certified Vector Control)	14	14	14	20
Number of Sanitarian Inspectors food inspections and certification, vector control)	5	0	0	1
Department Expenditures	\$ 2,366,638	\$ 2,685,326	\$ 2,504,222	\$ 2,648,464
<b>Outputs:</b>				
Number of food inspections	3860	4,326	4,326	5,000
Number of Permitted Establishments	1760	1,810	1,810	1,910
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	35415	34,000	34,000	35,700
Number of vector control activities conducted	906	1,000	1,000	1,000
Number of complaints (Excluding EOC, Vector, & Food Inspections)	25558	26,500	26,500	27,825
Number of Total Liens Placed	296	350	350	370
Number of Total Release of Liens	100	100	100	105
<b>Effectiveness Measures:</b>				
Percent of establishments permitted / Inspections	46%	42%	42%	38%
**Percent of voluntary compliance Code Enforcement Cases (weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	66%	70%	68%	70%
**Percent of involuntary compliance Code Enforcement Cases (weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	34%	30%	32%	30%
Percentage of vector requested / conducted	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Number of food inspections per inspector	772	865	865	910
Number of weedy lot and illegal dumping per inspector (cases)-including 4 P.W.	1,968	1,890	1,890	1,985
Number of complaint inspections (Excluding EOC, Vector, & Food Inspections) per inspector (cases)-Including 4 P.W.	1,420	1,472	1,472	1,546
Department expenditures per capita	\$ 16.44	\$ 18.06	\$ 17.21	\$ 18.00
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided

**Description:**

Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.





## General Fund Graffiti Cleaning

<https://www.mcallenpublicworks.net/streets-and-drainage>

### Mission Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 88,153	\$ 88,905	\$ 87,900	\$ 88,906
Employee Benefits	34,981	35,142	35,142	41,706
Supplies	9,826	10,181	10,560	10,181
Other Services and Charges	17,520	25,419	25,419	34,763
Maintenance	31,622	22,974	25,924	17,960
Operations Subtotal	182,103	182,621	184,945	193,516
Capital Outlay	-	45,500	21,000	51,000
<b>Total Expenditures</b>	<b>\$ 182,103</b>	<b>\$ 228,121</b>	<b>\$ 205,945</b>	<b>\$ 244,516</b>

#### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Contact Us:

Elvira Alonzo  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

### MAJOR FY 23-24 GOALS

- 1.) Abate 95% of graffiti requests within one (1) business day of notification in order to prevent further vandalism.
- 2.) Improve aesthetics of twenty (20) city buildings through routine power washing twice a year.

### Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 182,103	228,121	205,945	244,516
<b>Outputs:</b>				
Total graffiti removed - sq-ft	30,093	70,000	45,000	55,000
Citizen request for service	94	70	90	70
In-house requests	338	1,500	400	500
Number of special requests	37	40	35	40
<b>Effectiveness Measures:</b>				
Percent within 24 hours (estimate)	95%	95%	95%	95%
<b>Efficiency Measures:</b>				
Cost per square foot - abatement	\$ 4.54	\$ 2.44	\$ 3.43	\$ 3.33
Department expenditures per capita	\$ 1.27	\$ 1.53	\$ 1.42	\$ 1.66
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



**General Fund**  
**Other Agencies**  
 Health and Welfare

**DEPARTMENT SUMMARY**

	<b>Actual 21-22</b>	<b>Adj. Budget 22-23</b>	<b>Estimated 22-23</b>	<b>Budget 23-24</b>
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 1,083,000	\$ 1,333,000	\$ 1,333,000	\$ 1,098,000
<b>Total Expenditures</b>	<b>\$ 1,083,000</b>	<b>\$ 1,333,000</b>	<b>\$ 1,333,000</b>	<b>\$ 1,098,000</b>

**DEPARTMENT: DETAIL**Other Services and Charges

Humane Society	\$ 1,068,000	\$ 1,318,000	\$ 1,318,000	\$ 1,068,000
Mujeres Unidas	-	-	-	15,000
Comfort House	15,000	15,000	15,000	15,000
	\$ 1,083,000	\$ 1,333,000	\$ 1,333,000	\$ 1,098,000

## Culture &amp; Recreation Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BY DEPARTMENT</b>				
Parks and Recreation Administration	\$ 581,714	\$ 650,536	\$ 620,688	\$ 680,355
Parks	9,059,845	9,382,596	8,970,585	9,766,166
Recreation	1,597,518	2,150,882	2,242,118	2,188,023
Pools	870,820	1,091,998	1,066,617	1,173,275
Las Palmas Community Center	385,313	423,849	455,463	435,978
Recreation Center Lark	451,261	553,353	575,422	539,000
Recreation Center Palm View	424,426	506,827	510,852	521,468
Quinta Mazatlan	939,910	1,247,781	1,315,878	1,299,360
Library	3,565,481	4,081,300	4,087,573	4,287,789
Library Branch Lark	594,115	531,507	544,059	567,373
Library Branch Palm View	593,012	571,513	580,390	606,003
<b>Other Agencies</b>				
Amigos del Valle	107,000	107,000	107,000	107,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's and Girl's Club	-	-	-	740,000
McAllen International Museum	-	-	-	798,000
Town Band	11,000	15,000	15,000	19,000
RGV International Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	73,824	73,824	73,824	114,824
McAllen Heritage Center	-	-	-	125,000
Literacy Center	8,500	15,000	15,000	15,000
<b>TOTAL</b>	<b>\$ 19,313,920</b>	<b>\$ 21,453,142</b>	<b>\$ 21,230,646</b>	<b>\$ 24,033,790</b>
<b>BY EXPENSE GROUP</b>				
Personnel Services				
Salaries and Wages	\$ 9,401,262	\$ 11,276,144	\$ 10,467,468	\$ 11,281,565
Employee Benefits	2,639,060	3,330,857	2,972,852	3,827,654
Supplies	771,113	830,569	822,696	893,819
Other Services and Charges	4,837,025	4,501,896	5,198,983	6,371,463
Maintenance and Repair Services	1,454,100	1,207,265	1,462,863	1,268,123
Capital Outlay	211,357	306,411	305,782	391,163
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 19,313,920</b>	<b>\$ 21,453,142</b>	<b>\$ 21,230,646</b>	<b>\$ 24,033,790</b>
<b>PERSONNEL</b>				
Parks and Recreation Administration	8	8	8	8
Parks	97	123	101	123
Recreation	90	276	276	276
Pools	40	129	129	129
Las Palmas Community Center	6	7	7	7
Recreation Center Lark	8	9	9	9
Recreation Center Palm View	7	8	8	8
Quinta Mazatlan	16	22	22	22
Library	60	74	74	74
Library Branch Lark	11	11	11	11
Library Branch Palm View	10	12	9	12
<b>TOTAL PERSONNEL</b>	<b>353</b>	<b>679</b>	<b>654</b>	<b>679</b>



## General Fund Parks Administration

[www.mcallen.net/parks](http://www.mcallen.net/parks)

### Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark Community Center, Palm View Community Center and Building Maintenance Department.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 349,309	\$ 376,880	\$ 370,325	\$ 376,295
Employee Benefits	98,925	106,722	92,480	123,266
Supplies	5,432	10,250	9,070	10,250
Other Services and Charges	102,036	127,387	125,331	141,247
Maintenance	22,616	29,297	23,482	29,297
Operations Subtotal	578,318	650,536	620,688	680,355
Capital Outlay	3,394	-	-	-
<b>Total Expenditures</b>	<b>\$ 581,714</b>	<b>\$ 650,536</b>	<b>\$ 620,688</b>	<b>\$ 680,355</b>

### PERSONNEL

Exempt	3	3	3	3
Non-Exempt	5	4	4	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>

### Contact Us:

Denny Meline  
Director of Parks and Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### MAJOR FY 23-24 GOALS

- 1.) Develop and implement a 5-Year Plan for all divisions that outlines and identifies resources needed such as personnel, capital outlay, vehicles, and operating budget increases.
- 2.) Leverage Place.ai data and analytics to develop smart parks initiatives.
- 3.) Enable a fully digital permit/rental application and review process which will eliminate commute for citizens and improve efficiency through replacing the paper-based process.
- 4.) The Parks & Recreation Department will finish out new Parks Administration Building that is in same complex with Metro McAllen and is located at Trophy Drive & 23rd Street. (6.1.05)

### Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Department expenditures	\$ 581,714	\$ 650,536	\$ 620,688	\$ 680,355
<b>Outputs:</b>				
Number of rental pavilions available	11	11	11	11
Number of rental pools available	4	4	4	4
<b>Effectiveness Measures:</b>				
Number of pavilion rentals	476	598	561	617
All Parks & Recreation revenues	\$ 997,080	\$ 812,706	\$ 1,001,169	\$ 1,049,993
<b>Efficiency Measures:</b>				
Revenue per capita	\$ 6.93	\$ 5.46	\$ 6.88	\$ 5.46
Department expenditures per capita	\$ 4.04	\$ 4.29	\$ 4.27	\$ 4.29
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>148,714</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Parks

[www.mcallen.net/parks](http://www.mcallen.net/parks)

### Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 3,789,284	\$ 4,354,287	\$ 3,632,951	\$ 4,351,428
Employee Benefits	1,230,649	1,523,053	1,229,577	1,784,077
Supplies	173,717	205,954	175,117	221,754
Other Services and Charges	2,762,284	2,315,815	2,784,144	2,386,396
Maintenance	1,071,145	797,977	962,256	817,791
Operations Subtotal	9,027,078	9,197,086	8,784,045	9,561,446
Capital Outlay	32,767	185,510	186,540	204,720
<b>Total Expenditures</b>	<b>\$ 9,059,845</b>	<b>\$ 9,382,596</b>	<b>\$ 8,970,585</b>	<b>\$ 9,766,166</b>
<b>PERSONNEL</b>				
Exempt	13	13	13	13
Non-Exempt	83	106	84	106
Part-Time	1	4	4	4
<b>Total Positions Authorized</b>	<b>97</b>	<b>123</b>	<b>101</b>	<b>123</b>

### Contact Us:

Sarai Garcia,  
Deputy Director of  
Operations  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### MAJOR FY 23-24 GOALS

- 1.) The Parks & Recreation Department will continue program of general Park upgrades & replacements. (1.1.01)
- 2.) Development of Aquatic/Tennis Center. (1.1.06)
- 3.) Morris Park-development of park system around the south Morris location. (1.1.08)
- 4.) Develop new mini trails around various irrigation canals and drainage ditches. (1.1.09)
- 5.) Development of Park on RDF located on El Rancho East of McColl Road. (1.1.10)
- 6.) Develop Kappler Property into a Campground with campsites. (1.1.11)
- 7.) Assorted Park Amenities-Replacement of deteriorated park amenities. (1.1.12)
- 8.) The Parks & Recreation Department will continue with installation of Splash ground at Curtis Park. (1.1.13)
- 9.) The Parks & Recreation Department will continue with Westside Park Improvements. (1.1.15)
- 10.) The Parks & Recreation Department will install synthetic turf soccer field for Los Encinos Park. (1.1.16)
- 11.) The Parks & Recreation Department will install new playground system and other improvements at Bill Schupp Park. (1.1.17)
- 12.) The Parks & Recreation Department will add amenities to 2nd Street Hike and Bike Trail. (1.1.18)
- 13.) The Parks & Recreation Department will add a pool heater at Los Encinos Pool. (1.1.20)
- 14.) The Parks & Recreation Department will continue to maintain and replace landscaping through horticulture improvements throughout the city. (1.3.01)
- 15.) The Parks & Recreation Department will continue to increase visibility of McAllen Nature Center- a 33-acre Native Habitat. (1.4.08)
- 16.) Develop an Urban Forest in District 6 and District 1 with a minimum of 26 trees each.
- 17.) Develop El Rancho Park with Phase 1.
- 18.) Add East/West trail connection at Vine.
- 19.) Install 3 inclusive elements at 3 different parks.

## General Fund Parks

[www.mcallen.net/parks](http://www.mcallen.net/parks)

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 22-23
<b>Inputs:</b>				
Number of full time employees	94	119	89	120
Department expenditures	\$ 9,059,845	\$ 9,382,596	\$ 8,970,585	\$ 9,766,166
<b>Outputs:</b>				
Total number of properties maintained	90	91	91	91
Number of developed parks acres	714	715	733	733
Number of undeveloped park acres	140	170	121	140
Number of plays cape areas maintained	102	105	102	103
Number of athletic fields maintained	141	145	142	145
Number of irrigation systems maintained	228	230	229	231
<b>Effectiveness Measures:</b>				
City Park Ratings	81%	95%	81%	85%
% who visited City/Neighborhood Parks	80%	95%	73%	80%
<b>Efficiency Measures:</b>				
Number of acres maintained per full time employee	9.09	7.43	9.60	6.87
Unit cost per acres maintained	\$ 10,609	\$ 3,751	\$ 10,504	\$ 11,187
Department expenditures per capita	\$ 62.95	\$ 22.32	\$ 61.65	\$ 66.39
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

### Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.



## General Fund Recreation

<https://parks.mcallen.net/>

### Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 962,972	\$ 1,384,880	\$ 1,382,880	\$ 1,360,755
Employee Benefits	160,943	238,083	238,083	250,487
Supplies	59,547	66,000	77,114	78,000
Other Services and Charges	400,094	444,072	527,588	482,072
Maintenance	13,963	17,847	16,453	16,709
Operations Subtotal	1,597,518	2,150,882	2,242,118	2,188,023
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,597,518</b>	<b>\$ 2,150,882</b>	<b>\$ 2,242,118</b>	<b>\$ 2,188,023</b>
<b>PERSONNEL</b>				
Exempt	6	7	7	7
Non-Exempt	-	-	-	-
Part-Time	84	269	269	269
<b>Total Positions Authorized</b>	<b>90</b>	<b>276</b>	<b>276</b>	<b>276</b>

### Contact Us:

Carina Jimenez  
Deputy Director of  
Programs  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### MAJOR FY 23-24 GOALS

- 1.) The Parks & Recreation Department will continue to target regional Winter Texans and Mexican tourists by hosting major recreational events. (1.2.05)
- 2.) The Parks & Recreation Department will continue to promote healthy lifestyles by promoting running/ walking events held in Linear Parks annually. (1.5.01)
- 3.) The Parks & Recreation Department will continue to provide an area for Holiday Parade attendees to enjoy food, activities, and entertainment. (2.2.03)
- 4.) The Parks & Recreation Department in conjunction with Center for Visitors Bureau (CVB) will continue to attract Tournaments and Sports Leagues to compete to McAllen for economic impact. (2.3.04)
- 5.) The Parks & Recreation Department will continue to use social media to improve marketing and promotion of department functions and events. (5.3.05)
- 6.) Increase annual sponsorship revenue to the department through the addition of a Corporate Relations Manager.
- 7.) Increase overall McAllen Marathon Series registrations by 12% for an average of 2,150 registrations.
- 8.) Actively pursue two nationally recognized athletic tournaments that will allow our community participants to compete at the national level.

## General Fund Recreation

<https://parks.mcallen.net/>
**Description:**

The Recreation Department is comprised of Special Events, Aquatics, Athletics, Firemen's Park, McAllen Nature Center and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

**PERFORMANCE MEASURES**

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Department expenditures	\$ 1,597,518	\$ 2,150,882	\$ 2,242,118	\$ 2,188,023
Event expenditures (P&R Only)	\$ 145,836	\$ 115,000	\$ 175,000	\$ 160,000
Marketing/print expenditures	\$ 37,313	\$ 84,000	\$ 39,000	\$ 54,500
<b>Outputs:</b>				
Special Events (Park & Rec Hosted)	22	26	26	27
Special Event Attendance	303,102	370,000	268,935	358,520
Special Event Sponsorship Revenue	80,500	150,000	121,000	163,000
Total Special Event Revenue	\$ 112,916	\$ 318,968	\$ 201,500	\$ 245,570
Recreation Programs Offered	154	235	202	215
Recreation Programs Attendance	74,109	71,010	61,932	66,000
Recreation Programs Revenue	143,183	228,674	207,392	219,716
After-School Program Sites	8	8	8	8
After-School Program Attendance	78,602	80,616	80,972	97,040
Ball Field Rentals	1,715	1,450	1,832	1,835
Athletic League Registrants	6,512	9,950	8,026	8,035
Athletic Associations	12	13	15	13
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 4,377	\$ 1,474	\$ 6,143	\$ 5,995
Department expenditures per capita	\$ 11	\$ 4	\$ 15	\$ 15
Population:	143,920	148,714	145,499	147,099

\*N/A=Not Available, N/P=Not Provided





## General Fund Pools

<https://parks.mcallen.net/aquatics>

### Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 530,290	\$ 681,188	\$ 639,262	\$ 679,825
Employee Benefits	99,404	127,145	127,145	142,230
Supplies	92,421	89,800	103,894	106,600
Other Services and Charges	96,463	121,378	129,412	117,577
Maintenance	52,243	61,687	57,763	60,360
Operations Subtotal	870,820	1,081,198	1,057,476	1,106,592
Capital Outlay	-	10,800	9,141	66,683
<b>Total Expenditures</b>	<b>\$ 870,820</b>	<b>\$ 1,091,998</b>	<b>\$ 1,066,618</b>	<b>\$ 1,173,275</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	35	124	124	124
<b>Total Positions Authorized</b>	<b>40</b>	<b>129</b>	<b>129</b>	<b>129</b>

### Contact Us:

Marcello Langoni  
Superintendent of  
Aquatics  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### MAJOR FY 23-24 GOALS

- 1.) Increase private pool rentals and public swim usage by 20% annually through increased promotion and advertising.
- 2.) Continue to practice a proactive approach to equipment repairs and replacements through continuous development and implementation of a maintenance plan for all pool facilities.

### Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department expenditures	\$ 870,820	\$ 1,085,663	\$ 1,066,618	\$ 1,173,275
<b>Outputs:</b>				
Public pools	5	5	5	5
Total days of operation	348	348	348	348
Programs offered	153	200	200	210
<b>Efficiency Measures:</b>				
Private rentals	68	48	68	76
Public swim/laps/aerobics attendance	10,574	10,613	10,563	11,000
Program Registrants	2,190	2,500	2,356	2,474
Program Attendance	15,738	15,000	15,854	16,500
Private rental attendance	4,350	3,696	4,350	4,790
Program fees	\$ 47,715	\$ 35,000	\$ 48,400	\$ 55,000
Rental fees	\$ 14,170	\$ 15,000	\$ 14,170	\$ 15,808
Public swim/laps/aerobics fees	\$ 14,393	\$ 17,923	\$ 14,750	\$ 15,290
<b>Effectiveness Measures:</b>				
Cost per attendee	\$ 29.35	\$ 8.58	\$ 32.20	\$ 33.75
Cost per day of operation	\$ 2,771	\$ 784	\$ 3,065	\$ 3,371
Department expenditures per capita	\$ 6.05	\$ 1.83	\$ 7.33	\$ 7.98
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund Las Palmas Community Center

<https://parks.mcallen.net/las-palmas-community-center>

### Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 208,295	\$ 229,377	\$ 229,377	\$ 229,376
Employee Benefits	48,238	66,389	66,389	73,062
Supplies	14,787	16,180	14,599	16,180
Other Services and Charges	93,417	97,218	106,942	102,345
Maintenance	20,576	14,685	38,157	15,015
Operations Subtotal	385,313	423,849	455,463	435,978
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 385,313</b>	<b>\$ 423,849</b>	<b>\$ 455,463</b>	<b>\$ 435,978</b>

### PERSONNEL

Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>7</b>

### Contact Us:

Sarah Canizalez  
Center Manager  
1921 N. 25th Street  
McAllen, TX 78501  
(956) 681-3350

### MAJOR FY 23-24 GOALS

- 1.) Increase program attendance by 20 total participants (each session) by creating a Youth Open House event prior to the start of each season
- 2.) Create a year-round volunteer incentive program that will retain current and attract new volunteers. With a goal of 150 new volunteers in the fiscal year
- 3.) Attend an American Society of Aging Conference to enhance skills on meeting the needs and providing a better experience for Senior Citizens. Goal is to increase the Senior Living Program enrollment by 5 participants each month.

### Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department expenditures	\$ 385,313	\$ 423,849	\$ 455,463	\$ 435,978
<b>Outputs:</b>				
Days open to the public	253	253	253	253
Youth Programs offered	52	54	97	101
<b>Effectiveness Measures:</b>				
Private rentals	89	100	75	95
Rental attendance	2,601	2,746	3,750	4,250
Program attendance	34,180	36,000	36,919	37,129
Program fees	\$ 21,822	\$ 23,000	\$ 31,121	\$ 33,121
Rental fees	\$ 861	\$ 1,000	\$ 3,150	\$ 4,750
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,523	\$ 506	\$ 1,641	\$ 1,667
Cost of service provided per person	\$ 10.47	\$ 3.31	\$ 10.21	\$ 10.19
Average daily attendance	145	142	156	164
Department expenditures per capita	\$ 2.677	\$ 0.861	\$ 3.130	\$ 2.964
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund Recreation Lark

<https://parks.mcallen.net/lark-community-center>

### Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 226,384	\$ 276,941	\$ 276,941	\$ 278,921
Employee Benefits	59,803	89,909	89,909	91,576
Supplies	19,204	25,730	25,100	25,730
Other Services and Charges	111,989	126,273	125,515	126,273
Maintenance	33,881	16,500	39,957	16,500
Operations Subtotal	451,261	535,353	557,422	539,000
Capital Outlay	-	18,000	18,000	-
<b>Total Expenditures</b>	<b>\$ 451,261</b>	<b>\$ 553,353</b>	<b>\$ 575,422</b>	<b>\$ 539,000</b>

### PERSONNEL

Exempt	2	2	2	2
Non-Exempt	3	4	4	4
Part-Time	3	3	3	3
<b>Total Positions Authorized</b>	<b>8</b>	<b>9</b>	<b>9</b>	<b>9</b>

### Contact Us:

Jorge Leal  
Center Manager  
2601 Lark Avenue  
McAllen, TX 78501  
(956) 681-3340

### MAJOR FY 23-24 GOALS

- 1.) To increase senior participation by promoting open gym Pickleball and the development and implementation of various tournaments throughout the year.
- 2.) Increase indoor rental space usage to an average of 15 rentals per month through increased social media advertising investment.
- 3.) Integrate new sports fitness programs with a 75% enrollment rate.

### Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

### PERFORMANCE MEASURES

	Actual FY 19-20	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department expenditures	\$ 451,261	\$ 553,353	\$ 575,422	\$ 539,000
<b>Outputs:</b>				
Total days of operation	305	304	305	305
Youth Programs Offered	97	72	94	106
<b>Effectiveness Measures:</b>				
Private rentals	79	130	96	104
Private rental attendance	4,017	3,000	3,886	4,160
Program attendance	27,231	27,480	33,507	35,000
Program fees	\$ 19,359	\$ 30,000	\$ 19,359	\$ 20,000
Rental fees	\$ 7,026	\$ 8,000	\$ 6,705	\$ 7,264
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,480	\$ 554	\$ 1,887	\$ 1,767
Cost of service provided per person	\$ 14.44	\$ 5.53	\$ 15.39	\$ 13.76
Average daily attendance			110	128
Department expenditures per capita	3.14	1.13	3.48	3.66
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund Recreation Palmview

<https://parks.mcallen.net/palm-view-community-center>

### Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 216,742	\$ 267,664	\$ 253,592	\$ 267,088
Employee Benefits	64,080	82,884	82,884	87,411
Supplies	20,369	23,205	21,857	23,205
Other Services and Charges	103,331	116,074	113,971	116,074
Maintenance	19,904	17,000	38,548	17,000
Operations Subtotal	424,426	506,827	510,852	510,778
Capital Outlay	-	-	-	10,690
<b>Total Expenditures</b>	<b>\$ 424,426</b>	<b>\$ 506,827</b>	<b>\$ 510,852</b>	<b>\$ 521,468</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>

### Contact Us:

Pedro Garibaldi  
Community Center  
Manager  
3401 Jordan Road  
McAllen, TX 78501  
(956) 681-3360

### MAJOR FY 23-24 GOALS

- 1.) Increase Center rental revenue by 10 % (\$597.80) for FY 2023-2024 while increasing private rentals by 10 % (15 more rentals per year).
- 2.) Increase program participant attendance by 5% (2,526 more attendees per year) for FY 2023-2024
- 3.) Develop one new youth program per season to increase programs offered by 5% for FY 2023-2024.

### Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department expenditures	\$ 424,426	\$ 506,827	\$ 510,852	\$ 521,468
<b>Outputs:</b>				
Total days of operation	304	304	304	304
Youth Program Offered	158	164	169	180
<b>Effectiveness Measures:</b>				
Private rentals	148	200	104	163
Private rental attendance	5,631	7,700	4,686	7,000
Program participant attendance	50,535	23,832	46,447	55,586
Program fees	\$ 39,997	\$ 39,745	\$ 43,418	\$ 44,500
Rental fees	\$ 5,978	\$ 8,800	\$ 5,500	\$ 6,576
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,396	\$ 514	\$ 1,680	\$ 1,715
Cost of service provided per visit	\$ 7.56	\$ 4.96	\$ 9.99	\$ 8.33
Average daily attendance	185	104	168	206
Department expenditures per capita	\$ 2.95	\$ 1.05	\$ 3.51	\$ 3.55
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## General Fund Quinta Mazatlán

www.quintamazatlan.com

### Mission Statement:

Quinta Mazatlan brings partners together to support education, ecotourism, and the environment for the health of all.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 546,087	\$ 707,672	\$ 695,459	\$ 725,240
Employee Benefits	142,279	205,442	205,442	244,230
Supplies	53,325	52,350	53,350	53,350
Other Services and Charges	135,987	139,075	215,351	146,375
Maintenance	54,684	51,141	54,175	69,695
Operations Subtotal	932,360	1,155,680	1,223,777	1,238,890
Capital Outlay	7,550	92,101	92,101	60,470
<b>Total Expenditures</b>	<b>\$ 939,910</b>	<b>\$ 1,247,781</b>	<b>\$ 1,315,878</b>	<b>\$ 1,299,360</b>

### PERSONNEL

Exempt	4	4	4	4
Non-Exempt	8	11	11	11
Part-Time	4	7	7	7
<b>Total Positions Authorized</b>	<b>16</b>	<b>22</b>	<b>22</b>	<b>22</b>

### Contact Us:

Colleen Hook  
Center Manager  
600 Sunset Avenue  
McAllen, TX 78501  
(956) 681-3370

### MAJOR FY 23-24 GOALS

- 1.) Raise Funds for Capital Campaign: To date, raised over \$34 million with more work, grant opportunities ahead.
- 2.) Master Plan 14 Acre Expansion: Work with Architect, Builder, Engrg. & Other Departments to create a state-of-the-art Center for Urban Ecology.
- 3.) Contribute to the Economic Development: Team with partners to host conventions, meetings, bird & butterfly fests, rare bird alerts & more.
- 4.) Enhance McAllen's Image as a Creative Class City: Double the campus at Quinta Mazatlan creating a world-class destination for McAllen!
- 5.) Enhance McAllen's Educational Services: Grow our Partnerships with TPWD, USFWS, UTRGV, STC, MISD, and more to offer enrichment programs.

### Description:

Quinta Mazatlan brings partners together to support education, ecotourism, and the environment for the health of all.

### PERFORMANCE MEASURES

	Actual 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs</b>				
Number of full time employees	15	15	15	17
Number of Seasonal Employees/PT	7	7	7	5
Department expenditures	\$ 939,910	\$ 1,247,781	\$ 1,315,878	\$ 1,299,360
<b>Outreach</b>				
Number of Programs Offered	375	400	450	500
Number of Night "Estate Package" Rentals	15	17	30	35
Number of Day Business Meeting Rentals	15	15	40	45
Number of Photo Shoot Rentals	175	175	300	320
<b>Total Community Reached</b>	<b>95,000</b>	<b>154,000</b>	<b>164,000</b>	<b>170,000</b>
Onsite Visitors	60,000	82,500	92,000	110,000
Outreach (Virtual Programs-Ed. Videos-etc)	35,000	40,000	45,000	60,000

## General Fund Quinta Mazatlán

[www.quintamazatlan.com](http://www.quintamazatlan.com)

<b>Total Revenue</b>	\$ 276,644	\$ 308,954	\$ 375,365	\$ 441,317
Rental Fees	\$ 112,357	\$ 111,982	\$ 156,167	\$ 187,400
Admission/Programs	\$ 119,287	\$ 147,972	\$ 167,198	\$ 183,917
Gift Shop Revenues (net)	\$ 20,000	\$ 22,000	\$ 22,000	\$ 30,000
Donations/Sponsors	\$ 25,000	\$ 27,000	\$ 30,000	\$ 40,000
<b>Friends of QM Fundraising 501c3</b>	\$ 821,500	\$ 2,150,000	\$ 589,250	\$ 590,000
Restricted for Master Plan	\$ 701,500	\$ 2,000,000	\$ 429,250	\$ 430,000
Moon over Mazatlan (Net)	\$ 120,000	\$ 150,000	\$ 160,000	\$ 160,000
<b>Economic Impact (Birds &amp; Brides)</b>	\$ 280,000	\$ 560,000	\$ 560,000	\$ 560,000
Number of Hotel Nights Annually	2,000	4,000	4,000	4,000
Economic Impact (Nights X \$140)	\$ 280,000	\$ 560,000	\$ 560,000	\$ 560,000
<b>Volunteer Value</b>	\$ 19,250	\$ 48,125	\$ 53,900	\$ 57,750
Number of Hours Annually	1,000	2,500	2,800	3,000



## General Fund Library

www.mcallenlibrary.net

### Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,845,973	\$ 2,226,342	\$ 2,212,320	\$ 2,232,640
Employee Benefits	531,275	652,659	594,873	749,625
Supplies	277,715	281,600	279,600	286,600
Other Services and Charges	733,808	730,318	780,031	755,318
Maintenance	157,691	190,381	220,572	215,006
Disaster Expenses	1,731	-	177	-
Operations Subtotal	3,548,193	4,081,300	4,087,573	4,239,189
Capital Outlay	17,287	-	-	48,600
<b>Total Expenditures</b>	<b>\$ 3,565,481</b>	<b>\$ 4,081,300</b>	<b>\$ 4,087,573</b>	<b>\$ 4,287,789</b>
<b>PERSONNEL</b>				
Exempt	15	17	17	17
Non-Exempt	30	33	33	33
Part-Time	15	24	24	24
<b>Total Positions Authorized</b>	<b>60</b>	<b>74</b>	<b>74</b>	<b>74</b>

### Contact Us:

Kate Horan  
Library Director  
4001 N. 23rd Street  
McAllen, TX 78504  
(956) 681-3000

### MAJOR FY 23-24 GOALS

- 1.) The McAllen Public Library will continue program to guide children and their families through the Dewey Decimal System trail in fun, interactive activities. (1.1.05)
- 2.) The McAllen Public Library will continue to host various cultural, educational, and community programs such as: Winter Reading Program, AARP Tax-Aide (free tax service), Community Health Fair, Job Fair, and South Texas Book Festival, 3D printing services, to name a few. (1.2.06)
- 3.) The McAllen Public Library will continue to participate in the Federal Communications Commission "E-rate" program to replace technology infrastructure at significantly reduced rates. (5.1.07)
- 4.) Provide outstanding customer support to enhance patron experience.
- 5.) Maintain facility to reserve award-winning design status.
- 6.) Improve daily operations through process revisions and cross-training.
- 7.) Maintain emerging literacy programming to prepare birth to school-age children for success in school.
- 8.) Develop programs to help the community evaluate online information.
- 9.) Expand community engagement regarding the planning, delivery, and evaluation of programs and services.
- 8.) Ensure the library is an inclusive, respectful space that welcomes, and provides access to all people.
- 9.) Ensure the library collections and programming reflect the diversity of the community we serve.

## Library

www.mcallenlibrary.net

## PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	50	50	50	50
Number of Public Services staff	61	61	61	61
Service population, City of McAllen	145,500	146,000	147,118	148,700
Department expenditures	\$ 3,565,481	\$ 4,081,300	\$ 4,087,573	\$ 4,287,789
<b>Outputs:</b>				
Number of Library items circulated	431,403	431,254	438,493	447,263
Total number of reference / information transactions completed	39,808	47,010	34,240	35,952
Number of internet users	35,316	38,582	34,862	36,605
Number of registered borrowers	100,468	102,746	103,195	104,743
Number of programs held	556	665	582	611
Number of program attendance *	56,528	67,571	43,832	44,709
Number of Library items owned	254,461	266,103	254,426	255,000
Library walk-in visits	280,323	254,771	285,000	290,700
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	9.1%	0.0%	1.7%	2.0%
Percent of increase for total number of reference/information transactions	28.8%	18.1%	-27.2%	5.0%
Percent of increase of internet users	-8.9%	9.2%	-9.6%	5.0%
Percent of increase in total number of registered borrowers	0.066	0.023	0.004	0.015
Percent of increase in number of programs	-3.5%	19.5%	-12.4%	5.0%
Percent of increase in program attendance	-30.4%	19.5%	-35.1%	2.0%
Percent of increase in number of Library items owned	0.4%	4.6%	-4.4%	0.2%
Percent of increase in walk-in visits	22.5%	-9.1%	11.9%	2.0%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	170%	162%	172%	175%
Number of reference / information transactions handled per Public Services staff	653	771	561	589
Average daily walk-in visits	792	720	805	821
Department expenditures per capita	\$ 24.77	\$ 27.44	\$ 28.09	\$ 29.15
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided

## Description:

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.





## General Fund Library Lark

<https://mcallenlibrary.net/>

### Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 363,012	\$ 371,155	\$ 373,004	\$ 376,740
Employee Benefits	102,379	112,509	115,169	132,440
Supplies	27,612	29,300	33,294	36,150
Other Services and Charges	22,772	13,293	17,342	16,793
Maintenance	3,161	5,250	5,250	5,250
Operations Subtotal	518,936	531,507	544,059	567,373
Capital Outlay	75,179	-	-	-
<b>Total Expenditures</b>	<b>\$ 594,114</b>	<b>\$ 531,507</b>	<b>\$ 544,059</b>	<b>\$ 567,373</b>

### PERSONNEL

Exempt	3	3	3	3
Non-Exempt	7	6	6	6
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>

### Contact Us:

Edwardo Lopez  
Branch Manager  
2601 Lark Avenue  
McAllen, TX 78504  
(956) 681-3102

### MAJOR FY 23-24 GOALS

- 1.) Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Continue to partner with community organizations to provide programs and services to help meet community needs.
- 4.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 5.) Provide STEAM-based learning opportunities for children and teens.
- 6.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
- 7.) Ensure that the library collection and programming reflect the diversity of the community we serve.
- 8.) Create a more welcoming interior for all library visitors.

## Library Lark

<https://mcallenlibrary.net/>**Description:**

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.

**PERFORMANCE MEASURES**

	<b>Actual FY 21-22</b>	<b>Goal FY 22-23</b>	<b>Estimated FY 22-23</b>	<b>Goal FY 23-24</b>
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Number of Public Services staff	11	11	11	11
Service population, City of McAllen	145,500	146,000	147,118	148,700
Department expenditures	\$ 594,114	\$ 531,507	\$ 544,059	\$ 567,373
<b>Outputs:</b>				
Number of Library items circulated	44,583	35,063	47,030	49,382
Total number of reference / information transactions completed	15,989	19,951	11,035	11,587
Number of internet users	4,567	5,755	4,811	4,883
Number of registered borrowers	9,204	9,223	9,332	9,425
Number of programs	503	361	567	578
Number of program attendance *	15,636	24,153	16,194	16,437
Number of Library items owned	38,036	41,667	38,148	38,911
Library walk-in visits	55,268	43,219	58,242	59,116
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	63.7%	-21.4%	34.1%	5.0%
Percent of increase for total number of reference/information transactions	-12.9%	24.8%	-44.7%	5.0%
Percent of increase of internet users	2.0%	26.0%	-16.4%	1.5%
Percent of increase in total number of registered borrowers	0.032	0.002	N/A	0.01
Percent of increase in number of programs	136.2%	-28.2%	57.0%	2.0%
Percent of increase in program attendance	-37.6%	54.5%	-33.0%	1.5%
Percent of increase in number of Library items owned	-7.1%	9.5%	-8.4%	2.0%
Percent of increase in walk-in visits	89.7%	-21.8%	34.8%	1.5%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	117.20%	84.10%	123.28%	126.91%
Number of reference / information transactions handled per Public Services staff	1,454	1,814	1,003	1,053
Average daily walk-in visits	156	122	164	167
Department expenditures per capita	\$ 4.13	\$ 3.57	\$ 3.74	\$ 3.86
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>



## General Fund Library Palm View

<https://mcallenlibrary.net/>

### Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 362,915	\$ 399,758	\$ 401,357	\$ 403,257
Employee Benefits	101,085	126,062	130,903	149,253
Supplies	26,980	30,200	29,700	36,000
Other Services and Charges	22,614	9,993	12,180	11,993
Maintenance	4,240	5,500	6,250	5,500
Operations Subtotal	517,833	571,513	580,390	606,003
Capital Outlay	75,179	-	-	-
<b>Total Expenditures</b>	<b>\$ 593,012</b>	<b>\$ 571,513</b>	<b>\$ 580,390</b>	<b>\$ 606,003</b>

### PERSONNEL

Exempt	2	3	3	3
Non-Exempt	6	7	4	7
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>10</b>	<b>12</b>	<b>9</b>	<b>12</b>

### Contact Us:

Esther Herrera  
Branch Manager  
3401 Jordan Avenue  
McAllen, TX 78503  
(956) 681-3110

### MAJOR FY 23-24 GOALS

- 1.) Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Continue to partner with community organizations to provide programs and services to help meet community needs.
- 4.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 5.) Offer instructor-led classes for adults to improve English and support workforce development.
- 6.) Provide STEAM-based learning opportunities for children and teens.
- 7.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
- 8.) Ensure that the library collection and programming reflect the diversity of the community we serve.
- 9.) Create a more welcoming interior for all library visitors.

## Library Palm View

<https://mcallenlibrary.net/>

## PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	10	10	10	10
Number of Public Services staff	12	12	12	12
Service population, City of McAllen	145,500	145,500	147,118	148,700
Department expenditures	\$ 593,012	\$ 571,513	\$ 580,390	\$ 606,003
<b>Outputs:</b>				
Number of Library items circulated	13,654	19,285	20,226	20,529
Total number of reference / information transactions completed	5,802	8,626	4,781	5,020
Number of internet users	5,275	6,238	7,690	7,805
Number of registered borrowers	10,993	10,978	11,224	11,448
Number of programs	477	409	407	415
Number of program attendance *	5,453	8,983	4,507	4,597
Number of Library items owned	41,944	42,811	39,699	40,096
Library walk-in visits	41,589	39,798	43,538	44,191
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	-13.4%	41.2%	4.9%	1.5%
Percent of increase for total number of reference/information transactions	-12.9%	48.7%	-44.6%	5.0%
Percent of increase of internet users	-2.3%	18.3%	23.3%	1.5%
Percent of increase in total number of registered borrowers	0.074	-0.001	0.022	0.02
Percent of increase in number of programs	65.6%	-14.3%	-0.5%	2.0%
Percent of increase in program attendance	-62.6%	64.7%	-49.8%	2.0%
Percent of increase in number of Library items owned	0.2%	2.1%	-7.3%	1.0%
Percent of increase in walk-in visits	36.1%	-4.3%	9.4%	1.5%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	32.60%	45.00%	50.90%	51.20%
Reference / information transactions per Public Services staff	484	719	398	418
Average daily walk-in visits	117	112	123	125
Department expenditures per capita	\$ 4.12	\$ 3.84	\$ 3.99	\$ 4.12
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided

**Description:**

Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.



## General Fund Other Agencies

Culture and Recreation

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 250,500	\$ 261,000	\$ 261,000	\$ 1,969,000
Operations Subtotal	250,500	261,000	261,000	1,969,000
<b>Total Expenditures</b>	<b>\$ 250,500</b>	<b>\$ 261,000</b>	<b>\$ 261,000</b>	<b>\$ 1,969,000</b>

### DEPARTMENT: DETAIL

#### Other Services and Charges

Amigos del Valle	\$ 107,000	\$ 107,000	\$ 107,000	\$ 107,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's and Girl's Club	-	-	-	740,000
McAllen International Museum	-	-	-	798,000
Town Band	11,000	15,000	15,000	19,000
RGV Int'l Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	73,824	73,824	73,824	114,824
McAllen Heritage	-	-	-	125,000
Literacy Center	8,500	15,000	15,000	15,000
	<b>\$ 250,500</b>	<b>\$ 261,000</b>	<b>\$ 261,000</b>	<b>\$ 1,969,000</b>

## GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2023-2024

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
GENERAL FUND (011)				
CITY SECRETARY	POLLBOOKS	N	4	\$ 4,090
	DEPT. TOTAL			<u>4,090</u>
TAX OFFICE	OFFICE SAFE	R	1	3,500
	DEPT. TOTAL			<u>3,500</u>
PURCHASING	LCP TRACKER	N	1	10,000
	DESKTOP COMPUTER & SOFTWARE	N	2	4,000
	CISCO PHONES	N	2	1,500
	DOCUSIGN SOFTWARE	N	1	3,260
	DEPT. TOTAL			<u>18,760</u>
GRANTS ADMINISTRATION	GRANT MANAGEMENT SOFTWARE- ANNUAL	N	1	30,000
	GRANT MANAGEMENT SOFTWARE - SET UP FEES	N	1	25,000
	LASERFICHE LICENSES	N	1	3,650
	DESK HUTCH	N	1	2,000
	COMPUTER BACKUP BATTERIES	N	5	1,500
	DEPT. TOTAL			<u>62,150</u>
HUMAN RESOURCES	EASY LLAMA - HARASSMENT SOFTWARE	N	1	20,000
	JJ KELLER LICENSE-FMLA SOFTWARE	N	3	5,100
	MAG CLASSIFICATION MANAGER	R	1	2,500
	WORKSTATION	N	2	1,000
	CISCO PHONES	N	2	320
	DEPT. TOTAL			<u>28,920</u>
PLANNING	DESKTOP COMPUTER	N	1	1,000
	MONITORS	N	2	500
	MICROSOFT OFFICE SOFTWARE	N	1	269
	ADOBE ACROBAT SOFTWARE	N	1	245
	DEPT. TOTAL			<u>2,014</u>
INFORMATION TECHNOLOGY	MID-SIZE SUV	N	1	38,000
	FILE & VIDEO STORAGE EXPANSION	N	1	45,000
	FILE STORAGE REPLACEMENT	R	1	150,000
	SECURITY PROFILING LICENSES	N	1	133,000
	NETWORK BATTERY BACKUPS	R	1	25,000
	OFFICE STANDARD LICENSE	R	1	208,741
	MOBILE DEVICE MANAGEMENT	N	1	25,000
	EXTERNAL CYBER SECURITY PENETRATION TESTING	R	1	50,000
	DIGITAL SIGNAGE PC'S	R	10	11,000
	LAPTOP	R	24	25,000
	DEPT. TOTAL			<u>710,741</u>
311 CALL CENTER	DESKTOP COMPUTER	N	2	2,000
	DEPT. TOTAL			<u>2,000</u>
BUILDING MAINTENANCE	BORE SCOPE	N	1	6,995
	16' CARGO TRAILER	N	1	8,800
	3/4 TON RC UTILITY SERVICE BODY GAS	N	1	40,000
	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	N	1	9,200
	RAZOR GRINDER PUMP	R	2	8,400
	DEPT. TOTAL			<u>73,395</u>
DEVELOPMENT CENTER	VIDEO CONFERENCE ROOM	N	1	26,000
	CHAIRS	N	15	4,500
	DEPT. TOTAL			<u>30,500</u>
POLICE	RADIO COMMUNICATION SYSTEM PAYMENT	R	1	245,000
	VERICOM DRAG FACTOR TESTING DEVICE	N	2	13,990
	CRIME PREVENTION MATERIALS/SUPPLIES	N	1	5,000
	K-9 CORRECTION COLLARS	R	8	3,200
	FARO LIGHTING STATIONS	N	4	9,432
	KOPA SCANNING KITS	N	2	2,900
	STOP STICK DEVICES	N	25	11,875
	MOTORCYCLE RADAR SYSTEMS	R	24	16,876
	TRAILER WHEEL LOCKS	R	2	2,650
	SKY WATCH GENERATORS	R	20	1,378
	FILE CABINETS	R	6	3,940
	PAPER SHREDDERS	R	2	1,542
	MONITORS	R	25	4,454
	COMPUTER DISC PRODUCER	R	25	6,687
	DEPT. TOTAL			<u>328,924</u>

**GENERAL FUND CAPITAL OUTLAY LISTING (continued)**  
**FISCAL YEAR 2023-2024**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
RADIO SHOP	ENCRIPTION KEY LOADER	N	1	7,000
	RADIOS -MOBILE	R	55	112,863
	DEPT. TOTAL			<u>119,863</u>
FIRE	MID-SIZE SUV	N	2	80,000
	3/4 TON CC SB 4WD DIESEL	N	1	14,000
	NICE RECORDER UPGRADE	R	1	20,000
	MOBILE DATA TERMINAL FOR ENGINE 8	N	1	6,000
	FIRE INSPECTORS - NFPA ELECTRONIC LIBRARY	R	1	7,000
	DISPATCH CONSOLE	R	2	49,137
	RADIOS - PORTABLE	R	25	200,000
	RADIOS - MOBILE	R	10	90,000
	RESCUE HIGH PRESSURE AIR BAGS	R	3	48,000
	HURST E-DRAULICS RESCUE TOOLS	R	1	40,000
	HEALTH & WELLNESS - TREADMILLS	N	2	7,000
	HEALTH & WELLNESS - ROWERS	N	2	2,400
	BUNKER GEAR - COAT & PANTS	R	70	332,500
	BUNKER GEAR - FIRE BOOTS	R	70	45,500
	BUNKER GEAR - FIRE HELMETS	R	70	42,000
	BUNKER GEAR - FIRE GLOVES	R	70	9,800
	BUNKER GEAR - FIRE HOODS	R	70	2,800
	P.P.E. - DUAL CERTIFICATION ENSEMBLE	N	60	54,000
	FIRE ATTACK HOSE	N	30	10,500
	SCBA MASK VOICE AMPLIFIERS	N	33	30,030
	FIREFIGHTER DOWN/RAPID INTERVENTION TEAM BAGS	R	3	10,500
	ARSON DIVISION/PIECE OFFICERS - AMMUNITION	N	100	3,300
	TACTICAL MEDICAL RESPONSE KIT - RESCUE TF	N	20	9,000
	FIRE STATION 4 & 7 - RECLINERS	R	15	12,000
	FIRE STATION 5 & 7 - MATTRESSES	R	17	13,600
	DEPT. TOTAL			<u>1,139,067</u>
TRAFFIC OPERATIONS	SIGNAL BATTERY BACKUPS	N	5	28,500
	TRAFFIC CONTROL	R	1	25,000
	3/4 TON CC SC 4WD GAS	R	1	10,000
	MINI COMPACT EXCAVATOR	R	1	2,000
	DEPT. TOTAL			<u>65,500</u>
BUILDING PERMITS & INSPECTIONS	1/2 TON EC SB 2WD GAS	N	1	40,000
	DESK	N	2	3,200
	OFFICE CHAIR	N	2	800
	MONITORS	N	4	400
	DESKTOP COMPUTER	N	2	2,000
	CISCO PHONE	N	2	746
	DATA PORT	N	2	440
	ADOBE ACROBAT	N	2	364
	MICROSOFT OFFICE	N	2	600
	DEPT. TOTAL			<u>48,550</u>
ENGINEERING	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	R	2	20,000
	1/2 TON EC SB 2WD GAS	N	1	40,000
	AUTOCAD LICENSE	N	1	1,900
	DOCUMENT SHREDDER	N	1	450
	STORAGE RACKS	N	1	550
	COMPUTER TABLET	R	3	2,850
	CAMERA	N	2	900
	DEPT. TOTAL			<u>66,650</u>
STREET MAINTENANCE	RADIOS-MOBILE	N	3	12,600
	DEPT. TOTAL			<u>12,600</u>
SIDEWALK CONSTRUCTION	WALK - BEHIND CONCRETE SAW	R	1	6,500
	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	N	2	19,500
	RADIOS-MOBILE	N	2	8,400
	DEPT. TOTAL			<u>34,400</u>
DRAINAGE	6'X12' TRAILER WITH RAMPS	N	1	3,000
	RADIO - PORTABLE	R	2	8,400
	RADIO - MOBILE	N	1	4,200
	STORM DRAIN INTEL TOPS	R	10	15,000
	STORM DRAIN MANHOLE COVERS/RINGS	R	10	8,000
	CONCRETE DONUTS/EXTENSION RINGS	N	20	5,000
	DEPT. TOTAL			<u>43,600</u>

**GENERAL FUND CAPITAL OUTLAY LISTING (continued)**  
**FISCAL YEAR 2023-2024**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
<b>ENVIRONMENTAL HEALTH &amp; COMPLIANCE CODE</b>	COMPACT SEDAN	N	1	26,000
	VERIZON REVEAL GPS VEHICLE TRACKING SYSTEM	N	1	6,000
	LAPTOP TOUGHBOOKS	N	2	6,000
	MONITORS	N	1	350
	CISCO PHONE	N	1	200
	POLE SAW - TREE TRIMMER - GAS	N	1	600
	INDUSTRIAL CHAIN SAW	N	1	500
	DEPT. TOTAL			<b>39,650</b>
<b>GRAFFITI CLEANING</b>	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	R	3	51,000
	DEPT. TOTAL			<b>51,000</b>
<b>PARKS</b>	ZERO TURN MOWER	N	1	19,000
	SPRAY RAKE	N	1	67,200
	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	R	1	45,000
	MUNICIPAL BALLFIELD IRRIGATION INFIELD	N	1	25,000
	MORRIS POND REPAIRS	N	1	25,000
	MSP BLEACHERS	N	1	13,000
	GENERATOR	R	1	2,900
	BACKPACK BLOWERS	R	6	3,300
	STRING TRIMMERS	R	360	4,320
	DEPT. TOTAL			<b>204,720</b>
<b>POOLS</b>	MUNICIPAL POOL SLIDE RESTORATION	R	1	43,360
	LAPTOP	N	1	1,523
	LANE LINE	R	12	15,600
	LANE LINE REELS	N	2	6,200
	DEPT. TOTAL			<b>66,683</b>
<b>PALMVIEW-RECREATION CENTER</b>	SOUTHERN ALUMINUM A3096 ALUITE 30X96 TABLE	R	10	5,690
	COSCO FLAT STANDARD FOLDING CHAIRS	R	200	5,000
	DEPT. TOTAL			<b>10,690</b>
<b>QUINTA MAZATLÁN</b>	ICE MACHINE	R	1	10,300
	WHITE OUTDOOR RENTAL/WEDDING CHAIRS	R	100	5,600
	CHAIR STACKING CARTS	N	2	4,000
	CHAIR PALLETS	N	5	1,000
	RECTANGLE OUTDOOR TABLES	N	10	6,000
	OUTDOOR TABLE & CHAIRS	R	15	4,770
	CANOPY FOR EQUIPMENT BEHIND KITCHEN	N	90	28,800
	DEPT. TOTAL			<b>60,470</b>
<b>LIBRARY</b>	ORCHID PLAYGROUND SHADE COVER	N	1	40,000
	ORCHID PLAYGROUND 3 RAIL PVC FENCING	N	1	3,000
	ORCHID PLAYGROUND PICNIC TABLES	N	4	5,600
	DEPT. TOTAL			<b>48,600</b>
<b>GENERAL FUND GRAND TOTAL</b>				<b>\$ 3,277,037</b>







# **SPECIAL REVENUE FUNDS**



## SPECIAL REVENUE FUNDS

**Hotel Occupancy Tax Fund** is a non major fund that was established to account for hotel occupancy tax collection within the city.

**The Venue Tax Fund Corp. of McAllen, Inc.** - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

**McAllen Marketing Fund** is a non major fund that was established to account for the revenues received and expenditures for the purpose of centralizing the City marketing.

**City Special Events Fund** is a non major fund that was established to account for the revenues received and expenditures for special events organized by the City.

**The Development Corp. of McAllen, Inc.** - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

**Christmas Parade Fund** is a non major fund that was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

**The EB-5 Fund** is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

**Parkland Zones Fund** No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

**Public, Educational, and Governmental Fund** is a non major fund that was established to account for the resources received on the cable fee to be used solely for capital improvements to public, educational, and government programs.

**Friends of Quinta Fund** is a non major fund that was established to account for private funds raised for Quinta Mazatlan and help further education in the community for the establishment.

**The Community Development Block Grant Fund** is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

**The Police Department Seized Fund** is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

**The COPS Grant Fund** is a non major fund that was established to track the award received from the Department of Justice Community Oriented Policing Services (COPS) grant.

**The Downtown Services Parking Fund** is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

**The Drainage Fee Fund** is a non major fund that was established to account for revenues received under Ordinance No. 2018-02 for Drainage Improvements particularly surface storm water.

**The American Rescue Plan Fund** is a major fund that was established to account for revenues received from the American Rescue Plan Act of 2021.

**The Tax Increment Reinvestment Zone #1 Fund** is a non major fund that was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the northern area of the City.

**The Tax Increment Reinvestment Zone #2A Fund** is a non major fund that was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the south-central area of the City.

## HOTEL OCCUPANCY TAX FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 388	\$ 388	\$ 388	\$ 387
Revenues:				
Hotel Taxes	\$ 4,634,556	\$ 3,600,000	\$ 4,700,000	\$ 4,794,000
Penalty & Interest	8,498	5,000	10,000	10,000
Short Term Rentals	13,245	6,000	11,000	11,220
Total Sources	<u>4,656,299</u>	<u>3,611,000</u>	<u>4,720,999</u>	<u>4,815,220</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,656,687</u>	<u>\$ 3,611,388</u>	<u>\$ 4,721,388</u>	<u>\$ 4,815,607</u>
APPROPRIATIONS				
Chamber of Commerce	<u>1,244,657</u>	<u>945,953</u>	<u>1,263,080</u>	<u>1,289,998</u>
Total Expenditures	<u>\$ 1,244,657</u>	<u>\$ 945,953</u>	<u>\$ 1,263,080</u>	<u>\$ 1,289,998</u>
Other Financing Sources (Uses):				
Transfer Out:				
Convention Center Fund	\$ 2,489,314	\$ 1,891,905	\$ 2,526,159	\$ 2,579,997
Performing Arts Center Fund	622,328	473,142	631,761	645,225
McAllen Marketing Fund	100,000	200,000	-	200,000
Christmas Parade Fund	100,000	100,000	100,000	100,000
Marketing Campaign	100,000	-	200,000	-
Total Other Sources	<u>3,411,642</u>	<u>2,665,047</u>	<u>3,457,920</u>	<u>3,525,222</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 4,656,299</u>	<u>\$ 3,611,000</u>	<u>\$ 4,721,000</u>	<u>\$ 4,815,220</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 388</u>	<u>\$ 388</u>	<u>\$ 387</u>	<u>\$ 387</u>

## VENUE TAX FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 525,378	\$ 543,886	\$ 820,065	\$ 1,118,108
Revenues:				
Hotel Taxes	\$ 1,324,023	\$ 1,028,572	\$ 1,342,857	\$ 1,369,714
Penalty & Interest	2,486	1,500	2,500	2,500
Short term rentals	3,613	2,300	2,384	2,503
Total Sources	<u>1,330,122</u>	<u>1,032,372</u>	<u>1,347,741</u>	<u>1,374,717</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,855,500</u>	<u>\$ 1,576,258</u>	<u>\$ 2,167,806</u>	<u>\$ 2,492,825</u>
APPROPRIATIONS				
Other Financing Sources (Uses):				
Transfer Out:				
Hotel Debt Service Fund	\$ 568,706	\$ 566,100	\$ 566,100	\$ -
G.O Debt Service Fund	233,862	233,598	233,598	802,166
Performing Arts Center Fund	<u>232,867</u>	<u>250,000</u>	<u>250,000</u>	<u>572,552</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,035,435</u>	<u>\$ 1,049,698</u>	<u>\$ 1,049,698</u>	<u>\$ 1,374,718</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 820,065</u></u>	<u><u>\$ 526,560</u></u>	<u><u>\$ 1,118,108</u></u>	<u><u>\$ 1,118,108</u></u>

## MCALLEN MARKETING Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ 319,022	\$ 375,764
Revenues				
Interest	\$ 1,785	\$ -	\$ 56,742	\$ -
Other Financing Sources:				
Transfer In:				
International Toll Bridge Fund	\$ -	\$ 9,000	\$ 9,000	\$ 9,000
McAllen International Airport Fund	-	25,000	25,000	25,000
General Fund	190,091	15,000	15,000	15,000
Development Corp Fund	8,000	49,000	49,000	49,000
Hotel Occupancy Tax Fund	100,000	200,000	200,000	200,000
Sanitation Fund	6,250	25,000	25,000	25,000
Convention Center Fund	17,500	24,500	24,500	24,500
Anzalduas International Crossing Fund	-	9,000	9,000	9,000
Metro Fund	-	25,000	25,000	25,000
Performing Arts Center Fund	15,500	24,500	24,500	24,500
Christmas Parade Fund	4,000	12,000	12,000	12,000
Total Revenues and Other Sources	<u>343,126</u>	<u>418,000</u>	<u>474,742</u>	<u>418,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 343,126</u>	<u>\$ 418,000</u>	<u>\$ 793,764</u>	<u>\$ 793,764</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Advertising	\$ 24,104	\$ 418,000	\$ 418,000	\$ 418,000
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 24,104</u>	<u>\$ 418,000</u>	<u>\$ 418,000</u>	<u>\$ 418,000</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 319,022</u>	<u>\$ -</u>	<u>\$ 375,764</u>	<u>\$ 375,764</u>

### CITY SPECIAL EVENTS Fund Balance Summary

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 17,276
Revenues				
McAllen Marathon	\$ -	\$ 130,000	\$ 137,716	\$ 130,000
Total Revenues	-	130,000	137,716	130,000
<b>TOTAL RESOURCES</b>	\$ -	\$ 130,000	\$ 137,716	\$ 147,276
APPROPRIATIONS				
McAllen Marathon	\$ -	\$ 130,000	\$ 120,440	\$ 130,000
<b>TOTAL APPROPRIATIONS</b>	\$ -	\$ 130,000	\$ 120,440	\$ 130,000
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 17,276</u>	<u>\$ 17,276</u>



## DEVELOPMENT CORPORATION OF MCALLEN, INC. FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 16,387,392	\$ 23,617,133	\$ 23,617,133	\$ 19,592,276
Revenues:				
1/2 Sales Tax Collection	\$ 20,881,917	\$ 21,598,683	\$ 21,598,683	\$ 22,030,657
Insight	1,608,721	1,525,719	1,525,719	1,556,233
Christmas in the Park	10,673	-	15,190	-
Hackberry Building Lease Reimbursement	18,000	6,000	4,500	-
Grant Reimbursement - FEMA	1,722	1,275,750	1,259,201	63,014
McAllen Marathon	90,608	-	-	-
Outside Contribution	150,000	-	-	-
Miscellaneous / Recovery Prior Year Exp	48,277	-	-	-
Interest	(580,938)	53,578	-	-
Total Revenues	\$ 22,228,980	\$ 24,459,730	\$ 24,403,293	\$ 23,649,904
Other Financing Sources:				
Transfer In:				
Friends of Quinta Fund	\$ 50,000	\$ -	\$ -	\$ -
General Depreciation Fund	807,762	-	-	-
Workers Compensation Fund	377,650	-	-	-
<b>TOTAL RESOURCES</b>	\$ 39,851,784	\$ 48,076,863	\$ 48,020,426	\$ 43,242,180
Expenditures				
Agencies	\$ 2,365,953	\$ 3,009,000	\$ 3,009,000	\$ 3,182,264
Business District Improvements	6,951,079	12,817,612	10,827,352	11,633,007
McAllen Cares	8,674	-	-	-
Street and Drainage Improvements	936,836	10,826,557	2,633,892	8,385,048
Recreation / Community Centers Impv & Entertainment	583,751	1,804,666	1,517,087	543,800
Other	2,233,860	9,806,995	4,129,574	8,769,648
<b>Total Expenditures (Detail Schedule Attached)</b>	\$ 13,080,153	\$ 38,264,830	\$ 22,116,905	\$ 32,513,767
Other Financing Sources (Uses):				
Transfer Out:				
General Fund	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Sales Tax Debt Fund	-	200,234	200,234	300,000
Metro McAllen Fund	67,000	1,495,683	1,495,680	1,531,683
Transit System Fund	-	208,842	182,610	218,491
Street Improvement Construction Fund	620,678	-	-	-
Infrastructure and Improvement Fund	-	3,273,600	3,273,600	-
Quinta Mazatlan - CUE	1,700,915	-	-	-
McAllen Marketing Fund	8,000	49,000	49,000	49,000
Local Govt. Co. Debt Service Fund	557,905	910,120	910,120	909,175
Total Other Sources	3,154,498	6,337,479	6,311,244	3,208,349
<b>TOTAL APPROPRIATIONS</b>	\$ 16,234,650	\$ 44,602,309	\$ 28,428,149	\$ 35,722,116
Revenues over/(under) Expenditures	7,229,741	(20,142,579)	(4,024,856)	(12,072,212)
Other items affecting Working Capital	-	-	-	(1,677,370)
<b>UNRESERVED ENDING FUND BALANCE</b>	\$ 23,617,133	\$ 3,474,554	\$ 19,592,276	\$ 5,842,694

**DEVELOPMENT CORPORATION OF MCALLEN, INC.**  
**Detail Schedule**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>EXPENDITURES</b>				
<i>Agencies</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ 250,000	\$ 330,000	\$ 330,000	\$ 389,639
Affordable Homes	35,434	244,000	244,000	147,625
Comfort House	100,000	115,000	115,000	115,000
Health Clinic Facility - El Milagro	250,000	280,000	280,000	280,000
LiftFund	85,737	200,000	200,000	200,000
McAllen Economic Development Corporation	950,000	1,010,000	1,010,000	1,100,000
STC	254,782	330,000	330,000	450,000
VIDA	440,000	500,000	500,000	500,000
<i>Total Agencies</i>	<u>\$ 2,365,953</u>	<u>\$ 3,009,000</u>	<u>\$ 3,009,000</u>	<u>\$ 3,182,264</u>
<i>Business District Improvements</i>				
Business Development & Recruitment	\$ 273,071	\$ 251,000	\$ 251,000	\$ 251,000
Downtown Refresh	18,157	250,000	250,000	250,000
Involuntary Demolitions	45,165	150,000	150,000	150,000
Lease Agreement - Hackberry	36,000	12,000	9,000	36,000
Matching Grant program - Neighborhood	-	25,000	7,500	25,000
Matching Commercial Grant program	5,000	25,000	5,000	25,000
Priority Corridor Revitalization	222,826	200,000	200,000	200,000
Project Imagine Tomorrow	183,254	400,000	400,000	400,000
Potential Investments	-	578,471	300,000	750,000
Retail - Buxton	60,000	60,000	60,000	60,000
Technology Park	-	550,000	550,000	-
Tres Lagos - Developers Reimbursement	73,105	110,490	-	37,385
UTRGV Medical School	1,000,000	1,000,000	1,000,000	1,000,000
380 Agreements for Business and Industrial Incentives	5,034,501	9,205,651	7,644,852	8,448,622
<i>Total Business District Improvements</i>	<u>\$ 6,951,079</u>	<u>\$ 12,817,612</u>	<u>\$ 10,827,352</u>	<u>\$ 11,633,007</u>
<i>McAllen CARES</i>				
Rent & Mortgage Assistance	\$ 8,674	\$ -	\$ -	\$ -
<i>Total McAllen Cares</i>	<u>\$ 8,674</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<i>Street and Drainage Improvements</i>				
Auburn/Trenton Intersection Improvement	\$ 175,387	\$ 486,803	\$ 349,734	\$ -
Bentsen Road Widening - Buddy Owens to 5 mile.	-	1,190,400	2,588	1,205,310
Daffodil - Taylor Rd to Ware Rd.	759,154	6,668,636	602,635	6,066,001
Dove: 41st Street to Bentsen	-	779,718	-	779,718
Street Repaving	-	-	-	250,000
Quince Ave. at North 27th Street	2,295	1,701,000	1,678,935	84,019
<i>Total Street and Drainage Improvements</i>	<u>\$ 936,836</u>	<u>\$ 10,826,557</u>	<u>\$ 2,633,892</u>	<u>\$ 8,385,048</u>

## DEVELOPMENT CORPORATION OF MCALLEN, INC.

### Detail Schedule

<i>Recreation / Community Centers Improvements</i>				
Christmas in the Park	\$ 23,404	\$ 25,000	\$ 24,756	\$ 25,000
Christmas in the Park - Entertainment	30,850	15,000	31,265	15,000
Golf Course - Erosion Control Wall	2,307	543,000	425,090	-
Golf Course - Expansion of Champion Lakes Parking Lot	-	225,000	100,000	125,000
Golf Course - Resurfacing and Restriping of Parking lot	153,579	-	-	-
Golf Course - LED Lights at CLGC Driving Range	-	35,000	35,000	-
Golf Course - Upgrades to West Side Golf Cart Bridge	-	175,000	167,280	-
Library - Main (A/V Equipment)	-	230,000	230,000	-
Library - Palm View (Furniture Replacement)	-	110,000	110,000	-
Library - Lark (Furniture Replacement)	-	110,000	110,000	-
McAllen Marathon	106,054	-	-	-
Morris Park Improvement Phase II	59,144	101,666	101,666	-
Municipal Pool - Filter & Pump Replacement	49,933	85,000	32,030	-
MXLAN Event	158,480	150,000	150,000	150,000
Quinta Mazatlan - Repairs	-	-	-	228,800
<i>Total Recreation / Community Centers Improvements</i>	<u>\$ 583,751</u>	<u>\$ 1,804,666</u>	<u>\$ 1,517,087</u>	<u>\$ 543,800</u>
<i>Other</i>				
Advertising	\$ 375,464	\$ 1,387,958	\$ 504,713	\$ 3,500,000
Anzalduas Cargo Design	129,491	1,700,704	150,000	1,550,704
Boeye Phase 0 Project	-	450,000	360,397	190,944
Chamber of Economic Development Strategy	-	201,500	201,500	-
Children's Bereavement Center	-	44,000	44,000	-
City Hall Expansion - Design	-	2,100,000	50,000	2,050,000
Drainage Study	-	216,000	104,500	-
Industrial Park	7,222	995,000	973,333	21,667
Management Fee	401,000	500,000	500,000	500,000
McAllen Heritage Center	52,842	49,000	7,300	41,700
McAllen Heritage Center - Expansion Design	-	100,000	25,000	75,000
Miscellaneous	1,776	7,000	7,000	7,000
Professional Services	381,200	333,200	300,000	300,000
Press Box	798,801	1,000,000	201,198	-
Storage - All Other Departments	38,219	32,633	32,633	32,633
STC - Nursing and Allied Health	-	500,000	500,000	500,000
War Memorial	47,845	190,000	168,000	-
<i>Total Other</i>	<u>\$ 2,233,860</u>	<u>\$ 9,806,995</u>	<u>\$ 4,129,574</u>	<u>\$ 8,769,648</u>
<b>Total Expenditures</b>	<u><b>\$ 13,080,153</b></u>	<u><b>\$ 38,264,830</b></u>	<u><b>\$ 22,116,905</b></u>	<u><b>\$ 32,513,767</b></u>

## CHRISTMAS PARADE FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 514,599	\$ 508,148	\$ 436,663	\$ 759,005
Revenues:				
Interest	\$ 3,530	\$ -	\$ 13,948	\$ -
Sponsorships	736,726	745,000	1,149,123	965,000
Other Revenue	104,835	55,000	197,639	95,000
Total Revenues	<u>845,091</u>	<u>800,000</u>	<u>1,360,710</u>	<u>1,060,000</u>
Other Financing Sources:				
Transfer In:				
Hotel Occupancy Fund	100,000	100,000	100,000	100,000
Total Revenues and Other Sources	<u>945,091</u>	<u>900,000</u>	<u>1,460,710</u>	<u>1,160,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,459,691</u>	<u>\$ 1,408,148</u>	<u>\$ 1,897,373</u>	<u>\$ 1,919,005</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
City Annual Parade	\$ 926,776	\$ 890,200	\$ 981,359	\$ 954,200
Preparing for Future Annual Parade	6,694	45,800	25,000	45,800
Vehicle	-	-	-	65,000
Capital outlay - Equipment	85,557	99,210	120,010	50,000
Total Operations	<u>1,019,027</u>	<u>1,035,210</u>	<u>1,126,369</u>	<u>1,115,000</u>
Other Financing Sources (Uses):				
Transfer Out:				
Marketing Fund	4,000	12,000	12,000	12,000
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,023,027</u>	<u>\$ 1,047,210</u>	<u>\$ 1,138,369</u>	<u>\$ 1,127,000</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 436,663</u>	<u>\$ 360,938</u>	<u>\$ 759,005</u>	<u>\$ 792,005</u>

**EB - 5**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>BEGINNING FUND BALANCE</b>	\$ 63,424	\$ 57,148	\$ 51,379	\$ 53,402
Revenues				
Interest Income	<u>\$ 490</u>	<u>\$ 143</u>	<u>\$ 2,255</u>	<u>\$ 1,602</u>
Total Revenues	<u>490</u>	<u>143</u>	<u>2,255</u>	<u>1,602</u>
<b>TOTAL RESOURCES</b>	<u>\$ 63,914</u>	<u>\$ 57,291</u>	<u>\$ 53,634</u>	<u>\$ 55,004</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	<u>12,535</u>	<u>-</u>	<u>232</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 12,535</u>	<u>\$ -</u>	<u>\$ 232</u>	<u>\$ -</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 51,379</u></u>	<u><u>\$ 57,290</u></u>	<u><u>\$ 53,402</u></u>	<u><u>\$ 55,004</u></u>

### PARKLANDS ZONE #1 FUND

#### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 1,544,737	\$ 1,137,746	\$ 1,137,746	\$ 731,208
Park Land Zone #1	\$ 127,400	\$ -	\$ 27,300	\$ -
Interest Income	<u>(22,130)</u>	<u>3,968</u>	<u>15,642</u>	<u>-</u>
Total Sources and Transfers	<u>105,269</u>	<u>3,968</u>	<u>42,942</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,650,007</u>	<u>\$ 1,141,714</u>	<u>\$ 1,180,687</u>	<u>\$ 731,208</u>
<b>APPROPRIATIONS</b>				
Land Acquisition & Improvements:				
Airport Park	\$ 1,305	\$ -	\$ -	\$ -
Cascade Park	2,480	213,957	213,957	-
Springfest Park	<u>508,477</u>	<u>235,523</u>	<u>235,523</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 512,262</u>	<u>\$ 449,480</u>	<u>\$ 449,480</u>	<u>\$ -</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,137,746</u>	<u>\$ 692,234</u>	<u>\$ 731,208</u>	<u>\$ 731,208</u>

## PARKLANDS ZONE #2 FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 799,982	\$ 723,158	\$ 723,158	\$ 306,380
Park Land Zone #2	\$ 135,100	\$ -	\$ 127,400	\$ -
Interest Income	<u>2,504</u>	<u>1,894</u>	<u>17,923</u>	<u>-</u>
Total Revenue	<u>137,605</u>	<u>1,894</u>	<u>145,323</u>	<u>-</u>
Operating Transfer In				
Infrastructure & Improvement	\$ -	\$ 617,114	\$ 617,114	\$ -
<b>TOTAL RESOURCES</b>	<u>\$ 937,586</u>	<u>\$ 1,342,166</u>	<u>\$ 1,485,595</u>	<u>\$ 306,380</u>
<b>APPROPRIATIONS</b>				
Land Acquisition & Improvements:				
La Vista Park	\$ 65,894	\$ -	\$ -	\$ -
Bill Schupp Park	148,534	177,166	14,215	162,951
Land Acquisition on Ware Road	<u>-</u>	<u>1,165,000</u>	<u>1,165,000</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 214,428</u>	<u>\$ 1,342,166</u>	<u>\$ 1,179,215</u>	<u>\$ 162,951</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 723,158</u>	<u>\$ -</u>	<u>\$ 306,380</u>	<u>\$ 143,429</u>

### PARKLANDS ZONE #3 FUND

#### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 599,849	\$ 814,934	\$ 814,934	\$ 808,488
Park Land Zone #3	\$ 235,550	\$ -	\$ 37,450	\$ -
Interest Income	<u>2,146</u>	<u>1,537</u>	<u>19,992</u>	<u>-</u>
Total Revenue	<u>237,696</u>	<u>1,537</u>	<u>57,442</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 837,545</u>	<u>\$ 816,471</u>	<u>\$ 872,376</u>	<u>\$ 808,488</u>
<b>APPROPRIATIONS</b>				
Land Acquisition & Improvements:				
La Floresta Park	\$ 22,611	\$ 62,892	\$ 63,888	\$ -
Los Encinos Turf Field	<u>-</u>	<u>-</u>	<u>-</u>	<u>395,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 22,611</u>	<u>\$ 62,892</u>	<u>\$ 63,888</u>	<u>\$ 395,000</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 814,934</u></u>	<u><u>\$ 753,579</u></u>	<u><u>\$ 808,488</u></u>	<u><u>\$ 413,488</u></u>



**PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG)**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>BEGINNING FUND BALANCE</b>	\$ 1,126,700	\$ 1,099,570	\$ 1,132,084	\$ 1,352,910
Revenues				
Franchise Fees	\$ 216,243	\$ 222,816	\$ 222,816	\$ 222,816
Interest Income	9,352	-	19,429	40,587
Total Revenues	<u>225,595</u>	<u>222,816</u>	<u>242,245</u>	<u>263,403</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,352,295</u>	<u>\$ 1,322,386</u>	<u>\$ 1,374,330</u>	<u>\$ 1,616,313</u>
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ 95,546	\$ 16,419	\$ 16,419	\$ 153,488
Vehicle	-	-	-	75,000
City Hall Commission Room Dias Upgrade	124,665	124,000	5,000	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 220,211</u>	<u>\$ 140,419</u>	<u>\$ 21,419</u>	<u>\$ 228,488</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,132,084</u>	<u>\$ 1,181,967</u>	<u>\$ 1,352,910</u>	<u>\$ 1,387,825</u>

## FRIENDS OF QUINTA

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 245,099	\$ 358,762	\$ 400,928	\$ 798,540
Revenues				
Private Donations	\$ 538,000	\$ 1,000,000	\$ 437,000	\$ 371,500
Special Events	218,389	170,000	170,000	170,000
Other	65,499	36,000	35,807	30,000
Interest Income	4,694	897	9,132	-
Total Revenues	<u>826,582</u>	<u>1,206,897</u>	<u>651,939</u>	<u>571,500</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,071,682</u>	<u>\$ 1,565,659</u>	<u>\$ 1,052,867</u>	<u>\$ 1,370,040</u>
APPROPRIATIONS				
Operating Expenses:				
Supplies	\$ 598	\$ -	\$ -	\$ -
Other Services & Charges	119,657	74,000	87,826	140,752
Total Operations	<u>120,255</u>	<u>74,000</u>	<u>87,826</u>	<u>140,752</u>
Other Financing Sources (Uses):				
Transfer Out:				
Quinta Mazatlan - CUE Fund	500,500	1,000,000	166,500	1,229,288
Development Corporation Fund	50,000	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 670,754</u>	<u>\$ 1,074,000</u>	<u>\$ 254,326</u>	<u>\$ 1,370,040</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 400,928</u></u>	<u><u>\$ 491,659</u></u>	<u><u>\$ 798,540</u></u>	<u><u>\$ -</u></u>

## COMMUNITY DEVELOPMENT BLOCK GRANT

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 1,865,855	\$ 2,449,818	\$ 2,449,818	\$ 2,528,541
Total Sources	<u>1,865,855</u>	<u>2,449,818</u>	<u>2,449,818</u>	<u>2,528,541</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,865,855</u>	<u>\$ 2,449,818</u>	<u>\$ 2,449,818</u>	<u>\$ 2,528,541</u>
<b>APPROPRIATIONS</b>				
General Government	\$ 297,018	\$ 405,366	\$ 405,366	\$ 423,288
Public Safety	145,593	30,000	30,000	-
Highways and Streets	603,192	182,000	182,000	613,293
Health and Welfare	710,694	1,586,452	1,586,452	1,223,960
Culture and Recreation	<u>109,357</u>	<u>246,000</u>	<u>246,000</u>	<u>268,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,865,855</u>	<u>\$ 2,449,818</u>	<u>\$ 2,449,818</u>	<u>\$ 2,528,541</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

### COMMUNITY DEVELOPMENT BLOCK GRANT FUND 2024 GRANT

Project Type	Agency/Department	Project Description	Budget FY 23-24
Construction	Affordable Homes of South Texas	Rehabilitation Program	\$ 265,000
Construction	McAllen Public Utilities	Balboa Acres Waterline Replacement Phase IIIA	358,518
Construction	McAllen ISD	Dorothea Brown Middle School Community Track Lighting Project	175,000
Construction	McAllen Parks and Recreation	Los Encinos Pool Heaters	60,000
Construction	McAllen Parks and Recreation	Palm View Park Light Improvements	18,000
Construction	Women Together Foundation, Inc.	Emergency Shelter	7,300
Construction	Engineering Department	Collardo Subdivision Drainage	254,775
Social Service	Catholic Charities of the Rio Grande Valley	Homeless Prevention Program	18,000
Social Service	C.A.M.P. University	CAMP Salaries	10,000
Social Service	Comfort House Services, Inc.	Caregiver Services	43,750
Social Service	LRGVDC	Area Agency on Aging	18,000
Social Service	McAllen Food Pantry, Inc.	McAllen Food Pantry	39,000
Social Service	Access Esperanza Clinics, Inc.	Access to Care	25,000
Social Service	First United Methodist Church	"In His Steps" Shoe Bank of McAllen	3,000
Social Service	CASA of Hidalgo County	CASA of Hidalgo County	2,250
Social Service	The Salvation Army	Emergency Shelter & Social Services	12,500
Social Service	Silver Ribbon Community Partners	Silver Ribbon Community Partners	5,000
Social Service	Children's Advocacy of Hidalgo Co.	Hope, Healing, Justice	18,000
Social Service	Easter Seals Rio Grande Valley	Rehabilitation Services	9,000
Social Service	Hope Family Health Center Medical Services	Community Hope Projects, Inc.	24,000
Social Service	Women Together	Family Justice Center	2,500
Social Service	Women Together	Nueva Vida Transitional Housing	10,000
Social Service	ToGive International	Fine Arts in Education for Community Development	5,000
Social Service	Boys and Girls Club of McAllen	BGCM Scholarship Program	15,000
Social Service	COM- General CDBG Administration	CDBG Administration	349,000
HOME Program	Affordable Homes of South Texas	New HOME Construction	570,700
HOME Program	COM - General Administration	Administration	63,301
ESG Program	Women Together Foundation, Inc.	Street Outreach/Emergency Shelter	30,000
ESG Program	The Salvation Army	Street Outreach/Emergency Shelter	58,160
ESG Program	Catholic Charities of the RGV	Homeless Management Info System	6,000
ESG Program	Catholic Charities of the RGV	Rapid Rehousing	41,800
ESG Program	COM - General Administration	Administration	10,987

**Total Community Development Fund \$ 2,528,541**

## AMERICAN RESCUE PLAN FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Revenues				
COVID-19 Recovery Funds	\$ 19,095,332	\$ 1,680,024	\$ 2,604,450	\$ -
Interest Income	<u>39,950</u>	<u>88,319</u>	<u>88,319</u>	<u>-</u>
Total Revenues	<u>19,135,282</u>	<u>1,768,343</u>	<u>2,692,769</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 19,135,282</u>	<u>\$ 1,768,343</u>	<u>\$ 2,692,769</u>	<u>\$ -</u>
APPROPRIATIONS				
Operating Expenses:				
Small Business Grants	\$ 3,075,574	\$ 214,143	\$ 214,143	\$ -
Agencies	1,525,000	1,570,000	1,570,000	-
Convention Center - Neon Blue Lighting Air Handler	<u>47,777</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources (Uses):				
Transfers Out:				
General Fund	<u>14,486,931</u>	<u>908,626</u>	<u>908,626</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 19,135,282</u>	<u>\$ 2,692,769</u>	<u>\$ 2,692,769</u>	<u>\$ -</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ (924,426)</u>	<u>\$ -</u>	<u>\$ -</u>

**POLICE DEPARTMENT SEIZED FUND**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>BEGINNING FUND BALANCE</b>	\$ 1,146,663	\$ 1,255,196	\$ 1,600,307	\$ 1,395,093
Revenues				
Program Income - Federal	\$ 704,361	\$ -	\$ 279,307	\$ -
Program Income - State	57,169	-	69,604	-
Interest	8,783	-	27,988	-
Total Revenues	<u>770,314</u>	<u>-</u>	<u>376,899</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,916,977</u>	<u>\$ 1,255,196</u>	<u>\$ 1,977,206</u>	<u>\$ 1,395,093</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 66,212	\$ -	\$ 93,477	\$ -
Capital Outlay:				
Equipment	<u>250,458</u>	<u>-</u>	<u>488,635</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 316,669</u>	<u>\$ -</u>	<u>\$ 582,112</u>	<u>\$ -</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,600,307</u>	<u>\$ 1,255,196</u>	<u>\$ 1,395,093</u>	<u>\$ 1,395,093</u>

### COPS GRANT Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Revenues				
Grant Reimbursement	\$ -	\$ 625,000	\$ 625,000	\$ 625,000
Transfer In:				
General Fund	-	263,922	263,922	263,922
Total Revenues	\$ -	888,922	888,922	888,922
<b>TOTAL RESOURCES</b>	\$ -	888,922	888,922	888,922
APPROPRIATIONS				
Operating Expenses:				
Salaries & Benefits	\$ -	888,922	888,922	888,922
<b>TOTAL APPROPRIATIONS</b>	\$ -	888,922	888,922	888,922
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

## DOWNTOWN SERVICES PARKING FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 118,950	\$ 217,940	\$ 96,617	\$ 95,075
Revenues:				
Parking Meter Fees	\$ 583,362	\$ 650,000	\$ 556,546	\$ 650,000
Parking Fines	107,969	140,000	120,546	140,000
Transportation	11,335	15,000	12,761	15,000
Special Permit	35,278	15,000	9,500	15,000
Parking Garage Fee	233,655	310,000	244,190	310,000
Parking Garage Lease	35,106	39,000	38,837	39,000
Misc./Decal Parking Reg. Fees	21,066	3,900	34,494	35,000
Facility Rental	7,719	5,000	11,550	11,550
Federal Grants	140	-	-	-
Interest Income	881	545	2,719	2,852
Total Revenues	<u>1,036,512</u>	<u>1,178,445</u>	<u>1,031,143</u>	<u>1,218,402</u>
Other Financing Sources:				
Transfer In:				
Metro McAllen Fund	<u>49,282</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Other Sources	<u>1,085,794</u>	<u>1,178,445</u>	<u>1,031,143</u>	<u>1,218,402</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,204,743</u>	<u>\$ 1,396,385</u>	<u>\$ 1,127,761</u>	<u>\$ 1,313,477</u>
<u>APPROPRIATIONS</u>				
Operating Expenses:				
Downtown Services	\$ 1,090,402	\$ 1,198,464	\$ 1,011,840	\$ 1,247,736
Liability Insurance	4,837	8,391	4,837	12,580
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>48,286</u>
Total Operations	<u>\$ 1,095,241</u>	<u>\$ 1,206,855</u>	<u>\$ 1,016,677</u>	<u>\$ 1,308,602</u>
Other Financing Sources (Uses):				
Transfer Out:				
Health Insurance Fund	8,011	11,134	11,134	-
Debt Service Motorola Lease Payment	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>	<u>4,875</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,108,127</u>	<u>\$ 1,222,864</u>	<u>\$ 1,032,686</u>	<u>\$ 1,313,477</u>
Revenues over/(under) Expenditures	<u>(22,333)</u>	<u>173,521</u>	<u>(1,543)</u>	<u>(95,075)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 96,617</u>	<u>\$ 173,521</u>	<u>\$ 95,075</u>	<u>\$ -</u>





## Downtown Services Parking Fund Downtown

[www.mcallen.net/departments/downtown](http://www.mcallen.net/departments/downtown)

### Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

### DEPARTMENT SUMMARY

#### Expenditure Detail:

#### Personnel Services

	Actual FY 21-22	Adj. Budget FY 22-23	Estimated FY 22-23	Budget FY 23-24
Salaries and Wages	\$ 548,832	\$ 645,734	\$ 547,993	\$ 639,577
Employee Benefits	156,054	184,398	143,741	200,280
Supplies	60,510	47,368	35,202	47,368
Other Services and Charges	271,093	279,317	264,376	279,317
Maintenance	53,914	40,960	20,528	39,484
Operations Subtotal	1,090,404	1,197,777	1,011,840	1,206,026
Capital Outlay	-	-	-	48,286
<b>Operations &amp; Capital Outlay total</b>	<b>\$ 1,090,404</b>	<b>\$ 1,197,777</b>	<b>\$ 1,011,840</b>	<b>\$ 1,254,312</b>

#### Non-Departmental

Insurance	4,837	8,391	4,837	12,580
Contingency	-	687	-	41,710
<b>Total Expenditures</b>	<b>\$ 1,095,241</b>	<b>\$ 1,206,855</b>	<b>\$ 1,016,676</b>	<b>\$ 1,308,602</b>

#### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	14	14	14	14
Part-Time	3	8	8	8
<b>Total Positions Authorized</b>	<b>18</b>	<b>23</b>	<b>23</b>	<b>23</b>

#### RESOURCES

Related Revenue Generated	\$ 1,036,512	\$ 1,178,445	\$ 1,031,143	\$ 1,218,402
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### Contact Us:

Mario Delgado  
Transit Director  
1501 W. Hwy. 83,  
Suite 100  
McAllen, TX 78501  
956-681-3500

### MAJOR FY 23-24 GOALS

- 1.) Have remaining tenant spaces (3) filled and operational before the end of FY 23-24.
- 2.) Generate new revenue streams via pop-up vendors and / or prize redemption machines inside the facility.
- 3.) Continue to increase daily, overnight and / or flat rate parking in the Downtown McAllen Parking Garage.

**Downtown**[www.mcallen.net/departments/downtown](http://www.mcallen.net/departments/downtown)**PERFORMANCE MEASURES**

	<b>Actual FY 21-22</b>	<b>Goal FY 22-23</b>	<b>Estimated FY 22-23</b>	<b>Goal FY 23-24</b>
<b><i>Inputs:</i></b>				
Department Staff	18	23	23	23
Total Citations Issued	31,049	33,000	30,000	35,000
Department Expenditures	\$ 1,090,404	\$ 1,206,855	\$ 1,016,676	\$ 1,308,602
Number of Past Due Notices Mailed	1,500	5,000	1,500	2,500
Number of Office Operating Hours	3,231	3,231	3,231	3,231
Number of Meter Attendant Operating Hrs.	2,772	2,772	2,772	2,772
<b><i>Outputs:</i></b>				
Department Revenue	\$ 1,036,512	\$ 1,178,445	\$ 1,031,143	\$ 1,218,402
Parking Meters Revenue	\$ 583,362	\$ 460,000	\$ 556,546	\$ 570,000
Parking Citation Revenue	\$ 120,546	\$ 100,000	\$ 120,546	\$ 125,000
Transit (Taxi) Revenue	\$ 11,335	\$ 15,000	\$ 12,761	\$ 15,000
Parking Garage Fee	\$ 233,655	\$ 205,000	\$ 244,190	\$ 250,000
Parking Garage Leases	\$ 35,106	\$ 38,479	\$ 38,837	\$ 45,000
Misc. Decal Parking Fees	\$ 16,308	\$ 150,000	\$ 29,500	\$ 30,000
<b><i>Effectiveness Measures:</i></b>				
% Change in operating cost per hour	3%	-61%	139%	29%
% Change in revenue collected per hour	-21%	8%	-2%	7%
<b><i>Efficiency Measures:</i></b>				
Revenue collected per meter attendant per hour	11	10	11	11
Citation issued per meter attendant per hour	3	4	3	3
Operating cost per hour	\$ 393	\$ 154	\$ 367	\$ 472
Revenue collected per hour	\$ 336	\$ 327	\$ 319	\$ 340
% of Past Due Collections Collected	5%	16%	5%	7%
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

**Description:**

The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. The department employs 16 full time employees. Departmental offices are inside the parking garage 221 S. 15th Street.

### DRAINAGE FEE FUND

#### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 3,692,201	\$ 4,245,139	\$ 4,245,139	\$ 4,930,022
Revenues				
Drainage Fees:				
Residential	\$ 663,550	\$ 660,000	\$ 670,713	\$ 674,000
Commercial	570,099	566,000	570,841	571,000
Industrial	33,639	33,500	33,354	33,500
Interest Income	(12,899)	10,162	68,030	-
Total Revenues	<u>1,254,391</u>	<u>1,269,662</u>	<u>1,342,938</u>	<u>1,278,500</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,946,592</u>	<u>\$ 5,514,800</u>	<u>\$ 5,588,077</u>	<u>\$ 6,208,522</u>
APPROPRIATIONS				
Capital Projects:				
8th North Camelia Avenue	\$ 233,939	\$ -	\$ -	\$ -
Balboa Acres Stormwater Infra. & Pump Station Imprv.	68,237	334,340	-	1,334,340
Balboa Ditch Sluice Gate Improvement	10,794	433,907	-	433,907
Dove:41st Street to Bentsen	-	1,161,819	-	1,161,819
Gardenia Avenue at 12th Street	3,250	-	-	-
Harvey Stormwater Pump Station Upgrade	3,270	746,801	40,877	705,924
Highland Ave at N. 8th St. Drainage Improvement	-	-	-	-
Main Street (North) at Jay Avenue	963	5,876	17,628	-
McAllen Lateral Channel Improvements	-	1,204,104	-	1,500,000
Northeast McAllen/Edinburg Lateral	116,848	446,232	312,986	133,246
Northwest Blueline Hibiscus Tributary	232,346	-	-	-
Quince Avenue at North 8th Street	-	273,750	273,750	-
Torres Acres	23,592	495,711	-	495,711
Trade Zone Pump Station Improvements	8,214	237,679	12,814	224,865
Total Expenditures	<u>701,453</u>	<u>5,340,219</u>	<u>658,055</u>	<u>5,989,812</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 701,452</u>	<u>\$ 5,340,219</u>	<u>\$ 658,055</u>	<u>\$ 5,989,812</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 4,245,139</u>	<u>\$ 174,581</u>	<u>\$ 4,930,022</u>	<u>\$ 218,710</u>

**TIRZ#1**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 555,724	\$ 699	\$ 776,124
Revenues				
Contributions - Hidalgo County	\$ 629,829	\$ -	\$ -	\$ -
Interest Income	<u>1,823</u>	<u>1,389</u>	<u>15</u>	<u>-</u>
Total Revenues	<u>631,652</u>	<u>1,389</u>	<u>15</u>	<u>-</u>
Other Financing Sources:				
Transfer In:				
General Fund	<u>569,057</u>	<u>782,664</u>	<u>788,743</u>	<u>934,602</u>
Total Revenue and Other Sources	<u>\$ 1,200,709</u>	<u>\$ 784,053</u>	<u>\$ 788,758</u>	<u>\$ 934,602</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,200,708</u>	<u>\$ 1,339,777</u>	<u>\$ 789,457</u>	<u>\$ 1,710,726</u>
APPROPRIATIONS				
Administration Costs	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333
Other Financing Sources (Uses):				
Transfer Out:				
Local Government Corp Debt Service	258,897	-	-	-
TIRZ#1 Debt Service	<u>927,780</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,200,010</u>	<u>\$ 13,333</u>	<u>\$ 13,333</u>	<u>\$ 13,333</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 699</u></u>	<u><u>\$ 1,326,444</u></u>	<u><u>\$ 776,124</u></u>	<u><u>\$ 1,697,393</u></u>

**TIRZ#2A**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>BEGINNING FUND BALANCE</b>	\$ 2,977,345	\$ 3,820,180	\$ 3,820,180	\$ 4,490,942
Revenues				
Interest	\$ 30,504	\$ 9,493	\$ 141,350	\$ -
Total Revenues	<u>30,504</u>	<u>9,493</u>	<u>141,350</u>	<u>-</u>
Other Financing Sources:				
Transfer In:				
General Fund	<u>817,331</u>	<u>735,204</u>	<u>755,184</u>	<u>838,370</u>
Total Revenue and Other Sources	<u>\$ 847,835</u>	<u>\$ 744,697</u>	<u>\$ 896,534</u>	<u>\$ 838,370</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,825,180</u>	<u>\$ 4,564,877</u>	<u>\$ 4,716,714</u>	<u>\$ 5,329,313</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Augusta Avenue Drainage	-	510,000	-	510,000
Boeye Redevelopment	-	1,505,000	71,824	1,102,165
Country Club Terrace Drainage Improvements	-	18,840	8,000	10,040
Dallas Avenue at South 1st Drainage Improvements	-	20,520	20,520	210,000
El Rancho Drainage Improvements	-	850,000	65,000	1,366,000
El Rancho Roadway & Drainage	-	150,000	30,428	675,200
El Rancho Subd Drainage	-	220,000	-	220,000
Lindberg Avenue Drainage Improvements	-	42,000	25,000	267,000
South McColl & Pine Ridge	-	30,000	-	30,000
Yuma Ave Roadway & Drainage	<u>-</u>	<u>150,000</u>	<u>-</u>	<u>933,908</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 5,000</u>	<u>\$ 3,501,360</u>	<u>\$ 225,772</u>	<u>\$ 5,329,313</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 3,820,180</u>	<u>\$ 1,063,517</u>	<u>\$ 4,490,942</u>	<u>\$ -</u>



## DEBT SERVICE FUND

The **DEBT SERVICE FUND** is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## COMBINED DEBT SERVICE Summary

Series	Bond Description	Maturity Year	Bond Rating	Principal & Interest Due	Bond Purpose
2018	Certificate of Obligation - Series 2018	2043	AA+	Feb. - Aug.	Parks Facilities/Fire Station #2
2018	General Obligations - Series 2018	2043	AA+	Feb. - Aug.	Drainage / Traffic Improvements
2019	General Obligations - Series 2019	2044	AA+	Feb. - Aug.	Drainage / Traffic Improvements
					Partial Refunding for C.O. 2014 (Performing Arts) & G.O. 2014 (Streets/Performing Arts/ Baseball Complex)
2021	General Obligations - Series 2021	2034	AA+	Feb. - Aug.	
<b>TOTAL GENERAL OBLIGATION BONDS</b>					
2016	Certificate of Obligation - Series 2016	2046	AA+	Feb. - Aug.	Drainage
<b>TOTAL TIRZ #1 BONDS</b>					
2016	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2017	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2018	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Parking Garage
2021	Sales Tax Revenue Bond	2036	AAA	Feb. - Aug.	Partial Refunding of Sales Tax Revenue Bond Series 2016, 2017, 2018
<b>TOTAL SALES TAX REVENUE BONDS</b>					
2017	Contract Revenue Bonds - Series 2017	2036	AA	Feb. - Aug.	Texas A&M University Building Project
<b>TOTAL LOCAL GOVERNMENT FINANCE CORPORATION BONDS</b>					
2015	Water & Wastewater Revenue Refunding Bond	2030	AA	Feb. - Aug.	Various Water & Wastewater Projects
2016	Water & Wastewater Revenue Refunding Bond	2031	AA	Feb. - Aug.	Various Water & Wastewater Projects / South Wastewater Plant
2018A	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Various Water & Wastewater Projects
2018B	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Various Water & Wastewater Projects
2018C	Water & Wastewater Revenue Bond	2048	NR	Feb. - Aug.	Hidalgo County Irrigation District #1 Water Rights
2021	Water & Wastewater Revenue Bond	2042	NR	Feb. - Aug.	Smart Meter Replacements
2009	Wastewater Revenue Bond	2040	NR	Feb. - Aug.	North Wastewater Plant Upgrade
2013	Wastewater Revenue Bond	2043	NR	Feb. - Aug.	UV Disinfection & Water Reuse
2015A	Wastewater Revenue Bond	2045	NR	Feb. - Aug.	South Wastewater Plant
2016	Wastewater Revenue Bond	2047	NR	Feb. - Aug.	Reuse Distribution Pipeline - Tres Lagos / Sports Complex
<b>TOTAL WATER &amp; WASTEWATER REVENUE BONDS</b>					
2011	Airport PFC Certificate of Obligations	2031	AA+	Feb. - Aug.	Airport Expansion
<b>TOTAL AIRPORT REVENUE BONDS</b>					
2017A	Anzalduas Int'l Crossing Revenue Bond	2032	A	Mar. - Sept.	Anzalduas Bridge Construction
2017B	Anzalduas Int'l Crossing Revenue Bond	2032	A	Mar. - Sept.	Anzalduas Bridge Construction
2022A	Anzalduas Int'l Crossing Revenue Bond	2052	NR	Mar. - Sept.	Anzalduas Cargo Construction
2022B	Anzalduas Int'l Crossing Revenue Bond	2052	NR	Mar. - Sept.	Anzalduas Cargo Construction
<b>TOTAL ANZALDUAS INT'L CROSSING BONDS</b>					
<b>TOTAL DEBT SERVICE</b>					

## COMBINED DEBT SERVICE Summary

Outstanding Balance 10/1/2023	FY 2023-2024			Outstanding Balance 9/30/2024	Total Principal & Interest to Maturity
	Principal	Interest + Fees	Total		
\$ 5,155,000	\$ 170,000	\$ 184,760	\$ 354,760	\$ 4,985,000	\$ 7,080,222
3,590,000	120,000	133,767	253,767	3,470,000	5,027,913
17,540,000	495,000	814,080	1,309,080	17,045,000	27,509,075
37,340,000	3,200,000	521,832	3,721,832	34,140,000	40,909,177
<b>63,625,000</b>	<b>3,985,000</b>	<b>1,654,439</b>	<b>5,639,439</b>	<b>59,640,000</b>	<b>80,526,387</b>
23,185,000	680,000	837,299	1,517,299	22,505,000	34,903,190
<b>23,185,000</b>	<b>680,000</b>	<b>837,299</b>	<b>1,517,299</b>	<b>22,505,000</b>	<b>34,903,190</b>
4,105,000	265,000	128,548	393,548	3,840,000	5,120,043
8,240,000	510,000	307,156	817,156	7,730,000	10,645,907
4,155,000	260,000	155,578	415,578	3,895,000	5,366,877
4,400,000	315,000	65,265	380,265	4,085,000	4,945,996
<b>20,900,000</b>	<b>1,350,000</b>	<b>656,547</b>	<b>2,006,547</b>	<b>19,550,000</b>	<b>26,078,823</b>
8,640,000	572,250	336,925	909,175	8,067,750	11,242,794
<b>8,640,000</b>	<b>572,250</b>	<b>336,925</b>	<b>909,175</b>	<b>8,067,750</b>	<b>11,242,794</b>
5,615,000	1,730,000	220,700	1,950,700	3,885,000	6,181,625
13,660,000	1,460,000	539,851	1,999,851	12,200,000	15,994,125
6,985,000	110,000	101,749	211,749	6,875,000	8,510,722
11,985,000	110,000	212,353	322,353	11,875,000	15,171,962
6,435,000	180,000	190,195	370,195	6,255,000	9,328,218
17,165,000	835,000	223,921	1,058,921	16,330,000	19,915,725
23,000,000	1,355,000	-	1,355,000	21,645,000	23,000,000
4,810,000	210,000	77,865	287,865	4,600,000	5,726,420
32,155,000	1,265,000	435,074	1,700,074	30,890,000	37,772,786
6,575,000	245,000	73,559	318,559	6,330,000	7,640,443
<b>128,385,000</b>	<b>7,500,000</b>	<b>2,075,267</b>	<b>9,575,267</b>	<b>120,885,000</b>	<b>149,242,026</b>
4,270,000	445,000	202,375	647,375	3,825,000	5,180,250
<b>4,270,000</b>	<b>445,000</b>	<b>202,375</b>	<b>647,375</b>	<b>3,825,000</b>	<b>5,180,250</b>
12,570,000	1,135,000	600,125	1,735,125	11,435,000	15,606,750
6,585,000	655,000	184,806	839,806	5,930,000	7,553,882
33,500,000	-	1,005,000	1,005,000	33,500,000	50,514,800
29,500,000	-	1,327,500	1,327,500	29,500,000	53,207,125
<b>82,155,000</b>	<b>1,790,000</b>	<b>3,117,431</b>	<b>4,907,431</b>	<b>80,365,000</b>	<b>126,882,557</b>
<b>\$ 331,160,000</b>	<b>\$ 16,322,250</b>	<b>\$ 8,880,283</b>	<b>\$ 25,202,533</b>	<b>\$ 314,837,750</b>	<b>\$ 434,056,027</b>

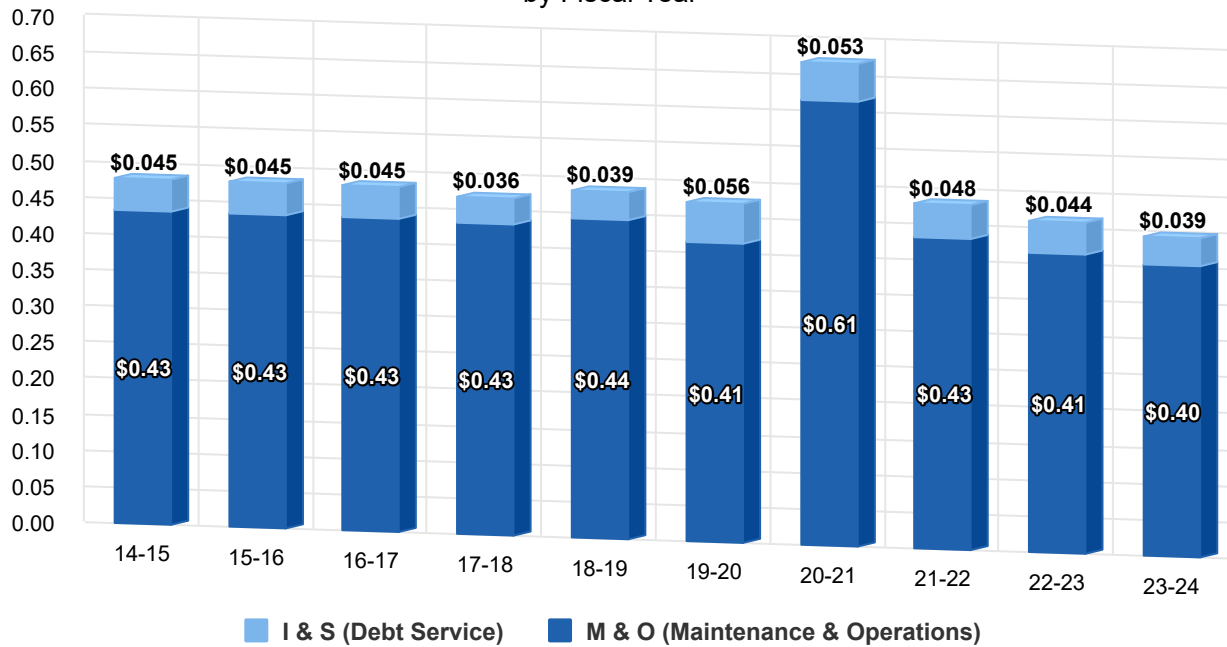


**GENERAL OBLIGATION BOND  
DEBT SERVICE FUND  
Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>RESOURCES</b>				
BEGINNING FUND BALANCE	\$ 3,880,392	\$ 3,880,392	\$ 4,501,490	\$ 4,501,490
Revenue:				
Ad Valorem Tax	\$ 5,420,322	\$ 4,836,565	\$ 4,836,565	\$ 4,837,273
Interest Earned	<u>41,780</u>	<u>1,667</u>	<u>1,667</u>	<u>-</u>
Total Revenues	<u>5,462,102</u>	<u>4,838,232</u>	<u>4,838,232</u>	<u>4,837,273</u>
Other Financing Sources:				
Transfer In - Hotel Venue	<u>233,862</u>	<u>233,598</u>	<u>233,598</u>	<u>802,166</u>
Total Revenue and Transfers	<u>5,695,964</u>	<u>5,071,830</u>	<u>5,071,830</u>	<u>5,639,439</u>
<b>TOTAL RESOURCES</b>	<u>\$ 9,576,357</u>	<u>\$ 8,952,222</u>	<u>\$ 9,573,322</u>	<u>\$ 10,140,929</u>
<b>APPROPRIATIONS</b>				
Principal & Interest:				
General Obligation - Series 2014	\$ 2,052,625	\$ 2,050,000	\$ 2,050,000	\$ -
Certificate of Obligation - Series 2018	355,281	352,406	352,406	354,156
General Obligation - Series 2018	249,288	248,913	248,913	253,163
General Obligation - Series 2019	1,310,850	1,312,725	1,312,725	1,308,475
General Obligation - Series 2021	1,104,161	1,102,896	1,102,896	3,721,227
Fees	<u>2,662</u>	<u>4,890</u>	<u>4,890</u>	<u>2,418</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 5,074,868</u>	<u>\$ 5,071,830</u>	<u>\$ 5,071,830</u>	<u>\$ 5,639,439</u>
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 4,501,490</u>	<u>\$ 3,880,392</u>	<u>\$ 4,501,490</u>	<u>\$ 4,501,490</u>

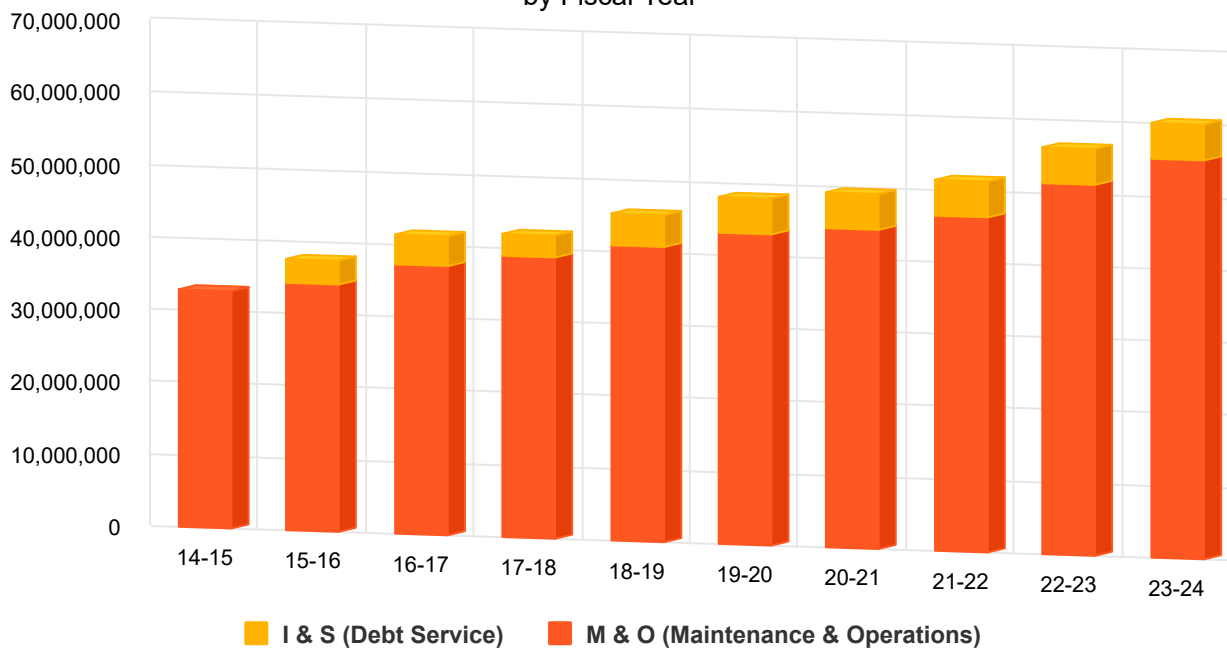
### PROPERTY TAX RATES

Distribution - M & O/I & S  
by Fiscal Year



### BUDGETED PROPERTY TAX REVENUES

Distribution - M & O/I & S  
by Fiscal Year



**TIRZ #1**  
**DEBT SERVICE FUND**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>RESOURCES</b>				
BEGINNING FUND BALANCE	\$ 243,962	\$ -	\$ 499,149	\$ 499,149
Revenue:				
Contributions - 2016 TIRZ	\$ 841,708	\$ 1,517,357	\$ 1,517,357	\$ 1,517,299
Interest Income	<u>2,052</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>843,760</u>	<u>1,517,357</u>	<u>1,517,357</u>	<u>1,517,299</u>
Other Financing Sources:				
Transfer In:				
TIRZ#1 Fund	<u>927,780</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenue and Transfers	<u>1,771,540</u>	<u>1,517,357</u>	<u>1,517,357</u>	<u>1,517,299</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,015,502</u>	<u>\$ 1,517,357</u>	<u>\$ 2,016,506</u>	<u>\$ 2,016,448</u>
<b>APPROPRIATIONS</b>				
Principal & Interest:				
Certificate of Obligations Series 2016 (TIRZ)	<u>\$ 1,516,353</u>	<u>\$ 1,517,357</u>	<u>\$ 1,517,357</u>	<u>\$ 1,517,299</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,516,353</u>	<u>\$ 1,517,357</u>	<u>\$ 1,517,357</u>	<u>\$ 1,517,299</u>
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 499,149</u>	<u>\$ -</u>	<u>\$ 499,149</u>	<u>\$ 499,149</u>

## **DEBT SERVICE FUNDS - CONTINUATION**

### **SALES TAX REVENUE BONDS**

The issuance of the Bonds provided funds incurred by the Developer to construct a new parking garage at the mall. The Corporation is obligated to make payments to the Developer pursuant to the Economic Development Agreement.

### **LOCAL GOVERNMENT FINANCE CORPORATION DEBT SERVICE**

The issuance of the Bond provided costs for the construction of an academic building that is owned by the City and the Board of Regents of the Texas A&M University System.

### **HOTEL TAX VENUE DEBT SERVICE**

Proceeds were used to provide a portion of funds to construct and equip the new Performing Arts Center.

### **WATER AND WASTEWATER REVENUE BONDS**

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

### **AIRPORT PFC CERTIFICATE OF OBLIGATION FUND**

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

### **ANZALDUAS INTERNATIONAL CROSSING BONDS**

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

**SALES TAX REVENUE BONDS  
DEBT SERVICE FUND  
Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ 1,242	\$ 1,092
Revenue:				
Recovery from Prior Year Expenses	\$ 2,592	\$ -	\$ -	\$ -
Contributions	<u>-</u>	<u>754,510</u>	<u>554,276</u>	<u>1,706,547</u>
Other Financing Sources				
Transfer In:				
Development Corporation Fund	<u>-</u>	<u>200,234</u>	<u>200,234</u>	<u>300,000</u>
Total Revenue and Transfers	<u>2,592</u>	<u>954,744</u>	<u>754,510</u>	<u>2,006,547</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,592</u>	<u>\$ 954,744</u>	<u>\$ 755,752</u>	<u>\$ 2,007,639</u>
<b>APPROPRIATIONS</b>				
Revenue Bond - Series 2016	\$ -	\$ 128,210	\$ 128,210	\$ 393,210
Revenue Bond - Series 2017	-	306,818	306,818	816,818
Revenue Bond - Series 2018	-	155,241	155,241	415,241
Revenue Bond - Series 2021	-	163,041	163,041	379,928
Fees	<u>1,350</u>	<u>1,200</u>	<u>1,350</u>	<u>1,350</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,350</u>	<u>\$ 754,510</u>	<u>\$ 754,660</u>	<u>\$ 2,006,547</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,242</u>	<u>\$ 200,234</u>	<u>\$ 1,092</u>	<u>\$ 1,092</u>

**LOCAL GOVERNMENT FINANCE CORPORATION**  
**DEBT SERVICE FUND**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 347,262	\$ 347,262	\$ 308,885	\$ 308,885
Revenue:				
Interest Income	\$ 3,398	\$ -	\$ -	\$ -
Other Financing Sources:				
Transfer In:				
TIRZ#1 Fund	258,897	-	-	-
Development Corporation Fund	557,905	910,120	910,120	909,175
LGFC TAMU Construction Fund	<u>4,255</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenue and Transfers	<u>824,455</u>	<u>910,120</u>	<u>910,120</u>	<u>909,175</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,171,716</u>	<u>\$ 1,257,382</u>	<u>\$ 1,219,005</u>	<u>\$ 1,218,060</u>
APPROPRIATIONS				
Bond Principal - Series 2017	\$ 510,000	\$ 556,500	\$ 556,500	\$ 572,250
Interest and Fees	<u>352,831</u>	<u>353,620</u>	<u>353,620</u>	<u>336,925</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 862,831</u>	<u>\$ 910,120</u>	<u>\$ 910,120</u>	<u>\$ 909,175</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 308,885</u>	<u>\$ 347,262</u>	<u>\$ 308,885</u>	<u>\$ 308,885</u>

**HOTEL TAX VENUE  
DEBT SERVICE FUND  
Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 4	\$ 4	\$ 4	-
Other Financing Sources:				
Transfer In:				
Hotel Tax Venue Fund	\$ 568,706	\$ 566,100	\$ 566,100	-
Total Revenue	<u>568,706</u>	<u>566,100</u>	<u>566,100</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	\$ 568,710	\$ 566,104	\$ 566,104	-
APPROPRIATIONS				
Bond Principal	\$ 535,000	\$ 555,000	\$ 555,000	-
Interest and Fees	<u>33,706</u>	<u>11,100</u>	<u>11,104</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	\$ 568,706	\$ 566,100	\$ 566,104	-
<b>ENDING FUND BALANCE</b>	<u>\$ 4</u>	<u>\$ 4</u>	<u>\$ -</u>	<u>\$ -</u>

## WATER DEBT SERVICE FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 548,972	\$ 526,079	\$ 1,037,909	\$ 1,037,910
Revenue:				
Interest Income	\$ 4,752	\$ -	\$ 19,786	\$ -
Other Financing Sources:				
Transfer In:				
Operations	1,587,055	3,544,396	3,548,132	3,703,797
Total Revenue and Transfers	1,591,807	3,544,396	3,567,918	3,703,797
<b>TOTAL RESOURCES</b>	<u>\$ 2,140,779</u>	<u>\$ 4,070,475</u>	<u>\$ 4,605,827</u>	<u>\$ 4,741,707</u>
APPROPRIATIONS				
Bond Principal	\$ -	\$ 2,478,900	\$ 2,478,900	\$ 2,721,600
Interest and Fees	1,102,870	1,065,496	1,065,946	982,197
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,102,870</u>	<u>\$ 3,544,396</u>	<u>\$ 3,544,846</u>	<u>\$ 3,703,797</u>
Other Changes Affecting Working Capital	-	-	(23,072)	-
<b>ENDING FUND BALANCE</b>	<u>\$ 1,037,909</u>	<u>\$ 526,079</u>	<u>\$ 1,037,910</u>	<u>\$ 1,037,910</u>



## WASTEWATER DEBT SERVICE FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 2,902,027	\$ 3,053,072	\$ 2,909,771	\$ 2,909,774
Revenue:				
Interest Income	\$ 16,471	\$ -	\$ 65,809	\$ -
Other Financing Sources:				
Transfer In:				
Operations	1,247,420	6,099,343	5,967,627	5,871,470
Total Revenue and Transfers	1,263,891	6,099,343	6,033,436	5,871,470
<b>TOTAL RESOURCES</b>	\$ 4,165,918	\$ 9,152,415	\$ 8,943,207	\$ 8,781,244
APPROPRIATIONS				
Bond Principal	\$ -	\$ 4,916,100	\$ 4,916,100	\$ 4,778,400
Interest and Fees	1,256,143	1,183,242	1,183,855	1,093,070
<b>TOTAL APPROPRIATIONS</b>	\$ 1,256,143	\$ 6,099,342	\$ 6,099,955	\$ 5,871,470
Other Changes Affecting Working Capital	-	-	66,520	-
<b>ENDING FUND BALANCE</b>	\$ 2,909,771	\$ 3,053,073	\$ 2,909,774	\$ 2,909,774

**AIRPORT PFC  
DEBT SERVICE  
Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 250,641	\$ 250,641	\$ 265,020	\$ 265,020
Revenue:				
Interest Income	\$ 1,879	\$ -	\$ -	\$ -
Other Financing Sources:				
Passenger Facility Charge Fund	<u>254,800</u>	<u>644,000</u>	<u>644,000</u>	<u>647,375</u>
Total Revenue and Transfers	<u>256,679</u>	<u>644,000</u>	<u>644,000</u>	<u>647,375</u>
<b>TOTAL RESOURCES</b>	<u>\$ 507,320</u>	<u>\$ 894,641</u>	<u>\$ 909,020</u>	<u>\$ 912,395</u>
APPROPRIATIONS				
Bond Principal	\$ -	\$ 420,000	\$ 420,000	\$ 445,000
Interest and Fees	<u>242,300</u>	<u>224,000</u>	<u>224,000</u>	<u>202,375</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 242,300</u>	<u>\$ 644,000</u>	<u>\$ 644,000</u>	<u>\$ 647,375</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 265,020</u>	<u>\$ 250,641</u>	<u>\$ 265,020</u>	<u>\$ 265,020</u>

**ANZALDUAS INTERNATIONAL  
CROSSING REVENUE BONDS  
DEBT SERVICE FUND 2017 A  
Fund Balance Summary**

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 606,639	\$ 606,639	\$ 635,805	\$ 635,805
Other Financing Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	\$ 262,488	\$ 624,780	\$ 624,780	\$ 624,645
City of McAllen's Portion @ 64%	<u>466,645</u>	<u>1,110,720</u>	<u>1,110,720</u>	<u>1,110,480</u>
Total Series A Requirements	729,133	1,735,500	1,735,500	1,735,125
Total Revenue and Trasnfers	<u>729,133</u>	<u>1,735,500</u>	<u>1,735,500</u>	<u>1,735,125</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,335,772</u>	<u>\$ 2,342,139</u>	<u>\$ 2,371,305</u>	<u>\$ 2,370,930</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ -	\$ 1,080,000	\$ 1,080,000	\$ 1,135,000
Interest and Fees - Series A	<u>699,967</u>	<u>655,500</u>	<u>655,500</u>	<u>600,125</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 699,967</u>	<u>\$ 1,735,500</u>	<u>\$ 1,735,500</u>	<u>\$ 1,735,125</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 635,805</u></u>	<u><u>\$ 606,639</u></u>	<u><u>\$ 635,805</u></u>	<u><u>\$ 635,805</u></u>

**ANZALDUAS INTERNATIONAL  
CROSSING REVENUE BONDS  
DEBT SERVICE FUND 2017 B  
Fund Balance Summary**

	<b>Actual 21-22</b>	<b>Adj. Budget 22-23</b>	<b>Estimated 22-23</b>	<b>Budget 23-24</b>
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 387,233	\$ 387,233	\$ 401,533	\$ 74,033
Revenue:				
Interest Income	<u>2,933</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources:				
Transfer In:				
Anzalduas International Crossing Fund	<u>\$ 850,792</u>	<u>\$ 841,775</u>	<u>\$ 841,775</u>	<u>\$ 839,806</u>
Total Revenue and Transfers	<u>853,725</u>	<u>841,775</u>	<u>841,775</u>	<u>839,806</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,240,958</u>	<u>\$ 1,229,008</u>	<u>\$ 1,243,308</u>	<u>\$ 913,839</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 620,000	\$ 640,000	\$ 640,000	\$ 655,000
Interest and Fees - Series B	<u>219,425</u>	<u>201,775</u>	<u>201,775</u>	<u>184,806</u>
Other Financing Sources (Uses):				
Transfer Out:				
General Fund	<u>-</u>	<u>327,500</u>	<u>327,500</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 839,425</u>	<u>\$ 1,169,275</u>	<u>\$ 1,169,275</u>	<u>\$ 839,806</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 401,533</u></u>	<u><u>\$ 59,733</u></u>	<u><u>\$ 74,033</u></u>	<u><u>\$ 74,033</u></u>

**ANZALDUAS INTERNATIONAL  
CROSSING REVENUE BONDS  
DEBT SERVICE 2022 A & B  
Fund Balance Summary**

	<b>Actual 21-22</b>	<b>Adj. Budget 22-23</b>	<b>Estimated 22-23</b>	<b>Budget 23-24</b>
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Other Financing Sources:				
Transfer In:				
Anzalduas Cargo Construction Fund	\$ 45,786	\$ 2,345,027	\$ 2,345,027	\$ 2,332,500
Total Revenue and Transfers	45,786	2,345,027	2,345,027	2,332,500
<b>TOTAL RESOURCES</b>	\$ 45,786	\$ 2,345,027	\$ 2,345,027	\$ 2,332,500
APPROPRIATIONS				
Series A	\$ 19,728	\$ 1,010,398	\$ 1,010,398	\$ 1,005,000
Series B	26,058	1,334,629	1,334,629	1,327,500
<b>TOTAL APPROPRIATIONS</b>	\$ 45,786	\$ 2,345,027	\$ 2,345,027	\$ 2,332,500
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -



# **CAPITAL PROJECTS FUNDS**



## CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Quinta Mazatlan - Center for Urban Ecology** is a major fund that was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The **City Hall Expansion / Reservoir Development Fund** is a major fund that was established to account for expenses used to expand City Hall and development of the reservoir.

The **Traffic / Drainage Bond Fund** is a non major fund that was established to account for all expenses in undertaking all Drainage and Traffic improvements.

The **Parks Facility / Fire Station #2 Fund** is a non major fund that was established to account for all the expenses for construction and completion of a Parks and Fire Station #2 Facilities.

The **Infrastructure and Improvements Fund** is a major fund that was established to account for resources used for the acquisition and/or construction of capital for improvements to the City

The **Street Improvement Construction Fund** is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Sports Facility Construction Fund** is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Certificate of Obligations Series 2014 Performing Arts Facility Fund** is a non major fund that was established to account for all the expenses for completion of the Performing Arts Facility.

The **Information Technology Fund** is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Water and Wastewater Depreciation Funds** are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Wastewater Fund.

The **Water and Wastewater Capital Improvement Funds/Bond Construction Funds** are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Champion Lakes Golf Course Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by the Champion Lakes Golf Course Fund.

The **Convention Center Depreciation/Performing Art Depreciation Funds** are a non major fund that was established for the sole purpose of renovation of the Convention facility.

The **Passenger Facility Charge Fund** is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The **Airport Capital Improvement Fund** is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Bridge & Anzalduas Capital Improvement Funds** are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

The **Anzalduas Cargo Construction Fund** is a major fund that was established to account for the resources received and expenditures related to the construction of northbound facilities and improvements to the southbound facilities to allow the Anzalduas International Bridge to become a fully commercial bridge.



## CAPITAL IMPROVEMENT FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BEGINNING FUND BALANCE</b>	\$ 8,987,888	\$ 9,275,469	\$ 9,275,469	\$ 6,898,724
Revenues				
Contributions - Outside Agencies	\$ 50,000	\$ 250,000	\$ 250,000	\$ -
Developers' Escrow Accounts	3,589	-	-	-
Grant Reimbursement	-	935,276	-	935,276
Interest Income	(244,619)	24,390	101,868	-
Miscellaneous / Recovery Prior Year Exp	8,666	-	-	-
Total Revenues	<u>(182,364)</u>	<u>1,209,666</u>	<u>351,868</u>	<u>935,276</u>
Other Financing Sources:				
Transfer In:				
General Fund	5,328,593	5,164,935	5,164,935	4,968,700
Infrastructure and Improvement Fund	-	877,000	877,000	-
Total Revenues and Transfers	<u>5,146,228</u>	<u>7,251,601</u>	<u>6,393,803</u>	<u>5,903,976</u>
<b>TOTAL RESOURCES</b>	<u>\$ 14,134,116</u>	<u>\$ 16,527,070</u>	<u>\$ 15,669,272</u>	<u>\$ 12,802,700</u>
APPROPRIATIONS				
Expenditures:				
General Government	\$ 807,038	\$ 1,661,297	\$ 1,657,297	\$ 458,000
Public Safety	1,013,741	2,911,099	2,978,350	1,341,389
Highways, Streets and Drainage	650,467	5,947,762	2,555,078	6,688,917
Culture and Recreation	2,013,258	5,195,526	1,227,823	4,314,394
Health & Welfare	48,623	235,000	235,000	-
<b>Total Expenditures (Detail Schedule Attached)</b>	<u>\$ 4,533,127</u>	<u>\$ 15,950,684</u>	<u>\$ 8,653,548</u>	<u>\$ 12,802,700</u>
Other Financing Sources (Uses):				
Transfer Out:				
Street Improvement Construction Fund	325,520	-	-	-
Parks Facility Construction Fund	-	117,000	117,000	-
<b>Total Expenditures and Transfers</b>	<u>4,858,647</u>	<u>16,067,684</u>	<u>8,770,548</u>	<u>12,802,700</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 9,275,469</u>	<u>\$ 459,386</u>	<u>\$ 6,898,724</u>	<u>\$ -</u>

## CAPITAL IMPROVEMENT FUND

### Detailed Schedule

EXPENDITURES	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24	Operations & Maintenance Impact
General Government	\$ 807,038	\$ 1,661,297	\$ 1,657,297	\$ 458,000	\$ -
Public Safety	1,013,741	2,911,099	2,978,350	1,341,389	77,000
Highways and Streets	650,467	5,947,762	2,555,078	6,688,917	11,000
Culture and Recreations	2,013,255	5,195,526	1,227,823	4,314,394	12,040
Health & Welfare	48,623	235,000	235,000	-	-
<i>Total</i>	<u>\$ 4,533,125</u>	<u>\$ 15,950,685</u>	<u>\$ 8,653,549</u>	<u>\$ 12,802,701</u>	<u>\$ 100,040</u>
<i>General Government Improvements</i>					
City Fiber Optic Networking	\$ 368,921	\$ 300,000	\$ 300,000	\$ 300,000	\$ -
City Hall Front Canopy Upgrades	-	232,000	178,000	58,000	-
Development Center Conference Room Renovation	-	55,200	55,200	-	-
Development Monument Sign	-	48,000	48,000	-	-
Downtown Improvements	19,598	100,000	100,000	100,000	-
Finance & Budget Department Remodel	-	274,339	274,339	-	-
IT - Equipment	357,457	184,758	184,758	-	-
Phone System Upgrade	6,019	-	-	-	-
Planning - Comprehensive Plan	55,045	467,000	517,000	-	-
<i>Total General Government Improvements</i>	<u>807,038</u>	<u>1,661,297</u>	<u>1,657,297</u>	<u>458,000</u>	<u>-</u>
<i>Fire Department</i>					
Aerial Ladder Fire Truck - Partial Payment	\$ -	\$ 235,500	\$ 235,500	\$ -	\$ -
Dual Head Mobile Radio	65,700	-	-	-	-
Emergency Operations Technology Refresh	-	100,000	100,000	-	2,000
Fire Records Management Software	143,900	206,100	206,100	-	50,000
Fire Station #2 & #3 Building Improvement	50,710	35,600	39,570	-	-
Fire Station #4 Apparatus Bay Floor Repair	51,042	-	-	-	-
Fire Station #6 - Generator	-	-	-	-	2,000
Pumper Fire Truck Engine 7 - Partial Payment	-	-	-	255,000	-
Single Head Mobile Radios	107,224	-	-	-	-
<i>Traffic</i>					
Downtown Signal Improvement	-	250,000	250,000	-	-
Loop Cutting Project by Corridors	78,486	120,000	120,000	120,000	-
Pavement Markings	137,767	120,000	120,000	120,000	-
Roadway Safety Improv. - Various Locations	98,321	150,000	150,000	200,000	3,000
Traffic Building Renovation	18,657	910,680	1,160,200	410,150	10,000
Traffic Operation - Equipment	-	114,920	-	114,920	-
Traffic Sign Upgrade	49,818	50,000	50,000	50,000	-
Traffic Signal Installation	212,116	440,000	440,000	-	10,000
Vision Zero	-	178,299	106,980	71,319	-
<i>Total Public Safety</i>	<u>1,013,741</u>	<u>2,911,099</u>	<u>2,978,350</u>	<u>1,341,389</u>	<u>77,000</u>
<i>Highways and Streets</i>					
17 1/2 from 29th Street to Ware Road	\$ -	\$ 304,019	\$ 304,019	\$ 235,000	-
33rd Street Extension - Oxford to Auburn Ave.	-	780,000	159,706	681,750	5,000
33rd Street - Right of Way	-	-	-	500,000	-
Asphalt Crack Sealing	248,560	250,000	250,000	250,000	-
Bicentennial Noise Wall Repairs	-	201,000	201,000	-	-
Dove Avenue Widening	290,067	-	-	-	-
Storage Building	-	160,000	130,000	30,000	1,000
FM2220 - Monte Cristo Road to SH107 Median	-	1,147,269	-	1,950,000	-
Street Lights	99,449	566,132	66,132	600,000	-
Subdivision Paving	12,391	350,000	350,000	350,000	-
Taylor Road - 2 mile to 4 mile	-	1,190,400	95,279	2,092,167	5,000
<i>Total Streets</i>	<u>650,467</u>	<u>4,948,820</u>	<u>1,556,136</u>	<u>6,688,917</u>	<u>11,000</u>

## CAPITAL IMPROVEMENT FUND

### Detailed Schedule

EXPENDITURES	Actual 2021	Adj. Budget 2022	Estimated 2022	Budget 2023	Operations & Maintenance Impact
<i>Drainage</i>					
Stewart and 107 Drainage	\$ -	\$ 998,942	\$ 998,942	\$ -	\$ -
<i>Total Drainage</i>	-	998,942	998,942	-	-
<i>Total Highways , Streets and Drainage</i>	650,467	5,947,762	2,555,078	6,688,917	11,000
<i>Culture and Recreation Improvements</i>					
Adaptive Playground - Baseball Field (Amenities)	\$ 42,270	\$ -	\$ 272	\$ -	\$ -
Adaptive Playground - Los Encinos	286,644	221,356	221,356	-	-
Assorted Parks Amenities	83,106	200,000	200,000	200,000	-
Fireman's Park - H2O Hut Relocation	44,191	-	-	-	-
Hike & Bike Trail Amenities	-	150,000	100,000	50,000	3,840
Horticultural Improvements	83,161	110,000	110,000	110,000	-
IMAS HVAC Project	-	83,868	83,868	-	-
McAuliffe Sidewalk Improvements	194,992	-	-	-	-
Morris Hike and Bike	1,730	2,085,656	228,720	1,856,936	2,000
Morris Park : Phase 2/3	7,544	1,864,456	87,456	1,776,479	6,200
Municipal Park - East Playground	129,051	-	-	-	-
Parking Lot Package	31,655	-	-	-	-
Parks - Mini Excavator	35,162	-	-	-	-
Stadium Parking	219,246	246,320	93,260	190,000	-
Westside Park Improvements	375,508	143,492	12,513	130,979	-
Youth Baseball Complex Additional Parking	478,996	90,378	90,378	-	-
<i>Total Culture and Recreation Improvements</i>	2,013,255	5,195,526	1,227,823	4,314,394	12,040
<i>Health and Welfare</i>					
Tire Cleanup	\$ 48,623	\$ -	\$ -	\$ -	\$ -
Enviromental & Health - Aerial Bucket Truck	-	168,300	168,300	-	-
Enviromental & Health - Tractor Mowing	-	66,700	66,700	-	-
<i>Total Health and Welfare</i>	48,623	235,000	235,000	-	-
<b>TOTAL</b>	<u>\$ 4,533,124</u>	<u>\$ 15,950,684</u>	<u>\$ 8,653,548</u>	<u>\$ 12,802,700</u>	<u>\$ 100,040</u>

**QUINTA MAZATLAN - CENTER  
FOR URBAN ECOLOGY FACILITY  
Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 2,076,594	\$ 9,750,112	\$ 9,750,112	\$ 13,165,624
Revenues:				
Economic Development Administration (EDA)	\$ -	\$ 1,800,000	\$ -	\$ 1,800,000
Federal Grants / FTA	-	3,954,209	-	4,968,875
MISD - Contribution	-	4,000,000	-	2,750,000
State Grant - Texas Parks and Wildlife	39,047	7,160,308	-	6,160,788
University of Texas Rio Grande Valley	-	5,000,000	-	21,293,057
Hidalgo County Contribution	-	500,000	-	750,000
Economic Development Initiative (EDI)	-	-	-	1,000,000
McAllen Public Utilities	-	-	-	1,000,000
Interest Income	81,150	24,197	449,012	-
Total Revenues	<u>120,197</u>	<u>22,438,714</u>	<u>449,012</u>	<u>39,722,720</u>
Other Financing Sources:				
Transfer In:				
Infrastructure & Improvement Fund	5,430,000	-	-	-
Development Corporation Fund	1,700,915	-	-	-
General Fund	-	2,800,000	2,800,000	2,720,250
Friends of Quinta Fund	500,500	1,000,000	166,500	1,229,288
Total Revenues and Transfers	<u>7,751,612</u>	<u>26,238,714</u>	<u>3,415,512</u>	<u>43,672,258</u>
<b>TOTAL RESOURCES</b>	<u>\$ 9,828,206</u>	<u>\$ 35,988,826</u>	<u>\$ 13,165,624</u>	<u>\$ 56,837,882</u>
APPROPRIATIONS				
Capital Projects:				
Masterplan / Design	\$ 78,094	\$ 972,486	\$ -	\$ 1,159,494
Construction	-	43,000,000	-	51,928,095
Furniture, Fixtures and Equipment	-	957,365	-	1,800,000
Total Project Cost	<u>78,094</u>	<u>44,929,851</u>	<u>-</u>	<u>54,887,589</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 78,094</u>	<u>\$ 44,929,851</u>	<u>\$ -</u>	<u>\$ 54,887,589</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 9,750,112</u>	<u>\$ (8,941,025)</u>	<u>\$ 13,165,624</u>	<u>\$ 1,950,293</u>

## CITY HALL EXPANSION / RESERVOIR DEVELOPMENT

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 21,175,377
Revenues:				
Interest Income	\$ -	\$ -	\$ 175,377	\$ -
Total Revenues	-	-	175,377	-
Other Financing Sources:				
Transfer In:				
General Fund	-	21,000,000	21,000,000	-
Total Revenues and Transfer	\$ -	\$ 21,000,000	\$ 21,175,377	\$ -
<b>TOTAL RESOURCES</b>	\$ -	\$ 21,000,000	\$ 21,175,377	\$ 21,175,377
APPROPRIATIONS				
City Hall Expansion Construction	\$ -	\$ 21,000,000	\$ -	\$ -
Reservoir Development	-	-	-	21,175,377
<b>TOTAL APPROPRIATIONS</b>	\$ -	\$ 21,000,000	\$ -	\$ 21,175,377
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ 21,175,377	\$ -

## TRAFFIC/DRAINAGE BOND FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 17,049,949	\$ 14,300,430	\$ 14,300,430	\$ 8,355,561
Revenues:				
Northgate Lane Drainage Improvement	\$ -	\$ 1,398,425	\$ 140,000	\$ 1,258,425
Interest Income	105,404	36,719	256,376	-
Total Revenues	105,404	1,435,144	396,376	1,258,425
<b>TOTAL RESOURCES</b>	<u>\$ 17,155,353</u>	<u>\$ 15,735,574</u>	<u>\$ 14,696,806</u>	<u>\$ 9,613,986</u>
APPROPRIATIONS				
Capital Projects:				
<i>Traffic Improvements</i>				
Fiber Optic	\$ 63,786	\$ 453,000	\$ 453,000	\$ -
Traffic Study	438,075	-	-	-
<i>Drainage Improvements</i>				
2nd South Street at Byron Nelson	1,200	278,537	263,564	14,973
43rd North Street Bypass	15,246	-	-	-
4th Street at Sunflower	1,778	-	-	-
Bicentennial Blueline	1,577,313	3,562,990	1,842,179	-
Burns Drive	-	50,000	30,000	301,750
Collardo Subdivision	-	262,000	-	508,100
Dove Avenue	60,349	-	-	-
Gardenia Avenue at 25½ Street	7,346	-	-	-
Gray Subdivision Drainage Outfall Improvements	-	15,000	8,000	258,950
Houston Avenue at South 2nd Street	-	10,000	8,000	227,000
Main (North) Street at Jay Avenue	-	664,218	28,105	636,113
Martin Avenue Bypass	438,231	1,120,795	857,325	-
Mona Avenue	-	375,000	334,840	-
MS4 Stormwater Quality Monitoring Program	-	60,000	60,000	21,344
North 11th Street at Shasta Avenue	-	16,200	12,960	188,640
North 41st Street at Daffodil Avenue	-	83,000	8,500	87,190
North 4th Street at Tulip Avenue	-	6,000	6,000	269,000
Northgate Lane	-	2,012,519	513,848	1,198,980
Northwest Blueline Regrade	233,407	156,159	-	156,159
Northwest Blueline Regrade - Right of Way	-	60,000	60,000	-
Northwest Regional Stormwater Detention Facility	-	2,937,187	881,156	2,056,031
Primrose Avenue at Bicentennial	3,197	121,935	41,573	245,000
Pump Bypass Station 255	-	97,339	-	97,339
Quamasia Avenue at North 11th Street	-	817,038	726,396	-
South 1st Street at Beaumont Avenue	-	163,500	205,800	-
Tamarack (East)	-	20,626	-	20,626
Vine Avenue at North 48th Street Bypass	14,994	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,854,922</u>	<u>\$ 13,343,043</u>	<u>\$ 6,341,246</u>	<u>\$ 6,287,195</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 14,300,430</u>	<u>\$ 2,392,530</u>	<u>\$ 8,355,561</u>	<u>\$ 3,326,791</u>

**PARKS FACILITY/FIRE #2  
CONSTRUCTION FUND  
Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 5,878,849	\$ 2,300,050	\$ 2,300,050	\$ 469,771
Revenues:				
Interest Income	<u>17,073</u>	<u>7,550</u>	<u>27,086</u>	<u>-</u>
Total Revenues	<u>17,073</u>	<u>7,550</u>	<u>27,086</u>	<u>-</u>
Other Financing Sources:				
Transfer In:				
Certificate of Obligation Series 2014 Fund	5,156	-	-	-
Capital Improvement Fund	<u>-</u>	<u>117,000</u>	<u>117,000</u>	<u>-</u>
Total Revenues and Transfers	<u>22,229</u>	<u>124,550</u>	<u>144,086</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,901,078</u>	<u>\$ 2,424,600</u>	<u>\$ 2,444,136</u>	<u>\$ 469,771</u>
APPROPRIATIONS				
Parks Administration - Construction	3,601,027	2,249,365	1,849,365	400,000
Parks Administration - Furniture, Fixtures and Equipment	<u>-</u>	<u>175,000</u>	<u>125,000</u>	<u>50,000</u>
Total Project Cost	<u>3,601,027</u>	<u>2,424,365</u>	<u>1,974,365</u>	<u>450,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 3,601,027</u>	<u>\$ 2,424,365</u>	<u>\$ 1,974,365</u>	<u>\$ 450,000</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 2,300,050</u>	<u>\$ 235</u>	<u>\$ 469,771</u>	<u>\$ 19,771</u>

## INFRASTRUCTURE AND IMPROVEMENTS

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24	Operations & Maintenance Impact
RESOURCES					
<b>BEGINNING FUND BALANCE</b>	\$ 25,401,940	\$ 39,996,282	\$ 39,996,282	\$ 21,870,921	\$ -
Revenues					
Interest Income	\$ 276,634	\$ -	\$ 842,906	\$ -	\$ -
Other Financing Sources:					
Transfers In:					
General Fund	21,483,712	2,478,626	2,478,626	-	-
Development Corporation Fund	-	3,273,600	3,273,600	-	-
Total Revenues and Transfers	21,760,346	5,752,226	6,595,132	-	-
<b>TOTAL RESOURCES</b>	\$ 47,162,286	\$ 45,748,508	\$ 46,591,414	\$ 21,870,921	\$ -
APPROPRIATIONS					
Alleys	\$ -	\$ 3,600,000	\$ 288,000	\$ 3,312,000	\$ 25,000
Animal Control - Equipment	-	50,000	50,000	-	-
Animal Intake Facility Study	10,050	45,000	45,000	-	-
Balboa Lift Station	-	700,000	-	700,000	-
Beautification of Bicentennial	77,871	83,774	83,774	-	4,560
Bethel Gardens	3,688	14,000	14,000	-	600
Bucket Trucks	-	162,454	162,454	-	20,000
Campground Projects - Kappler	8,833	1,600,000	380,000	1,220,000	26,501
Children's Museum at IMAS	-	1,000,000	-	1,000,000	-
Crockett Elementary Park	310,421	151,918	151,918	-	1,080
Connectivity Trail / Precinct 2 Project	-	3,120,000	3,120,000	-	-
Dynamic Message Board with Trailer Hitch	-	31,546	31,546	-	-
Emergency Call Boxes	-	21,000	17,460	-	-
Energy Efficiency Program	605,782	3,058,271	2,500,000	558,271	30,000
Engineering Drainage Study	-	325,000	250,000	75,000	-
ERP Project	-	5,100,000	-	5,100,000	1,785,000
Fire - Portable Radios	-	60,750	60,750	-	-
Fire Station #8	5,259	4,700,000	5,059,699	252,752	97,000
Fire Truck	-	779,802	779,802	-	-
Firefighter Training Facility Center	-	4,768,180	1,400,000	4,129,460	99,000
Irrigation District ROW - Trails	-	1,800,000	-	1,800,000	-
Land Acquisition - Project Air	-	7,273,600	7,289,811	-	-
Las Palmas CC Park Soccer Fields and Artificial Turf	679,098	120,902	120,902	-	12,145
Lark and Palmview Comm. Centers - A/C Replacement	-	659,371	659,371	-	-
Library - Main - A/C Replacement	-	64,000	64,000	-	-
New Parks & Recreation Areas South of Expressway	-	872,886	-	872,886	-
Painting of Siphons	35,000	-	-	-	-
Police - A/C Replacement	-	112,892	112,892	-	-
Splash Grounds at City Parks	-	570,000	225,000	345,000	41,328
Storm Water Compliance - Vactor Trucks	-	930,000	930,000	-	40,000
Street Lights Upgrade	-	141,000	10,000	165,000	2,000
Tennis Center	-	2,340,000	-	2,340,000	-
Total Capital Projects	1,736,002	44,256,346	23,806,379	21,870,369	2,184,214
Other Financing Sources (Uses)					
Transfers Out:					
Capital Improvement Fund	\$ -	\$ 877,000	\$ 877,000	\$ -	-
Quinta Mazatlan - CUE Fund	5,430,000	-	-	-	-
Parkland Zone #2 Fund	-	617,114	617,114	-	-
<b>TOTAL APPROPRIATIONS</b>	\$ 7,166,002	\$ 45,750,460	\$ 25,300,493	\$ 21,870,369	
Other items affecting Working Capital	-	580,000	580,000	-	
<b>ENDING FUND BALANCE</b>	\$ 39,996,284	\$ 578,048	\$ 21,870,921	\$ 552	



## STREET IMPROVEMENT CONSTRUCTION

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 3,524,620	\$ 2,742,949	\$ 2,742,949	\$ 2,371,536
Revenues:				
Other Agencies - TxDOT				
Grant Reimbursement	\$ -	\$ 1,083,788	\$ 670,313	\$ 511,675
Interest Income	17,316	5,914	43,395	71,146
Total Revenues	17,316	1,089,702	713,708	582,821
Other Financing Sources:				
Transfer In:				
Development Corporation Fund	620,678	-	-	-
Capital Improvement Fund	325,520	-	-	-
Total Revenues and Transfers	963,514	1,089,702	713,708	582,821
<b>TOTAL RESOURCES</b>	\$ 4,488,134	\$ 3,832,651	\$ 3,456,656	\$ 2,954,357
APPROPRIATIONS				
Capital Projects:				
10th and Business 83	\$ 1,884	\$ 261,907	\$ -	\$ 261,907
23rd and Ebony	-	306,542	263,766	102,790
23rd and Hackberry	189,172	317,463	133,592	183,871
23rd and Jackson	2,597	286,194	163,544	208,077
23rd and Kendlewood	123,406	234,023	106,874	127,150
Bicentennial: Trenton - SH107 (Construction)	452,647	50,000	39,152	-
Dove: 41st Street to Bentsen Road	975,481	1,342,543	378,193	1,375,317
<b>TOTAL APPROPRIATIONS</b>	\$ 1,745,187	\$ 2,798,672	\$ 1,085,121	\$ 2,259,112
<b>ENDING FUND BALANCE</b>	\$ 2,742,949	\$ 1,033,978	\$ 2,371,536	\$ 695,245

## SPORTS FACILITY CONSTRUCTION

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 57,803	\$ 2,051	\$ 2,051	\$ 1,705
Revenues:				
Interest Income	\$ 33	\$ -	\$ 29	\$ -
Total Revenues	<u>33</u>	<u>-</u>	<u>29</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 57,836</u>	<u>\$ 2,051</u>	<u>\$ 2,080</u>	<u>\$ 1,705</u>
APPROPRIATIONS				
Capital Projects:				
Baseball Complex (Restroom Facilities)	<u>55,784</u>	<u>-</u>	<u>375</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 55,784</u>	<u>\$ -</u>	<u>\$ 375</u>	<u>\$ -</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 2,051</u></u>	<u><u>\$ 2,051</u></u>	<u><u>\$ 1,705</u></u>	<u><u>\$ 1,705</u></u>

**CERTIFICATE OF OBLIGATION SERIES 2014**  
**PERFORMING ARTS FACILITY**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 5,147	\$ -	\$ -	\$ -
Revenues:				
Interest Income	\$ 9	\$ -	\$ -	\$ -
Total Revenues	<u>9</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,156</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
APPROPRIATIONS				
Other Financing Sources (Uses):				
Transfer Out:				
Parks Facility / Fire Station #2 Const. Fund	<u>5,156</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 5,156</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

## INFORMATION TECHNOLOGY FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 201,218	\$ 254,445	\$ 254,445	\$ 64,029
Revenues:				
Fiber Optic Conduit Lease	\$ 62,827	\$ 64,712	\$ 65,968	\$ 66,000
Interest Income	<u>1,923</u>	<u>551</u>	<u>5,036</u>	<u>-</u>
Total Revenues	<u>64,750</u>	<u>65,263</u>	<u>71,004</u>	<u>66,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 265,968</u>	<u>\$ 319,708</u>	<u>\$ 325,449</u>	<u>\$ 130,029</u>
APPROPRIATIONS				
Capital Projects:				
Computer Equipment	\$ -	\$ 206,420	\$ 206,420	\$ -
Computer Software	-	9,000	-	-
PC Replacement	-	-	-	100,000
Project SMART	-	35,000	35,000	-
Offsite Backup	<u>11,523</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 11,523</u>	<u>\$ 270,420</u>	<u>\$ 261,420</u>	<u>\$ 120,000</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 254,445</u>	<u>\$ 49,288</u>	<u>\$ 64,029</u>	<u>\$ 10,029</u>

## WATER DEPRECIATION Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 6,249,327	\$ 3,999,977	\$ 6,360,058	\$ 3,492,200
Revenues:				
Interest Income	\$ 40,577	\$ 24,000	\$ 179,754	\$ 107,295
Valuation Allowance	(124,298)	-	-	-
Total Revenues	(83,721)	24,000	179,754	107,295
Other Financing Sources:				
Transfer In:				
Water Fund	1,609,101	1,768,040	1,599,619	1,850,076
Total Revenues and Transfers	1,525,380	1,792,040	1,779,373	1,957,371
<b>TOTAL RESOURCES</b>	\$ 7,774,707	\$ 5,792,017	\$ 8,139,431	\$ 5,449,571
APPROPRIATIONS				
Operating Expenses:				
Water Treatment Plant	\$ 279,514	\$ 285,760	\$ 239,067	\$ 292,500
Water Lab	21,508	-	-	-
Transmission & Distribution	722,923	1,052,930	820,000	1,728,499
Water Meter Readers	70,095	-	59,265	200,000
Customer Relations	-	27,000	27,000	-
Total Operations	1,094,039	1,365,690	1,145,332	2,220,999
Capital Projects:				
Annual Water Tower Rehabilitation	-	700,000	-	-
Annual Waterline Replacement	68,500	800,000	600,000	400,000
CDBG Projects	-	100,000	100,000	100,000
Concrete Steel Pipe Rehab/Replacement Phase 1	9,155	450,000	450,000	-
Daffodil Road Waterline Replacement	333,916	275,000	427,000	-
ERP Project	-	800,000	800,000	-
Hackberry Waterline Replacement 17th-19th	4,034	150,000	155,000	-
Kendlewood Waterline Replacement 17th-20th	4,000	115,000	120,000	-
NWTP Chain and Flight Sludge Collector Replacement	-	600,000	604,900	-
SWTP Electrical Generator Project	3,000	217,650	200,000	500,000
SWTP Exp Filter/Clarifier	63,742	5,000	5,000	-
SWTP Tube Replacement	-	200,000	-	400,000
Taylor Road Utility Adjustment (IH 2-Pecan)	264,000	49,000	10,000	-
Taylor Road Utility Adjustments Business 83 - Daffodil	-	30,000	30,000	30,000
Total Capital Projects	750,346	4,491,650	3,501,900	1,430,000
<b>TOTAL APPROPRIATIONS</b>	\$ 1,844,386	\$ 5,857,340	\$ 4,647,232	\$ 3,650,999
Adjustments for accruals	429,737	-	-	-
<b>ENDING FUND BALANCE</b>	\$ 6,360,058	\$ (65,323)	\$ 3,492,200	\$ 1,798,572

## WATER CAPITAL IMPROVEMENT FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 4,237,849	\$ 4,165,305	\$ 4,589,436	\$ 4,266,283
Revenues:				
Interest Income	\$ 33,272	\$ 22,902	\$ 163,844	\$ 127,988
Unrealized (loss) on Investments	(89,213)	-	89,213	-
Total Revenues	(55,941)	22,902	253,057	127,988
Other Financing Sources:				
Transfer In:				
Water Fund	941,469	1,018,790	1,018,790	1,721,500
Total Revenues and Transfers	885,528	1,041,692	1,271,847	1,849,488
<b>TOTAL RESOURCES</b>	<u>\$ 5,123,377</u>	<u>\$ 5,206,997</u>	<u>\$ 5,861,283</u>	<u>\$ 6,115,771</u>
APPROPRIATIONS				
Operating Expenses:				
Water Plant	\$ 12,154	\$ 25,500	\$ -	\$ 95,400
Water Lab	973	-	-	40,500
Transmission & Distribution	428,370	518,790	-	1,085,600
Total Operations	441,496	544,290	-	1,221,500
Capital Projects:				
Geo-Water (Deep Well)	-	150,000	10,000	150,000
HCID #1 Raw Waterline	-	10,000	10,000	-
HCRMA Waterline Adjustment	48,714	-	-	-
Line Oversizing/Participation	73,456	150,000	50,000	150,000
North Bentsen Road Transmission Line	-	250,000	100,000	150,000
NWTP Expansion (11.25 to 22.50 mgd)	-	1,400,000	1,400,000	1,400,000
SWTP Expansion Filter/Clarifier	-	15,000	15,000	-
Waterline Extensions	47,761	50,000	10,000	50,000
Total Capital Projects	169,931	2,025,000	1,595,000	1,900,000
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 611,427</u>	<u>\$ 2,569,290</u>	<u>\$ 1,595,000</u>	<u>\$ 3,121,500</u>
Adjustment for accrued expenses	77,486	-	-	-
<b>ENDING FUND BALANCE</b>	<u><u>\$ 4,589,436</u></u>	<u><u>\$ 2,637,707</u></u>	<u><u>\$ 4,266,283</u></u>	<u><u>\$ 2,994,271</u></u>

## WATER REVENUE ISSUES FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ (195,687)	\$ 1,429,412	\$ 25,518	\$ -
Revenues:				
Bond Proceeds	\$ 1,062,535	\$ 18,725,000	\$ 2,000,000	\$ 16,825,000
<b>TOTAL RESOURCES</b>	<u>\$ 866,848</u>	<u>\$ 20,154,412</u>	<u>\$ 2,025,518</u>	<u>\$ 16,825,000</u>
APPROPRIATIONS				
Capital Projects:				
Sludge Dewatering	\$ -	\$ 825,000	\$ -	\$ -
HCID #1 - Raw Waterline	1,309,171	360,000	-	-
SWTP Expansion Filter/Clarifier	440,531	355,000	-	-
South WTP Electrical Generator Project	-	-	-	825,000
AMI Project	-	18,000,000	2,000,000	16,000,000
Total Capital Projects	<u>1,749,703</u>	<u>19,540,000</u>	<u>2,000,000</u>	<u>16,825,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,749,703</u>	<u>\$ 19,540,000</u>	<u>\$ 2,000,000</u>	<u>\$ 16,825,000</u>
Adjustment for accrued expenses	<u>908,373</u>	-	<u>(25,518)</u>	-
<b>ENDING FUND BALANCE</b>	<u><u>\$ 25,518</u></u>	<u><u>\$ 614,412</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

## WASTEWATER DEPRECIATION FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 15,994,790	\$ 15,100,923	\$ 17,924,626	\$ 18,634,840
Revenues:				
Interest Income	\$ (457,046)	\$ 83,555	\$ 1,059,826	\$ 559,727
Total Revenues	<u>(457,046)</u>	<u>83,555</u>	<u>1,059,826</u>	<u>559,727</u>
Other Financing Sources:				
Transfer In:				
Wastewater Fund	<u>3,651,161</u>	<u>3,861,464</u>	<u>3,755,656</u>	<u>3,823,361</u>
Total Revenues and Transfers	<u>3,194,114</u>	<u>3,945,019</u>	<u>4,815,482</u>	<u>4,383,088</u>
<b>TOTAL RESOURCES</b>	<u>\$ 19,188,904</u>	<u>\$ 19,045,942</u>	<u>\$ 22,740,108</u>	<u>\$ 23,017,928</u>
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ -	\$ 8,000	\$ 10,000
Wastewater Treatment Plant	129,975	446,185	367,682	988,500
Wastewater Laboratory	-	23,200	17,039	11,500
Wastewater Collections	<u>560,618</u>	<u>232,830</u>	<u>161,958</u>	<u>411,000</u>
Total Operations	<u>690,593</u>	<u>702,215</u>	<u>554,679</u>	<u>1,421,000</u>
Capital Projects:				
23rd Street & Sarah Lift Station Design	\$ -	\$ 150,000	\$ 168,165	\$ -
23rd and Sarah Lift Station Abandonment	-	-	-	3,850,000
5 mile and Bentsen Lift Station Rehab	-	500,000	500,000	-
Adobe Wells Lift Station Abandonment	1,559	50,000	-	-
Annual Lift Station Rehabilitation	14,656	100,000	37,725	100,000
Annual Manhole Rehabilitation	599,153	600,000	580,755	600,000
Bentsen Sewer Improvements Project	-	300,000	40,000	260,000
CDBG/Urban County Matching	47,351	100,000	32,000	-
Downtown Sewer Improvements Project	-	1,000,000	250,000	-
ERP Project	-	800,000	800,000	-
Lark Sewer Improvements	-	-	-	3,950,000
NWWTP Headworks Construction	305,000	460,000	433,600	-
Sewer Line & Manhole Replace	19,322	600,000	244,344	600,000
Shary Road Utility Adjust (Pioneer Force Main)	419	585,000	185,000	-
SWWTP Grit System (Coanda)	-	250,000	-	-
SWWTP Headworks Screens Replacement	-	300,000	279,000	-
Ware Road Utility Adj FM 107-Monte Cristo	-	-	-	50,000
Zinnia Lift Station Abandonment	-	50,000	-	400,000
Total Operations	<u>987,460</u>	<u>5,845,000</u>	<u>3,550,589</u>	<u>9,810,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,678,053</u>	<u>\$ 6,547,215</u>	<u>\$ 4,105,268</u>	<u>\$ 11,231,000</u>
Adjustment for accruals	<u>413,775</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 17,924,626</u>	<u>\$ 12,498,727</u>	<u>\$ 18,634,840</u>	<u>\$ 11,786,928</u>



## WASTEWATER CAPITAL IMPROVEMENT FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 5,308,999	\$ 5,384,513	\$ 5,681,980	\$ 4,629,836
Revenues:				
Interest Income	\$ 35,693	\$ 26,246	\$ 163,636	\$ 138,895
Gain (loss) on Investments	(157,782)	-	-	-
Other - Outside Contributions	3,564	1,327,305	-	1,327,305
Total Revenues	<u>(118,525)</u>	<u>1,353,551</u>	<u>163,636</u>	<u>1,466,200</u>
Other Financing Sources:				
Transfers In:				
Wastewater Fund	858,657	1,301,007	1,301,007	1,475,145
Total Revenues and Other Sources	<u>740,132</u>	<u>2,654,558</u>	<u>1,464,643</u>	<u>2,941,345</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,049,131</u>	<u>\$ 8,039,071</u>	<u>\$ 7,146,623</u>	<u>\$ 7,571,182</u>
APPROPRIATIONS				
Capital Outlay:				
Administration	\$ 5,200	\$ 10,000	\$ 13,000	\$ 406,500
Wastewater Treatment Plant	14,672	143,230	136,227	-
Wastewater Laboratory	-	181,000	27,997	235,000
Wastewater Collections	115,326	366,777	338,370	233,645
Total Capital Outlay	<u>135,198</u>	<u>701,007</u>	<u>515,594</u>	<u>875,145</u>
Capital Projects:				
Dicker Road Sewer	\$ -	\$ 1,600,000	\$ 800,000	\$ 800,000
Line Oversizing/Participation	52,926	250,000	334,000	250,000
NWWTP Electrical	77,743	-	-	-
NWWTP Lift Station Improvements	-	120,000	120,000	-
Shary Road Utility Adjustment (Pioneer Force Main)	-	537,500	435,000	-
Sprague Sewer Lateral La Lomita-Ware Road Design	-	22,000	-	-
Tres Lagos Reclaimed Water Elevated Tower	8,100	303,900	312,193	50,000
Tres Lagos Reclaimed Water Elevated Tower Const.	-	2,851,203	-	2,851,203
Total Capital Projects	<u>138,769</u>	<u>5,684,603</u>	<u>2,001,193</u>	<u>3,951,203</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 273,967</u>	<u>\$ 6,385,610</u>	<u>\$ 2,516,787</u>	<u>\$ 4,826,348</u>
Adjustments for accrued expenses	<u>(93,184)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 5,681,980</u>	<u>\$ 1,653,461</u>	<u>\$ 4,629,836</u>	<u>\$ 2,744,833</u>

## WASTEWATER REVENUE BOND FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 924,234	\$ -	\$ -	\$ -
Revenues:				
Interest Income	\$ 265	\$ -	\$ -	\$ -
Total Revenues	<u>265</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 924,499</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
APPROPRIATIONS				
Capital Projects:				
South WWTP Admin Building Remodel	\$ 685,826	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>	<u>685,826</u>	<u>-</u>	<u>-</u>	<u>-</u>
Adjustment for accrual expenses	<u>(238,673)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**WASTEWATER REVENUE FUND**  
**Clean Water & SWIRFT Funding**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ (31,094)	\$ (31,070)	\$ (13,535)	\$ (12,554)
Revenues:				
Bond Proceeds	\$ -	\$ 272,431	\$ -	\$ 254,896
Miscellaneous / Recovery prior yr exp	6,263	-	-	-
Interest Income	<u>172</u>	<u>-</u>	<u>981</u>	<u>-</u>
Other Financing Sources:				
Transfer In:				
Wastewater Fund	<u>240,869</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>247,304</u>	<u>272,431</u>	<u>981</u>	<u>254,896</u>
<b>TOTAL RESOURCES</b>	<u>\$ 216,211</u>	<u>\$ 241,361</u>	<u>\$ (12,554)</u>	<u>\$ 242,342</u>
APPROPRIATIONS				
Capital Projects:				
North WWTP Electrical & SCADA Programming	<u>-</u>	<u>241,361</u>	<u>-</u>	<u>241,361</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ -</u>	<u>\$ 241,361</u>	<u>\$ -</u>	<u>\$ 241,361</u>
Adjustment for accrued expenses	<u>(229,746)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ (13,535)</u></u>	<u><u>\$ -</u></u>	<u><u>\$ (12,554)</u></u>	<u><u>\$ 981</u></u>

## SANITATION DEPRECIATION

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 12,760,808	\$ 11,186,037	\$ 11,232,065	\$ 10,174,715
Revenues:				
Rental Income	\$ 1,837,221	\$ 1,908,664	\$ 1,908,664	\$ 2,576,875
Interest Income	(458,473)	27,965	27,965	-
Total Revenues	<u>1,378,748</u>	<u>1,936,629</u>	<u>1,936,629</u>	<u>2,576,875</u>
<b>TOTAL RESOURCES</b>	<u>\$ 14,139,556</u>	<u>\$ 13,122,666</u>	<u>\$ 13,168,694</u>	<u>\$ 12,751,590</u>
APPROPRIATIONS				
Capital Outlay:				
Vehicles	\$ 2,898,582	\$ 5,848,203	\$ 2,929,715	\$ 6,906,566
Equipment	<u>-</u>	<u>454,930</u>	<u>-</u>	<u>50,000</u>
Other Financing Sources (Uses):				
Debt Service - Motorola Lease Payment	<u>8,910</u>	<u>64,264</u>	<u>64,264</u>	<u>64,264</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,907,492</u>	<u>\$ 6,367,397</u>	<u>\$ 2,993,979</u>	<u>\$ 7,020,830</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 11,232,065</u></u>	<u><u>\$ 6,755,269</u></u>	<u><u>\$ 10,174,715</u></u>	<u><u>\$ 5,730,760</u></u>

**CHAMPION LAKES GOLF COURSE  
DEPRECIATION FUND  
Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 458,900	\$ 588,047	\$ 583,892	\$ 711,148
Revenues:				
Interest Income	\$ 4,542	\$ 1,470	\$ 10,234	\$ 21,329
Total Revenues	<u>4,542</u>	<u>1,470</u>	<u>10,234</u>	<u>21,329</u>
Other Financing Sources:				
Transfer In:				
Golf Course Fund	<u>200,000</u>	<u>200,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Transfers	<u>204,542</u>	<u>201,470</u>	<u>260,234</u>	<u>271,329</u>
<b>TOTAL RESOURCES</b>	<u>\$ 663,442</u>	<u>\$ 789,517</u>	<u>\$ 844,126</u>	<u>\$ 982,477</u>
APPROPRIATIONS				
Capital Outlay:				
Equipment	\$ 79,525	\$ 150,000	\$ 132,978	\$ 176,000
Other Financing Sources (Uses):				
Capital Equipment Lease	<u>25</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 79,550</u>	<u>\$ 150,000</u>	<u>\$ 132,978</u>	<u>\$ 176,000</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 583,892</u></u>	<u><u>\$ 639,517</u></u>	<u><u>\$ 711,148</u></u>	<u><u>\$ 806,477</u></u>

## CONVENTION CENTER DEPRECIATION FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 2,572,164	\$ 2,491,594	\$ 2,810,800	\$ 2,606,038
Revenues:				
Interest Income	\$ 9,608	\$ 6,229	\$ 77,238	\$ 78,181
Total Revenues	<u>9,608</u>	<u>6,229</u>	<u>77,238</u>	<u>78,181</u>
Other Financing Sources:				
Transfer In:				
Convention Center Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Transfers	<u>259,608</u>	<u>256,229</u>	<u>327,238</u>	<u>328,181</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,831,772</u>	<u>\$ 2,747,823</u>	<u>\$ 3,138,038</u>	<u>\$ 2,934,219</u>
APPROPRIATIONS				
Capital Outlay:				
Equipment Replacement	\$ 20,972	\$ 750,000	\$ 532,000	\$ 735,000
Marquee Screen	<u>-</u>	<u>653,800</u>	<u>-</u>	<u>1,500,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 20,972</u>	<u>\$ 1,403,800</u>	<u>\$ 532,000</u>	<u>\$ 2,235,000</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 2,810,800</u>	<u>\$ 1,344,023</u>	<u>\$ 2,606,038</u>	<u>\$ 699,219</u>

## PERFORMING ARTS DEPRECIATION FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 1,039,217	\$ 1,291,815	\$ 1,291,653	\$ 1,444,534
Revenues:				
Interest Income	\$ 2,436	\$ 3,230	\$ 37,250	\$ 43,336
Total Revenues	<u>2,436</u>	<u>3,230</u>	<u>37,250</u>	<u>43,336</u>
Other Financial Sources:				
Transfer In:				
Performing Arts Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Transfers	<u>252,436</u>	<u>253,230</u>	<u>287,250</u>	<u>293,336</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,291,653</u>	<u>\$ 1,545,045</u>	<u>\$ 1,578,903</u>	<u>\$ 1,737,870</u>
APPROPRIATIONS				
Capital outlay:				
Equipment	\$ -	\$ 210,000	\$ 134,369	\$ -
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>210,000</u>	<u>134,369</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,291,653</u>	<u>\$ 1,335,045</u>	<u>\$ 1,444,534</u>	<u>\$ 1,737,870</u>

## PASSENGER FACILITY CHARGE

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 8,006,717	\$ 7,321,490	\$ 7,321,490	\$ 7,425,452
Revenues:				
Passenger Facility Charge	\$ 1,898,850	\$ 1,727,299	\$ 2,089,470	\$ 2,089,470
Interest Income	51,076	16,061	133,415	-
Total Revenues	1,949,926	1,743,360	2,222,885	2,089,470
Total Revenues and Transfers	1,949,926	1,743,360	2,222,885	2,089,470
<b>TOTAL RESOURCES</b>	\$ 9,956,643	\$ 9,064,850	\$ 9,544,375	\$ 9,514,922
APPROPRIATIONS				
Capital Outlay:				
Professional Services	\$ 9,055	\$ 40,000	\$ 20,000	\$ 40,000
ARFF Unit	856,934	50,000	50,000	-
Airport Security System Replacement	-	-	-	900,000
Terminal Restroom Renovations	744,998	397,463	370,852	-
Terminal Passenger Boarding Bridges	-	2,122,500	135,298	3,114,702
Totals	1,610,987	2,609,963	576,150	4,054,702
Other Financial Sources (Uses):				
Transfer Out:				
Airport Debt Service Fund	254,800	644,000	644,000	647,375
Airport CIP Fund	271,112	2,909,805	898,773	2,430,263
Airport Fund	98,255	-	-	-
<b>TOTAL APPROPRIATIONS</b>	\$ 2,235,154	\$ 6,163,768	\$ 2,118,923	\$ 7,132,340
Other Items Affecting Working Capital	(400,000)	-	-	-
<b>ENDING FUND BALANCE</b>	\$ 7,321,490	\$ 2,901,082	\$ 7,425,452	\$ 2,382,582



## AIRPORT CAPITAL IMPROVEMENT

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ (1,509,710)	\$ 487	\$ (930,926)	\$ -
Revenues:				
Grant Reimbursement - FAA	\$ 2,618,441	\$ 40,301,436	\$ 7,074,386	\$ 35,985,561
Total Revenues	<u>2,618,441</u>	<u>40,301,436</u>	<u>7,074,386</u>	<u>35,985,561</u>
Other Financial Sources:				
Transfer In:				
Passenger Facility Charge Fund	271,112	2,909,805	898,773	2,430,263
McAllen International Airport Fund	<u>1,024,770</u>	<u>8,211,787</u>	<u>1,047,543</u>	<u>8,198,634</u>
Total Revenues and Transfers	<u>3,914,323</u>	<u>51,423,028</u>	<u>9,020,702</u>	<u>46,614,458</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,404,613</u>	<u>\$ 51,423,515</u>	<u>\$ 8,089,776</u>	<u>\$ 46,614,458</u>
APPROPRIATIONS				
Capital Projects				
Cargo Ramp Construction	\$ -	\$ 8,813,000	\$ -	\$ 8,813,000
Crack Sealing Machine	-	-	-	75,000
Floor Scrubber	50,841	-	-	-
GA Land Acquisition	10,570	2,862,717	15,394	2,847,323
GA Master Business Plan	-	50,000	-	50,000
Mobile GPU / PC Air Unit	187,373	-	-	-
Parrallel Runway Feasibility Study	-	500,000	-	500,000
Pavement Management Program	-	240,000	-	240,000
RIM-HS1 Environmental and Design	-	130,000	-	130,000
Runway & Taxiway Safety Improvements	2,999,660	27,486,041	7,945,623	22,690,624
Runway 14-32 Rehabilitation	-	3,101,000	-	3,101,000
Terminal Amenity	-	500,000	74,588	500,000
Terminal Carpet Replacement	-	-	-	200,000
Terminal Elevator Rehabilitation	-	635,000	-	635,000
Terminal Expansion Feasibility Study	-	500,000	-	500,000
Terminal HVAC & Lighting Efficiency Improvements	-	2,200,000	-	2,885,301
Terminal Passenger Boarding Bridge Improvements	-	2,122,500	-	2,122,500
Terminal Tiled Roof Replacement	<u>80,594</u>	<u>2,282,770</u>	<u>958,060</u>	<u>1,324,710</u>
Total Project Cost	<u>\$ 3,329,038</u>	<u>\$ 51,423,028</u>	<u>\$ 8,993,665</u>	<u>\$ 46,614,458</u>
Other Financing Sources (Uses):				
Transfer Out:				
Airport Fund	<u>6,500</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 3,335,538</u>	<u>\$ 51,423,028</u>	<u>\$ 8,993,665</u>	<u>\$ 46,614,458</u>
Other items affecting Working Capital	<u>-</u>	<u>-</u>	<u>903,889</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ (930,926)</u></u>	<u><u>\$ 487</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**MCALLEN INTERNATIONAL BRIDGE  
CAPITAL IMPROVEMENT  
Fund Balance Summary**

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 2,893,697	\$ 4,070,964	\$ 4,070,964	\$ 4,196,733
Revenues:				
G.S.A Reimbursement	\$ 144,028	\$ -	\$ -	\$ -
Miscellaneous / Other	-	-	9	-
Interest Income	29,747	9,334	89,016	-
Total Revenues	173,775	9,334	89,025	-
Other Financing Sources:				
Transfer In:				
Toll Bridge Fund	\$ 1,292,380	\$ 1,389,360	\$ 1,389,378	\$ 1,431,059
Total Revenues and Transfers	1,466,154	1,398,694	1,478,403	1,431,059
<b>TOTAL RESOURCES</b>	\$ 4,359,851	\$ 5,469,658	\$ 5,549,367	\$ 5,627,792
APPROPRIATIONS				
Capital Projects:				
Bridge Building Fans	\$ -	\$ 99,900	\$ 99,900	\$ -
Building A - Restroom Addition	-	528,200	8,200	253,550
Equipment	-	9,985	-	-
Federal Motor Carrier Project	92,665	-	-	-
Fence Restoration Project	43,008	170,000	20,905	149,095
I.T. Storage and Network Equipment	20,173	40,000	12,995	40,000
Machinery and Equipment	2,999	895	1,050	-
McAllen - Hidalgo Bridge Bldg A Re-roof	-	394,852	324,500	70,352
McAllen - Hidalgo Bridge Bldg B Canopy	-	119,173	142,000	563,950
McAllen - Hidalgo Bridge Bldg B Re-roof	-	120,245	88,000	32,245
McAllen - Hidalgo Bridge Bldg C Re-roof	-	297,850	119,800	39,966
Money Lockers Upgrade	-	14,374	-	-
N.B. Pedestrian Expansion	-	1,179,675	426,538	739,337
Office Building upgrades	105,628	115,332	40,000	90,000
Pedestrian Canopy	24,415	105,465	7,725	119,640
POE Master Plan Design	-	-	28,272	-
Public Restrooms Upgrades	-	32,749	32,749	-
Turnstiles	-	61,755	-	61,755
Total Capital Projects	\$ 288,888	\$ 3,290,450	\$ 1,352,634	\$ 2,159,890
<b>TOTAL APPROPRIATIONS</b>	288,888	3,290,450	1,352,634	2,159,890
<b>ENDING FUND BALANCE</b>	\$ 4,070,964	\$ 2,179,208	\$ 4,196,733	\$ 3,467,902

## ANZALDUAS BRIDGE CIP

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 1,345,140	\$ 1,702,188	\$ 1,702,188	\$ 2,213,276
Revenues:				
Interest Income	\$ 4,851	\$ 1,642	\$ 16,144	\$ -
Total Revenues	<u>4,851</u>	<u>1,642</u>	<u>16,144</u>	<u>-</u>
Other Financing Sources:				
Transfer In:				
Anzalduas Bridge Fund	<u>563,456</u>	<u>505,584</u>	<u>601,143</u>	<u>619,177</u>
Total Revenues and Transfers	<u>568,307</u>	<u>507,226</u>	<u>617,287</u>	<u>619,177</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,913,447</u>	<u>\$ 2,209,414</u>	<u>\$ 2,319,475</u>	<u>\$ 2,832,453</u>
APPROPRIATIONS				
Capital Projects:				
Additional Northbound Toll Booth	\$ 2,528	\$ 234,000	\$ -	\$ 234,000
Anzalduas Truck Booth	-	245,000	-	245,000
Bridge Canopy	-	73,612	-	79,210
Computer & Equipment Upgrades	7,983	55,598	10,000	40,000
Facility Upgrades	1,600	50,000	21,000	50,000
NorthBound Lanes	199,147	-	-	-
Property Fence Relocation	-	85,000	75,199	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 211,258</u>	<u>\$ 743,210</u>	<u>\$ 106,199</u>	<u>\$ 648,210</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,702,188</u>	<u>\$ 1,466,204</u>	<u>\$ 2,213,276</u>	<u>\$ 2,184,243</u>

## ANZALDUAS CONSTRUCTION FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ 62,434,656	\$ 40,320,107
Revenues:				
TxDot Appropriation	\$ -	\$ 21,737,600	\$ -	\$ 21,737,600
U.S Dot Grant	-	25,000,000	-	25,000,000
NADBank Loan / Recovery of Prior Year Exp	-	63,000,000	3,207	-
Interest Income	(16,458)	-	486,031	-
Total Revenues	(16,458)	109,737,600	489,238	46,737,600
Other Financing Sources				
Transfer In:				
Anzalduas Bridge Fund	62,496,900	-	-	-
Total Revenues and Transfers	\$ 62,480,442	\$ 109,737,600	\$ 489,238	\$ 46,737,600
<b>TOTAL RESOURCES</b>	\$ 62,480,442	\$ 109,737,600	\$ 62,923,894	\$ 87,057,707
APPROPRIATIONS				
Capital Projects:				
Cargo Construction	\$ -	\$ 82,870,126	\$ 20,258,761	\$ 62,870,126
Furniture, Fixtures and Equipment	-	-	-	1,600,000
Other Financing Sources (Uses)				
Transfer Out:				
Anzalduas Debt Service	45,786	2,345,027	2,345,026	2,332,500
<b>TOTAL APPROPRIATIONS</b>	\$ 45,786	\$ 85,215,153	\$ 22,603,787	\$ 66,802,626
<b>ENDING FUND BALANCE</b>	\$ 62,434,656	\$ 24,522,447	\$ 40,320,107	\$ 20,255,081

## CAPITAL IMPROVEMENT PROJECTS SUMMARY

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Examples of what might have an impact on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

**Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.

**Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.

**Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.

**Moderate** The impact will be between \$50,001 and \$100,000 in increased operating expenditures.

**High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget, we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific projects sheet on the following pages.

## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

### PROJECT NAME: ANZALDUAS CARGO CONSTRUCTION

#### Estimated Total Cost of Project (All Accounts)

\$80,530,255

#### Funding Source

Anzalduas Cargo Construction Fund

#### Location

6100 South Stewart Road

#### Work to be Performed

Additional phase of build-out for the Anzalduas - US Land Port of Entry in support of inbound and outbound commercial inspection.

#### Reason for Work

To provide for the movement of full commercial cargo at the Anzalduas - US Port of Entry.

#### Impact on Operating Budget

Positive



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY

## Estimated Total Cost of Project (All Accounts)

\$54,887,589

## Funding Source

Quinta Mazatlán - Center for Urban Ecology

## Location

600 Sunset Drive

## Work to be Performed

Construction of Quinta Mazatlán - Center for Urban Ecology

## Reason for Work

To create a destination venue and educate the public on environmental conservation.

## Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ 3,500	\$ 5,500	\$ -	\$ 1,000	\$ 10,000

## PROJECT NAME: NORTHWEST REGIONAL STORMWATER DETENTION FACILITY

## Estimated Total Cost of Project (All Accounts)

\$2,056,031

## Funding Source

Traffic Improvement / Drainage Bond Fund

## Location

NE corner of North 29th Street and Oxford Avenue

## Work to be Performed

Construction of a stormwater detention facility and related channel excavation and grading.

## Reason for Work

Improve stormwater storage capacity for the contributing drainage basin.

## Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ 1,500



## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: RESERVOIR DEVELOPMENT

## Estimated Total Cost of Project (All Accounts)

\$21,175,377

## Funding Source

City Hall Expansion / Reservoir Fund

## Location

1901 South 23rd Street

## Work to be Performed

Decommissioning of the existing reservoir and mass earthwork activity to bring the land to adjacent grades

## Reason for Work

Preparation for redevelopment



## Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## PROJECT NAME: STORAGE BUILDING

## Estimated Total Cost of Project (All Accounts)

\$2,280,000

## Funding Source

Convention Center Fund

## Location

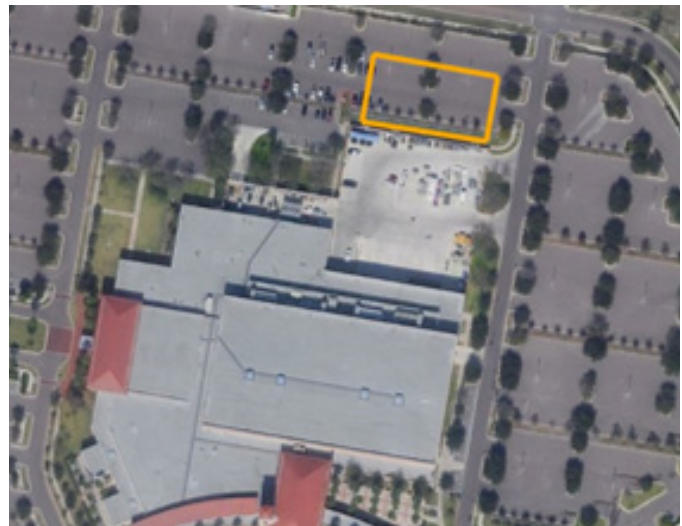
700 Convention Center Boulevard

## Work to be Performed

Design and construction of a 16,000-square foot storage facility.

## Reason for Work

Provide a secured area protected from the elements to consolidate storage of event displays/exhibits.



## Impact on Operating Budget

Negligible

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 3,600	\$ -	\$ -	\$ 3,600

## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: DAFFODIL - TAYLOR ROAD TO WARE ROAD

## Estimated Total Cost of Project (All Accounts)

\$6,066,001

## Funding Source

Development Corporation Fund

## Location

Daffodil from Taylor to Ware Road

## Work to be Performed

Construction of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately one mile.

## Reason for Work

Widen roadway to address increasing traffic demands.

## Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## PROJECT NAME: TAYLOR ROAD WIDENING 4 MILE TO 2 MILE

## Estimated Total Cost of Project (All Accounts)

\$2,092,167

## Funding Source

Capital Improvement Fund

## Location

Taylor Road from 4 Mile to 2 Mile

## Work to be Performed

Construction includes development of a 4 lane, urban roadway within 80-feet of right-of-way along a length of approximately one mile

## Reason for Work

Widen roadway to address increasing traffic demands improve mobility and reduce congestion.

## Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: ELECTRIC BUS PROJECT EXPANSION

**Estimated Total Cost of Project (All Accounts)**

\$3,000,000

**Funding Source**

Bus Terminal Fund

**Location**

Central Station, North Hub, &amp; Quinta Park and Ride

**Work to be Performed**

The Transit Department intends to retrofit the existing 50kw infrastructure to 250kw.

**Reason for Work**

This modification will allow for a much faster charging ability which will decrease time and allow for greater range of the vehicles.

**Impact on Operating Budget**

Positive



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ (40,000)	\$ (40,000)

## PROJECT NAME: ALLEYS

**Estimated Total Cost of Project (All Accounts)**

\$3,312,000

**Funding Source**

Infrastructure and Improvement Fund

**Location**

Unpaved alleys throughout the City.

**Work to be Performed**

Upgrade existing caliche and milling alleys to asphalt.

**Reason for Work**

Enhance structural integrity of alleys to provide better city collection services. Improve drainage and reduce runoff to comply with State regulations.

**Impact on Operating Budget**

Slight



Personnel	Supplies	Services	Capital	Other	Total
\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: FIREFIGHTER TRAINING FACILITY CENTER

## Estimated Total Cost of Project (All Accounts)

\$4,129,460

## Funding Source

Infrastructure and Improvement Fund

## Location

10700 North La Lomita Road

## Work to be Performed

New Construction of Firefighters Training Facility Center.

## Reason for Work

To provide state of the art classroom and training facility for internal, local, state, regional, national, and international first responders.

## Impact on Operating Budget

Moderate



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000

## PROJECT NAME: TENNIS CENTER

## Estimated Total Cost of Project (All Accounts)

\$2,340,000

## Funding Source

Infrastructure &amp; Improvement Fund

## Location

Location to be determined

## Work to be Performed

Development of a Tennis Center with 16 courts and lighting.

## Reason for Work

Develop a Tennis Center for City of McAllen

## Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: ERP PROJECT

## Estimated Total Cost of Project (All Accounts)

\$16,900,000

## Funding Source

Infrastructure and Improvement Fund  
Water Depreciation / Wastewater Depreciation Fund

## Location

Various

## Work to be Performed

Implementation of new financial software.

## Reason for Work

Existing financial software is end of life.

## Impact on Operating Budget

High



Personnel	Supplies	Services	Capital	Other	Total
\$ 150,000	\$ 35,000	\$ 1,600,000	\$ -	\$ -	\$ 1,785,000

## PROJECT NAME: TERMINAL HVAC AND LIGHTING EFFICIENCY IMPROVEMENTS

## Estimated Total Cost of Project (All Accounts)

\$2,885,301

## Funding Source

Airport Capital Improvement Fund

## Location

2500 South Bicentennial Boulevard

## Work to be Performed

Improvements to HVAC and Lighting components

## Reason for Work

Components are past their useful life.

## Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000



**SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS****PROJECT NAME: TERMINAL PASSENGER BOARDING BRIDGE IMPROVEMENT****Estimated Total Cost of Project (All Accounts)**

\$3,114,702

**Funding Source**

Passenger Facility Charge Fund

**Location**

2500 South Bicentennial Boulevard

**Work to be Performed**

Improvements to two existing boarding bridges that are past their useful life.

**Reason for Work**

To increase efficiency and reliability of wait times for customer travel experience

**Impact on Operating Budget**

Slight



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000

**PROJECT NAME: TERMINAL PASSENGER BOARDING BRIDGE IMPROVEMENT****Estimated Total Cost of Project (All Accounts)**

\$2,122,500

**Funding Source**

Airport Capital Improvement Fund

**Location**

2500 South Bicentennial Boulevard

**Work to be Performed**

Improvements to two existing boarding bridges that are past their useful life.

**Reason for Work**

To increase efficiency and reliability of wait times for customer travel experience.

**Impact on Operating Budget**

Slight



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000

## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: RUNWAY 14-32 REHABILITATION

## Estimated Total Cost of Project (All Accounts)

\$3,101,000

## Funding Source

Airport Capital Improvement Fund

## Location

2500 South Bicentennial Boulevard

## Work to be Performed

Pavement rehabilitation will include routing, cleaning, sterilizing, and sealing existing cracks.

## Reason for Work

To ensure continued safety by rehabilitation of Runway 14-32 pavement.

## Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

## PROJECT NAME: GENERAL AVIATION LAND ACQUISITION

## Estimated Total Cost of Project (All Accounts)

\$2,847,323

## Funding Source

Airport Capital Improvement Fund

## Location

2500 South Bicentennial Boulevard

## Work to be Performed

Land acquisition

## Reason for Work

This will fund land acquisition for expanded General Aviation development at the Airport.

## Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 500	\$ -	\$ -	\$ 500

## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: RUNWAY &amp; TAXIWAY SAFETY IMPROVEMENTS

## Estimated Total Cost of Project (All Accounts)

\$22,690,624

## Funding Source

Airport Capital Improvement Fund

## Location

2500 South Bicentennial Boulevard

## Work to be Performed

Improvements to runway and taxiway storm water management system.

## Reason for Work

To address and mitigate on-going safety and operational issues associated with the existing stormwater management system.

## Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ 7,500

## PROJECT NAME: CARGO RAMP CONSTRUCTION

## Estimated Total Cost of Project (All Accounts)

\$8,813,000

## Funding Source

Airport Capital Improvement Fund

## Location

2500 South Bicentennial Boulevard

## Work to be Performed

Reconstructing the asphalt portions of the cargo apron to concrete.

## Reason for Work

To increase safety, space and flexibility of operations for existing and future users.

## Impact on Operating Budget

Negligible



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000



## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: NORTHWEST TREATMENT PLANT EXPANSION

## Estimated Total Cost of Project (All Accounts)

\$1,400,000

## Funding Source

Water Capital Improvement Fund

## Location

North Bentsen Road

## Work to be Performed

This funding will be used to procure Professional Consulting Engineering Services to develop Plans and Specifications for a plant expansion.

## Reason for Work

The intent is to prepare construction documents such as to develop a "shovel-ready" project to increase capacity and provide redundancy.

## Impact on Operating Budget

Not Applicable



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## PROJECT NAME: ADVANCED METERING INFRASTRUCTURE PROJECT

## Estimated Total Cost of Project (All Accounts)

\$16,000,000

## Funding Source

Water Revenue Bond Fund

## Location

City of McAllen - Entire Water Service Area

## Work to be Performed

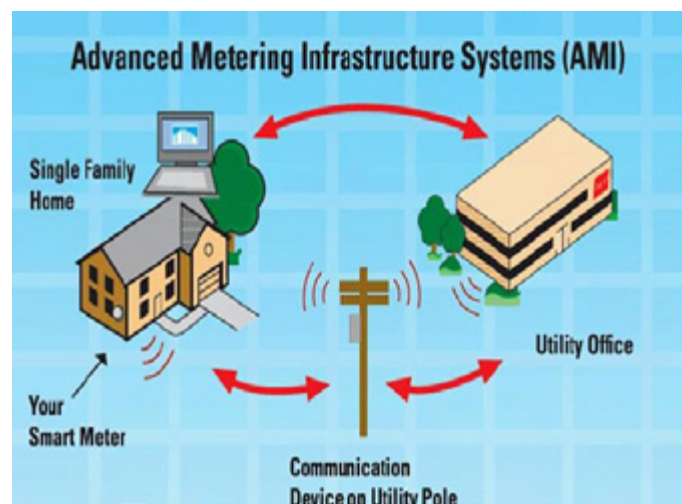
Replace all existing water meters with SMART Meters.

## Reason for Work

Increase in overall efficiency and equipment modernization.

## Impact on Operating Budget

Positive



Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

## PROJECT NAME: TRES LAGOS RECLAIMED WATER ELEVATED TOWER

## Estimated Total Cost of Project (All Accounts)

\$2,851,203

## Funding Source

Wastewater Capital Improvement Fund

## Location

Approximate location is at intersection of Stuart Road and Tres Lagos Boulevard.

## Work to be Performed

Fund will be used for Consulting Design Phase Services such as to produce a "shovel-ready" Project.

## Reason for Work

Design plans and specifications will be for an Elevated Reuse Water Tower within Tres Lagos.



## Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## PROJECT NAME: DICKER ROAD SEWER

## Estimated Total Cost of Project (All Accounts)

\$800,000

## Funding Source

Wastewater Capital Improvement Fund

## Location

Dicker Road between 23rd and 10th Street

## Work to be Performed

Installation of new Wastewater Lift Station and corresponding Gravity Sewer Line. Phase I.

## Reason for Work

Extend sewer service to the south-east section of McAllen.



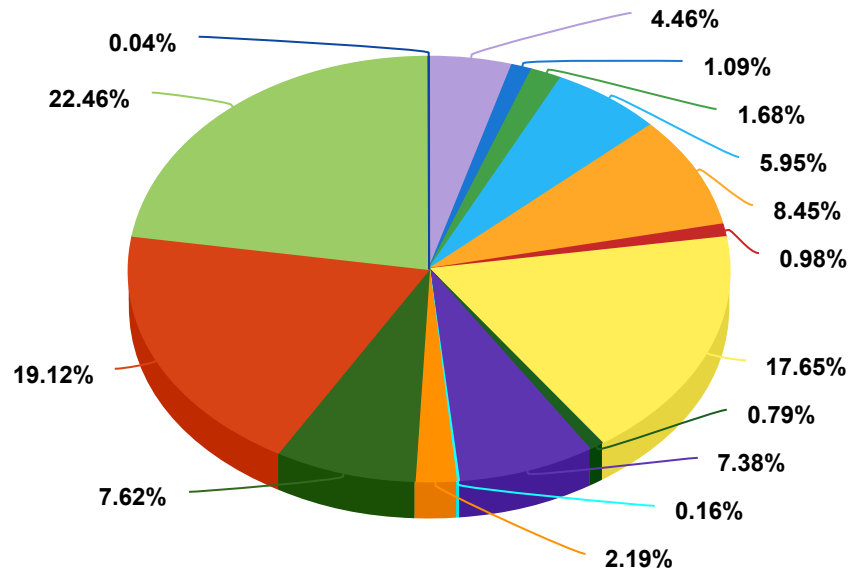
## Impact on Operating Budget

Not Applicable

Personnel	Supplies	Services	Capital	Other	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

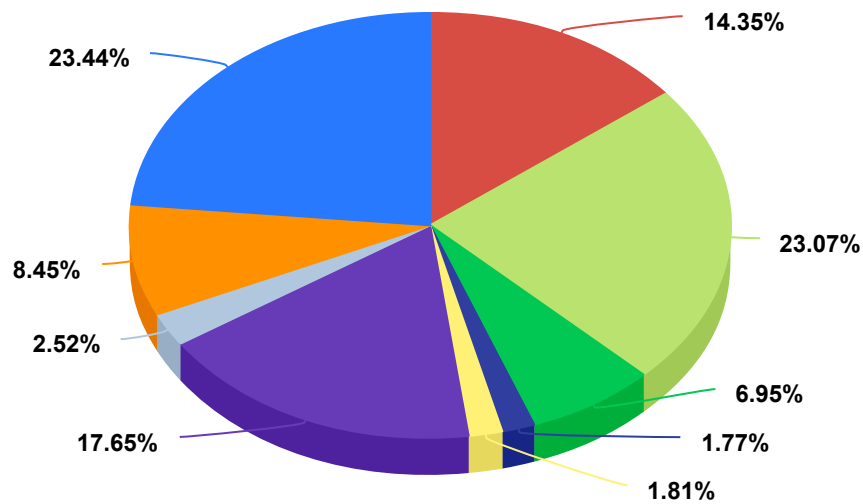


**Capital Project Funds Appropriations  
by Fund  
\$287,063,502**



- Capital Improvement
- Wastewater Bond - TWDB Funding
- Airport Capital Improvement
- Parks Facility/Fire Stat. Const.
- Quinta- CTR For Urban Ecology
- Water Capital Improvement
- Depreciation Funds
- Street Imprv Const.
- Traffic / Drainage Bond
- Anzalduas Construction Fund
- Wastewater Capital Improvement
- Bridges Capital Improvement
- City Hall Expansion / Reservoir Development
- Infrastructure & Improvement
- Other Project Funds

**Capital Project Funds Appropriations  
by Category  
\$287,063,502**



- Public Works
- Culture & Recreation
- Water Projects
- Wastewater Projects
- Public Safety
- Airport
- General Government
- Depreciation Fund
- Bridge

**CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY  
FISCAL YEAR 2023-2024**

Department / Fund Name	Description	N R	Total
<b>CAPITAL IMPROVEMENTS FUND</b>			
GENERAL GOVERNMENT	SEE PAGE 251 FOR PROJECTS	N/A	\$ 458,000
PUBLIC SAFETY	SEE PAGE 251 FOR PROJECTS	N/A	1,341,389
HIGHWAYS AND STREETS	SEE PAGES 251-252 FOR PROJECTS	N/A	6,688,917
CULTURE AND RECREATIONS	SEE PAGE 252 FOR PROJECTS	N/A	4,314,394
	<b>TOTAL</b>		<u><u>12,802,700</u></u>
<b>QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY FUND</b>			
	MASTERPLAN / DESIGN	N	1,159,494
	CONSTRUCTION	N	51,928,095
	FURNITURE, FIXTURE, & EQUIPMENT	N	1,800,000
	<b>TOTAL</b>		<u><u>54,887,589</u></u>
<b>CITY HALL EXPANSION / RESERVOIR DEVELOPMENT FUND</b>			
	RESERVOIR DEVELOPMENT	N	21,175,377
	<b>TOTAL</b>		<u><u>21,175,377</u></u>
<b>TRAFFIC/DRAINAGE BOND FUND</b>			
	SEE PAGE 254 FOR PROJECTS	N/A	6,287,195
	<b>TOTAL</b>		<u><u>6,287,195</u></u>
<b>PARKS FACILITY / FIRE STATION #2 FUND</b>			
	PARKS ADMINISTRATION - FACILITY	R	450,000
	<b>TOTAL</b>		<u><u>450,000</u></u>
<b>STREET IMPROVEMENT CONSTRUCTION FUND</b>			
	SEE PAGE 256 FOR PROJECTS	N/A	2,259,112
	<b>TOTAL</b>		<u><u>2,259,112</u></u>
<b>INFORMATION TECHNOLOGY FUND</b>			
	PC REPLACEMENT	R	100,000
	OFFSITE BACKUP	N	20,000
	<b>TOTAL</b>		<u><u>120,000</u></u>
<b>INFRASTRUCTURE AND IMPROVEMENT FUND</b>			
	SEE PAGE 261 FOR PROJECTS	N/A	21,870,369
	<b>TOTAL</b>		<u><u>21,870,369</u></u>

**CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)**  
**FISCAL YEAR 2023-2024**

Department / Fund Name	Description	N R	Total
<b>WATER DEPRECIATION FUND</b>			
<b>WATER PLANTS</b>	BULK TANKS (4)	R	40,000
	POLY BLEND PUMP	R	9,500
	3 TON HOIST	R	15,500
	HIGH SERVICE #6 ELECTRIC PANEL	R	17,000
	16" RAW CHECK VALVE	R	18,500
	20" RAW CHECK VALVE	R	25,500
	FILTER 8 VENTURI VALVE	R	16,500
	ZERO TURN RIDING LAWN MOWER	R	15,000
	MAIN BUILDING STUCCO REPAIR/PAINT	R	95,000
	1/2-TON EC SB 2WD GAS	R	40,000
	<b>TOTAL</b>		<u><u>292,500</u></u>
<b>TRANSMISSION &amp; DISTRIBUTION</b>	5/8 X 3/4 WATER METER	R	96,000
	1-INCH WATER METER	R	43,000
	2-INCH WATER METER	R	35,000
	3-INCH WATER METER	R	140,400
	4-INCH WATER METER	R	174,000
	6-INCH WATER METER	R	10,400
	8-INCH WATER METER	R	20,860
	10-INCH WATER METER	R	23,484
	AMI TRANSCEIVERS	R	97,500
	FITTINGS / PIPE / CUTOFF ASSORTED SIZES	R	210,000
	METER BOXES SMALL	R	80,000
	METER BOXES LARGE	R	30,000
	SMALL METER BOX LIDS	R	37,500
	METER LOCK LIDS	R	56,250
	LARGE METER BOX LIDS	R	9,375
	OFFICE AIR CONDITIONER	R	20,000
	4-INCH REPAIR COUPLINGS	R	12,720
	6-INCH REPAIR COUPLINGS	R	10,800
	8-INCH REPAIR COUPLINGS	R	22,500
	12-INCH REPAIR COUPLINGS	R	24,200
	16-INCH REPAIR COUPLINGS	R	6,760
	FIRE HYDRANTS	R	102,900
	4-INCH VALVES	R	40,600
	6-INCH VALVES	R	41,400
	8-INCH VALVES	R	82,500
	12-INCH VALVES	R	81,350
	10 TON UTILITY TRAILER	R	15,000
	F550 (PU2509)	R	70,000
	F550 (PU2510)	R	60,000
	F550 (PU4002)	R	74,000
	<b>TOTAL</b>		<u><u>1,728,499</u></u>
<b>WATER METER READERS</b>	1/2 TON SB GAS EXTENDED CAB TRUCK (5)	R	200,000
	<b>TOTAL</b>		<u><u>200,000</u></u>
<b>WATER DEPRECIATION FUND</b>	SEE PAGE 262 FOR PROJECTS	N/A	<u><u>1,430,000</u></u>
	<b>TOTAL</b>		<u><u>3,650,999</u></u>

**CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)**  
**FISCAL YEAR 2023-2024**

Department / Fund Name	Description	N R	Total
<b>WATER CAPITAL IMPROVEMENT FUND</b>			
<b>WATER PLANTS</b>	DIAPHRAGM PUMP		5,000
	BACKWASH PUMP MOTOR		10,200
	DECANT PUMP		10,200
	SHED EXPANSION		30,000
	1/2 TON EC SB 2WD GAS		40,000
	<b>TOTAL</b>		<u><u>95,400</u></u>
<b>WATER LAB</b>	AUTOMATIC TITRATOR		40,500
	<b>TOTAL</b>		<u><u>40,500</u></u>
<b>TRANSMISSION &amp; DISTRIBUTION</b>	5/8 X 3/4 WATER METER	R	144,000
	1-INCH WATER METER	R	25,800
	2-INCH WATER METER	R	35,000
	3-INCH WATER METER	R	3,600
	4-INCH WATER METER	R	6,000
	6-INCH WATER METER	R	10,400
	AMI TRANSCEIVERS	R	213,000
	METER BOXES SMALL	R	113,600
	METER BOXES LARGE	R	14,400
	FITTINGS/PIPE/CUTOFF ASSORTED SIZES	R	360,000
	3/4 TON RC LB 2WD GAS	R	35,000
	MINI EXCAVATOR	R	90,000
	HANDHELD 2 WAY RADIO	R	10,800
	TRAVELING METER BACKFLOWS	R	24,000
	<b>TOTAL</b>		<u><u>1,085,600</u></u>
<b>WATER CAPITAL IMPROVEMENT FUND</b>	SEE PAGE 263 FOR PROJECTS	N/A	1,900,000
	<b>TOTAL</b>		<u><u>1,900,000</u></u>
	<b>TOTAL</b>		<u><u>3,121,500</u></u>
<b>WATER REVENUE BOND ISSUES FUND</b>	SEE PAGE 264 FOR PROJECTS	N/A	16,825,000
	<b>TOTAL</b>		<u><u>16,825,000</u></u>
<b>WASTEWATER DEPRECIATION FUND</b>			
<b>ADMINISTRATION</b>	LARGE DOCUMENT PLOTTER / SCANNER	R	10,000
	<b>TOTAL</b>		<u><u>10,000</u></u>
<b>WASTEWATER PLANTS</b>	VELODYNE VELOBLEND POLYMER MIXING UNIT	R	6,500
	RAS PUMP #6 - VFD	R	12,000
	CHLORINE FEED PUMP #2 - CALPINE	R	8,000
	GRIT PUMP SHAFT & BEARINGS	R	6,000
	WEMCO RAS PUMPS	R	80,000
	HIDROSTAL RAS PUMP	R	44,000
	LIFT STATION PUMP #3 - VFD	R	29,000
	POWER CONTROL CENTER - U.V. BALLAST POWER SUPPLY	R	16,500
	MEMBRANE THICKENER CARTRIDGE REPLACEMENT	R	108,000
	70 HP L/S SUBMERSIBLE PUMP	R	65,000
	BALLAST CARD ELECTRONIC UPGRADE	R	195,000
	SCADA UPGRADE	R	200,000
	SKID STEER LOADER	R	65,000

**CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)**  
**FISCAL YEAR 2023-2024**

Department / Fund Name	Description	N R	Total
	VEHICLE (F250)	R	47,500
	F150 3/4 TON RC SB W/SVC BODY (PU1511)	R	35,000
	F150 3/4 TON RC LB W/SVC BODY (PU2001)	R	35,500
	F150 2500HD RC LB W/SVC BODY (PU0259)	R	35,500
	<b>TOTAL</b>		<b>988,500</b>
<b>WASTEWATER LAB</b>	ISOTEMP BOD INCUBATOR	R	5,500
	LABORATORY GRADE REFRIGERATOR	R	6,000
	<b>TOTAL</b>		<b>11,500</b>
<b>WASTEWATER COLLECTION</b>	COMPOSITE MANHOLE COVERS	R	51,000
	LIFT STATION PANELS	R	240,000
	LIFT STATION PANEL	R	85,000
	F150 3/4 TON RC SB W/SVC BODY (PU1507)	R	35,000
	<b>TOTAL</b>		<b>411,000</b>
<b>WASTEWATER DEPRECIATION FUND</b>	SEE PAGE 265 FOR PROJECTS	N/A	9,810,000
	<b>TOTAL</b>		<b>9,810,000</b>
	<b>TOTAL</b>		<b>11,231,000</b>
	<b>WASTEWATER CAPITAL IMPROVEMENT FUND</b>		
<b>ADMINISTRATION</b>	F-350 HEAVY DUTY TRUCK		56,500
	JOHN DEERE MODEL 85G EXCAVATOR		170,000
	JOHN DEERE MODEL 320 P BACKHOE		160,000
	GOOSENECK TRAILER		20,000
	<b>TOTAL</b>		<b>406,500</b>
<b>WASTEWATER LAB</b>	GENERATOR	R	200,000
	3/4-TON CC SERVICE BODY GAS (PU0281)	R	35,000
	<b>TOTAL</b>		<b>235,000</b>
<b>WASTEWATER COLLECTIONS</b>	1" IPERL TRPL USG 8 WHL RECLAIM	R	54,900
	1" IPERL STRAINER	R	300
	SMARTPOINT 520M SINGLE PORT	R	29,760
	2" OMNI +R2 TRPL USG 8 WHL RECLAIM	R	5,820
	1" RECLAIMED WATER METER BOXES	R	20,000
	2" RECLAIMED WATER METER BOXES	R	865
	ASSORTED FITTING TUPES & CUTOFF	R	3,000
	3/4 TON TRUCK	R	49,000
	3/4 TON TRUCK	R	35,000
	3/4 TON TRUCK	R	35,000
	<b>TOTAL</b>		<b>233,645</b>
<b>WASTEWATER DEPRECIATION FUND</b>	SEE PAGE 266 FOR PROJECTS	N/A	3,951,203
	<b>TOTAL</b>		<b>3,951,203</b>
	<b>TOTAL</b>		<b>4,826,348</b>
	<b>WASTEWATER REVENUE BOND CLEAN WATER</b>		
<b>WASTEWATER REVENUE BOND CLEAN WATER</b>	SEE PAGE 268 FOR PROJECTS	N/A	241,361
	<b>TOTAL</b>		<b>241,361</b>

**CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)**  
**FISCAL YEAR 2023-2024**

Department / Fund Name	Description	N R	Total
<b>SANITATION DEPRECIATION FUND</b>			
<b>RESIDENTIAL</b>	3/4 TON CC LB 4WD GAS (SA2515)	R	56,000
	RESIDENTIAL AUTO SIDE LOADER (SA8018, SA8019, SA9020)	R	1,260,000
	3/4 TON CC LB 2WD GAS (SA2515)	R	44,000
	FRONT LOAD REFUSE TRUCK (SA8004)	R	383,623
	RESIDENTIAL AUTO SIDE LOADER (SA8016)	R	409,769
	<b>TOTAL</b>		<u><u>2,153,392</u></u>
<b>COMMERCIAL</b>	SIDE LOADER REFUSE TRUCK (SA8207,SA8208)	R	800,000
	FRONT LOADER REFUSE TRUCK (SA8264,SA8265)	R	800,000
	FRONT LOADER REFUSE TRUCK (SA8263,SA8263)	R	767,246
	SIDE LOADER REFUSE TRUCK (SA8204,SA8205)	R	651,328
	<b>TOTAL</b>		<u><u>3,018,574</u></u>
<b>COMPOSTING</b>	TANDEM DUMP TRUCK SA8504	R	175,000
	<b>TOTAL</b>		<u><u>175,000</u></u>
<b>RECYCLING</b>	FORKLIFT (SA9021)	R	50,000
	1/2 TON EC SB 2WD GAS SA2513	R	43,000
	1/2 TON RC SB 2WD GAS	R	70,000
	<b>TOTAL</b>		<u><u>163,000</u></u>
<b>ROLL OFF</b>	ROLL-OFF REFUSE TRUCK (SA8306)	R	230,000
	<b>TOTAL</b>		<u><u>230,000</u></u>
<b>BRUSH</b>	ROLL-OFF TRUCK (SA8308)	R	230,000
	FRONT END LOADER (SA9012)	R	265,000
	1/2 EC SB 4WD GAS (SA2506)	R	42,000
	OPEN TOP BRUSH TRUCK (SA8408,SA8409,SA8410,SA8411)	R	679,600
	<b>TOTAL</b>		<u><u>1,216,600</u></u>
	<b>TOTAL</b>		<u><u>6,956,566</u></u>
<b>CHAMPION LAKES GOLF COURSE DEPRECIATION FUND</b>			
<b>GOLF CARTS</b>	FAIRWAY MOWER	R	143,000
	BUNKER RAKE	R	33,000
	<b>TOTAL</b>		<u><u>176,000</u></u>
<b>CONVENTION CENTER DEPRECIATION FUND</b>			
<b>MAINTENANCE &amp; OPERATIONS</b>	MARQUEE SCREEN	R	1,500,000
	EQUIPMENT REPLACEMENT	R	735,000
	<b>TOTAL</b>		<u><u>2,235,000</u></u>
<b>MCALLEN INT'L AIRPORT PFC FUND</b>	PROFESSIONAL SERVICES	N	40,000
	AIRPORT SECURITY SYSTEM REPLACEMENT	R	900,000
	TERMINAL PASSENGER BOARDING BRIDGES	R	3,114,702
	<b>TOTAL</b>		<u><u>4,054,702</u></u>
<b>AIRPORT CIP FUND</b>	CARGO RAMP CONSTRUCTION	N	8,813,000
	CRACK SEALING MACHINE	N	75,000
	GENERAL AVIATION LAND ACQUISITION	N	2,847,323
	GENERAL AVIATION MASTER BUSINESS PLAN	N	50,000
	PARALLEL RUNWAY FEASIBILITY STUDY	N	500,000

**CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)**  
**FISCAL YEAR 2023-2024**

Department / Fund Name	Description	N R	Total
	PAVEMENT MANAGEMENT PROGRAM	N	240,000
	RIM-HS1 ENVIRONMENTAL AND DESIGN	N	130,000
	RUNWAY & TAXIWAY SAFETY IMPROVEMENTS	R	22,690,624
	RUNWAY 14-32 REHABILITATION	R	3,101,000
	TERMINAL AMENITY	R	500,000
	TERMINAL CARPET REPLACEMENT	R	200,000
	TERMINAL ELEVATOR REHABILITATION	R	635,000
	TERMINAL EXPANSION FEASIBILITY STUDY	N	500,000
	TERMINAL HVAC & LIGHTING EFFICIENCY IMPROVEMENTS	R	2,885,301
	TERMINAL PASSENGER BOARDING BRIDGE IMPROVEMENTS	R	2,122,500
	TERMINAL TILED ROOF REPLACEMENT	R	1,324,710
	<i>TOTAL</i>		<u>46,614,458</u>
<b>BRIDGE CAPITAL IMPROVEMENT FUND</b>	CANOPY IMPROVEMENTS	R	119,640
	FENCE RESTORATION	R	149,095
	I.T. STORAGE & NETWORK EQUIPMENT	R	40,000
	MCALLEN - HIDALGO BRIDGE BLDG A RE-ROOF	R	70,352
	MCALLEN - HIDALGO BRIDGE BLDG B CANOPY	R	563,950
	MCALLEN - HIDALGO BRIDGE BLDG B RE-ROOF	R	32,245
	MCALLEN - HIDALGO BRIDGE BLDG C RE-ROOF	R	39,966
	N.B. PEDESTRIAN EXPANSION	R	739,337
	OFFICE BUILDING UPGRADES	R	90,000
	RESTROOM ADDITION - BUILDING A	N	253,550
	TURNSTILES	R	61,755
	<i>TOTAL</i>		<u>2,159,890</u>
<b>ANZALDUAS CAPITAL IMPROVEMENT FUND</b>	ADDITIONAL NORTHBOUND TOLL BOOTH	N	234,000
	ANZALDUAS TRUCK BOOTH	N	245,000
	BRIDGE CANOPY	R	79,210
	COMPUTER UPGRADES	R	40,000
	FACILITY UPGRADES	R	50,000
	<i>TOTAL</i>		<u>648,210</u>
<b>ANZALDUAS CARGO CONSTRUCTION FUND</b>	CONSTRUCTION	N	62,870,126
	FURNITURE, FIXTURES & EQUIPMENT	N	1,600,000
	<i>TOTAL</i>		<u>64,470,126</u>
	<b>CAPITAL PROJECTS &amp; DEPRECIATION FUNDS GRAND TOTAL</b>		<u><b>287,063,502</b></u>



# **ENTERPRISE FUND**





## Water Fund

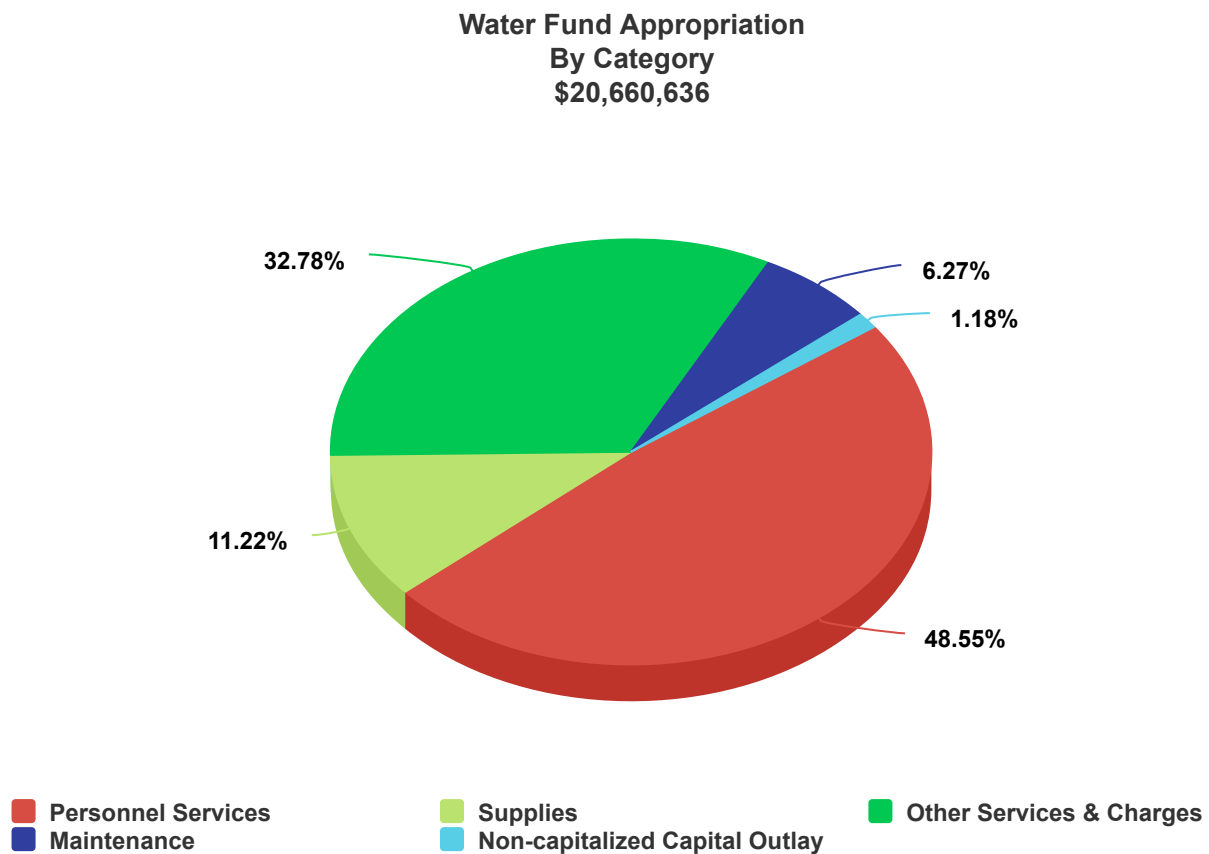
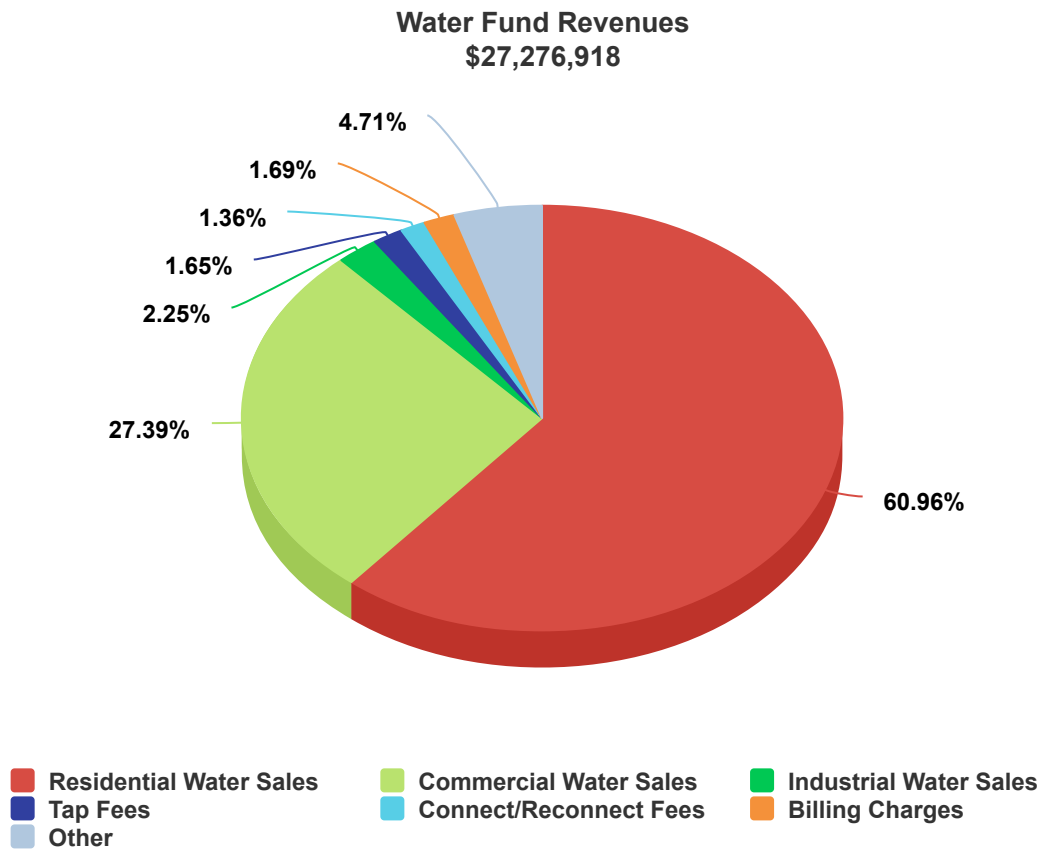


The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

## WATER FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 7,447,045	\$ 5,898,891	\$ 6,067,337	\$ 9,013,481
Revenues:				
Residential Water Sales	\$ 12,463,992	\$ 16,494,615	\$ 15,514,478	\$ 16,627,282
Commercial Water Sales	6,092,590	7,449,642	7,128,683	7,470,558
Industrial Water Sales	412,142	614,225	427,819	614,225
Regional Water Sales	176,067	340,000	252,011	340,000
Misc. Operating Revenues	474,410	400,000	500,028	400,000
Tap Fees	476,575	450,000	405,150	450,000
Connect Fees	185,350	180,000	184,650	180,000
Reconnect Fees	195,625	190,000	185,000	190,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	174,944	35,500	75,220	35,500
Misc. Non-Operating Revenues	533,159	235,000	341,109	235,000
Interest Income	(104,689)	29,345	1,195,501	274,353
<b>Total Revenues</b>	<b>21,540,164</b>	<b>26,878,327</b>	<b>26,669,649</b>	<b>27,276,918</b>
<b>TOTAL RESOURCES</b>	<b>\$ 28,987,209</b>	<b>\$ 32,777,218</b>	<b>\$ 32,736,986</b>	<b>\$ 36,290,399</b>
Operating Expenses:				
Administration and General/Benefits	\$ 2,107,794	\$ 2,379,015	\$ 1,882,605	\$ 2,288,644
Employee Benefits/Contingency	35,000	57,158	35,000	492,883
Liability and Misc. Insurance	41,741	72,408	72,408	72,408
Water Treatment Plant	5,190,050	6,564,329	6,032,802	6,584,978
Cost of Raw Water	2,505,301	2,478,577	2,200,000	3,078,577
Water Laboratory	475,683	609,307	547,485	635,487
Transmission & Distribution	2,296,128	2,954,721	2,485,916	3,254,519
Water Meter Readers	1,086,052	1,411,229	1,211,267	1,447,706
Utility Billing	828,225	1,010,593	961,714	1,061,544
Customer Relations	1,001,722	1,238,241	1,199,741	1,186,599
Treasury Management	505,077	547,008	523,825	557,291
<b>Total Operations</b>	<b>16,072,772</b>	<b>19,322,586</b>	<b>17,152,763</b>	<b>20,660,636</b>
Non-operating Expense:				
Transfer Out:				
Depreciation Fund	1,609,101	1,768,040	1,599,619	1,850,076
Debt Service-2015 Issue	1,085,075	1,092,042	1,100,232	1,092,392
Debt Service-2016 Issue	798,073	860,473	865,525	859,936
Debt Service-2018 Issues	528,378	530,956	640,878	692,548
Debt Service-2021 Issues	199,444	1,060,925	941,497	1,058,921
Capital Improvements	941,469	1,018,790	1,018,790	1,721,500
Other Non-operating expenses / Health Insurance	80,729	131,581	131,581	-
Rebatable Arbitrage / Bond-related charges	143,319	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 21,458,361</b>	<b>\$ 25,785,393</b>	<b>\$ 23,450,885</b>	<b>\$ 27,936,009</b>
Revenues over/(under) Expenditures	81,803	1,092,934	3,218,764	(659,091)
Other Changes Affecting Working Capital	(1,461,512)	(272,619)	(272,619)	(272,619)
<b>ENDING WORKING CAPITAL</b>	<b>\$ 6,067,337</b>	<b>\$ 6,719,206</b>	<b>\$ 9,013,481</b>	<b>\$ 8,081,771</b>





## WATER FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
BY DEPARTMENT				
Administration and General	\$ 2,107,790	\$ 2,379,015	\$ 1,882,605	\$ 2,288,644
Employee Benefits/Contingency	35,000	57,158	35,000	492,883
Liability and Misc. Insurance	41,741	72,408	72,408	72,408
Water Treatment Plant	5,190,050	6,564,329	6,032,802	6,584,978
Cost of Raw Water	2,505,301	2,478,577	2,200,000	3,078,577
Water Laboratory	475,683	609,307	547,485	635,487
Transmission & Distribution	2,296,128	2,954,721	2,485,916	3,254,519
Water Meter Readers	1,086,052	1,411,229	1,211,267	1,447,706
Utility Billing	828,225	1,010,593	961,714	1,061,544
Customer Relations	1,001,722	1,238,241	1,199,741	1,186,599
Treasury Management	505,077	547,008	523,825	557,291
TOTAL OPERATING EXPENSES	<u>16,072,772</u>	<u>19,322,586</u>	<u>17,152,763</u>	<u>20,660,636</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 16,072,772</u>	<u>\$ 19,322,586</u>	<u>\$ 17,152,763</u>	<u>\$ 20,660,636</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 6,408,113	\$ 7,014,396	\$ 6,297,478	\$ 7,023,835
Employee Benefits	1,326,663	2,200,313	2,149,218	3,006,398
Supplies	1,819,086	2,299,305	2,225,213	2,318,955
Other Services and Charges	5,513,941	6,354,339	5,344,977	6,772,188
Maint. and Repair Services	823,841	1,252,482	961,568	1,295,779
Non-capitalized Capital Outlay	181,134	201,751	174,309	243,481
TOTAL OPERATING EXPENSES	<u>16,072,777</u>	<u>19,322,586</u>	<u>17,152,763</u>	<u>20,660,636</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 16,072,772</u>	<u>\$ 19,322,586</u>	<u>\$ 17,152,763</u>	<u>\$ 20,660,636</u>
PERSONNEL				
Admin. and General	9	9	9	9
Water Treatment Plant	36	36	36	36
Laboratory Services	6	6	6	6
Trans & Distribution	47	47	47	50
Meter Readers	19	19	19	19
Utility Billing	9	10	10	10
Customer Relations	20	20	20	20
Treasury Management	4	4	4	4
<b>TOTAL PERSONNEL</b>	<u>150</u>	<u>151</u>	<u>151</u>	<u>154</u>



## Water Fund Administration

<http://www.mcallenpublicutility.com/>

### Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet or exceed our commitments to the many constituencies we serve. All of our long-term strategies and short-term actions will be molded by a set of core values that are shared by each and every employee.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 791,808	\$ 802,287	\$ 697,903	\$ 790,651
Employee Benefits	108,134	221,568	190,447	249,213
Supplies	5,241	12,000	6,000	12,000
Other Services and Charges	1,193,369	1,317,060	978,994	1,180,760
Maintenance	7,538	26,100	5,500	26,100
Operations Subtotal	2,106,090	2,379,015	1,878,844	2,258,724
Capital Outlay	1,702	-	3,761	29,920
Operations & Capital Outlay Total	2,107,792	2,379,015	1,882,605	2,288,644
Non-Departmental				
Contingency	35,000	57,158	35,000	492,883
Insurance	41,741	72,408	72,408	72,408
<b>Total Expenditures</b>	<b>\$ 2,184,531</b>	<b>\$ 2,508,581</b>	<b>\$ 1,990,013</b>	<b>\$ 2,853,935</b>

### PERSONNEL

Exempt	4	4	4	4
Non-Exempt	5	5	5	5
<b>Total Positions Authorized</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

### Contact Us:

Mark A. Vega,  
General Manager  
Utility Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1630

### MAJOR FY 23-24 GOALS

- 1.) Management and oversight of the Utility.
- 2.) Expand community outreach through tours and events.
- 3.) Update brand on promotional tours.
- 4.) Aim to improve communication with customers through social media.
- 5.) Development of Annual Grants Strategy Plan.
- 6.) Coordinate Grants Committee meetings.
- 7.) Continue to promote and secure wholesale water, wastewater and recycled water contracts.

### Description:

Water Administration includes 9 full time employees. This department oversees the general administration of the MPU, including anything related to the MPU Board of Trustees and meetings.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 2,184,531	\$ 2,508,581	\$ 1,990,013	\$ 2,853,935
<b>Outputs:</b>				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
<b>Effectiveness Measures:</b>				
Maintain/Improve S & P/Fitch Ratings:				
Water/Sewer Revenue Bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
<b>Efficiency Measures:</b>				
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capita	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>





## Water Fund Water Plant

<http://www.mcallenpublicutility.com/>

### Mission Statement:

To provide a safe continuous supply of potable water for public consumption.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,566,685	\$ 1,776,294	\$ 1,576,543	\$ 1,718,267
Employee Benefits	317,897	518,839	518,839	590,116
Supplies	1,673,818	2,092,665	2,044,060	2,097,665
Other Services and Charges	1,115,989	1,552,250	1,286,300	1,578,070
Maintenance	417,918	502,500	496,000	532,500
Operations Subtotal	5,092,307	6,442,548	5,921,742	6,516,618
Capital Outlay	97,743	121,781	111,060	68,360
<b>Total Expenditures</b>	<b>\$ 5,190,050</b>	<b>\$ 6,564,329</b>	<b>\$ 6,032,802</b>	<b>\$ 6,584,978</b>

### PERSONNEL

Exempt	4	4	4	4
Non-Exempt	31	31	31	31
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>

### Contact Us:

Edward Gonzalez,  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

### MAJOR FY 23-24 GOALS

- 1.) To provide public with potable water without interruption.
- 2.) Continue education for staff to acquire higher licenses.
- 3.) Continue to be in compliance with TCEQ Regulation without violations.
- 4.) Continue with our repair in-house program.
- 5.) Continue performing PM on electrical system and chlorine scrubber systems.
- 6.) Continue working on filter/clarifier upgrade at Expansion Plant.
- 7.) Continue with our Preventative Maintenance Program.
- 8.) Continue researching for new technology to improve plant operations.

### Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 36 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	35	35	35	35
Department Expenditures	\$ 5,190,050	\$ 6,564,329	\$ 5,921,742	\$ 6,584,978
<b>Outputs:</b>				
Total raw water treated	9,052,437,269	11,330,000,000	11,330,000,000	11,330,000,000
Total HI-Service water produced (mgd)	8,694,199	11,000,000,000	11,000,000,000	11,000,000,000
Average daily consumption (mgd)	24	24	26	26
Maximum daily consumption (mgd)	38	35	35	38
Capacity (mgd)	59	59	60	60
Water analysis	291,000	312,900	312,900	312,900
<b>Effectiveness Measures:</b>				
Turbidity removal	99.00%	99.00%	99.00%	99.00%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regulations	99.00%	100.00%	100.00%	100.00%
Compliance with all water quality	100.00%	100.00%	100.00%	100.00%
<b>Efficiency Measures:</b>				
Chemical cost per MG	\$ 189	\$ 186	\$ 182	\$ 186
Power cost per MG	\$ 99	\$ 112	\$ 91	\$ 112
Maintenance cost per MG	\$ 48	\$ 46	\$ 45	\$ 48
Personnel cost per MG	\$ 217	\$ 209	\$ 190	\$ 210
Department expenditures per capita	\$ 36.06	\$ 44.14	\$ 40.70	\$ 44.77
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided





## Water Fund Cost of Raw Water

<http://www.mcallenpublicutility.com/>

### Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,505,301	2,478,577	2,200,000	3,078,577
Maintenance	-	-	-	-
Operations Subtotal	2,505,301	2,478,577	2,200,000	3,078,577
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,505,301</b>	<b>\$ 2,478,577</b>	<b>\$ 2,200,000</b>	<b>\$ 3,078,577</b>

### Contact Us:

Edward Gonzalez,  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

### MAJOR FY 23-24 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



## Water Fund Water Lab

<http://www.mcallenpublicutility.com/>

### Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 295,683	\$ 328,218	\$ 285,945	\$ 320,765
Employee Benefits	58,673	93,935	93,935	106,602
Supplies	25,402	51,130	50,830	56,130
Other Services and Charges	51,235	72,594	59,979	68,429
Maintenance	33,678	43,250	39,000	43,250
Operations Subtotal	464,672	589,127	529,689	595,176
Capital Outlay	11,015	20,180	17,796	40,311
<b>Total Expenditures</b>	<b>\$ 475,683</b>	<b>\$ 609,307</b>	<b>\$ 547,485</b>	<b>\$ 635,487</b>

### PERSONNEL

Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

### Contact Us:

Edward Gonzalez,  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

### MAJOR FY 23-24 GOALS

Expenditure Discussion: Our expenditures have been concurrent with the preceding years as noted. Our NELAP accreditation is and continues to be very demanding. Salary for lab staff, lab supplies, lab instrumentation, and lab analyses account for approximately 90% of the labs total budget. Lab staff training, certifications, and contingency expenses account for about 10% . The McAllen Central Water Lab has oriented on high standards, high productivity, and cost efficiency and will continue to do so in the year to come.

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue compliance with TCEQ and EPA programs.
- 3.) Continue to strive for 2% cost savings.
- 4.) Continue to improve and implement safety.
- 5.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 6.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 7.) Continue to improve instrumentation
- 8.) Continue Performance Management.
- 9.) Continue to improve laboratory analytical capabilities with new technology.
- 10.) Continue to maintain required operational licenses

### Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 6 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 9000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 475,683	\$ 609,307	\$ 547,485	\$ 635,487
<b>Outputs:</b>				
Culture & Microbiological Analyses	7,341	7,500	7,250	7,500
General Chemical & Analytical Analyses	101,341	80,000	94,308	85,000
Consumer Confidence Report (CCR)	56,000	60,000	59,500	55,000
Total Organic Carbon Analyses	7,500	7,800	8,000	8,200
Ion Chromatography Analyses	650	1,200	1,000	1,500
<b>Effectiveness Measures:</b>				
Monthly Culture & Microbiological Analyses	612	625	604	625
Monthly General Chemical & Analytical Analysis	8,445	833	8,342	8,333
Number of Inquiries for CCR	34	41	41	42
<b>Efficiency Measures:</b>				
Workload per employee	19,472	16,083	18,426	17,033
Lab cost per million gallons	\$ 39	\$ 43	\$ 50	\$ 47
Department expenditures per capita	\$ 3.31	\$ 4.10	\$ 3.76	\$ 4.32
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## Water Fund Transmission & Distribution

<http://www.mcallenpublicutility.com/>

### Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,600,029	\$ 1,849,078	\$ 1,514,100	\$ 1,946,131
Employee Benefits	351,302	601,708	601,708	754,698
Supplies	50,031	50,100	50,300	57,400
Other Services and Charges	73,622	128,735	105,500	137,200
Maintenance	169,222	292,000	197,000	305,000
Operations Subtotal	2,244,206	2,921,621	2,468,608	3,200,429
Capital Outlay	51,922	33,100	17,308	54,090
<b>Total Expenditures</b>	<b>2,296,128</b>	<b>2,954,721</b>	<b>2,485,916</b>	<b>3,254,519</b>

### PERSONNEL

Exempt	3	3	3	3
Non-Exempt	44	44	44	47
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>47</b>	<b>47</b>	<b>47</b>	<b>50</b>

### Contact Us:

Edward Gonzalez,  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

### MAJOR FY 23-24 GOALS

- 1.) Promote continuing education and licensing, MPU providing its citizens with highly qualified workforce
- 2.) Sustain and update MPU water infrastructure to guarantee consistent and efficient delivery of water that aligns with the demands of our citizens.
- 3.) Implement measures to reduce the likelihood of contractors causing damage to water infrastructure decreasing water loss
- 4.) Execute and sustain an efficient Backflow Cross-Connection Program
- 5.) Establish a safe working environment minimizes the occurrence of personal injuries and property damages

### Description:

The Transmission and Distribution Department employs 47 full time, members. We maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	47	47	47	50
Department expenditures	\$ 2,296,128	\$ 2,954,721	\$ 2,485,916	\$ 3,254,519
<b>Outputs:</b>				
Number of New Taps	638	850	800	700
Number of complaints/requests completed	14,143	3,300	12,000	17,500
Number of service orders completed, i.e., tests, raise, relocate, replace meters, etc.	5,147	4,500	4,500	7,600
Total workload	19,928	8,650	18,728	26,300
<b>Effectiveness Measures:</b>				
Meters exchanged (JBS Report)	502	1,200	300	800
Main and service line repairs	517	300	587	650
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	30	30	30	30
<b>Efficiency Measures:</b>				
Meters exchanged (average/month)	60	100	110	115
Meters installed (average/month)	52	100	70	85
Requests/complaints completed monthly	1,000	800	1,000	1,460
Water lines maintained (miles)	802	725	850	850
Fire hydrants maintained	4,041	4,100	4,200	5,381
Department expenditures per capita	\$ 15.95	\$ 19.87	\$ 17.09	\$ 22.12
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## Water Fund Meter Readers

<http://www.mcallenpublicutility.com/>

### Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 750,387	\$ 777,659	\$ 763,544	\$ 774,580
Employee Benefits	171,963	245,454	245,454	290,775
Supplies	16,590	32,900	24,922	32,900
Other Services and Charges	40,640	69,641	43,530	54,951
Maintenance	101,889	273,975	123,607	270,300
Operations Subtotal	1,081,470	1,399,629	1,201,057	1,423,506
Capital Outlay	4,584	11,600	10,210	24,200
<b>Total Expenditures</b>	<b>\$ 1,086,053</b>	<b>\$ 1,411,229</b>	<b>\$ 1,211,267</b>	<b>\$ 1,447,706</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	17	17	17	17
<b>Total Positions Authorized</b>	<b>19</b>	<b>19</b>	<b>19</b>	<b>19</b>

### Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Assistant Director  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

### MAJOR FY 23-24 GOALS

- 1.) Promote continuous professional development of the Meter Reader Department employees through trainings, conferences, webinars, etc.
- 2.) Enhance the collaboration between the citizens and staff regarding the significance of keeping the meter area accessible and clean.
- 3.) Continue working with IT Department on the implementation of the ERP Project.
- 4.) Continue with the implementation of AMI Project which is replacement of all manually read meters to automatic meter reading through an assigned radio frequency.

### Description:

The Meter Reader Dept. provides water meter readings and meter connection services. At the end of September 2021 with a staff of 9 meter readers, the department read approximately 47,305 meters on a monthly basis. Also processed is a total of approximately 4,049 AMI readings monthly. A staff of 6 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,982 field customer service requests on a monthly basis.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	19	19	19	19
- Asst. Mgr / Working Supervisors	4	4	4	4
- Meter Readers	9	9	9	9
- Meter Technicians	6	6	6	6
Department Expenditures	\$ 1,086,053	\$ 1,411,229	\$ 1,211,267	\$ 1,447,706
<b>Outputs:</b>				
Number of manual Meter Reads	563,419	534,200	550,615	400,050
Number of AMI Meter Reads	67,960	111,830	93,600	255,850
Number of service orders completed	49,272	54,500	49,100	54,500
Number of meters/readings checked	18,157	17,000	19,700	21,750
<b>Effectiveness Measures:</b>				
24 - hour service percentage	100%	100%	100%	100%
Reading accuracy percentage	99.92%	99.95%	99.96%	99.96%
<b>Efficiency Measures:</b>				
Number of meters read daily per meter reader	275	260	268	195
Number of service orders processed by meter tech. monthly.	684	757	682	757
Cost per Meter Read	\$ 1.72	\$ 2.18	\$ 1.88	\$ 2.21
Department expenditures per capita	\$ 7.55	\$ 9.49	\$ 8.32	\$ 9.84
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## Water Fund Utility Billing

<http://www.mcallenpublicutility.com/>

### Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 383,804	\$ 426,939	\$ 418,868	\$ 426,075
Employee Benefits	81,085	134,411	134,411	152,226
Supplies	36,197	41,650	33,600	44,000
Other Services and Charges	315,288	385,443	365,791	412,443
Maintenance	817	13,600	602	13,600
Operations Subtotal	817,192	1,002,043	953,272	1,048,344
Capital Outlay	11,035	8,550	8,442	13,200
<b>Total Expenditures</b>	<b>\$ 828,225</b>	<b>\$ 1,010,593</b>	<b>\$ 961,714</b>	<b>\$ 1,061,544</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	7	8	8	8
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>10</b>	<b>10</b>	<b>10</b>

### Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Assistant Director  
617 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

### MAJOR FY 23-24 GOALS

- 1.) Continue promoting e-bills for faster communication with citizens and cost savings for the department.
- 2.) Promote continuous professional development of Utility Billing Department employees through trainings, conferences, webinars, etc.
- 3.) Continue to work with IT Dept on the implementation of the ERP project
- 4.) Continue with the replacement of all manually read meters to automatic meter reading thru assigned radio frequency.

### Description:

For the fiscal year of 2020-2021 on a monthly basis with a total of 9 employees, staff reviewed and processed approximately 42,450 utility statements and about 5,950 e-bills which includes water, sewer, sanitation, recycle fee, brush collection, drainage, neighborhood association fees, sanitation sales taxes, and other miscellaneous charges. Amount billed monthly was approximately 5,151,715 with water consumption of 634,127,135 gallons and approximately 15,000 accounts reviewed. Staff also inserted approximately 8,000 delinquent notices.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	9	10	10	10
Department Expenditures	\$ 828,225	\$ 1,010,593	\$ 961,714	\$ 1,061,544
<b>Outputs:</b>				
Utility bills processed	509,747	505,580	508,430	505,350
E-notifications processed	76,841	85,440	89,600	100,350
Service orders processed	19,852	20,400	22,850	22,800
Total amount billed	\$ 63,543,252	\$ 62,172,000	\$ 65,542,000	\$ 65,550,000
Delinquent notices generated	99,207	102,120	102,850	102,850
<b>Effectiveness Measures:</b>				
# of Billing dates billed as scheduled	36	36	36	36
% of accounts billed timely	99.99%	100.00%	100.00%	100.00%
% of accounts billed accurately	99.99%	100.00%	99.99%	99.99%
<b>Efficiency Measures:</b>				
Utility bills processed per employee monthly	9,776	9,850	9,967	10,095
Service orders processed per employee monthly	331	340	381	380
Cost per bill	1.41	1.71	1.61	1.75
Number of bills not billed timely	38	6	25	24
Number of accounts billed incorrectly	66	24	80	70
Department expenditures per capita	\$ 5.75	\$ 6.80	\$ 6.61	\$ 7.22
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## Water Fund Treasury Management

<http://www.mcallenpublicutility.com/>

### Mission Statement:

"The Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide the best and most economical water and sewer services to present and future customers."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 272,613	\$ 269,894	\$ 273,393	\$ 269,893
Employee Benefits	41,289	67,218	69,402	76,530
Supplies	1,851	2,500	2,056	2,500
Other Services and Charges	111,290	120,522	93,444	120,522
Maintenance	78,035	83,874	82,764	87,846
Operations Subtotal	505,077	544,008	521,059	557,291
Non-capitalized Capital Outlay	-	3,000	2,766	-
<b>Total Expenditures</b>	<b>\$ 505,077</b>	<b>\$ 547,008</b>	<b>\$ 523,825</b>	<b>\$ 557,291</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	2	2	2	2
Total Positions Authorized	4	4	4	4

### Contact Us:

Melba D. Carvajal, CPM  
Director of Finance for  
Utilities  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1630

### MAJOR FY 23-24 GOALS

- 1.) To operate in full compliance with all applicable legal requirements and supplementary governmental understandings.
- 2.) To perform rate analyses for water and sewer services resulting in rates, fees and charges that generally reflect all costs of supplying those services to the customer.
- 3.) To manage MPU's credit rating at as favorable a level as can be maintained consistent with the needs of the financing and the cost of debt.
- 4.) To promote continuous professional development of employees through trainings, conferences, webinars, etc.
- 5.) To enhance the quality of service to our customers through technology.

### Description:

The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 505,077	\$ 547,008	\$ 523,825	\$ 557,291
<b>Outputs:</b>				
Preparation of the annual budget	Yes	Yes	Yes	Yes
Preparation/presentation of financial reports	Yes	Yes	Yes	Yes
Annual approval of Investment Policy	Yes	Yes	Yes	Yes
Quarterly approval of investment reports	Yes	Yes	Yes	Yes
Maintenance/enhancement of credit rating	Yes	Yes	Yes	Yes
MPU Funds monitored/reported	13	13	13	13
Procurement transactions verified, City-wide	22,878	22,000	22,000	22,000
Procurement card charges, City-wide	\$ 6,863,238	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000
Outstanding Long-term Debt (principal only)	\$ 135,780,000	\$ 135,780,000	\$ 135,780,000	\$ 135,780,000
Investment portfolio managed **	\$ 465,482,699	\$ 350,000,000	\$ 500,000,000	\$ 350,000,000
<b>Effectiveness Measures:</b>				
Credit rating of revenue bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
<b>Efficiency Measures:</b>				
Percentage of procurement card transactions verified	100%	100%	100%	100%
Total Outstanding Long-term Debt Per Capita (principal only)	\$ 943	\$ 933	\$ 933	\$ 923
Blended yield of investment holdings	0.26%	0.40%	4.00%	3.00%
Monthly turn-key cost to manage City-wide investment portfolio	77	53	80	52
Department expenditures per employee	\$ 126,269	\$ 136,752	\$ 130,956	\$ 139,323
Department expenditures per capita	\$ 3.51	\$ 3.68	\$ 3.60	\$ 3.79
Population:	143,920	148,714	145,499	147,099

\*N/A=Not Available, N/P=Not Provided

\*\*City-wide investment holdings





## Water Fund Customer Relations

<http://www.mcallenpublicutility.com/>

### Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 747,103	\$ 784,027	\$ 767,182	\$ 777,473
Employee Benefits	161,318	260,022	260,022	293,355
Supplies	9,956	16,360	13,445	16,360
Other Services and Charges	65,468	157,109	139,031	68,828
Maintenance	14,744	17,183	17,095	17,183
Operations Subtotal	998,591	1,234,701	1,196,775	1,173,199
Capital Outlay	3,133	3,540	2,966	13,400
<b>Total Expenditures</b>	<b>\$ 1,001,722</b>	<b>\$ 1,238,241</b>	<b>\$ 1,199,741</b>	<b>\$ 1,186,599</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	17	17	17	17
<b>Total Positions Authorized</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

### Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Pablo M. Rodriguez  
Assistant Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1600

### MAJOR FY 23-24 GOALS

- 1.) Enhance the quality of service provided to customers through technology. (AMI customer portal and implementation of a new ERP system)
- 2.) To promote continuous professional development of employees through trainings, conferences, webinars, etc.

### Description:

The Customer Relations Department with a staff of 20 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas. During the 2020-2021 fiscal year 49,331 water accounts and 43,914 sewer accounts were serviced. Collections for the year totaled in excess of \$61.4 million.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	20	20	20	20
Number of customer service agents	11	11	11	11
Number of cashiers	9	9	9	9
Department Expenditures	\$ 1,001,722	\$ 1,238,241	\$ 1,199,741	\$ 1,186,599
<b>Outputs:</b>				
Number of incoming calls	109,290	91,500	112,050	166,400
Number of payments processed	541,925	535,820	569,021	584,472
Number of customers serviced	151,630	149,780	153,360	15,780
Number of active water accounts	50,387	47,395	50,865	51,465
Number of active sewer accounts	44,614	43,394	45,210	45,810
Number of customer complaints	268	280	265	270
<b>Effectiveness Measures:</b>				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Customer service complaints / 1000 accounts:				
Active Water accounts	0.44	0.49	0.43	0.44
Active Sewer accounts	0.50	0.54	0.49	0.49
<b>Efficiency Measures:</b>				
Incoming calls responded per employee	9,935	8,318	10,186	15,127
Payments processed per employee	60,214	53,536	63,225	64,941
Customers serviced per employee	7,582	7,489	7,668	7,890
Department expenditures per employee	\$ 50,086	\$ 61,912	\$ 59,987	\$ 59,330
Department expenditures per capita	\$ 6.96	\$ 8.33	\$ 8.25	\$ 8.07
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided

## Wastewater Fund



The **Wastewater Fund** is a major fund that is used to account for the provision of wastewater treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

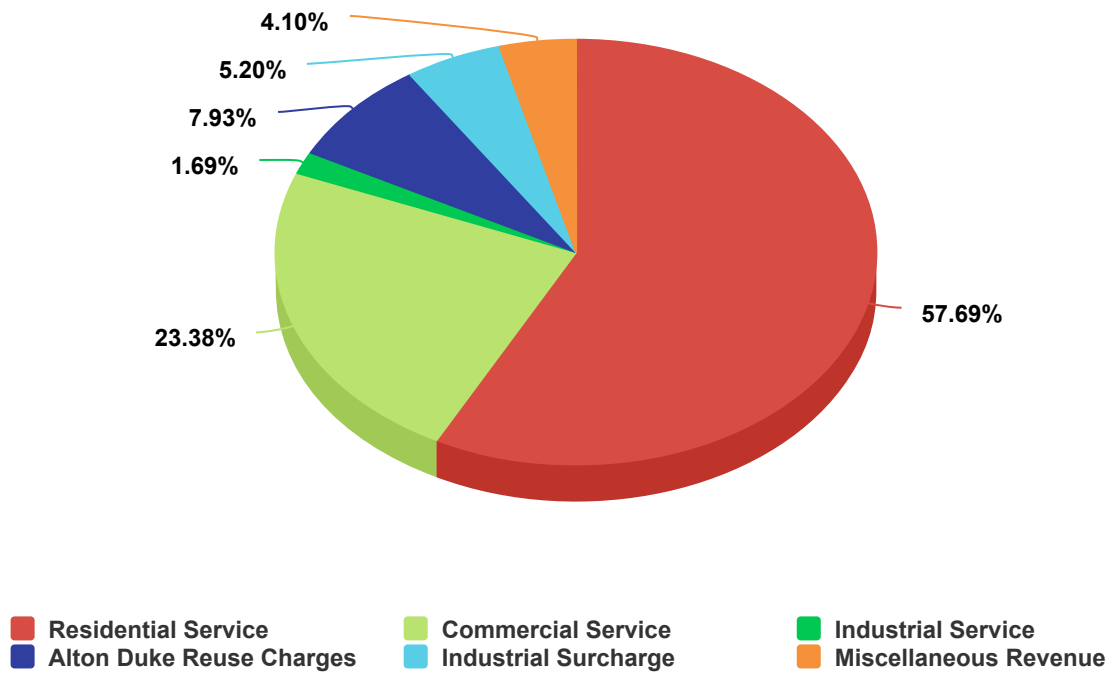


## WASTEWATER FUND

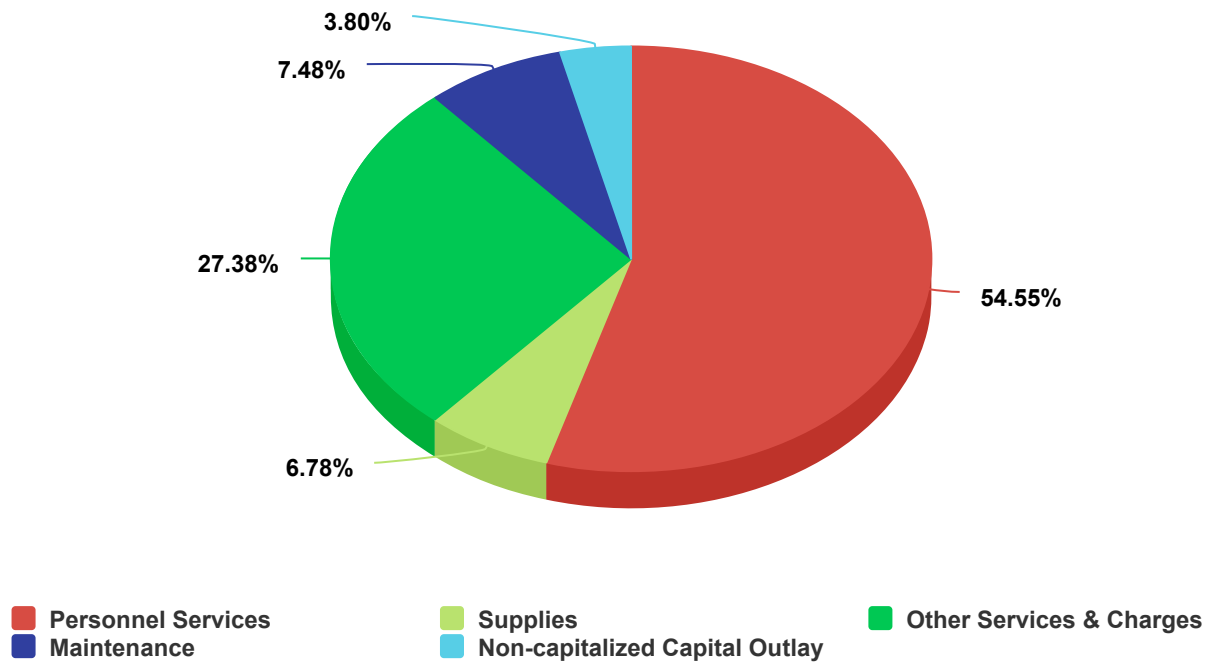
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 4,634,426	\$ 3,868,727	\$ 4,361,900	\$ 4,288,142
Revenues:				
Residential Service	\$ 11,995,055	\$ 13,656,628	\$ 12,980,833	\$ 13,751,728
Commercial Service	4,101,769	5,559,722	4,443,685	5,571,722
Industrial Service	262,058	403,733	234,804	403,733
Alton User Charges	585,775	750,000	667,414	750,000
Calpine/Duke Reuse Charges	1,178,066	1,140,000	1,224,823	1,140,000
Industrial Surcharge	1,104,573	1,240,000	1,154,380	1,240,000
Misc Operating Revenue	57,725	20,000	53,325	20,000
Misc Non-operating Revenues	652,325	738,500	952,682	738,500
Interest Earned	(27,870)	18,308	275,730	128,644
Reimbursements	163,638	91,000	46,151	91,000
<b>Total Revenues</b>	<u>20,073,115</u>	<u>23,617,891</u>	<u>22,033,827</u>	<u>23,835,327</u>
Other Financing Sources:				
Transfer In:				
General Fund	-	137,850	-	-
<b>TOTAL RESOURCES</b>	<u>\$ 24,707,541</u>	<u>\$ 27,624,468</u>	<u>\$ 26,395,727</u>	<u>\$ 28,123,469</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration & General	\$ 1,628,295	\$ 1,940,358	\$ 2,046,739	\$ 1,990,278
Wastewater Treatment Plants	4,793,357	5,844,348	5,566,581	5,935,370
Wastewater Laboratory	689,247	742,940	746,736	784,550
Wastewater Collections	2,378,042	2,735,607	2,543,185	2,924,880
Employee Benefits/Contingency	-	16,073	-	347,665
Liability and Misc. Insurance	45,448	78,838	78,838	78,838
<b>Total Operations</b>	<u>9,534,388</u>	<u>11,358,164</u>	<u>10,982,079</u>	<u>12,061,580</u>
Non-Operating Expenses:				
Transfer Out:				
Depreciation Funds	3,651,161	3,861,464	3,755,656	3,823,361
Debt Service: 2009 - TWDB	1,355,150	1,355,000	1,355,150	1,355,000
Debt Service: 2012 - TWDB	135,383	-	-	-
Debt Service: 2013 - TWDB	626,183	621,871	400,906	287,865
Debt Service: 2015	852,559	858,033	864,468	858,308
Debt Service: 2015 - TWDB	1,697,989	1,697,700	1,703,375	1,700,074
Debt Service: 2016	1,057,910	1,140,627	1,147,324	1,139,915
Debt Service: 2016 - TWDB	279,411	318,975	319,122	318,559
Debt Service: 2018 - TWDB	107,458	107,137	177,282	211,749
Capital Improvements	858,657	1,301,007	1,301,007	1,475,145
Rebatable Arbitrage / Bond-related charges	(500,335)	-	-	-
Other Non-operating expenses / Health Ins	49,916	101,216	101,216	-
<b>Total Non-Operating</b>	<u>10,171,443</u>	<u>11,363,030</u>	<u>11,125,506</u>	<u>11,169,976</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 19,705,831</u>	<u>\$ 22,721,194</u>	<u>\$ 22,107,585</u>	<u>\$ 23,231,556</u>
Other Changes Affecting Working Capital	(639,815)	-	-	-
Revenues over/(under) Expenditures	<u>367,284</u>	<u>896,697</u>	<u>(73,758)</u>	<u>603,772</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 4,361,900</u>	<u>\$ 4,903,274</u>	<u>\$ 4,288,142</u>	<u>\$ 4,891,914</u>

### Wastewater Fund Revenues \$23,835,327



### Wastewater Fund Appropriation By Category \$12,061,580





## WASTEWATER FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
BY DEPARTMENT				
Admin. and General	\$ 1,628,295	\$ 1,940,358	\$ 2,046,739	\$ 1,990,278
Employee Benefits/Contingency	-	16,073	-	347,665
Liability and Miscellaneous Insurance	45,448	78,838	78,838	78,838
Plants and Stations	4,793,357	5,844,348	5,566,581	5,935,370
Laboratory Services	689,247	742,940	746,736	784,550
Wastewater Collection	2,378,042	2,735,607	2,543,185	2,924,880
<b>TOTAL EXPENDITURES</b>	<b>\$ 9,534,388</b>	<b>\$ 11,358,164</b>	<b>\$ 10,982,079</b>	<b>\$ 12,061,580</b>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,172,278	\$ 4,490,663	\$ 4,402,190	\$ 4,623,141
Employee Benefits	897,525	1,396,790	1,380,717	1,956,994
Supplies	781,656	782,005	782,675	817,705
Other Services and Charges	2,819,436	3,442,253	3,316,531	3,302,570
Maintenance and Repair Services	732,275	827,153	680,853	902,653
Non-capitalized Capital Outlay	131,214	419,300	419,113	458,518
<b>TOTAL EXPENDITURES</b>	<b>\$ 9,534,388</b>	<b>\$ 11,358,164</b>	<b>\$ 10,982,079</b>	<b>\$ 12,061,580</b>
PERSONNEL				
Admin. and General	11	11	11	14
Plants and Stations	46	47	47	47
Laboratory Services	10	10	10	10
Wastewater Collection	26	26	26	26
<b>TOTAL PERSONNEL</b>	<b>93</b>	<b>94</b>	<b>94</b>	<b>97</b>



## WasteWater Fund Administration

<http://www.mcallenpublicutility.com/>

### Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 688,687	\$ 720,855	\$ 720,855	\$ 839,262
Employee Benefits	112,121	220,581	220,581	265,889
Supplies	13,502	17,500	19,000	24,500
Other Services and Charges	784,290	914,959	1,047,199	763,076
Maintenance	21,765	55,563	28,063	44,963
Operations Subtotal	1,620,366	1,929,458	2,035,698	1,937,690
Capital Outlay	7,929	10,900	11,041	52,588
Operations & Capital Outlay Total	1,628,295	1,940,358	2,046,739	1,990,278
Non- Departmental				
Employee Benefits/Contingency	-	16,073	-	347,665
Insurance	45,448	78,838	78,838	78,838
<b>Total Expenditures</b>	<b>\$ 1,673,743</b>	<b>\$ 2,035,269</b>	<b>\$ 2,125,577</b>	<b>\$ 2,416,781</b>

### PERSONNEL

Exempt	4	4	4	4
Non-Exempt	6	6	6	9
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>14</b>

### Contact Us:

Mark A. Vega, P.E.  
General Manager  
311 N. 15th St  
956) 681-1770

### MAJOR FY 23-24 GOALS

- 1.) Continuing with Geographical Positioning System (GPS) - survey of all water and sewer line infrastructure.
- 2.) Implement sewer modeling software to compliment the water model.

### Description:

This department also referred to as the Utility Engineering Department houses staff of nine whose function relate to wastewater and water capital project management and oversight, utility related developmental services, water and sewer depreciation project management, and GIS mapping. We strive to assist customers such as developers and City of McAllen residents with utility related questions, concerns, and utility data requests.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Total Number of full time employees	10	10	10	13
Number of full time employees processing Building Permits	1	1	1	1
Number of full time employees processing Subdivision Applications	1	1	1	1
Number of Utility Engineers	2	2	2	2
Number of GIS/Mapping Techs	2	2	2	3
Number of Construction Inspectors	2	3	3	6
Number of Administrative Support Staff	1	1	1	1
Department Expenditures	\$ 1,673,743	\$ 2,035,269	\$ 2,125,577	\$ 2,416,781
<b>Output:</b>				
Number of Subdivision Applications presented for MPUB consideration	67	65	65	65
Number of Subdivision Related Notice to Proceed with Construction Letters Issued	29	29	28	30

## WasteWater Fund Administration

Number of Building Permit Utility Approvals	1,497	600	800	700
Number of Water CIP Projects Budgeted	5	5	5	9
Number of Sewer CIP Projects Budgeted	9	7	7	8
Number of Water Depreciation Projects Budgeted	8	8	8	8
Number of Sewer Depreciation Projects Budgeted	3	3	3	3
Number of TWDB Financial Applications	2	2	3	2
Number of Grants Applications Submitted	2	2	2	2
Number of In-house Design Projects Completed	0	2	2	2
<b>Effectiveness Measures:</b>				
Percent of Applications Receiving MPUB Consideration	100%	100%	100%	100%
Percent of Subdivision Construction Plans Approved with Issuance of NTP	100%	100%	100%	100%
Percent of Building Permit Utility Approvals	100%	100%	100%	100%
Percent of Water CIP Projects Commencing Construction	100%	100%	100%	100%
Percent of Sewer CIP Projects Commencing Construction	100%	100%	100%	100%
Percent of Water Depreciation Projects Commencing Construction	100%	100%	100%	100%
Percent of Sewer Depreciation Projects Commencing Construction	100%	100%	100%	100%
Percent of TWDB Financial Applications Processed	100%	100%	100%	100%
Percent of Grants Applications Submitted	100%	100%	100%	100%
Percent of In-house Design Projects Completed	100%	100%	67%	100%
<b>Efficiency Measures:</b>				
Percent of Subdivision Applications completed in compliance of statutory time limits	100%	100%	10%	100%
Percent of Building Permit Utility Reviews completed in compliance of statutory time limits	100%	100%	100%	90%
Percent of Total Water Projects Budgeted Completed in FY	100%	100%	100%	90%
Percent of Total Sewer Projects Budgeted Completed in FY	100%	100%	100%	90%
Percent of TWDB Financial Applications Approved	100%	100%	100%	100%
Percent of Grant Applications Awarded	100%	100%	100%	100%
Percent of In-house Design Projects Completed within FY	100	100%	100%	90%
Department expenditures per capita	\$ 11.63	\$ 13.69	\$ 14.61	\$ 16.43
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## WasteWater Fund Plants and Stations

<http://www.mcallenpublicutility.com/>

### Mission Statement:

Pretreatment-MPU  
Pretreatment program is dedicated in protecting public health, environment, biosolid quality and McAllen wastewater system. Through Best Management Practices we provide assistances to industrial and commercial establishments to be partner in our efforts in protecting public health and our environment by preventing pollutants into our wastewater system. North & South WWTP is dedicated in protecting the environment and public health by treating raw sewage in a safe, cost effective manner and producing quality effluent that can be reused for irrigation purposes.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 2,004,829	\$ 2,175,912	\$ 2,175,912	\$ 2,173,207
Employee Benefits	444,496	665,975	665,975	765,407
Supplies	177,572	190,400	197,500	196,700
Other Services and Charges	1,770,473	2,196,266	1,953,349	2,196,466
Maintenance	289,264	352,450	310,500	361,950
Operations Subtotal	4,686,635	5,581,003	5,303,236	5,693,730
Capital Outlay	106,722	263,345	263,345	241,640
Operations & Capital Outlay Total	4,793,357	5,844,348	5,566,581	5,935,370
<b>Total Expenditures</b>	<b>\$ 4,793,357</b>	<b>\$ 5,844,348</b>	<b>\$ 5,566,581</b>	<b>\$ 5,935,370</b>

### PERSONNEL

Exempt	5	5	5	5
Non-Exempt	41	42	42	42
<b>Total Positions Authorized</b>	<b>46</b>	<b>47</b>	<b>47</b>	<b>47</b>

### Contact Us:

David Garza  
Director of Wastewater  
Systems  
4100 Idela Road Mcallen,  
Tx 78503  
(956) 681-1750

### MAJOR FY 23-24 GOALS

- 1.) Continue to produce high quality effluent in accordance with TPDES Permit, State, Federal and Local requirements.
- 2.) Provide Better Supervisor to Operator Communication to Ensure all Employees are aware of events going on in MPU.
- 3.) Attend internal and external safety training meetings to increase safety awareness at the workplace.
- 4.) Keep customers informed about Federal, state and local rules & regulations by providing outreach meetings and BMPs,
- 5.) Inform and provide educational outreach of the treatment facilities for area schools and other interested citizens through a National Night Out Event.
- 6.) Ensure continuity of wastewater treatment operations to protect public health and the environment.
- 7.) Increase reuse water discharge for future developments such as 3 Lagos Subdivision with Type 1 Reuse Water

## WasteWater Fund Plants and Stations

### Description:

The North and South Wastewater treatment plants are responsible for the treatment of domestic and industrial wastewater generated in the City of McAllen and Alton areas. Our goal is always to protect the environment and the public's health from harmful pathogens by following stringent rules and regulations set forth by Texas Commission On Environmental Quality. Also, our plants strive for beneficial reuse of residual by-products of wastewater. Provide training opportunities for all staff, emphasizing communication, teamwork, leadership and safety.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	46	47	47	47
Department Expenditures	\$ 4,793,357	\$ 5,844,348	\$ 5,566,581	\$ 5,935,370
<b>Outputs:</b>				
Wastewater treated (MGD)	5,120,050	5,184,820	5,180,534	5,280,688
Number of Biosolid Belt Press Roll Offs	831	900	750	895
Number of Drying Beds Harvested	12	8	14	10
Gallons of Reclaim Water to Tres Lagos (North)	173,637,000	175,000,000	177,000,000	180,000,000
Gallons of Reclaim Water taken by Calpine (North)	959,090,000	959,200,000	960,000,000	960,200,000
Gallons of Reclaimed Effluent to Golf Course (South)	481,781,050	500,000,000	474,453,810	510,000,000
CBOD TCEQ Permit Parameters	10 mg/l	10 mg/L	3 mg/L	1 mg/L
TSS TCEQ Permit Parameters	15 mg/L	15 mg/L	4 mg/L	3 mg/L
Ammonia Nitrogen Permit Parameters	2 mg/L	2 mg/L	1.0 mg/L	0.50 mg/L
Number of applications (Pretreatment)	616	675	660	700
Number of inspections (Pretreatment)	2,150	1,230	1,160	1,200
Total Workload (Pretreatment)	2,766	1,905	2,100	2,350
<b>Effectiveness Measures:</b>				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Ammonia N Influent to Effluent % Reduction	99%	99%	99%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of application completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Wastewater treated per employee (MGD)	111,305	110,315	112,620	112,355
Department expenditures per capita	\$ 33.31	\$ 39.30	\$ 38.26	\$ 40.35
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided





## WasteWater Fund Lab

<http://www.mcallenpublicutility.com/>

### Mission Statement:

Our mission is to provide reliable, sustainable, and defensible data, by challenging the status quo; hindering an environment where both management and lab techs strive for Excellence.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 469,198	\$ 477,841	\$ 478,142	\$ 478,561
Employee Benefits	102,303	139,084	139,084	163,294
Supplies	92,893	88,905	93,650	100,305
Other Services and Charges	10,162	16,800	15,900	18,800
Maintenance	11,089	10,140	9,790	11,140
Operations Subtotal	685,645	732,770	736,566	772,100
Capital Outlay	3,599	10,170	10,170	12,450
Operations & Capital Outlay Total	689,244	742,940	746,736	784,550
<b>Total Expenditures</b>	<b>\$ 689,247</b>	<b>\$ 742,940</b>	<b>\$ 746,736</b>	<b>\$ 784,550</b>

#### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	9	9	9	9
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>

### Contact Us:

David Garza  
Director of Wastewater  
Systems  
Joel David Garcia  
Laboratory Manager  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

### MAJOR FY 23-24 GOALS

- 1.) Continue to work in unison with the Wastewater plant, Wastewater Collection and Pretreatment departments to monitor the collection, sampling and process control to provide reliable and defensible results in which decisions will be accessed and implemented.
- 2.) Revise, implement and put into effect the requirements of the Laboratory Quality Manual to achieve the NELAC certification.
- 3.) Enrich the Knowledge of the Laboratory Personnel thru continued education to further their license certification.
- 4.) Continue to excel in the Quality Control (QC) and Quality Assurance (QA) evaluations provided by the Texas Commission on Environmental Quality (TCEQ) approved vendors and maintain the Wastewater Laboratory's testing results at a passing rate.

### Description:

The laboratory thru perceptive and thorough scientific practices based on Standard Methods for the Examination of Water and Wastewater, provides reliable and defensible data to the participating Public Utility Departments critical in their operation.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	10	10	10	10
Department expenditures	\$ 689,247	\$ 742,940	\$ 746,736	\$ 784,550
<b>Outputs:</b>				
Total BOD Analysis	18,417	18,417	18,417	22,067
Total General Analysis	77,150	78,561	81,042	90,566
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
<b>Effectiveness Measures:</b>				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	260
<b>Efficiency Measures:</b>				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 4.79	\$ 5.00	\$ 5.13	\$ 5.33
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## WasteWater Fund Wastewater Collections

<http://www.mcallenpublicutility.com/>

### Mission

#### Statement:

Wastewater Collection Department (WWCD) takes pride in being part of the leading Public Utilities Organizations in South Texas. The WWCD is dedicated in performing its duties to the best of their abilities by providing uninterrupted wastewater service to the residents, businesses and visitors in McAllen. The WWCD is dedicated in protecting public health and the environment.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,009,564	\$ 1,116,055	\$ 1,027,281	\$ 1,132,111
Employee Benefits	238,605	355,077	355,077	414,739
Supplies	497,689	485,200	472,525	496,200
Other Services and Charges	209,063	235,390	221,245	245,390
Maintenance	410,157	409,000	332,500	484,600
Operations Subtotal	2,365,078	2,600,722	2,408,628	2,773,040
Capital Outlay	12,964	134,885	134,557	151,840
Operations & Capital Outlay Total	2,378,042	2,735,607	2,543,185	2,924,880
Non- Departmental				
<b>Total Expenditures</b>	<b>\$2,378,042</b>	<b>\$2,735,607</b>	<b>\$2,543,185</b>	<b>\$2,924,880</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	25	25	25	25
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>

### Contact Us:

David Garza  
Director of Wastewater  
Systems  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

### MAJOR FY 23-24 GOALS

- 1.) Train appropriate personnel to implement and promote safety in the workforce.
- 2.) Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing odor complaints.
- 3.) Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
- 4.) Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
- 5.) Continue GPS of sanitary manholes in order to update sewer atlas.
- 6.) Provide quick response to customer inquiries & service requests to all residents and visitors of McAllen.
- 7.) Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and efficient operation and maintenance of the Collection System.

### Description:

The Wastewater Collections Department oversees 58 liftstations, 550 miles of various size sewer lines, 6"-54" and 8500 manholes. The departments goal is to maintain in in good working order the entire sanitary sewer system, to provide the citizens of McAllen & Alton a healthy and safe environment, ensuring the safe transport of all wastewater to it's destination for treatment & disposal.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	26	26	26	26
Department Expenditures	\$ 2,378,042	\$ 2,735,607	\$ 2,543,185	\$ 2,924,880
<b>Outputs:</b>				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,500	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
<b>Effectiveness Measures:</b>				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Sanitary sewer interruption on city side	244	200	200	200
Sanitary sewer interruption on customer side	225	200	200	200
Respond to stoppages within one hour or less	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 16.52	\$ 18.40	\$ 17.48	\$ 19.88
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## Sanitation Fund



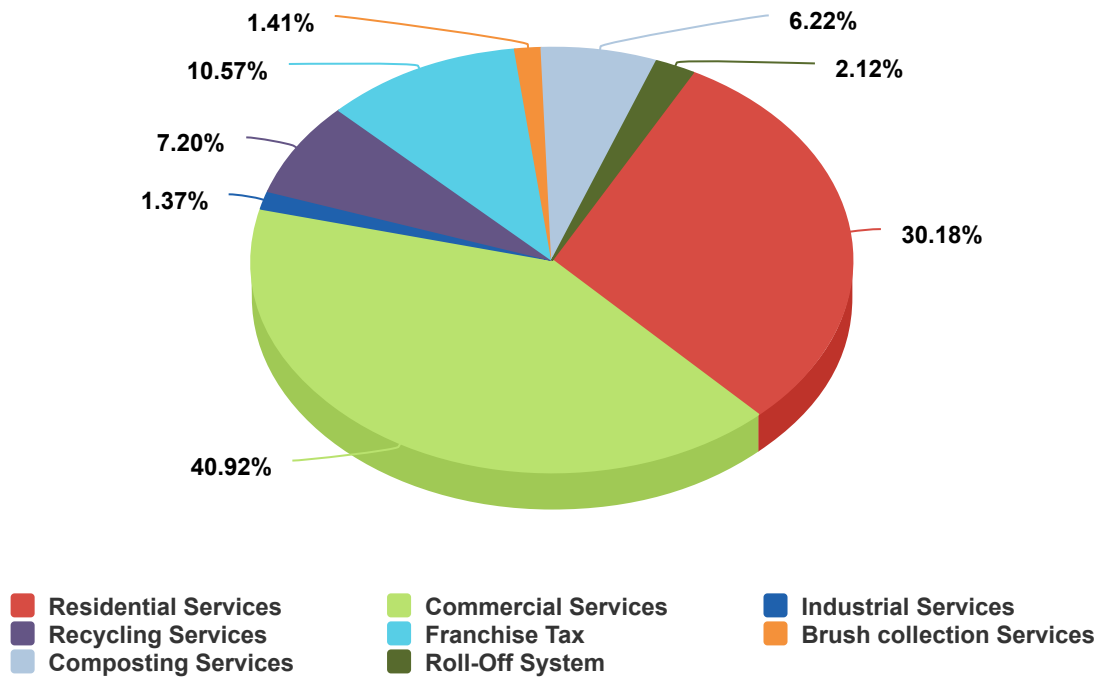
The **Sanitation Fund** is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

## SANITATION FUND

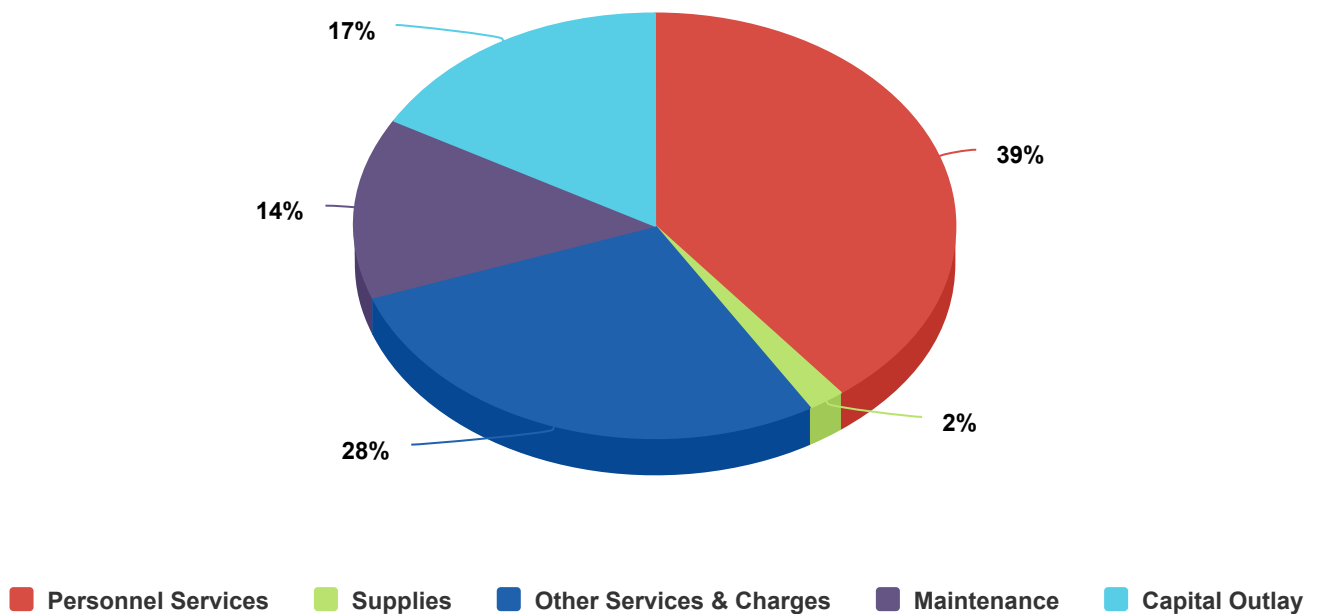
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 16,139,857	\$ 14,497,553	\$ 14,846,264	\$ 15,515,898
Revenues:				
Residential Collection	\$ 6,937,024	\$ 6,900,000	\$ 6,960,000	\$ 7,479,456
Commercial Collection	9,089,612	8,810,000	9,100,000	10,140,158
Industrial Collection	317,623	280,000	317,000	338,771
Brush Collection	2,576,275	2,513,000	2,578,000	2,588,000
Recycling Fee	1,276,461	1,250,000	1,275,000	1,285,000
Recycling Sales	1,090,143	500,000	600,000	500,000
Drop-off Disposal Fee	20,273	2,000	8,000	2,000
Roll-off System	1,389,397	1,400,000	1,400,000	1,540,000
Composting	405,489	350,000	350,000	350,000
Brush Disposal	42,039	30,000	20,000	30,000
Garbage Franchise Tax	101,961	60,000	6,348	60,000
Fixed Assets - Sale of Property	124,688	-	-	-
Federal Grants	220,369	-	-	-
Miscellaneous	19,001	-	67,272	-
Interest Income	(398,463)	36,244	390,153	465,477
Total Revenues	<u>23,211,888</u>	<u>22,131,244</u>	<u>23,071,773</u>	<u>24,778,862</u>
<b>TOTAL RESOURCES</b>	<u>\$ 39,351,745</u>	<u>\$ 36,628,797</u>	<u>\$ 37,918,037</u>	<u>\$ 40,294,760</u>
APPROPRIATIONS				
Expenses:				
Composting	\$ 1,234,067	\$ 1,075,403	\$ 1,068,113	\$ 1,203,605
Residential	4,303,038	4,059,194	4,357,276	4,286,276
Commercial Box	5,223,424	4,788,590	5,072,907	5,101,934
Roll-Off	1,129,476	1,161,809	1,059,171	1,174,638
Brush Collection	3,547,040	3,625,830	3,631,189	3,754,952
Recycling	1,857,605	2,078,093	2,092,552	2,378,057
Street Cleaning	558,361	601,411	605,490	1,069,994
Administration	2,551,401	2,819,789	2,742,361	3,411,325
Liability Insurance	111,176	192,856	192,856	289,138
Capital Outlay	3,162,535	2,468,600	1,294,290	4,585,012
Other Agencies	41,550	100,000	100,000	100,000
Total Operating Expenses	<u>23,719,673</u>	<u>22,971,575</u>	<u>22,216,205</u>	<u>27,354,931</u>
Other Financing Sources (Uses):				
Transfer Out:				
Marketing Fund	6,250	25,000	25,000	25,000
Health Insurance Fund	88,740	160,934	160,934	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 23,814,662</u>	<u>\$ 23,157,509</u>	<u>\$ 22,402,139</u>	<u>\$ 27,379,931</u>
Revenues over/(under) Expenditures	<u>(596,524)</u>	<u>(1,001,265)</u>	<u>694,634</u>	<u>(2,576,069)</u>
Other Items Affecting Working Capital	<u>(690,818)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 14,846,264</u>	<u>\$ 13,471,288</u>	<u>\$ 15,515,898</u>	<u>\$ 12,914,829</u>

**Sanitation Fund Revenues  
By Source  
\$24,778,862**



**Sanitation Fund Appropriation  
By Category  
\$27,354,931**







## SANITATION FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BY DEPARTMENT</b>				
Composting	\$ 1,234,067	\$ 1,289,403	\$ 1,282,113	\$ 1,517,105
Residential	4,470,997	4,513,894	4,504,976	4,997,474
Commercial Box	5,623,624	5,297,290	5,273,197	6,079,735
Roll Off	1,158,912	1,261,809	1,154,171	1,359,237
Brush Collection	3,626,800	4,077,830	3,763,889	4,255,952
Street Cleaning	653,605	601,411	605,490	1,574,194
Recycling	2,098,863	2,360,693	2,300,652	3,027,056
Facilities Administration	4,852,806	3,569,245	3,331,717	4,544,178
<b>TOTAL EXPENDITURES</b>	<b>\$ 23,719,673</b>	<b>\$ 22,971,575</b>	<b>\$ 22,216,205</b>	<b>\$ 27,354,931</b>
<b>BY EXPENSE GROUP</b>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 6,501,551	\$ 6,982,673	\$ 6,627,139	\$ 7,282,019
Employee Benefits	1,670,839	2,447,661	2,439,849	3,490,875
Supplies	474,077	514,294	533,443	545,294
Other Services and Charges	6,608,617	6,370,985	6,441,395	7,310,197
Maintenance and Repair Services	5,149,327	3,894,506	4,587,233	3,752,396
Liability Insurance	111,176	192,856	192,856	289,138
<b>TOTAL OPERATING EXPENSES</b>	<b>20,515,588</b>	<b>20,402,975</b>	<b>20,821,915</b>	<b>22,669,919</b>
Capital Outlay	3,162,535	2,468,600	1,294,290	4,585,012
Other Agencies	41,550	100,000	100,000	100,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 23,719,673</b>	<b>\$ 22,971,575</b>	<b>\$ 22,216,205</b>	<b>\$ 27,354,931</b>
<b>PERSONNEL</b>				
Composting	10	10	10	11
Residential	34	34	34	34
Commercial Box	31	31	31	32
Roll Off	7	7	7	7
Brush Collection	39	39	39	39
Street Cleaning	6	6	6	9
Recycling	34	34	34	34
Facilities Administration	21	22	22	22
<b>TOTAL PERSONNEL</b>	<b>182</b>	<b>183</b>	<b>183</b>	<b>188</b>





## Sanitation Fund Composting

<https://www.mcallenrecycles.com/compost>

### Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 344,040	\$ 363,768	\$ 356,853	\$ 389,227
Employee Benefits	84,506	125,744	125,744	167,887
Supplies	37,732	46,000	45,000	46,000
Other Services and Charges	365,957	416,950	396,275	467,550
Maintenance	401,830	122,941	144,241	132,941
Operations Subtotal	1,234,067	1,075,403	1,068,113	1,203,606
Capital Outlay	-	214,000	214,000	313,500
<b>Total Expenditures</b>	<b>\$ 1,234,067</b>	<b>\$ 1,289,403</b>	<b>\$ 1,282,113</b>	<b>\$ 1,517,105</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	9	9	9	10
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>11</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 405,489	\$ 350,000	\$ 350,000	\$ 350,000

### Contact Us:

Elvira Alonzo, CPM  
Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

### MAJOR FY 23-24 GOALS

- 1.) The Public Works Department will continue to increase sales of composting and promote composting/recycling at city events. (1.4.06)
- 2.) Continue marketing/advertising Nature's Organic products through multimedia outlets to increase sales by 10%.
- 3.) Increase Nitrogen source in the compost process by 10%.
- 4.) Relocate Composting Site to new location on Mile 12 ½ & Wallace Road.

### Description:

The Compost Facility is a division under Public Works. Through its staff of ten employees, the Composting Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	10	10	10	11
Department Expenditures	\$ 1,234,067	\$ 1,289,403	\$ 1,282,113	\$ 1,517,105
Total Brush Received (Cubic Yards)	266,451	285,000	260,000	285,000
Brush Department Collection (Cubic Yards)	231,553	250,000	225,000	250,000
Brush from Landscapers/Parks (Cubic Yards)	34,898	35,000	35,000	35,000
Vegetable/Green Waste (Tons)	825	2,000	1,300	2,000
<b>Outputs:</b>				
Brush Ground (Cubic Yards)	178,835	200,000	175,000	200,000
Mulch produced (Cubic Yards)	9,638	15,000	12,000	15,000
Organic Compost Produced (Cubic Yards)	8,145	12,000	10,000	12,000
Mulch and Compost provided for City Projects (Cubic Yards)	1,136	1,200	1,200	1,200
<b>Effectiveness Measures:</b>				
Compost and Mulch Sales (Cubic Yards)	14,633	16,000	15,000	16,000
Compost and Mulch Sales	\$ 367,277	\$ 350,000	\$ 350,000	\$ 350,000
Cost avoidance of brush disposal fee	\$ 892,745	\$ 958,884	\$ 869,508	\$ 958,884
Cost avoidance - to City projects	18,176	20,000	20,000	20,000
<b>Efficiency Measures:</b>				
Processing cost per cubic yard	\$ 6.80	\$ 6.35	\$ 7.21	\$ 7.49

\*N/A=Not Available, N/P=Not Provided



## Sanitation Fund Residential

<https://www.mcallenpublicworks.net/>

### Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,206,903	\$ 1,354,888	\$ 1,275,146	\$ 1,339,923
Employee Benefits	316,499	471,535	471,535	549,919
Supplies	31,291	35,859	34,044	35,859
Other Services and Charges	1,327,267	1,187,416	1,321,840	1,402,466
Maintenance	1,421,075	1,009,496	1,254,711	958,109
Operations Subtotal	4,303,035	4,059,194	4,357,276	4,286,274
Capital Outlay	167,961	454,700	147,700	711,200
<b>Total Expenditures</b>	<b>\$ 4,470,997</b>	<b>\$ 4,513,894</b>	<b>\$ 4,504,976</b>	<b>\$ 4,997,474</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	32	32	32	32
<b>Total Positions Authorized</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>34</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 6,937,024	\$ 6,900,000	\$ 6,960,000	\$ 7,479,456

### Contact Us:

Elvira Alonzo, CPM  
Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

### MAJOR FY 23-24 GOALS

- 1.) The Public Works Department will continue to use GPS/GIS technology to track and inventory assets of residential and commercial accounts to optimize collection routes and reduce fuel consumption. (5.3.06)
- 2.) Transition thirty-three (33) alleys to curbside service to increase collection efficiency.
- 3.) Continue educational programs to increase awareness of the '3 Feet Apart' campaign to reduce missed refuse collection incidents.
- 4.) Restructure all seventeen (17) refuse and recycling routes to ensure efficient collection practices.

### Description:

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Budget FY 23-24
<b>Inputs:</b>				
Number of full time employees	34	34	34	34
Department Expenditures	\$ 4,470,997	\$ 4,513,894	\$ 4,504,976	\$ 4,997,474
<b>Outputs:</b>				
Total number of customers / service points	38,504	38,282	38,793	39,093
Number of Solid Waste collection routes per week	40	44	44	48
Number of Recycling collection routes per week	31	31	31	31
Number of "Missed Service" calls	5,030	2,000	4,880	3,200
Revenue generated	\$ 6,937,024	\$ 6,900,000	\$ 6,960,000	\$ 6,980,000
Total solid waste tonnage landfill	40,800	40,000	38,500	40,000
Landfill tipping costs - Residential	\$ 703,800	\$ 690,000	\$ 664,125	\$ 690,000
<b>Effectiveness Measures:</b>				
"Missed Service" calls per 1000 accounts	131	52	126	82
<b>Efficiency Measures:</b>				
Solid Waste tonnage (black bin) collected per account per year	1.06	1.04	0.99	1.02
Solid Waste tonnage collected per route per week	20	17	17	16
Total cost per ton - collected and disposal	\$ 109.58	\$ 112.85	\$ 117.01	\$ 124.94
Total Cost per Service Point	\$ 116.12	\$ 117.91	\$ 116.13	\$ 127.84
Accounts served per route	963	870	882	814
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good



## Sanitation Fund Commercial Box

<https://www.mcallenpublicworks.net/>

### Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,226,547	\$ 1,232,633	\$ 1,114,084	\$ 1,265,605
Employee Benefits	338,181	461,190	453,378	545,205
Supplies	40,099	44,479	45,415	44,479
Other Services and Charges	2,093,550	1,861,441	1,921,238	2,118,013
Maintenance	1,525,047	1,188,847	1,538,792	1,128,632
Operations Subtotal	5,223,423	4,788,590	5,072,907	5,101,935
Capital Outlay	400,201	508,700	200,290	977,800
<b>Total Expenditures</b>	<b>\$ 5,623,624</b>	<b>\$ 5,297,290</b>	<b>\$ 5,273,197</b>	<b>\$ 6,079,735</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	30	30	30	31
<b>Total Positions Authorized</b>	<b>31</b>	<b>31</b>	<b>31</b>	<b>32</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 9,407,235	\$ 9,090,000	\$ 9,417,000	\$ 10,140,158

### Contact Us:

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Director  
4201 N. Bentsen Road  
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### MAJOR FY 23-24 GOALS

- 1.) The Public Works Department will continue to use GPS/GIS technology to track and inventory assets of residential and commercial accounts to optimize collection routes and reduce fuel consumption. (5.3.06)
- 2.) Continue to refurbish 1,200 refuse dumpsters annually to defer expenditure purchases by approximately \$660,000.
- 3.) Replace 50 downtown mounted trash receptacles annually.
- 4.) Participate in urban planning and development process to incorporate efficient solid waste collection practices.

### Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

### PERFORMANCE MEASURES

	Actual 21-22	Goal 22-23	Estimated 22-23	Goal 23-24
<b>Inputs:</b>				
Number of full time employees	31	31	31	32
Waste collection routes - Dumpsters	14	14	14	14
Department Expenditures	\$ 5,623,624	\$ 5,297,290	\$ 5,273,197	\$ 6,079,735
<b>Outputs:</b>				
Number of customers/service points	5,162	5,116	5,216	5,221
Number of "Missed Service" calls	65	50	68	55
Revenue generated - Dumpsters	\$ 9,407,235	\$ 9,090,000	\$ 9,417,000	\$ 10,140,158
Total solid waste landfilled - tons	83,413	80,000	79,500	80,000
Landfill tipping costs - Commercial	\$ 1,438,874	\$ 1,380,000	\$ 1,371,375	\$ 1,380,000
<b>Effectiveness Measures:</b>				
Solid Waste tonnage collected per account per year	13	10	13	11
<b>Solid Waste tonnage collected per route per week</b>				
Number of accounts per route - Dumpsters	16	16	15	15
Total cost per ton - collection and disposal	114.58	109.89	109.20	102.56
Average Cost per Service Point	369	365	373	348
Total cost per ton - collection and disposal	\$ 67.42	\$ 66.22	\$ 66.33	\$ 76.00
Average Cost per Service Point	\$ 1,089.43	\$ 1,035.44	\$ 1,010.97	\$ 1,164.48
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

N/A=Not Available, N/P=Not Provided



## Sanitation Fund Roll-Off

<https://www.mcallenpublicworks.net/roll-off-services>

### Mission

#### Statement:

"A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 260,815	\$ 284,951	\$ 218,626	\$ 285,177
Employee Benefits	66,244	93,820	93,820	117,896
Supplies	5,381	5,750	5,084	5,750
Other Services and Charges	417,703	463,521	385,448	501,307
Maintenance	379,333	313,767	356,193	264,508
Operations Subtotal	1,129,477	1,161,809	1,059,171	1,174,637
Capital Outlay	29,435	100,000	95,000	184,600
<b>Total Expenditures</b>	<b>\$ 1,158,912</b>	<b>\$ 1,261,809</b>	<b>\$ 1,154,171</b>	<b>\$ 1,359,237</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	6	6	6	6
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 1,389,397	\$ 1,400,000	\$ 1,400,000	\$ 1,540,000

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### MAJOR FY 23-24 GOALS

- 1.) Refurbish and repaint 50 roll-off containers to defer capital expenditures by approximately \$200,000.
- 2.) Conduct a rate study with comparable cities to determine optimal pricing and service structures.

### Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 1,158,912	\$ 1,261,809	\$ 1,154,171	\$ 1,359,237
<b>Outputs:</b>				
Number of new placements	441	600	495	600
Number of Empty & Returns	3,241	3,900	3,650	3,900
Number of closed out accounts	430	380	415	420
Revenue generated - Roll-Offs	\$ 1,389,397	\$ 1,400,000	\$ 1,400,000	\$ 1,540,000
Total solid waste collected (tons)	17,386	19,600	15,500	16,000
Landfill tipping costs	\$ 269,484	\$ 303,800	\$ 240,250	\$ 248,000
<b>Efficiency Measures:</b>				
Average Cost/Service per Empty & Return	\$ 315.69	\$ 294.82	\$ 283.93	\$ 314.64
Solid waste tonnage collected per truck per year	2,898	3,267	2,583	2,667
Solid waste tonnage collected per truck per week	56	63	50	51
Total cost per ton - collection and disposal	\$ 67	\$ 64	\$ 74	\$ 85
Total number of empty & returns serviced per driver	612	713	678	720
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## Sanitation Fund Brush

<https://www.mcallenrecycles.com/brush>

### Mission

#### Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

### DEPARTMENT SUMMARY

#### Expenditure Detail:

##### Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

**Total Expenditures**

#### PERSONNEL

Exempt

Non-Exempt

**Total Positions Authorized**

#### RESOURCES

Related Revenue Generated

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 1,385,679	\$ 1,433,665	\$ 1,413,450	\$ 1,431,346
Employee Benefits	443,388	601,954	601,954	655,740
Supplies	243,607	287,320	282,650	287,320
Other Services and Charges	566,434	542,080	538,135	610,341
Maintenance	907,931	760,811	795,000	770,205
Operations Subtotal	3,547,041	3,625,830	3,631,189	3,754,952
Capital Outlay	79,759	452,000	132,700	501,000
<b>Total Expenditures</b>	<b>\$ 3,626,800</b>	<b>\$ 4,077,830</b>	<b>\$ 3,763,889</b>	<b>\$ 4,255,952</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	38	38	38	38
<b>Total Positions Authorized</b>	<b>39</b>	<b>39</b>	<b>39</b>	<b>39</b>
RESOURCES				
Related Revenue Generated	\$ 2,576,275	\$ 2,513,000	\$ 2,578,000	\$ 2,588,000

### Contact Us:

Elvira Alonzo, CPM  
Director

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### MAJOR FY 23-24 GOALS

- 1.) The Public Works Department will continue to provide monthly Brush Collection service twelve (12) times per year. (5.2.14)
- 2.) Continue collaboration efforts with Code Enforcement to prevent illegal dumping through education outreach.
- 3.) Maintain support efforts to Keep McAllen Beautiful (KMB) program with neighborhood cleanups to improve aesthetics.
- 4.) Enhance education outreach to the community on proper placement of brush and debris to reduce disposal costs by 10%.

### Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 39 employees provides a vital service to the community by collecting all brush and bulky waste.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	39	39	39	39
Number of Brush collection crews	14	14	14	14
Department Expenditures	\$ 3,626,800	\$ 4,077,830	\$ 3,763,889	\$ 4,255,952
<b>Outputs:</b>				
Total customer accounts/service points per month	44,161	44,182	44,695	44,999
Total Brush curbside collection recycled (cubic yards)	196,655	250,000	225,000	250,000
Total bulky waste collected - tonnage	6,538	5,500	6,750	6,500
<b>Effectiveness Measures:</b>				
Percent recycled of total collection	78%	85%	80%	82%
Cost avoidance of brush to compost	\$ 703,048	\$ 893,758	\$ 804,382	\$ 893,758
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
<b>Efficiency Measures:</b>				
Brush (cu yd) collected per crew per week	270	343	309	343

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good



## Sanitation Fund Street Cleaning

<https://www.mcallenpublicworks.net/streets-and-drainage>

### Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

### DEPARTMENT SUMMARY

#### Expenditure Detail:

##### Personnel Services

Salaries and Wages

Employee Benefits

Supplies

Other Services and Charges

Maintenance

Operations Subtotal

Capital Outlay

**Total Expenditures**

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 210,538	\$ 230,759	\$ 231,000	\$ 366,786
Employee Benefits	58,457	84,475	84,475	146,702
Supplies	2,391	2,530	2,500	16,530
Other Services and Charges	143,906	147,442	146,310	397,442
Maintenance	143,070	136,205	141,205	142,534
Operations Subtotal	558,361	601,411	605,490	1,069,994
Capital Outlay	95,244	-	-	504,200
<b>Total Expenditures</b>	<b>\$ 653,605</b>	<b>\$ 601,411</b>	<b>\$ 605,490</b>	<b>\$ 1,574,194</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	6	6	6	9
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>9</b>

### Contact Us:

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Public Works Director  
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### MAJOR FY 23-24 GOALS

- 1.) The Public Works Department will implement the McAllen Shines campaign targeting a culture shift in environmental sustainability and beautification of city. (1.4.02)
- 2.) The Public Works Department will provide street sweeping services. (5.2.15)
- 3.) Target six (6) sweeping cycles for arterial road right-of-ways.
- 4.) Target four (4) sweeping cycles for residential areas.
- 5.) Sweep downtown areas (5) days a week and City facilities weekly to improve aesthetics and retail curb appeal.
- 6.) Maintain 100% of City's surface road drainage for prevention of stormwater pollution and to preserve water quality in compliance with MS4 Stormwater Permit.

### Description:

The Street Cleaning Department is a division of Public Works. Through its staff of six (6) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY22-23	Estimated FY22-23	Goal FY23-24
<b>Inputs:</b>				
Number of full time employees/sweepers	6	6	6	9
Department Expenditures	\$ 653,605	\$ 601,411	\$ 605,490	\$ 1,574,194
Total street inventory - gutter miles	1,200	1,200	1,204	1,208
Residential - gutter miles	800	800	804	808
Arterial & collector - gutter miles	386	386	386	386
Downtown district - gutter miles	14	14	14	14
<b>Outputs:</b>				
Gutter miles swept - All	10,769	12,000	11,500	11,500
Gutter miles swept - Residential	4,627	4,500	4,800	4,800
Gutter miles swept - Arterial & Collector	2,606	2,750	3,000	2,850
Gutter miles swept - Downtown District	2,696	3,250	2,700	2,850
Gutter miles swept - City properties	840	1,500	1,000	1,000
Street cleaning debris collected - cubic yards	7,553	7,500	7,500	7,500





## Sanitation Fund Recycling

<https://www.mcallenrecycles.com/>

### Mission Statement:

"The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 907,250	\$ 1,044,206	\$ 1,032,320	\$ 1,136,360
Employee Benefits	224,945	317,692	317,692	462,011
Supplies	80,376	53,606	84,000	73,606
Other Services and Charges	361,459	364,919	363,849	404,862
Maintenance	283,575	297,670	294,691	301,218
Operations Subtotal	1,857,606	2,078,093	2,092,552	2,378,056
Capital Outlay	241,257	282,600	208,100	649,000
<b>Total Expenditures</b>	<b>\$ 2,098,863</b>	<b>\$ 2,360,693</b>	<b>\$ 2,300,652</b>	<b>\$ 3,027,056</b>

#### PERSONNEL

Exempt	3	3	3	3
Non-Exempt	20	20	20	29
Part-Time	11	11	11	2
<b>Total Positions Authorized</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>34</b>

#### RESOURCES

Related Revenue Generated	\$ 2,386,876	\$ 1,752,000	\$ 1,883,000	\$ 1,787,000
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### Contact Us:

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Director  
4201 N. Bentsen Road  
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### MAJOR FY 23-24 GOALS

- 1.) The Public Works Department will continue to increase commercial recycling by adding commercial routes and new accounts. (1.4.03)
- 2.) The Public Works Department will continue "Recycle Right" initiatives to dramatically reduce contamination and heavy labor costs of Solid Waste program. (1.4.04)
- 3.) The Public Works Department will continue implementation of Sanitation Ordinance which requires enforcement of proper bin use. (1.4.05)

### Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 34 employees accepting, processing, managing, and selling recyclable commodities to the various markets.

### PERFORMANCE MEASURES

	Actual FY21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	23	23	23	32
Number of part-time equivalents	11	11	11	2
Department Operating Expenditures	\$ 2,098,863	\$ 2,360,693	\$ 2,300,652	\$ 3,027,056
Total Tons of Material Received	11,539	11,425	11,575	11,990
<b>Outputs:</b>				
Total residential accounts / service points	38,504	38,282	38,793	39,093
Total business / school service points	980	1,000	1,030	1,060
Total solid waste recycled - tons	6,974	7,125	7,275	7,590
Total curbside collections - tons	2,462	2,625	2,625	2,750
Total drop-off collections - tons	1,279	1,300	1,400	1,470
Total business / school collections - tons	2,387	2,400	2,400	2,520
Total municipalities - tons	846	800	850	850
Total tonnage landfill	4,565	4,300	4,300	4,400
Recycling sales revenue	\$ 1,089,423	\$ 500,000	\$ 650,000	\$ 550,000
<b>Effectiveness Measures:</b>				
Cost avoidance - Recyclables diverted from landfill	\$ 220,727	\$ 225,506	\$ 230,254	\$ 240,224
Residential Blue Bin Recycling Diversion Rate	60%	62%	63%	63%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment	74%	74%	74%	74%
<b>Efficiency Measures:</b>				
Tonnage sorted per week	221.90	219.71	222.60	230.58
Recyclable processing cost per ton	\$ 240.63	\$ 271.61	\$ 257.10	\$ 340.82



## Sanitation Fund Facilities Administration

<https://www.mcallenpublicworks.net/>

### Mission Statement:

Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 959,778	\$ 1,037,803	\$ 985,660	\$ 1,067,595
Employee Benefits	138,619	285,040	285,040	345,506
Supplies	33,195	38,750	34,750	35,750
Other Services and Charges	1,332,342	1,387,216	1,368,300	1,408,216
Maintenance	87,467	64,769	62,400	54,249
Operations Subtotal	2,551,402	2,813,579	2,736,150	2,911,316
Capital Outlay	2,148,677	456,600	296,500	743,712
Other Agencies	41,550	100,000	100,000	100,000
Total Operations & Capital Outlay	4,741,629	3,370,178	3,132,650	3,755,031
Non Departmental				
Insurance	111,176	192,856	192,856	289,138
Contingency	-	6,211	6,211	500,009
<b>Total Expenditures</b>	<b>\$ 4,852,806</b>	<b>\$ 3,569,245</b>	<b>\$ 3,331,717</b>	<b>\$ 4,544,178</b>
<b>PERSONNEL</b>				
Exempt	7	7	7	7
Non-Exempt	12	13	13	13
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>21</b>	<b>22</b>	<b>22</b>	<b>22</b>

### Contact Us:

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### MAJOR FY 23-24 GOALS

- 1.) The Public Works Department will continue to support Public Art through Keep McAllen Beautiful; the department will also support various sustainability program through Keep McAllen Beautiful such as: Project Clean Neighborhoods, Adopt-A-Park program, Paint McAllen Beautiful, Great American Cleanup, and Annual Arbor Day Celebration. (1.2.07) (1.4.07)
- 2.) The Public Works Department will continue to work with County to adopt McAllen's Storm Water Management in other cities. (4.4.02)
- 3.) The Public Works Department will continually improve large vehicles and equipment and continually improve Public Works facilities. (6.1.03)
- 4.) The Public Works Department will continue to maintain, replace, and repair existing alleys based on Assessment Criteria Rankings for 38 alley segments; this includes converting caliche to paved (asphalt) throughout City of McAllen. (6.2.06)
- 5.) The Public Works Department will continue storm sewer infrastructure maintenance projects. (6.3.01)
- 6.) The Public Works Department is now working with neighboring cities to follow McAllen Stormwater Management Ordinance for regional impact. (6.3.05)
- 7.) The Public Works Department will continue to collaborate with Texas A&M University on studies that lead to education on dredging and storm water quality monitoring. (6.3.06)
- 8.) The Public Works Department will continue stormwater public education and outreach. (6.3.07)
- 9.) Complete architectural design of new Administration Building for the Recycling/Educational Center and Keep McAllen Beautiful (KMB).
- 10.) Partner with the Engineering Department on the design and remodeling of a Training and Emergency Management area in the Operations & Maintenance building.
- 11.) Identify and establish three (3) satellite locations to stage equipment and materials throughout the City for efficiency.
- 12.) Complete the Public Works Accreditation Program with the American Public Works Association.



## Sanitation Fund Facilities Administration

**Description:**

The Facility Administration Department provides administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

**PERFORMANCE MEASURES**

	<b>Actual FY 21-22</b>	<b>Adj. Budget FY 22-23</b>	<b>Estimated FY 22-23</b>	<b>Budget FY 23-24</b>
<b>Inputs:</b>				
Number of full time employees	19	20	20	20
Department Expenditures	\$ 4,852,806	\$ 3,569,245	\$ 3,331,717	\$ 4,544,178
Total Revenues Managed	\$ 23,211,888	\$ 22,131,244	\$ 22,795,990	\$ 22,632,000
Total Expenditures Managed	\$ 23,719,674	\$ 22,971,575	\$ 22,216,205	\$ 25,135,796
Number of Sanitation Accounts	43,666	43,398	44,009	44,314
<b>Outputs:</b>				
Number of Public Outreach Events	1	1	1	1
Number of Educational Sessions Presented	6	24	18	24
<b>Effectiveness Measures:</b>				
Number of individuals reached	43,499	160,000	146,000	160,000
Number of educational material distributed	44,503	50,000	48,000	50,000
Social Media Reach	529,197	500,000	700,000	500,000
<b>Efficiency Measures:</b>				
Expenditure dollars managed per member of the management staff	\$ 1,248,404	\$ 1,148,579	\$ 1,110,810	\$ 1,256,790
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided

## Champion Lakes Golf Course Fund



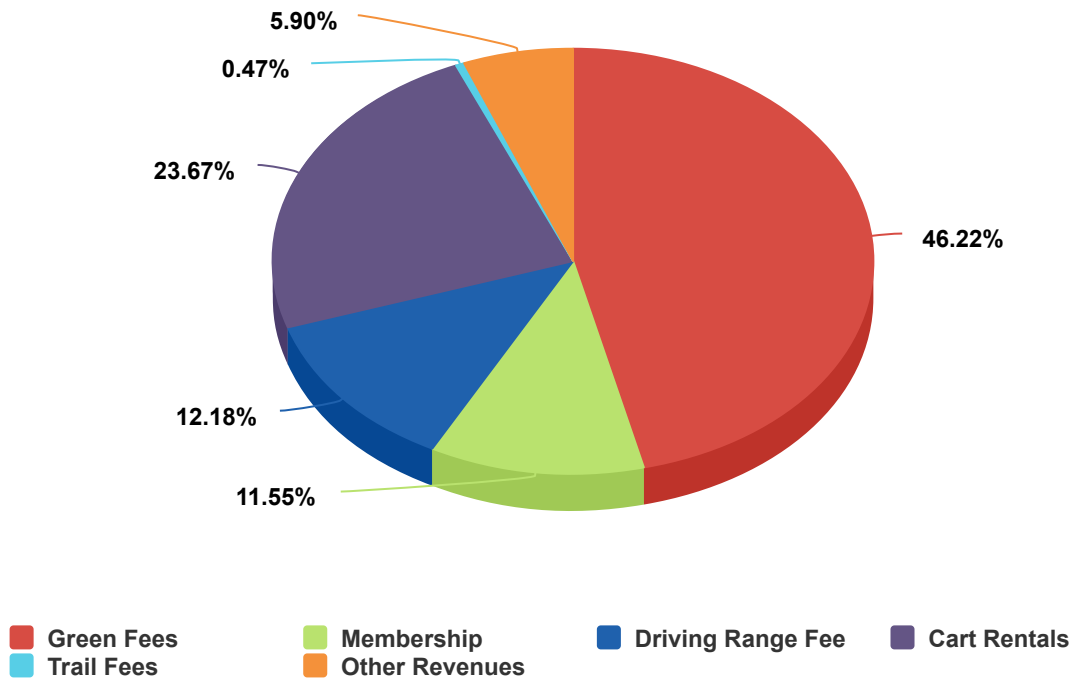
The **Champion Lakes Golf Course Fund** is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

## CHAMPION LAKES GOLF COURSE FUND

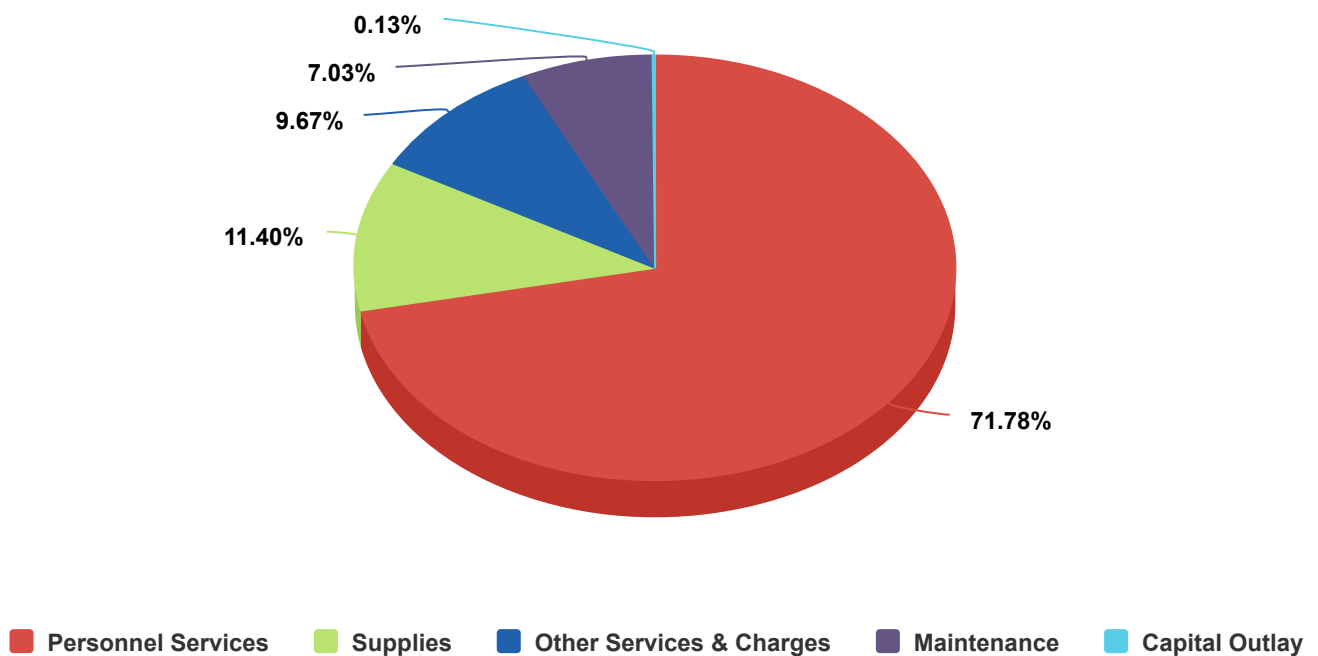
### Fund Balance Summary

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,769,478	\$ 1,751,600	\$ 2,153,796	\$ 2,211,343
Revenues:				
Green Fees	\$ 981,103	\$ 826,929	\$ 1,067,577	\$ 935,275
Annual Membership	240,983	187,828	287,429	233,704
Driving Range Fees	241,173	198,628	252,791	246,545
Trail Fees	8,673	9,262	10,660	9,570
Handicap Carts	686	-	546	550
Rental	9,600	9,600	9,600	9,600
Cart Rental	470,743	389,280	494,886	468,672
Pull Cart Rentals	200	248	184	144
Land Lease Agreement	53,129	61,000	-	53,129
Federal Grants	182	-	-	-
Interest Earned	12,612	4,379	111,969	66,340
Sale of Property	333	210,000	210,000	-
Miscellaneous	23,011	-	55,274	-
Total Revenues	<u>2,042,428</u>	<u>1,897,154</u>	<u>2,500,916</u>	<u>2,023,529</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,811,906</u>	<u>\$ 3,648,754</u>	<u>\$ 4,654,712</u>	<u>\$ 4,234,872</u>
APPROPRIATIONS				
Expenses:				
Maintenance & Operations	\$ 804,692	\$ 889,834	\$ 945,937	\$ 958,843
Dining Room	3,630	3,000	3,000	3,000
Pro-Shop	417,415	554,219	515,589	578,810
Golf Carts	193,559	694,453	716,513	214,065
Total Operating Expenses	<u>1,419,297</u>	<u>2,141,506</u>	<u>2,181,039</u>	<u>1,754,718</u>
Other Financing Sources (Uses):				
Transfer Out:				
Champion Lakes Golf Course Depreciation Fund	200,000	200,000	250,000	250,000
Heath Insurance Fund	8,628	12,146	12,146	-
Debt Service - Motorola Lease Payment	<u>-</u>	<u>184</u>	<u>184</u>	<u>184</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,627,925</u>	<u>\$ 2,353,836</u>	<u>\$ 2,443,369</u>	<u>\$ 2,004,903</u>
Revenues over/(under) Expenditures	<u>414,504</u>	<u>(456,682)</u>	<u>57,547</u>	<u>18,627</u>
Other Items Affecting Working Capital	<u>(30,185)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 2,153,796</u>	<u>\$ 1,294,918</u>	<u>\$ 2,211,343</u>	<u>\$ 2,229,970</u>

### Champion Lakes Golf Course Fund Revenues \$2,023,529



### Champion Lakes Golf Course Fund Appropriation By Category \$1,754,718





## CHAMPION LAKES GOLF COURSE FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
BY DEPARTMENT				
Maintenance & Operations	\$ 804,693	\$ 889,834	\$ 945,937	\$ 958,842
Dining Room	3,630	3,000	3,000	3,000
Pro-Shop	417,415	554,219	515,589	578,810
Golf Carts	<u>193,559</u>	<u>694,453</u>	<u>716,513</u>	<u>214,065</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,419,297</u>	<u>\$ 2,141,506</u>	<u>\$ 2,181,039</u>	<u>\$ 1,754,718</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 743,966	\$ 879,305	\$ 805,449	\$ 905,962
Employee Benefits	123,475	262,911	251,065	353,589
Supplies	194,625	169,980	196,602	199,980
Other Services and Charges	153,147	159,560	160,033	169,620
Maintenance and Repair Services	<u>184,234</u>	<u>123,350</u>	<u>191,300</u>	<u>123,350</u>
<b>TOTAL OPERATING EXPENSES</b>	<u>1,399,446</u>	<u>1,595,106</u>	<u>1,604,449</u>	<u>1,752,501</u>
Capital Outlay	<u>19,850</u>	<u>546,400</u>	<u>576,590</u>	<u>2,217</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,419,297</u>	<u>\$ 2,141,506</u>	<u>\$ 2,181,039</u>	<u>\$ 1,754,718</u>
PERSONNEL				
Maintenance & Operations	9	12	12	12
Pro-Shop	6	6	7	7
Golf Carts	<u>5</u>	<u>6</u>	<u>6</u>	<u>7</u>
<b>TOTAL PERSONNEL</b>	<u>20</u>	<u>24</u>	<u>25</u>	<u>26</u>



## Champion Lakes Golf Course Fund Maintenance & Operations

<https://www.mcallen.net/departments/golf>

### Mission

#### Statement:

To provide those who play and practice at Champion Lakes Golf Course a high quality golf facility at the lowest possible price.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 356,842	\$ 419,164	\$ 379,369	\$ 416,339
Employee Benefits	69,997	144,212	144,212	172,402
Supplies	153,065	121,750	151,750	151,750
Other Services and Charges	65,497	55,212	51,810	55,212
Maintenance	155,179	100,400	169,700	100,400
Operations Subtotal	800,582	840,738	896,841	896,103
Capital Outlay	-	40,000	40,000	2,217
Non-Departmental Insurance	4,111	7,131	7,131	10,691
Contingency	-	1,965	1,965	49,832
<b>Total Expenditures</b>	<b>\$ 804,693</b>	<b>\$ 889,834</b>	<b>\$ 945,937</b>	<b>\$ 958,842</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	8	11	11	11
<b>Total Positions Authorized</b>	<b>9</b>	<b>12</b>	<b>12</b>	<b>12</b>

### Contact Us:

Lee Gravett  
Superintendent  
2701 S Ware Road  
McAllen, TX 78503  
(956) 681-3450

### MAJOR FY 23-24 GOALS

1. The Champion Lakes Golf Course will continue with expansion of parking lot. (1.1.18)
2. The Champion Lakes Golf Course will continue to improve the premier golf course of South Texas; this includes a partnership with UTRGV for the building of UTRGV Golf Practice Facility next to the driving range. (2.3.05)
- 3.) Implement a new salt management program for the fairways to enhance faster recovery
- 4.) Retain a minimum of 2 licensed chemical applicators on staff at all times
- 5.) Complete Phase 2 of the Erosion control wall for the lake between holes 3 and 4
- 6.) Start the cart path reconstruction project

### Description:

The M&O Division of Champion Lakes Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Exempt employees, eleven (11) Full time employees. It is located at 2701 South Ware, McAllen, Texas 78503

### PERFORMANCE MEASURES

	Actual FY21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	9	12	12	12
Department Expenditures	\$ 804,693	\$ 889,834	\$ 945,937	\$ 958,842
<b>Outputs:</b>				
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Champions G 12 Bermuda grass greens	21	21	21	21
419 Bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
<b>Effectiveness Measures:</b>				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for short game area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
<b>Efficiency Measures:</b>				
Weekly man hours for fairways / tees	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for short game practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

\*N/A=Not Available, N/P=Not Provided

## Champion Lakes Golf Course Fund Dining Room

<https://www.mcallen.net/departments/golf>

### DINING ROOM

To compliment the operation of the Champion Lakes Golf Course by providing high quality food and beverage services to those who play, practice or visit Champion Lakes Golf Course.

### DINING ROOM SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Maintenance	3,630	3,000	3,000	3,000
<b>Total Expenditures</b>	<b>\$ 3,630</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>

### Contact Us:

Annette Ezpinoza  
Manager (Dining)  
2701 S Ware Road  
McAllen, TX 78503  
(956) 681-3450

### MAJOR GOALS

1.) The Dining Room is currently leased and operates under the direction of the Director of Golf; its primary goal is to compliment the operation of the Champion Lakes Golf Course by providing the public with prompt service and a quality short order food menu.





## Champion Lakes Golf Course Fund Pro Shop

<https://www.mcallen.net/departments/golf>

### Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Champion Lakes Golf Course by operating with fiscal efficiency and a full service golf shop.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 287,212	\$ 345,873	\$ 318,714	\$ 356,887
Employee Benefits	42,280	94,629	82,783	101,706
Supplies	13,657	14,510	12,360	14,510
Other Services and Charges	62,632	86,757	90,632	93,257
Maintenance	11,631	12,450	11,100	12,450
Operations Subtotal	417,415	554,219	515,589	578,810
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 417,415</b>	<b>\$ 554,219</b>	<b>\$ 515,589</b>	<b>\$ 578,810</b>
<b>PERSONNEL</b>				
Exempt	2	2	3	3
Non-Exempt	2	2	1	1
Part-Time	2	2	3	3
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>7</b>	<b>7</b>

### Contact Us:

Rex Flores  
Head Golf Professional  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

### MAJOR FY 23-24 GOALS

- 1.) Continue to be the "command and control" station for the Champion Lakes Golf Course so that its Total Revenues cover its Total Expenses.
- 2.) Continue funding its own maintenance equipment and golf cart fleet depreciation fund
- 3.) Maintain revenues and rounds played among the top 25% of municipal golf courses in the State of Texas
- 4.) Present the public with a high quality golf facility at the lowest possible price

### Description:

The Champion Lakes Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 417,415	\$ 554,219	\$ 515,589	\$ 578,810
<b>Outputs:</b>				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
18 Hole Green Fees	14,378	13,459	16,103	15,528
9 Hole Green Fees	4,270	4,211	4,782	4,612
Sundowner Green Fees	1,926	1,500	2,157	2,080
Tournament Green Fees	1,656	2,000	1,855	1,788
Twilight Green Fees	5,006	5,423	5,607	5,406
<b>Effectiveness Measures:</b>				
18 Hole Green Fee Revenue	\$ 431,325	\$ 403,767	\$ 474,458	\$ 465,831
9 Hole Green Fee Revenue	\$ 83,255	\$ 82,097	\$ 91,581	\$ 89,915
Sundowner Green Fee Revenue	\$ 18,730	\$ 17,404	\$ 20,603	\$ 20,228
Tournament Green Fee Revenue	\$ 48,996	\$ 51,217	\$ 53,896	\$ 52,916
Twilight Green Fee Revenue	\$ 120,987	\$ 130,241	\$ 133,086	\$ 130,666
<b>Efficiency Measures:</b>				
18 Hole Green Fee Revenue per round	\$ 30.00	\$ 30.00	\$ 29.46	\$ 30.00
9 Hole Green Fee Revenue per round	\$ 19.50	\$ 19.50	\$ 19.15	\$ 19.50
Sundowner Green Fee Revenue per round	\$ 29.59	\$ 11.60	\$ 9.55	\$ 9.72
Tournament Green Fee Revenue per round	\$ 24.17	\$ 25.61	\$ 29.06	\$ 29.59
Twilight Green Fee Revenue per round	\$ 24.17	\$ 24.02	\$ 23.74	\$ 24.17



## Champion Lakes Golf Course Fund Golf Carts

<https://www.mcallen.net/departments/golf>

### Mission Statement:

To provide those who play, practice or visit Champion Lakes Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 99,912	\$ 114,268	\$ 107,366	\$ 132,736
Employee Benefits	11,196	22,105	22,105	29,650
Supplies	27,900	33,720	32,492	33,720
Other Services and Charges	20,909	10,460	10,460	10,460
Maintenance	13,794	7,500	7,500	7,500
Operations Subtotal	173,711	188,053	179,923	214,065
Capital Outlay	19,850	506,400	536,590	-
<b>Total Expenditures</b>	<b>\$ 193,559</b>	<b>\$ 694,453</b>	<b>\$ 716,513</b>	<b>\$ 214,065</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	4	5	5	6
<b>Total Positions Authorized</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>7</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 499,965	\$ 334,757	\$ 389,527	\$ 389,528

### Contact Us:

Luis Zarate  
Golf Cart Crew Leader  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

### MAJOR FY 23-24 GOALS

- 1.) Maintain the efficiency of the Golf Cart Preventive Maintenance Program to minimize downtime for carts
- 2.) Improve the operation of the driving range for more efficient collection of range balls
- 3.) Increase the frequency of driving range balls replacement for better service

### Description:

The Golf Carts and Driving Range Division of Champion Lakes Golf Course oversees the daily maintenance of a 80 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Full Time employee and (5) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	1	1	1	1
Number of Carts in the Golf cart fleet	70	81	81	81
Department Expenditures	\$ 193,559	\$ 694,453	\$ 716,513	\$ 214,065
<b>Outputs:</b>				
Annual Number of Cart Rentals	48,066	43,097	43,740	43,303
Annual Number of 18 Hole Cart Rentals	23,766	22,016	21,627	21,411
Annual Number of 9 Hole Cart Rentals	6,661	6,160	6,062	6,001
Annual Number of Twilight Cart Rentals	5,040	5,432	4,586	4,541
Annual Number of Tournament Cart Rentals	3,040	2,108	2,766	2,739
Annual Number of Sundowner Cart Rental	1,925	1,500	1,752	1,734
<b>Effectiveness Measures:</b>				
Annual Cart Rental Revenue	\$ 470,556	\$ 389,279	\$ 494,084	\$ 468,672
Annual 18 Hole Cart Rental Revenue	\$ 285,423	\$ 241,171	\$ 299,694	\$ 282,569
Annual 9 Hole Cart Rental Revenue	\$ 48,024	\$ 40,505	\$ 50,425	\$ 47,544
Annual Twilight Cart Rental Revenue	\$ 40,180	\$ 39,415	\$ 42,189	\$ 39,778
Annual Tournament Cart Rental Revenue	\$ 26,621	\$ 17,306	\$ 27,952	\$ 26,355
Annual Sundowner Cart Rental Revenue	\$ 13,783	\$ 10,740	\$ 14,472	\$ 13,645
<b>Efficiency Measures:</b>				
Annual Revenue Per Cart Rental	10	9	11	11
Annual Revenue Per 18 Hole Cart Rental	12	11	14	13
Annual Revenue Per 9 Hole Cart Rental	7	7	8	8
Annual Revenue Per Twilight Cart Rental	8	7	9	9
Annual Revenue Per Tournament Cart Rental	9	8	10	10
Annual Revenue Per Sundowner Cart Rental	7	7	8	8



## McAllen Convention Center Fund



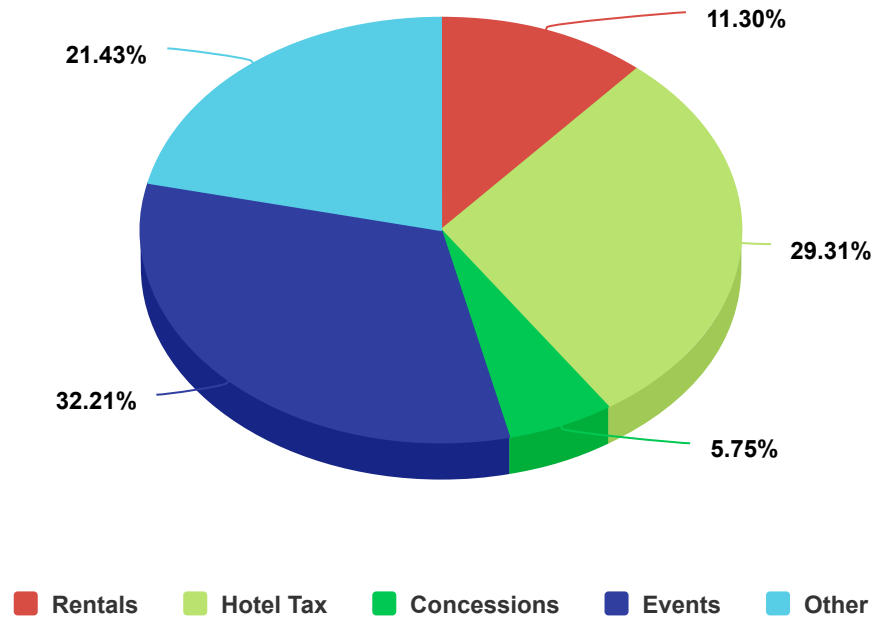
The **Convention Center Fund** is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

## MCALLEN CONVENTION CENTER FUND

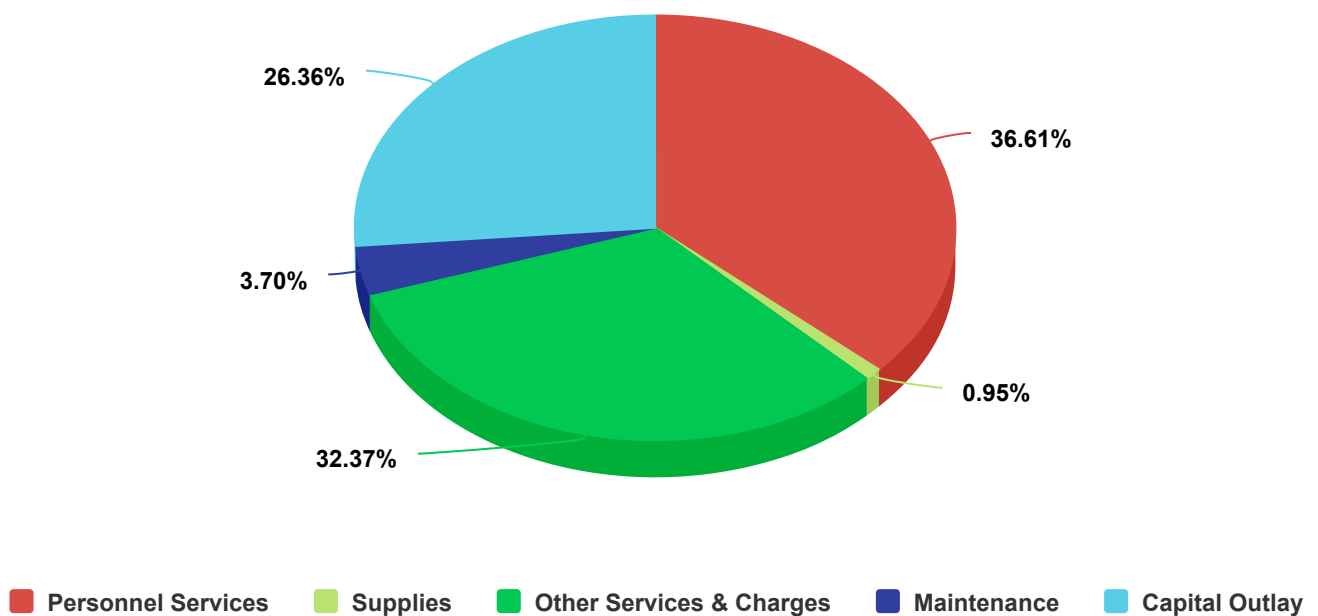
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 5,414,548	\$ 7,392,069	\$ 7,522,359	\$ 8,900,272
Revenues:				
User Fees-Rentals	\$ 659,088	\$ 975,000	\$ 1,149,161	\$ 975,000
Concession Other	109,363	60,819	26,980	60,819
Audio Visual	83,320	90,000	118,242	90,000
Standard Services	63,349	50,000	60,655	50,000
Equipment Rental	11,318	15,000	31,843	15,000
Standard Labor	15,062	140,000	93,367	140,000
Food & Beverage	342,252	450,000	443,801	450,000
Event % - Ticket Sales	111,314	225,000	66,000	100,000
Security	115,720	130,000	179,820	130,000
Management Fee	600,000	1,000,000	1,000,000	1,500,000
Special Events	1,389,552	1,825,000	2,086,451	2,325,000
Interest Earned	(233,197)	18,480	219,489	267,008
Federal Grants	14,198	-	-	-
Parking Fees	119,374	100,000	112,690	100,000
Sale of Fixed assets	1,559,526	-	-	-
Miscellaneous	65,638	18,944	62,294	18,944
Total Revenues	<u>5,025,879</u>	<u>5,098,243</u>	<u>5,650,793</u>	<u>6,221,771</u>
Other Financing Sources:				
Transfer In:				
Hotel Tax Fund	<u>2,489,314</u>	<u>1,891,905</u>	<u>2,526,159</u>	<u>2,579,997</u>
Total Revenues and Transfers	<u>7,515,193</u>	<u>6,990,148</u>	<u>8,176,952</u>	<u>8,801,768</u>
<b>TOTAL RESOURCES</b>	<u>\$ 12,929,741</u>	<u>\$ 14,382,217</u>	<u>\$ 15,699,311</u>	<u>\$ 17,702,040</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	\$ 4,644,577	\$ 6,594,319	\$ 6,033,708	\$ 7,577,478
Liability Insurance	33,829	56,933	53,933	85,356
Capital Outlay	<u>244,006</u>	<u>2,893,410</u>	<u>386,162</u>	<u>2,743,313</u>
Total Operating Expenses	<u>4,922,411</u>	<u>9,544,662</u>	<u>6,473,803</u>	<u>10,406,147</u>
Other Financing Sources (Uses):				
Transfer Out:				
Marketing Fund	17,500	24,500	24,500	24,500
Convention Center Depr. Fund	250,000	250,000	250,000	250,000
Health Insurance Fund	21,569	42,511	42,511	-
Debt Service - Motorola Lease Payment	<u>1,140</u>	<u>8,224</u>	<u>8,225</u>	<u>8,224</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 5,212,620</u>	<u>\$ 9,869,897</u>	<u>\$ 6,799,042</u>	<u>\$ 10,688,871</u>
Revenues over/(under) Expenditures	<u>2,302,573</u>	<u>(2,879,749)</u>	<u>1,377,910</u>	<u>(1,887,103)</u>
Other Items Affecting Working Capital	<u>(194,761)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 7,522,359</u>	<u>\$ 4,512,320</u>	<u>\$ 8,900,272</u>	<u>\$ 7,013,169</u>

**Convention Center Fund Revenues  
By Source  
\$6,221,771**



**Convention Center Fund Appropriation  
By Category  
\$10,406,147**









## Convention Center Fund Administration

<https://www.mcallen.net/departments/convention>

### Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,777,198	\$ 2,655,083	\$ 1,894,455	\$ 2,792,403
Employee Benefits	336,431	763,474	415,044	882,751
Supplies	52,810	99,000	88,146	99,000
Other Services and Charges	2,141,352	2,698,250	3,271,479	3,283,250
Maintenance	336,786	383,535	364,585	385,468
Operations Subtotal	4,644,575	6,599,342	6,033,708	7,442,871
Capital Outlay	244,006	2,893,410	386,162	2,743,313
Non Departmental				
Insurance	33,829	56,933	53,933	85,356
Contingency	-	(5,023)	-	134,607
<b>Total Expenditures</b>	<b>\$ 4,922,411</b>	<b>\$ 9,544,662</b>	<b>\$ 6,473,803</b>	<b>\$ 10,406,147</b>
<b>PERSONNEL</b>				
Exempt	12	13	13	14
Non-Exempt	34	40	37	40
Part-Time	11	42	37	42
<b>Total Positions Authorized</b>	<b>57</b>	<b>95</b>	<b>87</b>	<b>96</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 5,025,879	\$ 5,098,243	\$ 5,650,793	\$ 6,221,771

### Contact Us:

Yajaira Flores,  
Convention Center Director  
700 Convention Center  
Blvd. McAllen, TX 78501  
(956) 681-3800

### MAJOR FY 23-24 GOALS

- 1.) The City will continue to continually improve the Convention Center in order to maintain building a state-of-the-art facility. (1.1.02) (6.1.01)
- 2.) The Convention Center will continue to enhance selection of Destination Events such as Fiesta De Palmas, Broadway Shows, MXLAN, McAllen Marathon, and others. (1.1.03)
- 3.) The Convention Center will continue to expand offerings of "first to market" entertainment at McAllen Performing Arts Center. (1.1.04)
- 4.) The Convention Center will continue to create popular outdoor music events at Convention Center. (1.2.04)
- 5.) The Convention Center will continue to promote the newly created McAllen Performing & Cultural Arts Foundation to support next generation of local talent. (1.2.08)
- 6.) The Convention Center will continue to increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region. (1.4.01)
- 7.) The Convention Center will continue MXLAN with key support from McAllen Chamber, drawing tourism and featuring artists/culture/musicians from Mexico. (2.3.09)
- 8.) The Convention Center will conduct repairs to Quinta Mazatlán property. (2.3.10)
- 9.) To enrich the lives of our clients and community by creating extraordinary events and experiences.
- 10.) To increase revenue by attracting new customers and developing additional ancillary revenues
- 11.) Serve as the region's premier place to gather and host events



**Description:**

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community. In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

**PERFORMANCE MEASURES**

	<b>Actual FY 21-22</b>	<b>Goal FY 22-23</b>	<b>Estimated FY 22-23</b>	<b>Goal FY 23-24</b>
<b>Inputs:</b>				
Number of full time employees	46	53	50	54
Total Appropriations	\$ 4,922,411	\$ 9,544,662	\$ 6,473,803	\$ 10,406,147
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
<b>Outputs:</b>				
Convention Center Events	329	350	344	350
Exhibit Hall Bookings	367	400	340	400
Ballroom Bookings	528	516	571	516
Meeting Room Bookings	1,118	1,100	1,101	1,100
Total Number of Bookings	2,238	2,016	2,012	2,016
<b>Effectiveness Measures:</b>				
Total Resources	\$ 12,929,741	\$ 14,382,217	\$ 15,699,311	\$ 17,702,040
Banquet Event Order Net Revenue	\$ 342,252	\$ 450,000	\$ 443,801	\$ 450,000
Attendance	568,574	600,000	600,000	600,000
Exhibit Hall Occupancy	50%	55%	47%	55%
Ballroom Occupancy	36%	35%	39%	35%
Meeting Room Occupancy	31%	30%	30%	30%
Total Occupancy	39%	48%	39%	40%

## McAllen Performing Arts Center Fund



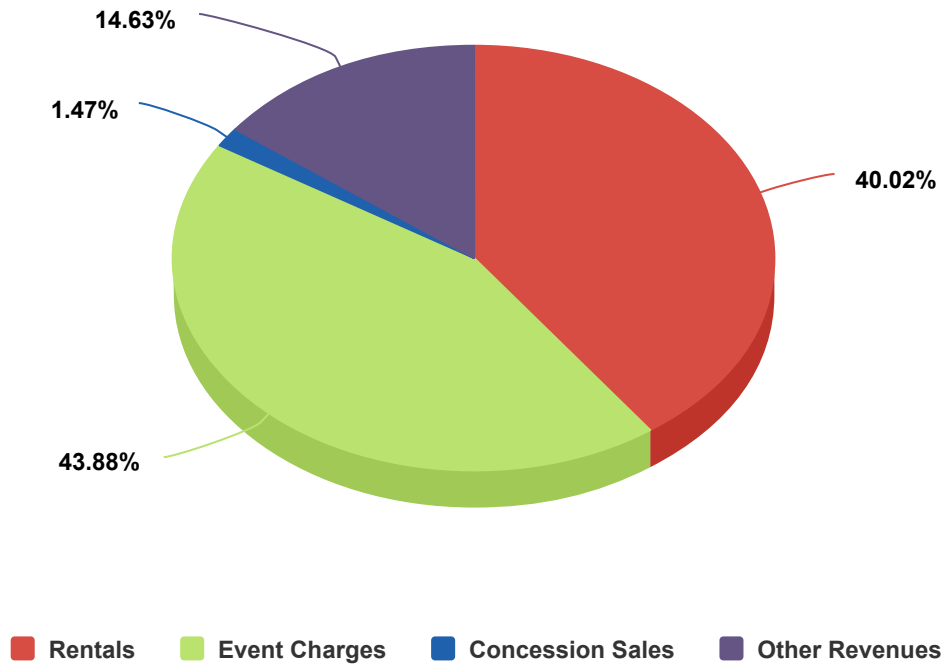
The **Performing Arts Center** is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

## MCALLEN PERFORMING ARTS CENTER

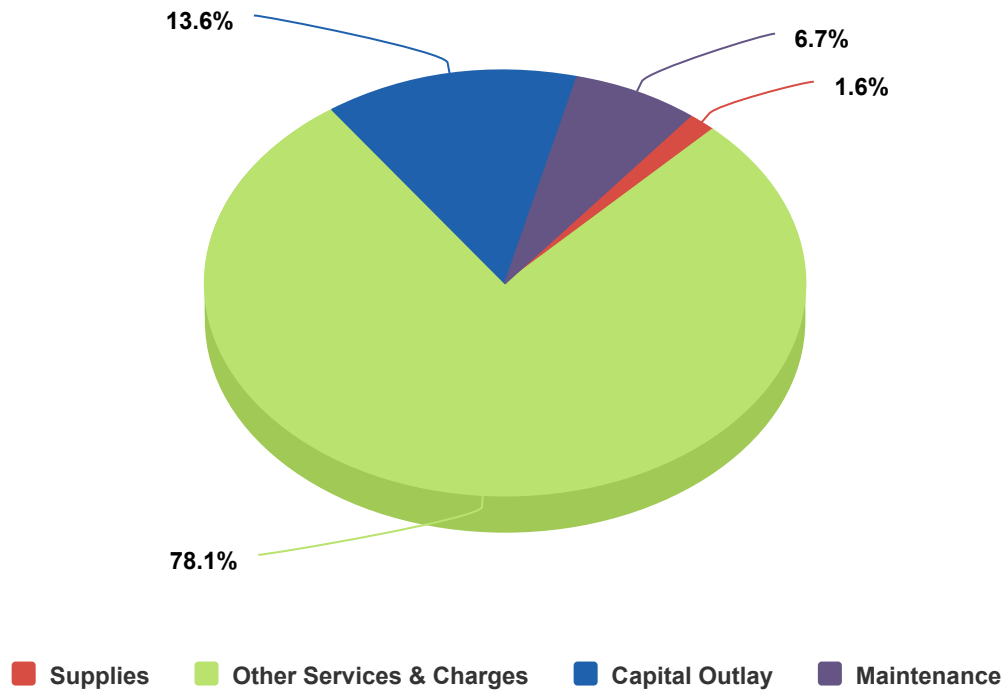
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 2,648,819	\$ 3,275,725	\$ 3,408,302	\$ 3,313,009
Revenues:				
User Fees- Rentals	\$ 771,776	\$ 545,000	\$ 625,000	\$ 545,000
Concession -Other	89,481	20,000	70,347	20,000
Audio Visual	70,701	50,000	37,979	50,000
Event % ticket sales	529,385	400,000	395,000	400,000
Equipment rental	-	300	436	300
Standard Labor	136,901	70,000	77,242	70,000
Standard Services	17,156	25,000	2,642	25,000
Security	55,327	50,000	40,000	50,000
Special Events	-	3,000	-	3,000
Sponsorships	1,500	100,000	-	100,000
Federal Grants	307,575	-	-	-
Interest	25,585	8,189	306,550	99,390
Miscellaneous	11,587	-	1,028	-
Total Revenues	2,016,973	1,271,489	1,556,224	1,362,690
Other Financing Sources:				
Transfer In:				
Hotel Tax Fund	622,328	473,142	631,761	645,225
Venue Tax Fund	232,867	250,000	250,000	572,552
Total Revenues and Transfers	2,872,168	1,994,631	2,437,985	2,580,467
<b>TOTAL RESOURCES</b>	\$ 5,520,987	\$ 5,270,356	\$ 5,846,287	\$ 5,893,477
APPROPRIATIONS				
Operating Expenses:				
Performing Arts Center	\$ 1,565,100	\$ 1,986,500	\$ 2,010,500	\$ 2,486,500
Liability Insurance	16,803	29,148	34,978	43,700
Capital Outlay	-	219,300	213,300	399,133
Total Operations	1,581,903	2,234,948	2,258,778	2,929,333
Other Financing Sources (Uses):				
Transfer Out:				
Marketing Fund	15,500	24,500	24,500	24,500
Performing Arts Depreciation Fund	250,000	250,000	250,000	250,000
<b>TOTAL APPROPRIATIONS</b>	\$ 1,847,403	\$ 2,509,448	\$ 2,533,278	\$ 3,203,833
Revenues over/(under) Expenditures	1,024,765	(514,817)	(95,293)	(623,366)
<b>ENDING WORKING CAPITAL</b>	\$ 3,408,302	\$ 2,760,908	\$ 3,313,009	\$ 2,689,643

**McAllen Performing Arts Center Fund Revenues**  
**\$1,362,690**



**McAllen Performing Arts Center Fund Appropriation**  
**\$2,929,333**







## McAllen Performing Arts Center Fund Administration

<https://www.mcallentheater.com/>

### Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	39,262	46,000	44,000	46,000
Other Services and Charges	1,344,609	1,744,500	1,770,499	2,244,500
Maintenance	181,229	196,000	196,000	196,000
Operations Subtotal	1,565,100	1,986,500	2,010,499	2,486,500
Capital Outlay	-	219,300	213,300	399,133
Operations & Capital Outlay Total	1,565,100	2,205,800	2,223,799	2,885,633
Non Departmental				
Insurance	16,803	29,148	34,978	43,700
<b>Total Expenditures</b>	<b>\$ 1,581,903</b>	<b>\$ 2,234,948</b>	<b>\$ 2,258,778</b>	<b>\$ 2,929,333</b>
<b>PERSONNEL*</b>				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
<b>Total Positions Authorized</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 2,016,975	\$ 1,271,489	\$ 1,556,224	\$ 1,362,690

\*NOTE: Performing Arts personnel budgeted in Convention Center fund

### Contact Us:

Yajaira Flores,  
Convention Center Director  
801 Convention Center  
Boulevard McAllen, TX  
78501  
(956) 681-3800

### MAJOR FY 23-24 GOALS

- 1.) To increase revenue by strengthening our season ticket holders program
- 2.) To continue to enrich the quality of life by generating opportunities for participation in the arts and collaborating with other mission based organizations
- 3.) To increase revenue by establishing new partnerships

### Description:

The McAllen Performing Arts Center is an 1800 seat multi-purpose proscenium theatre with adjustable acoustics presenting the best of touring Broadway shows, Plays, Dance, Symphony Orchestra and Live Concerts.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Department expenditures	\$ 1,581,903	\$ 2,234,948	\$ 2,258,778	\$ 2,929,333
<b>Outputs:</b>				
Shows / Meetings	113	130	110	110
Booked days	181	200	150	150
<b>Effectiveness Measures:</b>				
Gross Revenue	\$ 2,872,168	\$ 1,994,631	\$ 2,437,985	\$ 1,994,631
Occupied Square Foot Days (OSFD)	113	130	130	130
Attendance	120,762	130,000	131,484	110,000
<b>Efficiency Measures:</b>				
Expenditures/Attendance	\$ 13	\$ 17	\$ 17	\$ 27

\*N/A=Not Available, N/P=Not Provided





## McAllen International Airport Fund



The **Airport Fund** is a major fund that is used to account for the operational activities of the City's Airport.

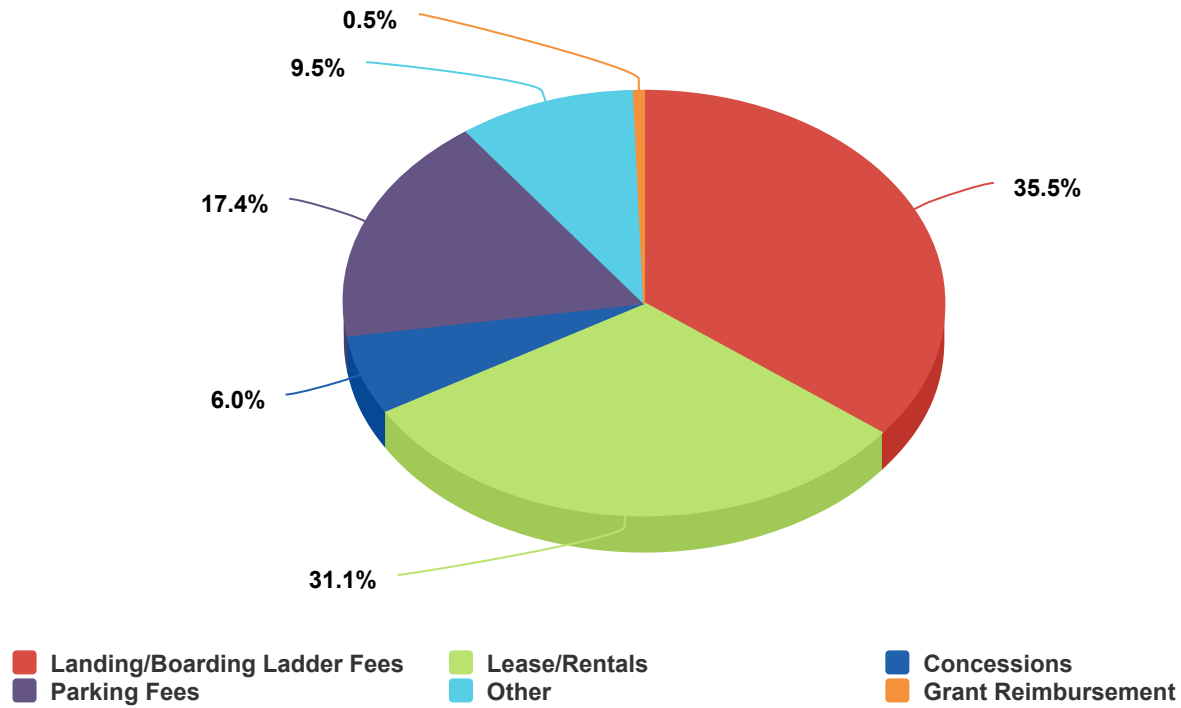


## MCALLEN INTERNATIONAL AIRPORT FUND

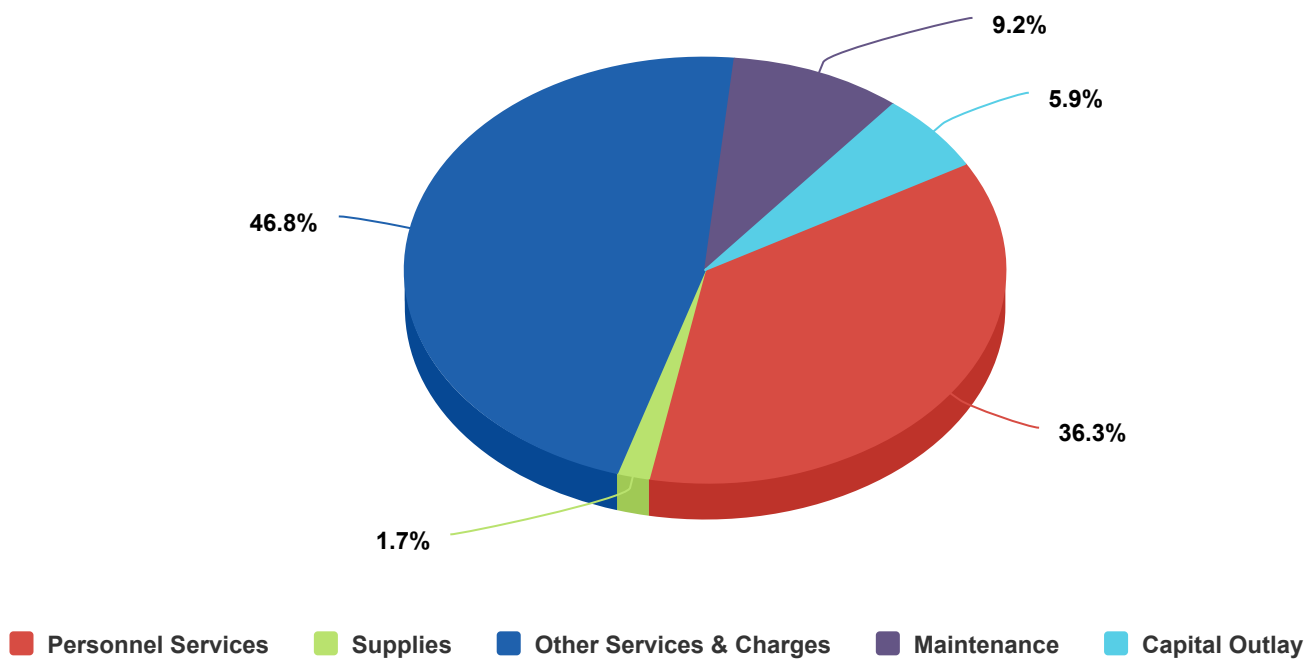
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 13,648,879	\$ 15,153,572	\$ 17,024,964	\$ 18,150,892
Revenues:				
<u>Federal Grants</u>				
FAA CARES Act	\$ -	\$ 1,969,979	\$ -	\$ -
CRRS Act	255,994	-	90,474	-
ARPA	2,689,930	-	2,730,660	-
<u>State Grants</u>				
TxDOT	50,000	50,000	50,000	50,000
<u>Aeronautical Operating</u>				
Fees - Landing / Boarding Ladder / Ramp	1,053,359	1,026,008	1,134,966	1,041,281
Rentals - Terminal / Cargo / Perimeter	1,306,102	1,311,982	2,062,143	186,971
FBO Revenue: Contract/Sponsors	179,254	179,254	179,254	179,254
Fuel Sales (net profit/loss)	107,705	108,370	105,134	105,134
Remain Overnight	38,325	39,325	6,150	5,000
TSA Lease	140,240	128,321	122,734	122,734
Preferential Use Space	-	-	-	338,160
Joint Use Space	-	-	-	2,116,908
<u>Non-aeronautical Operating</u>				
Terminal - Food and Beverages / Retail / Other	481,860	441,572	551,473	551,473
Rental Cars	2,232,766	1,972,513	2,138,438	2,144,467
Parking	1,513,529	1,397,186	1,593,907	1,593,907
TSA Utility & LEO Reimbursement	159,989	188,091	152,110	152,110
Miscellaneous	41,726	9,858	9,982	9,982
<u>Non-operating Revenues</u>				
Interest Earned	(252,366)	37,884	543,009	544,527
Other	13,910	-	6,193	-
Fingerprint Reimbursement	29,980	23,940	23,130	23,940
Total Revenues	<u>\$ 10,042,303</u>	<u>\$ 8,884,283</u>	<u>\$ 11,499,757</u>	<u>\$ 9,165,848</u>
<u>Other Financing Sources:</u>				
Transfer In:				
PFC Airport Fund	98,255	-	-	-
Airport CIP	6,500	-	-	-
Total Revenues and Transfers	<u>10,147,058</u>	<u>8,884,283</u>	<u>11,499,757</u>	<u>9,165,848</u>
<b>TOTAL RESOURCES</b>	<u>\$ 23,795,937</u>	<u>\$ 24,037,855</u>	<u>\$ 28,524,721</u>	<u>\$ 27,316,741</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 4,805,340	\$ 6,805,864	\$ 6,769,364	\$ 7,090,927
Liability Insurance	29,189	50,634	50,634	75,912
Capital Outlay	216,383	278,958	278,958	448,638
Total Operations	<u>5,050,911</u>	<u>7,135,456</u>	<u>7,098,955</u>	<u>7,615,477</u>
<u>Other Financing Sources (Uses):</u>				
Transfer Out:				
General Fund	2,162,925	2,162,925	2,162,925	2,190,925
Airport Capital Improvement Fund	1,024,770	8,211,787	1,047,543	8,198,634
Marketing Fund	-	25,000	25,000	25,000
Health Insurance Fund	21,569	35,426	35,426	-
Debt Service - Motorola Lease Payment	552	3,980	3,980	3,980
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 8,260,727</u>	<u>\$ 17,574,574</u>	<u>\$ 10,373,829</u>	<u>\$ 18,034,016</u>
Revenues over/(under) Expenditures	<u>1,886,331</u>	<u>(8,690,291)</u>	<u>1,125,928</u>	<u>(8,868,168)</u>
Other Items Affecting Working Capital	<u>1,489,754</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 17,024,964</u>	<u>\$ 6,463,281</u>	<u>\$ 18,150,892</u>	<u>\$ 9,282,723</u>

**Airport Fund Revenues  
By Source  
\$9,165,848**



**Airport Fund Appropriation  
By Category  
\$7,615,477**







## Airport Fund Administration

<https://www.mcallen.net/departments/airport>

### Mission Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,667,641	\$ 1,885,967	\$ 1,806,237	\$ 1,898,663
Employee Benefits	330,182	577,729	577,729	666,391
Supplies	111,718	108,000	126,588	133,000
Other Services and Charges	1,981,249	3,523,640	3,548,280	3,566,515
Maintenance	714,552	708,534	708,534	701,233
Operations Subtotal	4,805,342	6,803,870	6,767,370	6,965,802
Capital Outlay	216,383	278,958	278,958	448,638
Non Departmental				
Liability Insurance	29,189	50,634	50,634	75,912
Contingency	-	1,994	1,994	125,125
<b>Total Expenditures</b>	<b>\$ 5,050,911</b>	<b>\$ 7,135,456</b>	<b>\$ 7,098,955</b>	<b>\$ 7,615,477</b>
<b>PERSONNEL</b>				
Exempt	8	8	8	8
Non-Exempt	29	34	34	34
Part-Time	4	6	6	6
<b>Total Positions Authorized</b>	<b>41</b>	<b>48</b>	<b>48</b>	<b>48</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 10,042,303	\$ 8,884,283	\$ 11,499,757	\$ 9,165,848

### Contact Us:

Elizabeth Suarez  
Director of Aviation  
2500 S. Bicentennial  
Blvd., Suite 100  
McAllen, TX 78501  
(956) 681-1500

### MAJOR FY 23-24 GOALS

- 1.) The Aviation Department will continue to increase air travel efforts to and from Mexico via airport. (2.1.01)
- 2.) The Aviation Department will continue airport airline incentives to support new air service routes. (2.3.07)
- 3.) The Aviation Department will replace Airport Security System to conform to Airport Security Plan. (4.2.04)
- 4.) The Aviation Department will continue to seek professional services for the passenger facility funds application process. (5.3.09)
- 5.) The Aviation Department will continue replacement of two Terminal Passenger Boarding Bridges. (6.1.06) (6.1.10)
- 6.) The Aviation Department will commence improvements to HVAC and Lighting components. (6.1.07)
- 7.) The Aviation Department will continue with General Aviation Land acquisition at the airport. (6.1.08)
- 8.) The Aviation Department will continue to replace the tile portion of the roof; this also includes skylight windows to be replaced at airport. (6.1.09)
- 9.) The Aviation Department will rehabilitate three elevators past useful life and provide better reliability to handicap accessible routes. (6.1.15)
- 10.) The Aviation Department will continue with the creation of a terminal amenity for traveling customer satisfaction in the airport terminal. (6.1.16)
- 11.) The Aviation Department will replace carpet terminal-wide. (6.1.23)
- 12.) The Aviation Department will reconstruct the asphalt portions of the apron, cargo ramp construction, to concrete for maneuverability of heavy aircraft. (6.2.02)
- 13.) The Aviation Department will start rehabilitation of Runway 14-32 pavement for continued safety. (6.2.07)
- 14.) The Aviation Department will conduct a feasibility study to provide data and statistics for justifying a parallel runway to the airfield. (6.2.14)
- 15.) The Aviation Department will conduct a feasibility study to provide data and statistics for study of an expansion to the existing terminal. (6.2.15)
- 16.) The Aviation Department will continue airport pavement management program. (6.2.22)
- 17.) The Aviation Department will continue with design and environmental of Runway Incursion Mitigation (RIM)-HS1. (6.2.24)
- 18.) The Aviation Department will purchase a crack sealing machine to maintain airport airfield pavement. (6.2.27)
- 19.) The Aviation Department will conduct a Master Plan to provide data and statistics for study of additional development in the General Aviation sector of Airport. (6.2.28)
- 20.) The Aviation Department will continue with on-going safety and operational improvements to Runway & Taxiway improvements associated with the existing stormwater management system at McAllen International Airport. (6.3.08)

## Airport Fund Administration

**Description:**

The Airport employs 48 people dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

**PERFORMANCE MEASURES**

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	37	42	42	42
Department Expenditures	\$ 5,050,911	\$ 7,135,456	\$ 7,098,955	\$ 7,615,477
Average Airline Costs	\$ 536,361	\$ 544,188	\$ 749,415	\$ 342,935
Total Terminal Sq Ft	155,000	155,000	155,000	155,000
<b>Outputs:</b>				
Enplaned passengers	458,899	454,397	472,413	480,167
Average Airline Enplanements	114,725	113,599	118,103	160,056
Operating Revenues	\$ 7,254,856	\$ 6,802,480	\$ 8,056,291	\$ 8,547,381
<b>Effectiveness Measures:</b>				
Percent of change in enplaned passengers	2.6%	0.0%	4.0%	1.6%
Terminal Sq Ft per FTE	3,690	3,690	3,690	3,690
<b>Efficiency Measures:</b>				
Airline cost per enplaned passenger	\$ 4.68	\$ 4.79	\$ 6.35	\$ 2.14
Airport cost per enplaned passenger	\$ 11.01	\$ 9.66	\$ 15.03	\$ 14.76
Airport operating revenue per enplaned passenger	\$ 15.81	\$ 14.97	\$ 17.05	\$ 17.80

\*N/A=Not Available, N/P=Not Provided

## Metro McAllen Fund



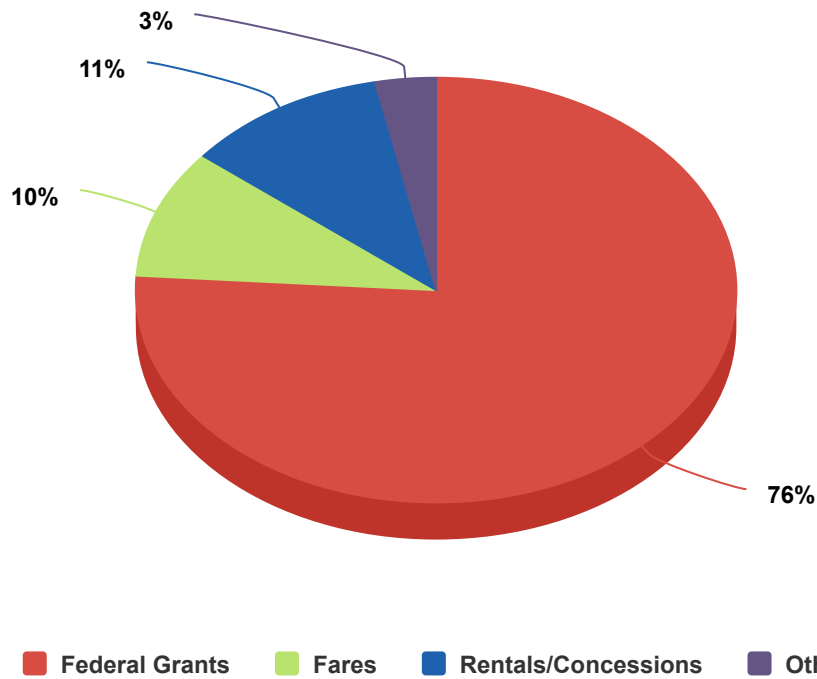
The **Metro McAllen Fund** is a non major fund that is used to account for revenues and expenses for the operation of the buses located in Downtown McAllen.

## METRO MCALLEN FUND

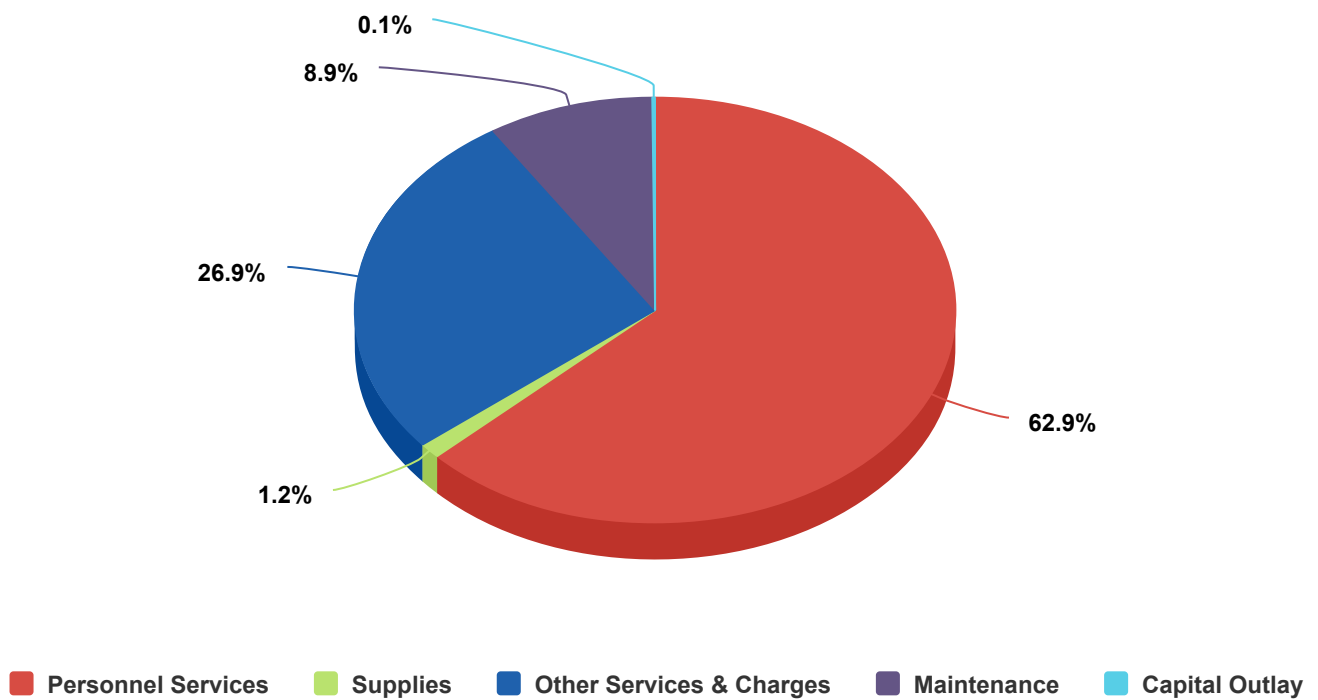
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 812,865	\$ 904,636	\$ 869,034	\$ 1,223,224
Revenues:				
Federal Grants / FTA:				
O & M Subsidy	3,094,724	2,826,188	1,886,687	2,592,744
State Grants / TXDOT				
O & M Subsidy	308,476	308,250	308,085	323,250
Fares	255,654	322,917	321,155	335,061
Metro Connect Fares	58,804	-	-	-
Space Rental	197,484	290,000	173,400	290,000
Concessions	52,571	75,000	61,673	75,000
Concessions - Other	-	8,807	-	8,807
Reimbursement - Agencies	-	30,000	3,080	60,000
Other	10,877	3,600	2,116	3,600
Interest	2,387	2,262	26,153	36,697
Total Revenues	3,980,977	3,867,024	2,782,349	3,725,159
Other Financing Sources:				
Transfer In:				
Misc. Gov Grants	-	-	136,038	-
Development Corp Fund	67,000	1,495,683	1,495,680	1,531,683
Total Revenues and Transfers	4,047,977	5,362,707	4,414,067	5,256,842
<b>TOTAL RESOURCES</b>	\$ 4,860,841	\$ 6,267,343	\$ 5,283,101	\$ 6,480,065
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 3,771,040	\$ 5,126,783	\$ 3,987,682	\$ 5,274,906
Liability Insurance	6,201	10,757	10,757	16,127
Capital Outlay	12,176	-	-	7,610
	3,789,418	5,137,540	3,998,439	5,298,643
Other Financing Sources (Uses):				
Transfer Out:				
Downtown Services Fund	49,282	-	-	-
Marketing Fund	-	25,000	25,000	25,000
Health Insurance Fund	19,720	36,438	36,438	-
<b>TOTAL APPROPRIATIONS</b>	\$ 3,858,422	\$ 5,198,978	\$ 4,059,877	\$ 5,323,643
Revenues over/(under) Expenditures	189,555	163,729	354,190	(66,801)
Other Items Affecting Working Capital	(133,390)	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ 869,034	\$ 1,068,365	\$ 1,223,224	\$ 1,156,423

**Metro McAllen Fund Revenues  
By Source  
\$3,725,159**



**Metro McAllen Fund Appropriation  
By Category  
\$5,298,643**







## METRO MCALLEN FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
BY DEPARTMENT				
Administration	\$ 3,789,418	\$ 5,137,540	\$ 3,998,439	\$ 5,298,643
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,789,418</u>	<u>\$ 5,137,540</u>	<u>\$ 3,998,439</u>	<u>\$ 5,298,643</u>
BY EXPENSE GROUP				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,676,386	\$ 2,128,908	\$ 1,792,570	\$ 2,288,712
Employee Benefits	344,005	726,897	537,983	1,045,594
Supplies	51,898	53,729	48,210	61,729
Other Services and Charges	1,239,753	1,327,514	1,143,512	1,407,514
Maintenance and Repair Services	458,999	889,735	465,407	471,357
Liability Insurance	6,201	10,757	10,757	16,127
<b>TOTAL OPERATING EXPENSES</b>	<u>3,777,240</u>	<u>5,137,540</u>	<u>3,998,439</u>	<u>5,291,033</u>
Capital Outlay	12,176	-	-	7,610
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,789,418</u>	<u>\$ 5,137,540</u>	<u>\$ 3,998,439</u>	<u>\$ 5,298,643</u>
PERSONNEL				
Administration	45	67	46	67
<b>TOTAL PERSONNEL</b>	<u>45</u>	<u>67</u>	<u>46</u>	<u>67</u>



## Metro McAllen Administration

<https://www.mcallen.net/metro>

[www.facebook.com/metromcallen](https://www.facebook.com/metromcallen)

### Mission Statement:

"To provide safe, reliable and cost effective public transportation."

### DEPARTMENT SUMMARY

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,676,386	\$ 2,128,908	\$ 1,792,570	\$ 2,288,712
Employee Benefits	344,006	731,142	537,983	919,193
Supplies	51,897	53,729	48,210	61,729
Other Services and Charges	1,239,753	1,327,514	1,143,512	1,407,514
Maintenance	458,999	889,735	465,407	471,357
Operations Subtotal	3,771,040	5,131,028	3,987,682	5,148,505
Capital Outlay	12,176	-	-	7,610
Operations & Capital Outlay Total	3,783,216	5,131,028	3,987,682	5,156,115
Insurance	6,201	10,757	10,757	16,127
Contingency	-	(4,245)	-	126,401
<b>Total Expenditures</b>	<b>\$ 3,789,418</b>	<b>\$ 5,137,540</b>	<b>\$ 3,998,439</b>	<b>\$ 5,298,643</b>
<b>PERSONNEL</b>				
Exempt	5	6	6	6
Non-Exempt	38	53	36	53
Part-Time	2	8	4	8
<b>Total Positions Authorized</b>	<b>45</b>	<b>67</b>	<b>46</b>	<b>67</b>
<b>RESOURCES</b>				
Related Revenue Generated	\$ 3,980,976	\$ 3,867,024	\$ 2,782,349	\$ 3,725,159

### Contact Us:

Mario Delgado  
Transit Director  
1501 W. Highway 83,  
Suite 100 McAllen, TX  
78501  
(956) 681-3500

### MAJOR FY 23-24 GOALS

- 1.) Implement Service Expansion
- 2.) Build Brand Awareness and Market Services to Increase Ridership
- 3.) Maximize FTA and TxDOT Funding

## Metro McAllen Administration

<https://www.mcallen.net/metro>  
[www.facebook.com/metromcallen](https://www.facebook.com/metromcallen)

PERFORMANCE MEASURES				
	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	49	59	49	59
Number of Fixed Routes	8	9	9	11
Number of Operating Paratransit Units	6	6	6	6
Department Operating Expenditures	\$ 3,789,418	\$ 5,137,540	\$ 3,998,439	\$ 5,298,643
<b>Metro McAllen Fixed Route</b>				
Total Operating Expenditures	\$ 3,777,241	\$ 4,000,000	\$ 3,705,144	\$ 4,533,850
<b>Metro McAllen Paratransit Service</b>				
Total Operating Expenditures	\$ 508,224	\$ 450,000	\$ 500,000	\$ 724,572
<b>Outputs:</b>				
FTA Operating Funding	\$ 2,803,385	\$ 4,000,000	\$ 1,869,225	\$ 2,552,743
TXDOT Operating Funding	\$ 308,085	\$ 320,000	\$ 308,085	\$ 308,085
<b>Metro McAllen Fixed Route</b>				
Number of passengers / ridership	510,388	500,000	520,000	560,000
Number of revenue miles	474,558	475,000	480,000	530,000
Total operating revenue hours	34,649	37,500	35,000	40,000
Total fare revenue	\$ 241,802	\$ 250,000	\$ 250,000	\$ 270,000
<b>Metro McAllen Paratransit Service</b>				
Number of passengers / ridership	11,212	14,000	13,000	14,820
Number of miles	73,824	85,000	78,000	96,050
Total operating revenue hours	6,121	8,000	7,200	9,840
Total fare revenue	\$ 4,848	\$ 5,000	\$ 5,000	\$ 5,293
<b>Efficiency Measures:</b>				
<b>Metro McAllen Fixed Route</b>				
Number of passengers per revenue mile	1.08	1.04	1.08	1.06
Number of passengers per revenue hour	14.73	14.00	14.86	14.00
Cost per revenue hour	\$ 109.01	\$ 106.67	\$ 105.86	\$ 113.35
Cost per passenger	\$ 7.40	\$ 8.00	\$ 7.13	\$ 8.00
Farebox recovery rate	6%	6%	7%	6%
<b>Metro McAllen Paratransit Service</b>				
Number of passengers per revenue mile	0.15	0.16	0.17	0.15
Number of passengers per revenue hour	1.83	1.75	1.81	1.51
Cost per revenue hour	\$ 0.79	\$ 0.63	\$ 0.69	\$ 0.54
Cost per passenger	\$ 45.33	\$ 32.14	\$ 38.46	\$ 48.89
Fare revenue per passenger	\$ 0.43	\$ 0.36	\$ 0.38	\$ 0.36
Farebox recovery rate	0.95%	1.11%	1.00%	0.73%

### Description:

Metro McAllen provides public transit service in the City of McAllen.

Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.



## Bus Terminal Fund



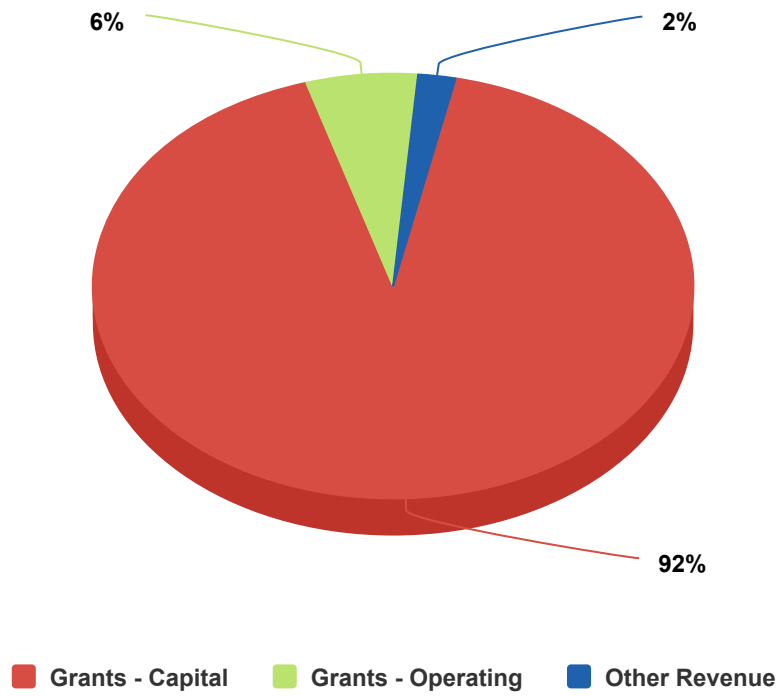
The **Bus Terminal Fund** is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

## BUS TERMINAL FUND

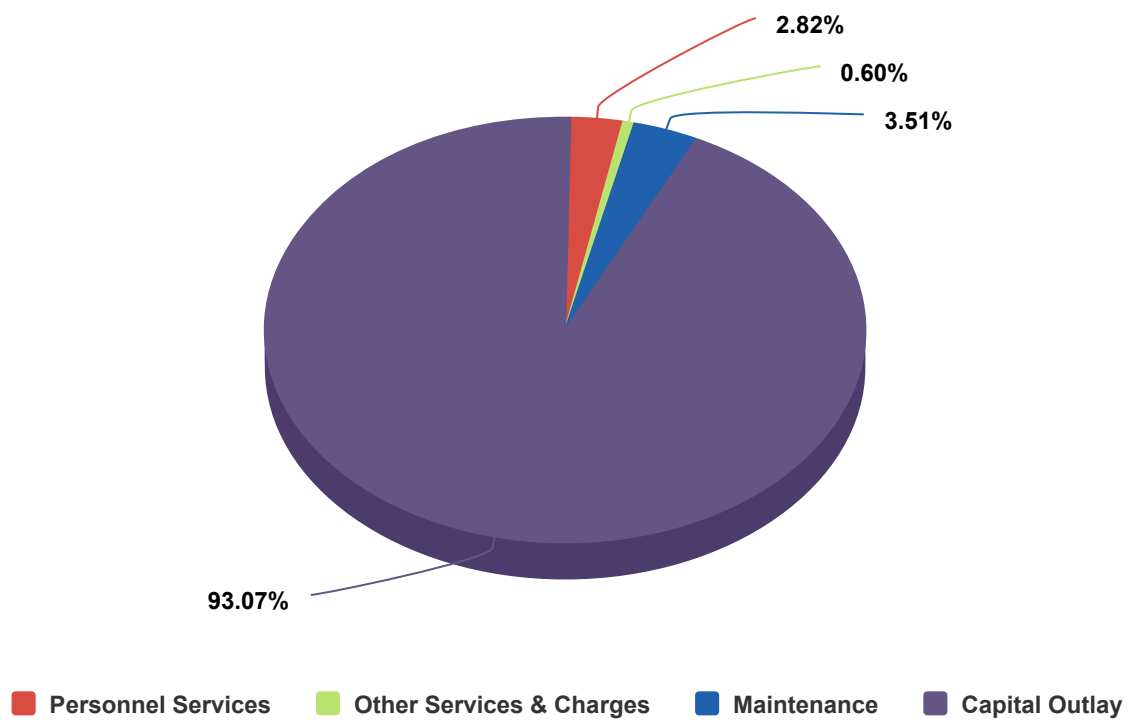
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,049,978	\$ 1,041,229	\$ 815,792	\$ 2,534,405
Revenues:				
Grant - FTA:				
O & M Subsidy	\$ 505,958	\$ 937,492	\$ 730,441	\$ 976,088
Capital Outlay Subsidy	6,296,563	17,241,803	5,896,946	14,754,857
Miscellaneous	2,702	-	-	-
Interest Income	3,747	2,603	10,317	76,032
Total Revenues	<u>6,808,970</u>	<u>18,181,898</u>	<u>6,637,704</u>	<u>15,806,977</u>
Other Financing Sources:				
Transfer In:				
Development Corp. Fund	<u>-</u>	<u>208,842</u>	<u>182,610</u>	<u>218,491</u>
Total Revenues and Transfers	<u>6,808,969</u>	<u>18,390,740</u>	<u>6,820,314</u>	<u>16,025,468</u>
<b>TOTAL RESOURCES</b>	<u>\$ 7,858,947</u>	<u>\$ 19,431,969</u>	<u>\$ 7,636,106</u>	<u>\$ 18,559,873</u>
APPROPRIATIONS				
Operating Expenses:				
Bus Terminal	\$ 633,385	\$ 1,181,147	\$ 941,130	\$ 1,251,538
Capital Outlay	<u>6,395,693</u>	<u>17,241,803</u>	<u>4,150,453</u>	<u>16,803,164</u>
	<u>7,029,078</u>	<u>18,422,950</u>	<u>5,091,583</u>	<u>18,054,702</u>
Other Financing Sources (Uses):				
Transfer Out:				
Health Insurance Fund	4,314	7,085	7,085	-
Debt Service - Motorola Lease Payment	<u>421</u>	<u>3,033</u>	<u>3,033</u>	<u>3,033</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 7,033,814</u>	<u>\$ 18,433,068</u>	<u>\$ 5,101,701</u>	<u>\$ 18,057,735</u>
Revenues over/(under) Expenditures	<u>(224,845)</u>	<u>(42,328)</u>	<u>1,718,613</u>	<u>(2,032,267)</u>
Other Items Affecting Working Capital	<u>(9,341)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 815,792</u>	<u>\$ 998,901</u>	<u>\$ 2,534,405</u>	<u>\$ 502,139</u>

**Bus Terminal Fund Revenues by Source**  
\$16,025,468



**Bus Terminal Fund Appropriation By Category**  
\$18,054,702







## BUS TERMINAL FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BY DEPARTMENT</b>				
Bus Terminal	\$ 7,029,078	\$ 18,422,950	\$ 5,091,583	\$ 18,054,702
<b>TOTAL EXPENDITURES</b>	<b>\$ 7,029,078</b>	<b>\$ 18,422,950</b>	<b>\$ 5,091,583</b>	<b>\$ 18,054,702</b>
<b>BY EXPENSE GROUP</b>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 267,372	\$ 353,023	\$ 283,251	\$ 354,024
Employee Benefits	81,113	124,234	92,977	155,988
Supplies	-	-	-	-
Other Services and Charges	52,206	71,735	84,990	107,548
Maintenance and Repair Services	232,692	632,155	479,912	633,978
<b>TOTAL OPERATING EXPENSES</b>	<b>633,383</b>	<b>1,181,147</b>	<b>941,130</b>	<b>1,251,538</b>
Capital Outlay	6,395,694	17,241,803	4,150,453	16,803,164
<b>TOTAL EXPENDITURES</b>	<b>\$ 7,029,078</b>	<b>\$ 18,422,950</b>	<b>\$ 5,091,583</b>	<b>\$ 18,054,702</b>
<b>PERSONNEL</b>				
Administration	7	9	9	9
<b>TOTAL PERSONNEL</b>	<b>7</b>	<b>9</b>	<b>9</b>	<b>9</b>



## Bus Terminal Fund Transit

<https://www.mcallen.net/metro>

### Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 267,373	\$ 353,023	\$ 283,251	\$ 354,024
Employee Benefits	81,113	123,861	92,977	133,007
Supplies	-	-	-	-
Other Services and Charges	10,854	-	13,255	-
Maintenance	232,692	632,155	479,912	633,978
Operations Subtotal	592,032	1,109,039	869,395	1,121,009
Capital Outlay	6,395,694	17,241,803	4,150,453	16,803,164
Non Departmental				
Liability Insurance	41,353	71,735	71,735	107,548
Contingency	-	373	-	22,981
<b>Total Expenditures</b>	<b>\$ 7,029,078</b>	<b>\$18,422,950</b>	<b>\$ 5,091,583</b>	<b>\$18,054,702</b>

#### PERSONNEL

Exempt	1	2	2	2
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>9</b>	<b>9</b>	<b>9</b>

#### Resources

Related Revenue Generated	\$ 6,808,970	\$ 18,181,898	\$ 6,637,704	\$ 15,806,977
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### Contact Us:

Mario Delgado  
Transit Director  
1501 W. Highway 83,  
Suite 100 McAllen, TX  
78501  
(956) 681-3500

### MAJOR FY 23-24 GOALS

- 1.) The Transit Department will continue with expansion and existing route support efforts to and from Mexico. (2.1.01)
- 2.) The Transit Department will continually improve transit facilities; New North Hub has wash/repair buildings and refueling station. (6.1.02)
- 3.) The Transit Department will continue to expand public transit, infrastructure, and services; this also includes building brand awareness and market services to increase ridership. (6.2.01)
- 4.) The Transit Department will continue to provide affordable higher education student transportation. (7.1.02)
- 5.) Finalize Construction of North Transfer Hub
- 6.) Finalize Construction of Quinta Park & Ride
- 7.) Complete Updates to Bus Terminal Facility
- 8.) Expand on Sidewalks & Accessibility Project

### Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Workload Measures:</b>				
Number of full time employees	7	9	9	9
Number of People Departing	125,488	250,000	145,893	169,616
Number of Visitors	1,430,483	2,300,000	983,708	1,996,184
Number of Operating Hours	8,760	8,760	8,760	8,760
Rental Revenue	\$ -	\$ 279,315	\$ 235,073	\$ 365,000
Total Operating Expenditures	\$ 7,029,078	\$ 18,422,950	\$ 5,091,583	\$ 18,054,702
Total Square Footage	22,000	22,000	22,000	22,000
<b>Efficiency Measures:</b>				
Number of People Departing/Hour	14	28	17	19
Cost per Visitor	\$ 4.91	\$ 0.31	\$ 5.18	\$ 9.04
Operating Cost/Square Foot	\$ 319.50	\$ 32.00	\$ 231.44	\$ 820.39
<b>Effectiveness Measures:</b>				
Percent of change in departures per hour	n/a	62.54%	2.54%	16.26%
Percent of change in cost per square foot	n/a	n/a	-65.95%	254.48%

\*N/A=Not Available, N/P=Not Provided

## McAllen International Toll Bridge Fund



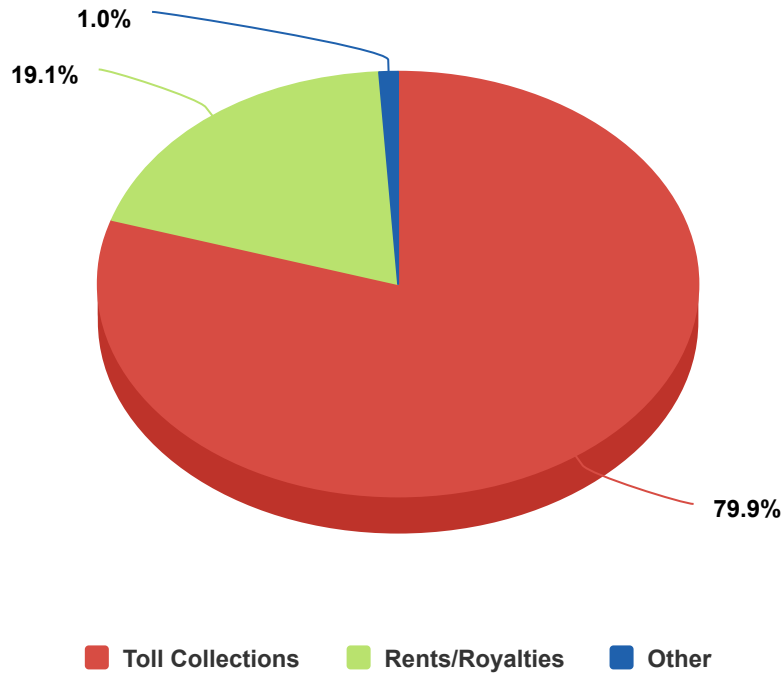
The **Bridge Fund** is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Tamaulipas, Mexico.

## MCALLEN INTERNATIONAL TOLL BRIDGE FUND

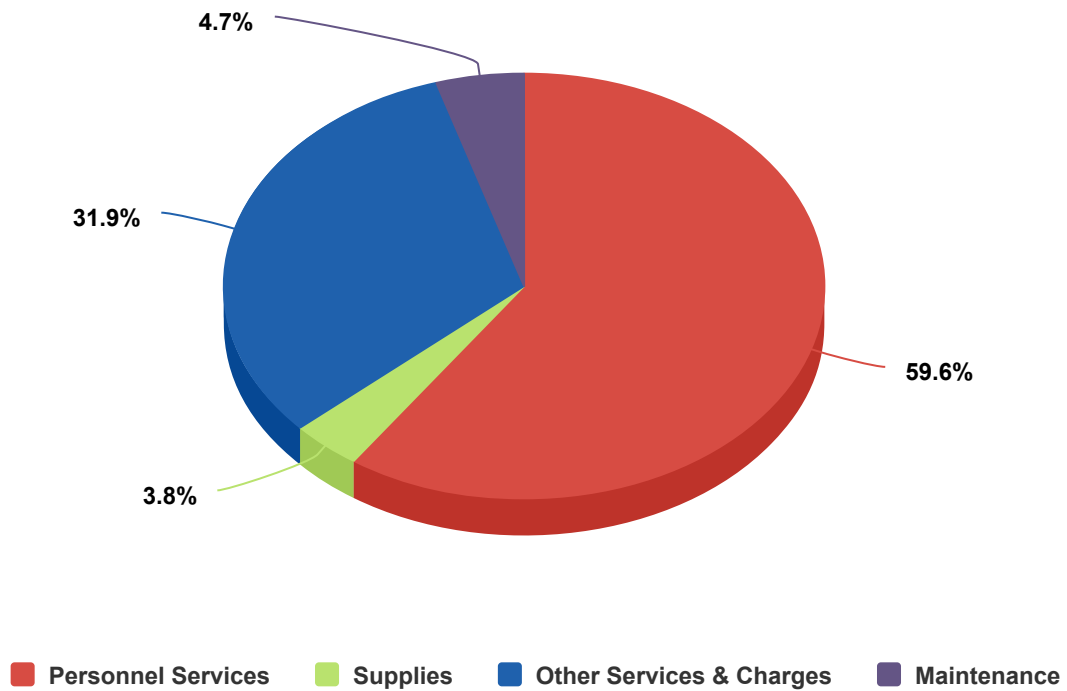
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263
<u>Revenues:</u>				
Highways & Streets Toll Bridge	\$ 10,361,157	\$ 10,917,469	\$ 11,076,540	\$ 11,400,753
UETA Turnstile	-	-	-	-
Royalties	209,765	69,804	145,253	127,804
Facility Rentals	2,474,620	2,572,770	2,598,450	2,596,770
Federal Grants	17,697	-	-	-
Miscellaneous	207,846	105,000	229,957	105,000
Interest Earned	55,725	3,243	163,379	38,918
Total Revenues	<u>13,326,807</u>	<u>13,668,286</u>	<u>14,213,579</u>	<u>14,269,245</u>
<b>TOTAL RESOURCES</b>	<u>\$ 14,624,070</u>	<u>\$ 14,965,549</u>	<u>\$ 15,510,842</u>	<u>\$ 15,566,508</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Bridge Operations	\$ 2,300,910	\$ 2,650,546	\$ 2,287,971	\$ 2,848,484
Administration	695,419	879,593	803,199	1,073,350
Total Operations	<u>2,996,326</u>	<u>3,530,139</u>	<u>3,091,170</u>	<u>3,927,521</u>
<u>Other Financing Sources (Uses):</u>				
City of Hidalgo	3,226,195	3,145,540	3,483,106	3,203,816
Transfer Out:				
City of McAllen-G.F.Restricted Acct	3,401,787	5,244,096	5,350,413	5,695,672
Heath Insurance Fund	22,801	46,560	46,560	-
Marketing Fund	-	9,000	9,000	9,000
Toll Bridge CIP Fund	1,292,380	1,389,360	1,389,378	1,431,059
Board Advance - Anzalduas Int'l Xng for "B"	850,792	841,775	841,775	-
Debt Service - Motorola Lease Payment	302	2,177	2,177	2,177
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 11,790,582</u>	<u>\$ 14,208,647</u>	<u>\$ 14,213,579</u>	<u>\$ 14,269,243</u>
Revenues over/(under) Expenditures	<u>1,536,225</u>	<u>(540,361)</u>	<u>-</u>	<u>-</u>
Other Items Affecting Working Capital	<u>(1,536,225)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,297,263</u>	<u>\$ 756,902</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>

**International Toll Bridge Fund Revenues  
By Source  
\$14,269,245**



**International Toll Bridge Fund Appropriation  
By Category  
\$3,927,521**





## MCALLEN INTERNATIONAL TOLL BRIDGE FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>BY DEPARTMENT</b>				
Bridge Operations	\$ 2,300,910	\$ 2,650,546	\$ 2,287,971	\$ 2,848,484
Administration	695,416	879,593	803,199	1,079,038
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,996,326</b>	<b>\$ 3,530,139</b>	<b>\$ 3,091,170</b>	<b>\$ 3,927,521</b>
<b>BY EXPENSE GROUP</b>				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 1,291,259	\$ 1,593,818	\$ 1,227,412	\$ 1,583,581
Employee Benefits	256,358	545,049	387,589	753,717
Supplies	119,105	109,800	140,644	148,800
Other Services and Charges	1,108,256	1,094,529	1,154,525	1,250,774
Maintenance and Repair Services	221,351	186,943	181,000	184,961
<b>TOTAL OPERATING EXPENSES</b>	<b>2,996,326</b>	<b>3,530,139</b>	<b>3,091,170</b>	<b>3,921,833</b>
Capital Outlay	-	-	-	5,688
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,996,326</b>	<b>\$ 3,530,139</b>	<b>\$ 3,091,170</b>	<b>\$ 3,927,521</b>
<b>PERSONNEL</b>				
Operations	28	41	41	41
Administration	4	4	3	4
<b>TOTAL PERSONNEL</b>	<b>32</b>	<b>45</b>	<b>44</b>	<b>45</b>





## International Toll Bridge Fund Toll Bridge Operations

<https://www.mcallen.net/departments/bridge/mcallen-hidalgo>

### Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### DEPARTMENT SUMMARY

Expenditure Detail:	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 1,122,504	\$ 1,371,309	\$ 1,057,376	\$ 1,362,161
Employee Benefits	225,919	480,855	334,013	571,140
Supplies	96,183	85,000	113,558	120,000
Other Services and Charges	643,688	538,250	608,024	620,050
Maintenance	212,615	175,132	175,000	175,132
Operations Subtotal	2,300,910	2,650,546	2,287,971	2,848,484
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,300,910</b>	<b>\$ 2,650,546</b>	<b>\$ 2,287,971</b>	<b>\$ 2,848,484</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	27	40	40	40
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>28</b>	<b>41</b>	<b>41</b>	<b>41</b>

### Resources

Related Revenue Generated	\$ 13,326,807	\$ 13,668,286	\$ 14,213,579	\$ 14,269,245
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### Contact Us:

Juan Olaguibel  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800

### MAJOR FY 23-24 GOALS

- 1.) Continue efforts to ease bridge crossings to and from Mexico.
- 2.) Facility upgrades.
- 3.) Enhance and upgrade pedestrian crossings.

### Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	28	41	41	41
Department Expenditures	\$ 2,300,910	\$ 2,650,546	\$ 2,287,971	\$ 2,848,484
Number of full time - Collectors	16	21	21	21
Number of full time - Cashiers	3	4	4	4
Number of full time - Maintenance	9	16	16	16
<b>Outputs:</b>				
Southbound vehicular crossings	2,608,221	2,800,449	2,797,227	2,880,588
Southbound pedestrians crossings	1,089,784	1,049,490	1,133,449	1,178,786
Total southbound crossings	3,698,005	3,849,939	3,930,676	4,059,374
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 10,361,157	\$ 10,917,469	\$ 11,076,540	\$ 11,400,753
Expenditure to revenue ratio	\$ 0.22	\$ 0.24	\$ 0.21	\$ 0.25
<b>Efficiency Measures:</b>				
Crossings processed per collector	231,125	183,330	187,175	193,304
Cost per crossing	\$ 0.62	\$ 0.21	\$ 0.58	\$ 0.70
Department expenditures per capita	\$ 15.99	\$ 5.37	\$ 15.72	\$ 19.36
<b>Population:</b>	<b>143,920</b>	<b>148,714</b>	<b>145,499</b>	<b>147,099</b>

\*N/A=Not Available, N/P=Not Provided



## International Toll Bridge Fund Toll Bridge Administration

<https://www.mcallen.net/departments/bridge/mcallen-hidalgo>

### Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	168,756	222,509	170,036	221,420
Employee Benefits	30,438	62,560	53,576	76,820
Supplies	22,921	24,800	27,086	28,800
Other Services and Charges	439,806	513,325	503,547	566,325
Maintenance	8,736	11,811	6,000	9,829
Operations Subtotal	670,657	835,005	760,245	903,194
Capital Outlay	-	-	-	5,688
Operations & Capital Outlay Total	670,657	835,005	760,245	908,882
Non Departmental				
Insurance	24,762	42,954	42,954	64,399
Contingency	-	1,634	-	105,757
<b>Total Expenditures</b>	<b>\$ 695,416</b>	<b>\$ 879,593</b>	<b>\$ 803,199</b>	<b>\$ 1,079,038</b>

#### PERSONNEL

Exempt	2	3	2	3
Non-Exempt	2	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>4</b>

### Contact Us:

Juan Olaguibel  
Superintendent of Bridges  
1023 S. International  
Boulevard Hidalgo, TX  
78557 (956) 681-1800

### MAJOR FY 23-24 GOALS

- 1.) The Hidalgo & Anzalduas Bridge will continue to increase land travel options to and from key Mexico markets via various land ports. (2.1.01)
- 2.) The Hidalgo & Anzalduas Bridge will continue to ease bridge crossings to and from Mexico for commercial business and international trade. (3.1.02)
- 3.) The Hidalgo Bridge Northbound Pedestrian expansion includes the renovation of existing pedestrian inspection booths and installing additional inspection booths. (6.1.13)
- 4.) The Hidalgo Bridge will continue installation of new metal soffit to be installed under existing Building B Canopy. (6.1.14)
- 5.) The Hidalgo Bridge will continue with Building A reroof. (6.1.18)
- 6.) The Hidalgo Bridge will continue with restoration of existing wrought iron fencing site wide. (6.1.22)
- 7.) The Hidalgo Bridge will continue with refinishing of existing concrete pedestrian canopy on the southbound lane. (6.1.24)
- 8.) The Hidalgo Bridge will continue with Building C reroof. (6.1.26)
- 9.) The Hidalgo Bridge will continue with Building B reroof. (6.1.27)
- 10.) The Hidalgo Bridge will continue upgrades to I.T. Storage and network equipment including new cameras for bridge facilities. (6.1.30)
- 11.) The Hidalgo Bridge will continue with upgrades to turnstiles. (6.1.31)
- 11.) The Hidalgo Bridge will continue with upgrades to the Office Building. (6.1.33)
- 12.) Finalize the Pedestrian Expansion Project
- 13.) Complete Port of Entries Roof Replacements
- 14.) Upgrades to Port of Entry Facilities



## Anzalduas International Crossing Fund



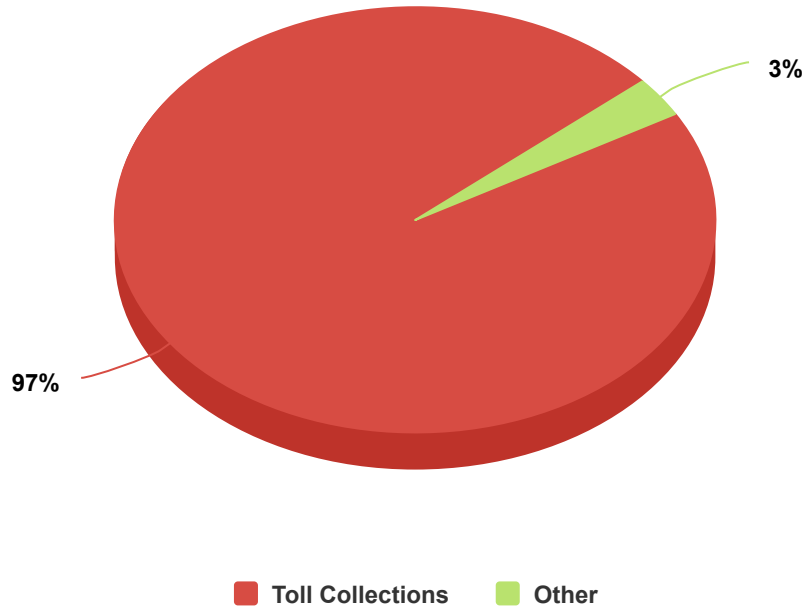
The **Anzalduas International Crossing Fund** is a major fund that is used to account for the revenues and expenses for the Anzalduas International Bridge located between Mission, Texas and the western side of Reynosa, Tamaulipas, Mexico.

## ANZALDUAS INTERNATIONAL CROSSING FUND

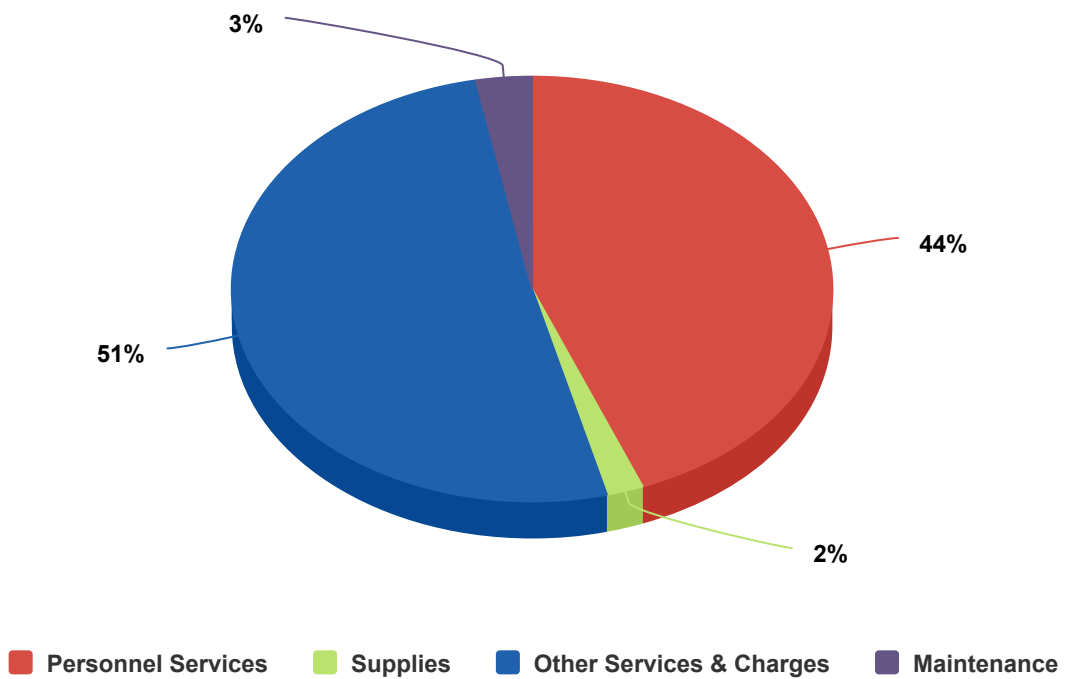
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 512,595	\$ 1,648,546	\$ 1,928,608	\$ 1,265,188
Revenues:				
Highways & Streets Toll Bridge	\$ 4,029,033	\$ 3,619,740	\$ 4,302,553	\$ 4,429,919
Southbound Commercial	530,015	454,500	554,298	578,341
Facilities Rental	11,677	12,204	12,204	12,204
Miscellaneous	218,815	190,797	263,376	40,797
Interest Income	38,925	4,121	284,236	113,682
Total Revenues	<u>4,828,464</u>	<u>4,281,362</u>	<u>5,416,667</u>	<u>5,174,943</u>
Other Financing Sources:				
Transfer In:				
Hidalgo Bridge for "B"	-	841,775	-	-
Total Revenues and Transfers	<u>4,828,464</u>	<u>5,123,137</u>	<u>5,416,667</u>	<u>5,174,943</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,341,058</u>	<u>\$ 6,771,683</u>	<u>\$ 7,345,275</u>	<u>\$ 6,440,131</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 283,080	\$ 521,778	\$ 372,492	\$ 538,266
Administration	512,909	830,795	738,388	935,031
Other Agencies	106,003	-	83,144	-
Total Operations	<u>901,992</u>	<u>1,352,573</u>	<u>1,194,024</u>	<u>1,473,297</u>
Other Financing Sources (Uses):				
Transfer Out:				
Anzalduas Cargo Const. Srs. 2022	62,496,900	-	-	-
Debt Service "A"	729,133	1,735,500	1,735,500	1,735,125
Debt Service "B"	-	841,775	841,775	839,806
Anzalduas CIP Fund	563,456	505,584	601,143	619,177
Marketing Fund	-	9,000	9,000	9,000
Health Insurance Fund	2,465	16,195	16,195	-
General Fund	-	1,682,450	1,682,450	-
Bond Issuance Costs	<u>1,037,828</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 65,731,774</u>	<u>\$ 6,143,077</u>	<u>\$ 6,080,087</u>	<u>\$ 4,676,405</u>
Revenues over/(under) Expenditures	<u>(60,903,310)</u>	<u>(1,019,940)</u>	<u>(663,420)</u>	<u>498,538</u>
Other Items Affecting Working Capital	<u>62,319,321</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 1,928,608</u></u>	<u><u>\$ 628,606</u></u>	<u><u>\$ 1,265,188</u></u>	<u><u>\$ 1,763,726</u></u>

**Anzalduas International Crossing Fund Revenues  
By Source  
\$5,174,943**



**Anzalduas International Crossing Fund Appropriation  
By Category  
\$1,473,297**







## ANZALDUAS INTERNATIONAL CROSSING FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 283,080	\$ 521,778	\$ 372,492	\$ 538,264
Administration	618,910	830,795	821,532	935,033
<b>TOTAL EXPENDITURES</b>	<u>\$ 901,992</u>	<u>\$ 1,352,573</u>	<u>\$ 1,194,024</u>	<u>\$ 1,473,297</u>
<u>BY EXPENSE GROUP</u>				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 307,894	\$ 453,517	\$ 327,034	\$ 453,471
Employee Benefits	28,580	140,891	111,461	194,202
Supplies	11,303	23,200	19,908	27,200
Other Services and Charges	531,830	686,871	701,911	748,271
Maintenance and Repair Services	22,384	48,094	33,710	48,094
Disaster Expense	-	-	-	-
<b>TOTAL OPERATING EXPENSES</b>	<u>\$ 901,992</u>	<u>\$ 1,352,573</u>	<u>\$ 1,194,024</u>	<u>\$ 1,471,238</u>
Capital Outlay	-	-	-	2,059
<b>TOTAL EXPENDITURES</b>	<u>\$ 901,992</u>	<u>\$ 1,352,573</u>	<u>\$ 1,194,024</u>	<u>\$ 1,473,297</u>
<u>PERSONNEL</u>				
Operations	6	12	12	12
Administration	2	3	2	3
<b>TOTAL PERSONNEL</b>	<u>8</u>	<u>15</u>	<u>14</u>	<u>15</u>





## Anzalduas International Bridge Anzalduas Operations

<https://www.mcallen.net/departments/bridge/anzalduas>

### Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 209,624	\$ 316,623	\$ 226,852	\$ 316,625
Employee Benefits	27,441	108,051	84,850	124,536
Supplies	3,868	15,000	7,690	15,000
Other Services and Charges	22,008	41,010	24,700	41,010
Maintenance	20,137	41,094	28,400	41,094
Operations Subtotal	283,080	521,778	372,492	538,264
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 283,080</b>	<b>\$ 521,778</b>	<b>\$ 372,492</b>	<b>\$ 538,264</b>

#### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	6	9	9	9
Part-Time	-	3	3	3
<b>Total Positions Authorized</b>	<b>6</b>	<b>12</b>	<b>12</b>	<b>12</b>

#### Resources

Related Revenue Generated	\$ 4,828,464	\$ 4,281,362	\$ 5,416,667	\$ 5,174,943
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### Contact Us:

Juan Olaguibel  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

### MAJOR FY 23-24 GOALS

- 1.) Monitor Full Cargo Project
- 2.) Continue marketing for Full Cargo Crossings

### Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	6	9	9	9
Department Expenditures	\$ 283,080	\$ 521,778	\$ 372,492	\$ 538,264
Number of full time - Collectors	2	5	5	5
Number of full time - Cashiers	3	3	3	3
Number of full time - Maintenance	1	1	1	1
<b>Outputs:</b>				
Southbound vehicular crossings	1,174,127	1,052,980	1,249,408	1,287,233
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 4,559,047	\$ 4,074,240	\$ 4,856,851	\$ 5,008,260
Expenditure to revenue ratio	6%	2%	8%	11%
<b>Efficiency Measures:</b>				
Crossings processed per collector	234,825	210,596	249,882	257,447
Cost per crossing	\$ 0.24	\$ 0.09	\$ 0.30	\$ 0.42

\*N/A=Not Available, N/P=Not Provided



## Anzalduas International Bridge Anzalduas Administration

<https://www.mcallen.net/departments/bridge/anzalduas>

### Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 98,270	\$ 136,894	\$ 100,182	\$ 136,846
Employee Benefits	1,139	32,369	26,611	41,680
Supplies	7,435	8,200	12,218	12,200
Other Services and Charges	284,033	457,000	405,206	457,000
Maintenance	2,247	7,000	5,310	7,000
Operations Subtotal	393,122	641,463	549,527	654,725
Capital Outlay	-	-	-	2,059
Operations & Capital Outlay Total	393,122	641,463	549,527	656,784
Non Departmental				
Insurance	119,785	188,861	188,861	250,261
Other Agencies	106,003	-	83,144	-
Contingency	-	471	-	27,986
<b>Total Expenditures</b>	<b>\$ 618,910</b>	<b>\$ 830,795</b>	<b>\$ 821,532</b>	<b>\$ 935,033</b>

#### PERSONNEL

Exempt	2	3	2	3
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>3</b>	<b>2</b>	<b>3</b>

### Contact Us:

Juan Olaguibel  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

### MAJOR FY 23-24 GOALS

- 1.) The Hidalgo & Anzalduas Bridge will continue to increase land travel options to and from key Mexico markets via various land ports. (2.1.01)
- 2.) The Hidalgo & Anzalduas Bridge will continue to ease bridge crossings to and from Mexico for commercial business and international trade. (3.1.02)
- 3.) The Anzalduas Bridge Land Port of Entry will be expanded to facilitate Commercial Traffic. (6.1.04) (6.1.12)
- 4.) The Hidalgo Bridge will continue with renovation of Building A restrooms. (6.1.19)
- 5.) The Anzalduas Bridge will add one additional truck southbound toll booth. (6.1.20)
- 6.) The Anzalduas Bridge will add an additional truck northbound toll booth to be used by U.S. Customs and Border Protection. (6.1.21)
- 7.) The Anzalduas Bridge will continue installation of new metal soffit to be installed under existing canopy. (6.1.29)
- 8.) The Anzalduas Bridge will continue upgrades to equipment at facility and new security cameras. (6.1.32)
- 9.) The Anzalduas Bridge will continue facility upgrades by replacing A/C unit and other items. (6.1.34)
- 10.) Continue efforts to ease bridge crossings to and from Mexico
- 11.) Continue to monitor Full Cargo Construction Project

## ENTERPRISE FUNDS CAPITAL OUTLAY LISTING

### FISCAL YEAR 2023 - 2024

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
<b>WATER FUND</b>				
<b>WATER PLANT</b>	FORKLIFT ATTACHMENT		1	\$ 1,500
	NWTP DR900		1	2,200
	WATER TOWER LEVEL INDICATOR		4	11,800
	SECURITY CAMERAS		2	2,000
	FIRE HOSES/NOZZLES		5	1,000
	DECANT PUMP CHECK VALVE		2	2,800
	AREA LIGHTS		10	1,500
	CHLORINE KIT		40	8,000
	HAZMAT SUIT		4	8,000
	HAZMAT BOOTS		6	1,200
	CHLORINE REGULATORS		4	13,000
	1 TON CL2 SCALE		1	3,800
	FLOOR DRILL PRESS		1	2,200
	FORKLIFT ATTACHMENT		1	1,500
	FORKLIFT PLATFORM		1	1,200
	PUSH MOWER		2	740
	EXPANSION PLANT CLARIFIER #2 PANEL		1	4,600
	OFFICE CHAIRS		6	960
	MICROWAVE		1	360
	DEPT. TOTAL			68,360
<b>WATER LAB</b>	HACH DR 300	N	1	2,200
	COMMERCIAL ICE MAKER	N	1	1,300
	WATER SAMPLING STATION	R	10	14,500
	TWO-WAY HANDHELD RADIO	N	3	10,200
	AUTOMATED EXTERNAL DEFIBRILLATOR	N	1	2,060
	LAPTOP	N	1	1,700
	NETWORKING EQUIPMENT - CISCO SWITCH	R	1	6,500
	MICROSOFT OFFICE	N	1	296
	ADOBE SOFTWARE	N	1	355
	REFRIGERATOR	R	1	1,200
	DEPT. TOTAL			40,311
<b>TRANS &amp; DISTRIBUTION</b>	TYPE III BARRICADES	R	15	4,050
	WORK UTILITY SIGNS	R	10	1,540
	WORK UTILITY STANDS	R	10	1,540
	1/2 COMPACT	N	6	2,460
	MICROWAVE	R	1	300
	WATER BARRICADES	R	480	9,600
	14" CHOP SAW	R	4	6,400
	4" TRASH PUMPS	R	4	13,800
	3" TRAVELING METER	R	20	14,400
	DEPT. TOTAL			54,090
<b>METER READERS</b>	CONFERENCE CHAIRS	R	550	3,300
	BREAKROOM FURNITURE	R	1	1,500
	METAL DETECTORS	N	3	1,800
	PORTABLE RADIOS	R	3	10,500
	LAPTOPS	R	3	5,100
	DESKTOP COMPUTERS	R	2	2,000
	DEPT. TOTAL			24,200

**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)**  
**FISCAL YEAR 2023 - 2024**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
<b>UTILITY BILLING</b>	EMPLOYEE CHAIRS	R	2	700
	CONFERENCE ROOM CHAIRS	R	10	5,500
	LAPTOP	R	1	1,700
	LASERFICHE LICENSE	N	1	900
	SECURITY CAMERA SYSTEM	N	1	3,500
	TELEVISION	N	2	900
	DEPT. TOTAL			13,200
<b>CUSTOMER RELATIONS</b>	DESKTOP COMPUTERS	R	12	12,000
	CHAIRS	R	4	1,400
	DEPT. TOTAL			13,400
<b>ADMINISTRATION</b>	LAPTOP	R	1	1,700
	MICROSOFT OFFICE	R	157	28,220
	DEPT. TOTAL			29,920
	<b>FUND TOTAL</b>			<b>243,481</b>
<b>WASTEWATER FUND</b>				
<b>WASTEWATER COLLECTION</b>	COMPUTER WITH MONITOR	R	1	1,250
	24" UNHINGED COMP. MHC	R	50	25,000
	30" UNHINGED COMP. MHC	R	20	15,000
	32" MANHOLE RING & COVER	R	20	9,000
	24" MANHOLE RING & COVER	R	50	18,750
	MANHOLE COVER ONLY	R	100	20,000
	CONCRETE GRADE RINGS	R	100	4,000
	2500 PSI 1000 FT PIRANHA HOSES	R	3	9,000
	FORWARD SPINNING NOZZLE 1"	N	3	6,600
	ULTIMATE PENETRATOR NOZZLE 1"	N	3	3,300
	CHISEL NOZZLE 1"	N	3	1,800
	ODALOG H2S	N	3	6,000
	4" GATE VALVES	R	4	3,280
	4" CHECK VALVES	R	3	2,160
	6" GATE VALVES	R	7	8,400
	6" CHECK VALVES	R	2	2,300
	RADIOS	N	4	16,000
	DEPT. TOTAL			151,840
<b>WASTEWATER PLANT</b>	UNINTERRUPTED POWER SUPPLY	R	20	8,000
	NEUROS BLOWERS FILTERS	R	40	3,200
	AIR CONDITIONER 10 TON	R	1	5,000
	AIR CONDITIONER 5 TON	R	2	6,000
	UV LAMPS	R	72	43,200
	UV DISINFECTION SYSTEM WIPER ASSEMBLIES	R	216	15,120
	APG NEUROS FRONT & REAR AIR FILTERS	R	20	2,800
	BEARING AND BUSHINGS FOR A DIGESTER MIXER	R	4	12,960
	4/2 SET OF WEAR PLATES FOR LOBE PUMPS	R	6	8,640
	PALLET RACK STORAGE RACKS	N	3	5,400
	THERMAL CAMERA	N	1	1,560
	UV PROTECTION SCREENS FOR CONTROLLERS	N	18	5,940
	4" TRASH PUMP	N	1	3,360
	AIR FLOW SENSOR	N	2	4,200
	AUGER MOTION SENSOR PROBE	N	1	1,250
	TOP & BOTTOM BELT PRESS BELTS	R	2	7,000
	ALUMINUM GANTRY CRANE	R	1	4,750
	MANUAL CHAIN HOIST GANTRY CRANE	N	1	360
	FIXED DISSOLVED OXYGEN CONTROLLER	N	1	5,000
	FIXED METER DO PROBE	N	3	12,000
	SENSOR CAP KITS	R	10	5,000

**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)**  
**FISCAL YEAR 2023 - 2024**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	UV LAMPS QUARTZ SLEEVES	R	72	43,200
	UV INTENSITY SENSORS	R	6	9,000
	BELT PRESS SEALS	R	6	1,500
	CL2 ANALYZER	R	1	3,500
	COMPUTERS WITH MONITORS	R	3	3,750
	LAPTOP	R	1	1,750
	RUGGED EXTREME TABLETS WITH COVERS	R	5	10,500
	ICE MAKER WITH BIN	N	1	3,000
	ICE BOX	N	1	4,000
	MICROSOFT OFFICE	N	1	700
	DEPT. TOTAL			241,640
<b>WASTEWATER LAB</b>	YSI BOD LAB KIT - ONE CHANNEL BENCHTOP METER W/PROBE	N	2	5,600
	YSI IDS PROOBOD PROBE - OPTICAL SELF STIRRING PROBE	N	1	1,400
	PH METER	R	1	1,400
	PROBE	R	1	850
	AMMONIA METER PLUS PROBE KIT	R	1	3,200
	DEPT. TOTAL			12,450
<b>ADMINISTRATION</b>	DESKTOP COMPUTERS	R	3	3,000
	DESKTOP COMPUTERS WITH EXTRA MEMORY & GRAPHICS	R	2	3,400
	LAPTOPS WITH DOCKING STATION	R	6	10,200
	SAMSUNG TABLETS	R	4	3,200
	COMPUTER MONITORS	R	6	1,800
	PHOTO/IMAGING EQUIPMENT	N	1	1,800
	CELL PHONES	N	3	2,400
	PHONE LAND LINES	N	4	400
	OFFICE PRINTER FOR INSPECTORS	N	1	800
	CAD/GIS LICENSE	N	1	5,000
	MICROSOFT OFFICE	N	92	16,588
	CONFERENCE ROOM CHAIRS	N	1	2,000
	WORK SPACE - INSPECTOR	N	1	2,000
	DEPT. TOTAL			52,588
	<b>FUND TOTAL</b>			<b>458,518</b>
<b>SANITATION FUND</b>				
<b>COMPOSTING FACILITY</b>	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	R	1	48,500
	FRONT-END LOADER	N	1	265,000
	DEPT. TOTAL			313,500
<b>RESIDENTIAL</b>	PLOTTER FOR GIS TECHNICIAN	R	1	6,000
	PARKAN REFUSE HOPPER	R	1	20,000
	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	R	2	479,000
	REFUSE BINS - 96 GALLON	N	3,200	192,000
	RADIOS - HANDHELD	R	2	8,400
	RADIOS - MOBILE	R	1	4,200
	TABLET PCS	N	2	1,600
	DEPT. TOTAL			711,200
<b>COMMERCIAL BOX</b>	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	R	3	665,000
	DUMPSTERS	N	150	150,000
	DUMPSTER FLOORS	N	450	135,000
	PLASMA CUTTER	R	1	5,000
	RADIO -MOBILE	R	1	4,200
	WASH BAY EQUIPMENT	R	1	4,000
	CAMERA EQUIPMENT	N	2	10,000

**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)**  
**FISCAL YEAR 2023 - 2024**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	VEHICLE AIR COMPRESSOR	R	1	3,000
	TABLET PCS	N	2	1,600
	DEPT. TOTAL			977,800
<b>ROLL OFF</b>	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	R	1	43,000
	ROLL-OFF CONTAINERS	R	12	96,000
	CAMERA SYSTEMS	N	8	40,000
	METAL SHELVING	N	1	4,000
	TABLET PCS	R	2	1,600
	DEPT. TOTAL			184,600
<b>BRUSH</b>	ROLL-OFF CONTAINERS 40 CY	R	4	32,000
<b>STREET CLEANING</b>	STREET SWEEPER	N	1	350,000
	HERBICIDE TRUCK	N	1	150,000
	RADIO - MOBILE	N	1	4,200
	DEPT. TOTAL			504,200
<b>RECYCLING</b>	ROLL-OFF CONTAINERS	N	6	48,000
	SANDBAG MACHINE	N	1	55,000
	VEHICLE SHORTAGE FOR REPLACEMENT VEHICLE	R	2	31,500
	1/2 TON PICKUPS - ROLLOVER FY 2022-2023	N	2	70,000
	ROLL-OFF TRUCK	N	1	230,000
	RECYCLING BINS - 96 GALLON	N	1	192,000
	CARDBOARD DUMPSTERS - 8CY	N	15	22,500
	DEPT. TOTAL			649,000
<b>ADMINISTRATION</b>	STORAGE BUILDING	N	1	50,000
	NEW HALLWAY CONSTRUCTION	N	1	50,000
	2ND FLOOR CONFERENCE/BREAK ROOM	N	1	360,000
	FACILITY PAVING/REPAIRS	R	1	25,000
	RECYCLING CENTER ENGINEERING SERVICES	R	1	50,000
	PATCH TRUCK CANOPY	R	1	75,000
	A/C REPLACEMENT OF UNIT #3	R	1	30,000
	EMERGENCY MEASUREMENT EQUIPMENT	R	1	50,000
	DESKTOP COMPUTER	R	3	3,600
	DESK	R	2	3,000
	SECURITY CAMERAS	R	10	10,000
	OFFICE STANDARD SOFTWARE	R	1	37,112
	DEPT. TOTAL			743,712
	<b>FUND TOTAL</b>			<b>4,585,012</b>
<b>CHAMPION LAKES GOLF COURSE FUND</b>				
<b>GOLF COURSE</b>	OFFICE STANDARD SOFTWARE	R	1	2,217
	<b>FUND TOTAL</b>			<b>2,217</b>

**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)**  
**FISCAL YEAR 2023 - 2024**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
<b>CONVENTION CENTER FUND</b>				
<b>CONVENTION CENTER</b>	STORAGE BUILDING	R	1	2,280,000
	WIRELESS REPLACEMENT PROJECT	R	1	130,000
	MATRIX HARDWARE FOR BUILDING SECURITY	N	1	90,000
	PERIMETER FENCING	N	1	100,000
	LIGHTWEIGHT C-VACUUM	R	4	3,040
	TP-LINK GHZ WIRELESS DISH OUTDOOR	R	8	2,000
	DAS EVENT SPEAKERS TRANSPORT DOLLY	N	1	800
	LAVALIER MICS FOR WIRELESS MICROPHONE SYSTEM	R	22	4,400
	NOVA STAR VX600 PROCESSOR	R	1	2,500
	HANDHELD WIRELESS MISC SYSTEM	R	4	8,000
	SHORT THROW PROJECTOR	R	6	7,200
	DAS EVENT SPEAKERS PROTECTIVE COVERS	N	9	5,850
	OFFICE STANDARD SOFTWARE	N	1	10,208
	MINI DIGITAL SIGNAGE PLAYERS/PLUG & PLAY	R	21	4,200
	32" LED TV WALL-MOUNTED FRAMES	R	21	14,700
	CARPETRIEVER 28 LARGE VACUUM	R	4	17,140
	APX 4000 RADIO	R	8	28,800
	VIDEO SURVEILLANCE CAMERA	R	8	9,600
	RETRACTABLE BELT STANCHIONS SATIN BRASS	N	100	15,000
	SLOAN ELECTRONIC FAUCETS	N	25	9,875
<b>FUND TOTAL</b>				<b><u>2,743,313</u></b>
<b>PERFORMING ARTS CENTER FUND</b>				
<b>PERFORMING ARTS</b>	55" HD TOUCHSCREEN DIGITAL KIOSK	N	6	21,000
	CARPETRIEVER 28 LARGE VACUUM	R	2	8,570
	APX 4000 RADIO	R	4	14,400
	VIDEO SURVEILLANCE CAMERA	R	10	15,000
	PRO RETRACTABLE BELT STANCHION STAINLESS STEEL	R	100	15,000
	YAMAHA PM7 MAIN SOUNDBOARD	R	1	90,000
	48X10 CHANNEL ANALOG SPLIT SNAKE	N	1	8,600
	ETC APEX 20 MAIN LIGHTING CONSOLE	R	1	90,000
	CUSTOM CASES FOR CHAUVET Q60 LIGHTS	N	8	8,000
	CHROMA Q COLOR FORCE II 72	N	4	24,000
	STAGE ELECTRICS/ORCHESTRA SHELL ROOF			
	CONTROL PENDANT	R	1	7,000
	ADA/LOW PROFILE FURNITURE - SEATING	N	12	90,000
	V-LWU 13B LIGHTWEIGHT C-VACUUM	R	2	1,520
	TP-LINK GHZ WIRELESS DISH OUTDOOR	R	10	2,500
	OFFICE STANDARD SOFTWARE	N	1	3,543
<b>FUND TOTAL</b>				<b><u>399,133</u></b>
<b>MCALLEN INT'L AIRPORT FUND</b>				
<b>AIRPORT</b>	TRUCK 1/2 TON CREW CAB LONG BED GAS 4WD	R	2	99,000
	PARKING EQUIPMENT SPARE PARTS	R	1	25,722
	AIRFIELD LIGHTING & RETROFIT EQUIPMENT	R	1	49,000
	TSA LEASED SPACE CARPET	R	1	13,500
	RUNWAY & TAXIWAY PAVEMENT MAINTENANCE	R	1	48,000
	EMAS SEAM SEAL REHABILITATION	R	1	38,000
	REPAINTING OF TERMINAL PUBLIC AREAS	R	1	49,500
	WINDOW REPLACEMENT	R	1	49,800
	AIRPORT LEASE MANAGEMENT SOFTWARE	N	1	10,000
	SUPPS BOARDING PASS SCANNER	R	7	7,798
	SUPPS KEYBOARDS	R	11	5,571
	SUPPS DELL WORKSTATIONS	R	2	1,200
	49" DISPLAY MONITORS	R	2	892
	DESKTOP COMPUTER	R	1	1,400

**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)**  
**FISCAL YEAR 2023 - 2024**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	LAPTOPS	R	3	5,100
	TWO-WAY RADIOS & PARTS	R	10	33,869
	OFFICE STANDARD SOFTWARE	N	1	10,286
	<b>FUND TOTAL</b>			<b><u>448,638</u></b>
	<b>METRO MCALLEN FUND</b>			
<b>ADMINISTRATION</b>	OFFICE STANDARD SOFTWARE	N	1	7,610
	<b>FUND TOTAL</b>			<b><u>7,610</u></b>
	<b>BUS TERMINAL FUND</b>			
<b>ADMINISTRATION</b>	ELECTRIC BUS EXPANSION	R	1	3,000,000
	IMPROVEMENTS TO BUILDINGS AND EQUIPMENT	R	1	1,000,000
	FACILITY UPGRADES	R	1	250,000
	QUINTA PARK AND RIDE	R	1	4,700,000
	SIDEWALK/ACCESSIBILITY	R	1	1,024,857
	GILLIG REPLACEMENT	R	6	3,620,000
	PARANSIT VANS	R	8	1,310,000
	NORTH HUB CONSTRUCTION	R	1	1,746,493
	EQUIPMENT	R	1	150,000
	OFFICE STANDARD SOFTWARE	N	1	1,814
	<b>FUND TOTAL</b>			<b><u>16,803,164</u></b>
	<b>MCALLEN INT'L TOLL BRIDGE FUND</b>			
<b>ADMINISTRATION</b>	OFFICE STANDARD SOFTWARE	N	1	5,688
	<b>FUND TOTAL</b>			<b><u>5,688</u></b>
	<b>ANZALDUAS INT'L CROSSING FUND</b>			
<b>ADMINISTRATION</b>	OFFICE STANDARD SOFTWARE	N	1	2,059
	<b>FUND TOTAL</b>			<b><u>2,059</u></b>
	<b>ENTERPRISE FUNDS GRAND TOTAL</b>			<b><u>\$ 25,698,833</u></b>







# **INTERNAL SERVICE FUNDS**



## INTERNAL SERVICE FUNDS

The **Inter - Department Service Fund** was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The **General Depreciation Fund** was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The **Employee Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The **Retiree Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The **Workers Compensation Fund** was established to account for all expenses related to workmen's compensation claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

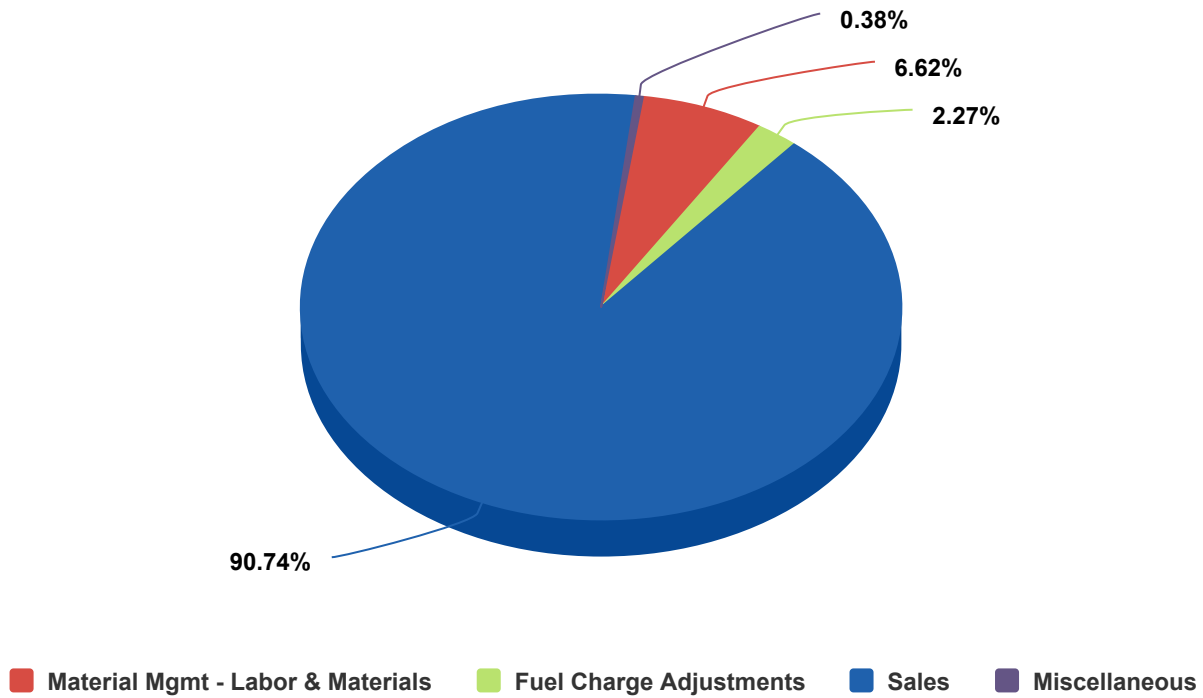
The **Property and Casualty Insurance Fund** was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

## INTER-DEPARTMENTAL SERVICE FUND

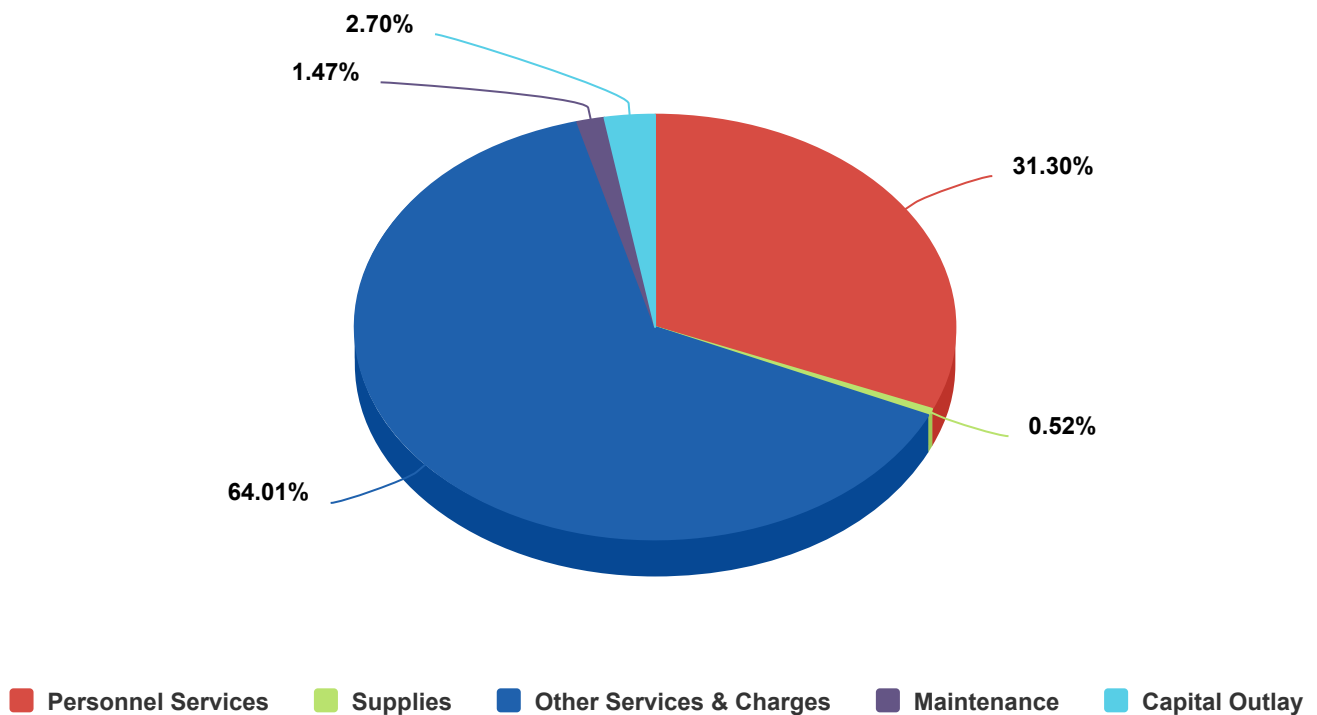
### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 239,839	\$ 394,122	\$ 166,913	\$ 100,722
<u>Revenues:</u>				
Materials Management - Overhead and Labor	\$ 409,174	\$ 350,000	\$ 450,000	\$ 350,000
Fuel Charge Adjustment	117,416	120,000	141,000	120,000
Sales	5,873,933	4,300,000	5,809,215	4,800,000
Federal Grants	2,252	-	5,797	-
Miscellaneous	53,682	20,000	34,663	20,000
Total Revenues	<u>6,456,456</u>	<u>4,790,000</u>	<u>6,440,675</u>	<u>5,290,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,696,295</u>	<u>\$ 5,184,122</u>	<u>\$ 6,607,588</u>	<u>\$ 5,390,722</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Fleet Operations	\$ 6,244,590	\$ 4,122,291	\$ 6,237,388	\$ 4,885,440
Materials Management	156,213	169,966	135,350	175,656
Liability Insurance	1,710	2,966	2,966	4,447
Capital Outlay	7,581	209,200	111,200	140,540
	<u>6,410,094</u>	<u>4,504,423</u>	<u>6,486,904</u>	<u>5,206,083</u>
Other Financing Sources (Uses):				
Transfer Out:				
Health Insurance Fund	11,709	19,231	19,231	-
Debt Service - Motorola Lease Payment	<u>101</u>	<u>731</u>	<u>731</u>	<u>731</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 6,421,904</u>	<u>\$ 4,524,385</u>	<u>\$ 6,506,866</u>	<u>\$ 5,206,814</u>
Other Items Affecting Working Capital	<u>(107,478)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 166,913</u></u>	<u><u>\$ 659,737</u></u>	<u><u>\$ 100,722</u></u>	<u><u>\$ 183,908</u></u>

**Inter-Departmental Service Fund Revenues  
By Source  
\$5,290,000**



**Inter-Departmental Service Fund Appropriation  
By Category  
\$5,206,082**





## INTER-DEPARTMENTAL SERVICE FUND

### Expense Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 6,248,444	\$ 4,242,457	\$ 6,344,054	\$ 4,910,426
Materials Management	161,650	261,966	142,850	295,656
<b>TOTAL EXPENDITURES</b>	<u>\$ 6,410,094</u>	<u>\$ 4,504,423</u>	<u>\$ 6,486,904</u>	<u>\$ 5,206,083</u>
<u>BY EXPENSE GROUP</u>				
<u>Expenses:</u>				
Personnel Services				
Salaries and Wages	\$ 839,581	\$ 1,018,943	\$ 812,610	\$ 1,142,462
Employee Benefits	166,672	346,148	346,148	487,156
Supplies	24,702	26,864	24,900	26,864
Other Services and Charges	5,318,352	2,823,366	5,117,646	3,332,347
Maint. and Repair Services	53,205	79,902	74,400	76,714
Disaster Expenses	-	-	-	-
<b>TOTAL OPERATING EXPENSES</b>	<u>\$ 6,402,513</u>	<u>\$ 4,295,224</u>	<u>\$ 6,375,705</u>	<u>\$ 5,065,544</u>
Capital Outlay	7,581	209,200	111,200	140,540
<b>TOTAL EXPENDITURES</b>	<u>\$ 6,410,094</u>	<u>\$ 4,504,423</u>	<u>\$ 6,486,904</u>	<u>\$ 5,206,083</u>
<u>PERSONNEL</u>				
Fleet Operations	24	24	24	24
Materials Management	3	3	3	3
<b>TOTAL PERSONNEL</b>	<u>27</u>	<u>27</u>	<u>27</u>	<u>27</u>





## Inter-Departmental Service Fund Fleet Operations

<https://www.mcallenpublicworks.net/>

### Mission Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 717,175	\$ 903,852	\$ 725,958	\$1,027,371
Employee Benefits	141,630	304,231	304,231	373,439
Supplies	22,559	24,114	23,600	24,114
Other Services and Charges	5,314,545	2,817,300	5,113,820	3,324,800
Maintenance	48,681	71,965	68,950	68,504
Operations Subtotal	6,244,590	4,121,462	6,236,559	4,818,228
Capital Outlay	2,144	117,200	103,700	20,540
Operations & Capital Outlay Total	6,246,733	4,238,662	6,340,259	4,838,768
Non-Departmental				
Non- Departmental Insurance	1,710	2,966	2,966	4,447
Contingency	-	829	829	67,212
<b>Total Expenditures</b>	<b>\$ 6,248,444</b>	<b>\$ 4,242,457</b>	<b>\$ 6,344,054</b>	<b>\$ 4,910,426</b>

#### PERSONNEL

Exempt	3	2	2	2
Non-Exempt	20	21	21	21
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>24</b>	<b>24</b>	<b>24</b>	<b>24</b>

#### Resources

Related Revenue Generated	\$6,456,456	\$4,790,000	\$6,440,675	\$5,290,000
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### Contact Us:

Elvira Alonzo, CPM  
Director of Public Works  
4201 N. Bentsen Rd.,  
McAllen, TX 78504  
(956) 681-4000

### MAJOR FY 23-24 GOALS

- 1.) Decrease outsourced sales to private sector by 10%.
- 2.) Increase number of Preventative Maintenance services performed in-house by 5%.
- 3.) Develop and launch an automotive technician internship program with South Texas College.
- 4.) Implementation of new Fleet asset management system through the City's Enterprise Resource Planning (ERP) roll-out.



## Inter-Departmental Service Fund Fleet Operations

<https://www.mcallenpublicworks.net/>

### Description:

The Fleet Operations Department is a division of Public Works. Through its staff of twenty three (23) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	23	23	23	23
Department Expenditures	\$ 6,248,444	\$ 4,242,457	\$ 6,344,054	\$ 4,892,565
Number of mechanics (FTE)	14	15	15	15
Number of mechanics (PT)	1	1	1	1
<b>Outputs:</b>				
In house labor	\$ 582,540	\$ 750,000	\$ 600,000	750,000
In house parts	\$ 2,498,869	\$ 2,500,000	\$ 2,900,000	\$ 2,750,000
Outsourced parts & labor	\$ 2,463,980	\$ 1,700,000	\$ 2,950,000	\$ 2,000,000
Number of State Inspections on City fleet units conducted in house	770	600	600	625
City fleet serviced (vehicles/equipment)	1,148	1,050	1,175	1,125
Number of purchase orders processed	7,199	6,500	7,400	7,000
Work orders created	10,645	10,000	10,500	10,000
Jobs completed	16,834	15,000	13,000	15,000
Total hours for in-house labor billed to departments.	10,992	13,000	11,000	13,000
<b>Effectiveness Measures:</b>				
Fleet units in operation	91%	95%	91%	95%
Number of vehicles per mechanic (FTE)	104	75	115	85
Internal Customer Survey - Overall Quality of Service	N/P	N/P	N/P	N/P
<b>Efficiency Measures:</b>				
Number of jobs completed per mechanic (FTE)	\$ 1,530	\$ 1,250	\$ 1,500	\$ 1,500
Savings on billable hours (in-house vs private sector)	\$ 1,066,224	\$ 625,000	\$ 1,067,000	\$ 1,261,000
Hours billed as a percentage of hours available	65%	75%	70%	75%
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00



## Inter-Departmental Service Fund Material Management

**Mission Statement:**

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

**DEPARTMENT SUMMARY**

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 122,406	\$ 115,091	\$ 86,652	\$ 115,091
Employee Benefits	25,042	41,088	41,088	46,505
Supplies	2,143	2,750	1,300	2,750
Other Services and Charges	2,097	3,100	860	3,100
Maintenance	4,524	7,937	5,450	8,210
Operations Subtotal	156,213	169,966	135,350	175,656
Capital Outlay	5,438	92,000	7,500	120,000
<b>Total Expenditures</b>	<b>\$ 161,650</b>	<b>\$ 261,966</b>	<b>\$ 142,850</b>	<b>\$ 295,656</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Resources</b>				
Related Revenue Generated	\$ 409,174	\$ 350,000	\$ 450,000	\$ 350,000

**Contact Us:**

Elvira Alonzo, CPM  
Director of Public Works  
4201 N. Bentsen Rd.,  
McAllen, TX 78504  
(956) 681-4000

**MAJOR FY 23-24 GOALS**

- 1.) Maintain physical inventory variances below 2.0%.
- 2.) Obtain an average inventory turnover ratio of six (6).
- 3.) 5% of sales to be in goods delivered to City departments.
- 4.) Implementation of new inventory management system through the City's Enterprise Resource Planning (ERP) roll-out.

**Description:**

Our division has one (1) Supervisor and two (2) Warehouse Technicians that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

**PERFORMANCE MEASURES**

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 161,650	\$ 261,966	\$ 142,850	\$ 295,656
Number of departments	57	57	57	57
Inventory	\$ 351,090	\$ 325,000	\$ 300,000	\$ 350,000
<b>Outputs:</b>				
Number of Issue Slips	6,608	7,500	6,500	7,500
Number of Issue Slip Transactions	17,917	20,000	17,500	20,000
Number of Items Issued	124,968	130,000	118,000	130,000
Total Yearly Sales - "Issue Tickets"	\$ 1,827,932	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000
<b>Effectiveness Measures:</b>				
Total Yearly Purchases - "Receipts"	\$ 1,623,769	\$ 1,500,000	\$ 1,800,000	\$ 1,600,000
Number of Receipts	752	750	700	750
Number of Receipts Transaction	1,391	2,000	1,400	2,000
Number of Items Received	113,103	120,000	115,000	120,000
<b>Efficiency Measures:</b>				
Number of issuances/receipts per employee	2,855	3,000	2,300	3,000
Number of transactions per employee	7,482	7,500	6,300	7,500
Number of Items Handled per employee	94,980	85,000	78,000	85,000
Sales & Receipts per employee (dollars)	\$ 1,150,567	\$ 1,100,000	\$ 1,000,000	\$ 1,100,000

\*N/A=Not Available, N/P=Not Provided

## GENERAL DEPRECIATION FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 13,152,779	\$ 18,981,036	\$ 18,454,348	\$ 19,088,876
Revenues:				
Rentals - General Fund	\$ 3,078,516	\$ 3,212,166	\$ 3,212,166	\$ 3,470,710
Sale of Property - Fixed Assets	967,444	-	-	-
Contributions	64,120	-	-	-
Other	31,034	-	-	-
Interest Income	(484,475)	35,912	-	572,666
Total Revenue	3,656,639	3,248,078	3,212,166	4,043,376
<b>Other Financing Sources:</b>				
Transfer In:				
General Fund	25,000	-	-	-
<b>TOTAL RESOURCES</b>	\$ 16,834,418	\$ 22,229,114	\$ 21,666,514	\$ 23,132,252
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	\$ 2,221,954	\$ 6,510,260	\$ 2,577,638	\$ 8,841,018
Other Financing Sources (Uses):				
Transfer Out:				
General Fund	807,762	-	-	-
<b>TOTAL APPROPRIATIONS</b>	\$ 3,029,716	\$ 6,510,260	\$ 2,577,638	\$ 8,841,018
Other items affecting Working Capital	4,649,645	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ 18,454,348	\$ 15,718,854	\$ 19,088,876	\$ 14,291,234

## HEALTH INSURANCE FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 871,372	\$ (728,135)	\$ (728,135)	\$ -
Revenues:				
Contributions:				
General Fund	\$ 6,520,235	\$ 6,791,760	\$ 6,859,678	\$ 8,424,384
CDBG Fund	23,772	22,104	24,314	29,124
Downtown Services Parking Fund	65,977	72,810	53,879	77,508
Water Fund	732,302	775,560	783,316	995,472
Wastewater Fund	474,898	474,408	507,617	792,552
Sanitation Fund	808,369	841,944	816,686	1,203,660
Champion Lakes Golf Course Fund	76,716	80,664	79,051	92,736
Convention Center Fund	186,042	198,216	229,931	307,632
Airport Fund	189,093	194,232	196,174	258,948
Bus Terminal Fund	37,258	42,552	42,978	55,356
Toll Bridge Fund	167,368	199,488	169,565	364,416
Metro McAllen Fund	191,946	183,456	214,644	272,136
Anzalduas Crossing Fund	38,294	22,584	44,942	134,496
Fleet/Mat. Mgm't Fund	105,437	111,696	119,515	143,124
Workers Compensation Fund	37,116	47,496	38,947	39,084
Life Insurance (All funds)	56,797	67,000	56,950	50,000
Health Department	35,515	33,624	38,668	50,388
Employees	2,604,029	2,284,512	2,398,738	2,853,840
Federal Grants	1,275	-	849	-
Retirees	-	-	59,000	-
Cobra	46,542	51,840	37,843	36,300
Other	881,982	904,160	705,411	763,980
Other Agencies	455,919	243,000	386,476	1,683,280
Management Fee	-	64,665	64,665	64,665
Interest	195	-	234	-
Total Contributions	\$ 13,737,074	\$ 13,707,771	\$ 13,930,071	\$ 18,693,081
Other Financing Sources:				
Transfer In:				
General Fund	\$ 609,807	\$ 2,626,366	\$ 2,626,366	\$ -
Downtown Services Parking Fund	8,011	11,134	11,134	-
Water Fund	80,729	131,581	131,581	-
Wastewater Fund	49,916	101,216	101,216	-
Sanitation Fund	88,740	160,934	160,934	-
Champion Lakes Golf Course Fund	8,628	12,146	12,146	-
Convention Center Fund	21,569	42,511	42,511	-
Airport Fund	21,569	35,426	35,426	-
Bus Terminal Fund	4,314	7,085	7,085	-
Toll Bridge Fund	22,801	46,560	46,560	-
Metro McAllen Fund	19,720	36,438	36,438	-
Anzalduas Crossing Fund	2,465	16,195	16,195	-
Fleet/Mat. Mgm't Fund	11,709	19,231	19,231	-
Workers Compensation Fund	4,314	7,085	7,085	-
Total Revenues and Transfers	14,691,369	16,961,679	17,183,979	18,693,081
<b>TOTAL RESOURCES</b>	<u>\$ 15,562,738</u>	<u>\$ 16,233,544</u>	<u>\$ 16,455,845</u>	<u>\$ 18,693,081</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 675,254	\$ 581,352	\$ 610,871	\$ 643,540
Administrative Cost	1,597,244	1,434,163	1,434,163	2,330,467
Life Insurance Premiums	92,038	86,552	86,552	85,065
Health Claims	13,917,983	14,323,977	14,324,259	15,261,488
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 16,282,523</u>	<u>\$ 16,426,044</u>	<u>\$ 16,455,845</u>	<u>\$ 18,320,560</u>
Other Items Affecting Working Capital	<u>(8,351)</u>			
<b>ENDING WORKING CAPITAL</b>	<u>\$ (728,135)</u>	<u>\$ (192,500)</u>	<u>\$ -</u>	<u>\$ 372,520</u>



## Health Insurance Fund Administration

[www.mcallen.net/departments/benefits](http://www.mcallen.net/departments/benefits)

### Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen. for the citizens of McAllen.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 329,875	\$ 356,033	\$ 355,033	\$ 356,341
Employee Benefits	86,435	97,934	100,109	107,757
Supplies	5,250	3,500	3,500	4,000
Other Services and Charges	250,468	119,657	148,249	148,230
Maintenance	-	-	-	-
Operations Subtotal	672,031	577,124	606,891	616,328
Capital Outlay	3,224	4,000	3,980	2,965
Contingency	-	228	-	24,247
<b>Total Expenditures</b>	<b>\$ 675,254</b>	<b>\$ 581,352</b>	<b>\$ 610,871</b>	<b>\$ 643,540</b>

#### PERSONNEL

Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

#### Resources

Related Revenue Contributions	\$ 14,691,369	\$ 16,961,679	\$ 17,183,979	\$ 18,693,081
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### Contact Us:

Jolee Perez  
Director of Employee  
Benefits  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1400

### MAJOR FY 23-24 GOALS

- 1.) The Health Insurance department will continue to improve health plan membership to increase health screening and health awareness levels among employees. (5.1.04)
- 2.) Continue growth in utilization of the Direct Primary Care services.
- 3.) Reduce third party administrative fixed expenses for health plan by 25%.
- 4.) Retain 2022-23 ending health plan subscriber count average in 2023-24.

## PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of Full Time Employees	6	6	6	6
Department Administrative Expenditures	\$ 675,254	\$ 581,352	\$ 610,871	\$ 637,517
Health Claims (Med & Rx)	\$ 15,093,918	\$ 9,863,949	\$ 14,991,493	\$ 14,149,426
Administration & Stop Loss Expenses	\$ 1,668,559	\$ 1,504,503	\$ 1,494,163	\$ 1,459,614
Health Plan Net Fixed Costs	72	65	65	65
Average Enrolled Subscribers	1903	1925	1865	1865
Average Enrolled Members	3517	3600	3378	3378
<b>Outputs:</b>				
Number of Benefits Orientations Executed	160	50	50	50
Monthly Newsletter Executions	12	12	12	12
Host Annual Health Fair	No	Yes	Yes	Yes
Annual Screenings Conducted	No	Yes	Yes	Yes
Flu Shots Conducted Annually	Yes	Yes	Yes	Yes
EAP Utilization (%)	4%	3%	3%	0
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes	Yes
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes	Yes
<b>Effectiveness Measures:</b>				
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.

## RETIREE HEALTH INSURANCE FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ (427,876)	\$ 169,894	\$ (178,602)	\$ 426,898
Revenues:				
Annual Required Contributions (ARC):				
General Fund	\$ 649,024	\$ 605,016	\$ 640,016	\$ 605,016
Downtown Services Parking Fund	5,498	5,160	5,160	5,160
Water Fund	55,127	54,336	54,336	54,336
WasteWater Fund	31,575	33,432	33,432	33,432
Sanitation Fund	56,199	55,872	55,872	55,872
Champion Lakes Golf Course Fund	6,077	6,204	6,204	6,204
Convention Center Fund	18,500	18,324	18,324	18,324
Airport Fund	14,921	14,868	14,868	14,868
Bus Terminal Fund	2,338	2,724	2,724	2,724
Toll Bridge Fund	12,216	12,804	12,804	12,804
Metro McAllen Fund	16,107	16,044	16,044	16,044
Anzalduas Crossing	3,690	3,660	3,660	3,660
Fleet/Mat. Mgm't Fund	8,278	8,376	8,376	8,376
Workers Compensation Fund	3,173	3,228	3,228	3,228
Health Insurance Administration	2,765	2,736	2,736	2,736
Property & Casualty Fund	900	984	984	984
Retirees	611,709	685,680	600,000	752,688
Miscellaneous	26,827	-	-	-
Interest Income	487	1,301	2,413	-
Total Revenues	<u>1,525,410</u>	<u>1,530,749</u>	<u>1,481,181</u>	<u>1,596,456</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,097,534</u>	<u>\$ 1,700,643</u>	<u>\$ 1,302,579</u>	<u>\$ 2,023,354</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 78,188	\$ 214,925	\$ 183,665	\$ 250,407
Health Claims	<u>1,197,948</u>	<u>961,998</u>	<u>692,016</u>	<u>730,147</u>
Total Operations	<u>1,276,136</u>	<u>1,176,923</u>	<u>875,681</u>	<u>980,554</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,276,136</u>	<u>\$ 1,176,923</u>	<u>\$ 875,681</u>	<u>\$ 980,554</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ (178,602)</u>	<u>\$ 523,720</u>	<u>\$ 426,898</u>	<u>\$ 1,042,800</u>



## WORKERS COMPENSATION FUND

### Fund Balance Summary

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 5,431,153	\$ 7,359,317	\$ 7,666,528	\$ 7,680,548
Revenues:				
Fund Contributions : Workers Compensation	\$ 2,162,009	\$ 1,859,784	\$ 1,859,784	\$ 2,283,295
Other Sources	144,122	165,000	100,000	108,500
Land Proceeds	377,696	-	-	-
Federal Grants	30	-	2,265	-
Interest Income	(159,384)	13,003	83,238	230,416
Total Revenues	2,524,474	2,037,787	2,045,287	2,622,211
<b>TOTAL RESOURCES</b>	\$ 7,955,627	\$ 9,397,104	\$ 9,711,815	\$ 10,302,759
APPROPRIATIONS				
Operating Expenses:				
Risk Management	\$ 962,203	\$ 1,080,944	\$ 1,082,601	\$ 1,175,047
Insurance Administration Fees	394,268	365,323	391,581	415,323
Workers Compensation Claims	709,170	800,000	550,000	709,000
Total Operations	2,065,640	2,246,267	2,024,182	2,299,370
Other Financing Sources (Uses):				
Transfer Out:				
Development Corp Fund	377,650	-	-	-
Health Insurance Fund	4,314	7,085	7,085	-
<b>TOTAL APPROPRIATIONS</b>	\$ 2,447,604	\$ 2,253,350	\$ 2,031,267	\$ 2,299,370
Other Items Affecting Working Capital				
Other items	2,158,506			1,677,370
<b>ENDING WORKING CAPITAL</b>	\$ 7,666,528	\$ 7,143,752	\$ 7,680,548	\$ 9,680,759



## Workers Compensation Fund Risk Management

[www.mcallen.net/departments/risk](http://www.mcallen.net/departments/risk)

### Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

### DEPARTMENT SUMMARY

#### Expenditure Detail:

	Actual 21-22	Adj. Budget 22-23	Estimated 22-23	Budget 23-24
Personnel Services				
Salaries and Wages	\$ 356,134	\$ 477,154	\$ 477,154	\$ 509,135
Employee Benefits	98,138	135,660	135,680	172,756
Supplies	5,418	5,500	5,500	5,500
Other Services and Charges	499,741	453,170	453,170	454,670
Maintenance	1,016	3,640	3,640	2,624
Operations Subtotal	960,448	1,075,125	1,075,144	1,144,685
Capital Outlay	1,753	6,800	6,800	3,475
Contingency	-	(980)	657	26,887
<b>Total Expenditures</b>	<b>\$ 962,203</b>	<b>\$ 1,080,944</b>	<b>\$ 1,082,601</b>	<b>\$ 1,175,047</b>

#### PERSONNEL

Exempt	2	2	2	2
Non-Exempt	5	8	8	9
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>10</b>	<b>10</b>	<b>11</b>

#### Resources

Related Revenue Contributions	\$ 2,306,131	\$ 2,024,784	\$ 1,959,784	\$ 2,391,395
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### Contact Us:

Yolanda Perez  
Director of Risk  
Management  
1300 W. Houston  
McAllen, TX 78501  
(956) 681-1410

### MAJOR FY 23-24 GOALS

- 1.) The Risk Department will continue the "Safety Heroes" campaign to promote a positive safety culture in the City. (4.5.05)
- 2.) The Risk Department will continue administering a cost-effective Workers' Compensation Program by continuing to collaborate with TPA, medical providers, claims team and employees. (5.1.05)
- 3.) Ensure cost containment within the workers compensation program by collaborating effectively with the TPA, medical providers, claims team and employees.
- 4.) Maintain an effective and efficient incident reporting process by working collectively with departments and claims team.
- 5.) Continue in our efforts to maintain a drug free workplace thru education and testing services.
- 6.) Continue promoting a positive safety culture among the organization that remains focused on employee safety, hazard identification and mitigation.



## Workers Compensation Fund

[www.mcallen.net/departments/risk](http://www.mcallen.net/departments/risk)

### PERFORMANCE MEASURES

	Actual FY 21-22	Goal FY 22-23	Estimated FY 22-23	Goal FY 23-24
<b>Inputs:</b>				
Number of full time employees	7	10	10	11
Total Department Expenditures	\$ 2,014,303	\$ 2,252,944	\$ 2,012,182	\$ 2,067,078
Risk - Administration Costs	\$ 962,203	\$ 1,080,944	\$ 1,082,601	\$ 1,167,078
Workers Compensation Claims Expenses	\$ 694,995	\$ 800,000	\$ 550,000	\$ 500,000
Insurance Administration Fees	\$ 357,105	\$ 372,000	\$ 379,581	\$ 400,000
<b>Outputs:</b>				
Number of WC Claims submitted to Third Party Administrator	323	180	160	150
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	194	175	115	120
Number of Auto Liability Claims processed	131	100	40	75
Number of General Liability Claims processed	76	60	35	50
Number of Property Damage Claims processed	645	375	220	250
Number of Safety & Loss Control Trainings	138	160	165	170
Number of Drug Screens Administered	2,685	2,500	2,630	2,650
Number of Breath Alcohol Tests Administered	2,045	2,100	2,100	2,100
<b>Effectiveness Measures:</b>				
Number of WC claims that incurred lost time.	183	75	35	50
Number of WC claims that did not incur lost time.	140	75	115	125
Number of Drug Screens submitted for MRO specimen review.	22	15	22	15
Number of Breath Alcohol Tests that have required confirmation testing.	3	-	6	-
<b>Efficiency Measures:</b>				
Average number of days to Workers' Compensation claims closure.	19	10	12	10
Number of Quality Assurance Surveys Completed	260	136	150	130

\*N/A=Not Available, N/P=Not Provided

### Description:

The Risk Management Department administers the Workers Compensation program, Property and Casualty claims processing, Safety Management and the City's Drug and Alcohol Program.

**PROPERTY & CASUALTY INSURANCE FUND**  
**Fund Balance Summary**

	<u>Actual 21-22</u>	<u>Adj. Budget 22-23</u>	<u>Estimated 22-23</u>	<u>Budget 23-24</u>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 159,025	\$ 11,221	\$ (91,180)	\$ (198,530)
Revenues:				
Fund Contributions:	\$ 871,723	\$ 1,512,171	\$ 1,512,171	\$ 2,267,107
Other	<u>6,181</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>877,904</u>	<u>1,512,171</u>	<u>1,512,171</u>	<u>2,267,107</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,036,929</u>	<u>\$ 1,523,392</u>	<u>\$ 1,420,991</u>	<u>\$ 2,068,577</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 183,198	\$ 193,110	\$ 214,324	\$ 238,572
Insurance Premiums	405,217	1,003,557	1,083,557	1,503,557
Claims	<u>539,695</u>	<u>326,448</u>	<u>321,640</u>	<u>326,448</u>
Total Operations	<u>1,128,110</u>	<u>1,523,115</u>	<u>1,619,521</u>	<u>2,068,577</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,128,110</u>	<u>\$ 1,523,115</u>	<u>\$ 1,619,521</u>	<u>\$ 2,068,577</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ (91,180)</u>	<u>\$ 277</u>	<u>\$ (198,530)</u>	<u>\$ -</u>

## Property & Casualty Insurance Fund Administration

[www.mcallen.net/departments/risk](http://www.mcallen.net/departments/risk)

## INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING

### FISCAL YEAR 2022 - 2023

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
<b>INTERDEPARTMENTAL SERVICE FUND</b>				
<b>FLEET</b>	TIRE BALANCER	R	1	\$ 10,000
	SHOP COOLING FANS	R	1	3,000
	OFFICE STANDARD SOFTWARE	R	1	<u>7,540</u>
	DEPT. TOTAL			20,540
<b>MATERIAL MANAGEMENT</b>	HYDRAULIC PLATFORM ELEVATOR	R	1	<u>120,000</u>
	DEPT. TOTAL			120,000
	<b>FUND TOTAL</b>			<u><b>140,540</b></u>
<b>GENERAL DEPRECIATION FUND</b>				
<b>BUILDING MAINTENANCE</b>	ROLLOVER -3/4 TON UTILITY SERVICE BODY GAS TRUCK	R	1	<u>40,000</u>
	DEPT. TOTAL			40,000
<b>POLICE</b>	POLICE MOTORCYCLE	R	6	165,000
	POLICE PACKAGED SEDAN	R	8	288,000
	FORD EXPLORER POLICE PACKAGE SUV	R	22	1,097,079
	FULL SIZE PRISONER TRANSPORT VANS	R	2	76,000
	1/2 TON 2WD GAS TRUCK	R	1	<u>40,000</u>
	DEPT. TOTAL			1,666,079
<b>ANIMAL CARE SERVICE</b>	3/4 TON EC 4WD GAS WITH ANIMAL CONTROL BODY	R	6	<u>360,000</u>
	DEPT. TOTAL			360,000
<b>FIRE</b>	FULL SIZE SUV	R	1	66,000
	INCIDENT COMMAND PICKUP	R	1	110,000
	WATER TANK FIRE TRUCK	R	1	450,000
	PUMPER FIRE TRUCK	R	1	750,000
	3/4 TON CC SB 4WD GAS	R	1	48,000
	3/4 TON CC SB 4WD DIESEL	R	1	58,000
	LADDER FIRE TRUCK	R	1	<u>1,000,000</u>
	DEPT. TOTAL			2,482,000
<b>TRAFFIC OPERATIONS</b>	3/4 TON CC SB 4WD GAS	R	1	56,000
	19,000 GVW AERIAL BUCKET TRUCK	R	1	160,000
	MINI COMPACT EXCAVATOR	R	1	<u>35,000</u>
	DEPT. TOTAL			251,000
<b>ENGINEERING</b>	1/2 TON EC SB 2WD GAS	R	2	80,000
	1/2 TON CC SB 4WD GAS	R	2	100,000
	ROLLOVER - 3/4 TON CC SB 4WD GAS	R	1	<u>48,000</u>
	DEPT. TOTAL			228,000
<b>STREET MAINTENANCE</b>	DAY CAB SEMI TRUCK	R	2	330,000
	3/4 TON CC SB 4WD GAS	R	1	48,750
	TANDEM DUMP TRUCK	R	2	304,000
	POTHOLE PATCH TRUCK	R	1	<u>232,027</u>
	DEPT. TOTAL			914,777
<b>SIDEWALK CONSTRUCTION</b>	3/4 TON GAS TRUCK	R	1	56,000
	3/4 TON CC SB 4WD GAS	R	1	<u>44,000</u>
	DEPT. TOTAL			100,000
<b>DRAINAGE</b>	1 TON EC GOOSENECK FLATBED TRUCK	R	1	75,000
	TRACTOR MOWER	R	2	500,000

**INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING (continued)**  
**FISCAL YEAR 2022 - 2023**

Department Name	Description	N R	QTY Approved	Approved Capital Outlay
	3/4 TON CC SB 4WD GAS	R	1	48,750
	19000 GVW HERBICIDE TRUCK	R	1	150,000
	VACTOR TRUCK	R	2	970,212
	REACH EXCAVATOR WITH CUTTER ATTACHMENT	R	1	445,000
	DEPT. TOTAL			2,188,962
<b>ENVIRONMENTAL HEALTH &amp; CODE COMPLIANCE</b>	1/2 TON EC SB 4WD GAS	R	1	45,000
	DEPT. TOTAL			45,000
<b>GRAFFITI CLEANING</b>	3/4 TON EC SB 4WD DIESEL	R	2	120,000
	3/4 TON EC SB 4WD	R	1	46,200
	DEPT. TOTAL			166,200
<b>PARKS</b>	1/2 TON RC LB 2WD GAS	R	3	110,000
	3/4 TON CC LB 2WD GAS	R	3	98,000
	SKID STEER LOADER	R	1	65,000
	3/4 TON RC SERVICE BODY GAS	R	1	44,000
	3/4 TON RC UTILITY SERVICE BODY	R	1	40,000
	DEPT. TOTAL			357,000
<b>RECREATION</b>	1 TON 18 PASSENGER VAN	R	1	42,000
	DEPT. TOTAL			42,000
	<b>FUND TOTAL</b>			<b>8,841,018</b>
	<b>HEALTH INSURANCE FUND</b>			
<b>HEALTH INSURANCE</b>	OFFICE STANDARD SOFTWARE	R	1	2,965
	<b>FUND TOTAL</b>			<b>2,965</b>
	<b>WORKERS COMPENSATION FUND</b>			
<b>WORKERS COMPENSATION</b>	OFFICE STANDARD SOFTWARE	R	1	3,475
	<b>FUND TOTAL</b>			<b>3,475</b>
	<b>INTERNAL SERVICE FUND GRAND TOTAL</b>			<b>\$ 8,987,998</b>



## **SUPPLEMENTAL INFORMATION**



## Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

### ***Budget Policies***

#### ***Annual Budget***

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

#### ***Designated Budget Officer***

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The McAllen Public Utility (MPU) General Manager is primarily responsible for the development of the MPU annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

#### ***Funds Included in the Annual Budget***

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

#### ***Balanced Budget Required***

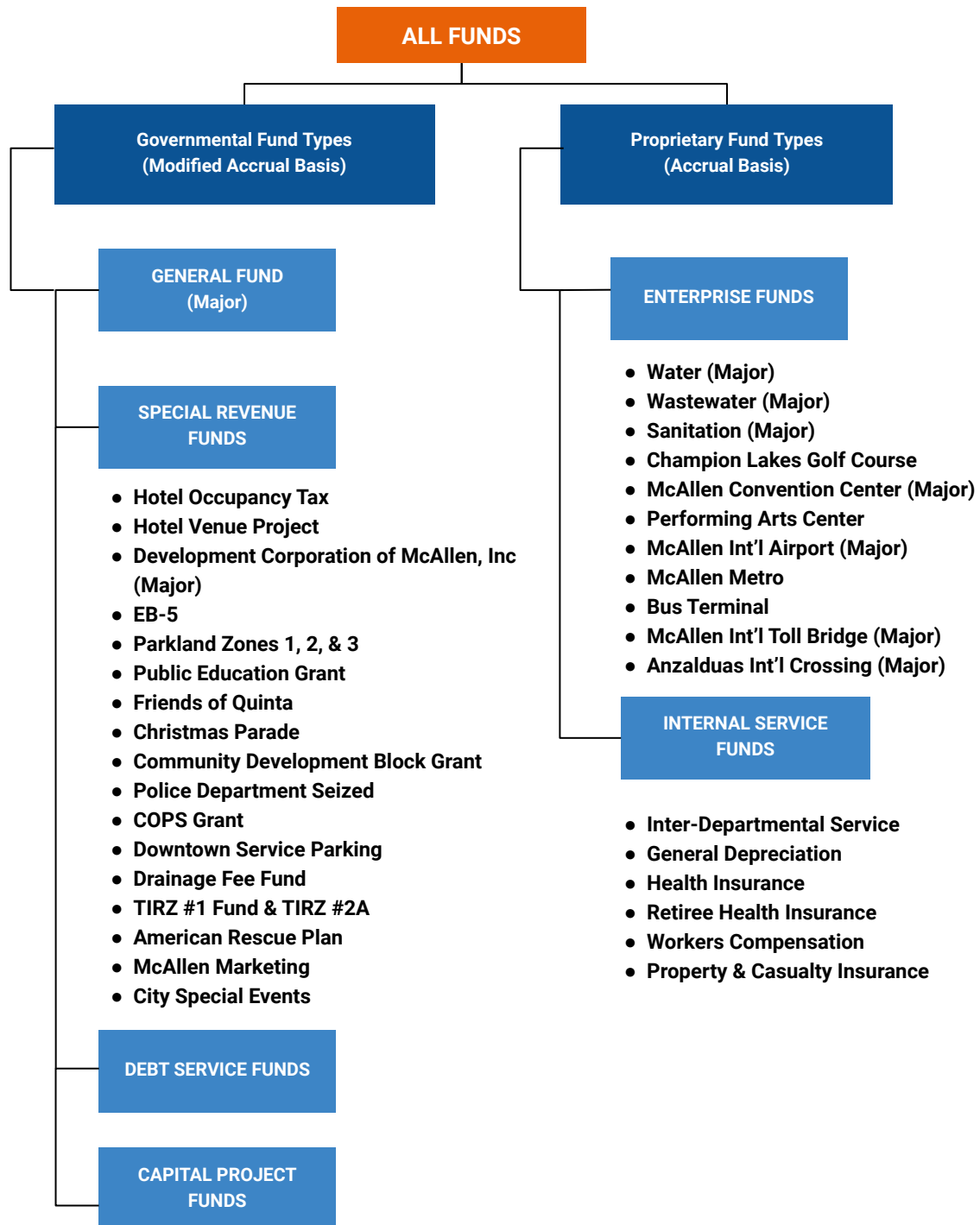
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

#### ***Basis of Accounting***

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.

## City of McAllen, Texas Fund Structure Overview

The chart below represents the various fund types contained within the City of McAllen Adopted Budget, including their budgetary basis. The City has additional funds that are audited but not included in the budget because assets are held by the City in a trustee capacity for other entities.



# Financial and Budget Policies and Procedures

## **Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses**

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

## **The Budget Process – Original Budget**

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June, the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

## **Availability of Proposed Budget to the Public and Public Hearings**

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

## **The Budget Process – Amended Budget**

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

# Financial and Budget Policies and Procedures

## Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

## Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

## Financial Policies

### Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstance in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

### Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

### Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

### Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

### Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 40% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 40% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

# Financial and Budget Policies and Procedures

## **Priority in Applying Restricted vs Unrestricted Resources**

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

## **Debt Management Policies**

### **Financing Capital Projects**

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

### **Debt Term Limitation**

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

### **Use of Long-Term Debt for Maintenance & Operating Costs Prohibited**

The City will not use long-term debt to finance recurring maintenance and operating costs.

### **Compliance with Bond Indentures**

The City will strictly comply with all bond ordinance requirements, including the following:

#### **Revenue Bond Reserve Fund**

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

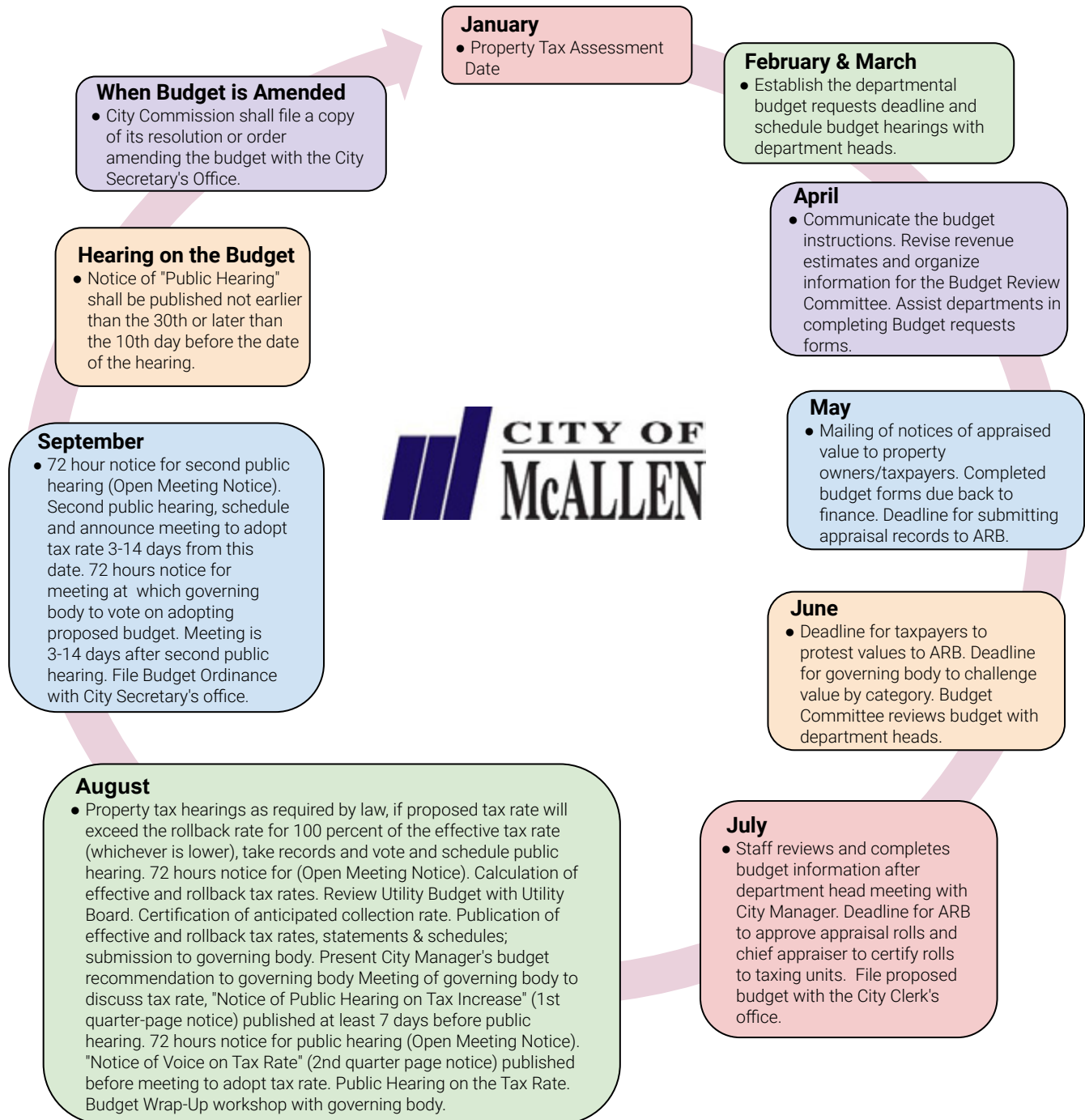
#### **Revenue Bond Sinking Fund**

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such funds to meet semi-annual principal and/or interest payments.

#### **General Obligation Bond Sinking Fund (Debt Service Fund)**

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

## Budget Planning Calendar FY 2023-2024





**ORDINANCE NO. 2023-131**  
**ORDER NO. 2023- 11**

**AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023, AND ENDING SEPTEMBER 30, 2024, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

**WHEREAS**, the City Manager has filed the proposed budget with the City Secretary on July 27, 2023; and

**WHEREAS**, notice of the public hearing on the proposed budget was given and a public hearing was held on September 11, 2023 at which time all interested citizens were given an opportunity to participate in the hearing.

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:**

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2023, and ending September 30, 2024, as submitted by the City Manager of the City of McAllen to the City Secretary on July 27, 2023 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1<sup>st</sup> day of October, 2023 and ending the 30<sup>th</sup> day of September, 2024.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the



payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

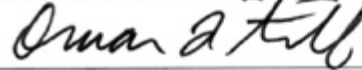
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 Publication of Ordinances, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 25<sup>th</sup> day of September 2023 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 26<sup>th</sup> day of September 2023.

CITY OF MCALLEN, TEXAS



Omar Quintanilla, Mayor Pro Tem

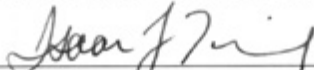
ATTEST:



Perla Lara, TRMC/CMC, CPM  
City Secretary



APPROVED AS TO FORM:



Isaac J. Tawil, City Attorney

CONSIDERED, PASSED and APPROVED this 26<sup>th</sup> day of September 2023, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 26<sup>th</sup> day of September 2023.

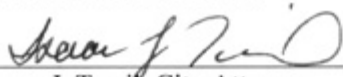
McALLEN PUBLIC UTILITY  
BOARD OF TRUSTEES

By:   
Charles Amos, Chairman

ATTEST:

By:   
Clarissa Hernandez, Board Secretary

APPROVED AS TO FORM:

By:   
Isaac J. Tawil, City Attorney

**ORDINANCE NO. 2023-132**

**AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2024, AND THE TAX YEAR 2023 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **"I move that the property tax rate be increased by the adoption of a tax rate of \$0.457285, which is effectively a 5.03 percent increase in the tax rate"** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Javier Villalobos			<u>X</u>
Mayor Pro Tem J. Omar Quintanilla	<u>X</u>		
Commissioner Antonio "Tony" Aguirre, Jr.	<u>X</u>		
Commissioner Joaquin "J.J." Zamora	<u>X</u>		
Commissioner Rodolfo "Rudy" Castillo	<u>X</u>		
Commissioner Victor "Seby" Haddad	<u>X</u>		
Commissioner Jose R. "Pepe" Cabeza de Vaca	<u>X</u>		

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE** and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 4.20 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$-18.29**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2024, and the Tax year 2023, upon the assessed taxable value of all property of every description

subject to taxation within the City of McAllen, Texas, on the 1<sup>st</sup> day of January A.D. 2023, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.418013 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2024, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.039272 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said City of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 25<sup>th</sup> day of September 2023, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 26<sup>th</sup> day of September 2023

CITY OF MCALLEN

  
Omar Quintanilla, Mayor Pro Tem

ATTEST:

  
Perla Lara, TRMC/CMC, CPM  
City Secretary



APPROVED AS TO FORM:

  
Isaac J. Tawil, City Attorney



**City of McAllen**  
**Fiscal Year 2023-2024**  
**Budget Cover Page**

**September 25, 2023**

This budget will raise more revenue from property taxes than last year's budget by an amount of \$3,678,104, which is a 6.99 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$1,157,730.

The members of the governing body voted on the budget as follows:

**FOR:**

Commissioner Joaquin "J.J" Zamora,  
 Commissioner Antonio "Tony" Aguirre,  
 Mayor Pro Tem/Commissioner J. Omar Quintanilla,  
 Commissioner Rodolfo "Rudy" Castillo,  
 Commissioner Victor "Seby" Haddad,  
 Commissioner Jose R. "Pepe" Cabeza de Vaca

**AGAINST:** None

**PRESENT** and not voting: None

**ABSENT:** Mayor Javier Villalobos

**Property Tax Rate Comparison**

	<b>2023-2024</b>	<b>2022-2023</b>
Property Tax Rate:	\$0.457285/100	\$0.479900/100
No-New-Effective Tax Rate:	\$0.435399/100	\$0.455125/100
No-New-Effective Maintenance & Operations Tax Rate:	\$0.401175/100	\$0.413779/100
Voter-Approval Tax Rate:	\$0.459773/100	\$0.486943/100
Debt Rate:	\$0.039272/100	\$0.043602/100

Total debt obligation for City of McAllen secured by property taxes: \$4,837,273



**COMPUTATION OF LEGAL DEBT MARGIN  
SEPTEMBER 30, 2023**

Assessed valuation 2022 tax roll for fiscal year 2022-2023	\$ 12,530,735,753
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>626,536,788</u>
Deduct amount available in debt service fund	<u>4,501,490</u>
Economic debt margin	<u><u>\$ 622,035,298</u></u>

**MISCELLANEOUS STATISTICAL DATA**

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	65.2
Acres (estimated)	41,720
Miles of Streets:	
Paved within City limits - City maintained	625
Paved within City limits - State maintained	100
Miles of Sewer:	
Storm	272
Sanitary	693
Building Permits:	
Permits issued	2,122
Estimated cost	\$ 2,186,398
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	180
- Civilian	25
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	313
- Civilian	148
Recreation:	
Developed parks (acres)	737
Undeveloped (acres)	131
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	38
Lighted baseball diamonds/athletic fields	84
Education	
(City of McAllen within the McAllen Independent School District)	
Number of teachers	1,505
Number of registered students	20,399
Total Number of City Employees (Including part-time employees):	2,614
Hospitals:	
Number of hospitals	3
Number of hospital beds	831

**Growth Statistics**

Population (U.S. Census)		Number	Percent Increase
2014	(Actual)	137,457	1.5
2015	(Actual)	139,776	1.7
2016	(Actual)	143,023	2.3
2017	(Actual)	146,337	2.3
2018	(Actual)	147,302	0.7
2019	(Actual)	149,189	1.3
2020	(Actual)	151,352	1.4
2021	(Actual)	144,650	(4.4)
2022	(Actual)	143,920	(0.5)
2023	(Estimate)	145,499	1.1

**MISCELLANEOUS STATISTICAL DATA (continued)**

	2019	2020	2021	2022	2023
Acres in City	40,200	40,200	40,260	40,396	41,720
% Change	7.41	-	0.15	0.34	3.28
Miles of Street in City	609	610	614	620	625
% Change (Decrease)	10.33	0.16	0.66	0.98	0.88
Miles in Sanitary Sewer	617	644	648	683	693
% Change (Decrease)	1.65	4.38	0.62	5.40	1.46
Miles of Water Lines	768	770	780	789	796
% Change	(2.78)	0.26	1.30	1.15	0.89
Building Permits	1,547	2,100	2,463	2,743	2,122
% Change (Decrease)	2.31	35.75	17.29	11.37	(22.64)
Number of City Employees	2,487	2,497	2,537	2,566	2,614
% Change (Decrease)	2.90	0.40	1.60	1.14	1.99
Population	149,189	151,352	144,650	143,920	145,499
% Change	1.28	1.45	(4.43)	(0.50)	(1.04)

\* According to Geographical Information System figure is accurate.

\*\* Alton Interceptor added to System this year

**WATER ENTERPRISE FUND**

Class of Customer	Number	Gallons
Residential	42,784	4,381,941,500
Commercial	8,037	3,180,020,500
Industrial	154	240,515,300
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		8,616,442,000
Number of gallons billed		(7,802,477,300)
Estimated water used in fire hydrant testing, etc.		31,480,000
Estimated number of gallons unaccounted due to breaks, leaks, etc.		845,444,700

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended September 23, 2019 to all classes of customers is as follows:

Inside City Minimum Rate	(1) Commodity Rate
\$12.45	

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.65/1,000 gallons for the first 4,999 gallons; plus \$1.95/1,000 for the next consumption of 5,000 to 9,999 gallons; plus \$2.15/1,000 for consumption between 10,000 gallons to 14,999, and \$2.25 per 1,000 thereafter.

Commercial, Multi-family, and Industrial-\$1.65/1,000 gallons up to the 12-month average base consumption; plus \$2.15/1,000 gallons for consumption over the 12-month average base consumption.

Sprinkler-\$2.15/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number of Customers	
		Water	Sewer
2014	24.43	44,708	39,802
2015	29.56	45,362	40,390
2016	15.55	46,195	40,912
2017	15.72	46,780	41,660
2018	33.50	47,399	42,286
2019	19.99	47,950	42,804
2020	31.70	48,415	43,218
2021	30.37	49,331	43,914
2022	17.59	50,357	44,614
2023	21.88	50,975	45,259

## DEMOGRAPHIC AND ECONOMIC STATISTICS

### Last Ten Years

<u>Year</u>	<u>Estimated Population</u>	<u>Personal Income (thousands of dollars)</u>	<u>Per Capita Personal Income</u>	<u>Median Age</u>	<u>School Enrollment</u>	<u>Unemployment Rate</u>
2014	137,457	2,942,954	21,410	32.00	25,217	6.30%
2015	139,776	2,956,682	21,153	32.60	24,692	5.10%
2016	143,023	3,026,796	21,163	32.30	24,330	5.20%
2017	145,249	3,085,815	21,245	32.60	23,821	4.80%
2018	147,302	3,172,590	21,538	32.60	23,721	4.50%
2019	149,189	3,234,865	21,683	32.90	22,875	4.00%
2020	151,352	3,620,945	23,924	35.30	22,427	10.20%
2021	144,650	3,362,534	23,246	35.30	21,602	6.20%
2022	143,920	3,397,074	23,104	33.90	20,410	5.30%
2023 est	145,499	3,576,074	24,578	34.40	20,399	4.50%
	(A)	(B)	(B)	(C)	(D)	(E)

**SOURCE:**

(A) U.S Census Bureau and local estimates--City's planning department; 2020 Official U.S. Census

(B) U.S Census Bureau and 2020 American Community Survey.

(C) U.S Census Bureau and 2022 American Community Survey.

(D) McAllen Independent School District

(E) Texas Workforce Commission - Local Area Unemployment Statistics

## ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY (1)

### Last Ten Fiscal Years

<b>Fiscal Year Ended September 30</b>	<b>Residential Property</b>	<b>Commercial Property</b>	<b>Industrial Property</b>	<b>Minerals / Utilities</b>	<b>Other</b>	<b>Less: Tax-Exempt Property</b>	<b>Total Net Taxable Assessed Value</b>
2014	4,327,680,248	3,343,176,312	137,187,071	68,824,902	898,713,095	940,155,618	7,835,426,010
2015	4,476,237,958	3,503,723,046	132,720,411	71,783,017	895,420,696	954,084,273	8,125,800,855
2016	4,746,229,093	3,533,253,705	126,566,665	72,738,133	940,307,876	984,705,628	8,434,389,844
2017	5,114,367,540	3,738,805,476	129,302,716	84,633,250	1,098,336,896	1,053,772,231	9,111,673,647
2018	5,260,686,958	4,171,943,818	157,106,970	88,357,613	757,572,083	1,138,914,251	9,296,753,191
2019	5,500,272,539	4,364,401,680	139,316,745	95,586,419	864,959,293	1,233,505,496	9,731,031,180
2020	5,687,332,451	4,258,218,328	129,770,200	108,951,572	1,418,103,051	1,299,139,240	10,303,236,362
2021	5,960,894,628	4,258,218,328	129,770,200	93,140,992	1,519,969,975	1,321,860,611	10,640,133,512
2022	6,557,740,121	4,324,757,097	157,820,768	103,720,493	1,263,782,139	1,352,167,118	11,055,653,500
2023	7,822,510,572	4,860,509,348	162,675,699	110,761,148	973,319,039	1,399,040,053	12,530,735,753

(1) The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt	Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
						Ratio to Assessed Value	Per Capita
2014	137,457	7,835,425,010	61,375,000	284,610	57,625,390	0.71	412
2015	139,776	8,125,800,855	57,910,000	570,105	52,859,895	0.63	370
2016	143,023	8,434,389,844	53,430,000	632,705	47,537,295	0.52	327
2017	145,249	9,111,673,647	48,170,000	1,052,180	48,442,820	0.52	329
2018	147,302	9,296,753,191	49,495,000	1,635,419	65,894,581	0.68	442
2019	149,189	9,731,031,180	67,530,000	2,439,513	59,815,487	0.58	395
2020	151,352	10,303,236,362	62,255,000	2,840,353	67,294,647	0.63	465
2021	144,650	10,640,133,512	70,135,000	3,365,444	63,579,556	0.58	432
2022	143,920	11,055,653,500	66,945,000	3,880,392	63,064,608	0.57	429
2023	145,499	12,530,735,753	63,625,000	4,501,490	59,123,510	0.47	406

## PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

<b>Fiscal Year</b>	<b>Property Value (1)</b>	<b>Construction</b>	<b>Bank Deposits</b>
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	6,249,842,000
2016	9,111,673,647	353,323,748	6,182,919,000
2017	9,111,673,647	405,016,525	6,230,886,750
2018	9,296,753,191	215,819,387	6,347,468,000
2019	9,731,031,180	239,812,255	6,805,023,000
2020	10,303,236,362	207,471,611	7,915,004,000
2021	10,640,133,512	375,874,737	8,830,851,250
2022	11,055,653,500	414,821,748	9,097,949,250
2023	12,530,735,753	541,245,960	6,682,605,750*
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

(a) City of McAllen Tax Department

(b) City of McAllen Building Code Compliance Department

(c) Federal Deposit Insurance Corporation

\* Note that this number reflects data as of June 30, 2023 (3 Qtrs)

**LARGEST 10 EMPLOYERS**

<b>Employer</b>	<b>Number of employees</b>	<b>Type of Service</b>
McAllen Independent School District	3,370	Education
City of McAllen	2,614	Government
South Texas College	2,162	Education
BBVA Compass Bank	1,550	Finance
Walmart /Sam's	1200+	Retail
IBC Bank	1,200	Finance
McAllen Medical Center - South Texas Health System	1,150	Healthcare
Rio Grande Regional Hospital	1,110	Healthcare
HEB	1000+	Retail
GE Aviation	540	Manufacturing

Source: McAllen EDC / Texas Workforce Solutions



## PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

	2023			2014		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
<b>Taxpayer</b>						
Simon Property Group McAllen No 2	\$157,167,477	1	1.25%	85,303,024	1	1.09%
AEP Texas Inc-27H	84,807,310	2	0.68%	34,385,960	5	0.44%
Big Sky Commercial Property	66,049,978	3	0.53%	n/a	-	n/a
Rio Grande Regional Hospital	60,123,003	4	0.48%	54,415,269	2	0.69%
La Plaza Mall LLC	55,249,517	5	0.44%	n/a	-	n/a
United Parcel Services Inc.	50,010,907	6	0.40%	n/a	-	n/a
Universal Health Services	48,250,030	7	0.39%	46,786,593	3	0.60%
Palm Crossing Town Center LLC	36,117,696	8	0.29%	41,915,932	4	0.53%
Shops At 29 LTD	33,046,455	9	0.26%	n/a	-	n/a
Calmac Suites LTD	32,656,454	10	0.26%	n/a	-	n/a
GE Engine Services McAllen LP	n/a	-	n/a	33,859,920	6	0.43%
H E Butt Grocery Company	n/a	-	n/a	25,856,763	7	0.33%
Inland Western McAllen Trenton	n/a	-	n/a	21,877,590	8	0.28%
Mcallen Medical Center	n/a	-	n/a	18,219,227	9	0.23%
Abasto Corp.	n/a	-	n/a	17,445,951	10	0.22%
	<u>\$ 623,478,827</u>		4.98%	<u>\$ 380,066,229</u>		4.84%

Source:  
Hidalgo County Appraisal District

## BUDGET GLOSSARY

**Accrual Basis** Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

**Ad Valorem Tax** A tax which is levied in proportion to the value of the property against which it is levied. This is commonly referred to as a property tax.

**Appraised Value** To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

**Appropriation** Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

**Appropriation Ordinance** The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

**Assessed Value** The total taxable value placed on real estate and other property as a basis for levying taxes.

**Bond** A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

**Budget** A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Budget Calendar** The schedule of key dates which the City follows in the preparation and adoption of the budget.

**Budget Document** The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

**Budget Message** A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

**Capital Projects Fund** A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

**Capital Outlay** Expenditures resulting in the acquisition or addition to fixed assets.

**City Commission** The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

**Civil Service Personnel** All certified police officers and firefighters.

**Current Taxes** Taxes levied and due within one year.

**Debt Service** Payment of interest and principal to holders of a government's debt instruments.

**Debt Service Fund** A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

**Delinquent Taxes** Taxes that remain unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

**Department** A functional and administrative entity created to carry out specified public services.

**Distinguished Budget** A voluntary program administered by the Government Finance Officers.

**Presentation Program** Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Encumbrance** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**Estimated Revenue** The amount of projected revenues to be collected during the fiscal year.

**Expenditures** Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

**Fixed Assets** Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

**Franchise Fee** A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

**Function** Classification of expenditures according to the principal purposes for which the expenditures are made.

**Fund** An accounting entity which is a self-balancing set of accounts that record financial transactions for specific activities or government function.

**Fund Balance** A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

**Generally Accepted** Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

**General Obligation** Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

**Intergovernmental Revenue** Revenue collected by one government and distributed to another level of government(s).

**Inter-Fund Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

**Maintenance** All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

**Modified Accrual Accounting** A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

**Objective** A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

**Operating Budget** Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

**Operating Costs** Outlays for such current period items as expendable supplies, contractual services, and utilities.

**Operating Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

**Other Services and Charges** The cost related to services performed for the City by individuals, business or utilities.

**Performance Indicator** Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

**Personnel Services** The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

**Retained Earnings** An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

**Revenue Bonds** Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

**Tax Base** The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

**Tax Levy** The result product of the tax rate per one hundred dollars multiplied by the tax base.

**Tax Rate** The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

**Working Capital** The excess of current assets over current liabilities.

## ACRONYM GLOSSARY

The FY 2023-2024 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition	Acronym	Definition
ADA	Americans with Disabilities Act	FTE	Full Time Equivalent
AEP	American Electric Power	FR	Fitch Rating
AHSTI	Affordable Home of South Texas Incorporated	GA	General Aviation
AMI	Advanced Metering Infrastructure	GAAP	Generally Accepted Accounting Principles
AOP	Acknowledgement of Paternity	GASB	Governmental Accounting Standards Board
ARB	Appraisal Review Board	GF	General Fund
ARC	Annual Required Contributions	GFOA	Government Finance Officers Association
ARFF	Aircraft Rescue and Fire Fighting	GIS	Geographical Information Systems
BMP	Best Management Practices	GO	General Obligation
BOD	Biochemical Oxygen Demand	GPS	Geographical Positioning System
CAFR	Comprehensive Annual Financial Report	HAZMAT	Hazardous Materials
CAMP	Can Achieve Maximum Potential	HCAD	Hidalgo County Appraisal District
CARES	Coronavirus Aid, Relief, and Economic Security	HCWID	Hidalgo County Water Improvement District
CASA	Court Appointed Special Advocates	HCID	Hidalgo County Irrigation District
CBP	Customs Border Protection	HMGP	Hazard Mitigation Grant Program
CC	City Commission / Community Center	HOA	Homeowners Association
CCN	Certificate of Convenience and Necessity	HR	Human Resources
CCR	Consumer Confidence Report	HUD	Housing & Urban Development
CDBG	Community Development Block Grant	HVAC	Heating, Ventilation, & Air Conditioning
CFE	Certified Fraud Examiner	I&S	Interest & Sinking Fund
CGFO	Certified Government Finance Officer	IBC	International Bank of Commerce
CIA	Certified Internal Auditor	ICMA	International City/County Management Association
CIP	Capital Improvement Program / Project	IMAS	International Museum of Arts & Sciences
CIS	Communication Interface System	ISD	Independent School District
CLGC	Champion Lakes Golf Course	IVR	Interactive Voice Response
CO	Certificate of Obligation	KMB	Keep McAllen Beautiful
CPA	Certified Public Accountant	LED	Light Emitting Diode
CPM	Certified Public Manager	LEO	Law Enforcement Officer
CTA	Certified Tax Assessor	LGFC	Local Government Finance Corporation
CVB	Convention & Visitors Bureau	LLC	Limited Liability Company
CWSRF	Clean Water Act State Revolving Fund	LP	Limited Partnership
DSHS	Department State Health Service	LPCC	Las Palmas Community Center
DOL	Department of Labor	LPOE	Land Port of Entry
DOT	Department of Transportation	LRGVDC	Lower Rio Grande Valley Development Council
EAP	Employee Assistance Program	MCL	Maximum Contaminant Level
EB-5	Employment Based 5th Preference Visa	MED	Medical
ED	Economic Development	MEDC	McAllen Economic Development Corporation
EDA	Economic Development Administration	MG	Million Gallons
EEO	Equal Employment Opportunity	MGD	Million Gallons Per Day
EEOC	Equal Employment Opportunity Commission	MISD	McAllen Independent School District
EMAS	Engineered Material Arresting System	MPA	Master of Public Administration
EOC	Emergency Operations Center	MPAC	McAllen Performing Arts Center
EPA	Environmental Protection Agency	MPU	McAllen Public Utility
ERP	Enterprise Resource Planning	MPUB	McAllen Public Utility Board
ESG	Emergency Solutions Grant	MRO	Medical Review Officer
FAA	Federal Aviation Administration	MS4	Municipal Separate Storm Sewer System
FBO	Fixed Based Operation	MSA	Metropolitan Statistical Area
FD	Fire Department	MSC	McAllen Swim Club
FDA	Food and Drug Administration	M&O	Maintenance and Operations
FEMA	Federal Emergency Management Agency	NA	Neighborhood Association / Not Applicable

## ACRONYM GLOSSARY (continued)

Acronym	Definition	Acronym	Definition
FLSA	Fair Labor Standards Act	NACSLGB	National Advisory Council on State and Local Government Budgeting
FM	Farm Road	NADBANK	North American Development Bank
FMLA	Family Medical Leave Act	STC	South Texas College
FTA	Federal Transit Administration	STXRTF	South Texas Regional Task Force
NAFTA	North American Free Trade Agreement	SWIRFT	State Water Implementation Revenue Fund for Texas
NELAP	National Environmental Laboratory Accreditation Program	SWSC	Sharyland Water Supply Corporation
NWTP	North Water Treatment Plant	SWWTP	South Wastewater Treatment Plant
PARD	Parks and Recreation Department	TABC	Tobacco, Alcohol, & Beverage Commission
PCARD	Procurement Card	TAAF	Texas Amateur Athletic Federation
PE	Professional Engineer	TAG	Texas Anti-Gang Grant Program
PEG	Public Educational & Governmental Access Channels	TAMU	Texas A&M University
PD	Police Department	TCEQ	Texas Commission Environmental Quality
PDCA	Plan Do Check Act	TIF	Telecommunications Infrastructure Fund
PFC	Passenger Facility Charge	TIRZ	Tax Increase Reinvestment Zone
POE	Port of Entry	TML	Texas Municipal League
PSI	Pounds Per Square Inch	TMRS	Texas Municipal Retirement System
PT	Part-Time	TPA	Third Party Administrator
PUB	Public Utility Board	TPDES	Texas Pollutant Discharge Elimination System
PW	Public Works	TSA	Transportation Security Administration
QA/QC	Quality Assurance/Quality Control	TSS	Total Suspended Solids
QC, LL	Quality Control, Local Limits	TTIC	Texas Transnational Intelligence Center
QM	Quinta Mazatlán	TWDB	Texas Water Development Board
RDF	Regional Detention Facility	TWUA	Texas Water Utility Association
RGV	Rio Grande Valley	TxDOT	Texas Department of Transportation
ROW	Right of Way	UETA	United Export Traders Association
RX	Medical Prescription	US	United States
S&P	Standard & Poors	USCIS	United States Citizenship & Immigration Services
SB	Senate Bill / South Bound	USMCA	United States - Mexico - Canada Agreement
SCADA	Supervisory Control and Data Acquisition	UTRGV	University of Texas Rio Grande Valley
SE	South East	UV	Ultra Violet
SH	State Highway	WBC	World Birding Center
SS	Sanitary Sewer	WC	Workers Compensation
STEAM	Science, Technology, Engineering, the Arts and Mathematics	WS	Workforce Solutions
STEM	Science, Technology, Engineering and Math	WW	Waste Water
		WWTP	Wastewater Treatment Plant





# **FIVE YEAR FINANCIAL PLAN**

## GENERAL FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
<b>UNASSIGNED BEGINNING FUND BALANCE</b>	\$ 70,390,480	\$ 77,490,783	\$ 86,764,320	\$ 96,565,499	\$ 109,020,109
<u>Revenues:</u>					
Taxes	\$ 135,044,190	\$ 136,747,564	\$ 139,244,361	\$ 141,799,901	\$ 144,411,175
Licenses and Permits	2,517,537	2,422,781	2,483,772	2,551,320	2,615,289
Charges for Services	6,090,873	6,220,194	6,361,322	6,491,512	6,668,459
Fines and Forfeits	988,029	989,120	990,243	991,398	992,587
Investment Earnings	3,506,985	1,549,816	1,735,286	1,931,310	2,180,402
Miscellaneous Revenues	4,718,749	1,986,508	1,993,093	1,999,703	2,006,338
Total Revenues	152,866,363	149,915,983	152,808,077	155,765,144	158,874,251
<u>Other Financing Sources:</u>					
Transfers In	7,741,338	8,075,874	8,227,710	8,227,710	8,361,081
Total Revenues and Transfers	160,607,701	157,991,857	161,035,787	163,992,854	167,235,332
<b>TOTAL RESOURCES</b>	<u>\$ 230,998,181</u>	<u>\$ 235,482,640</u>	<u>\$ 247,800,107</u>	<u>\$ 260,558,353</u>	<u>\$ 276,255,441</u>
<b>APPROPRIATIONS</b>					
<u>Operating Expense:</u>					
General Government	\$ 27,696,843	\$ 25,612,896	\$ 25,683,649	\$ 25,947,357	\$ 31,352,160
Public Safety	73,374,059	72,874,766	75,477,323	75,901,266	76,692,565
Highways and Streets	14,407,708	14,250,458	14,250,458	14,250,458	14,335,458
Health and Welfare	3,990,979	3,900,329	3,900,329	3,917,329	3,900,329
Culture and Recreation	24,033,790	24,504,415	24,564,161	24,623,695	25,268,075
Total Operations	143,503,380	141,142,866	143,875,922	144,640,106	151,548,588
<u>Other Financing Sources (Uses):</u>					
Transfers Out	9,740,844	7,067,281	6,850,513	6,898,138	6,946,240
Debt Service - Motorola Lease Payment	263,174	508,174	508,174	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>153,507,396</u>	<u>148,718,321</u>	<u>151,234,608</u>	<u>151,538,244</u>	<u>158,494,828</u>
Revenue over/under Expenditures	\$ 7,100,303	\$ 9,273,536	\$ 9,801,179	\$ 12,454,610	\$ 8,740,504
<b>UNASSIGNED FUND BALANCE</b>	<u>\$ 77,490,783</u>	<u>\$ 86,764,320</u>	<u>\$ 96,565,499</u>	<u>\$ 109,020,109</u>	<u>\$ 117,760,613</u>
<u>MINIMUM FUND BALANCE TEST</u>					
Total Operations - Expenditures	143,503,380	141,142,866	143,875,922	144,640,106	151,548,588
Less: Capital Outlay	3,277,037	1,545,054	1,274,133	1,076,035	1,269,001
Net Operations - Expenditures	140,226,343	139,597,812	142,601,789	143,564,071	150,279,587
1 Day Operating Expenditures	384,182	382,460	390,690	393,326	411,725
<b>No. of Day's Operating Expenditures in Fund Balance</b>	<u>202</u>	<u>227</u>	<u>247</u>	<u>277</u>	<u>286</u>

## HOTEL OCCUPANCY TAX FUND

### Fund Balance Summary

	Budget	Four Year Plan			
	23-24	24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING</b>					
<b>WORKING CAPITAL</b>	\$ 387	\$ 387	\$ 387	\$ 387	\$ 388
Revenues:					
Hotel Taxes	\$ 4,794,000	\$ 4,889,880	\$ 4,987,678	\$ 5,087,431	\$ 5,189,180
Penalty & Interest	10,000	10,000	10,000	10,000	10,000
Short Term Rentals	11,220	11,444	11,673	11,907	12,145
Total Sources	<u>4,815,220</u>	<u>4,911,324</u>	<u>5,009,351</u>	<u>5,109,338</u>	<u>5,211,325</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,815,607</u>	<u>\$ 4,911,711</u>	<u>\$ 5,009,738</u>	<u>\$ 5,109,725</u>	<u>\$ 5,211,713</u>
APPROPRIATIONS					
Chamber of Commerce	\$ 1,289,998	\$ 1,317,455	\$ 1,345,462	\$ 1,374,028	\$ 1,403,165
Other Financing Sources (Uses):					
Transfer Out - Convention Center	\$ 2,579,997	\$ 2,634,911	\$ 2,690,923	\$ 2,748,056	\$ 2,806,331
Transfer Out - Performing Arts Center Fund	645,225	658,958	672,966	687,254	701,828
Transfer Out - Marketing Fund	200,000	200,000	200,000	200,000	200,000
Transfer Out - Parade Fund	100,000	100,000	100,000	100,000	100,000
Total Other Sources	<u>3,525,222</u>	<u>3,593,869</u>	<u>3,663,889</u>	<u>3,735,310</u>	<u>3,808,159</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 4,815,220</u>	<u>\$ 4,911,324</u>	<u>\$ 5,009,351</u>	<u>\$ 5,109,338</u>	<u>\$ 5,211,324</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 387</u>	<u>\$ 387</u>	<u>\$ 387</u>	<u>\$ 388</u>	<u>\$ 389</u>

## VENUE TAX FUND

### Fund Balance Summary

	Budget	Four Year Plan			
	23-24	24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING</b>					
<b>WORKING CAPITAL</b>	\$ 1,118,108	\$ 1,118,108	\$ 1,118,108	\$ 1,118,108	\$ 1,118,108
Revenues:					
Hotel Taxes	\$ 1,369,714	\$ 1,397,108	\$ 1,425,051	\$ 1,453,552	\$ 1,482,623
Penalty & Interest	2,500	2,500	2,500	2,500	2,500
Short term rentals	2,503	2,553	2,604	2,656	2,710
Total Sources	<u>1,374,717</u>	<u>1,402,161</u>	<u>1,430,155</u>	<u>1,458,708</u>	<u>1,487,833</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,492,825</u>	<u>2,520,270</u>	<u>2,548,263</u>	<u>2,576,816</u>	<u>2,605,940</u>
APPROPRIATIONS					
Other Financing Sources (Uses):					
Transfer Out - Hotel Debt Service Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer Out - G.O Debt Service Fund	802,166	803,411	803,095	801,058	802,073
Transfer Out - Performing Arts Center Fund	572,552	598,750	627,060	657,650	685,759
Total Other Sources	<u>1,374,718</u>	<u>1,402,161</u>	<u>1,430,155</u>	<u>1,458,708</u>	<u>1,487,832</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,374,718</u>	<u>1,402,161</u>	<u>1,430,155</u>	<u>1,458,708</u>	<u>1,487,832</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,118,108</u>	<u>\$ 1,118,108</u>	<u>\$ 1,118,108</u>	<u>\$ 1,118,108</u>	<u>\$ 1,118,108</u>



## DOWNTOWN SERVICES PARKING FUND

### Fund Balance Summary

	Budget	Four Year Plan			
	23-24	24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 95,075	\$ -	\$ 18,544	\$ 37,088	\$ 60,507
Revenues:					
Parking Meter Fees	\$ 650,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000
Parking Fines	140,000	150,000	150,000	150,000	150,000
Transportation	15,000	15,000	15,000	15,000	15,000
Special Permit	15,000	15,000	15,000	15,000	15,000
Parking Garage Fee	310,000	330,000	330,000	330,000	330,000
Parking Garage Lease	39,000	39,000	39,000	39,000	39,000
Misc./Decal Parking Reg. Fees	35,000	3,300	3,300	3,300	3,300
Facility Rental	11,550	5,000	5,000	5,000	5,000
Interest Income	2,852	-	-	-	-
Total Revenues	<u>1,218,402</u>	<u>1,257,300</u>	<u>1,257,300</u>	<u>1,257,300</u>	<u>1,257,300</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,313,477</u>	<u>\$ 1,257,300</u>	<u>\$ 1,275,844</u>	<u>\$ 1,294,388</u>	<u>\$ 1,317,807</u>
APPROPRIATIONS					
Operating Expenses:					
Downtown Services	\$ 1,247,736	\$ 1,225,490	\$ 1,225,490	\$ 1,225,490	\$ 1,225,490
Liability Insurance	12,580	8,391	8,391	8,391	8,391
Capital Outlay	48,286	-	-	-	-
Total Operations	<u>\$ 1,308,602</u>	<u>\$ 1,233,881</u>	<u>\$ 1,233,881</u>	<u>\$ 1,233,881</u>	<u>\$ 1,233,881</u>
Other Financing Sources (Uses):					
Debt Service Motorola Lease Payment	4,875	4,875	4,875	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>1,313,477</u>	<u>1,238,756</u>	<u>1,238,756</u>	<u>1,233,881</u>	<u>1,233,881</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ -</u>	<u>\$ 18,544</u>	<u>\$ 37,088</u>	<u>\$ 60,507</u>	<u>\$ 83,926</u>

## CAPITAL IMPROVEMENT FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
<b>BEGINNING FUND BALANCE</b>	\$ 6,898,724	\$ -	\$ (40,855,213)	\$ (76,076,173)	\$ (73,116,007)
Revenues:					
Grant Reimbursement	\$ 935,276	\$ -	\$ -	\$ -	\$ -
Total Revenues	935,276	-	-	-	-
Other Financing Sources:					
Transfer In - General Fund	4,968,700	5,015,387	5,062,541	5,110,166	5,158,268
Total Revenues and Transfers	5,903,976	5,015,387	5,062,541	5,110,166	5,158,268
<b>TOTAL RESOURCES</b>	\$ 12,802,700	\$ 5,015,387	\$ (35,792,673)	\$ (70,966,007)	\$ (67,957,739)
APPROPRIATIONS					
Expenditures:					
General Government	\$ 458,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
Public Safety	1,341,389	14,490,000	490,000	490,000	490,000
Highways and Streets	6,688,917	30,610,600	39,023,500	950,000	19,082,000
Culture and Recreation	4,314,394	370,000	370,000	310,000	310,000
<b>Total Expenditures</b>	\$ 12,802,700	\$ 45,870,600	\$ 40,283,500	\$ 2,150,000	\$ 20,282,000
Total Expenditures and Other Sources	\$ 12,802,700	\$ 45,870,600	\$ 40,283,500	\$ 2,150,000	\$ 20,282,000
<b>ENDING FUND BALANCE</b>	\$ -	\$ (40,855,213)*	\$ (76,076,173)*	\$ (73,116,007)*	\$ (88,239,739)*

\* Projects will be done as pay as you go.

**DEVELOPMENT CORPORATION of McALLEN, Inc.**  
**Fund Balance Summary**

	<b>Budget 23-24</b>	<b>Four Year Plan</b>			
		<b>24-25</b>	<b>25-26</b>	<b>26-27</b>	<b>27-28</b>
<b>BEGINNING FUND BALANCE</b>	\$ 19,592,276	\$ 5,842,694	\$ 14,422,058	\$ 22,936,433	\$ 31,609,772
Revenues:					
1/2 Sales Tax Collection	\$ 22,030,657	\$ 22,250,963	\$ 22,473,473	\$ 22,698,209	\$ 22,925,191
Insight	1,556,233	1,571,796	1,587,514	1,603,389	1,619,423
Grant Reimbursement - FEMA	63,014	-	-	-	-
Total Revenues	<u>23,649,904</u>	<u>23,822,759</u>	<u>24,060,987</u>	<u>24,301,598</u>	<u>24,544,614</u>
<b>TOTAL RESOURCES</b>	<u>\$ 43,242,180</u>	<u>\$ 29,665,453</u>	<u>\$ 38,483,045</u>	<u>\$ 47,238,031</u>	<u>\$ 56,154,385</u>
Expenditures					
Agencies	\$ 3,182,264	\$ 3,182,264	\$ 3,182,264	\$ 3,182,264	\$ 3,182,264
Business District Improvements	11,633,007	8,311,922	8,611,622	8,696,419	7,988,622
Street and Drainage Improvements	8,385,048	-	-	-	-
Recreation / Community Centers Impv & Entertainment	543,800	40,000	40,000	40,000	40,000
Other	8,769,648	839,633	839,633	839,633	839,633
<b>Total Expenditures (Detail Schedule Attached)</b>	<u>32,513,767</u>	<u>12,373,819</u>	<u>12,673,519</u>	<u>12,758,316</u>	<u>12,050,519</u>
Other Financing Sources (Uses):					
Transfer to General Fund	200,000	200,000	200,000	200,000	200,000
Transfer to Sales Tax Debt Fund	300,000	-	-	-	-
Transfer to Metro McAllen Fund	1,531,683	1,495,285	1,495,285	1,495,285	1,495,285
Transfer to Transit System Fund	218,491	218,491	218,491	218,491	218,491
Transfer to McAllen Marketing Fund	49,000	49,000	49,000	49,000	49,000
Transfer to Local Govt. Co. Debt Service Fund	909,175	906,800	910,317	907,167	908,427
Total Other Sources	<u>3,208,349</u>	<u>2,869,576</u>	<u>2,873,093</u>	<u>2,869,943</u>	<u>2,871,203</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 35,722,116</u>	<u>\$ 15,243,395</u>	<u>\$ 15,546,612</u>	<u>\$ 15,628,259</u>	<u>\$ 14,921,722</u>
Other items affecting Working Capital	<u>1,677,370</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>UNRESERVED ENDING FUND BALANCE</b>	<u>\$ 5,842,694</u>	<u>\$ 14,422,058</u>	<u>\$ 22,936,433</u>	<u>\$ 31,609,772</u>	<u>\$ 41,232,663</u>

## WATER FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
BEGINNING WORKING CAPITAL	\$ 9,013,481	\$ 8,081,771	\$ 8,320,362	\$ 8,321,807	\$ 8,451,061
Revenues:					
Water Sales	\$ 25,052,065	\$ 26,075,085	\$ 26,196,465	\$ 26,963,865	\$ 27,993,646
Tap Fees	450,000	450,000	450,000	450,000	450,000
Connect/Reconnect Fees	370,000	370,000	370,000	370,000	370,000
Other Sources	670,500	1,010,500	1,010,500	1,010,500	1,010,500
Interest Income	274,353	242,453	249,611	249,654	253,532
Billing Charges	460,000	460,000	460,000	460,000	460,000
Total Revenues	27,276,918	28,608,038	28,736,576	29,504,020	30,537,678
TOTAL RESOURCES	\$ 36,290,399	\$ 36,689,809	\$ 37,056,938	\$ 37,825,827	\$ 38,988,739
APPROPRIATIONS					
Operating Expenses:					
Cost of Raw Water	\$ 3,078,577	\$ 3,140,149	\$ 3,202,952	\$ 3,267,011	\$ 3,332,351
Water Treatment Plant	6,584,978	6,881,302	7,190,961	7,514,554	7,852,709
Water Laboratory	635,487	664,084	693,968	725,196	757,830
Transmission & Distribution	3,254,519	3,400,972	3,554,016	3,713,947	3,881,074
Water Meter Readers	1,447,706	1,512,853	1,580,931	1,652,073	1,726,416
Utility Billing	1,061,544	1,109,313	1,159,233	1,211,398	1,265,911
Customer Relations	1,186,599	1,239,996	1,295,796	1,354,107	1,415,041
Treasury Management	557,291	582,369	608,576	635,962	664,580
Administration and General/Benefits	2,288,644	2,197,263	2,296,140	2,399,466	2,507,442
Employee Benefits/Contingency	492,883	701,063	724,241	748,461	773,772
Liability and Misc. Insurance	72,408	72,408	72,408	72,408	72,408
Total Operations	20,660,636	21,501,772	22,379,222	23,294,583	24,249,534
Transfers to Debt Service-2015 Issue	1,092,392	1,095,822	255,752	257,152	253,680
Transfers to Debt Service-2016 Issue	859,936	859,989	859,785	859,570	860,344
Transfers to Debt Service-2018 Issues	692,548	692,795	1,005,744	1,001,276	1,001,983
Transfers to Debt Service-2021 Issues	1,058,921	1,056,207	1,057,521	1,057,801	1,052,055
Transfers To Depreciation Fund	1,850,076	1,890,244	1,904,491	1,881,667	1,847,072
Transfers to Capital Improvements	1,721,500	1,000,000	1,000,000	1,000,000	1,000,000
Total Non-Operating	7,275,373	6,595,057	6,083,293	6,057,466	6,015,134
TOTAL APPROPRIATIONS	\$ 27,936,009	\$ 28,096,829	\$ 28,462,515	\$ 29,352,049	\$ 30,264,668
Other Changes Affecting Working Capital	(272,619)	(272,619)	(272,619)	(22,718)	-
ENDING WORKING CAPITAL	\$ 8,081,771	\$ 8,320,362	\$ 8,321,807	\$ 8,451,061	\$ 8,724,069

## WASTEWATER FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 4,288,142	\$ 4,891,914	\$ 6,051,427	\$ 7,402,545	\$ 8,466,092
Revenues:					
Wastewater Sales	\$ 21,617,183	\$ 20,309,039	\$ 20,411,039	\$ 20,513,039	\$ 20,615,039
Industrial Surcharge	1,240,000	2,380,000	2,380,000	2,380,000	2,380,000
Interest Income	148,644	146,757	181,543	222,076	253,983
Other Sources	829,500	1,119,644	1,119,644	1,119,644	1,119,644
Total Revenues	<u>23,835,327</u>	<u>23,955,440</u>	<u>24,092,226</u>	<u>24,234,759</u>	<u>24,368,666</u>
<b>TOTAL RESOURCES</b>	<u>\$ 28,123,469</u>	<u>\$ 28,847,354</u>	<u>\$ 30,143,652</u>	<u>\$ 31,637,304</u>	<u>\$ 32,834,758</u>
APPROPRIATIONS					
Operating Expenses:					
Wastewater Treatment Plants	\$ 5,935,370	\$ 6,202,462	\$ 6,481,572	\$ 6,773,243	\$ 7,078,039
Wastewater Laboratory	784,550	819,855	856,748	895,302	935,590
Wastewater Collections	2,924,880	3,056,500	3,194,042	3,337,774	3,487,974
Administration & General	1,990,278	2,069,062	2,151,392	2,237,427	2,327,334
Employee Benefits	347,665	363,310	379,659	396,744	414,597
Liability and Misc. Insurance	78,838	65,261	65,261	65,261	65,261
Total Operations	<u>12,061,580</u>	<u>12,576,450</u>	<u>13,128,674</u>	<u>13,705,751</u>	<u>14,308,795</u>
Transfers to Debt Service: 2009 - TWDB	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2013 - TWDB	287,865	285,576	288,131	285,530	287,767
Transfers to Debt Service: 2015	858,308	861,003	200,948	202,048	199,320
Transfers to Debt Service: 2015 - TWDB	1,700,074	1,700,864	1,705,215	1,703,039	1,704,109
Transfers to Debt Service: 2016	1,139,915	1,139,986	1,139,715	1,139,430	1,140,456
Transfers to Debt Service: 2016 - TWDB	318,559	317,714	311,563	315,119	318,348
Transfers to Debt Service: 2018 - TWDB	211,749	210,940	349,381	351,981	354,302
Transfers to Depreciation Funds	3,823,361	3,648,397	3,562,480	3,413,315	3,217,112
Transfers to Capital Improvements	<u>1,475,145</u>	<u>700,000</u>	<u>700,000</u>	<u>700,000</u>	<u>700,000</u>
Total Non-Operating	<u>11,169,976</u>	<u>10,219,480</u>	<u>9,612,433</u>	<u>9,465,462</u>	<u>9,276,414</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 23,231,555</u>	<u>\$ 22,795,930</u>	<u>\$ 22,741,107</u>	<u>\$ 23,171,213</u>	<u>\$ 23,585,209</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 4,891,914</u>	<u>\$ 6,051,427</u>	<u>\$ 7,402,545</u>	<u>\$ 8,466,092</u>	<u>\$ 9,249,548</u>

## SANITATION FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 15,515,898	\$ 12,914,829	\$ 14,664,378	\$ 16,481,304	\$ 18,231,827
Revenues:					
Residential Collection	\$ 7,479,456	\$ 7,537,056	\$ 7,594,656	\$ 7,652,256	\$ 7,709,856
Commercial Collection	10,140,158	10,150,965	10,161,855	10,172,745	10,183,635
Industrial Collection	338,771	338,771	338,771	338,771	338,771
Brush Collection	2,588,000	2,585,000	2,585,000	2,585,000	2,605,000
Recycling Fee	1,285,000	1,000	1,000	3,000	3,000
Recycling Sales	500,000	1,285,000	1,285,000	1,290,000	1,305,000
Drop-off Disposal Fee	2,000	500,000	500,000	500,000	500,000
Roll-off System	1,540,000	2,000	2,000	2,000	2,000
Composting	350,000	1,540,000	1,540,000	1,540,000	1,540,000
Brush Disposal	30,000	300,000	350,000	350,000	350,000
Fixed assets - Sale of Property	-	30,000	30,000	30,000	30,000
Garbage Franchise Tax	60,000	60,000	60,000	60,000	60,000
Interest Income	465,477	387,445	439,931	494,439	546,955
Total Revenues	24,778,862	24,717,237	24,888,213	25,018,211	25,174,217
<b>TOTAL RESOURCES</b>	<b>\$ 40,294,760</b>	<b>\$ 37,632,066</b>	<b>\$ 39,552,591</b>	<b>\$ 41,499,515</b>	<b>\$ 43,406,044</b>
APPROPRIATIONS					
Expenses:					
Composting	\$ 1,203,606	\$ 1,203,605	\$ 1,203,605	\$ 1,203,605	\$ 1,256,991
Residential	4,286,277	4,286,274	4,286,274	4,286,274	4,286,274
Commercial Box	5,101,933	5,101,935	5,101,935	5,101,935	5,101,935
Roll-Off	1,174,638	1,174,637	1,174,637	1,174,637	1,174,637
Brush Collection	3,754,952	3,754,952	3,754,952	3,754,952	3,808,338
Recycling	2,378,057	2,378,056	2,378,056	2,378,056	2,378,056
Street Collection	1,069,993	1,069,994	1,079,994	1,079,994	1,079,994
Administration	3,411,325	3,170,096	3,170,096	3,170,096	3,170,096
Liability Insurance	289,138	289,138	289,138	289,138	289,138
Capital Outlay	4,585,012	414,000	507,600	704,000	1,628,000
Other Agencies	100,000	100,000	100,000	100,000	100,000
Total Operating Expenses	27,354,931	22,942,687	23,046,287	23,242,687	24,273,459
Other Financing Sources (Uses):					
Transfers Out - Marketing Fund	25,000	25,000	25,000	25,000	25,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 27,379,931</b>	<b>\$ 22,967,688</b>	<b>\$ 23,071,288</b>	<b>\$ 23,267,688</b>	<b>\$ 24,298,460</b>
<b>ENDING WORKING CAPITAL</b>	<b>\$ 12,914,829</b>	<b>\$ 14,664,378</b>	<b>\$ 16,481,304</b>	<b>\$ 18,231,827</b>	<b>\$ 19,107,584</b>

## CHAMPION LAKES GOLF COURSE FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 2,211,343	\$ 2,229,970	\$ 1,689,664	\$ 1,232,255	\$ 976,379
Revenues:					
Green Fees	\$ 935,275	\$ 693,864	\$ 729,419	\$ 826,929	\$ 935,275
Annual Membership	233,704	172,237	178,293	187,828	233,704
Driving Range Fees	246,545	136,016	147,416	198,628	246,545
Trail fees	9,570	7,921	8,235	9,262	9,570
Handicap Carts	550	-	-	-	550
Rental	9,600	8,700	8,700	9,600	9,600
Cart Rental	468,672	312,643	334,425	389,280	468,672
Pull Cart Rentals	144	216	216	248	144
Other Financial Resources	53,129	37,000	61,000	61,000	53,129
Interest Income	66,340	66,899	50,690	36,968	29,291
Total Revenues	<u>2,023,529</u>	<u>1,435,496</u>	<u>1,518,394</u>	<u>1,719,743</u>	<u>1,986,480</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,234,872</u>	<u>\$ 3,665,466</u>	<u>\$ 3,208,058</u>	<u>\$ 2,951,998</u>	<u>\$ 2,962,859</u>
APPROPRIATIONS					
Expenses:					
Maintenance & Operations	\$ 958,843	\$ 929,743	\$ 929,743	\$ 929,743	\$ 929,743
Dining Room	3,000	3,000	3,000	3,000	3,000
Pro-Shop	578,810	578,810	578,810	578,810	578,810
Golf Carts	<u>214,065</u>	<u>214,065</u>	<u>214,065</u>	<u>214,065</u>	<u>214,065</u>
Total Operating Expenses	<u>1,754,718</u>	<u>1,725,619</u>	<u>1,725,619</u>	<u>1,725,619</u>	<u>1,725,619</u>
Other Financing Sources (Uses):					
Transfer Out -					
CLGC Depreciation Fund	250,000	250,000	250,000	250,000	250,000
Debt Service - Motorola Lease Payment	<u>184</u>	<u>184</u>	<u>184</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,004,903</u>	<u>\$ 1,975,803</u>	<u>\$ 1,975,803</u>	<u>\$ 1,975,619</u>	<u>\$ 1,975,619</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 2,229,970</u>	<u>\$ 1,689,664</u>	<u>\$ 1,232,255</u>	<u>\$ 976,379</u>	<u>\$ 987,241</u>

## MCALLEN CONVENTION CENTER FUND

### Fund Balance Summary

	Budget	Four Year Plan			
	23-24	24-25	25-26	26-27	27-28
<b>RESOURCES</b>					
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,900,272	\$ 7,013,169	\$ 7,598,295	\$ 8,256,986	\$ 9,385,794
Revenues:					
User Fees-Rentals	\$ 975,000	\$ 800,000	\$ 800,000	\$ 1,000,000	\$ 975,000
Concession Other	60,819	5,000	5,000	5,000	25,000
Audio Visual	90,000	90,000	90,000	90,000	90,000
Standard Services	50,000	50,000	50,000	50,000	50,000
Equipment Rental	15,000	18,000	18,000	18,000	18,000
Standard Labor	140,000	20,000	20,000	25,000	25,000
Food & Beverage	450,000	300,000	300,000	450,000	450,000
Event % - Ticket Sales	100,000	275,000	275,000	275,000	100,000
Security	130,000	115,000	115,000	120,000	120,000
Management Fee	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Special Events	2,325,000	2,325,000	2,325,000	2,325,000	2,325,000
Interest Income	267,008	210,395	227,949	247,710	281,574
Parking Fees	100,000	75,000	75,000	100,000	100,000
Miscellaneous	18,944	20,444	20,444	20,444	20,444
Total Revenues	<u>6,221,771</u>	<u>5,803,839</u>	<u>5,821,393</u>	<u>6,226,154</u>	<u>6,080,018</u>
Other Financing Sources:					
Transfer In - Hotel Tax Fund	<u>2,579,997</u>	<u>2,634,911</u>	<u>2,690,923</u>	<u>2,748,056</u>	<u>2,806,331</u>
Total Revenues and Transfers	<u>8,801,768</u>	<u>8,438,750</u>	<u>8,512,316</u>	<u>8,974,210</u>	<u>8,886,349</u>
<b>TOTAL RESOURCES</b>	<u>\$ 17,702,040</u>	<u>\$ 15,451,920</u>	<u>\$ 16,110,611</u>	<u>\$ 17,231,196</u>	<u>\$ 18,272,143</u>
<b>APPROPRIATIONS</b>					
Operating Expenses:					
Convention Center	\$ 7,577,478	\$ 7,485,545	\$ 7,485,545	\$ 7,485,545	\$ 8,071,013
Liability Insurance	85,356	85,356	85,356	85,356	170,712
Capital Outlay	<u>2,743,313</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating Expenses	<u>10,406,147</u>	<u>7,570,901</u>	<u>7,570,901</u>	<u>7,570,901</u>	<u>8,241,725</u>
Other Financing Sources (Uses):					
Transfer Out -					
Marketing Fund	24,500	24,500	24,500	24,500	24,500
Convention Center Depreciation Fund	250,000	250,000	250,000	250,000	250,000
Debt Service - Motorola Lease Payment	<u>8,224</u>	<u>8,224</u>	<u>8,224</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 10,688,871</u>	<u>\$ 7,853,625</u>	<u>\$ 7,853,625</u>	<u>\$ 7,845,401</u>	<u>\$ 8,516,225</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 7,013,169</u>	<u>\$ 7,598,295</u>	<u>\$ 8,256,986</u>	<u>\$ 9,385,794</u>	<u>\$ 9,755,918</u>



## MCALLEN PERFORMING ARTS CENTER

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 3,313,009	\$ 2,689,643	\$ 2,490,341	\$ 2,336,377	\$ 2,202,672
Revenues:					
User Fees- Rentals	\$ 545,000	\$ 545,000	\$ 545,000	\$ 545,000	\$ 545,000
Concession -Other	20,000	20,000	20,000	20,000	20,000
Audio Visual	50,000	50,000	50,000	30,000	30,000
Event % ticket sales	400,000	400,000	400,000	400,000	400,000
Equipment rental	300	8,000	8,000	8,000	8,000
Standard Labor	70,000	75,000	75,000	75,000	75,000
Standard Services	25,000	25,000	25,000	25,000	25,000
Security	50,000	50,000	50,000	50,000	50,000
Special Events	3,000	3,000	3,000	3,000	3,000
Sponsorships	100,000	100,000	100,000	100,000	100,000
Interest Income	99,390	80,689	74,710	70,091	66,080
Total Revenues	<u>1,362,690</u>	<u>1,356,689</u>	<u>1,350,710</u>	<u>1,326,091</u>	<u>1,322,080</u>
Other Financing Sources:					
Transfer-in - Hotel Tax Fund	645,225	658,958	672,966	687,254	701,828
Transfer-in - Venue Tax Fund	<u>572,552</u>	<u>589,750</u>	<u>627,060</u>	<u>657,650</u>	<u>685,759</u>
Total Revenues and Transfers	<u>2,580,467</u>	<u>2,605,397</u>	<u>2,650,736</u>	<u>2,670,995</u>	<u>2,709,667</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,893,476</u>	<u>\$ 5,295,040</u>	<u>\$ 5,141,077</u>	<u>\$ 5,007,372</u>	<u>\$ 4,912,339</u>
APPROPRIATIONS					
Operating Expenses:					
Performing Arts Center	\$ 2,486,500	\$ 2,486,500	\$ 2,486,500	\$ 2,486,500	\$ 2,486,500
Liability Insurance	43,700	43,700	43,700	43,700	43,700
Capital Outlay	<u>399,133</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operations	<u>2,929,333</u>	<u>2,530,200</u>	<u>2,530,200</u>	<u>2,530,200</u>	<u>2,530,200</u>
Other Financing Sources (Uses):					
Transfer Out - Marketing Fund	24,500	24,500	24,500	24,500	24,500
Transfer Out - Performing Arts Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 3,203,833</u>	<u>\$ 2,804,700</u>	<u>\$ 2,804,700</u>	<u>\$ 2,804,700</u>	<u>\$ 2,804,700</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 2,689,643</u>	<u>\$ 2,490,341</u>	<u>\$ 2,336,377</u>	<u>\$ 2,202,672</u>	<u>\$ 2,107,639</u>

## MCALLEN INTERNATIONAL AIRPORT FUND

### Fund Balance Summary

RESOURCES	Budget	Four Year Plan			
	23-24	24-25	25-26	26-27	27-28
<b>BEGINNING WORKING CAPITAL</b>	\$ 18,150,892	\$ 9,282,723	\$ 9,751,241	\$ 10,254,374	\$ 10,797,139
Revenues:					
<u>State Grants</u>					
TxDOT	50,000	50,000	50,000	50,000	50,000
<u>Aeronautical Operating</u>					
Fees - Landing / Boarding Ladder / Ramp	1,041,281	1,041,281	1,041,281	1,041,281	1,041,281
Rentals - Terminal / Cargo / Perimeter	186,971	201,255	201,255	201,255	201,255
FBO Revenue: Contract/Sponsors	179,254	179,254	179,254	179,254	179,254
Fuel Sales (net profit/loss)	105,134	108,370	108,370	108,370	108,370
Remain Overnight	5,000	5,000	5,000	5,000	5,000
TSA Lease	122,734	122,734	122,734	122,734	122,734
Preferential Use Space	338,160	386,083	386,083	386,083	386,083
Joint Use Space	2,116,908	2,416,903	2,416,903	2,416,903	2,416,903
	4,095,442	4,460,881	4,460,881	4,460,881	4,460,881
<u>Non-aeronautical Operating</u>					
Terminal - Food and Beverages / Retail / Other	551,473	551,473	551,473	551,473	551,473
Rental Cars	2,144,467	2,144,467	2,144,467	2,144,467	2,144,467
Parking	1,593,907	1,593,907	1,593,907	1,593,907	1,593,907
TSA Utility & LEO Reimbursement	152,110	152,110	152,110	152,110	152,110
<u>Non-operating Revenues</u>					
Interest Income	544,527	278,482	313,096	348,749	385,591
Fingerprint Reimbursement	23,940	23,940	23,940	23,940	23,940
Total Revenues and Transfers	9,165,848	9,265,241	9,299,856	9,335,509	9,372,351
<b>TOTAL RESOURCES</b>	\$ 27,316,740	\$ 18,547,964	\$ 19,051,097	\$ 19,589,882	\$ 20,169,490
APPROPRIATIONS					
Operating Expenses:					
Airport	\$ 7,090,927	\$ 6,528,906	\$ 6,528,906	\$ 6,528,906	\$ 6,528,906
Liability Insurance	75,912	75,912	75,912	75,912	75,912
Capital Outlay	448,638	-	-	-	-
Total Operations	7,615,477	6,604,818	6,604,818	6,604,818	6,604,818
Other Financing Sources (Uses):					
Transfer Out - General Fund	2,190,925	2,162,925	2,162,925	2,162,925	2,162,925
Transfer Out - Airport Capital Improvement Fund	8,198,634	-	-	-	-
Transfer Out - Marketing Fund	25,000	25,000	25,000	25,000	25,000
Debt Service - Motorola Lease Payment	3,980	3,980	3,980	-	-
<b>TOTAL APPROPRIATIONS</b>	\$ 18,034,016	\$ 8,796,723	\$ 8,796,723	\$ 8,792,743	\$ 8,792,743
<b>ENDING WORKING CAPITAL</b>	\$ 9,282,723	\$ 9,751,241	\$ 10,254,374	\$ 10,797,139	\$ 11,376,746

## METRO MCALLEN FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,223,224	\$ 1,156,423	\$ 2,164,826	\$ 3,203,482	\$ 3,411,691
Revenues:					
Federal Grants / FTA:					
O & M Subsidy	\$ 2,592,744	\$ 3,470,461	\$ 3,470,461	\$ 2,608,855	\$ 2,526,188
State Grants / TXDOT:					
O & M Subsidy TXDOT	323,250	308,250	308,250	308,250	308,250
Fares	335,061	425,000	425,000	425,000	425,000
Space Rental	290,000	290,000	290,000	290,000	290,000
Concessions	75,000	75,000	75,000	75,000	75,000
Concessions - Other	8,807	8,807	8,807	8,807	8,807
Reimbursement - Agencies	60,000	60,000	60,000	60,000	60,000
Other	3,600	53,600	53,600	53,600	3,600
Interest Income	36,697	34,693	64,945	96,104	102,351
Total Revenues	<u>3,725,159</u>	<u>4,725,811</u>	<u>4,756,063</u>	<u>3,925,616</u>	<u>3,799,196</u>
Other Financing Sources:					
Transfer-In- Development Corp	<u>1,531,683</u>	<u>1,518,182</u>	<u>1,518,182</u>	<u>1,518,182</u>	<u>1,495,285</u>
Total Revenues and Transfers	<u>5,256,842</u>	<u>6,243,993</u>	<u>6,274,245</u>	<u>5,443,798</u>	<u>5,294,481</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,480,066</u>	<u>\$ 7,400,415</u>	<u>\$ 8,439,070</u>	<u>\$ 8,647,279</u>	<u>\$ 8,706,171</u>
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 5,274,906	\$ 5,194,462	\$ 5,194,462	\$ 5,194,462	\$ 5,194,462
Liability Insurance	16,127	16,127	16,127	16,127	16,127
Capital Outlay	<u>7,610</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources (Uses):					
Marketing Fund	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 5,323,643</u>	<u>\$ 5,235,589</u>	<u>\$ 5,235,589</u>	<u>\$ 5,235,589</u>	<u>\$ 5,235,589</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,156,423</u>	<u>\$ 2,164,826</u>	<u>\$ 3,203,482</u>	<u>\$ 3,411,691</u>	<u>\$ 3,470,582</u>

## BUS TERMINAL FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 2,534,405	\$ 502,138	\$ 381,024	\$ 256,274	\$ 130,815
Revenues:					
Grant - FTA					
O & M Subsidy	\$ 976,088	\$ 887,492	\$ 887,492	\$ 887,492	\$ 887,492
Capital Outlay Subsidy	14,754,857	-	-	-	-
Interest Income	76,032	15,064	11,431	7,688	3,924
Total Revenues	15,806,977	902,556	898,923	895,180	891,416
Other Financing Sources:					
Transfer-In- Development Corp.	218,491	218,491	218,491	218,491	218,491
Total Revenues and Transfers	16,025,468	1,121,047	1,117,414	1,113,671	1,109,907
<b>TOTAL RESOURCES</b>	<b>\$ 18,559,874</b>	<b>\$ 1,623,185</b>	<b>\$ 1,498,438</b>	<b>\$ 1,369,945</b>	<b>\$ 1,240,722</b>
APPROPRIATIONS					
Operating Expenses:					
Bus Terminal	\$ 1,251,538	\$ 1,239,130	\$ 1,239,130	\$ 1,239,130	\$ 1,239,130
Capital Outlay	16,803,164	-	-	-	-
Other Financing Sources (Uses):					
Debt Service - Motorola Lease Payment	3,033	3,033	3,033	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 18,057,735</b>	<b>\$ 1,242,163</b>	<b>\$ 1,242,163</b>	<b>\$ 1,239,130</b>	<b>\$ 1,239,130</b>
<b>ENDING WORKING CAPITAL</b>	<b>\$ 502,138</b>	<b>\$ 381,024</b>	<b>\$ 256,274</b>	<b>\$ 130,815</b>	<b>\$ 1,593</b>

## MCALLEN INTERNATIONAL TOLL BRIDGE FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263
Revenues:					
Highways & Streets Toll Bridge	\$ 11,400,753	\$ 11,893,528	\$ 11,893,528	\$ 11,893,528	\$ 11,893,528
Royalties	127,804	61,992	61,992	69,804	130,857
Facility Rentals	2,596,770	2,374,367	2,374,367	2,572,770	2,598,450
Miscellaneous	105,000	105,000	105,000	105,000	105,000
Interest Income	38,918	38,918	38,918	38,918	38,918
Total Revenues	<u>14,269,245</u>	<u>14,473,805</u>	<u>14,473,805</u>	<u>14,680,020</u>	<u>14,766,753</u>
<b>TOTAL RESOURCES</b>	<u>\$ 15,566,508</u>	<u>\$ 15,771,068</u>	<u>\$ 15,771,068</u>	<u>\$ 15,977,283</u>	<u>\$ 16,064,016</u>
APPROPRIATIONS					
Operating Expenses:					
Bridge Operations	\$ 2,848,484	\$ 2,848,483	\$ 2,848,483	\$ 2,848,483	\$ 2,848,483
Administration	1,073,350	1,019,360	1,019,360	1,019,360	1,019,360
Capital Outlay	5,688	-	-	-	-
Total Operations	<u>3,927,521</u>	<u>3,867,843</u>	<u>3,867,843</u>	<u>3,867,843</u>	<u>3,867,843</u>
Other Financing Sources (Uses):					
City of Hidalgo	3,203,816	3,298,941	3,298,941	3,373,962	3,401,946
City of McAllen-G.F.Restricted Acct	5,695,672	5,864,785	5,864,785	5,998,156	6,047,905
Transfer out - Heath Insurance Fund	-	-	-	-	-
Transfer out - Toll Bridge CIP	9,000	1,431,059	1,431,059	1,431,059	1,431,059
City of McAllen-G.F.Restricted Acct	1,431,059	9,000	9,000	9,000	18,000
Board Advance - Anzalduas Int'l Xng for "B"	-	-	-	-	-
Debt Service - Motorola Lease Payment	2,177	2,177	2,177	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 14,269,243</u>	<u>\$ 14,473,805</u>	<u>\$ 14,473,805</u>	<u>\$ 14,680,020</u>	<u>\$ 14,766,753</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>

## ANZALDUAS INTERNATIONAL CROSSING FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,265,188	\$ 1,763,726	\$ (1,358,722)	\$ (4,538,993)	\$ (7,721,507)
Revenues:					
Highways & Sts Toll Bridge	\$ 4,429,919	\$ 4,429,919	\$ 4,429,919	\$ 4,429,919	\$ 4,429,919
Southbound Commercial	578,341	578,341	578,341	578,341	578,341
Facilities Rental	12,204	18,552	12,204	12,204	12,204
Miscellaneous	40,797	34,449	34,449	34,449	34,449
Interest Income	113,682	52,912	-	-	-
Total Revenues	<u>5,174,943</u>	<u>5,114,173</u>	<u>5,054,913</u>	<u>5,054,913</u>	<u>5,054,913</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,440,131</u>	<u>\$ 6,877,899</u>	<u>\$ 3,696,191</u>	<u>\$ 515,920</u>	<u>\$ (2,666,594)</u>
APPROPRIATIONS					
Operating Expenses:					
Bridge Operations	\$ 538,266	\$ 538,264	\$ 538,264	\$ 538,264	\$ 538,264
Administration	935,031	875,392	875,392	875,392	1,526,178
Total Operations	<u>1,473,297</u>	<u>1,413,656</u>	<u>1,413,656</u>	<u>1,413,656</u>	<u>2,064,442</u>
Other Financing Sources (Uses):					
Transfer Out:					
Anzalduas Cargo Debt Serv. "A" & "B"	-	3,623,725	3,620,350	3,625,100	3,622,863
Debt Service "A"	1,735,125	1,732,000	1,735,875	1,731,625	1,739,000
Debt Service "B"	839,806	839,063	837,125	838,869	838,300
Anzalduas CIP Fund	619,177	619,177	619,177	619,177	619,177
Marketing Fund	9,000	9,000	9,000	9,000	9,000
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 4,676,405</u>	<u>\$ 8,236,621</u>	<u>\$ 8,235,183</u>	<u>\$ 8,237,427</u>	<u>\$ 8,892,782</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,763,726</u>	<u>\$ (1,358,722)</u>	<u>\$ (4,538,993)</u>	<u>\$ (7,721,507)</u>	<u>\$ (11,559,376)</u>

## INTER-DEPARTMENTAL SERVICE FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 100,722	\$ 183,908	\$ 267,095	\$ 531,543	\$ 613,222
Revenues:					
Materials Management - Overhead and Labor	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Fuel Charge Adjustment	120,000	125,000	125,000	125,000	125,000
Sales	4,800,000	4,800,000	4,800,000	4,800,000	4,800,000
Miscellaneous	20,000	15,000	20,000	20,000	20,000
Total Revenues	<u>5,290,000</u>	<u>5,290,000</u>	<u>5,295,000</u>	<u>5,295,000</u>	<u>5,295,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,390,722</u>	<u>\$ 5,473,908</u>	<u>\$ 5,562,095</u>	<u>\$ 5,826,543</u>	<u>\$ 5,908,222</u>
APPROPRIATIONS					
Expenses:					
Fleet Operations	\$ 4,885,440	\$ 4,885,439	\$ 4,849,717	\$ 4,849,717	\$ 4,849,717
Materials Management	175,656	175,656	175,656	175,656	175,656
Insurance Liability & Workmen's Comp.	4,447	4,447	4,447	4,447	4,447
Capital Outlay	140,540	140,540	-	183,500	150,000
Other Financing Sources (Uses):					
Debt Service - Motorola Lease Payment	731	731	731	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 5,206,814</u>	<u>\$ 5,206,814</u>	<u>\$ 5,030,552</u>	<u>\$ 5,213,321</u>	<u>\$ 5,179,821</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 183,908</u>	<u>\$ 267,095</u>	<u>\$ 531,543</u>	<u>\$ 613,222</u>	<u>\$ 728,402</u>

## GENERAL DEPRECIATION FUND

### Fund Balance Summary

	Budget	Four Year Plan			
	23-24	24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 19,088,876	\$ 14,291,234	\$ 15,618,037	\$ 16,892,199	\$ 19,136,161
Revenues:					
Rentals - General Fund	\$ 3,470,710	\$ 3,042,066	\$ 2,724,621	\$ 2,516,446	\$ 2,285,106
Interest Income	572,666	428,737	468,541	506,766	574,085
Total Revenue	4,043,376	3,470,803	3,193,162	3,023,212	2,859,191
<b>TOTAL RESOURCES</b>	<u>\$ 23,132,252</u>	<u>\$ 17,762,037</u>	<u>\$ 18,811,199</u>	<u>\$ 19,915,411</u>	<u>\$ 21,995,352</u>
<b>APPROPRIATIONS</b>					
Capital Outlay for General Fund:					
Vehicles	\$ 8,841,018	\$ 2,144,000	\$ 1,919,000	\$ 779,250	\$ 1,920,000
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 8,841,018</u>	<u>\$ 2,144,000</u>	<u>\$ 1,919,000</u>	<u>\$ 779,250</u>	<u>\$ 1,920,000</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 14,291,234</u>	<u>\$ 15,618,037</u>	<u>\$ 16,892,199</u>	<u>\$ 19,136,161</u>	<u>\$ 20,075,352</u>



## HEALTH INSURANCE FUND

### Fund Balance Summary

	Budget	Four Year Plan			
	23-24	24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ -	\$ 372,520	\$ 760,052	\$ 1,147,583	\$ 1,529,115
Revenues:					
Contributions:					
General Fund	\$ 8,424,384	\$ 8,424,384	\$ 8,424,384	\$ 8,424,384	\$ 9,688,042
CDBG Fund	29,124	29,124	29,124	29,124	33,493
Downtown Services Fund	77,508	77,508	77,508	77,508	89,134
Water Fund	995,472	995,472	995,472	995,472	1,144,793
Wastewater Fund	792,552	792,552	792,552	792,552	911,435
Sanitation Fund	1,203,660	1,203,660	1,203,660	1,203,660	1,384,209
Champion Lakes Golf Course Fund	92,736	92,736	92,736	92,736	106,646
Convention Center Fund	307,632	307,632	307,632	307,632	353,777
Airport Fund	258,948	258,948	258,948	258,948	297,790
Metro McAllen Fund	272,136	55,356	55,356	55,356	63,659
Toll Bridge Fund	364,416	364,416	364,416	364,416	419,078
Bus Terminal Fund	55,356	272,136	272,136	272,136	312,956
Anzalduas Crossing Fund	134,496	134,496	134,496	134,496	154,670
Fleet/Mat. Mgm't Fund	143,124	143,124	143,124	143,124	164,593
Workers Compensation Fund	39,084	39,084	39,084	39,084	44,947
Life Insurance (All funds)	50,000	50,000	50,000	50,000	57,500
Health Department	50,388	50,388	50,388	50,388	57,946
Employees	2,853,840	2,853,840	2,853,840	2,853,840	3,281,916
Cobra	36,300	36,300	36,300	36,300	41,745
Other	763,980	763,980	763,980	763,980	878,542
Other Agencies	1,683,280	1,690,129	1,690,129	1,690,129	1,687,864
Management Fee	64,665	57,816	57,816	57,816	57,816
Total Revenues	18,693,081	18,693,081	18,693,081	18,693,081	21,232,551
<b>TOTAL RESOURCES</b>	\$ 18,693,081	\$ 19,065,601	\$ 19,453,133	\$ 19,840,664	\$ 22,761,666
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 643,540	\$ 628,529	\$ 628,529	\$ 628,529	\$ 606,529
Admin Cost	2,330,467	2,330,467	2,330,467	2,330,467	2,430,467
Life Insurance Premiums	85,065	85,065	85,065	89,065	101,246
Health Claims	15,261,488	15,261,488	15,261,488	15,263,488	19,355,801
Total Operations	18,320,560	18,305,549	18,305,549	18,311,549	22,494,043
<b>TOTAL APPROPRIATIONS</b>	\$ 18,320,560	\$ 18,305,549	\$ 18,305,549	\$ 18,311,549	\$ 22,494,043
Other Items Affecting Working Capital	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ 372,520	\$ 760,052	\$ 1,147,583	\$ 1,529,115	\$ 267,623

## WORKERS COMPENSATION FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ 7,680,548	\$ 9,680,759	\$ 10,108,018	\$ 10,548,095	\$ 11,037,374
Revenues:					
Fund Contributions: Workers' Compensation	\$ 2,283,295	\$ 2,283,295	\$ 2,283,295	\$ 2,283,295	\$ 2,283,295
Other Sources	108,500	133,500	133,500	173,500	108,500
Interest Earned	230,416	290,423	303,241	316,443	331,121
Total Revenues	<u>2,622,211</u>	<u>2,707,218</u>	<u>2,720,036</u>	<u>2,773,238</u>	<u>2,722,916</u>
<b>TOTAL RESOURCES</b>	<u>\$ 10,302,759</u>	<u>\$ 12,387,977</u>	<u>\$ 12,828,054</u>	<u>\$ 13,321,333</u>	<u>\$ 13,760,290</u>
APPROPRIATIONS					
Operating Expenses:					
Risk Management	\$ 1,175,047	\$ 1,155,635	\$ 1,155,635	\$ 1,159,635	\$ 1,155,635
Insurance Administration Fees	415,323	415,323	415,323	415,323	415,323
Workers' Compensation Claims	<u>709,000</u>	<u>709,000</u>	<u>709,000</u>	<u>709,000</u>	<u>709,000</u>
Total Operations	<u>2,299,370</u>	<u>2,279,958</u>	<u>2,279,958</u>	<u>2,283,958</u>	<u>2,279,958</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,299,370</u>	<u>\$ 2,279,958</u>	<u>\$ 2,279,958</u>	<u>\$ 2,283,958</u>	<u>\$ 2,279,958</u>
Other Items Affecting Working Capital	<u>1,677,370</u>	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u>\$ 9,680,759</u>	<u>\$ 10,108,018</u>	<u>\$ 10,548,095</u>	<u>\$ 11,037,374</u>	<u>\$ 11,480,332</u>

## PROPERTY & CASUALTY INSURANCE FUND

### Fund Balance Summary

	Budget 23-24	Four Year Plan			
		24-25	25-26	26-27	27-28
RESOURCES					
<b>BEGINNING WORKING CAPITAL</b>	\$ (198,530)	\$ -	\$ 200,588	\$ 401,177	\$ 601,765
Revenues:					
Fund Contributions	\$ 2,267,107	\$ 2,267,107	\$ 2,267,107	\$ 2,267,107	\$ 2,267,107
Total Revenues	<u>2,267,107</u>	<u>2,267,107</u>	<u>2,267,107</u>	<u>2,267,107</u>	<u>2,267,107</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,068,577</u>	<u>\$ 2,267,107</u>	<u>\$ 2,467,695</u>	<u>\$ 2,668,284</u>	<u>\$ 2,868,872</u>
APPROPRIATIONS					
Operating Expenses:					
Administration	\$ 238,572	\$ 236,514	\$ 236,514	\$ 236,514	\$ 236,514
Insurance	1,503,557	1,503,557	1,503,557	1,503,557	1,503,557
Claims Expenses	<u>326,448</u>	<u>326,448</u>	<u>326,448</u>	<u>326,448</u>	<u>326,448</u>
Total Operations	<u>2,068,577</u>	<u>2,066,519</u>	<u>2,066,519</u>	<u>2,066,519</u>	<u>2,066,519</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,068,577</u>	<u>\$ 2,066,519</u>	<u>\$ 2,066,519</u>	<u>\$ 2,066,519</u>	<u>\$ 2,066,519</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ -</u>	<u>\$ 200,588</u>	<u>\$ 401,177</u>	<u>\$ 601,765</u>	<u>\$ 802,353</u>